

# ENCORE



**Junior & Senior High School for the Arts**

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FINANCIAL REPORT AS OF: APRIL 30, 2024  
PROVIDED BY: ICON School Management

# BALANCE SHEET

| Description                               | Actual<br>Apr 2024     |
|---|------------------------|
| <b>ASSETS</b>                             |                        |
| <b>Current Assets</b>                     |                        |
| Cash                                      | \$ 1,267,911.98        |
| Accounts Receivable                       | 614,239.49             |
| Prepaid Expenditures (Expenses)           | 133,159.99             |
| Total Current Assets                      | 2,015,311.46           |
| <b>Deposits</b>                           | 1,500.00               |
| <b>Fixed Assets, Net of Depreciation</b>  | 715,184.38             |
| <b>Right-To-Use Lease</b>                 | 16,682,396.40          |
| <b>Total Assets</b>                       | <b>\$19,414,392.24</b> |
| <b>LIABILITIES &amp; NET ASSETS</b>       |                        |
| <b>Current Liabilities</b>                |                        |
| Accounts Payables                         | \$ 116,365.76          |
| Accrued Liabilities                       | 376,550.51             |
| Unearned Revenues                         | 78,626.53              |
| Total Current Liabilities                 | 571,542.80             |
| <b>Long-Term Debt</b>                     | 15,168,604.20          |
| <b>Total Liabilities</b>                  | <b>15,740,147.00</b>   |
| <b>Net Assets</b>                         |                        |
| Economic Uncertainty (5%)                 | 539,982.00             |
| Net Investment in Cap. Assets             | 715,184.38             |
| Unrestricted                              | 2,419,078.86           |
| <b>Total Net Assets</b>                   | <b>3,674,245.24</b>    |
| <b>Total Liabilities &amp; Net Assets</b> | <b>\$19,414,392.24</b> |

- Account receivables include mainly State Aid and 22-23 revenue which has not been received as of Apr. 30<sup>th</sup>.
- Prepaid expenses – expenses incurred in prior periods and allocated on a month-to-month basis during the 23-24 FY.
- Accounts Payable – No issues noted.
- Accrued Liabilities – Payroll, payroll tax, and retirement contribution related to previous months.
- Unearned Revenue – minor grants that were received in prior years and will recognize as revenue when spent this year.

# CASH ANALYSIS

- \$1.7M received for 22-23 LCFF (received in July)
- \$972K received for Employee Retention Credit (received in July)

|                             | Apr 2024        | Mar 2024      | Jun 2023     |
|-----------------------------|-----------------|---------------|--------------|
| Operating (CHASE)           | \$ 1,171,045.46 | \$ 930,376.01 | \$ -         |
| Operating (Wells Fargo)     | -               | -             | 1,448,082.58 |
| ASB (Wells Fargo)           | -               | -             | 76,987.03    |
| Cash in Banks - Umpqua Bank | 4,918.67        | 4,946.69      | (359.48)     |
| CHASE ASB (8916)            | 86,121.27       | 88,053.49     | -            |
| Emburse - Operations        | 5,826.58        | 4,631.30      |              |
| Total Cash in Banks         | 1,267,911.98    | 1,028,007.49  | 1,524,710.13 |
| Days of Cash on Hand        | 45              | 37            | 48           |

# PROFIT & LOSS (YTD)

- LCFF revenues consist of three different funding sources; State Aid, EPA, and In-Lieu of Property tax.
- Federal Revenue is made up of the Employee Retention Credit, ESSER Funding, and Cafeteria Program.
- Expenses appear to fall within budgetary guidelines.

| Description               | Actual YTD<br>Apr 2024 |
|---------------------------|------------------------|
| <b>REVENUES</b>           |                        |
| LCFF Revenues             | \$ 5,369,573           |
| Federal Revenues          | 1,420,375              |
| State Revenues            | 1,066,896              |
| Local Revenues            | 170,975                |
| <b>Total Revenues</b>     | 8,027,819              |
| <b>EXPENDITURES</b>       |                        |
| Certificated Salaries     | 2,282,920              |
| Classified Salaries       | 1,263,143              |
| Employee Benefits         | 1,357,391              |
| Books & Supplies          | 677,201                |
| Services and Operations   | 3,286,341              |
| Capital Outlay            | 124,009                |
| <b>Total Expenditures</b> | 8,991,006              |
| <b>NET INCOME (LOSS)</b>  | \$ (963,187)           |

# BUDGET COMPARISON (YTD)

| Description               | Actual<br>Apr 2024  | 2nd Interim<br>Budget | % Used           |
|---------------------------|---------------------|-----------------------|------------------|
| <b>REVENUES</b>           |                     |                       |                  |
| LCFF Revenues             | \$ 5,369,573        | \$ 6,601,842          | 81.33%           |
| Federal Revenues          | 1,420,375           | 1,978,396             | 71.79%           |
| State Revenues            | 1,066,896           | 1,673,670             | 63.75%           |
| Local Revenues            | 170,975             | 180,000               | 94.99%           |
| <b>Total Revenues</b>     | <b>8,027,819</b>    | <b>10,433,908</b>     | <b>76.94%</b>    |
| <b>EXPENDITURES</b>       |                     |                       |                  |
| Certificated Salaries     | 2,282,920           | 2,807,987             | 81.30%           |
| Classified Salaries       | 1,263,143           | 1,426,766             | 88.53%           |
| Employee Benefits         | 1,357,391           | 1,555,874             | 87.24%           |
| Books & Supplies          | 677,201             | 622,000               | 108.87%          |
| Services and Operations   | 3,286,341           | 3,860,048             | 85.14%           |
| Capital Outlay            | 124,009             | 150,000               | 82.67%           |
| <b>Total Expenditures</b> | <b>8,991,006</b>    | <b>10,422,675</b>     | <b>86.26%</b>    |
| <b>NET INCOME (LOSS)</b>  | <b>\$ (963,187)</b> | <b>\$ 11,233</b>      | <b>-8574.62%</b> |
|                           |                     |                       |                  |

- LCFF appears to be on track with 81.33% received by the end of April.
- Expenses, in some areas, are starting to trend higher than expected budget. See Estimated Actuals.

# ESTIMATED ACTUALS (YTD)

| Description               | Estimated Actuals   | 2nd Interim Budget | Variance         |
|---------------------------|---------------------|--------------------|------------------|
| <b>REVENUES</b>           |                     |                    |                  |
| LCFF Revenues             | \$ 6,606,034        | \$ 6,601,842       | 100.06%          |
| Federal Revenues          | 1,999,490           | 1,978,396          | 101.07%          |
| State Revenues            | 1,666,188           | 1,673,670          | 99.55%           |
| Local Revenues            | 187,605             | 180,000            | 104.22%          |
| <b>Total Revenues</b>     | <b>10,459,316</b>   | <b>10,433,908</b>  | <b>100.24%</b>   |
| <b>EXPENDITURES</b>       |                     |                    |                  |
| Certificated Salaries     | 2,698,706           | 2,807,987          | 96.11%           |
| Classified Salaries       | 1,513,590           | 1,426,766          | 106.09%          |
| Employee Benefits         | 1,612,290           | 1,555,874          | 103.63%          |
| Books & Supplies          | 738,569             | 622,000            | 118.74%          |
| Services and Operations   | 3,885,944           | 3,860,048          | 100.67%          |
| Capital Outlay            | 150,154             | 150,000            | 100.10%          |
| <b>Total Expenditures</b> | <b>10,599,254</b>   | <b>10,422,675</b>  | <b>101.69%</b>   |
| <b>NET INCOME (LOSS)</b>  | <b>\$ (139,938)</b> | <b>\$ 11,233</b>   | <b>-1245.78%</b> |
|                           |                     |                    |                  |

- Constant monthly analysis of the financials
- Shows where revenue is expected to exceed or fall short of Budgeted Projections
- Shows where expenses are expected to meet or exceed budgetary projections

# OTHER MATTERS

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- Check Register has been provided. Nothing noted in the monthly Check Registers.

**ENCORE EDUCATION CORPORATION**  
**BALANCE SHEET**

**AS OF APRIL 30, 2024**

**FUND: 0971 - ENCORE JR./SR. HIGH SCHOOL FOR THE PERFORMING AND VISUAL ARTS**

|                                     |   | <b>Total</b>            |
|-------------------------------------|---|-------------------------|
| <b>ASSETS</b>                       |   |                         |
| 9122                                | Umpqua Bank                             | \$ 4,918.67             |
| 9123                                | CHASE Operating (8332)                  | 1,171,045.46            |
| 9124                                | CHASE ASB (8916)                        | 86,121.27               |
| 9130                                | Revolving Cash Account - Operations     | 5,826.58                |
| 9290                                | Due from Grantor Governments            | 614,239.49              |
| 9330                                | Prepaid Expenditures (Expenses)         | 133,159.99              |
| 9340                                | Deposits                                | 1,500.00                |
| 9430                                | Buildings                               | 217,828.04              |
| 9435                                | Accumulated Depreciation - Buildings    | (35,760.44)             |
| 9440                                | Equipment                               | 2,261,989.35            |
| 9445                                | Accumulated Depreciation - Equipment    | (1,786,976.57)          |
| 9450                                | Work in Progress                        | 58,104.00               |
| 9460                                | Lease Assets                            | 15,702,957.28           |
| 9461                                | Lease Adj for SL Amortization           | 1,212,101.66            |
| 9465                                | Accumulated Amortization - Lease Assets | (232,662.54)            |
| <b>TOTAL ASSETS</b>                 |   | <b>\$ 19,414,392.24</b> |
| <b>LIABILITIES AND EQUITY</b>       |   |                         |
| <b>LIABILITIES</b>                  |   |                         |
| 9500                                | Accounts Payable (Current Liabilities)  | \$ 116,365.76           |
| 9501                                | Accrued Liabilities                     | 47,207.91               |
| 9504                                | PERS Payable                            | 20,658.22               |
| 9505                                | STRS Payable                            | 36,066.92               |
| 9506                                | 403(B) Payable                          | 12,100.00               |
| 9508                                | FSA Payable                             | 3,904.50                |
| 9590                                | Due to Grantor Governments              | 256,612.96              |
| 9650                                | Unearned Revenue                        | 78,626.53               |
| 9667                                | Lease Payable                           | 15,168,604.20           |
| <b>TOTAL LIABILITIES</b>            |   | <b>15,740,147.00</b>    |
| <b>EQUITY</b>                       |   |                         |
| 9791                                | Beginning Balance                       | 4,840,003.87            |
| 9793                                | Audit Adjustments                       | (208,119.93)            |
| 9795                                | Other Restatements                      | 5,548.03                |
|                                     | Net Income (Loss)                       | (963,186.73)            |
| <b>TOTAL EQUITY</b>                 |   | <b>3,674,245.24</b>     |
| <b>TOTAL LIABILITIES AND EQUITY</b> |   | <b>\$ 19,414,392.24</b> |



