

MASTER

TEACH Public Schools FSMC Food Service Proposal

RFP: #2233-001

c/o Mr. Enrique Robles 1846 Imperial Hwy Los Angeles, CA 90047

June 16, 2022





Cover Letter

June 16, 2022

Dear Mr. Robles,

On behalf of Better 4 You Meals Inc., please allow me to express our gratitude for the opportunity to submit this Proposal for FSMC Food Services.

Through the successful and productive partnership that B4YM and TEACH Public Schools has enjoyed over the past 6-plus years, we are confident that Better 4 You Meals will prove to be the ideal meal provider to continue meeting TEACH Public Schools' needs. B4YM led the meal service needs of schools all throughout the COVID closures and despite this year's staffing and supply chain challenges, B4YM still has the strongest team, resources, menu, and customer service plan of any meal vendor in all of California. Overall school demand and historical 99% renewal rate prove our commitment and delivery to all schools we serve.

As a social venture launched by actual charter school leaders, for charter schools, B4YM's performance, growth, retention, and feedback prove we know school meals like no other. We are committed to providing your scholars with fresh, tasty, and 100% compliant meals every day.

Should you or your staff have any questions or require additional information, please do not hesitate to contact us. Proprietary documents are clearly marked "Proprietary" in the upper right corner.

Thank you again for this opportunity. We look forward to continuing our long-standing partnership with TEACH Public Schools' and believe we can further build on our relationship and create a model of service for many years to come.

Sincerely,

Fernando Castillo

Chief Executive Officer

Authorized Corporate Officer for Binding Contract

fcastillo@better4youmeals.com

(323) 838-5555

By signing this cover letter, I (we) certify that the information contained in this proposal is accurate, and that all attachments required to be submitted as part of the proposal, are certified to be true and binding upon our company.

Federal Tax ID: 90-0657788

SFA Liaison:Steven A Holguin sholguin@better4youmeals.comMailing Address:5743 Smithway Street, Los Angeles, CA 90040Contact Numbers:Office (323) 838-5555Fax (323) 838-5419



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About Us

Founded In 2011 Better 4 You Meals (B4YM) is the direct product of local California school leaders listening to the voices of their very own students and parents who wanted "better" food at their schools. After years of unsuccessfully working with existing meal vendors to improve meals and student participation, our founders decided to become part of the solution and offer a new option for school meals.

Serving school districts, charter schools, private schools, summer camps, and after-school care providers, B4YM has helped drive major increases in school meal participation throughout California and Nevada. In nine short years, B4YM has grown from an idea of social change to the one of the most impactful members of the National school meal community.

We have no predefined values on food that we try and impose on schools. We do not jump on the latest food craze and shock students with food they cannot pronounce or have never seen or heard of. Simply put, we are a young organization with a cultural blend of confidence and craziness to believe that our small social venture will one day positively impact the school meal experience of every student in America.

We know a hungry child cannot learn. We know that behavior issues increase when children are hungry. We know there is still a perceptual stigma to receiving "free" meals at school. We know that for some of your kids, the meals they receive at school may be the only nutritious meals they receive all day. And at B4YM, we cannot and will not be part of a society that accepts this as norm. We believe that we can be a partner to schools across California in helping to alleviate these issues and that starts with working with you.

School meals must be fresh, healthy, visual appealing, tasty, compliant, and most importantly not something that is going to fill up trash cans. Together we can shake up the school meal world by bringing new comfort food style recipes to your students. Accomplishing that goal starts with working with food manufacturers that have never made food for schools before, and consistently employing innovation and honest ideas in our work.

Providing school meals isn't a complicated business, but it is an extremely difficult one. Your schools have strict budgets for the meal program and you've expressed that you want and need your kids to eat. We absolutely agree and are committed to spending all our time working with the diverse communities in your school to create meals, menus, and service models that you and your stakeholders can be proud to offer.

With decades of combined school operation and food service experience, Better 4 You Meals is uniquely positioned to meet the needs of your school and your students. We look forward to the opportunity to continue working with your schools and we thank you for the opportunity to submit this proposal.



School Food Authority & RFP Profile

SFA Name: TEACH Public Schools

Mailing Address: 1846 W. Imperial Hwy. Los Angeles, CA 90047

Contact Person: Mr. Enrique Robles

TPS-Compliance@teachps.org

Submission Due Date: June 17th, 2022

Overall Criteria

CRITERIA	MAXIMUM POINTS	RELEVANT PAGES FOR REFERENCE
Cost:	25	49 – 50
Administrative Requirements: Did the Respondent include all required information in accordance with the General Instructions and Proposal Requirements?	15	1, 6, 14, 15, 16, 18 - 38, 39 - 42, 43 - 47, 48, 49- 50, 56 - 59, 60, 61 -70
Experience with National Lunch Program (NSLP), the School Breakfast Program (SBP)	15	7, 10 , 11, 19 - 25, 43 - 46
Based on the Proposal Questionnaire responses and the Cover Letter, the Respondent demonstrates a complete understanding of the SFA's food service program and its service requirements, as described in the RFP and the Scope of Work, and can perform those services to the SFA's satisfaction	15	18 - 38
The financial stability of the Respondent.	15	7, 28 – 36, 43 - 46
Corporate capability and experience as measured by performance record, years in the industry, relevant experience, number of SFAs served, client retention and satisfaction, and references.	15	7, 19 - 25, 43 - 46



Vendor Contact Information

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Primary Proposal Contact

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Additional Company Contacts

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Better 4 You Meals Company Service Profile

350,000	-	Average number of lunches served by B4YM every week
150,000	_	Average number of breakfasts served by B4YM every week
235,000	-	Total number of students enrolled in schools served by B4YM
70,000	-	Square feet at the B4YM kitchen and distribution facility in the
		City of Commerce
40,000	-	Average number of suppers served by B4YM every week
550	-	Current number of school sites B4YM delivers
496	-	Employees currently on the B4YM team
78	-	Number of School Food Authorities B4YM supports



B4YM Experience & Capacity Overview

Better 4 You Meals has grown to become one of California's leading providers of school meal services because of our commitment to finding appropriate and creative solutions for each school. Below is a bit of key information on Better 4 You Meals.

- Serving over 550 school and organization sites in 2021-22, of which over 350 sites are in the Greater LA area
- We are currently serving schools through the following models
 - o Ready to Eat hot pre-packed meals
 - o Ready to Serve hot family style meals
 - o Ready to Heat cold pre-packed meals heated on site
 - o Day prior cold delivery and overnight storage pre-packed meals
- 78 total SFAs supported throughout California
- 175 schools heat our meals at their sites
- 28 schools currently operate on Prop 39 shared campuses

2022-23 Projected Daily Service Volumes in Greater Los Angeles Area

Breakfast – 26,000 servings per day
 Lunch – 55,000 servings per day
 Supper – 9,000 servings per day

• Snack – 13,000 servings per day

<u>Initial Years of Administering Food Service Programs</u>

• School Breakfast Program – August 2011

National School Lunch Program – August 2013

• Child and Adult Care Food Program – August 2013

<u>Current Charter Management Organizations served by Better 4 You Meals</u>

Alliance College-Ready Public Schools

• Aspire Public Schools

PUC Schools

• ICEF Public Schools

Camino Nuevo Academy

ISANA Academies

• Green Dot Public Schools

• Downtown Value Schools

- LA Leadership Academies
- STEM Public Schools
- Today's Fresh Start
- Citizens of the World Charter Schools
- TEACH Public Schools
- Voices College Bound Learning Academies
- Ednovate Schools
- Amethod Public Schools

Non-Charter School Organizations Served

- Archdiocese of Los Angeles 68 schools
- Compton Unified School District all 34 schools
- Roseland School District all 6 schools
- Cabrillo Unified School District all 5 schools
- Petaluma City Schools all elementary schools



B4YM Collaboration with BRIGAID and Chef Dan Guisti

In June 2020, while hoping that school would reopen in the Fall, B4YM partnered with Dan Guisti and the team from BRIGAID. Since day one, the idea



behind Brigaid has been to assemble a team of talented and motivated chefs who would apply their culinary expertise to improve the offerings of institutional food service operations.

That intention was first aimed at school food—in 2016, led by founder Dan Giusti, the former head chef of *Noma*, Brigaid launched in New London, Connecticut. Five professional chefs were placed into New London Public Schools' kitchens to train and work with the existing food service staff to cook fresh,



wholesome food from scratch. The success of the New London pilot led New York City Public Schools, the nation's largest public school district, to launch its own Brigaid program in the Bronx in the fall of 2018. These positive collaborations have modeled our approach to engaging with institutional food service programs of all kinds around the country – and the unexpected next phase was to head out West and collaborate with B4YM.

Having never before operated out of such a big central kitchen and prepared so many meals per day, the BRIGAID Chefs came to B4YM and evaluated operations, recipes, menus, and ingredients. This collaboration was such an amazing experience for both sides as we each provided each other with ideas, recipes, and best practices that each organization had never really undertaken before.

COVID kept B4YM from rolling out our new recipes and offerings, but we are VERY excited to showcase our new meals and specials, inspired directly by our collaboration of with BRIGAID.

B4YM & BRIGAID Value System

Be Accountable: If internally, B4YM can confidently and honestly answer the question "how was the food today?", then B4YM can begin to build a culture of accountability within the entire organization. It's important to have good ingredients, recipes, menus, and most importantly a strong production team. Even when all of this is in place, without a system of checks and balances, there is no way to identify where a process may have gone wrong and how to fix it in the future. Ideas like tasting teams and more consistent assembly line checks are great first steps in this process.



B4YM Collaboration with Acclaimed Chef Antonia Lofaso



Today's Special

3 Cheese Rigatoni w/ Italian Sausage \$ Fresh Marinara Sauce

Better 4 You Meals is proud to continue our exclusive partnership with Celebrity Chef Antonia Lofaso. In Fall 2019, Chef Antonia began a line of monthly lunch specials for B4YM schools, inspired by the same passion and creativity that has propelled her to become one of the most sought-after chefs in America.

While Chef Antonia is recognized for her memorable performances on Top Chef: Chicago and Top Chef: All Stars, she continues to shine in front of the camera as a judge on CNBC's Restaurant Startup, along with recurring roles on The Food Network's Cutthroat Kitchen, Guy's Grocery Games, Tournament of Champions.

In 2011, Chef Antonia launched her first Los Angeles restaurant, Black Market Liquor Bar. Since then, Chef Antonia has gone on to launch wildly successful California restaurants Scopa – Italian Roots, The Local Peasant, and Dama.

Throughout the years of raising her own daughter Xea, Chef Antonia has been very interested in what kids are eating and what schools are serving. This partnership is with B4YM is a great opportunity for Chef Antonia to begin positively impacting the perception of school meals and the cafeteria experience for K-12 students across America.





Service Style Options

B4YM can accommodate any set-up and serving situation. We currently serve indoors, outdoors, in cafeterias, in parking lots, in areas with permanent covers, and in areas with pop up tents. Our model can be adapted to meet the needs of any site.

Style of service available to TEACH Public Schools include:

- 1. Ready to Heat or Heat on Site
 - a. Prepackaged or Family Style Meals are delivered either day before or on the morning and heated on site.
 - b. This model produces the highest level of meal quality for students as students are often eating the meal within 20-30 minutes of heating in the oven.
 - c. Creates a model of stability for the school as the timeliness of deliveries is hardly a concern.
 - d. This model does require refrigeration and heating capability on site.
- 2. Ready to Eat
 - a. In this model your meals are heated in our kitchen and transported to your school sites hot and ready to eat in commercial grade insulated food containers.
 - b. This model requires little to no refrigeration and warming capability. Many schools will elect to still have a warmer and refrigerator on site for convenience, but it is not required.
 - c. Food is delivered an average of ninety minutes prior to serving time.

We have over 50 refrigerated delivery trucks and 1,000 commercial grade Cambro insulated food carriers in rotation and used each day for hot and cold meal delivery. We offer hot breakfast at least two times per week and hot lunch is available daily in at least 2 featured meals and in our vegetarian lunch. With our fleet of delivery trucks and vans, there are no challenges to sustaining high quality, consistent, and on time meal delivery.

Each school currently has the daily option of at least 4 hot or cold lunch items to order from. Schools are encouraged to mix up their orders to provide their students with the greatest amount of variety possible. Each day we offer a hot featured dish, a hot vegetarian dish, a cold full meal salad, and cold freshly made sandwich meal.

Daily Salad Bar

Salad bars give students a choice in what foods they select without the pressure of someone telling to do so. B4YM work with your team to create rotating options and create a fun and engaging school-wide activity to motivate children to try new foods and make more conscious decisions about their nutrition. Students may even discover that the fruits and veggies they select make them feel more energized, refreshed, and ready to take on the rest of their day. The more opportunities that students must make positive and informed choices regarding their own health, the better equipped they are for developing lifelong healthy habits.





Order & Service Control

With B4YM, you have a tremendous amount of control in the food and drinks that you receive. B4YM is not the type of vendor to impose any predetermined values or food views on your stakeholders. We believe that you know your students best and you know what their needs, goals, and likes are. It's that reason that B4YM provides you control over several of your ordering processes and will always work with you to assure that your sites order at the optimal levels to ensure student satisfaction and maximum participation.

Milk Options

B4YM provides you full control within our ordering system to create the exact milk type ratio that works for your school. Want only white milk, no chocolate? No problem! Want chocolate milk only on Fridays? Easy!

As you can see in the images below, you can pick the exact percentages of your order for each type of milk. Once you preset your ratios, your milk orders will auto populate into the ordering system without you having to tally them up each time.

Milk Ordering Options



Milk:

Menu	Mon	Tue	Wed	Thu	Fri
1% White Milk	% 10	% 10	% 10	% 10	% 10
Fat Free White Milk	% 10	% 10	% 10	% 10	% 10
Fat Free Chocolate Milk	% 70	% 70	% 70	% 70	% 70
Fat Free Strawberry Milk	% 5	% 5	% 5	% 5	% 5
Total	y 95	y 95	y 95	95	y 95



Meal Ordering

Every day, B4YM provides you with the option to order from at least two (2) breakfast meals and from at least three (3) lunch meals. Your daily options include:

Breakfast

- 1. Featured Entrée of the Day
- 2. Cereal
- 3. Vegetarian Entrée in cases where the Featured contains meat

Lunch

- 1. Daily Selection from the "Fave 5" Menu
- 2. Featured Hot Entrée of the Day
- 3. Hot Vegetarian Entrée of the Day
- 4. Featured Sandwich, Salad, or Soup Entrée of the Day
- 5. Monthly Special option

Juice Options

Some schools elect not to use 100% fruit juice as a fruit option within the meal pattern. This is yet another area where B4YM provides you with full control. You can have your site set as a "No Juice" or "Juice only 1x per week" school. In that manner B4YM will provide your students with an additional serving of fresh fruit in lieu of juice. This set up isn't preset in the ordering system, rather it's simply an arrangement between your Account Manager and the school site.

Online Meal Ordering

How frequently are orders submitted?

Menus for the subsequent month are released by the 5th of each month. TEACH Public Schools' assigned Account Manager would collaborate with school site staff to go over the menu and use the feedback along with hard POS data to drive the monthly order. Orders would be fully submitted by the 15th of each month and TEACH Public Schools staff would be provided a copy of the menu along with exact amounts for each item ordered. TEACH Public Schools staff can also request specific changes to the order as needed up to 4 business days from serving.

