



# Contra Costa School of Performing Arts

## Board Meeting

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### Date and Time

Tuesday December 3, 2024 at 5:30 PM PST

### Location

2730 Mitchell Drive  
Walnut Creek, CA 94598

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Contra Costa School of Performing Arts

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Tuesday, December 3, 2024 at 5:30 PM PDT

### Location:

Google Meet Link: CCSPA/ChartHouse Board of Directors Meeting

Video call link: <https://meet.google.com/nkf-yvbi-bxv>

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Chairperson prior to the Call to Order. Speakers will be given three minutes for items on the agenda, and two minutes for items not on the agenda. When translation services are utilized to support the participation of a primary Speaker, the translator will be afforded the same duration of time as the primary Speaker. Time may not be yielded to other speakers. In compliance with the Brown Act, the Board may listen to comments from speakers and provide direction to staff, but may not engage in discussion or take action on items that are not already on the agenda.

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## Agenda

	Purpose	Presenter	Time
<b>I. Opening Items</b>			<b>5:30 PM</b>
<b>A.</b> Call the Meeting to Order		Heather Vega	1 m
<b>B.</b> Record Attendance		Callie Tirlia	1 m
<b>C.</b> Establish a Quorum		Heather Vega	1 m
<b>D.</b> Agenda Review and Adoption		Heather Vega	1 m
<p>The Board will review the agenda and adopt as presented or take action to change the order of items.</p>			
<b>II. Public Comments</b>			<b>5:34 PM</b>
<p>The public may address the Board regarding any item within the jurisdiction of the Board of Directors of ChartHouse Public Schools. To ensure an orderly meeting and an equal opportunity for each speaker, persons wishing to address the Board must fill out a speaker’s card. Cards should be turned into the Board Chair/Vice Chairperson prior to the Call to Order.</p>			

	Purpose	Presenter	Time
<p>Speakers will be given three (3) minutes for items <i>on</i> the agenda, and two (2) minutes for items <i>not</i> on the agenda. When translation services are utilized to support the participation of a primary Speaker, the translator will be afforded the same duration of time as the primary Speaker. Time may not be yielded to other speakers. In compliance with the Brown Act, the Board may listen to comments from speakers and provide direction to staff, but may not engage in discussion or take action on items that are not already on the agenda.</p>			
<b>A.</b>	Items on the Agenda FYI Public Comment regarding items on the agenda.	Heather Vega	5 m
<b>B.</b>	Items Not on the Agenda FYI Public Comment regarding items not on the agenda.	Heather Vega	5 m
<b>III.</b>	<b>Consent Agenda</b>		<b>5:44 PM</b>
<p>Items listed under the Consent Agenda are considered routine and will be approved by a single motion. There will be no separate discussion of these items; however, any item may be removed from the Consent Agenda upon the request of a member of the Board or Executive Director and acted upon separately.</p>			
<b>A.</b>	Consent Agenda Items  <ul style="list-style-type: none"> <li>• Minutes for the November 19, 2024 Board meeting</li> <li>• Minutes for the Finance Committee Meeting November 21, 2024</li> </ul>	Vote Heather Vega	5 m
<b>IV.</b>	<b>Finance</b>		<b>5:49 PM</b>
<b>A.</b>	Financial Report  Review and vote on the First Interim Budget.	Vote Debbie Howard, Catherine Foster	20 m
<b>V.</b>	<b>Other Business</b>		<b>6:09 PM</b>

	Purpose	Presenter	Time
<b>A. Executive Summary</b>	Discuss	Catherine Foster	20 m
<p>The Executive Director will provide an update on enrollment, attendance, academic progress, safety and culture as well as other matters and needs. In addition, an update will be provided on our status with our authorizer and any notices of concern.</p>			
<b>VI. Board Updates</b>			<b>6:29 PM</b>
<b>A. Comments from Board Members</b>	FYI	Heather Vega	15 m
<p>Board members give updates on activities that have been supporting the school.</p>			
<b>B. Future Agenda Items</b>	Discuss	Heather Vega	5 m
<p>Items for future meetings.</p>			
<b>VII. Closed Session</b>			<b>6:49 PM</b>
<b>A. Public Employee Discipline/Dismissal Release</b>	Vote	Catherine Foster	15 m
<b>B. Conference with Real Property Negotiations</b>	Discuss	Catherine Foster	15 m
<p>Review property: 2730 Mitchell Drive</p>			
<b>VIII. Reconvene to Open Session</b>			<b>7:19 PM</b>
<b>A. Report out on Action Taken in Closed Session</b>	Discuss	Heather Vega	5 m
<b>IX. Closing Items</b>			<b>7:24 PM</b>
<b>A. Adjourn Meeting</b>	Vote		

# Coversheet

## Consent Agenda Items

**Section:** III. Consent Agenda  
**Item:** A. Consent Agenda Items  
**Purpose:** Vote  
**Submitted by:**  
**Related Material:** 2024\_11\_19\_board\_meeting\_minutes.pdf  
2024\_11\_21\_finance\_committee\_meeting\_minutes.pdf



# Contra Costa School of Performing Arts

## Minutes

### Board Meeting

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#### Date and Time

Tuesday November 19, 2024 at 5:30 PM

#### Location

2730 Mitchell Drive  
Walnut Creek, CA 94598

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**Directors Present**

G. Ponikvar, H. Vega, J. Bridge, L. McPhatter-Harris, S. Kulak (remote)

**Directors Absent**

M. Hennessy

**Ex Officio Members Present**

C. Foster

**Non Voting Members Present**

C. Foster

**Guests Present**

C. Tirlia

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**I. Opening Items****A. Call the Meeting to Order**

H. Vega called a meeting of the board of directors of Contra Costa School of Performing Arts to order on Tuesday Nov 19, 2024 at 5:31 PM.

**B. Record Attendance****C. Establish a Quorum**

Established Quorum at 5:32 PM by Heather Vega

**D. Agenda Review and Adoption**

L. McPhatter-Harris made a motion to approve the agenda as presented.

S. Kulak seconded the motion.

The board **VOTED** unanimously to approve the motion.

**Roll Call**

G. Ponikvar	Aye
M. Hennessy	Absent
H. Vega	Aye
S. Kulak	Aye
L. McPhatter-Harris	Aye
J. Bridge	Aye

**II. Public Comments**

**A. Items on the Agenda**

No public comments about items on the agenda were made during this time.

**B. Items Not on the Agenda**

No public comments about items not on the agenda were made during this time.

**III. Consent Agenda**

**A. Consent Agenda Items**

J. Bridge made a motion to approve the minutes from Board Meeting on 10-15-24.

G. Ponikvar seconded the motion.

The board **VOTED** unanimously to approve the motion.

**Roll Call**

H. Vega	Aye
J. Bridge	Aye
G. Ponikvar	Aye
M. Hennessy	Absent
S. Kulak	Aye
L. McPhatter-Harris	Aye

J. Bridge made a motion to approve the Salary Schedule with the addition of the IT Support position.

G. Ponikvar seconded the motion.

The board **VOTED** unanimously to approve the motion.