**ENCORE EDUCATION CORPORATION**  
**PROFIT & LOSS STATEMENT**  
**JULY 01, 2023 THROUGH APRIL 30, 2024**  
**FUND: 0971 - ENCORE JR./SR. HIGH SCHOOL FOR THE PERFORMING AND VISUAL ARTS**

|                  |   | YTD                        |
|------------------|---|----------------------------|
| <b>REVENUES</b>  |   |                            |
| 8011             | LCFF State Aid - Current Year                               | \$ 3,731,690.00            |
| 8012             | Education Protection Account State Aid - Current Year       | 1,431,845.00               |
| 8019             | LCFF/Revenue Limit State Aid - Prior Years                  | 4,192.00                   |
| 8096             | Transfers to Charter Schools in Lieu of Property Taxes      | 201,846.00                 |
| <b>8010-8099</b> | <b>LCFF Sources</b>   | <u>5,369,573.00</u>        |
| 8220             | Child Nutrition Programs                                    | 176,465.73                 |
| 8290             | All Other Federal Revenue                                   | 271,596.00                 |
| 8299             | All Other Federal Revenue                                   | 972,313.02                 |
| <b>8100-8299</b> | <b>Federal Revenue</b>                                      | <u>1,420,374.75</u>        |
| 8311             | Other State Apportionments - Current Year                   | 320,210.00                 |
| 8520             | Child Nutrition   | 170,738.38                 |
| 8550             | Mandated Cost Reimbursements                                | 24,614.00                  |
| 8560             | State Lottery Revenue                                       | 56,410.47                  |
| 8590             | All Other State Revenue                                     | 494,923.64                 |
| <b>8300-8599</b> | <b>Other State Revenue</b>                                  | <u>1,066,896.49</u>        |
| 8696             | Fundraising   | 604.72                     |
| 8699             | All Other Local Revenue                                     | 170,369.81                 |
| <b>8600-8799</b> | <b>Other Local Revenue</b>                                  | <u>170,974.53</u>          |
|                  | <b>TOTAL, REVENUES</b>                                      | <u><b>8,027,818.77</b></u> |
| <b>EXPENSES</b>  |   |                            |
| 1100             | Certificated Teachers' Salaries                             | 1,676,074.96               |
| 1200             | Certificated Pupil Support Salaries                         | 243,794.64                 |
| 1300             | Certificated Supervisors' and Administrators' Salaries      | 363,050.67                 |
| <b>1000-1999</b> | <b>Certificated Salaries</b>                                | <u>2,282,920.27</u>        |
| 2100             | Classified Instructional Salaries                           | 206,071.48                 |
| 2200             | Classified Support Salaries                                 | 439,451.36                 |
| 2300             | Classified Supervisors' and Administrators' Salaries        | 500,597.64                 |
| 2400             | Clerical, Technical and Office Staff Salaries               | 117,022.79                 |
| <b>2000-2999</b> | <b>Classified Salaries</b>                                  | <u>1,263,143.27</u>        |
| 3101             | State Teachers' Retirement System, certificated positions   | 357,876.55                 |
| 3102             | State Teachers' Retirement System, classified positions     | 29,337.33                  |
| 3201             | Public Employees' Retirement System, certificated positions | 92,160.34                  |
| 3202             | Public Employees' Retirement System, classified positions   | 287,672.30                 |
| 3301             | OASDI/Medicare/Alternative, certificated positions          | 55,495.48                  |
| 3302             | OASDI/Medicare/Alternative, classified positions            | 85,333.77                  |
| 3401             | Health & Welfare Benefits, certificated positions           | 356,990.16                 |
| 3501             | State Unemployment Insurance, certificated positions        | 24,834.92                  |
| 3502             | State Unemployment Insurance, classified positions          | 3,738.90                   |
| 3601             | Workers' Compensation Insurance, certificated positions     | 59,147.78                  |
| 3602             | Workers' Compensation Insurance, classified positions       | 4,802.97                   |
| <b>3000-3999</b> | <b>Employee Benefits</b>                                    | <u>1,357,390.50</u>        |
| 4100             | Approved Textbooks and Core Curricula Materials             | 128,055.25                 |
| 4200             | Books and Other Reference Material                          | 11,134.83                  |

**ENCORE EDUCATION CORPORATION**  
**PROFIT & LOSS STATEMENT**  
**JULY 01, 2023 THROUGH APRIL 30, 2024**  
**FUND: 0971 - ENCORE JR./SR. HIGH SCHOOL FOR THE PERFORMING AND VISUAL ARTS**

|                  |   | <b>YTD</b>        |
|------------------|---|-------------------|
| 4300             | Materials and Supplies                                      | 17,543.97         |
| 4310             | Instructional Materials and Supplies                        | 36,291.46         |
| 4320             | Office Supplies   | 26,646.17         |
| 4330             | Office Supplies   | 3,953.02          |
| 4340             | Student Events  | 67,577.25         |
| 4370             | Janitorial Supplies   | 19,609.17         |
| 4380             | Kitchen Supplies  | 38,790.12         |
| 4390             | Other Supplies  | 669.45            |
| 4400             | Noncapitalized Equipment                                    | 91,551.31         |
| 4700             | Food  | 235,378.80        |
| <b>4000-4999</b> | <b>Books and Supplies</b>                                   | <b>677,200.80</b> |
| 5200             | Travel and Conferences                                      | 8,685.77          |
| 5210             | Travel  | 2,658.05          |
| 5300             | Dues and Memberships  | 31,279.01         |
| 5400             | Insurance   | 267,809.51        |
| 5500             | Operations and Housekeeping Services                        | 13,677.64         |
| 5510             | Utilities   | 252,663.32        |
| 5520             | Janitorial Services   | 37,783.62         |
| 5600             | Rentals Leases, Repairs and Noncapitalized Improvements     | 800,018.93        |
| 5610             | Rent, parking, other occupancy                              | 121.74            |
| 5620             | Equipment Leases  | 16,542.15         |
| 5630             | Maintenance & Repair  | 86,241.06         |
| 5640             | Repairs   | 3,229.21          |
| 5800             | Professional/Consulting Services and Operating Expenditures | 140,575.26        |
| 5810             | Legal   | 127,866.94        |
| 5811             | Instructional Consultants                                   | 1,296.00          |
| 5813             | Business Services   | 113,000.00        |
| 5815             | Bank Charges  | 4,200.17          |
| 5816             | Payroll Fees  | 16,135.18         |
| 5820             | Audits  | 22,732.50         |
| 5830             | Non-Instructional Software Licenses/Fees                    | 12,895.98         |
| 5835             | Field Trips - Bus Transportation                            | 27,080.88         |
| 5840             | Advertising & Recruitment                                   | 94,985.72         |
| 5860             | Service Fees  | 6,650.83          |
| 5862             | SBC Tax Collector   | 8,340.90          |
| 5864             | Fuel Costs  | 3,917.14          |
| 5865             | Bus Transportation  | 791,920.80        |
| 5870             | Fingerprinting  | 1,812.81          |
| 5880             | Instructional Vendors & Consultants                         | 42,905.59         |
| 5890             | Substitute Teachers   | 182,638.00        |
| 5900             | Communications  | 2,458.50          |
| 5910             | Telephone   | 18,426.72         |
| 5913             | Internet  | 15,610.19         |
| 5930             | Postage, shipping, delivery                                 | 1,221.20          |
| 5940             | Technology Services   | 128,960.00        |

**ENCORE EDUCATION CORPORATION**  
**PROFIT & LOSS STATEMENT**  
**JULY 01, 2023 THROUGH APRIL 30, 2024**  
**FUND: 0971 - ENCORE JR./SR. HIGH SCHOOL FOR THE PERFORMING AND VISUAL ARTS**

|  |                                       | YTD                    |
|--|---------------------------------------|------------------------|
| <b>5000-5999</b>                               | Services and Other Operating Expenses | 3,286,341.32           |
| 6900   | Depreciation Expense                  | 124,009.34             |
| <b>6000-6999</b>                               | Depreciation                          | 124,009.34             |
|  | <b>TOTAL, EXPENSES</b>                | <b>8,991,005.50</b>    |
| <b>NET INCREASE (DECREASE) IN NET POSITION</b> |                                       | <b>\$ (963,186.73)</b> |