How can schools modify their orders? How close to the service date can school modify their orders? School site staff can collaborate with their Account Manager and modify the orders up to Wednesday for the following school week. Options to modify include changing the item ordered, increasing or decreasing orders, adding sack lunches, and more. Each Wednesday, the system locks the order in for the subsequent week. In cases of emergency, we are usually able to increase or decrease orders with 24-48 hour notice by calling the B4YM Ordering Manager.

Special Therapeutic and Disability Related Meal Requirements

Special or therapeutic meals covering the main eight food allergens, (eggs, wheat, soy, peanuts, soy, tree nuts, fish, shellfish) are a service that B4YM is very proud to provide in greater depth than most vended



meal or FSMC companies do in California. All special meal requests must be completed on the CDE Special Therapeutic Meal Needs form and signed by a license medical physician. Meal needs outside of the common eight food allergens are all evaluated and decided on a case-by-case basis.

Once the medical statement is submitted to B4YM, on average it takes 1-3 weeks to begin meal service, depending on the allergy profile or meal needs. Special meals must be prepared with extreme care as to not cross contaminate the food with potential allergens, so the ingredients are sourced through personal B4YM shoppers and prepared in a special area of the kitchen separate from all other food preparation.

Once the menu is prepared for that student, it will continue a monthly cycle and meals will be sent daily for that student; ordering is not required by school staff. Meals are sent separately from regular meals and therefore must be sent cold with on-site microwavable heating instructions. School staff are responsible for heating the meal on-site according to stated directions.

Field Trip and Special Activity Meals

B4YM has a simple 1-page request form for field trip sack lunches. That form is sent to B4YM's special "fieldtrip" email address, and then confirmed by our in-house ordering manager. Field trip requests generally require a 1-2 week notice and special services such as separating the meals by bus count or site can be provided at no additional charge. Sack lunches are then delivered to the school at the requested time. Sack lunches for those students that receive special meals must be identified on the Field Trip request form.



Attachment A - Required Documents Checklist

Better 4 You Meals
Respondent Company Name

Please complete this checklist to confirm that the items listed below have been included in your proposal. Place a checkmark or "x" next to each item you are submitting to the SFA. For your proposal to be considered, all required attachments must be returned, including this checklist.

Attachment	Included	Attachment Name	Corresponding Pages
А	Х	Required Documents Checklist	14
В	Х	Minimum Qualifications	15
С	Х	FSMC Professional Standards	16
D	Х	Proposal Questionnaire	17 – 38
E	Х	Respondent References	43 – 46
F	Х	Authorization Agreement	47
G	Χ	Fee Proposal	48 – 49
Н	Х	Certifications Regarding Lobbying Activities, Debarment, Suspension and Other Responsibility Matters	55 - 58
I	Х	Certificate of Independent Price Determination	59
J	X	21 Day Cycle Menu	60 – 69



Attachment C - Minimum Qualifications Questionnaire

A Respondent must meet all of the following minimum qualifications to the SFA's satisfaction to be given further consideration. Failure to satisfy ANY of the minimum qualifications may result in the immediate rejection of the proposal.

As of June 1, 2022, both the Respondent's company and its key personnel meet all the following minimum qualifications:

1.	The responding company has at least one to five ye Programs.		
		Yes 🔀	No
2.	The. Respondent has the resources and ability to pr	rovide 200,000	of meals per fiscal year
		Yes 🛚	No 🗌
3.	Respondent has knowledge and experience with th Breakfast Programs, CACFP Supper Program and Se		
		Yes 🛚	No 🗌
4.	The company has professional references that demperform the required services.	onstrate and	evidence the ability to
	perform the required services.	Yes 🔀	No 🗌
5.	The company is licensed to do business in the State	e of California.	
		Yes 🔀	No 🗌
6.	The Respondent agrees to adhere to Department of background investigation and Tuberculosis (TB) requestion 45125.1 et seq., and 49406 and provide an affidavit Respondent's employees that work at TEACH Public with students have appropriate DOJ and TB clearant the expense of the SFA and the SFA shall not reimbound the following:	uirements of that certifies Schools cam ices. Clearance urse for these	Education Code Section that all of the puses and come in contact es must not be obtained at

- i. Employee name and SFA location(s) he or she services
- ii. Date of criminal background check clearance
- iii. TB expiration date
- iv. Name of DOJ custodian of records

The Respondent's affidavit must be submitted with high authority per the Respondents Organizational Chart (i.e. Management Team, C-level executive, etc.). The affidavit must be



provided to the SFA prior to the first day of meal service. Failure to provide this documentation shall be considered a material breach and can be used as grounds to terminate the contract immediately. SFA may request updated documentation as needed. Respondent must take appropriate action to remove any employee whose arrest notification poses a threat to the school population in order to ensure the safety of all students.

	Yes ⊠ No □
7.	The Respondent will ensure that any and all employees handling food in any way keep current and appropriate ServSafe certification.
	Yes No No
8.	The Respondent agrees to provide an affidavit that certifies that all of the Respondent's employees that work at TEACH Public Schools campuses and come in contact with students are fully vaccinated against COVID-19 according to current Centers for Disease Control and Los Angeles County Department of Public Health guidance. The affidavit must be provided to the SFA prior to the first day of meal service. Failure to provide this documentation shall be considered a material breach and can be used as grounds to terminate the contract immediately.
	Yes No No
9.	Respondent will submit a proposed contingency plan to account for supply-chain issues or staffing shortages due to force majeure. Provide examples of items provided when the primary supply item has not been available.
10.	Yes No Respondent will provide a description of the FSMC supports offered to the SFA in the event of a CDE Administrative Review or other compliance audit. Include notification timeline and estimated turnaround time for documentation requests.
	Yes ⊠ No □



Attachment D - FSMC Professional Standards

FSMC Employees Professional Standards

Federal Register Vol. 80, No. 40, dated March 2, 2015, referred to as the "Final Rule," establishes minimum professional standards for school nutrition personnel who manage and operate the National School Lunch and School Breakfast Programs. In the Final Rule, the following definitions are established:

- 1. **School Nutrition Program Director**. The school nutrition program director is any individual directly responsible for the management of the day-to-day operation of school food service for all participating schools under the jurisdiction of the school food authority.
- 2. **School Nutrition Program Manager**. The school nutrition manager is any individual directly responsible for the management of the day-to-day operation of school food service for a participating school(s).
- 3. **School Nutrition Program Staff**. School nutrition program staff are those individuals, without managerial responsibilities, involved in day-to-day operations of school food service for a participating school(s).

The Final Rule establishes that these definitions apply to the function/role rather than the specific title within the school food service structure, and that the definitions apply whether or not the school food service is operated by an FSMC. Therefore, as of the effective date of this contract, the minimum professional standards established by the Final Rule, and described therein, shall apply to FSMC staff performing any of the duties described above.

The FSMC shall only place staff for work in the school district that meet the minimum professional standards outlined in Title 7, *Code of Federal Regulations* (7 *CFR*), Section 210.30, which can be viewed at the following Web page: http://www.fns.usda.gov/sites/default/files/cn/profstandards flyer.pdf.

- ☑ The SFA shall ensure that all staff the FSMC proposes for placement meet the minimum professional standards.
- ☑ The FSMC shall ensure their employees take the required annual training as outlined in the professional standards and provide certification of such training to the SFA. The FSMC shall remove from the SFA premises any staff who fail to take the required annual training.
- ☑ The FSMC shall provide the SFA with a list of proposed employees and evidence that they meet the professional standards.

6/15/2022

Date



Attachment E – Proposal Questionnaire

This proposal questionnaire is intended to provide the SFA with specific information concerning the Respondent's capability to provide services as described in the RFP. Please be as concise as possible and limit your responses to no more than two (2) pages per question, unless instructed otherwise. Type each question in the same order as listed in the questionnaire.

1.	Provide a general description of your company's qual minimum qualifications in Attachment B, along with a information. Limit your responses to information abo	ny necessar	y substantiating
		Page(s)	19 - 20
2.	Provide a statement indicating the year your company business(es) of the company is (are); the length of time service management services (consulting, food purch in this RFP. In addition, provide the duration and extensimilar SFA food management services.	e the compa ase, etc.), an	any has been providing food d related services described
		Page(s)	21
3.	Provide a general description of how your company was ability, and financial stability necessary to meet the re	equirements	set forth in this RFP.
		• • •	22 - 25
4.	Provide a complete list of SFAs that have discontinued in the last five years, and the reason(s) why.	d or termina	ted your company's services
		Page(s)	26 - 27
5.	Provide an organization chart for your company, a de and the responsibilities at each corporate level.	scription of 1	the lines of communication,
		Page(s)	28
6.	Provide a complete balance sheet or annual report (v for the last three years of operation.	erified by a c	certified public accountant)
		Page(s)	29 - 37
7.	Provide a description of promotional and/or marketin students to the program.	ng materials	you will use to attract
	. 6	Page(s)	38
8.	Provide a recommended transition plan that describe begin providing the services described in this RFP.	es the steps t	he Respondent will take to
		Page(s)	39



Proposal Questionnaire #1

Provide a general description of your company's qualifications and experience relevant to the minimum qualifications in Attachment B, along with any necessary substantiating information. Limit your responses to information about your company's capabilities.

Our company leadership has helped launch charter schools, operated within the back offices of public schools, started food programs at charters, and also operated general businesses over the last 25 years. Each year since 2014, we have met all targeted meal service and revenue goals and have grown from 30,000 meals per day to 110,000. We have maintained a laser like focus on customer service and overall product satisfaction. While not always achieving the daily goal of zero errors and 100% satisfaction, the entire B4YM team is dedicated to learning, growing, and improving every day and in every way.

Financially the company is very sound with a strong projected net income and access to capital. Better 4 You Meals is holding our 2022-23 growth target to a modest projected growth rate, focusing on increasing customer satisfaction, creating model systems for replication, processes for optimal efficiency and meal consistency, and expanding our heat on site service model.

Better 4 You Meals Experience & Customer Service

As the only school meal vendor founded by individuals with actual public school operational leadership experience, our entire model was designed to better serve the schools throughout the West Coast. The positive response and encouragement from the school community has been resounding and very humbling.

In Fall 2014, the first year of expansion from breakfast service to full meal operation, 120 charter schools approved Better 4 You Meals as their vendor of choice. That year, serving an average of 30,000 meals per day, we quickly developed the infrastructure and procedures that allowed B4YM to best serve local schools.

From there the request for service has continued to increase dramatically. In the Summer of 2015, we were awarded to be the vendor for 80 Los Angeles Archdiocese K-8 schools, while also contracting with an additional 25 schools for full service. In January 2016, we began service for Compton Unified, which employs a cold delivery and heat on site model. In August 2017, we launched our Northern California kitchen to great acclaim. When COVID-19 closed schools across the state on March 16th, 2020, B4YM was there 2 days later with a modified model to assure that kids across CA did not go without their necessary meal service. Over 30,000 meals were served in CA on March 19th, 2020 and it grew to over 100,000 meals per day within weeks.

Even with our rapid growth, we have continued to keep laser focus on what has helped our meal service endeavor grow so significantly – our commitment to our schools and to our customer service.

No other vendor retains the wide array of services that Better 4 You Meals has such as:

• Therapeutic Meals for students with special meal needs



- On site BBQ's for special event days or to reward students for performance
- Partnership with popular known brands such as Pick Up Stix, Dominos Pizza, & Pizza Hut
- Catering for school special events, training, meetings, and more
- Approved USDA Foods Commodities processor helping schools save thousands each year

Customer Service

Better 4 You Meals has also recently updated many features of our customer service model. Our online ordering system has been updated and improved to allow for ordering features such as milk type ratios, field trip lunches, therapeutic meals. Many technological upgrades have gone into, and will continue going into, our ordering system to make ordering faster and to reduce errors.

We have also changed our school support model to make it easier for schools to interact with the exact Better 4 You Meals team member that they need. Our customer service line is open every morning at 6:30am until 5:00pm to help with any immediate issues such as meal changes, missing items and delivery changes. Every school is also assigned a dedicated Account Manager to help with their student engagement, participation, troubleshooting, training, and more.

Client satisfaction is at the forefront of every decision and task that we take on. You have our commitment to continue to lead the path to providing your students with healthy and delicious meal options.

Buy American

B4YM is 100% compliant with the USDA Buy American provision and has had zero negative findings related to buying American products in our past 50 Administrative Reviews over the last 4 years



Proposal Questionnaire #2

Provide a statement indicating the year your company was founded; what the primary business(es) of the company is (are); the length of time the company has been providing food service management services (consulting, food purchase, etc.), and related services described in this RFP. In addition, provide the duration and extent of experience the company has with similar SFA food management services.

Better 4 You Meals was founded as Better for You Breakfast in 2011 with the primary business goal of serving breakfast meals to charter and private schools throughout Southern California. In 2013, we became Better 4 You Meals and began bidding for lunch, snack, and supper meals. 95% of all business that Better 4 You Meals performs is related to meal service for one of the following federally funded programs, School Breakfast Program, National School Lunch Program, Seamless Summer, Child & Adult Care Food Program, or the Summer Food Service Program.

- August 2013 Began serving a full menu (Breakfast, Lunch, snack, & Supper) of meal options to charter schools
- July 2014 Became an approved processor of USDA Foods/Commodities
- August 2015 Began serving the Archdiocese of Los Angeles under the NSLP
- January 2016 Began serving Compton Unified School District as our first public school district
- August 2019 Became CA's #1 provider of meals to charter schools
- August 2020 Launched daily meal service in Las Vegas, Nevada

<u>Initial Years of Administering Food Service Programs</u>

School Breakfast Program
 National School Lunch Program
 Afterschool Meal Supplement (Snack)
 Child and Adult Care Food Program
 Seamless Summer Feeding Option
 August 2014
 June 2015

From the very beginning of our full meal service in 2014, B4YM became entrenched in supporting SFA's through the vended meal route and through the FSMC agreement. Current and past clients that B4YM supports include:

- Alliance College Ready Public Schools
- Green Dot Public Schools
- Aspire Public Schools
- Amethod Public Schools
- PUC Schools
- Compton Unified School District
- Inner City Educational Foundation (ICEF)
- Downtown Value Charter Schools

- Archdiocese of Los Angeles
- ISANA Academies
- Camino Nuevo Charter Academy
- Los Angeles Leadership Academy
- Roseland Unified School District
- Voices College Bound Learning
- SOAR Charter Academy
- Petaluma City Schools

In addition to our meal preparation and delivery to our FSMC and Vended Meal clients, we have contracted to assume roles such as ordering meals, serving meals, heating meals on site, employing waste management methods, delivering cold meals for heat on site, and much more.



Proposal Questionnaire #3

Provide a general description of how your company will be able to provide the experience, ability, and financial stability necessary to meet the requirements set forth in this RFP.

B4YM has become the California leader in FSMC and Vended Meal service, supporting an average of 550 sites every day. In our short time since being founded, B4YM has recruited and tapped into extensive expertise from school business operations, school nutrition, food production, and logistics professionals. B4YM was not founded on any preset personal values or food beliefs that we have imposed on our schools. Rather we listen to school leaders and students and strive to attain a strong understanding of what their goals, wishes, and challenges are for their food program. We have worked tirelessly to create a service model that is easy to work with, culturally relevant, and affordable to schools.

The founders of B4YM have worked in public education for over a combined 40 years and have been influential in helping other food vendors grow and refine their product and service model over the years. But despite all those years of helping other vendors, there was still significant short comings in the day-to-day service and that was the initial driver to launch B4YM.