**Roll Call**

S. Kulak	Aye
G. Ponikvar	Aye



**Roll Call**

M. Hennessy	Absent
J. Bridge	Aye
L. McPhatter-Harris	Aye
H. Vega	Aye

**IV. Other Business**

**A. Executive Summary**

Catherine presented the executive summary to the board, starting with student population sizes. Catherine is pushing to campaign for new students to recruit and enroll for January 2025. Catherine presented updates on the climate and culture of the school. Catherine also presented the upcoming testing dates and data for the students.

The board discussed strategies to increase enrollment in order to be more eligible for grants to benefit the school.

**B. National Dance Festival Presentation**

Catherine presented the National Dance Festival to the board. This is a weeklong trip for the dance department to go and perform at a large dance competition in Pennsylvania. This trip will be funded by the dance department families.

L. McPhatter-Harris made a motion to approve the National Dance Festival Trip.

J. Bridge seconded the motion.

The board **VOTED** unanimously to approve the motion.

**Roll Call**

S. Kulak	Aye
M. Hennessy	Absent
H. Vega	Aye
J. Bridge	Aye
L. McPhatter-Harris	Aye
G. Ponikvar	Aye

**C. Committee Structure**

Catherine is presenting her updates and changes to the committee structure and rolls.

Finance – Heather Vega

Achievement – Greg Ponikvar

Recruitment – Lynna McPhatter-Harris, Sierra Kulak

Fundraising – Jen Bridge

There was discussion among the board of whether the committee structure is needed across the board. Catherine explained that this is a clear way for families and audit reports to see who oversees what responsibilities while holding a membership on the board. Heather agreed that the structure gives a set explanation of rolls on the board. Catherine and Heather noted that the Governance committee is currently inactive due to not having an active board member leading the committee.

J. Bridge made a motion to dissolve the fundraising and academic committees and add Sierra to the recruitment committee.

G. Ponikvar seconded the motion.

The board **VOTED** unanimously to approve the motion.

**Roll Call**

H. Vega	Aye
G. Ponikvar	Aye
M. Hennessy	Absent
S. Kulak	Aye
J. Bridge	Aye
L. McPhatter-Harris	Aye

**D. 25 - 26 Academic Calendar**

Catherine presented the 25-26 Academic Calendar. It is aligned with the 24-25 Academic Calendar.

J. Bridge made a motion to approve the 25-26 Academic Calendar.

G. Ponikvar seconded the motion.

The board **VOTED** unanimously to approve the motion.

**Roll Call**

H. Vega	Aye
G. Ponikvar	Aye
J. Bridge	Aye
S. Kulak	Aye
L. McPhatter-Harris	Aye
M. Hennessy	Absent

**E. Title IX Policy**

Catherine presented the Title IX policy that has been updated to meet the current legal standards for Title IX.

J. Bridge made a motion to approve the Title IX Policy.

G. Ponikvar seconded the motion.

The board **VOTED** unanimously to approve the motion.

**Roll Call**

L. McPhatter-Harris	Aye
S. Kulak	Aye
J. Bridge	Aye
H. Vega	Aye

**Roll Call**

M. Hennessy	Absent
G. Ponikvar	Aye

**V. Finance**

**A. Financial Report**

Debbie Howard began presenting the financial report for November 2024. The board discussed the current financial data as well as predicted cuts and costs to maintain financial stability.

**VI. Board Updates**

**A. Comments from Board Members**

Jen Bridge has connected with multiple resources for financial help and guidance. Seirra Kulak is working on partnering up with schools who can feed into our school as well as get our name out into the community.

**B. Future Agenda Items**

The board discussed strategies to help support the school moving forward.

**VII. Reconvene to Open Session**

**A. Report out on Action Taken in Closed Session**

Reconvening to open session at 8:16 PM.

The board took action to approve the employee discipline/dismissal release.

**VIII. Closing Items**

**A. Adjourn Meeting**

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 8:17 PM.

Respectfully Submitted,  
H. Vega



# Contra Costa School of Performing Arts

## Minutes

### Finance Committee Meeting

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#### **Date and Time**

Thursday November 21, 2024 at 3:00 PM

#### **Location**

Video call link: <https://meet.google.com/swm-qrqn-gks>

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*The committee will meet virtually at: <https://meet.google.com/swm-qrqn-gks>*

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### **Committee Members Present**

H. Vega (remote)

### **Committee Members Absent**

*None*

### **Guests Present**

C. Foster (remote)

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## **I. Opening Items**

### **A. Record Attendance and Guests**

### **B. Call the Meeting to Order**

H. Vega called a meeting of the Finance Committee of Contra Costa School of Performing Arts to order on Thursday Nov 21, 2024 at 3:02 PM.

## **II. Discussion Items**

### **A. First Interim Budget**

D Howard shared the updated first interim budget.

Changed the enrollment to 271

Added 10K for Capacity Grant in 24 and 25

Aim for staffing reductions of \$100,000

\$100,000 fundraising is not noted in the cash flow

Goal to cut around \$150,000

Made changes with the staffing throughout the year- are those reflected in the staffing costs

Staffing costs shared.

Catherine and Heather to discuss staffing separately.

Meeting early in December

Most likely will not have cuts by the Dec. 3rd meeting to approve 1st interim

Debbie will send a final board packet for Dec. 3rd meeting.

Budget currently presented at what has been spent year to date for most areas.

### **III. Closing Items**

#### **A. Adjourn Meeting**

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 3:28 PM.

Respectfully Submitted,  
H. Vega

# Coversheet

## Financial Report

**Section:** IV. Finance  
**Item:** A. Financial Report  
**Purpose:** Vote  
**Submitted by:**  
**Related Material:** CoCoSPA FY24-25 FIB v2 Board Copy.pdf



# Contra Costa School of Performing Arts

## 2024-25 First Interim Budget





**Contra Costa School of Performing Arts**  
**2024-25 First Interim Budget - Summary Analysis**



**SUMMARY OF RESULTS**

This First Interim Budget projects a budget deficit of (\$991,164).  
 This is an increase of (\$688,377) from the July Budget projected deficit of (\$302,787).  
 This will allow Contra Costa School of Performing Arts to end this fiscal year with a fund balance of (\$1,969,872), which is -36.2% of annual expenditures.

**CASH FLOW**

Operating cash flow is projected to become negative by no later than June 2025 as shown in the attached monthly cash flow schedule.  
 The lowest projected ending cash balance this coming fiscal year is **-\$86,656**, which represents **-6 days** of operating costs on average.  
 The June 30 ending cash balance this coming fiscal year is projected to be **-\$86,656**, which represents **-6 days** of average operating costs.  
 This cash flow takes into account all currently projected impacts (State deferral of June 2025 LCFF) on cash flow at the time of this budget approval.