**ENCORE EDUCATION CORPORATION**  
**PROFIT & LOSS STATEMENT**  
**JULY 01, 2023 THROUGH APRIL 30, 2024**  
**FUND: 0971 - ENCORE JR./SR. HIGH SCHOOL FOR THE PERFORMING AND VISUAL ARTS**

|                  |   | YTD                 | 2ND INTERIM          | %              |
|------------------|---|---------------------|----------------------|----------------|
| <b>REVENUES</b>  |   |                     |                      |                |
| 8011             | LCFF State Aid - Current Year                               | \$ 3,731,690.00     | \$ 4,647,304.00      | 80.30%         |
| 8012             | Education Protection Account State Aid - Current Year       | 1,431,845.00        | 1,746,270.00         | 81.99%         |
| 8096             | Transfers to Charter Schools in Lieu of Property Taxes      | 201,846.00          | 208,268.00           | 96.92%         |
| <b>8010-8099</b> | <b>LCFF Sources</b>   | <b>5,369,573.00</b> | <b>6,601,842.00</b>  | <b>81.33%</b>  |
| 8181             | Special Education - Entitlement                             | -                   | 47,911.00            | 0.00%          |
| 8220             | Child Nutrition Programs                                    | 176,465.73          | 200,732.00           | 87.91%         |
| 8290             | All Other Federal Revenue                                   | 271,596.00          | 483,836.00           | 56.13%         |
| 8299             | All Other Federal Revenue                                   | 972,313.02          | 1,245,917.00         | 78.04%         |
| <b>8100-8299</b> | <b>Federal Revenue</b>                                      | <b>1,420,374.75</b> | <b>1,978,396.00</b>  | <b>71.79%</b>  |
| 8311             | Other State Apportionments - Current Year                   | 320,210.00          | 447,542.00           | 71.55%         |
| 8520             | Child Nutrition   | 170,738.38          | 254,197.00           | 67.17%         |
| 8550             | Mandated Cost Reimbursements                                | 24,614.00           | 24,732.00            | 99.52%         |
| 8560             | State Lottery Revenue                                       | 56,410.47           | 131,161.00           | 43.01%         |
| 8590             | All Other State Revenue                                     | 494,923.64          | 816,038.00           | 60.65%         |
| <b>8300-8599</b> | <b>Other State Revenue</b>                                  | <b>1,066,896.49</b> | <b>1,673,670.00</b>  | <b>63.75%</b>  |
| 8696             | Fundraising   | 604.72              | 500.00               | 120.94%        |
| 8699             | All Other Local Revenue                                     | 170,369.81          | 179,500.00           | 94.91%         |
| <b>8600-8799</b> | <b>Other Local Revenue</b>                                  | <b>170,974.53</b>   | <b>180,000.00</b>    | <b>94.99%</b>  |
|                  | <b>TOTAL, REVENUES</b>                                      | <b>8,027,818.77</b> | <b>10,433,908.00</b> | <b>76.94%</b>  |
|                  |   |                     |                      | N/A            |
| <b>EXPENSES</b>  |   |                     |                      |                |
|                  |   |                     |                      | N/A            |
| 1100             | Certificated Teachers' Salaries                             | 1,676,074.96        | 2,055,164.00         | 81.55%         |
| 1200             | Certificated Pupil Support Salaries                         | 243,794.64          | 228,814.00           | 106.55%        |
| 1300             | Certificated Supervisors' and Administrators' Salaries      | 363,050.67          | 524,009.00           | 69.28%         |
| <b>1000-1999</b> | <b>Certificated Salaries</b>                                | <b>2,282,920.27</b> | <b>2,807,987.00</b>  | <b>81.30%</b>  |
| 2100             | Classified Instructional Salaries                           | 206,071.48          | 196,084.00           | 105.09%        |
| 2200             | Classified Support Salaries                                 | 439,451.36          | 354,403.00           | 124.00%        |
| 2300             | Classified Supervisors' and Administrators' Salaries        | 500,597.64          | 662,699.00           | 75.54%         |
| 2400             | Clerical, Technical and Office Staff Salaries               | 117,022.79          | 213,580.00           | 54.79%         |
| <b>2000-2999</b> | <b>Classified Salaries</b>                                  | <b>1,263,143.27</b> | <b>1,426,766.00</b>  | <b>88.53%</b>  |
| 3101             | State Teachers' Retirement System, certificated positions   | 357,876.55          | 488,970.00           | 73.19%         |
| 3102             | State Teachers' Retirement System, classified positions     | 29,337.33           | 22,949.00            | 127.84%        |
| 3201             | Public Employees' Retirement System, certificated positions | 92,160.34           | 39,000.00            | 236.31%        |
| 3202             | Public Employees' Retirement System, classified positions   | 287,672.30          | 375,717.00           | 76.57%         |
| 3301             | OASDI/Medicare/Alternative, certificated positions          | 55,495.48           | 40,716.00            | 136.30%        |
| 3302             | OASDI/Medicare/Alternative, classified positions            | 85,333.77           | 106,171.00           | 80.37%         |
| 3401             | Health & Welfare Benefits, certificated positions           | 356,990.16          | 384,000.00           | 92.97%         |
| 3501             | State Unemployment Insurance, certificated positions        | 24,834.92           | 10,080.00            | 246.38%        |
| 3502             | State Unemployment Insurance, classified positions          | 3,738.90            | 7,812.00             | 47.86%         |
| 3601             | Workers' Compensation Insurance, certificated positions     | 59,147.78           | 80,459.00            | 73.51%         |
| 3602             | Workers' Compensation Insurance, classified positions       | 4,802.97            | -                    | N/A            |
| <b>3000-3999</b> | <b>Employee Benefits</b>                                    | <b>1,357,390.50</b> | <b>1,555,874.00</b>  | <b>87.24%</b>  |
| 4100             | Approved Textbooks and Core Curricula Materials             | 128,055.25          | 127,000.00           | 100.83%        |
| 4300             | Materials and Supplies                                      | 17,543.97           | 19,000.00            | 92.34%         |
| 4310             | Instructional Materials and Supplies                        | 36,291.46           | 40,000.00            | 90.73%         |
| 4320             | Office Supplies   | 26,646.17           | 25,000.00            | 106.58%        |
| 4330             | Office Supplies   | 3,953.02            | 5,000.00             | 79.06%         |
| 4340             | Student Activities & Supplies (Include Field Trips)         | 67,577.25           | 55,000.00            | 122.87%        |
| 4370             | Janitorial Supplies   | 19,609.17           | 22,000.00            | 89.13%         |
| 4380             | Kitchen Supplies  | 38,790.12           | 40,000.00            | 96.98%         |
| 4390             | Other Supplies  | 669.45              | 2,000.00             | 33.47%         |
| 4400             | Noncapitalized Equipment                                    | 91,551.31           | 12,000.00            | 762.93%        |
| 4700             | Food  | 235,378.80          | 275,000.00           | 85.59%         |
| <b>4000-4999</b> | <b>Books and Supplies</b>                                   | <b>677,200.80</b>   | <b>622,000.00</b>    | <b>108.87%</b> |
| 5110             | District Oversight Fee                                      | -                   | 66,018.00            | 0.00%          |
| 5200             | Travel and Conferences                                      | 8,685.77            | 10,000.00            | 86.86%         |
| 5210             | Travel  | 2,658.05            | 2,500.00             | 106.32%        |
| 5300             | Dues and Memberships  | 31,279.01           | 30,000.00            | 104.26%        |
| 5400             | Insurance   | 267,809.51          | 354,842.00           | 75.47%         |
| 5500             | Operations and Housekeeping Services                        | 13,677.64           | 12,000.00            | 113.98%        |
| 5510             | Utilities   | 252,663.32          | 250,000.00           | 101.07%        |
| 5520             | Janitorial Services   | 37,783.62           | 40,000.00            | 94.46%         |
| 5600             | Rentals Leases, Repairs and Noncapitalized Improvements     | 800,018.93          | 990,480.00           | 80.77%         |
| 5610             | Rent, parking, other occupancy                              | 121.74              | -                    | N/A            |
| 5620             | Equipment Leases  | 16,542.15           | 15,000.00            | 110.28%        |

**ENCORE EDUCATION CORPORATION**  
**PROFIT & LOSS STATEMENT**  
**JULY 01, 2023 THROUGH APRIL 30, 2024**  
**FUND: 0971 - ENCORE JR./SR. HIGH SCHOOL FOR THE PERFORMING AND VISUAL ARTS**