Production Capacity:

- a. B4YM has a central kitchen and distribution center in Los Angeles, located at 5743 Smithway St, in the City of Commerce and a 2nd facility in the City of Millbrae to support Northern California school meal services. Our Commerce facility covers about 70,000 square feet, and all meal preparation is performed on site such as food receiving, refrigerated and frozen storage, meal preparation, meal heating/sorting, and loading for delivery. Our 3rd distribution facility opened in March 2021 in Las Vegas, NV.
- b. B4YM's current average daily breakfast volume in California is about 31,000 cold and hot meals. We have current capacity to support an additional 20,000 daily cold or hot breakfast.
- c. B4YM's current average daily lunch volume is about 59,000 cold and hot meals with an additional 10,000 daily average supper meals. We have current capacity to support an additional 35,000 daily cold or hot lunch and supper meals.

Transportation Capacity:

- a. B4YM currently has a fleet of 80 delivery trucks and vans. In Southern CA we have 44 breakfast routes that go out each day and 58 lunch routes.
- b. Each delivery truck/route has 4-6 schools on it, depending on the volume of meals on the route and the proximity of the schools to each other. We are adding additional trucks in July 2022 to accommodate anticipated growth, reduce identified high volume routes, and add operational features like electrical capability in the trucks.

Efforts to ensure all meals are compliant with USDA weekly and daily requirements.

The monthly menu build-out is a very in-depth process that involves 6-10 individuals each month. We begin working on menus 2-3 months in advance and out a cycle that provides for ample variety of



flavors, proteins, ingredients, and cultural inspirations. We solicit school information and send out proposed menus to selected schools for input and feedback. We strive to not repeat any dishes throughout the month. From there we input each meal selection in to NutriKids Software for meal component balance and to assure that each week meets the target USDA NSLP nutrition and component requirements. Once each week is verified balanced and approved, then the meal is locked in and then the menu is then shared around various departments for approval and recipe training if needed.

Experience in handling Point of Sale/Service duties for schools

B4YM currently provides daily POS support for Charter Management Organizations such as ICEF Public Schools, Magnolia Public Schools, Bright Star Schools, KIPP Bay Area, TEACH Public Schools, and Los Angeles Leadership Academy.

Experience in handling Order/Waste Management support for schools

B4YM currently provides Order Management support for Alliance College Ready Public Schools, Magnolia Public Schools, Bright Star Schools, LA Promise Schools, Green Dot Public Schools, Ednovate, and KIPP Bay Area.

Experience in handling special meal accommodations.

Special or therapeutic meals covering the main eight food allergens, (eggs, wheat, soy, peanuts, soy, tree nuts, fish, shellfish) are a service that B4YM is very proud to provide in greater depth than most vended meal or FSMC companies do in California. All special meal requests must be completed on the CDE Special Therapeutic Meal Needs form and signed by a license medical physician. Meal needs outside of the common eight food allergens are all evaluated and decided on a case-by-case basis.

Once the medical statement is submitted to B4YM, on average it takes 1-3 weeks to begin meal service, depending on the allergy profile or meal needs. Special meals must be prepared with extreme care as to not cross contaminate the food with potential allergens, so the ingredients are sourced through personal B4YM shoppers and prepared in a special area of the kitchen separate from all other food preparation.

Once the menu is prepared for that student, it will continue a monthly cycle and meals will be sent daily for that student; ordering is not required by school staff. Meals are sent separately from regular meals and therefore must be sent cold with on-site microwavable heating instructions. School staff are responsible for heating the meal on-site according to stated directions

B4YM's process for handling meals during field trips.

B4YM has a simple 1-page request form for field trip sack lunches. That form is sent to B4YM's special "fieldtrip" email address, and then confirmed by our in-house ordering manager. Field trip requests generally require a 1-2 week notice and special services such as separating the meals by bus count or site can be provided at no additional charge. Sack lunches are then delivered to the school at the requested time. Sack lunches for those students that receive special meals must be identified on the Field Trip request form.



B4YM's ability to assure on-time deliveries and successful program implementation.

With over 550 meal sites in current operation and a 99% on-time delivery rate in 2021-22, B4YM has proven we meet the stringent delivery demands of our clients. Our kitchen operates on very strict schedules to assure that each meal is prepped, heated, and set for safe transportation. From there our Transportation team sets up each route schedule and departure to assure for on-time delivery at each school on the route. Our fleet of delivery trucks have sophisticated GPS tracking data software installed to provide real time and usable data. We can track route paths, speed traveled, parking time, projected delivery ETA's and more.

B4YM's ability to operate in different school environments and settings and to meet different meal requirements (e.g., indoor vs. outdoor, prepacked vs. family style service).

With over 550 meal sites in current operation, B4YM can accommodate any set-up and serving situation. We currently serve indoors, outdoors, in cafeterias, in parking lots, in areas with permanent covers, and also in areas with pop up tents. Our model can be adapted to meet the needs of any site. We currently employ family style serving, pre-pack serving, a blended version of the two, ready to eat (hot meal delivery), and ready to heat (cold meal delivery with heat on site).

We currently support around 300 unique sites with daily hot, ready to eat meal delivery throughout Southern California. While flexible and able to adapt to almost any service style requested, our primary model is built on hot meal delivery.

Our kitchen is outfitted with 11 large industrial ovens and we have the capacity to heat an average of 12,000 meals per hour. We have over 900 commercial grade Cambro insulated food carriers in rotation and used each day for hot and cold meal delivery. We support hot breakfast at least two times per week and hot lunch is available daily in our featured meal or in our vegetarian lunch. With our fleet of delivery trucks and vans, there are no challenges to sustaining high quality, consistent, and on time meal delivery.

Each school currently has the daily option of at least 4 hot or cold lunch items to order from. Schools are encouraged to mix up their orders to provide their students with the greatest amount of variety possible. Each day we offer a hot featured dish, a hot vegetarian dish, a cold full meal salad, and cold freshly made sandwich meal.

B4YM has no specific requirements for our service other than an area with enough space suitable for proper serving and line management. For schools that need or request them, we provide tables and popup tents. In those cases, the schools are expected to handle the set-up, storage, and take-down of the tables and tents if needed. B4YM needs access for parking and unloading, and an agreed upon staging area for the food containers.

B4YM's requirements for meal storage, preparation, and serving equipment at the school site (e.g., ovens, refrigerators, storage space, tents, tables).

B4YM has no specific requirements for our service other than an area with enough space suitable for proper serving and line management. For schools that need or request them, we provide tables and pop-up tents at wholesale prices. In those cases, the schools are expected to handle the set-up, storage, and take-down of the tables and tents if needed. Heating on-site with either school owned or B4YM rented ovens is an option for schools, but not required. B4YM needs access for parking and unloading, and then an agreed upon staging area for the food containers.



Describe B4YM's ordering process including how orders are submitted.

• How frequently are orders submitted?

Menus for the subsequent month are released by the 5th of each month. TEACH Public Schools's assigned Account Manager would collaborate with school site staff to go over the menu and use the feedback along with hard POS data to build the order. Orders would be fully submitted by the 15th of each month and TEACH Public Schools staff would be provided a copy of the menu along with exact amounts for each item ordered. TEACH Public Schools staff can also request specific changes to the order as needed up to 3 business days from serving.

How can schools modify their orders? How close to the service date can school modify their orders?

School site staff can collaborate with their Account Manager and modify the orders up to Wednesday for the following school week. Options to modify include changing the item ordered, increasing or decreasing orders, adding sack lunches, and more. Each Wednesday, the system locks the order in for the subsequent week. In cases of emergency, we are usually able to increase or decrease orders with 24-48 hour notice by calling the B4YM Ordering Manager.

How does B4YM work with the school on its orders to reduce or minimize food waste?

Various B4YM staff are involved in assisting schools to reduce food waste. Account managers will view and evaluate food service and provide tips on how to increase participation, speed the line up, and reduce overall waste. Every aspect will be evaluated included consumption of milk, fruit, vegetable, and disposables.



Proposal Questionnaire #4

Provide a complete list of SFAs that have discontinued or terminated your company's services in the last five years and the reason(s) why.

June 2021

1. Global Education Academy – SFA went to bid and chose to go with another vendor

June 2020

2. PAL Center - B4YM was not in position to provide the level of support requested by the SFA

June 2019

1. Watts Learning Center – SFA went to bid and chose to go with another vendor

lune 2018

- 1. TEACH LA SFA chose to go with another vendor (returned to B4YM in June 2019)
- 2. Para Los Niños SFA went to bid and chose to go with another vendor
- 3. Escuela Popular SFA chose to take food services in-house
- 4. The Primary School SFA went to bid and chose to go with another vendor
- 5. Inyo County Office of Education Youthbuild Charter Schools B4YM opted not to renew vended meals contract

June 2017

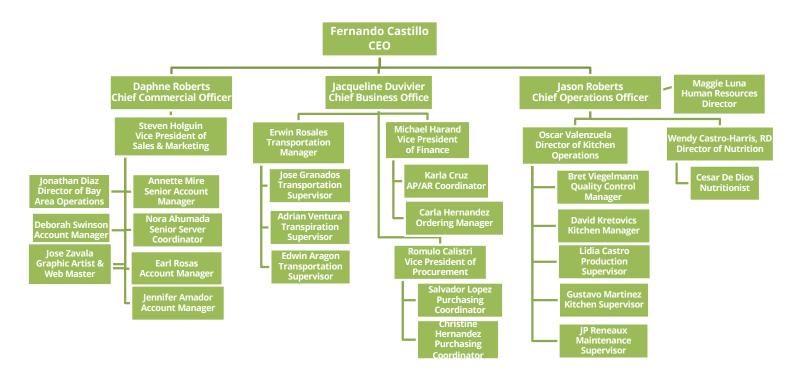
- 1. Synergy Academy SFA went to bid and chose to go with another vendor
- 2. Equitas Academy SFA went to bid and chose to go with another vendor
- 3. GAMES Charter School ceased all operations & closed
- 4. Apple Academy School ceased all operations & closed
- 5. Academy of Science & Engineering School ceased all operations & closed



Proposal Questionnaire #5 Better 4 You Meals Organizational Chart



Provide an organization chart for your company, a description of the lines of communication, and the responsibilities at each corporate level. Identify the main FSMC contacts for the SFA.



Communication Lines

As a small, owner operated business with all operations in a single location, Better 4 You Meals operates as a relatively flat organization for communication. This means there are often very few layers of management between workers and top management. Better 4 You Meals realizes many advantages from such a lean structure, including improved communications. Communication within our company is faster, easier and less prone to mistakes or misunderstandings. Better 4 You Meals takes pride that in our flat structure, can react to changes or needs rapidly and spend less time with cumbersome and ineffective communications.

The significant benefits of our operation and communication lines are speed, accuracy, and task ownership. With less layers of management or procedural formalities, our staff receive a clear and consistent message without a loss in content or intention.

Being in a very fast paced and time sensitive business, our staff and management are also empowered with the training and authority to make on-demand decisions that are necessary in the best interest of the school and company. Our employees are the closest to each individual school and are more prepared to make necessary decisions and can take action on the spot to address a school's needs. Our employees feel more empowered and responsible for their actions know they do not have to immediately seek permission from several layers of management to address an issue.



Proposal Questionnaire #6

Proprietary

Provide a complete balance sheet or annual report (verified by a certified public accountant) for the last three years of operation.

Budget Narrative

Better 4 You Meals (B4YM) is a growing company with strong financial stability. Our stability is demonstrated by the continuing capital investment in our 60,000 square foot kitchen and distribution facility in Los Angeles, rapid rebound in volume and staffing level from COVID losses, and the growth of synergistic brands like Balance Foods and Romero Bros Distributing. We added a 3rd facility in the city of Las Vegas in 2021 to support Nevada charter schools and are already serving almost 16,000 meals per day in Las Vegas.

In February 2022, B4YM was forced to file for Chapter 11 reorganization protection in bankruptcy court due to an ongoing dispute with our former bank Bank Luemi. As we were refinancing our growth loan we had with the bank they took actions that if we allowed to continue would have made it impossible to continue operations. We refused to concede to their demands and to assure that all operations continued, and all staff continued to be paid, we had to file for Chapter 11 protection. This filing has allowed us the proper time to restructure their loan and forced us to correct all internal fiscal operations. As of this RFP submission, we have had two court appearances in which all requests and motions have been approved and we have a case completion projection of June 2022.

Should your organization want additional information regarding our current court filing, we offer you unfiltered access to Mr. James Wong and his support team. We understand that the financial stability of your vendor is of the utmost importance. One area of pride that B4YM can share is that despite our C-11 filing in February 2022, and despite numerous rumors spread about an impending closure, B4YM has not missed a single meal delivery or payroll. We are committed to our clients, our employees, and the communities we serve. Many of our competitors have used COVID and the current inflationary period as a means cancel service contracts they felt were no longer appealing to them. That has left schools scrambling to find a vendor with 10-12 weeks left in the school year. B4YM has not taken such type of action nor would we ever. On the contrary B4YM has fielded many calls and meetings trying to find emergency support for these organizations left hanging by their vendor.

One such example of our commitment and ability to grow, despite our current court filing, is that we launched all new service for Petaluma City Schools District in March 2022.

The following pages include the Balance Sheets and Income Statements covering the previous three years of operation. They demonstrate our continued growth and fiscal ability as an organization to meet all the operational needs of TEACH Public Schools.



YTD 2021 - 22 Balance Sheet



FINANCIAL ADVISOR'S REPORT

Better 4 You Breakfast, Inc. Commerce, California

Armory Consulting Co. ("Armory") has been appointed by the U.S. Bankruptcy Court, Central District of California, Los Angeles Division, as financial advisor for Better 4 You Breakfast Inc ("B4YB").

Armory's scope of services includes reviewing and analyzing B4YB's financial statements and accompanying historical documents. While Armory is not a CPA firm and does not perform traditional CPA reviews or audits, Armory does retain individual CPAs as its consultants.

We have analyzed the accompanying unaudited balance sheet of Better 4 You Breakfast, Inc. as of December 31, 2021. Such analysis includes examining supporting sub-schedules, journal entries, and data for the period of July 1, 2021 through December 31, 2021.

The December 31, 2021 balance sheet is not reflective of B4YB's entire fiscal year, which ends on June 30 each year. Historically, B4YB's spring season reflects a more robust performance.

As of this date, B4YB is proceeding timely and as planned with submitting its Plan of Reorganization to the Court.

Armory does not express an opinion regarding the financial statements as a whole.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America and for designing, implementing, and maintaining internal control relevant to the preparation and fair presentation of the financial statements that are free from material misstatement whether due to fraud or error.

Accountant's Responsibility

Management has retained a third-party accounting firm to conduct a compilation or review of the financial statements in accordance with Statements on Standards for Accounting and Review Services issued by the American Institute of Certified Public Accountants. Those standards require the accounting firm to perform procedures to obtain limited assurance that there are no material modifications that should be made to the financial statements for them to be in accordance with accounting principles generally accepted in the United States of America.