**SIGNIFICANT CHANGES IN REVENUE (Total Change from Prior = decrease of (\$880,652), or -16.5% of prior revenues)**

**LCFF Entitlement:** These "Local Control Funding Formula" revenues are the primary funding source for the school.  
 LCFF Entitlement projected revenues are (\$804,829) lower than at July Budget due to continued decline in enrollment.  
 Regarding MYPs, COLAs used in this Budget version are subject to change at Second Interim when one more quarter of economic data is available.

**Federal Revenues:** This consists of Title I-IV (ESSA), federal special education (IDEA), and federal food programs (NSLP).  
 Federal Revenues are projected at (\$118,290) lower than at July Budget due to declining enrollment and shift of NSLP reimbursements to State revenue.

**Other State Revenues:** These are the non-LCFF state revenues such as Lottery, ELOP, and any one-time grants .  
 Other State Revenues are projected at (\$18,668) lower than at July Budget due to decrease in enrollment offset by shift of NSLP reimbursements to State revenue.

**Other Local Revenues:** This category includes any non-LCFF local revenue sources.  
 Other Local Revenues are projected at \$61,135 higher than at July Budget due to receipt of unanticipated 2020 IRS tax refund offset by a decrease in CTEIG revenue.

**SIGNIFICANT CHANGES IN EXPENSES (Total Change from Prior = decrease of (\$192,274), or -3.4% of prior expenses)**

**Salaries and Benefits:** This includes all employee pay, plus benefits such as retirement, healthcare, Medicare, Social Security, etc.  
 Salaries and Benefits costs are (\$100,036) lower than at July Budget, due to vendor contract for instructional services.

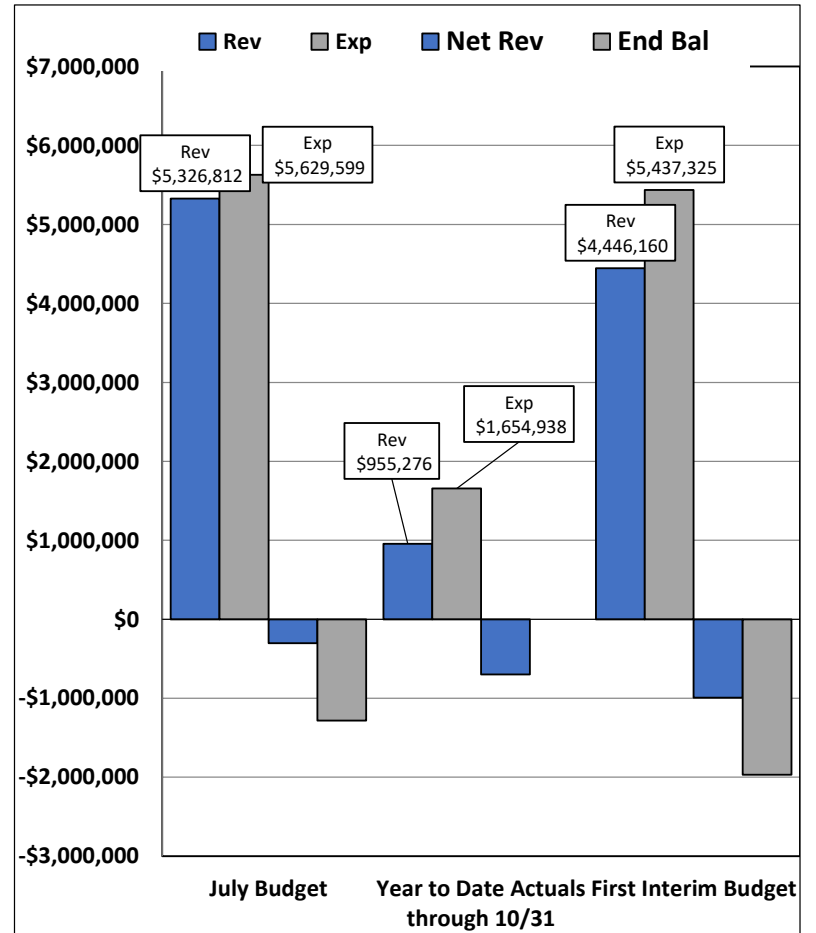
**Books & Supplies:** This category includes textbooks, computers, supplies, and other instructional and non-instructional materials and equipment.  
 Books & Supplies costs are projected at \$51,288 higher than at July Budget due to food services trending higher than anticipated.

**Services & Operating Expenses:** These include all contracted services as well as travel, insurance, rent, legal costs, and other service-related expenses.  
 Services & Operating costs are projected to be (\$143,526) lower than at July Budget due planned aggressive spending cuts and removal of duplicate expenses.

**Depreciation, Capital Outlay, and Other Outgo:** This category includes depreciation on fixed assets and interest on long-term debt.  
 These costs are projected at \$0 lower than at July Budget, reflecting stable depreciation and interest expense projections.

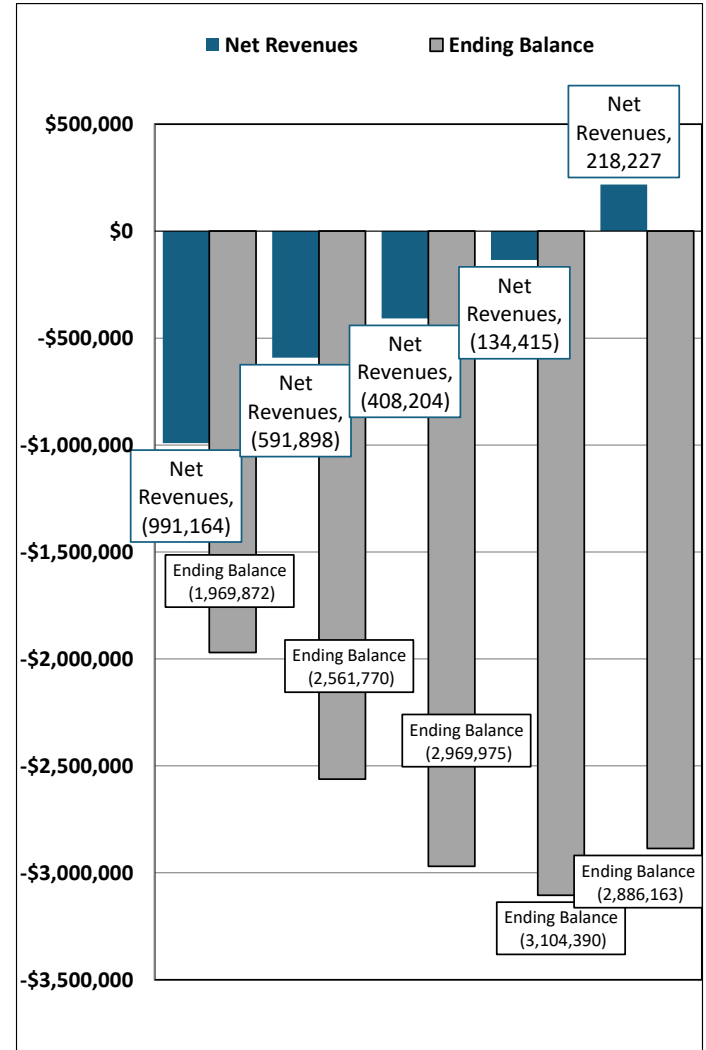
**Contra Costa School of Performing Arts  
2024-25 First Interim Budget  
BUDGET SUMMARY**