|  |   | YTD                    | 2ND INTERIM          | %                |
|--|---|------------------------|----------------------|------------------|
| 5630   | Maintenance & Repair  | 86,241.06              | 90,000.00            | 95.82%           |
| 5640   | Repairs   | 3,229.21               | 6,000.00             | 53.82%           |
| 5800   | Professional/Consulting Services and Operating Expenditures | 140,575.26             | 105,000.00           | 133.88%          |
| 5810   | Legal   | 127,866.94             | 125,000.00           | 102.29%          |
| 5811   | Instructional Consultants                                   | 1,296.00               | -                    | N/A              |
| 5813   | Business Services   | 113,000.00             | 135,600.00           | 83.33%           |
| 5815   | Bank Charges  | 4,200.17               | 5,000.00             | 84.00%           |
| 5816   | Payroll Fees  | 16,135.18              | 17,000.00            | 94.91%           |
| 5820   | Audits  | 22,732.50              | 25,925.00            | 87.69%           |
| 5830   | Non-Instructional Software Licenses/Fees                    | 12,895.98              | 15,000.00            | 85.97%           |
| 5835   | Field Trips - Bus Transportation                            | 27,080.88              | 25,000.00            | 108.32%          |
| 5840   | Advertising & Recruitment                                   | 94,985.72              | 105,000.00           | 90.46%           |
| 5860   | Service Fees  | 6,650.83               | 7,500.00             | 88.68%           |
| 5861   | Student Fees  | -                      | 53,542.00            | 0.00%            |
| 5862   | SBC Tax Collector   | 8,340.90               | 8,341.00             | 100.00%          |
| 5864   | Fuel Costs  | 3,917.14               | 5,000.00             | 78.34%           |
| 5865   | Bus Transportation  | 791,920.80             | 868,800.00           | 91.15%           |
| 5870   | Fingerprinting  | 1,812.81               | 1,500.00             | 120.85%          |
| 5880   | Instructional Vendors & Consultants                         | 42,905.59              | 86,000.00            | 49.89%           |
| 5890   | Substitute Teachers   | 182,638.00             | 200,000.00           | 91.32%           |
| 5900   | Communications  | 2,458.50               | 2,500.00             | 98.34%           |
| 5910   | Telephone   | 18,426.72              | 25,000.00            | 73.71%           |
| 5913   | Internet  | 15,610.19              | 32,000.00            | 48.78%           |
| 5930   | Postage, shipping, delivery                                 | 1,221.20               | 3,500.00             | 34.89%           |
| 5940   | Telephone & Telecommunications                              | 128,960.00             | 141,000.00           | 91.46%           |
| <b>5000-5999</b>                               | <b>Services and Other Operating Expenses</b>                | <b>3,286,341.32</b>    | <b>3,860,048.00</b>  | <b>85.14%</b>    |
| 6900   | Depreciation Expense  | 124,009.34             | 150,000.00           | 82.67%           |
| <b>6000-6999</b>                               | <b>Depreciation</b>   | <b>124,009.34</b>      | <b>150,000.00</b>    | <b>82.67%</b>    |
|  | <b>TOTAL, EXPENSES</b>                                      | <b>8,991,005.50</b>    | <b>10,422,675.00</b> | <b>86.26%</b>    |
|  |   |                        |                      | N/A              |
| <b>NET INCREASE (DECREASE) IN NET POSITION</b> |   | <b>\$ (963,186.73)</b> | <b>\$ 11,233.00</b>  | <b>-8574.62%</b> |

**ENCORE EDUCATION CORPORATION**  
**PROFIT & LOSS ANALYSIS BY MONTH**  
**JULY 01, 2023 THROUGH JUNE 30, 2024 (ACTUAL & BUDGET)**

| Object                 | Description   | Q1<br>23-24         | Q2<br>23-24         | Q3<br>23-24         | Actual<br>Apr'24  | Budget<br>May'24  | Budget<br>Jun'24  | Accruals<br>2024    | Estimated<br>Balance | 2nd Interim<br>Budget | Difference         |
|------------------------|---|---------------------|---------------------|---------------------|-------------------|-------------------|-------------------|---------------------|----------------------|-----------------------|--------------------|
| <b>REVENUES</b>        |   |                     |                     |                     |                   |                   |                   |                     |                      |                       |                    |
| 8011                   | LCFF State Aid - Current Year                               | \$ 993,263.00       | \$ 1,411,479.00     | \$ 1,041,463.00     | \$ 285,485.00     | \$ 285,485.00     | \$ 315,065.00     | \$ 315,064.00       | \$ 4,647,304.00      | \$ 4,647,304.00       | -                  |
| 8012                   | Education Protection Account State Aid - Current Year       | 503,707.00          | 503,706.00          | 424,432.00          | -                 | -                 | 314,425.00        | -                   | 1,746,270.00         | 1,746,270.00          | -                  |
| 8019                   | LCFF/Revenue Limit State Aid - Prior Years                  | -                   | -                   | 4,192.00            | -                 | -                 | -                 | -                   | 4,192.00             | -                     | 4,192.00           |
| 8096                   | Transfers to Charter Schools In Lieu of Property Taxes      | 77,465.00           | 62,888.00           | 61,493.00           | -                 | 6,422.00          | -                 | -                   | 208,268.00           | 208,268.00            | -                  |
| <b>8010-8099</b>       | <b>LCFF Sources</b>   | <b>1,574,435.00</b> | <b>1,978,073.00</b> | <b>1,531,580.00</b> | <b>285,485.00</b> | <b>291,907.00</b> | <b>629,490.00</b> | <b>315,064.00</b>   | <b>6,606,034.00</b>  | <b>6,601,842.00</b>   | <b>4,192.00</b>    |
| 8181                   | Special Education - Federal                                 | -                   | -                   | -                   | -                 | -                 | -                 | 47,911.00           | 47,911.00            | 47,911.00             | -                  |
| 8220                   | Child Nutrition Programs                                    | 44,952.08           | 71,269.19           | 60,244.46           | -                 | 21,600.00         | -                 | 22,058.00           | 220,123.73           | 200,732.00            | 19,391.73          |
| 8290                   | All Other Federal Revenue                                   | 153,464.00          | -                   | 113,997.00          | 4,135.00          | 36,707.00         | -                 | 181,370.00          | 489,673.00           | 483,836.00            | 5,837.00           |
| 8299                   | All Other Federal Revenue                                   | 972,313.02          | -                   | -                   | -                 | -                 | -                 | 269,468.98          | 1,241,782.00         | 1,245,917.00          | (4,135.00)         |
| <b>8100-8299</b>       | <b>Federal Revenue</b>                                      | <b>1,170,729.10</b> | <b>71,269.19</b>    | <b>174,241.46</b>   | <b>4,135.00</b>   | <b>58,307.00</b>  | <b>-</b>          | <b>520,807.98</b>   | <b>1,999,489.73</b>  | <b>1,978,396.00</b>   | <b>21,093.73</b>   |
| 8311                   | Other State Apportionments - Current Year                   | 87,947.00           | 124,977.00          | 74,471.00           | 32,815.00         | 39,039.00         | 39,040.00         | 32,815.00           | 431,104.00           | 447,542.00            | (16,438.00)        |
| 8520                   | Child Nutrition   | 96,366.08           | 39,890.23           | 33,678.21           | 803.86            | 12,820.20         | -                 | 12,137.00           | 195,695.58           | 254,197.00            | (58,501.42)        |
| 8550                   | Mandated Cost Reimbursements                                | -                   | 24,614.00           | -                   | -                 | -                 | -                 | -                   | 24,614.00            | 24,732.00             | (118.00)           |
| 8560                   | State Lottery Revenue                                       | 24,435.88           | 31,974.59           | -                   | -                 | -                 | -                 | 57,281.58           | 113,692.05           | 131,161.00            | (17,468.95)        |
| 8590                   | All Other State Revenue                                     | 8,945.00            | 12,711.00           | 48,033.00           | 425,234.64        | 205,906.00        | 105,071.50        | 95,181.00           | 901,082.14           | 816,038.00            | 85,044.14          |
| <b>8300-8599</b>       | <b>Other State Revenue</b>                                  | <b>217,693.96</b>   | <b>234,166.82</b>   | <b>156,182.21</b>   | <b>458,853.50</b> | <b>257,765.20</b> | <b>144,111.50</b> | <b>197,414.58</b>   | <b>1,666,187.77</b>  | <b>1,673,670.00</b>   | <b>(7,482.23)</b>  |
| 8696                   | Fundraising   | 459.72              | -                   | 145.00              | -                 | -                 | -                 | -                   | 604.72               | 500.00                | 104.72             |