Armory Consulting Co. Commerce, CA April 12, 2022



Better 4 You Breakfast, Inc. Balance Sheet As of December 31, 2021

ASSETS			
Current Assets			
Bank Accounts	\$	38,822	0.1%
Accounts Receivable		6,788,520	24.5%
Other Current Assets		8,453,637	30.5%
Current Assets		15,280,979	55.1%
Fixed Assets		11,093,712	40.0%
Other Assets	150	1,348,633	4.9%
TOTAL ASSETS	\$	27,723,324	100.0%
LIABILITIES AND EQUITY			
Liabilities			
Current Liabilities			
Accounts Payable		8,647,710	31.2%
Other Current Liabilities		13,632,199	49.2%
Current Liabilities		22,673,385	81.8%
Long-Term Liabilities		6,220,637	22.4%
Total Liabilities		28,894,021	104.2%
Total Equity		(1,170,697)	-4.2%
TOTAL LIABILITIES AND EQUITY	\$	27,723,324	100.0%

Monday, Apr 11, 2022 09:43:39 PM GMT-7 - Accrual Basis



2020 - 2021 Balance Sheet



2020 - 2021 Fiscal Year

INDEPENDENT ACCOUNTANT'S REVIEW REPORT

Board of Directors
BETTER 4 YOU BREAKFAST, INC & SUBSIDIARY
Commerce, California

We have reviewed the accompanying balance sheet of BETTER 4 YOU BREAKFAST, INC & SUBSIDIARY (a Corporation) as of June 30, 2021 and the related statements of income, retained earnings and cash flows for the year then ended, and the related notes to the financial statements. A review includes primarily applying analytical procedures to management's financial data and making inquiries of Company management. A review is substantially less in scope than an audit, the objective of which is the expression of an opinion regarding the financial statements as a whole. Accordingly, we do not express such an opinion.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America and for designing, implementing, and maintaining internal control relevant to the preparation and fair presentation of the financial statements that are free from material misstatement whether due to fraud or error.

Accountant's Responsibility

Our responsibility is to conduct the review in accordance with Statements on Standards for Accounting and Review Services issued by the American Institute of Certified Public Accountants. Those standards require us to perform procedures to obtain limited assurance that there are no material modifications that should bemade to the financial statements for them to be in accordance with accounting principles generally accepted in the United States of America. We believe that the results of my procedures provide a reasonable basis for our report.

Accountant's Conclusion on the Financial Statements

Based on our review, we are not aware of any material modifications that should be made to the accompanying financial statements in order for them to be in conformity with accounting principles generally accepted in the United States of America.

Supplementary Information

The schedules of selling and general and administrative expenses is presented for purposes of additional analysis and is not a required part of the basic financial statements. The information is the representation of management. The supplementary information has been subjected to the review procedures applied in our review of the basic financial statements. we are not aware of any material modifications that should be made to the supplementary information. We have not audited the supplementary information and do not express an opinion on such information.

Pasadena, California

Riley, Akopians & MSA CPAS, LLP

December 9, 2021

200 E. Del Mar Blvd., Suite 304 | Pasadena, CA 91105 | Phone: 626. 844.3855 | Fax: 626.844.3755



BETTER 4 YOU BREAKFAST, INC and SUBSIDIARIES BALANCE SHEET JUNE 30, 2021

ASSETS

Current assets:	
Cash and cash equivalents	\$ 753,420
Accounts receivable, net of allowance for	
uncollectible accounts of \$10,000	6,528,367
Inventories	2,424,750
Prepaid expenses and other current assets	586,149
Total current assets	\$ 10,292,686
Equipment and leasehold improvements	15,468,898
Intangible assets	2,065,094
MG G	processor produced
Other assets	491,415
The state of the s	
Total assets	\$ 28,318,093

See Accountant's Review Report

The accompanying notes are an integral part of this statement

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BETTER 4 YOU BREAKFAST, INC and SUBSIDIARIES BALANCE SHEET JUNE 30, 2021

LIABILITIES AND STOCKHOLDERS' EQUITY

Current liabilities:		
Accounts payable	\$ 4,003,666	
Accrued Liabilities	543,029	
Bank line of credit	10,935,011	
Note payable, current portion	1,670,588	
		-
Total current liabilities		\$ 17,152,294
Long-term liabilities:		
Loan payable, net of current portion	3,739,152	
Loan payable, SBA Disaster Loans	504,416	
Note payable related party	655,449	
Deferred income taxes	705,987	
Deferred meonic taxes	105,561	
Total long-term liabilities		5,605,004
Stockholders' equity:		
Common stock, 1 cent par value, 8,000,000 shares authorized,		
1,600,000 shares issued and outstanding	16,000	
Series A Preferred stock, \$1 par value, 5,000,000 shares authorized,	0755	
3,369,600 shares issued and outstanding	3,369,600	
Series B Preferred stock, \$3.793 par value, 790,931 shares	184 184	
authorized, 263,644 issued and outstanding	1,000,000	
Retained earnings	1,175,195	
<u> </u>	250	-
Total stockholders' equity		5,560,795
Total liabilities and stockholders' equity		\$ 28,318,093

See Accountant's Review Report

The accompanying notes are an integral part of this statement

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2019 - 2020 Balance Sheet



2019 - 2020 Fiscal Year

INDEPENDENT ACCOUNTANT'S REVIEW REPORT

Board of Directors
BETTER 4 YOU BREAKFAST, INC & SUBSIDIARY
Commerce, California

We have reviewed the accompanying balance sheet of BETTER 4 YOU BREAKFAST, INC & SUBSIDIARY (a Corporation) as of June 30, 2020 and the related statements of income, retained earnings and cash flows for the year then ended, and the related notes to the financial statements. A review includes primarily applying analytical procedures to management's financial data and making inquiries of Company management. A review is substantially less in scope than an audit, the objective of which is the expression of an opinion regarding the financial statements as a whole. Accordingly, we do not express such an opinion.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America and for designing, implementing, and maintaining internal control relevant to the preparation and fair presentation of the financial statements that are free from material misstatement whether due to fraud or error.

Accountant's Responsibility

Our responsibility is to conduct the review in accordance with Statements on Standards for Accounting and Review Services issued by the American Institute of Certified Public Accountants. Those standards require us to perform procedures to obtain limited assurance that there are no material modifications that should bemade to the financial statements for them to be in accordance with accounting principles generally accepted in the United States of America. We believe that the results of my procedures provide a reasonable basis for our report.

Accountant's Conclusion on the Financial Statements

Based on our review, we are not aware of any material modifications that should be made to the accompanying financial statements in order for them to be in conformity with accounting principles generally accepted in the United States of America.

Supplementary Information

The schedules of selling and general and administrative expenses is presented for purposes of additional analysis and is not a required part of the basic financial statements. The information is the representation of management. The supplementary information has been subjected to the review procedures applied in our review of the basic financial statements. we are not aware of any material modifications that should be made to the supplementary information. We have not audited the supplementary information and do not express an opinion on such information.

Kiley, Akopians & MSA CPAS, LLP

Pasadena, California December 17, 2020

200 E. Del Mar Blvd., Suite 304 | Pasadena, CA 91105 | Phone: 626. 844.3855 | Fax: 626.844.3755



BETTER 4 YOU BREAKFAST, INC and SUBSIDIARIES BALANCE SHEET JUNE 30, 2020

ASSETS

Current assets:		
Cash and cash equivalents	\$ 986,877	
Accounts receivable, net of allowance for		
uncollectible accounts of \$10,000	10,189,332	
Inventories	1,842,031	
Prepaid expenses and other current assets	366,005	
		•
Total current assets		\$13,384,245
Equipment and leasehold improvements		9,579,698
Intangible assets		2,186,542
Other assets		165,443
Total assets		\$ 25,315,928

See Independent Auditor's Report The accompanying notes are an integral part of this statement $\ensuremath{^2}$



BETTER 4 YOU BREAKFAST, INC and SUBSIDIARIES BALANCE SHEET JUNE 30, 2020

LIABILITIES AND STOCKHOLDERS' EQUITY

Current liabilities:		
Accounts payable	\$ 4,100,800	
Accrued Liabilities	496,425	
Bank line of credit	11,093,000	
Note payable, current portion	1,207,242	
Total current liabilities		\$16,897,467
Long-term liabilities:		
Loan payable, net of current portion	5,542,758	
Note payable related party	957,965	
Deferred income taxes	258,866	
Total long-term liabilities		6,759,589
Stockholders' equity:		
Common stock, 1 cent par value, 8,000,000 shares authorized,		
1,600,000 shares issued and outstanding	16,000	
Series A Preferred stock, \$1 par value, 5,000,000 shares authorized,		
3,369,600 shares issued and outstanding	3,369,600	
Series B Preferred stock, \$3.793 par value, 790,931 shares		
authorized, 263,644 issued and outstanding	1,000,000	
Retained earnings	(2,726,728)	
Total stockholders' equity	3	1,658,872

See Independent Auditor's Report
The accompanying notes are an integral part of this statement
3

Total liabilities and stockholders' equity

\$ 25,315,928



Proposal Questionnaire #7

Provide a description of promotional and/or marketing materials you will use to attract students to the program.

Marketing & Awareness

Better 4 You Meals staff can collaborate with school staff to help create school centric and branded marketing materials of the school nutrition program. Our outreach team can help design and create posters, flyers, and informational materials that can be given out or placed around the school. We can also work with the various school marketing or communication committees to draft newsletter articles for web or print.

Ticket 2 Wellness

Ticket 2 Wellness is B4YM's daily game to get students excited about participating in the school meal program. At the start of each month, schools will be given posters announcing the T2W prize for the month. Each day, a winning ticket is taped to the bottom of a meal. One student will receive a ticket each day entering them into the drawing for the monthly prize. Students can receive more than one ticket per month and the more often they participate in the meal program, the greater their chances in the drawing.

B4YM encourages a focus on health and wellness by providing prizes that are significant, desirable and promote student physical activity and fun. Past prizes have included bicycles, skateboards, scooters, Beats Headphones, waterproof Bluetooth speakers, Clippers & Dodgers tickets, and more.

Workshops & Engagement

B4YM staff members are trained and experienced at engaging with students and parents. We conduct meetings at schools with student groups to gauge preferences and solicit feedback regarding the meals they would like to have. We also provide parent informational sessions with training on NSLP standards and requirements.

Mechanism(s) in place to gather feedback from students and school staff

B4YM was the first vendor to create a locally based Menu Advisory Committee which is comprised of staff members from schools that we serve. The MAC meets 3 times per year and reviews new menu ideas, gives feedback on current items, and helps build the menu for the coming 2-3 months.

B4YM Account Managers are also versed in actively engaging students for get feedback and ideas on the meal program. They'll meet with ASB officers, school chosen focus groups, and others to go over current and proposed meals.

Different participation and engagement activities provided for students and parents throughout the school year

B4YM provides presentations on nutrition, fresh cooking, NSLP Guidelines, and more for parents and students alike. Presentations are offered in English and Spanish and can be offered at the school or at the B4YM kitchen facility. Additional activities include field trips to our kitchen, on-site BBQs at the schools, and special event catering.



Proposal Questionnaire #8

Provide a recommended transition plan that describes the steps the Respondent will take to begin providing the services described in this RFP.

As an organization that B4YM has served since 2016, we are intimately knowledgeable of the intricacies and needs of TEACH Public Schools site needs. The following is our standard transition plan for new accounts, but we would still be integrating the processes should we again get awarded the bid.

Once notified of an award and subsequent contract approval, Better 4 You Meals staff arranges visits to each school site to view its current meal service set-up and learn all we can about what is working and where opportunities for improvement exist. We discuss with school staff the current operational functions that work and those that create service challenges. We work to maintain the best of the current operations while providing solutions to any existing challenges. B4YM does not have a one size fits all service model and every school is unique in its needs and logistics.

With the wide breadth of schools that we serve and as a former client of B4YM, we are very familiar with the common needs and operations TEACH Public Schools and are confident we can build on our experience to further improve the overall meal program. TEACH Public Schools would be assigned an experienced and qualified Account Manager who would serve as the designated point of contact for all onboarding and training. All B4YM Account Managers have a minimum of 6 years in the School Nutrition Industry, and have worked for entities such LAUSD, Compton USD, Revolution Foods, Choice Lunch, Preferred Meals, and more.

From there we'd like to sit down as soon as possible with school staff and create a plan evaluating the current location(s), timing, and processes for delivery, set-up, and service. It is our goal to seamlessly fit within the daily schedule of the school and not interfere with any current instructional or operational activities. In those meetings, we will solicit feedback on a desired menu, highly successful recipes and dishes, and those dishes that would be desired to have on the menu. A menu cycle will be finalized and proposed to TEACH Public Schools for evaluation and feedback.

A systemwide training around ordering, best practices, tips, and more would be provided either in person or via online to all staff by mid June 2022.

All needed delivery drivers and service staff will be identified, screened, hired, and trained by July 15th in the various daily needs of the particular sites. We have created standard operating procedures for delivery drivers and meal servers based on industry best practices along with thorough understanding the needs of various schools.

Menus for August ordering would be available to parents by early July. All food orders for August would be submitted by July 16th, 2022. Training and test runs would be complete with TEACH Public Schools staff by August 1 to assure that the school year begins with no challenges.

As service commences at each school site, various members of B4YM leadership will be on site to observe the quality, interaction, processes, and line flow. B4YM management will be available to school staff as needed to make changes to assure the highest quality service. Staff will also have a list of B4YM contact numbers and emails, to help assist with any suggestions or concerns that may arise.

A first impression is key for your students each new school year and our goal is to be a true partner to the school and keep every student engaged and enjoying your meal service.



Evidence of Permits, Licenses, & Health Inspection Report

Current Business License & Health Permit



THIS PERMIT MUST BE CONSPICUOUSLY DISPLAYED ON THE PREMISES

PUBLIC HEALTH PERMIT FY 2021/2022

Valid Until 6/30/2022

PR Number:

PR0156068

Program ID: Description: SCHOOL LUNCH CATERER

CATERER (2,000 + SQ. FT.)

Facility Owner - Mail Address

BETTER 4 YOU MEALS c/o OSCAR VALENZUELA 5743 SMITHWAY ST STE 103 COMMERCE, CA 90040

SFI

Facility Location
BETTER 4 YOU MEALS
5743 SMITHWAY ST STE 103
COMMERCE, CA 90040



CITY OF COMMERCE

BUSINESS LICENSE

"For Services Provided in the City of Commerce, California Only"

Business Name

BETTER 4 YOU MEALS

Business Location

5743 SMITHWAY ST # 103 COMMERCE, CA 90040-1548

Business Owner(s)

FERNANDO CASTILLO

JASON ROBERTS BETTER 4 YOU MEALS 5743 SMITHWAY ST # 103 COMMERCE, CA 90040-1548

THIS BUSINESS LICENSE DOES NOT PERMIT A BUSINESS THAT IS OTHERWISE PROHIBITED.



2022

TO BE POSTED IN A CONSPICUOUS PLACE AND NOT TRANSFERABLE OR ASSIGNABLE.

Business Type

FOOD STORES NON-GROCERY

Description

PROVIDE SCHOOL MEALS BY STORING, REHEATING,

License Number

08921313

Effective Date

January 01, 2022

Expiration Date

December 31, 2022

For all inquiries regarding this license, contact HdL Business Tax Support Center at 323-329-5776.