	July Budget	Year to Date Actuals through 10/31	First Interim Budget	Change
<b>Projected Enrollment:</b>	<b>350</b>	-	<b>271</b>	<b>(79)</b>
<b>Projected P-2 ADA:</b>	<b>323.19</b>	-	<b>251.84</b>	<b>(71.35)</b>
<b>Revenues:</b>				
General Purpose Entitlement	\$ 3,996,019	\$ 817,529	\$ 3,191,190	\$ (804,829)
Federal Revenue	336,246	17,378	217,956	(118,290)
Other State Revenue	731,112	83,871	712,444	(18,668)
Other Local Revenue	263,435	36,497	324,570	61,135
<b>TTL Revenues</b>	<b>\$ 5,326,812</b>	<b>\$ 955,276</b>	<b>\$ 4,446,160</b>	<b>\$ (880,652)</b>
<b>Expenditures:</b>				
Certificated Salaries	\$ 2,025,791	\$ 479,494	\$ 1,778,361	\$ (247,430)
Non-Certificated Salaries	401,260	167,640	564,882	163,623
Benefits	685,461	181,951	669,232	(16,228)
Books/Supplies/Materials	452,736	216,635	504,024	51,288
Services/Operations	1,144,862	382,981	1,001,336	(143,526)
Capital Outlay	14,539	-	14,539	-
Other Outgo	904,950	226,238	904,950	-
<b>TTL Expenditures</b>	<b>\$ 5,629,599</b>	<b>\$ 1,654,938</b>	<b>\$ 5,437,325</b>	<b>\$ (192,274)</b>
<b>Net Revenues</b>	<b>\$ (302,787)</b>	<b>\$ (699,663)</b>	<b>\$ (991,164)</b>	<b>\$ (688,377)</b>
<b>Beginning Balance July 1</b>	<b>\$ (978,708)</b>		<b>\$ (978,708)</b>	
<b>Ending Balance June 30</b>	<b>\$ (1,281,495)</b>		<b>\$ (1,969,872)</b>	
<b>Ending Balance as % of Exp:</b>	<b>-22.8%</b>		<b>-36.2%</b>	



**Contra Costa School of Performing Arts  
2024-25 First Interim Budget  
Multi-Year Projection Summary**

Description	2024-25	2025-26	2026-27	2027-28	2028-29
<b>Projected Enrollment:</b>	<b>271</b>	<b>350</b>	<b>375</b>	<b>400</b>	<b>425</b>
<b>Projected P-2 ADA:</b>	<b>251.84</b>	<b>325.26</b>	<b>348.49</b>	<b>371.72</b>	<b>394.95</b>
<b>Revenues:</b>					
General Purpose Entitlement	3,191,190	4,130,686	4,515,151	4,971,923	5,442,125
Federal Revenue	217,956	92,394	117,729	125,372	132,649
Other State Revenue	712,444	508,355	540,726	573,513	710,355
Other Local Revenue	324,570	221,435	221,435	221,435	221,435
<b>TTL Revenues</b>	<b>4,446,160</b>	<b>4,952,869</b>	<b>5,395,041</b>	<b>5,892,242</b>	<b>6,506,564</b>
<b>Expenditures:</b>					
Certificated Salaries	1,778,361	1,811,465	1,913,808	2,018,199	2,124,677
Non-Certificated Salaries	564,882	576,180	622,704	635,158	682,861
Benefits	669,232	703,913	762,660	822,003	885,116
Books/Supplies/Materials	504,024	517,733	531,816	546,281	561,140
Services/Operations	1,001,336	1,015,987	1,052,768	1,085,528	1,115,054
Capital Outlay	14,539	14,539	14,539	14,539	14,539
Other Outgo	904,950	904,950	904,950	904,950	904,950
<b>TTL Expenditures</b>	<b>5,437,325</b>	<b>5,544,767</b>	<b>5,803,245</b>	<b>6,026,657</b>	<b>6,288,337</b>
<b>Net Revenues</b>	<b>(991,164)</b>	<b>(591,898)</b>	<b>(408,204)</b>	<b>(134,415)</b>	<b>218,227</b>
<b>Beginning Fund Balance</b>	<b>(978,708)</b>	<b>(1,969,872)</b>	<b>(2,561,770)</b>	<b>(2,969,975)</b>	<b>(3,104,390)</b>
<b>Net Revenues</b>	<b>(991,164)</b>	<b>(591,898)</b>	<b>(408,204)</b>	<b>(134,415)</b>	<b>218,227</b>
<b>ENDING BALANCE</b>	<b>(1,969,872)</b>	<b>(2,561,770)</b>	<b>(2,969,975)</b>	<b>(3,104,390)</b>	<b>(2,886,163)</b>
<b>ENDING BALANCE (% of Outgo)</b>	<b>-36.2%</b>	<b>-46.2%</b>	<b>-51.2%</b>	<b>-51.5%</b>	<b>-45.9%</b>