| 8699                   | All Other Local Revenue                                     | 81,407.70           | 47,893.40           | 35,329.24           | 5,739.47          | 8,314.00          | 8,316.41          | -                   | 187,000.22           | 179,500.00            | 7,500.22           |
| <b>8600-8799</b>       | <b>Other Local Revenue</b>                                  | <b>81,867.42</b>    | <b>47,893.40</b>    | <b>35,474.24</b>    | <b>5,739.47</b>   | <b>8,314.00</b>   | <b>8,316.41</b>   | <b>-</b>            | <b>187,604.94</b>    | <b>180,000.00</b>     | <b>7,604.94</b>    |
| <b>TOTAL, REVENUES</b> |   | <b>3,044,725.48</b> | <b>2,331,402.41</b> | <b>1,897,477.91</b> | <b>754,212.97</b> | <b>616,293.20</b> | <b>781,917.91</b> | <b>1,033,286.56</b> | <b>10,459,316.44</b> | <b>10,433,908.00</b>  | <b>25,408.44</b>   |
| <b>EXPENSES</b>        |   |                     |                     |                     |                   |                   |                   |                     |                      |                       |                    |
| 1100                   | Certificated Teachers' Salaries                             | 298,938.05          | 582,827.20          | 595,722.52          | 198,587.19        | 196,600.00        | 98,300.00         | -                   | 1,970,974.96         | 2,055,164.00          | 84,189.04          |
| 1200                   | Certificated Pupil Support Salaries                         | 46,447.76           | 71,844.32           | 79,969.92           | 45,532.64         | 27,700.00         | 13,850.00         | -                   | 285,344.64           | 228,814.00            | (56,530.64)        |
| 1300                   | Certificated Supervisors' and Administrators' Salaries      | 87,140.04           | 119,010.06          | 119,416.89          | 37,483.68         | 39,668.00         | 39,668.00         | -                   | 442,386.67           | 524,009.00            | 81,622.33          |
| <b>1000-1999</b>       | <b>Certificated Salaries</b>                                | <b>432,525.85</b>   | <b>773,681.58</b>   | <b>795,109.33</b>   | <b>281,603.51</b> | <b>263,968.00</b> | <b>151,818.00</b> | <b>-</b>            | <b>2,698,706.27</b>  | <b>2,807,987.00</b>   | <b>109,280.73</b>  |
| 2100                   | Classified Instructional Salaries                           | 34,313.63           | 76,379.44           | 73,283.57           | 22,094.84         | 24,350.00         | 12,175.00         | -                   | 242,596.48           | 196,084.00            | (46,512.48)        |
| 2200                   | Classified Support Salaries                                 | 98,098.84           | 159,190.95          | 143,086.25          | 39,075.32         | 48,500.00         | 24,250.00         | -                   | 512,201.36           | 354,403.00            | (157,798.36)       |
| 2300                   | Classified Supervisors' and Administrators' Salaries        | 133,514.81          | 174,199.98          | 161,374.31          | 31,508.54         | 50,100.00         | 55,072.00         | -                   | 605,769.64           | 662,699.00            | 56,929.36          |
| 2400                   | Clerical, Technical, and Office Staff Salaries              | 23,785.22           | 26,720.44           | 37,811.04           | 28,706.09         | 24,000.00         | 12,000.00         | -                   | 153,022.79           | 213,580.00            | 60,557.21          |
| <b>2000-2999</b>       | <b>Classified Salaries</b>                                  | <b>289,712.50</b>   | <b>436,490.81</b>   | <b>415,555.17</b>   | <b>121,384.79</b> | <b>146,950.00</b> | <b>103,497.00</b> | <b>-</b>            | <b>1,513,590.27</b>  | <b>1,426,766.00</b>   | <b>(86,824.27)</b> |
| 3101                   | State Teachers' Retirement System, Certificated Positions   | 65,277.37           | 122,620.01          | 125,072.91          | 44,906.26         | 41,800.00         | 20,900.00         | -                   | 420,576.55           | 488,970.00            | 68,393.45          |
| 3102                   | State Teachers' Retirement System, Classified Positions     | 7,839.04            | 11,726.34           | 9,771.95            | -                 | -                 | -                 | -                   | 29,337.33            | 22,949.00             | (6,388.33)         |
| 3201                   | Public Employees' Retirement System, Certificated Positions | 20,886.79           | 30,670.37           | 30,672.50           | 9,930.68          | 9,925.00          | 9,921.00          | -                   | 112,006.34           | 39,000.00             | (73,006.34)        |
| 3202                   | Public Employees' Retirement System, Classified Positions   | 64,429.41           | 95,414.00           | 95,724.48           | 32,104.41         | 31,800.00         | 31,746.00         | -                   | 351,218.30           | 375,717.00            | 24,498.70          |
| 3301                   | OASDI/Medicare/Alternative, Certificated Positions          | 11,054.66           | 16,692.03           | 21,453.86           | 6,294.93          | 6,350.00          | 3,175.00          | -                   | 65,020.48            | 40,716.00             | (24,304.48)        |
| 3302                   | OASDI/Medicare/Alternative, Classified Positions            | 18,609.96           | 27,869.79           | 29,779.35           | 9,074.67          | 9,211.00          | 4,605.50          | -                   | 99,150.27            | 106,171.00            | 7,020.73           |
| 3401                   | Health & Welfare Benefits, Certificated Positions           | 107,710.79          | 122,836.25          | 82,490.02           | 43,953.10         | 35,700.00         | 34,762.00         | -                   | 427,452.16           | 384,000.00            | (43,452.16)        |
| 3402                   | Health & Welfare Benefits, Classified Positions             | -                   | -                   | -                   | -                 | -                 | -                 | -                   | -                    | -                     | -                  |
| 3501                   | State Unemployment Insurance, Certificated Positions        | 15,232.52           | 5,899.10            | 3,703.30            | -                 | 2,760.00          | 2,760.00          | -                   | 30,354.92            | 10,080.00             | (20,274.92)        |
| 3502                   | State Unemployment Insurance, Classified Positions          | 65.66               | 1,049.28            | 2,606.39            | 17.57             | 415.00            | 415.00            | -                   | 4,568.90             | 7,812.00              | 3,243.10           |
| 3601                   | Workers' Compensation Insurance, Certificated Positions     | 13,633.51           | 33,009.24           | 12,981.00           | 4,327.00          | 4,327.00          | 4,327.00          | -                   | 72,604.75            | 80,459.00             | 7,854.25           |
| 3602                   | Workers' Compensation Insurance, Classified Positions       | -                   | -                   | -                   | -                 | -                 | -                 | -                   | -                    | -                     | -                  |
| <b>3000-3999</b>       | <b>Employee Benefits</b>                                    | <b>324,739.71</b>   | <b>467,786.41</b>   | <b>414,255.76</b>   | <b>150,608.62</b> | <b>142,288.00</b> | <b>112,611.50</b> | <b>-</b>            | <b>1,612,290.00</b>  | <b>1,555,874.00</b>   | <b>(56,416.00)</b> |
| 4100                   | Approved Textbooks & Core Curricula Materials               | 126,225.44          | -                   | 1,829.81            | -                 | -                 | -                 | -                   | 128,055.25           | 127,000.00            | (1,055.25)         |
| 4200                   | Books and Other Reference Materials                         | -                   | -                   | -                   | 11,134.83         | -                 | -                 | -                   | 11,134.83            | -                     | (11,134.83)        |
| 4300                   | Material and Supplies                                       | 4,181.90            | 2,807.02            | 9,138.65            | 1,416.40          | 1,138.50          | 1,138.88          | -                   | 19,821.35            | 19,000.00             | (821.35)           |
| 4310                   | Instructional Materials and Supplies                        | 21,749.01           | 6,513.98            | 6,105.42            | 1,923.05          | 2,322.67          | 2,322.65          | -                   | 40,936.78            | 40,000.00             | (936.78)           |
| 4320                   | Office Supplies   | 8,379.64            | 7,637.64            | 8,895.15            | 1,733.74          | 1,206.80          | 1,206.79          | -                   | 29,059.76            | 25,000.00             | (4,059.76)         |
| 4330                   | Staff Meals & Events  | 2,122.74            | 1,575.87            | 254.41              | -                 | 267.64            | 267.64            | -                   | 4,488.30             | 5,000.00              | 511.70             |
| 4340                   | Student Events  | 30,191.19           | 10,259.69           | 16,445.59           | 10,680.78         | 2,448.60          | 2,448.59          | -                   | 72,474.44            | 55,000.00             | (17,474.44)        |