Los Angeles County Health Department Inspection Report



RETAIL FOOD OFFICIAL INSPECTION REPORT

COUNTY OF LOS ANGELES DEPARTMENT OF PUBLIC HEALTH
OFFICE: SPECIALIZED FOOD CHIEF: JESS BARRIOS
5050 COMMERCE DR, BALDWIN PARK, CA 91706 - Phone: (626) 430-5421

WWW.PUBLICHEALTH.LACOUNTY.GOV/EH



Facility Name:	BETTER 4 YOU MEALS									Inspection	Date: 1/6/2022	Facility St	tatus
Owner/Permittee:	BETTER 4 YOU MEALS									Re-inspect	tion Date: N/A	Score:	
Program Identifier:	SCHOOL LUNCH CATERER						Tin	ne In:	07:1	5 AM	Time Out: 09:00 AM	 97	
Facility Address:	5743 SMITHWAY ST 103						Se	rvice:	ROUT	INE INSPECTION	N	Grade:	
City/State/Zip:	COMMERCE, CA 90040						Re	sult:	CORF	RECTIVE ACTION	NOT REQUIRED		
FA : FA0165889	PR: PR0156068	PE:	160	03			Ac	tion:	NO FL	JRTHER ACTION	REQUIRED		
	✓ IN = In compliance	✓ N/	/A = N	ot appl	licable			√ N	/O = No	ot observed		-site	
	Out = Items not in compliance			лаjor V				0	IIN = Mi	inor Violation			
	CRITICAL RISK FA	CTORS		2000	0.00						GOOD RETAIL PRAC	TICES	
The fol	lowing pose a threat to public health an	d must be co	rrecte	d imme	ediatel	у.			-	Pre	eventive measures that can reduce	food borne illness.	_
EMPLOYEE	HEALTH, HYGIENE & KNOWLEDGE		IN	N/A	N/O	cos	_	UT Min			SUPERVISION		OUT
1a. Demonstration of l	nowledge		✓					2		24. Person in ch	arge present and performs duties		1
1b. Food safety certific	cation		✓					2		25. Personal clea	anliness and hair restraints		1
2. Communicable dise	ase; reporting, restrictions & exclusions	,	✓				4			3)	GENERAL FOOD SAFETY REQUI	REMENTS	
3. No discharge from e	eyes, nose and mouth		✓					2	Ŀ	26. Approved tha	awing methods used, frozen food		1
4. Proper eating, drink	ing, or tobacco use		✓					2	Ŀ	27. Food separa	ted and protected		1
PREVE	NT CONTAMINATION BY HANDS								L	28. Washing fruit	ts and vegetables		1
	operly washed; proper glove use		✓				4	2	L	29. Toxic substa	nces properly identified, stored and	lused	1
-	hing facilities: supplied and accessible					<u> </u>		2			FOOD STORAGE/DISPLAY/SE	RVICE	
	D TEMPERATURE RELATIONSHIP							_	L	30. Food storage	e; food storage containers identified	l	1
7. Proper hot and cold	holding temperatures		✓				4	2	L	31. Consumer se	elf service		1
8. Time as a public he	alth control; procedures & records			✓			4	2	L	32. Food properl	y labeled & honestly presented		1
Proper cooling meth			✓			_	4	2			EQUIPMENT/UTENSILS/LIN	ENS	_
10. Proper cooking tim			✓			_	4	╙	3	3. Nonfood-cont	tact surfaces clean		1
	rocedures for hot holding		✓			\bot	4		3	4. Warewash fa	cilities: installed, maintained, used;	test equipment	1
	ECTION FROM CONTAMINATION		_	_	_	_	_	<u> </u>	3	5. Equipment/ut	ensils approved; installed; good rep	pair; capacity	1
12. Returned and re-se	ervice of food lition, safe and unadulterated		Y	\vdash	\vdash	\vdash	4	2	3	6. Equipment, u	tensils and linens: storage and use		1
	ce; clean and sanitized		<u> </u>	\vdash	\vdash	\vdash	4	2	3	7. Adequate ver	ntilation and lighting; designated are	eas, use	1
	FROM APPROVED SOURCES		Ė		_			1-	3	8. Thermometer	s provided and accurate		1
15. Food obtained from			✓				4	2	3	9. Wiping cloths	; properly used and stored		1
16. Compliance with st	nell stock tags, condition, display			✓				2			PHYSICAL FACILITIES		
17. Compliance with G	ulf Oyster Regulations			1				2	4	0. Plumbing; fixt	tures, backflow devices, drainage		1
ADDIT	IONAL CRITICAL RISK FACTORS								4	1. Garbage and	refuse properly disposed; facilities	maintained	1
18. Compliance with va	ariance, specialized process & HACCP			✓				2	4	2. Toilet facilities	s: properly constructed, supplied, c	leaned	1
19. Consumer advisor	y provided for raw/undercook food			✓				2	4	3. Premises; pe	rsonal/cleaning items; vermin proof	ing	1
	re facilities/public & private schools:		✓				4		_		and ceiling: properly built, maintain	ed and clean	1
prohibited foods not of			_		_	_	_	┡	4	5. No unapprove	ed sleeping quarters		1
21a. Hot water availab	oie		V			_	4	2			SIGNS/REQUIREMENTS		_
21b. Water available			√	_	<u> </u>	_	11	Ļ	4	6. Signs posted;	last inspection report available		1
	ewater properly disposed		√	<u> </u>	_	—	11	2	4	7. Permits availa	able		1
23. No insect, rodent,	birds or animals present		<u>√</u>		4D: ::	L L	11	2		-			
				COI	VIPLIA		& EN	FOR	EMEN				la.
48. Plan review						OUT	ŀ	FO 1-		nontA/C®D			OUT
49. Samples Collection	1					\vdash	H			nent/VC&D ispension			+
40. Gamples Collection	•					ш	' H			<u> </u>	k Violations / Increased Risk to Put	olic Health	3

LOURDES SILIEZAR

PIC/Owner Signature

EHS Signature

Help us serve you better by completing a short survey. Visit our website at http://publichealth.lacounty.gov/eh/about/customer-service.htm.



DATE (MM/DD/YYYY)

Evidence of Insurance

Client#: 1080394 BETTER4Y

ACORD... CERTIFICATE OF LIABILITY INSURANCE 2/23/2022 THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S). AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER. IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer any rights to the certificate holder in lieu of such endorsement(s). CONTACT Analisa Angeles PHONE (A/C, No, Ext): 818 251-3004 E-MAIL Analisa Angeles PRODUCER **USI Insurance Services LLC-CL** FAX (A/C, No): 610-537-2526 Lic # 0G11911 E-MAIL ADDRESS: Analisa.Angeles@usi.com 21700 Oxnard Street, Suite 1200 INSURER(S) AFFORDING COVERAGE NAIC # Woodland Hills, CA 91367 INSURER A : Regent Insurance Company 24449 INSURER B : Travelers Property Cas. Co. of America INSURED 25674 Better 4 You Breakfast, Inc. INSURER C : CompWest Insurance Company 12177 Commerce, CA 90040 INSURER D : General Casualty Company of Wisconsin 24414

INSURER E :

COVERAGES **CERTIFICATE NUMBER: REVISION NUMBER:** THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN. THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS. ADDL SUBR INSR WVD POLICY EFF POLICY EXP (MM/DD/YYYY) TYPE OF INSURANCE POLICY NUMBER X COMMERCIAL GENERAL LIABILITY X CCI1379499 10/28/2021 10/28/2022 EACH OCCURRENCE \$1,000,000 DAMAGE TO RENTED PREMISES (Ea occurrence) CLAIMS-MADE X OCCUR \$100,000 \$10,000 MED EXP (Any one person)

\$1,000,000 PERSONAL & ADV INJURY GEN'L AGGREGATE LIMIT APPLIES PER GENERAL AGGREGATE \$2,000,000 PRO-JECT X LOC POLICY PRODUCTS - COMP/OP AGG \$2,000,000 OTHER: 10/28/2021 10/28/2022 COMBINED SINGLE LIMIT (Ea accident) AUTOMOBILE LIABILITY CBA1379499 \$1,000,000 D BODILY INJURY (Per person) ANY AUTO OWNED AUTOS ONLY SCHEDULED AUTOS BODILY INJURY (Per accident) \$ NON-OWNED AUTOS ONLY PROPERTY DAMAGE HIRED AUTOS ONLY Comp/Coll \$Ded: \$2,000 UMBRELLA LIAB A X CCU1379499 10/28/2021 10/28/2022 EACH OCCURRENCE \$2,000,000 X OCCUB EXCESS LIAB X X CLAIMS-MADE AGGREGATE \$2,000,000 В ZUP81N3586720NF DED X RETENTION \$10000 10/28/2021 10/28/2022 **Excess Liab** \$\$3M xs \$2M WORKERS COMPENSATION AND EMPLOYERS' LIABILITY WCV550330801 04/01/2021 04/01/2022 X PER STATUTE \$1,000,000 ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? E.L. EACH ACCIDENT E.L. DISEASE - EA EMPLOYEE \$1,000,000 (Mandatory in NH) f yes, describe under DESCRIPTION OF OPERATIONS below E.L. DISEASE - POLICY LIMIT \$1,000,000 **Auto Physical** CBA1379499 10/28/2021 10/28/2022 ACV less \$2,000 Ded. D Damage

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

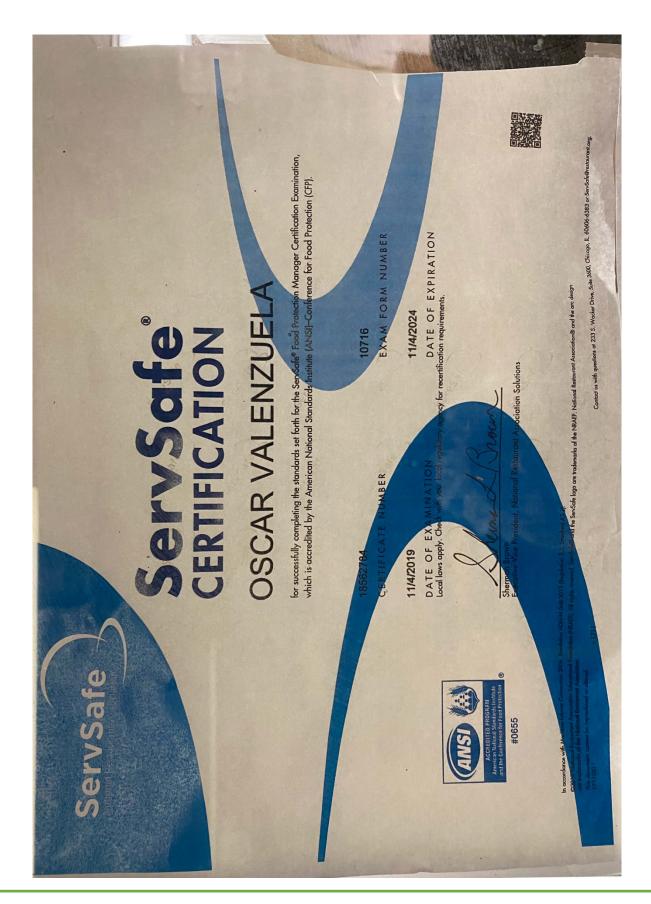
CERTIFICATE HOLDER	CANCELLATION
	SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.
	AUTHORIZED REPRESENTATIVE
	and the second
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ACORD 25 (2016/03) 1 of 1 #S31247164/M30466688 The ACORD name and logo are registered marks of ACORD

AXAJA



Evidence of Safe Serve Certification





Attachment F – Respondent References

Proprietary

Reference 1

Organization Name	Compton Unified School District						
Contact Person	Ms. Antoinette Pearce						
Title	Assistant Director of Nutrition Services						
Mailing Address	2300 West Caldwell Ave. Compton, CA 90220						
Phone Number	(310) 639-4321 ext. 56674						
Email Address	apearce@compton.k12.ca.us						
Dates of Service	2015 - Present						
Number of Sites	33						
Enrollment Count	22,000+						
Meals Served	Breakfast 🛛 Lunch 🖾 Snack 🗌 Supper 🖂						
Average Daily Meals	Breakfast N/A Lunch 3,000 Snack N/A Supper 2,600						

Reference 2

Organization Name	Alliance College Ready Public Schools					
Contact Person	Rose Mary Garcia					
Title	Operations Analyst					
Mailing Address	38601 S Figueroa St, Los Angeles, CA 90017					
Phone Number	213-943-4930 x1101					
Email Address	rmgrcia@laalliance.org					
Dates of Service	August 2014 - Present					
Number of Sites	18					
Enrollment Count	9,000+					
Meals Served	Breakfast ⊠ Lunch ⊠ Snack ⊠ Supper ⊠					
Average Daily Meals	Breakfast 3,600 Lunch 6,000 Snack 1,200 Supper 600					

Reference 3

Organization Name	Roseland School District						
Contact Person	Patty Gallagher						
Title	Director of Nutrition						
Mailing Address	1691 Burbank Ave, Santa Rosa, CA 95407						
Phone Number	707-545-0102						
Email Address	pgallagher@roselandsd.org						
Dates of Service	2019 - Present						
Number of Sites	6						
Enrollment Count	2,970						
Meals Served	Breakfast 🛛 Lunch 🖾 Snack 🗌 Supper 🗌						



Letter of Recommendation - Roses in Concrete Community School

February 23, 2019

To Whom It May Concern:

This year it has been a pleasure to work with Better 4 You Meals, Jonathan Diaz and his incredible team to support our meal program here at Roses in Concrete Community School. We have gone through a total of three meal vendors in the past four years and I am pleased with the level of satisfaction the partnership with Better 4 You Meals has brought to our school, students and families.

Better 4 You Meals has incredible customer service. We have invited them out to our family welcome events, back to school nights, and they are consistently showing up and showcasing their program to increase our participation. They are quick to reply to our needs and concerns. When orders need to be adjusted or any errors on our end, their team is available to support us and get us what we need correctly. They are constantly providing updates and stopping by to ensure the program is running smoothly. This is not only in concern to the food tasting good and being delivered as needed, but all the forms and records needed as part of NSLP. Better 4 You Meals is more than a vended meal provider for us, they are partners in rolling out our National School Lunch Program.

For our students, our partnership with Better 4 You Meals has given them a great food option at school for breakfast, lunch & snack. Students are participating in our meal program at a higher rate than previous year. Our families are happy that their students are eating and enjoying their meals at school. We have increased breakfast participation by 20% this year. Our students are extremely happy with Better 4 You Meals. The increase in our breakfast participation do not only benefit the students eating the breakfast but have made an impact on our playground with decrease conflict due to students being hungry at recess. All in all, it has been a win overall on our campus.

Please feel free to reach out to me if you have any questions or concerns.

Sincerely,

Leslye Salinas - Business Manager

Roses in Concrete Community School

4551 Steele Street Oakland, CA 94619 510-698-3794 www.rosesinconcrete.org community@rosesinconcrete.org





Letter of Recommendation - Compton Unified School District



Compton Unified School District
Student Nutrition Services
2300 West Caldwell Street, Room K1
Compton, CA 90220
Phone (310) 639-4321, Ext. 56673 Fax (310) 635-7740

July 12, 2018

To Whom It May Concern:

I first began working with Better 4 You Meals during the 2015/2016 school year.

Our goal in working with Better 4 You Meals (B4YM) was to have meals ready to eat that were hearty and provided some of the components of a reimbursable meal. We also wanted to increase student participation in our secondary schools where we were only serving a third of the school's enrollment due to time constraints. The students only had 30 minutes for lunch.

When my team and I met with B4YM, we were able to design our menu to offer meals that were hearty and would resonate with our student population. The Cheese Tamale and Carne Asada Fries are two favorites.