**Contra Costa School of Performing Arts  
2024-25 First Interim Budget  
Budget Detail & Prior Budget Comparison**

Description	July Budget	YTD Actuals through 10/31	24-25 First Interim Budget	Budget Change	Comments
<b>Enrollment (CALPADS)</b>	<b>350</b>		<b>271</b>	<b>(79)</b>	
<b>Average Daily Attendance (P-2)</b>	<b>323.19</b>		<b>251.84</b>	<b>(71.35)</b>	
<b>REVENUES</b>					
<b>General Purpose Entitlement</b>					
8011 LCFF General Entitlement	2,218,328	300,924	1,623,825	(594,503)	
8012 EPA Entitlement	65,100	16,389	51,647	(13,453)	
8019 Prior Year Unrestricted Revenue	-	-	-	-	
8096 In-Lieu-Of Property Taxes	1,712,591	500,216	1,515,718	(196,873)	
<b>TTL General Purpose Entitlement</b>	<b>3,996,019</b>	<b>817,529</b>	<b>3,191,190</b>	<b>(804,829)</b>	
<b>Federal Revenue</b>					
8181 Federal IDEA SpEd Revenue	50,450	-	51,114	664	
8220 School Nutrition Program-Federal	221,715	-	103,532	(118,183)	% of NSLP costs reimbursed shifted from Fed to State
8290 Other Federal Revenue	64,081	17,378	63,310	(771)	
<b>TTL Federal Revenue</b>	<b>336,246</b>	<b>17,378</b>	<b>217,956</b>	<b>(118,290)</b>	
<b>Other State Revenue</b>					
8311 AB602 State SpEd Revenue	320,311	39,136	216,779	(103,532)	
8520 School Nutrition Program-State	130,026	31,962	279,934	149,908	% of NSLP costs reimbursed shifted from Fed to State
8550 Mandated Cost Reimbursements	11,125	-	11,574	449	
8560 State Lottery Revenue	84,588	(40)	73,632	(10,956)	
8590 Other State Revenue	185,062	12,813	130,526	(54,536)	
<b>TTL Other State Revenue</b>	<b>731,112</b>	<b>83,871</b>	<b>712,444</b>	<b>(18,668)</b>	
<b>Other Local Revenue</b>					
8660 Interest Income	20,000	8,453	20,000	-	
8695 PY Other Revenue	21,435	-	21,435	-	
8697 Fundraising (School Site)	100,000	-	100,000	-	
8698 Other Revenue (Suspense)	-	502	-	-	
8699 Other Revenue	122,000	27,543	183,135	61,135	
<b>TTL Other Local Revenue</b>	<b>263,435</b>	<b>36,497</b>	<b>324,570</b>	<b>61,135</b>	
<b>TTL REVENUES</b>	<b>5,326,812</b>	<b>955,276</b>	<b>4,446,160</b>	<b>(880,652)</b>	
<b>EXPENDITURES</b>					
<b>1000 - Certificated Salaries</b>					
1100 Teacher Compensation	1,609,365	335,399	1,358,409	(250,956)	
1130 Substitute Teacher Compensation	35,000	8,820	27,526	(7,474)	
1150 Teacher Stipends/Extra Duty	-	4,310	11,000	11,000	
1200 Student Support	111,814	40,935	111,814	-	
1300 Certificated Administrators	269,612	90,031	269,612	-	
<b>TTL Certificated Salaries</b>	<b>2,025,791</b>	<b>479,494</b>	<b>1,778,361</b>	<b>(247,430)</b>	
<b>2000 - Non - Certificated Salaries</b>					
2100 Instructional Aides	158,646	35,464	199,746	41,100	
2130 Classified Substitutes	-	1,253	7,500	7,500	
2200 Pupil Support Administration	-	856	28,820	28,820	

**Contra Costa School of Performing Arts  
2024-25 First Interim Budget  
Budget Detail & Prior Budget Comparison**

Description	July Budget	YTD Actuals through 10/31	24-25 First Interim Budget	Budget Change	Comments
2300 Classified Administrators	66,414	77,927	152,110	85,696	
2400 Clerical & Technical Staff	165,350	52,141	176,706	11,356	
2900 Other Classified Positions	10,850	-	-	(10,850)	
<b>TTL Non - Certificated Salaries</b>	<b>401,260</b>	<b>167,640</b>	<b>564,882</b>	<b>163,623</b>	
<b>3000 - Employee Benefits</b>					
3101 STRS Certificated	386,926	102,882	339,667	(47,259)	
3212 Voluntary Retirement Classified	-	1,369	4,644	4,644	
3301 OASDI/Medicare Exp	60,070	15,088	61,999	1,929	
3401 Health Care Certificated	159,936	32,588	150,734	(9,202)	
3402 Health Care Classified	29,988	19,339	69,972	39,984	
3501 Unemployment Insurance	12,135	1,354	7,067	(5,068)	
3601 Workers' Comp Certificated	30,387	7,179	26,675	(3,711)	
3602 Workers' Comp Classified	6,019	2,151	8,473	2,454	
<b>TTL Employee Benefits</b>	<b>685,461</b>	<b>181,951</b>	<b>669,232</b>	<b>(16,228)</b>	
<b>4000 - Books/Supplies/Materials</b>					
4300 Materials & Supplies	14,523	24,594	24,594	10,071	
4310 Materials & Supplies - Software	7,690	4,804	4,804	(2,886)	
4320 Educational Software	28,694	62,306	62,306	33,612	
4390 Materials - Suspense	4,524	1,710	1,710	(2,814)	
4400 Non-Capitalized Equipment	43,636	15,611	15,611	(28,025)	
4420 Non-Classroom Furn, Equip, & Supplies	1,929	-	-	(1,929)	
4700 School Nutrition Program	351,741	107,611	395,000	43,259	
4990 PY Materials Adjustments	-	-	-	-	
<b>TTL Books/Supplies/Materials</b>	<b>452,736</b>	<b>216,635</b>	<b>504,024</b>	<b>51,288</b>	
<b>5000 - Services &amp; Operations</b>					
5100 SpEd Contractors	12,126	-	12,126	-	
5200 Travel & Conferences	-	-	-	-	
5300 Dues & Memberships	36,460	15,123	15,123	(21,338.00)	
5400 Insurance	67,221	18,130	67,221	-	
5500 Operations & Housekeeping	82,052	1,358	2,858	(79,194.00)	
5510 Utilities (General)	200,000	88,076	231,000	31,000.00	
5535 Custodial Services	81,120	36,819	81,120	-	
5610 Facility Rents & Leases	165,000	41,250	165,000	-	
5615 Other Space Rental	3,834	-	3,834	-	
5620 Equipment Leases	13,544	1,965	13,544	-	
5630 Maintenance & Repair	16,871	14,187	16,871	-	
5800 Professional Services - Non-instructional	67,369	22,862	22,862	(44,506.00)	
5810 Legal	30,000	15,563	30,000	-	
5820 Audit & CPA	11,675	-	11,675	-	
5825 DMS Business Services	151,814	59,424	126,716	(25,099.00)	
5836 Fundraising Expenses	-	50	50	50.00	
5840 Advertising & Recruitment	10,000	17,053	50,000	40,000.00	
5850 Oversight Fees	39,960	-	31,912	(8,048.00)	
5860 Service Fees	14,690	11,997	14,690	-	
5870 Livescan Fingerprinting	-	88	88	88.00	
5880 Instructional Vendors & Consultants	69,467	13,698	69,467	-	
5881 Software	5,000	-	5,000	-	
5887 Technology Services	56,937	20,458	20,458	(36,479.00)	
5900 Communications	9,721	4,881	9,721	-	
<b>TTL Services &amp; Operations</b>	<b>1,144,862</b>	<b>382,981</b>	<b>1,001,336</b>	<b>(143,526)</b>	

Contra Costa School of Performing Arts  
2024-25 First Interim Budget  
Budget Detail & Prior Budget Comparison