**ENCORE EDUCATION CORPORATION**  
**PROFIT & LOSS ANALYSIS BY MONTH**  
**JULY 01, 2023 THROUGH JUNE 30, 2024 (ACTUAL & BUDGET)**

| Object   | Description   | Q1<br>23-24         | Q2<br>23-24         | Q3<br>23-24           | Actual<br>Apr'24    | Budget<br>May'24      | Budget<br>Jun'24      | Accruals<br>2024    | Estimated<br>Balance | 2nd Interim<br>Budget | Difference          |
|--|---|---------------------|---------------------|-----------------------|---------------------|-----------------------|-----------------------|---------------------|----------------------|-----------------------|---------------------|
| 4370   | Janitorial Supplies   | 9,044.33            | 4,395.48            | 4,304.31              | 1,865.05            | 1,201.29              | 1,201.27              | -                   | 22,011.73            | 22,000.00             | (11.73)             |
| 4380   | Kitchen Supplies  | 6,280.48            | 20,588.32           | 8,658.52              | 3,262.80            | 1,849.06              | 1,849.07              | -                   | 42,488.25            | 40,000.00             | (2,488.25)          |
| 4390   | Other Supplies  | 669.45              | -                   | -                     | -                   | 332.64                | 332.63                | -                   | 1,334.72             | 2,000.00              | 665.28              |
| 4400   | Noncapitalized Equipment                                    | -                   | 2,108.64            | 89,242.68             | 199.99              | -                     | -                     | -                   | 91,551.31            | 12,000.00             | (79,551.31)         |
| 4700   | Food  | 94,600.28           | 64,805.19           | 50,407.91             | 25,565.42           | 19,916.91             | 19,916.91             | -                   | 275,212.62           | 275,000.00            | (212.62)            |
| <b>4000-4999</b>                                     | <b>Books and Supplies</b>                                   | <b>303,444.46</b>   | <b>120,691.83</b>   | <b>195,282.45</b>     | <b>57,782.06</b>    | <b>30,684.11</b>      | <b>30,684.43</b>      | <b>-</b>            | <b>738,569.34</b>    | <b>622,000.00</b>     | <b>(116,569.34)</b> |
| 5110   | District Oversight Fees                                     | -                   | -                   | -                     | -                   | -                     | -                     | 66,018.00           | 66,018.00            | 66,018.00             | -                   |
| 5200   | Travel and Conferences                                      | 4,609.70            | 150.00              | 3,926.07              | -                   | -                     | -                     | -                   | 8,685.77             | 10,000.00             | 1,314.23            |
| 5210   | Mileage Reimbursements                                      | -                   | 1,837.93            | 747.50                | 72.62               | 487.00                | 487.00                | -                   | 3,632.05             | 2,500.00              | (1,132.05)          |
| 5300   | Dues and Memberships  | 18,706.44           | 9,437.01            | 1,069.41              | 2,066.15            | 2,386.00              | 2,386.00              | -                   | 36,051.01            | 30,000.00             | (6,051.01)          |
| 5400   | Insurance   | 96,333.30           | 69,150.24           | 81,324.64             | 21,001.33           | 27,423.00             | 27,423.00             | -                   | 322,655.51           | 354,842.00            | 32,186.49           |
| 5500   | Operations and Housekeeping Services                        | 3,367.32            | 4,202.12            | 5,775.20              | 333.00              | 1,351.00              | 1,351.00              | -                   | 16,379.64            | 12,000.00             | (4,379.64)          |
| 5510   | Utilities   | 10,147.99           | 126,652.74          | 78,464.16             | 37,398.43           | 25,500.00             | 12,500.00             | -                   | 290,663.32           | 250,000.00            | (40,663.32)         |
| 5520   | Janitorial Services   | -                   | 2,729.00            | 18,684.62             | 16,370.00           | 4,500.00              | 4,500.00              | -                   | 46,783.62            | 40,000.00             | (6,783.62)          |
| 5600   | Rentals, Leases, Repairs, and Noncapitalized Improvements   | 245,769.97          | 223,184.77          | 247,760.97            | 83,303.22           | 82,587.00             | 82,587.00             | -                   | 965,192.93           | 990,480.00            | 25,287.07           |
| 5610   | Facilities Rent/Lease                                       | -                   | -                   | 60.87                 | 60.87               | -                     | -                     | -                   | 121.74               | -                     | (121.74)            |
| 5620   | Equipment Leases  | 4,610.15            | 5,191.98            | 6,643.27              | 96.75               | 1,840.00              | 1,840.00              | -                   | 20,222.15            | 15,000.00             | (5,222.15)          |
| 5630   | Maintenance & Repair  | 47,156.55           | 15,323.37           | 20,496.39             | 3,264.75            | 9,650.00              | 9,650.00              | -                   | 105,541.06           | 90,000.00             | (15,541.06)         |
| 5635   | Vehicle Maintenance & Repair                                | 55.60               | 1,002.42            | 1,119.46              | 1,051.73            | 450.00                | 450.00                | -                   | 4,129.21             | 6,000.00              | 1,870.79            |
| 5800   | Professional/Consulting Services and Operating Expenditures | 26,656.17           | 6,447.14            | 54,741.30             | 52,730.65           | 12,686.00             | 12,686.00             | -                   | 165,947.26           | 105,000.00            | (60,947.26)         |
| 5810   | Legal   | 31,479.53           | 46,330.85           | 50,056.56             | -                   | 5,000.00              | 5,000.00              | -                   | 137,866.94           | 125,000.00            | (12,866.94)         |
| 5811   | Nursing Servcies  | 1,296.00            | -                   | -                     | -                   | -                     | -                     | -                   | 1,296.00             | -                     | (1,296.00)          |
| 5813   | Business Services   | 33,900.00           | 33,900.00           | 33,900.00             | 11,300.00           | 11,300.00             | 11,300.00             | -                   | 135,600.00           | 135,600.00            | -                   |
| 5815   | Bank Charges  | 629.52              | 2,333.01            | 1,209.62              | 28.02               | 157.60                | 157.30                | -                   | 4,515.07             | 5,000.00              | 484.93              |
| 5816   | Payroll Fees  | 4,027.18            | 6,111.30            | 4,428.58              | 1,568.12            | 1,619.00              | 1,619.00              | -                   | 19,373.18            | 17,000.00             | (2,373.18)          |
| 5820   | Audits  | 8,066.25            | 4,033.12            | 8,083.13              | 2,550.00            | -                     | -                     | -                   | 22,732.50            | 25,925.00             | 3,192.50            |
| 5830   | Non-Instructional Software Licenses/Fees                    | 10,925.98           | 240.00              | 530.00                | 1,200.00            | 35.00                 | 35.00                 | -                   | 12,965.98            | 15,000.00             | 2,034.02            |
| 5835   | Field Trips - Bus Transportation                            | -                   | 4,916.62            | 18,814.26             | 3,350.00            | 5,500.00              | -                     | -                   | 32,580.88            | 25,000.00             | (7,580.88)          |
| 5840   | Advertising & Recruitment                                   | 34,931.00           | 24,489.72           | 29,335.00             | 6,230.00            | 9,525.00              | 9,525.00              | -                   | 114,035.72           | 105,000.00            | (9,035.72)          |
| 5860   | Service Fees  | 363.03              | 5,308.80            | 902.64                | 76.36               | 400.00                | 400.00                | -                   | 7,450.83             | 7,500.00              | 49.17               |
| 5861   | Student Fees  | -                   | -                   | -                     | -                   | -                     | -                     | -                   | -                    | 53,542.00             | 53,542.00           |
| 5862   | SBC Tax Collector   | -                   | 8,340.90            | -                     | -                   | -                     | -                     | -                   | 8,340.90             | 8,341.00              | 0.10                |
| 5864   | Fuel Costs  | 941.08              | 809.71              | 889.91                | 1,276.44            | 270.00                | 270.00                | -                   | 4,457.14             | 5,000.00              | 542.86              |
| 5865   | Bus Transportation  | 180,285.60          | 264,115.20          | 260,640.00            | 86,880.00           | 88,880.00             | -                     | -                   | 880,800.80           | 868,800.00            | (12,000.80)         |
| 5870   | Fingerprinting  | 608.00              | 562.50              | 437.33                | 204.98              | 220.00                | 220.00                | -                   | 2,252.81             | 1,500.00              | (752.81)            |
| 5880   | Instructional Vendors & Consultants                         | 3,859.79            | 15,529.54           | 23,516.26             | -                   | 5,200.00              | 5,200.00              | -                   | 53,305.59            | 86,000.00             | 32,694.41           |
| 5890   | Substitute Teachers   | 39,615.00           | 80,841.00           | 44,779.00             | 17,403.00           | 18,730.00             | -                     | -                   | 201,368.00           | 200,000.00            | (1,368.00)          |
| 5900   | Communications  | 552.00              | 552.00              | 802.50                | 552.00              | -                     | -                     | -                   | 2,458.50             | 2,500.00              | 41.50               |
| 5910   | Telephone   | 6,800.76            | 4,411.40            | 5,540.31              | 1,674.25            | 2,073.00              | 2,073.00              | -                   | 22,572.72            | 25,000.00             | 2,427.28            |
| 5920   | Internet  | 18,940.91           | 20,019.99           | 1,618.67              | (24,969.38)         | 1,322.00              | 1,322.00              | -                   | 18,254.19            | 32,000.00             | 13,745.81           |
| 5930   | Postage   | 315.88              | 307.04              | 528.28                | 70.00               | 156.00                | 156.00                | -                   | 1,533.20             | 3,500.00              | 1,966.80            |
| 5940   | Technology Services   | 41,700.00           | 44,860.00           | 31,800.00             | 10,600.00           | 10,600.00             | 10,600.00             | -                   | 150,160.00           | 141,000.00            | (9,160.00)          |
| <b>5000-5999</b>                                     | <b>Services and Other Operating Expenses</b>                | <b>876,650.70</b>   | <b>1,033,321.42</b> | <b>1,038,625.91</b>   | <b>337,743.29</b>   | <b>329,847.60</b>     | <b>203,737.30</b>     | <b>66,018.00</b>    | <b>3,885,944.22</b>  | <b>3,860,048.00</b>   | <b>(25,896.22)</b>  |
| 6900   | Depreciation  | 33,667.98           | 38,051.44           | 39,217.44             | 13,072.48           | 13,072.48             | 13,072.48             | -                   | 150,154.30           | 150,000.00            | (154.30)            |
| <b>6000-6999</b>                                     | <b>Depreciation</b>   | <b>33,667.98</b>    | <b>38,051.44</b>    | <b>39,217.44</b>      | <b>13,072.48</b>    | <b>13,072.48</b>      | <b>13,072.48</b>      | <b>-</b>            | <b>150,154.30</b>    | <b>150,000.00</b>     | <b>(154.30)</b>     |
| <b>7300-7399</b>                                     | <b>Other Outgo - Transfers of Indirect Costs</b>            | <b>-</b>            | <b>-</b>            | <b>-</b>              | <b>-</b>            | <b>-</b>              | <b>-</b>              | <b>-</b>            | <b>-</b>             | <b>-</b>              | <b>-</b>            |
| <b>7100-7299,7400</b>                                | <b>Other Outgo (excluding Transfers of Indirect Costs)</b>  | <b>-</b>            | <b>-</b>            | <b>-</b>              | <b>-</b>            | <b>-</b>              | <b>-</b>              | <b>-</b>            | <b>-</b>             | <b>-</b>              | <b>-</b>            |
| <b>TOTAL, EXPENSES</b>                               |   | <b>2,260,741.20</b> | <b>2,870,023.49</b> | <b>2,898,046.06</b>   | <b>962,194.75</b>   | <b>926,810.19</b>     | <b>615,420.71</b>     | <b>66,018.00</b>    | <b>10,599,254.40</b> | <b>10,422,675.00</b>  | <b>(176,579.40)</b> |
| <b>EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES</b> |   | <b>783,984.28</b>   | <b>(538,621.08)</b> | <b>(1,000,568.15)</b> | <b>(207,981.78)</b> | <b>(310,516.99)</b>   | <b>166,497.20</b>     | <b>967,268.56</b>   | <b>(139,937.96)</b>  | <b>11,233.00</b>      | <b>151,170.96</b>   |
| <b>ROLLING NET INCOME</b>                            |   | <b>1,567,968.56</b> | <b>(293,257.88)</b> | <b>(1,755,773.10)</b> | <b>(963,186.73)</b> | <b>(1,273,703.72)</b> | <b>(1,107,206.52)</b> | <b>(139,937.96)</b> |                      |                       |                     |