During the past school year, we begin using Better 4 You Meals exclusively in our Child and Adult Care Food Program (CACFP) to serve supper meals. This enables us to offer hot meals in addition to sandwiches, salads and shelf stable meals for supper. We saw a significant increase in student participation when we introduced hot supper meals like the BBQ Meatball Sandwich with Cheesy Mashed Potatoes.

During our most recent menu engineering session, we introduced several new items including Upside Down Chicken and Vegetable Pot Pie, Baked Ziti with Meat Sauce and Penne Alfredo with Broccoli. That is the most exciting thing about working with B4YM, designing our menu and trying new entrees.

I greatly value our menu engineering sessions that my team and I have had with Better 4 You Meals and I feel very comfortable giving a solid recommendation.

Sincerely,

Antoinette Pearce

Assistant Director of Student Nutrition

antomette Pearce

Student Nutrition Services

(310) 639-4321 ext. 56674

(310) 635-8268 (fax)

Email: mailto:apearce@compton.k12.ca.us



California Charter Schools Served in 2020-2022 (Partial List)

Proprietary

Alliance College Ready #4 MS	Animo Westside Middle	ISANA Academies - All Sites
Alliance College Ready #5 MS	Arts in Action Elem & Middle School	James Jordan Middle School
Alliance Collins Family High School	Aspire - Alexander Twilight Preparatory	KIPP San Francisco College Prep
Alliance Gertz-Ressler High School	Aspire - Alexander Twilight Secondary	KIPP Summit Academy
Alliance Health Services Academy	Aspire - Berkeley Maynard	LA Leadership Academies
Alliance Jack H. Skirball Middle School	Aspire - Capitol Heights	Magnolia Science Academy 1
Alliance Kory Hunter	Aspire - College Academy	Magnolia Science Academy 2
Alliance Leadership Middle Academy	Aspire - East Palo Alto ES	Magnolia Science Academy 4
Alliance Marine Tech Middle & HS	Aspire - East Palo Alto MS	Magnolia Science Academy 6
Alliance O'Donovan Middle Academy	Aspire - Golden State	Magnolia Science Academy 7
Alliance Renee & Meyer Luskin High	Aspire - Lionel Wilson	Magnolia Science Academy Santa Ana
Alliance Richard Merkin Middle	Aspire - Richmond College Prep	Manzanita Charter MS
Alliance Stern Math & Science Center	Aspire - Richmond Technology	Multicultural Learning Center
Alliance Susan & Eric Smidt Technology	Aspire - Summit Charter	New Academy of Science & Arts
Alliance Ted Tajima HS	Aspire - Triumph Tech	Oakland Military Institute
Alliance William & Carol Ouchi High	Aspire - University Charter	Palmdale Aerospace Academy
Amethod - Benito Juarez Elem	Aspire - Vanguard College Prep	Public Safety Academy High School
Amethod - Downtown Charter Academy	Aspire – ERES Academy	PUC Schools - All Sites
Amethod - John Henry High School	Aspire – Monarch Academy	Resolute Academy
Amethod - Oakland Charter Academy	Camino Nuevo High School	Richmond College Prep Schools
Amethod - Oakland Charter High School	Camino Nuevo Jane B. Eisner Middle	Roses in Concrete Charter School
Amethod - Richmond Charter Academy	Camino Nuevo Jose Castellanos	SOAR Academy
Animo Florence-Firestone Charter MS	Children of Promise Prep Academy	STEM Public Schools – All sites
Animo Jackie Robinson HS	De Marillac Academy	Sunrise Charter MS – San Jose
Animo Jefferson MS	Elite Public Schools	Temecula Valley Charter School
Animo Pat Brown HS	Endeavor College Preparatory	Today's Fresh Start Charter Schools
Animo Ralph Bunche	Global Education Academy	Value Schools - All Sites
Animo South LA Charter High School	ICEF Public Schools - All Sites	Voices College Bound Academies - All Sites



California District Schools Served in 2021-22

Proprietary

Compton Unified School District	
Compton High School	Dominguez High School
Centennial High School	Compton Early College High School
Bunche Middle School – Compton	Davis Middle School
Enterprise Middle School	Roosevelt Middle School
Walton Middle School	Willowbrook Middle School
Whaley Middle School	Bunche Elementary School
Anderson Elementary School	Carver Elementary School
Bursch Elementary School	Dickison Elementary School
Clinton Elementary School	Foster Elementary School
Emerson Elementary School	Kelly Elementary School
Jefferson Elementary School	King Elementary School
Kennedy Elementary School	Mayo Elementary School
Laurel Elementary School	McNair Elementary School
Longfellow Elementary School	McKinley Elementary School
Roosevelt Elementary School	Rosecrans Elementary School
Tibby Elementary School	Washington Elementary School
Cabrillo Unified School District	
El Granada Elementary School	Farallone View Elementary School
Hatch Elementary School	King's Mountain Elementary School
Manuel Cunha Intermediate School	
Roseland Public Schools	
Roseland College Prep	Roseland University Prep
Roseland Accelerated Middle School	Roseland Elementary
Newark Unified School District	
Birch Grove Elementary	Lincoln Elementary
Graham Elementary	Musick Elementary & Preschool
Kennedy Elementary	



Attachment G - Authorization Agreement

Request for Proposal for Food Service Management Company RFP Number: #2233-001

We, Better 4 You Meals, by our signature on this document certify the following:

- 1. That we will operate in accordance with all applicable California state and federal laws, regulations, and statutes.
- 2. That the terms, conditions, warranties, and representations made within this RFP and our proposal shall be binding upon us and shall be considered a part of the Contract as if incorporated therein.
- 3. That the proposal submitted is a firm and irrevocable offer good for one (1) year.
- 4. That we have carefully examined all terms and conditions set forth in the Model Fixed-price Contract issued by TEACH Public Schools.
- 5. That we have made examinations and verifications, and are fully conversant with all conditions under which services are to be performed for TEACH Public Schools.
- 6. That negligence in the preparation or presentation of errors in, or omissions from proposals, shall not relieve us from fulfillment of any and all obligations or requirements in the resulting contract.

FSMC Name:	Better 4 You Meals
Address:	5743 Smithway St, Commerce, CA 90040
Email Address:	sholguin@better4youmeals.com
Website:	www.better4youmeals.com
Name of Authorized	Stavon A. Holquin
Representative:	Steven A. Holguin
Title of Authorized	Vice President Sales & Marketing
Representative:	Vice President - Sales & Marketing
Signature of Authorized	
Representative:	Jeven Holgnin
	Show I I'm
Date Signed:	6/15/22



Attachment H - Fee Proposal

TEACH Public Schools

All costs are based on the average daily participation of 1000 students in the district and 180 number of school days.

	TOTAL COST BREAKDOWN							
Item #	Description (Include All Goods and Services included in the Fixed Pr	ice)	Annual Cost					
1.	Breakfast Meals -equipment, delivery, & disposable goods		\$317,250.00					
2.	Lunch Meals -equipment, delivery, & disposable goods		\$612,000.00					
3.	Snack		\$36,000.00					
		\$965,250.00						
	Personnel Costs	Rate	Annual Cost					
4.	Site Based Servers est: (12hrs a day x 180days) = 2,160 hrs	\$20.00	\$43,200.00					
5.	Consultant Fee Per Meal	\$0.00	\$0.00					
	Personne	el Sub Total	\$43,200.00					
	2022-23 CONRACT GRAND	\$1,008,450.00						

FIXED COST PER MEAL (Meal Price Only)

1. Line Item	2. Units	3. Rate	Estimated USDA Foods Credit	4. Daily Total	Estimated Annual Total
Breakfast	750	\$2.35	\$0.00	\$1,762.50	\$317,250.00
Lunch	1,000	\$3.40	(\$0.30)	\$3,400.00	\$612,000.00
Snack	200	\$1.00	\$0.00	\$200.00	\$36,000.00
Non Reimbursable	0	Same As Above	\$0.00	\$0.00	\$0.00
Seamless Summer Meals	0	Same As Above	\$0.00	\$0.00	TBD ¹
2022-23 MEAL ONLY TOTAL				\$96	5,250.00
Less estimated USDA Foods Credit				(\$54	4,000.00)

¹ No total is given because projected amounts of breakfast vs lunch was not provide.



***USDA Foods Credit (Commodities)**

All B4YM supported schools that properly file the necessary paperwork for their USDA Foods Entitlements, and order usable food items, generally receive a **monthly credit equal to about \$.30 per lunch**, taken directly off their invoice. For all schools with less than \$100,000 in total allotment, B4YM requires the joining of the California Charter School Commodities Cooperative in order to pool resources and reduce overhead and individual reporting. Total credit issued is dependent on actual usage, menu selection, and entitlements awarded. While all schools are eligible for USDA Foods Entitlements, eligibility and timing to access entitlements are based on the proper document submission and filing by the SFA. The estimated USDA Foods Credit listed above was not calculated into the meal or total cost and is displayed for reference purposes only.

Pricing Disclosures for Additional or Upgrade Options

1. Special Therapeutic Meals – 8 major food allergens covered -milk, eggs, fish, shellfish, tree nuts, peanuts, wheat, and soybeans²

Breakfast: \$ No Additional Price Lunch: \$ No Additional Price

2. Vegan Meals

Breakfast: \$ 6.50 Lunch: \$ 7.50

3. Salad Bar as Vegetable Side (price per meal): \$ No Additional Price

4. School can choose from 2 breakfast items each day, and up to 4 lunch items.

Service Type

All meals are available as family style or pre-pack, based on school request. All meals are served complete and fully reimbursable by USDA & NSLP standards. Included with every meal:

- Meals delivered at proper serving temp, no equipment needed
- Full serving of vegetable
- Full serving of fruit or fruit juice
- Plates, trays, sporks, napkins

- Milk 1%, Fat Free, & Chocolate options
- Meal appropriate condiments
- Transportation costs
- Site based employee costs

² Special meals needed outside of the 8 major food allergens may result in a higher price, based on medical need.



Equipment Options

B4YM has no specific equipment or facility requirements for our service other than an area with enough space suitable for proper serving and line management.

B4YM does not provide equipment free of charge as part of the meal service program. Schools are encouraged to purchase their own equipment as it represents significant savings over renting.

Schools can also elect to rent equipment from B4YM at ten (10) monthly billing cycles per year, which are added to the monthly meal invoice.

Current Lease Rates – as of June 2022:

ltem	Estimated Required Order Lead Time	Lease Rate per Month	Estimated Wholesale Price (w/o tax)
CresCor QuickTherm Oven	20 Weeks	\$500	\$12,000
Metro C5 Holding Warmer	8 Weeks	\$150	Starting at \$2,500
Metro C5 Insulated Holding Warmer	8 Weeks	\$200	Starting at \$3,000



36" – 54" Milk Cooler, Single & Double Sided Options Available	5 Weeks	Starting at \$150	Starting at \$2,200
2 Door Reach In Refrigerator	5 Weeks	Starting at \$200	Starting at \$2,900
Single Door Reach In Refrigerator	5 Weeks	Starting at \$150	Starting at \$1,800
Cambro Salad / Cold Food Bar Single or Double Sided	4 Weeks		ting at 600



Administrative Review Support

A meal vendor is often in a very unique position in regard to State Audits, Health Inspections and Internal School Audits. When looking at one typical school, they may be audited internally or by LAUSD once per year or once every couple years, have a health inspection once per semester at most, and a State audit once every three to five years. When you are a meal vendor serving hundreds of school sites every day, you are faced with some form of audit almost on a weekly basis. B4YM encounters a site-based health inspection often on a weekly basis, a few internal and/or LAUSD audits monthly, and 10 – 20 state administrative reviews yearly. Our staff is highly trained and experienced in dealing with all types of auditors and we have always helped our schools be successful.

B4YM is proud to say that none of our schools have ever received a fiscal finding regarding nutritional requirements on their State Administrative Review. Below are a few key descriptions of how we uniquely support the Admin Reviews.

- Clarifying Questions: Due to complexities of food service at charter schools and how different service can look from a traditional district school, some auditors have presented corrective action items in cases where clarification was needed. For example, there is often a lot of confusion around how charter schools meet and implement the requirements of Offer vs. Serve, and how they make sure that all students can receive the same or similar vegetables each day. We have often had to explain in detail via phone to the individual auditors how our menus work and the challenges that charter schools have in meeting the NSLP requirements. This has always resulted in a positive understanding and has created a good working relationship with our Nutrition Team and many State Auditors.
- Detailed Documentation: The nutritional analysis documents piece of the audit can consist of hundreds of documents. In the past five years, we have gone from providing printed documentation to emailing information, to now providing links to online document sharing.
- Timelines & Documentation Turnarounds: Generally, we request 24-48 hour notification from the SFA when they are notified of any details related to their Admin Review. This includes weeks of review, visit dates, document submission dates and more. Very frequently the SFA is provided short notice regarding their specifics and our Nutrition and Kitchen is always ready to provide support when needed. Most documentation requests can be compiled and submitted with in 10 business days.

Involvement & Support for Administrative Reviews

We understand how complex and intimidating auditors and inspectors can be. That is why we offer several ways to help schools navigate their audits and inspections.

Workshops:

Every year we offer free workshops to all our customers. Some examples are an Administrative Review workshop reviews best practices, what to expect, and common pitfalls, a National School Lunch Program Overview, and ow to Implement Offer vs. Serve.



Training:

In addition to workshops, we offer individual schools many training opportunities. Many of our staff members have come out of the charter school industry and hold expertise in various areas of the lunch program, from program implementation to reporting best practices. Our Nutrition Team is available for workshops for students, staff and parents. Schools who contract for an on-site Meal Service Aide, have an experienced team member at their service daily. Meal-Aides are given company trainings twice yearly as well as several on the job training visits by our Meal-Aide Supervisors.

Support:

B4YM has a great support team available to all our customers. Our founders and executive team are current and former charter school leaders which gives them a unique perspective to help in many situations. Each school has a designated Account Manager who is available to school staff for any need or concern they may have. Additionally, we have an extremely knowledgeable kitchen and safety staff. Our Quality Assurance Manager can help assess a school's serving area and identify potential health inspection violations.

No FSMC Related Fiscal Findings

B4YM is extremely proud of our state-of-the-art facility where we produce all our meals daily. We receive a 3-4 health inspections per year and our score has never been below a 95, in fact we regularly score 99 or 100.

Every site we serve is also subject to health inspections and often we receive great scores in the field as well. Because there are outside elements and unforeseen circumstances with vended meals there have been some instances where corrective action was needed. The following are examples of the most common.



NSLP & CACFP Administrative Review Schools - Past 4 Years

2020-21

- 1. Amethod Public Schools
- 2. Ednovate, Inc.
- 3. Elite Public Schools
- 4. ISANA Academies
- 5. Latino College Prep Academy
- 6. Resolute Academy Inc
- 2019-20
 - 11. Endeavor College Prep Charter School
 - 12. Los Feliz Charter for the Arts
 - 13. Today's Fresh Start
 - 14. Watts Learning Center

- 7. Woodward Leadership Academy Inc.
- 8. Our Little Helpers
- Learning Enrichment Afterschool Program (LEAP)
- 10. Compton Unified School District
- 15. Global Education Academy
- 16. James Jordan Middle School
- 17. Lifeline Education Center
- 18. Children of Promise Preparatory Academy

2018-19

- 1. Life Source International Charter School
- Inner City Ed Foundation (ICEF) Public Schools
- 3. Para Los Niños
- 4. New Academy (NASA)
- 5. Archdiocese Los Angeles
- 6. Compton Unified School District
- 7. Oakland Military Institute

- 8. The Primary School
- 9. Magnolia Public Schools
- 10. Today's Fresh Start
- 11. Downtown Value Schools
- 12. Youth Policy Institute Charter Schools
- 13. Public Safety Academy
- 14. SOAR Charter Academy

2017-18

- 1. Academy of Science and Engineering
- 2. Apple Academy Charter Public School
- 3. Camino Nuevo Charter Academy
- 4. Soar Charter Academy
- 5. Casa Ramona Charter School Inc.
- 6. Celerity Charter School
- 7. Endeavor College Preparatory Charter School

- 8. Libertas College Preparatory
- 9. Resolute Academy Inc.
- 10. Synergy Academy
- 11. The Guidance Charter School
- 12. The Palmdale Aerospace Academy
- 13. The School of Art and Enterprise
- 14. Woodward Leadership Academy, Inc.