Description	July Budget	YTD Actuals through 10/31	24-25 First Interim Budget	Budget Change	Comments
<b>6000 - Capital Outlay</b>					
6900 Depreciation	14,539	-	14,539	-	
<b>TTL Capital Outlay</b>	<b>14,539</b>	<b>-</b>	<b>14,539</b>	<b>-</b>	
<b>7000 - Other Outgo</b>					
7438 Interest Expense	904,950	226,238	904,950	-	
<b>TTL Other Outgo</b>	<b>904,950</b>	<b>226,238</b>	<b>904,950</b>	<b>-</b>	
<b>TTL EXPENDITURES</b>	<b>5,629,599</b>	<b>1,654,938</b>	<b>5,437,325</b>	<b>(192,274)</b>	
<b>Revenues less Expenditures</b>	<b>(302,787)</b>	<b>(699,663)</b>	<b>(991,164)</b>	<b>(688,378)</b>	
<b>Beginning Fund Balance</b>	<b>(978,708)</b>		<b>(978,708)</b>		
<b>Net Revenues</b>	<b>(302,787)</b>		<b>(991,164)</b>		
<b>ENDING BALANCE</b>	<b>(1,281,495)</b>		<b>(1,969,872)</b>		
<b>ENDING BALANCE AS % OF OUTGO</b>	<b>-22.8%</b>		<b>-36.2%</b>		

**Contra Costa School of Performing Arts  
2024-25 First Interim Budget  
2024-25 Cash Flow**

Description	24-25 First Interim Budget	July	August	September	October	November	December	January	February	March	April	May	June	Accruals	Total For Year
BEGINNING CASH		375,180	698,869	876,208	870,245	686,479	495,957	528,421	478,312	411,813	315,858	224,960	52,635		
CASH INFLOWS															
REVENUES															
LCFF State Aid	1,623,825	-	99,620	99,620	101,685	101,685	190,847	190,847	190,847	129,735	129,735	129,735	129,735	129,735	1,623,825
Education Protection Account	51,647	-	-	-	16,389	-	-	16,389	-	-	9,435	-	-	9,435	51,647
Prior Year Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
In-Lieu-Of Property Taxes	1,515,718	-	115,434	230,869	153,913	116,708	116,708	116,708	116,708	116,708	143,987	71,993	71,993	143,987	1,515,718
Other Federal Revenues	217,956	17,378	-	-	-	-	25,240	9,412	9,412	41,067	9,412	9,412	9,412	87,208	217,956
State Special Education	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other State Revenues	712,444	(20)	20,384	37,210	26,297	27,964	53,413	53,413	53,413	53,413	53,413	53,413	53,413	226,722	712,444
Local Revenues	324,570	12,155	6,991	8,629	8,723	8,114	91,249	8,114	8,114	8,114	8,114	8,114	8,114	140,025	324,570
<b>TOTAL REVENUES</b>	<b>4,446,160</b>	<b>29,513</b>	<b>242,428</b>	<b>376,328</b>	<b>307,007</b>	<b>254,471</b>	<b>477,456</b>	<b>394,883</b>	<b>378,494</b>	<b>349,037</b>	<b>354,095</b>	<b>272,667</b>	<b>272,667</b>	<b>737,112</b>	<b>4,446,160</b>
EXPENDITURES															
Certificated Salaries	1,778,361	38,967	152,836	146,034	141,657	146,842	146,842	146,842	146,842	146,842	146,842	146,842	146,842	124,131	1,778,361
Classified Salaries	564,882	21,137	46,889	49,862	49,752	49,807	49,807	49,807	49,807	49,807	49,807	49,807	42,779	5,814	564,882
Benefits	669,232	15,840	57,789	54,385	53,936	56,163	56,163	56,163	56,163	56,163	56,163	56,163	54,156	39,984	669,232
Books & Supplies	504,024	390	12,014	156,375	47,856	38,924	38,924	38,924	38,924	38,924	38,924	38,924	14,924	-	504,024
Services & Operations	1,001,336	99,107	65,493	130,050	83,929	77,845	77,845	77,845	77,845	77,845	77,845	77,845	77,845	-	1,001,336
Capital Outlay	14,539	-	-	-	-	-	-	-	-	-	-	-	14,539	-	14,539
Other Outgo	904,950	75,413	75,413	75,413	75,413	75,413	75,413	75,413	75,413	75,413	75,413	75,413	75,413	-	904,950
<b>TOTAL EXPENSES</b>	<b>5,437,325</b>	<b>250,854</b>	<b>410,433</b>	<b>612,119</b>	<b>452,543</b>	<b>444,993</b>	<b>444,993</b>	<b>444,993</b>	<b>444,993</b>	<b>444,993</b>	<b>444,993</b>	<b>444,993</b>	<b>426,497</b>	<b>169,929</b>	<b>5,437,325</b>
OTHER CASH INFLOWS/OUTFLOWS															
Accounts Receivable (net change)		654,279	40,864	119,201	22,907	-	-	-	-	-	-	-	-	-	837,252
Net Change in Payables		(109,249)	(45,520)	110,627	(61,137)	-	-	-	-	-	-	-	-	-	(105,279)
Fixed Asset Acquisitions		-	-	-	-	-	-	-	-	-	-	-	14,539	-	14,539
Other Inflows/(Outflows)		-	350,000	-	-	-	-	-	-	-	-	-	-	-	350,000
<b>NET INFLOWS/OUTFLOWS</b>		<b>545,031</b>	<b>345,344</b>	<b>229,829</b>	<b>(38,230)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>14,539</b>	<b>-</b>	<b>-</b>
<b>ENDING CASH BALANCE</b>		<b>698,869</b>	<b>876,208</b>	<b>870,245</b>	<b>686,479</b>	<b>495,957</b>	<b>528,421</b>	<b>478,312</b>	<b>411,813</b>	<b>315,858</b>	<b>224,960</b>	<b>52,635</b>	<b>(86,656)</b>		
<b>Days Cash On Hand</b>		<b>47</b>	<b>59</b>	<b>59</b>	<b>46</b>	<b>33</b>	<b>36</b>	<b>32</b>	<b>28</b>	<b>21</b>	<b>15</b>	<b>4</b>	<b>(6)</b>		