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**ENCORE EDUCATION CORPORATION**  
**CHECK REGISTER**  
**04/01/2024 - 04/30/2024**

| No.         | Date       | Vendor/Payee                                    | Memo  | Description   | Amount     |
|-------------|------------|---|---|---|------------|
| 10285       | 04-01-2024 | Amazon Capital Services                         | Payments processed on 04-01-2024  | Office Supplies - Printer Drum, Solar Street Lights, Student Event Supplies   | 800.88     |
| 10286       | 04-01-2024 | ICON School Management                          | Invoice #1638   | April 2024 Monthly Contract Fee   | 11,300.00  |
| 10287       | 04-01-2024 | Imperial Dade West Coast                        | Invoice #16077325   | School Lunches  | 1,265.31   |
| 10288       | 04-01-2024 | J&G Wholesale Produce                           | Invoice #129704   | School Lunches  | 559.00     |
| 10289       | 04-01-2024 | Quill LLC                                       | Invoice #37652445   | Office Supplies   | 99.13      |
| 10290       | 04-01-2024 | San Bernardino County Superintendent of Schools | Mar 2024 - STRS/PERS Contributions  | Mar 2024 - STRS/PERS Contributions  | 128,703.17 |
| 10291       | 04-01-2024 | US Foods, Inc.                                  | Invoice #3085232  | School Lunch  | 968.97     |
| DBxxx24-xx  | 04-01-2024 | Southern California Edison                      | Utilities 01/05/24 - 02/04/24   | Utilities 01/05/24 - 02/04/24   | 19,530.38  |
| 10292       | 04-02-2024 | Amazon Capital Services                         | Invoice #1H1M-MJRP-171Y   | Office Supplies   | 175.92     |
| 10293       | 04-02-2024 | CINTAS CORP                                     | Invoice #4186250456   | Janitorial Supplies   | 256.44     |
| 10294       | 04-02-2024 | Sysco Riverside, Inc                            | Invoice #420838708  | School Lunch  | 534.89     |
| 10295       | 04-02-2024 | US Foods, Inc.                                  | Invoice #3126259  | School Lunch  | 1,074.70   |
| 10296       | 04-03-2024 | Document Tracking Services                      | Invoice #9234504  | Software License  | 425.00     |
| DB040324-01 | 04-03-2024 | Emburse   | Emburse Transfer  | Emburse Transfer  | 3,486.68   |
| 10297       | 04-04-2024 | Imperial Dade West Coast                        | Invoice #15595946   | Kitchen Supplies  | 541.12     |
| 10298       | 04-04-2024 | J&G Wholesale Produce                           | Invoice #129513   | School Lunches  | 273.25     |
| 2222        | 04-04-2024 | Jennifer Grant                                  | Expense Reimbursement: Booth & Fundraiser, by \$eventcreationsbygaby, for Spring Fair | Expense Reimbursement   | 200.00     |
| DB040424-01 | 04-04-2024 | Emburse   | Emburse Transfer  | Emburse Transfer  | 216.94     |
| DB040524-01 | 04-05-2024 | Emburse   | Emburse Transfer  | Emburse Transfer  | 54.68      |
| 10299       | 04-08-2024 | AmTrust Financial Services Inc.                 | Invoice #INV20240306  | Insurance   | 853.55     |
| 10300       | 04-08-2024 | AmTrust Financial Services Inc.                 | Invoice #INV20240325  | Workers Comp  | 4,327.00   |
| 10301       | 04-08-2024 | Amazon Capital Services                         | Invoice #143W-TTCK-VVY3   | Kitchen Supplies  | 456.00     |
| 10302       | 04-08-2024 | American Heritage Life Insurance Company        | Invoice #INV20240325  | Mar 2024 Insurance  | 1,480.27   |
| 10303       | 04-08-2024 | Charter Tech Services                           | Payments processed on 04-08-2024  | Technology Services   | 10,619.37  |
| 10304       | 04-08-2024 | El Dorado Broadcasters LLC                      | Payments processed on 04-08-2024  | Advertising   | 7,152.00   |
| 10305       | 04-08-2024 | FRONTIER  | Invoice #INV20240316  | Internet  | 77.78      |
| 10306       | 04-08-2024 | Imperial Dade West Coast                        | Payments processed on 04-08-2024  | Kitchen Supplies  | 797.69     |
| 10307       | 04-08-2024 | J&G Wholesale Produce                           | Invoice #129739   | School Lunch  | 209.75     |
| 10308       | 04-08-2024 | Bimbo Bakeries USA                              | Invoice #83233790002535   | School Lunches  | 245.54     |
| 10309       | 04-08-2024 | Mesquit's Supply, LLC                           | Invoice #00033134   | Janitorial Supplies   | 879.62     |
| 10310       | 04-08-2024 | Nigro & Nigro                                   | Invoice #19961  | Accounting Services   | 2,550.00   |
| 10311       | 04-08-2024 | Purchase Power                                  | Invoice #INV20240315  | Postage   | 448.07     |
| 10312       | 04-08-2024 | Renner Dairy Inc                                | Invoice #040101   | School Lunches  | 524.32     |
| 10313       | 04-08-2024 | School Nurse Supply, Inc.                       | Invoice #0995948-IN   | Nurse Supplies  | 257.78     |
| 10314       | 04-08-2024 | Scoot Education                                 | Invoice #73159  | Substitute Services   | 5,353.00   |
| 10315       | 04-08-2024 | Scoot Education                                 | Payment for Inv# 49217, 49218, 49981 & 50021  | Payment for Inv# 49217, 49218, 49981 & 50021                                  | 12,062.00  |
| 10316       | 04-08-2024 | Text-Em-All                                     | Invoice #94644  | Communications  | 552.00     |
| 10317       | 04-08-2024 | US Foods, Inc.                                  | Invoice #3233385  | School Lunch  | 1,067.96   |
| 10318       | 04-08-2024 | Verizon Wireless                                | Invoice #9959895123   | Communication   | 250.50     |
| DB040824-01 | 04-08-2024 | Emburse   | Emburse Transfer  | Emburse Transfer  | 262.50     |
| 10319       | 04-09-2024 | CINTAS CORP                                     | Invoice #4186956965   | Kitchen Supplies  | 54.25      |
| 10320       | 04-09-2024 | Scoot Education                                 | Payments processed on 04-09-2024  | Substitute Services   | 10,777.00  |
| 10321       | 04-09-2024 | Scoot Education                                 | Payments processed on 04-09-2024  | Substitute Services   | 10,226.00  |
| 10322       | 04-09-2024 | Victor Valley Community College                 | Invoice #24SP-ENC   | Textbooks   | 1,829.81   |
| 10323       | 04-10-2024 | San Bernardino County Fire Department           | Invoice #RECORD ID FANL-006481  | Maint & Repairs   | 57.85      |
| 99802695    | 04-10-2024 | Amazon Capital Services                         | Supplies - Cargo pants, Clothing, Sneakers, Water Slide etc for Student Event         | Supplies - Cargo pants, Clothing, Sneakers, Water Slide etc for Student Event | 1,048.22   |
| DB041024-01 | 04-10-2024 | Southern California Edison                      | Utilities 02/05/24 to 03/05/24  | Utilities 02/05/24 to 03/05/24  | 10,269.24  |
| DB041024-02 | 04-10-2024 | Emburse   | Emburse Transfer  | Emburse Transfer  | 60.00      |
| DB041024-03 | 04-10-2024 | Colonial Life                                   | Life Insurance March 2024   | Life Insurance March 2024   | 1,140.26   |
| DB041124-01 | 04-11-2024 | Emburse   | Emburse Transfer  | Emburse Transfer  | 5,000.00   |
| DB041124-02 | 04-11-2024 | Emburse   | Emburse Transfer  | Emburse Transfer  | 395.00     |
| 10324       | 04-12-2024 | Amazon Capital Services                         | Payments processed on 04-12-2024  | Supplies  | 1,209.31   |
| 10325       | 04-12-2024 | Amazon Capital Services                         | Payments processed on 04-12-2024  | Supplies  | 903.41     |
| 10326       | 04-12-2024 | Document Tracking Services                      | Invoice #T-923450002  | Document Translations   | 150.00     |
| 10327       | 04-12-2024 | Hesperia Unified School District                | Invoice #230666   | Office Supplies   | 464.01     |