Attachment I - Required Certifications

Certifications Regarding Lobbying, Debarment, Suspension, and Other Responsibility Matters

Applicants should refer to the regulations cited below to determine the certification to which they are required to attest. Applicants should also review the instructions for certification included in the regulations before completing this form. Signature of this form provides for compliance with certification requirements under 7 CFR, Part 3018, "New Restrictions on Lobbying," 7 CFR, Part 3017, "Government-wide Debarment and Suspension (Nonprocurement)" and 7 CFR, Part 3021, "Government-wide Requirements for Drug-Free Workplace (Grants)." The certification shall be treated as a material representation of fact upon which reliance will be placed when the SFA determines to award the covered transaction, grant, or cooperative agreement.

1. Lobbying

As required by Title 31, U.S. Code (U.S.C.) Section 1352, and implemented at 7 CFR, Part 3018, for a person entering into a grant or cooperative agreement over \$100,000, as defined at 7 CFR, Section 3018.105, the applicant certifies that:

- (a) No federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the making of any federal grant, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any federal grant or cooperative agreement;
- (b) If any funds other than federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this federal grant or cooperative agreement, the undersigned shall complete and submit Standard Form - LLL, "Disclosure Form to Report Lobbying," in accordance with these instructions; and
- (c) The undersigned shall require that the language of this certification be included in the award documents for all subawards at all tiers (including subgrants, contracts under grants and cooperative agreements, and subcontracts) and that all subrecipients shall certify and disclose accordingly.

	Steven Holguin	6/15/22	
Signature		Date	

1.



Disclosure of Lobbying Activities

1. Type of Federal Action:

Complete this form to disclose lobbying activities pursuant to 31U.S.C.1352 (See next page for public burden disclosure)

2. Status of Federal Action:

Approved by OMB No. 0348-0046

3. Report Type

a. Contractb. Grantc. Cooperative agreementd. Loane. Loan guarantee	a. Bid/Of b. Initial / c. Post-A		a. Initial filing b. Material change For Material Change Only: Year Quarter Date of last report
f. Loan insurance N/A		N/A	<u>N/A</u>
4. Name and Address of Reporting Prime Subaward Tier, if kn	dee		Entity in No. 4 is Subawardee, d Address of Prime:
Congressional District, if known:		Congressional Dist	rict, if known:
6. Federal Department Agency		7. 7. Federal Prog	ram Name/Description:
		CFDA Number, if ap	pplicable:
8. 8. Federal Action Number, if kr	nown:	9. Award Amount	if known
10. A. Name and Address of Lobby Registrant (if individual, last na name, MI):	_		rming Services (including from 10A (last name, first
11. Information requested through form is authorized by Title 31 U.S.C. Se This disclosure of lobbying activities is a materia representation of fact upon which reliance was the tier above when this transaction was made into. This disclosure is required pursuant to 31 l. This information will be reported to the Congresannually and will be available for public inspectiperson who fails to file the required disclosure subject to a civil penalty of not less than \$10,000 more than \$100,000 for each such failure.	ction 1352. al placed by or entered U.S.C. 1352. ss semi- ion. Any shall be		ven Holguin ent, Sales & Marketing per: (323) 838-5555
FEDERAL USE ONLY			Authorized for Local Reproduction Standard Form LLL (Rev. 7-97)



Certification Regarding Lobbying

The undersigned certifies, to the best of his or her knowledge and belief, that:

- 1) No Federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment or modification of any Federal contract, grant, loan, or cooperative agreement.
- 2) If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form-LLL, "Disclosure of Lobbying Activities," in accordance with its instructions.
- 3) The undersigned shall require that the language of this certification be included in the award documents of all sub-awards at all tiers (including subcontracts, sub-grants, and contracts under grants, loans, and cooperative agreements) and that all sub-recipients shall certify and disclose accordingly.

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, United States Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

Organization:	Better 4 You Meals
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Address: <u>5743 Smithway St, Commerce, CA 90040</u>

Certified By: Steven A. Holguin, Vice President of Sales & Marketing

Signature: <u>6/15/22</u>



Debarment, Suspension, and Other Responsibility Matters

As required by Executive Order 12549, Debarment and Suspension, and implemented at 7 CFR Part 3017, Section 3017.510, for prospective participants in primary covered transactions, as defined at 7 CFR Part 3017.200:

- A. The contractor certifies that it and its principals:
 - a) Are not presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from covered transactions by any Federal department or agency;
 - b) Have not within a three-year period preceding this application been convicted of or had a civil judgment rendered against them for commission of fraud or a criminal offense in connection with obtaining, attempting to obtain, or performing a public (Federal, State, or Local) transaction or contract under a public transaction; violation of Federal or State antitrust statutes or commission of embezzlement, theft, forgery, bribery, falsification or destruction of records, making false statements, or receiving stolen property;
 - c) Are not presently indicted for or otherwise criminally or civilly charged by a governmental entity (Federal, State, or Local) with commission of any of the offenses enumerated in paragraph (1)(b) of this certification; and
 - d) Have not within a three-year period preceding this application had one or more public transactions (Federal, State, or Local) terminated for cause or default.
- B. Where the applicant is unable to certify to any of the statements in this certification, he or she shall attach an explanation to this application.

Better 4 You Meals	TEACH Public Schools 2233-001
Contractor/Company Name	PR/Award Number or Project Name
Steven A. Holguin – Vice President of Sales & N	Marketing
Name and Title of Authorized Representative	
Jeven folgnin	6/15/22
Signature	
Signature '	Date



Attachment J - Certificate of Independent Price Determination

Both the SFA and Meal Vendor shall execute this Certificate of Independent Price Determination

	ter 4 You Meals e of Meal Vendor	TEACH Public Schools Name of School Food Authority	
cert	ubmission of this offer, the offeror (Meal Verifies as to its own organization, that in connet in the prices in this offer have been arrived agreement, for the purpose of restricting other offeror or with any competitor;	ection with this procurement: d at independently, without consultation	n, communication or
	 Unless otherwise required by law, the pre- knowingly disclosed by the offeror and we the case of an advertised procurement, and 	will not knowingly be disclosed by the of	feror prior to opening
	3. No attempt has been made or will be ma to submit, an offer for the purpose of re a person signing this offer on behalf of the or	stricting competition.	or firm to submit or not
	1. He or she is the person in the offeror's of as to the prices being offered herein and	organization responsible within the orga d has not participated, and will not parti	
	contrary to (A)(1) through (A)(3) above; o 2. He or she is not the person in the offero decision as to the prices being offered h as agent for the persons responsible for participated and will not participate, in a agent does hereby so certify; and he or so contrary to (A)(1) through (A)(3) above.	r's organization responsible within the or erein, but that he or she has been author such decision in certifying that such pe any action contrary to (A)(1) through (A)(orized in writing to act rsons have not 3) above, and as their
currently un liable for an	of my knowledge, this vendor and its affiliate der investigation by any governmental agen y act prohibited by state or federal law in any any public contract, except as follows (provide	cy and have not in the last three years by jurisdiction, involving conspiracy or co	een convicted or found
	teven folgnin	Vice President, Sales & Marketing	6/15/22
Signature of Ve	ndor's Authorized Representative	Title	Date
	this offer, the SFA certifies that no representativ e of the offer referred to above	ve of the SFA has taken any action that ma	y have jeopardized the
Signature of SF	A's Authorized Representative	 Title	 Date

NOTE: Accepting a Respondent's offer does not constitute award of the contract.



Attachment K - 21 Day Cycle Menu Sample

Breakfast - Sample Menu

Breakfast Meni Sample Menu	5			better 4 you
Monday	Tuesday	Wednesday	Thursday	Friday
59	30	1 Yogurt Granola Apple Sauce Fruit Milk	2 Reduced Sugar WG Frosted Flakes Whole Grain Bites Fruit Milk	3 Chorizo Breakfast Burrito Hot Sauce Fruit
6 Pan Dulce Fruit Milk	7 Pancake & Chicken Sausage Patty V: Pancakes Syrup 100% Fruit Juice Fruit	8 Mini Loaf & String Cheese Apple Sauce Fruit Milk	9 Reduced Sugar WG Fruit Loops Whole Grain Bites Fruit Milk	10 Breakfast Cheese Tamale Fruit Milk
13	14	15	16	17
Strawberry Cream Cheese Bagelful Fruit Cup Fruit Milk	Mini Confetti Pancakes 100% Fruit Juice Fruit Milk	Acai Yogurt & Fruit Smoothie Bowl Apple Wedges Fruit Milk	Reduced Sugar WG Apple Jacks Cereal Whole Grain Bites Fruit Milk	French Toast Sticks Fruit Niilk
20	21	22	23	24
Blueberry Muffin Flat Fruit Nilk	Brown Sugar & Raisin Oatmeal Fruit Milk	Coffee Cake Apple Sauce Fruit Milk	Reduced Sugar WG Chocolate Mini Wheats Whole Grain Bites Fruit Milk	Chicken & Waffle V: Waffles Syrup Fruit Milk
27	28	29	30	31
Memorial Day	Breakfast Chicken Silder Sandwich V: Cheesy Biscuit Strawberry Jelly 100% Fruit Juice Fruit	Cinnamon Yogurt Parfait Granola Apple Sauce Fruit Milk	Reduced Sugar WG Cinnamon Toast Crunch Whole Grain Bites Fruit	WG Peach Cobbler Fruit Milk
MENU SUBJECT TO CHANGE WITHOUT NOTICE Breakfast includes one entrée, vegetable, 1/2 cup fruit servir This institution is an equal opportunity provider.	MENU SUBJECT TO CHANGE WITHOUT NOTICE Breakfast includes one entrée, vegetable, 1/2 cup fruit serving, and fat free white milk or 1% white milk institution is an equal opportunity provider.	white milk or 1% white milk.	√	

*Pork items can always be substituted or removed from menus per school request



Lunch – Sample Menu³

Featured Lunch M		enn			better 4 you
Monday	L	Tuesday	Wednesday	Thursday	Friday
29	30		1 Turkey Chili Corn Muffin Baby Carrots 100% Fruit Juice & Fruit Milk	Beef Hot Dog Oven Baked Fries Side Salad Orange Wedges & Fruit Milk	3 Spaghetti & Meatballs Baby Carrots 100% Fruit Juice & Fruit
6 Chicken Fajitas Spanish Rice Baby Carrots 100% Fruit Juice & Fruit	_	Cheeseburger Lettuce & Tomato Oven Baked Fries Fruit	Chicken Alfredo Steamed Broccoli Baby Tomatoes 100% Fruit Uice & Fruit	9 Nacho Beef & Potato Burrito Side Salad Premium Fruit Day Milk	Chicken Nuggets Cheesy Mashed Potatoes Dinner Roll Baby Carrots 100% Fruit Juice & Fruit Milk
Chicken Teriyaki w/ Not So Fried Rice Edamame Beans 100% Fruit Juice & Fruit Milk	14	Corn Dog Oven Baked Fries Dried Fruit & Fruit Milk	Baked Ziti W/ Meat Sauce Baby Carrots 100% Fruit Juice & Fruit Milk	PICK UP STIX PICK UP Stix Chicken Bowl Steamed Brown Riced & Veggies Fruit Milk	Ground Turkey Taco Nachos Tortilla Chips Baby Carrots 100% Fruit Juice & Fruit
Cheese Lasagna Dinner Roll Baby Carrots 100% Fruit Juice & Fruit	21	Chicken Patty Burger Oven Baked Fries Fruit Cup & Fruit Milk	Green Chicken Enchiladas Baby Carrots 100% Fruit Juice & Fruit Milk	Breaded Chicken Leg w/ Twisted Mac & Cheese Side Salad Fruit Milk	Chicken Tamale Mixed Vegetables Baby Carrots 100% Fruit Juice & Fruit
27 Memorial Day	28	Cheeseburger Oven Baked Fries Fruit Milk	Turkey Chili Bowl Tortilla Chips Baby Carrots 100% Fruit Juice & Fruit	30 Chicken Chile Verde Burrito w/Beans, Rice & Cheese Side Salad Orange Wedges Milk	31 Baked Chicken Spaghetti Baby Carrots 100% Fruit Juice & Fruit Milk
MENU SUBJECT TO CHANGE WITHOUT NOTICE Lunch includes one entrée, vegetable, 1/2 cup fruit serving, and fat free white milk or 1% white milk. This institution is an equal opportunity provider.	WITHOL e, 1/2 cup y provider	UT NOTICE fruit serving, and fat free whi	te milk or 1% white milk.		

³ Pork items can always be substituted for or removed from any menu per school request



Weekly Lunch Specials – Sample Menu

better 4 you	Wednesday May 29th	w/ Mexican Chicken Tortilla Soup	A tangy and flavorful soup of broth mixed with chicken, beans, vegetables and brown rice. Served with a side of tortilla chips.	**************************************
	Monday May 20th	Meaty Potato Pie w/ Dinner Roll	A twist on a traditional Shepard's Pie. A mixture of seasonings, ground beef and vegetables, topped with cheesy mashed potatoes. Served with a whole grain dinner roll.	
	Wednesday May 15th	Chicken Burrito Bowl	Grilled chicken seasoned with our in-house taco seasoning, brown rice, pinto beans and corn, with a scoop of mild salsa.	ite milk.
lenu	Friday May 10th	Breaded Chicken Leg w/ Mashed Potatoes & Gravy	Our popular breaded drumstick served with mashed potatoes topped with brown gravy. Served with a whole grain dinner roll.	MENU SUBJECT TO CHANGE WITHOUT NOTICE Lunch includes one entrée, vegetable, 1/2 cup fruit serving, and fat free white milk or 1% white milk institution is an equal opportunity provider.
Lunch Specials Menu Sample Menu	Tuesday May 7th	Spicy Chicken Patty Sandwich w/ Baked Fries	A spicy twist on our traditional breaded chicken patty burger! Served with a side oven baked French fries.	MENU SUBJECT TO CHANGE WITHOUT NOTICE Lunch includes one entrée, vegetable, 1/2 cup fruit serving, This institution is an equal opportunity provider.