**Contra Costa School of Performing Arts  
2024-25 First Interim Budget  
2025-26 Cash Flow**

Description	2025-26 Budget	July	August	September	October	November	December	January	February	March	April	May	June	Accruals	Total For Year
BEGINNING CASH		(86,656)	(349,156)	(186,387)	(225,129)	(331,065)	(497,300)	(855,986)	(883,232)	(931,136)	(1,060,145)	(1,142,879)	(1,328,250)		
CASH INFLOWS															
REVENUES															
LCFF State Aid	2,155,060	-	132,210	132,210	134,951	134,951	253,283	253,283	253,283	172,178	172,178	172,178	172,178	172,178	2,155,060
Education Protection Account	65,100	-	-	-	20,658	-	-	20,658	-	-	11,892	-	-	11,892	65,100
Prior Year Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
In-Lieu-Of Property Taxes	1,910,526	-	145,502	291,005	194,004	147,108	147,108	147,108	147,108	147,108	181,492	90,746	90,746	181,492	1,910,526
Other Federal Revenues	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
State Special Education	508,355	-	-	-	-	-	-	-	-	-	-	-	-	508,355	508,355
Other State Revenues	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Local Revenues	221,435	8,292	4,770	5,887	5,951	5,536	62,254	5,536	5,536	5,536	5,536	5,536	5,536	95,531	221,435
<b>TOTAL REVENUES</b>	<b>4,952,869</b>	<b>8,292</b>	<b>282,482</b>	<b>429,102</b>	<b>355,564</b>	<b>287,595</b>	<b>462,644</b>	<b>426,584</b>	<b>405,927</b>	<b>324,822</b>	<b>371,097</b>	<b>268,459</b>	<b>268,459</b>	<b>1,061,841</b>	<b>4,952,869</b>
EXPENDITURES															
Certificated Salaries	1,811,465	39,692	155,681	148,752	144,294	149,575	149,575	149,575	149,575	149,575	149,575	149,575	149,575	126,442	1,811,465
Classified Salaries	576,180	21,560	47,826	50,859	50,747	50,803	50,803	50,803	50,803	50,803	50,803	50,803	43,635	5,930	576,180
Benefits	703,913	16,661	60,784	57,204	56,731	59,074	59,074	59,074	59,074	59,074	59,074	59,074	56,962	42,056	703,913
Books & Supplies	517,733	401	12,341	160,628	49,158	39,982	39,982	39,982	39,982	39,982	39,982	39,982	15,330	-	517,733
Services & Operations	1,015,987	100,557	66,451	131,953	85,157	78,984	78,984	78,984	78,984	78,984	78,984	78,984	78,984	-	1,015,987
Capital Outlay	14,539	-	-	-	-	-	-	-	-	-	-	-	14,539	-	14,539
Other Outgo	904,950	75,413	75,413	75,413	75,413	75,413	75,413	75,413	75,413	75,413	75,413	75,413	75,413	-	904,950
<b>TOTAL EXPENSES</b>	<b>5,544,767</b>	<b>254,284</b>	<b>418,495</b>	<b>624,809</b>	<b>461,500</b>	<b>453,831</b>	<b>453,831</b>	<b>453,831</b>	<b>453,831</b>	<b>453,831</b>	<b>453,831</b>	<b>453,831</b>	<b>434,437</b>	<b>174,428</b>	<b>5,544,767</b>
OTHER CASH INFLOWS/OUTFLOWS															
Accounts Receivable (net change)		153,421	298,782	156,965	-	-	-	-	-	-	-	-	-	-	609,169
Net Change in Payables		(169,929)	-	-	-	-	-	-	-	-	-	-	-	-	(169,929)
Fixed Asset Acquisitions		-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Inflows/(Outflows)		-	-	-	-	-	(367,500)	-	-	-	-	-	-	-	(367,500)
<b>NET INFLOWS/OUTFLOWS</b>		<b>(16,508)</b>	<b>298,782</b>	<b>156,965</b>	<b>-</b>	<b>-</b>	<b>(367,500)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>ENDING CASH BALANCE</b>		<b>(349,156)</b>	<b>(186,387)</b>	<b>(225,129)</b>	<b>(331,065)</b>	<b>(497,300)</b>	<b>(855,986)</b>	<b>(883,232)</b>	<b>(931,136)</b>	<b>(1,060,145)</b>	<b>(1,142,879)</b>	<b>(1,328,250)</b>	<b>(1,494,228)</b>		
<b>Days Cash On Hand</b>		<b>(24)</b>	<b>(13)</b>	<b>(15)</b>	<b>(22)</b>	<b>(33)</b>	<b>(58)</b>	<b>(59)</b>	<b>(63)</b>	<b>(71)</b>	<b>(77)</b>	<b>(89)</b>	<b>(101)</b>		



**Contra Costa School of Performing Arts  
2024-25 First Interim Budget  
2026-27 Cash Flow**

Description	2026-27 Budget	July	August	September	October	November	December	January	February	March	April	May	June	Accruals	Total For Year
BEGINNING CASH		(1,494,228)	(1,749,244)	(1,880,408)	(2,066,830)	(2,163,599)	(2,325,518)	(2,299,026)	(2,307,118)	(2,337,343)	(2,457,832)	(2,528,739)	(2,709,616)		
CASH INFLOWS															
REVENUES															
LCFF State Aid	2,398,409	-	147,139	147,139	150,190	150,190	281,883	281,883	281,883	191,620	191,620	191,620	191,620	191,620	2,398,409
Education Protection Account	69,750	-	-	-	22,133	-	-	22,133	-	-	12,742	-	-	12,742	69,750
Prior Year Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
In-Lieu-Of Property Taxes	2,046,992	-	155,895	311,791	207,861	157,616	157,616	157,616	157,616	157,616	194,455	97,228	97,228	194,455	2,046,992
Other Federal Revenues	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
State Special Education	540,726	-	-	-	-	-	-	-	-	-	-	-	-	540,726	540,726
Other State Revenues	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Local Revenues	221,435	8,292	4,770	5,887	5,951	5,536	62,254	5,536	5,536	5,536	5,536	5,536	5,536	95,531	221,435
<b>TOTAL REVENUES</b>	<b>5,395,041</b>	<b>8,292</b>	<b>307,804</b>	<b>464,817</b>	<b>386,136</b>	<b>313,341</b>	<b>501,753</b>	<b>467,168</b>	<b>445,035</b>	<b>354,772</b>	<b>404,353</b>	<b>294,383</b>	<b>294,383</b>	<b>1,152,803</b>	<b>5,395,041</b>
EXPENDITURES															
Certificated Salaries	1,913,808	41,935	164,477	157,156	152,447	158,026	158,026	158,026	158,026	158,026	158,026	158,026	158,026	133,585	1,913,808
Classified Salaries	622,704	23,301	51,688	54,966	54,845	54,905	54,905	54,905	54,905	54,905	54,905	54,905	47,158	6,409	622,704
Benefits	762,660	18,052	65,857	61,978	61,465	64,004	64,004	64,004	64,004	64,004	64,004	64,004	61,716	45,566	762,660
Books & Supplies	531,816	411	12,677	164,997	50,495	41,070	41,070	41,070	41,070	41,070	41,070	41,070	15,747	-	531,816
Services & Operations	1,052,768	104,198	68,856	136,730	88,240	81,843	81,843	81,843	81,843	81,843	81,843	81,843	81,843	-	1,052,768
Capital Outlay	14,539	-	-	-	-	-	-	-	-	-	-	-	14,539	-	14,539
Other Outgo	904,950	75,413	75,413	75,413	75,413	75,413	75,413	75,413	75,413	75,413	75,413	75,413	75,413	-	904,950
<b>TOTAL EXPENSES</b>	<b>5,803,245</b>	<b>263,309</b>	<b>438,967</b>	<b>651,240</b>	<b>482,904</b>	<b>475,260</b>	<b>475,260</b>	<b>475,260</b>	<b>475,260</b>	<b>475,260</b>	<b>475,260</b>	<b>475,260</b>	<b>454,441</b>	<b>185,561</b>	<b>5,803,245</b>
OTHER CASH INFLOWS/OUTFLOWS															
Accounts Receivable (net change)		-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Change in Payables		-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fixed Asset Acquisitions		-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Inflows/(Outflows)		-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>NET INFLOWS/OUTFLOWS</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>ENDING CASH BALANCE</b>		<b>(1,749,244)</b>	<b>(1,880,408)</b>	<b>(2,066,830)</b>	<b>(2,163,599)</b>	<b>(2,325,518)</b>	<b>(2,299,026)</b>	<b>(2,307,118)</b>	<b>(2,337,343)</b>	<b>(2,457,832)</b>	<b>(2,528,739)</b>	<b>(2,709,616)</b>	<b>(2,869,674)</b>		
<b>Days Cash On Hand</b>		<b>(118)</b>	<b>(127)</b>	<b>(139)</b>	<b>(146)</b>	<b>(157)</b>	<b>(155)</b>	<b>(155)</b>	<b>(157)</b>	<b>(165)</b>	<b>(170)</b>	<b>(182)</b>	<b>(193)</b>		