**ENCORE EDUCATION CORPORATION**  
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| No.         | Date       | Vendor/Payee                                | Memo   | Description  | Amount    |
|-------------|------------|---|--|--|-----------|
| 10328       | 04-12-2024 | Riverside County Office of Education        | Invoice #2024 / 1541   | CTI Induction Program  | 7,100.00  |
| 10329       | 04-12-2024 | Scoot Education                             | Payments processed on 04-12-2024                               | Substitute Services  | 5,811.00  |
| 10330       | 04-12-2024 | US Foods, Inc.                              | Payments processed on 04-12-2024                               | School Lunches   | 201.31    |
| 10331       | 04-15-2024 | Hesperia Unified School District            | Invoice #240542  | Office Supplies  | 1,118.80  |
| 10332       | 04-15-2024 | JD Ensز Electric Inc.                       | Invoice #02405-001   | Electrical & Lighting  | 3,395.00  |
| 10333       | 04-15-2024 | Kamran and Company LLC                      | Invoice #INV896996   | Kitchen Equipment  | 51,414.40 |
| 10334       | 04-15-2024 | Renner Dairy Inc                            | Invoice #041021  | School Lunches   | 602.90    |
| 10335       | 04-15-2024 | STA West Region                             | Invoice #70249165  | Field Trip Transportation                                      | 1,482.00  |
| DB041524-01 | 04-15-2024 | Emburse                                     | Emburse Transfer   | Emburse Transfer   | 494.55    |
| DB041524-02 | 04-15-2024 | Emburse                                     | Emburse Transfer   | Emburse Transfer   | 481.36    |
| 10336       | 04-16-2024 | CINTAS CORP                                 | Invoice #4187685355  | Janitorial Supplies  | 196.53    |
| 10337       | 04-16-2024 | Sysco Riverside, Inc                        | Invoice #420865092   | School Lunches   | 1,691.76  |
| DB041624-01 | 04-16-2024 | Terminix                                    | Custodial Housekeeping & Additional Charge - Recurring Expense | Custodial Housekeeping & Additional Charge - Recurring Expense | 133.00    |
| DB041724-01 | 04-17-2024 | Emburse                                     | Emburse Transfer   | Emburse Transfer   | 966.72    |
| DB041824-01 | 04-18-2024 | LEAF  | Lease Services   | Lease Services   | 716.23    |
| DB041824-02 | 04-18-2024 | Emburse                                     | Emburse Transfer   | Emburse Transfer   | 55.15     |
| 10338       | 04-19-2024 | Apex Hesperia Rentals                       | Invoice #100728  | Student Event  | 1,042.50  |
| 10339       | 04-19-2024 | Bimbo Bakeries USA                          | Invoice #83233790002617  | School Lunches   | 194.52    |
| 10340       | 04-19-2024 | Justin's Tractor Service & Weed Abatement   | Invoice #INV0422   | Weed Abatement   | 2,400.00  |
| 10341       | 04-19-2024 | Scoot Education                             | Invoice #75344   | Substitute Services  | 5,811.00  |
| DB041924-01 | 04-19-2024 | Emburse                                     | Emburse Transfer   | Emburse Transfer   | 385.00    |
| 10342       | 04-22-2024 | Advance Disposal Co. & Recycling Center     | Invoice #0002257339  | April 2024 Storage Rental                                      | 60.87     |
| 10343       | 04-22-2024 | Advance Disposal Co. & Recycling Center     | Invoice #0002238867  | Utilities-Trash  | 17.45     |
| 10344       | 04-22-2024 | Amazon Capital Services                     | Payments processed on 04-22-2024                               | Supplies   | 576.80    |
| 10345       | 04-22-2024 | American Family Life Assurance Company      | Invoice #445487  | March Health Insurance   | 177.34    |
| 10346       | 04-22-2024 | Apex Hesperia Rentals                       | Invoice #103079  | Maint & Repairs  | 299.00    |
| 10347       | 04-22-2024 | CleanStart Cleaning Services, Inc.          | Invoice #2024-0111   | Janitorial Services  | 5,935.00  |
| 10348       | 04-22-2024 | Ebmeyer Charter and Tour                    | Invoice #27684   | 6 School Buses   | 86,880.00 |
| 10349       | 04-22-2024 | Imperial Dade West Coast                    | Invoice #16264832  | Kitchen Supplies   | 989.31    |
| 10350       | 04-22-2024 | LEAF  | Invoice #16341729  | Copier Lease   | 96.75     |
| 10351       | 04-22-2024 | Measure Education Inc.                      | Invoice #201807012199  | Data Management Services                                       | 2,306.88  |
| 10352       | 04-22-2024 | Renner Dairy Inc                            | Invoice #041713  | School Lunches   | 330.02    |
| 10353       | 04-22-2024 | US Foods, Inc.                              | Invoice #3609391   | School Lunches   | 3,514.13  |
| 2249        | 04-22-2024 | Kyle Barkdull                               | Direct Deposit Partial Return: Kyle Barkdull                   | Direct Deposit Partial Return: Kyle Barkdull                   | 25.00     |
| DB042224-01 | 04-22-2024 | Umpqua Bank                                 | Maintenance Fee Analysis Activity - March 2024                 | Maintenance Fee Analysis Activity - March 2024                 | 28.02     |
| DB042224-01 | 04-22-2024 | The Hanover Insurance Group, Inc.           | Insurance - April 2024   | Insurance - April 2024   | 6,771.45  |
| 10354       | 04-23-2024 | CINTAS CORP                                 | Invoice #4188470551  | Janitorial Supplies  | 54.25     |
| 10355       | 04-23-2024 | Katherine Shea                              | Invoice #REIMB20240418   | Expense Reimbursement - Livescan                               | 82.00     |
| 10356       | 04-23-2024 | MealTime, a part of Harris School Solutions | Invoice #MTMN00002414  | Annual Subscription Renewal                                    | 1,165.00  |
| 10357       | 04-23-2024 | Sysco Riverside, Inc                        | Invoice #420876429   | School Lunches   | 1,753.60  |
| 10358       | 04-24-2024 | Amazon Capital Services                     | Invoice #1NGQ-L94T-141L  | Office Supplies - Computer Privacy Shield                      | 48.99     |
| 10359       | 04-24-2024 | Melissa Manning                             | Invoice #1357  | Kitchen Training   | 1,000.00  |
| DB042424-01 | 04-24-2024 | Fonality                                    | Telephones - 04/20/2024 - 05/20/2024                           | Telephones - 04/20/2024 - 05/20/2024                           | 1,674.25  |
| DB042424-02 | 04-24-2024 | Emburse                                     | Emburse Transfer   | Emburse Transfer   | 914.83    |
| 10360       | 04-25-2024 | Advance Disposal Co. & Recycling Center     | Invoice #0002255594  | Utilities-Trash  | 1,937.39  |
| 10361       | 04-25-2024 | Amazon Capital Services                     | Payments processed on 04-25-2024                               | Instructional Materials  | 309.27    |
| 10362       | 04-25-2024 | Sarah Hale                                  | Invoice #REIMB20240422   | Expense Reimbursement: Livescan                                | 122.98    |
| 2244        | 04-25-2024 | Louis Austin                                | DJ Services for Prom 2024 - Inv # 010-2024                     | DJ Services for Prom 2024 - Inv # 010-2024                     | 475.00    |
| 2245        | 04-25-2024 | Adrian Alvarez                              | CSF California Scholarship Federation 2023                     | CSF California Scholarship Federation 2023                     | 220.00    |
| DB042524-01 | 04-25-2024 | BankDirect Capital Finance                  | Loan payment - Loan # 1035929                                  | Loan payment - Loan # 1035929                                  | 22,880.88 |
| DB042524-02 | 04-25-2024 | SOUTHWEST GAS                               | Utilities  | Utilities  | 1,399.09  |
| DB042524-03 | 04-25-2024 | Emburse                                     | Emburse Transfer   | Emburse Transfer   | 1,213.95  |
| DB042524-04 | 04-25-2024 | SOUTHWEST GAS                               | Utilities 03/06/2024 - 04/03/2024                              | Utilities 03/06/2024 - 04/03/2024                              | 873.45    |
| DB042524-05 | 04-25-2024 | SOUTHWEST GAS                               | Utilities 03/06/2024 - 04/03/2024                              | Utilities 03/06/2024 - 04/03/2024                              | 871.54    |
| DB042524-06 | 04-25-2024 | SOUTHWEST GAS                               | Utilities 03/06/2024 - 04/03/2024                              | Utilities 03/06/2024 - 04/03/2024                              | 822.11    |

ENCORE EDUCATION CORPORATION  
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| No.         | Date       | Vendor/Payee                                    | Memo                              | Description                                 | Amount    |
|-------------|------------|---|-----------------------------------|---|-----------|
| DB042524-07 | 04-25-2024 | SOUTHWEST GAS                                   | Utilities 03/06/2024 - 04/03/2024 | Utilities 03/06/2024 - 04/03/2024           | 316.68    |
| DB042524-08 | 04-25-2024 | SOUTHWEST GAS                                   | Utilities 03/06/2024 - 04/03/2024 | Utilities 03/06/2024 - 04/03/2024           | 9.05      |
| 10363       | 04-26-2024 | Bimbo Bakeries USA                              | Invoice #83233790002656           | School Lunches                              | 180.05    |
| 10364       | 04-26-2024 | Dr. Sabrina Bow                                 | Invoice #REIMB20240424            | Expense Reimbursement - Mileage             | 72.62     |
| 10365       | 04-26-2024 | Ebmeyer Charter and Tour                        | Payments processed on 04-26-2024  | Student Field Trip                          | 2,350.00  |
| 10366       | 04-26-2024 | El Dorado Broadcasters LLC                      | Invoice #MCC-1231259384           | Advertising                                 | 5,440.00  |
| 10367       | 04-26-2024 | FRONTIER  | Invoice #INV20240412              | Internet                                    | 1,356.24  |
| 10368       | 04-26-2024 | San Bernardino County Superintendent of Schools | Invoice #240860                   | Mental Health Services                      | 28,759.00 |
| 10369       | 04-26-2024 | Scoot Education                                 | Invoice #76343                    | Substitute Services                         | 5,781.00  |
| DB042624-01 | 04-26-2024 | Anthem Insurance Companies, Inc.                | Insurance 05/01/2024 - 06/01/2024 | Insurance 05/01/2024 - 06/01/2024           | 57,067.45 |
| DB042624-02 | 04-26-2024 | Emburse   | Emburse Transfer                  | Emburse Transfer                            | 721.13    |
| 10370       | 04-29-2024 | AmTrust Financial Services Inc.                 | Invoice #INV20240410              | Insurance - May 2024                        | 1,957.50  |
| 10371       | 04-29-2024 | Amazon Capital Services                         | Payments processed on 04-29-2024  | Office & Kitchen Supplies                   | 457.22    |
| 10372       | 04-29-2024 | Green Comfort, Inc.                             | Invoice #124849                   | Maint & Repairs                             | 350.00    |
| 10373       | 04-29-2024 | Imperial Dade West Coast                        | Invoice #16328314                 | Kitchen Supplies - Bowls, plates & utensils | 554.99    |
| 10374       | 04-29-2024 | PresenceLearning, Inc.                          | Invoice #INV69914                 | SLP Services                                | 3,957.52  |
| 10375       | 04-29-2024 | Renner Dairy Inc                                | Invoice #042413                   | School Lunches                              | 574.77    |
| 10376       | 04-29-2024 | US Foods, Inc.                                  | Invoice #3787191                  | School Lunches                              | 3,436.59  |
| DB042924-01 | 04-29-2024 | Emburse   | Emburse Transfer                  | Emburse Transfer                            | 501.53    |
| 10377       | 04-30-2024 | CINTAS CORP                                     | Invoice #4189191560               | Janitorial Supplies                         | 256.44    |
| 10378       | 04-30-2024 | Sysco Riverside, Inc                            | Payments processed on 04-30-2024  | School Lunches                              | 1,281.70  |
| DB043024-01 | 04-30-2024 | Employee Benefits Corporation                   | COBRA Secure                      | COBRA Secure                                | 60.00     |