# Coversheet

## Executive Summary

**Section:** V. Other Business  
**Item:** A. Executive Summary  
**Purpose:** Discuss  
**Submitted by:**  
**Related Material:** Executive Summary December 2024.pdf

## Executive Summary

Prepared by Catherine Foster

December 3, 2024

### ED Priorities:

- Enrollment/Financial Sustainability
- Climate and Culture
- Academic Achievement

### Enrollment:

Grade	August	Sept.	Oct.	Nov.	Dec.	Current Apps	Goal 25-26
6th	41	41	41	39	36	17	100
7th	64	61	61	60	60	3	70
8th	55	54	53	52	52	2	70
9th	54	47	45	45	45	5	35
10th	28	26	26	25	25	1	40
11th	32	33	33	31	30	0	30
12th	23	23	23	23	23	0	30
<b>Total</b>	<b>297</b>	<b>285</b>	<b>282</b>	<b>275</b>	<b>271</b>	<b>28</b>	<b>375</b>

### Attendance:

**Contra Costa School of Performing Arts**  
08/08/2024 to 11/22/2024 = 68 school days

Grade Level	Carry Fwd	Gain	Mult Gain	Loss	Ending	Actual Days	OffTrack	Days N/E	Days Absent	Days Att'd	ADA	ADA %
6	0	43	0	7	36	2924	0	249	121.00	2554.00	37.56	95.48%
<b>Subtotal</b>	<b>0</b>	<b>43</b>	<b>0</b>	<b>7</b>	<b>36</b>	<b>2924</b>	<b>0</b>	<b>249</b>	<b>121.00</b>	<b>2554.00</b>	<b>37.56</b>	<b>95.48%</b>
7	0	63	0	4	59	4284	0	260	112.00	3912.00	57.53	97.22%
8	0	57	1	5	52	3808	0	183	221.00	3404.00	50.06	93.90%
<b>Subtotal</b>	<b>0</b>	<b>120</b>	<b>1</b>	<b>9</b>	<b>111</b>	<b>8092</b>	<b>0</b>	<b>443</b>	<b>333.00</b>	<b>7316.00</b>	<b>107.59</b>	<b>95.65%</b>
9	1	54	0	10	45	3740	0	531	216.00	2984.00	43.88	92.99%
10	0	27	0	2	25	1836	0	88	56.00	1692.00	24.88	96.80%
11	0	37	0	7	30	2516	0	315	225.00	1976.00	29.06	89.78%
12	0	23	0	0	23	1564	0	0	113.00	1451.00	21.34	92.77%
<b>Subtotal</b>	<b>1</b>	<b>141</b>	<b>0</b>	<b>19</b>	<b>123</b>	<b>9656</b>	<b>0</b>	<b>934</b>	<b>610.00</b>	<b>8103.00</b>	<b>119.16</b>	<b>92.90%</b>
<b>Grand Total</b>	<b>1</b>	<b>304</b>	<b>1</b>	<b>35</b>	<b>270</b>	<b>20672</b>	<b>0</b>	<b>1626</b>	<b>1064.00</b>	<b>17973.00</b>	<b>264.31</b>	<b>94.37%</b>

## Enrollment/Fiscal Sustainability

- First ERC (Employee Retention Credit) received for \$83,134.52.
  - The amount is roughly the same as the amount we are expecting for the Q2 2020 ERC claim. The ERC is paid out on a quarterly basis, and we applied for 6 quarters. The other quarters are still in process and may take a few months.
  - We owe a fee on each of approximately 10%
- First Interim to be submitted upon approval
  - Bondholder approval as well
- Various compliance reports submitted > linked [here](#)
- CBEDS data correction in process due 12/13
- Audit actions complete > waiting on report
- Reaching out to community for funding support > city of Walnut Creek
- CCCBOE Special Charter Meeting 12/3
  - Notice of Violation > [slides](#)
  - Presented to CCCBOE 12/18

## Climate and Culture

- Share updates with staff at weekly meetings on Wednesday
  - Staff stress with lots of productions and end of the semester
- Staff evaluations in process > [evaluation tool](#)
- Strong finish for the 2nd semester

## Academic Achievement

- [CA Dashboard](#) > released publicly
  - NOC from County last year
    - Increase in ELA
    - Flat for Math
    - Chronic Absenteeism related to Ind. Study
    - Suspensions > relative to size > vaping
- Finals schedule > short days 12/16 to 12/20
- Reports for pick up the week of 1/13

## Student Council

- Please support the food drive that ends on 12/13
- Please attend the shows to support SPA.

**Events update (check the [Live Calendar](#)) Board members can use COCOSPABOARDMEMBERS for one free ticket to the events:**

- December 6 - Holiday Craft Fair, 4:00-7:30pm
- December 6 - INSTRUMENTAL: Winter Showcase, 6:00-7:00pm, [click here for tickets](#)
- December 7 - VOCAL: Winter Vocal Concert, 7:00-8:30pm, [click here for tickets](#)

- December 10 - Ensemble/Parent Organization, 6:30-7:30pm
- December 11 - Informational Meeting for 25-26 enrollment, 7:00-8:00p,
- December 12 - A Midsummer Night's Dream, 6:00-8:30pm, [click here for tickets](#)
- December 13 - A Midsummer Night's Dream, 6:00-8:30pm, [click here for tickets](#)
- December 14 - A Midsummer Night's Dream, 1:00-3:30pm, [click here for tickets](#)
- December 14 - A Midsummer Night's Dream, 6:00-8:30pm, [click here for tickets](#)
- December 15 - Nutcracker, 12:00-2:00pm, [click here for tickets](#)
- December 16th - 20th - Finals Week > iReady Diagnostic 2
- January 13th - Reports cards for pick up