Lunch Cold Sandwich – Sample Menu

Sandwich Entree Me	ee Menu			~
Sample Menu				better 4 you
Monday	Tuesday	Wednesday	Thursday	Friday
29	30	1 Ham & Cheese Sandwich Baby Carrots 100% Fruit Juice & Fruit Milk	2 Wowbutter Sandwich Side Salad Orange Wedges & Fruit Milk	3 Turkey Ham & Cheese Sandwich Baby Carrots 100% Fruit Juice & Fruit
6 Turkey Pastrami & Cheese Sandwich Baby Carrots 100% Fruit Juice & Fruit Milk	7 Roast BeefSandwich Oven Baked Fries Fruit	8 Turkey Ham & Cheese Sandwich Baby Carrots 100% Fruit Juice & Fruit	9 Club Sandwich *Contains Pork* Side Salad Premium Fruit Day & Fruit	Build Your Own Tuna Sandwich Baby Carrots 100% Fruit Juice & Fruit
13 Turkey & Cheese Sandwich Edomome Beans 100% Fruit Juice & Fruit Milk	14 Deli Chicken & Cheese Sandwich Oven Baked Fries Dried Fruit & Fruit	15 Ham & Cheese Sandwich Boby Corrots 100% Fruit Juice & Fruit Milk	16 Wowbutter Sandwich Side Salad Fruit Milk	17 Turkey Ham & Cheese Sandwich Baby Carrots 100% Fruit Juice & Fruit
Turkey Pastrami & Cheese Sandwich Baby Carrots 100% Fruit Juice & Fruit Milk	21 Roast BeefSandwich Oven Baked Fries Fruit Cup & Fruit Milk	Turkey Ham & Cheese Sandwich Baby Carrots 100% Fruit Juice & Fruit Milk	23 Club Sandwich *Contains Pork* Side Salad Fruit Milk	24 Build Your Own Tuna Sandwich Baby Carrots 100% Fruit Juice & Fruit
27 Memorial Day	28 Deli Chicken & Cheese Sandwich Oven Baked Fries Dried Fruit Milk	29 Ham & Cheese Sandwich Baby Carrots 100% Fruit Juice & Fruit	30 Wowbutter Sandwich Side Salad Fruit Milk	31 Turkey Ham & Cheese Sandwich Baby Carrots 100% Fruit Juice & Fruit
MENU SUBJECT TO CHANGE WITHOUT NOTICE Lunch includes one entrée, vegetable, 1/2 cup fruit serving. This institution is an equal opportunity provider.	MENU SUBJECT TO CHANGE WITHOUT NOTICE Lunch includes one entrée, vegetable, 1/2 cup fruit serving, and fat free white milk or 1% white milk. This institution is an equal opportunity provider.	ite milk or 1% white milk.		



Vegetarian Lunch - Sample Menu

Vegetarian Lunch Menu Sample Menu	nch Menu			better 4 you
Monday	Tuesday	Wednesday	Thursday	Friday
55	30	1 Plant-based "Beef" & Bean Chili Corn Muffin Baby Carrots 100% Fruit Juice & Fruit	2 Plant-based Chicken Tenders Oven Baked Fries Side Salad Orange Wedges & Fruit Milk	3 Cheesy Spaghetti w/ Plant-based "Beef" Baby Carrots 100% Fruit Juice & Fruit Milk
6 Plant-Based "Chicken" Fajitas Spanish Rice Baby Carrotss 100% Fruit Juice & Fruit	7 Vegetarian Cheeseburger Oven Baked Fries Fruit Milk	8 Penne Alfredo Steamed Broccoli Baby Tomatoes 100% Fruit Juice & Fruit	9 Bean & Cheese Burrito Side Salad Premium Fruit Day Milk	10 Plant-based BBQ Chicken Tenders Cheesy Mashed Potatoes Baby Carrots 100% Fruit Juice & Fruit
13 Plant-based "Chicken" Teriyaki Not So Fried Rice Edamame Beans 100% Fruit Juice & Fruit Milk	14 Plant-based Chicken Tenders Oven Baked Fries Baked Chips Dried Fruit & Fruit Milk	15 Baked Ziti w/ Plant-based "Beef" Baby Carrots 100% Fruit Juice & Fruit Milk	16 Vegetarian Burger Pickles, Tomato, & Lettuce Kit Fruit	Cheese Tamale Mixed Vegetables Baby Carrots 100% Fruit Juice & Fruit
Cheese Lasagna Dinner Roll Baby Carrots 100% Fruit Juice & Fruit	21 Vegetarian Cheeseburger Oven Baked Fries Fruit Cup & Fruit Milk	Green Cheese Enchiladas Baby Carrots 100% Fruit Juice & Fruit Milk	23 Plant-based Chicken Tenders w/ Twisted Nacho Mac & Cheese Side Solad Fruit NIIK	Cheese Nachos Tortilla Chips Baby Carrots 100% Fruit Juice & Fruit
27 Memorial Day	28 Vegetarian Cheeseburger Oven Baked Fries Fruit	Bean & Cheese Chili Tortilla Chips Baby Carrots 100% Fruit Juice & Fruit Milk	30 Bean & Cheese Burrito Side Salad Orange Wedges & Fruit Milk	31 Cheesy Spaghetti w/ Plant-based "Beef" Baby Carrots 100% Fruit Juice & Fruit
MENU SUBJECT TO CHANGE WITHOUT NO Lunch includes one entrée, vegetable, 1/2 cup fruit s' This institution is an equal opportunity provider.	MENU SUBJECT TO CHANGE WITHOUT NOTICE Lunch includes one entrée, vegetable, 1/2 cup fruit serving, and fat free white milk or 1% white milk. This institution is an equal opportunity provider.	ite milk or 1% white milk.		



Lunch Entrée Salad – Sample Menu

Salad Entree Menu Sample Menu	lenu			better 4 you
Monday	Tuesday	Wednesday	Thursday	Friday
29	30	1 Cobb Salad *Contains Pork* Dinner Roll Ranch Dressing Baby Carrots 100% Fruit Unice & Fruit	2 Chicken Taco Salad Popped Corn Chips Ranch Dressing Side Salad Orange Wedges& Fruit	3 Southwest Chicken Salad Dinner Roll Ranch Dressing Baby Carrots 100% Fruit Uice & Fruit
6 Mexican Chicken Salad Ponned Corn Chins	7 Buffalo Chicken Salad Dinner Roll	8 Tuna Salad Wheat Crackers	9 Chicken Taco Salad Popped Corn Chips	10 Southwest Chicken Salad Dinner Roll
ropped Controlls Baby Carrots 100% Fruit Juice & Fruit	Ranch Dressing Oven Baked Fries Fruit Milk	Ranch Dressing Raby Carrots 100% Fruit Juice & Fruit Milk	Rando Dressing Side Salad Premium Fruit Day & Fruit	Ranch Dressing Baby Carrots 100% Fruit Juice & Fruit Milk
Mexican Chicken Salad Popped Corn Chips Hot Sauce Edamame Beans 100% Fruit Juice & Fruit	Chicken Taco Salad Popped Corn Chips Ranch Dressing Oven Baked Fries Dried Fruit & Fruit	Italian Pasta Salad Baby Carrots 100% Fruit Juice & Fruit Milk	16 Buffalo Chicken Salad Dinner Roll Ranch Dressing Side Salad Fruit Milk	Southwest Chicken Salad Dinner Roll Ranch Dressing Baby Carrots 100% Fruit Juice & Fruit
20	21	22	23	24
Mexican Chicken Salad Popped Corn Chips Hot Sauce Baby Carrots 100% Fruit Unice & Fruit	Tuna Salad Wheat Crackers Ranch Dressing Oven Baked Fries Fruit Cup & Fruit	Buffalo Chicken Salad Dinner Roll Ranch Dressing Baby Carrots 100% Fruit Luice & Fruit	Southwest Chicken Salad Dinner Roll Ranch Dressing Side Salad Fruit	Chicken Taco Salad Popped Corn Chips Ranch Dressing Baby Carrots 100% Fruit Juice & Fruit
27 Memorial Day	Chicken Taco Salad Popped Corn Chips Ranch Dressing Oven Baked Fries Fruit Milk	Italian Pasta Salad Baby Carrots 100% Fruit Juice & Fruit	30 Southwest Chicken Salad Dinner Roll Ranch Dressing Side Salad Fruit	31 Buffalo Chicken Salad Dinner Roll Ranch Dressing Baby Carrots 100% Fruit Juice & Fruit
MENU SUBJECT TO CHANGE WITHOUT NOTICE Lunch includes one entrée, vegetable, 1/2 cup fruit serving, This institution is an equal opportunity provider.	MENU SUBJECT TO CHANGE WITHOUT NOTICE Lunch includes one entrée, vegetable, 1/2 cup fruit serving, and fat free white milk or 1% white milk. This institution is an equal opportunity provider.	te milk or 1% white milk.		



Snack – Sample Menu



Sample 2022 Snack Menu

	Monday	Tuesday	Wednesday	Thursday	Friday
			FEATURED ENTRÉE OF THE DAY	J	
28		1	2	3	4
0 9M	WG Cheese Puffs (1G)	WG Chocolate Grahams (1G)	WG Sour Cream Baked Chips (1G)	WG Mini Blueberry Muffin (1G)	WG Cinnamon Gripz (1G)
	Pear (3/4 c)	Apple (3/4 c)	Orange (3/4 c)	(3 t/E) alddA	100% Fruit Juice (6 oz)
7		8	6	10	11
WG Nac	WG Nacho Baked Chips (1G)	WG Churro Crackers (1G)	WG Rice Krispie Treat (1G)	WG Apple Cinnamon Multi-Grain Bar (1G)	WG Honey Grahams (1G)
	Pear (3/4 c)	Apple (3/4 c)	Orange (3/4 c)	Apple (3/4 c)	100% Fruit Juice (6 oz)
14		15	16		18
WG Che	WG Cheddar Chex Mix (1G)	WG Cinnamon Baked Chips (1G)	WG Strawberry Pop Tart (1G)	WG Mini Lemon Muffin (1G)	WG Cereal Pouch (1G)
	Pear (3/4 c)	Apple (3/4 c)	Orange (3/4 c)	apple (3/4 c)	100% Fruit Juice (6 oz)
21		22	23	24	25
WG Gr	WG Graham Crackers (1G) (Jungle)	WG Sour Cream Baked Chips (1G)	WG Chocolate Granola (1G)	WG Rice Krispie Treat (1G)	WG Cinnamon Grahams (1G)
	Pear (3/4 c)	Apple (3/4 c)	Orange (3/4 c)	apple (3/4 c)	100% Fruit Juice (6 oz)
28		29	30	31	1
) 9M	WG Cheese Puffs (1G)	WG Chocolate Grahams (1G)	WG Sour Cream Baked Chips (1G)	WG Mini Blueberry Muffin (1G)	WG Cinnamon Gripz (1G)
	Pear (3/4 c)	Apple (3/4 c)	Orange (3/4 c)	apple (3/4 c)	100% Fruit Juice (6 oz)
Aller	ntrées served with choice of	and the served with choice of 1% milk or fat free milk. All grain items offered are Whole Grain Rich. This institution is an equal opportunity provider. Menus are subject to change without notice.	red are Whole Grain Rich. This institution is	an equal opportunity provider. Menus are s	ubject to change without notice.





Sample Transportation/Production Record

Better 4 You Meals

TRANSPORT / DAILY PRODUCTION RECORD

		./ ts Temp										
		Over/ Shorts	10									
		Actual Total										
	Total(370)	Planned Total		350	000	00/	& &	88	и	10	5	r.
GRADE	Tot	Planned Ala Carte										
	(0)s	Planned Reimburs able		350	0	00/	88	88	м	10	ស	5
	Adults(0)	Milk										
Signature:	9	Veg	j.	3/4	r ò		1/4		3/4		1/4	
	Students(370)	Fruit	S.									
 B :	Stud	G G G		m					0			
Cold:		M/A OZ	*	N					2 1/2			
Time of Departure:Temp. of Milk:	Z: LUNCH MENU 9-12	Site # 037 ALLIANCE TED recipe & ingredients (offered)	Tue - 05/21/2019	002859 CHICKEN PATTY BURGER /CRIN SERVING 903473 BUN HAWBURGER 4" FREUND 903620 CHICKEN PATTY BREADED 3 (R) 002990 POTATO CRINKLES 3/4 VEGETABLE SUBGROUPS	_	903627 KETCHUP PACKET 9 GM	000642 JICAWA (1/4 c) 1/4 CUP 011603 YAMBEAN (JICAMA),RAW VEGETABLE SUBGROUPS Vegetable, Starchy	000494 TAJIN SEASONING PACKET 902693 TAJIN SEASONING IS 1.5	003026 V- CHEESE BURGER/CRINKIES3 I Bach 903646 VEGGIE PATTY DL 10325- 903473 BUN HAMBURGER 4" FREUND 903130 CHEESE AMERICAN SLICED (R) 002990 POTATO CRINKIES 3/4 VEGETABLE SUBGROUPS Vegetable, Starchy	000222 KETCHUP PACKET 9 GM 1 EACH 903627 KETCHUP (HEINZ)	000642 JICAWA (1/4 c) 1/4 CUP 011603 YAMBEAN (JICAMA),RAW VEGETABLE SUBGROUPS Vegetable, Starchy	000494 TAJIN SEASONING PACKET



Better 4 You Meals TRANSPORT/ DALLY PRODUCTION RECORD

		Temp											
		Over/ Shorts											
	9	Actual Total											
	Total(370)	Planned Total	15	15	15	15	15	370	93	56	222	100	100
GRADE		Planned Ala Carte											
	(0)5	Planned Reimburs able	15	15	15	15	15	370	66	56	222	100	100
- 4	Adults(0)	Milk Cup								1	1		
Signature:	(Veg	'н н			3/4							
	Students(370)	Fruit						1/2	3/4				
Bot:	Stud	G G G			2								н
Cold:		M/A OZ	2 1/2										
Time of Departure:Temp. of Milk:	Z: LUNCH MENU 9-12	recipe & ingredients (offered)	O02225 SALAD TUNA 18-19 (R) 900032 TUNA SALAD MIX (SUB 011252 LETTUCE, ICEBERG (INCL C 903132 CHEESE CHEDDAR SHEEDED 011205 CUCUMBER, WITH PEEL, RAW- VEGETABLE SUBGROUPS Vegetable, Other	902695 RANCH DRESSING 902695 RANCH DRESSING MARZETTI 902694 RANCH DRESSING 12 GM AM 903628 RANCH DRESSING SYSCO 45	001996 CRACKERS WHEAT BASICS 2WG-PACKAGE 903404 CRACKERS WHEAT BASIC B2	002990 POTATO CRINKIES 3/4 CUP*** 3/4 CUP 903351 POTATO, CRINKIE CUT SIM (R) 001957 SEASONING PAPRIKA VEGETABLE SUBGROUPS Vegetable, Starchy	000222 KETCHUP PACKET 9 GM 1 EACH 903627 KETCHUP (HEINZ)	90315 FRUIT SHOT CHOICE I EACH 90315 FRUIT SHOT PEACH NU-HEA 903353 FRUIT SHOT PINEAPPLE NU	000313 APPLE FRESH 163 COUNT 1 EACH 009003 APPLES, FRAW, WITH SKIN	000026 MILK 1% LOW FAT UNFLAVORED 1 EACH 902435 MILK 1% LOW FAT UNFLAVO	001812 MILK FAT FREE CHOCOLATE I EACH 903201 MILK FAT FREE CHOCOLATE	001838 SNACK	003017 WG BANANA MINI LOAF GIB 1 EACH 903782 WG BANANA MINI LOAF GIB



Description of How Meals Comply with NSLP & SBP

Better 4 You Meals uses Food Based Menu Planning (FBMP) approach for all meals in accordance with NSLP and SBP guidelines established in 2012 and updated in subsequent years. Every meal that B4YM serves follows the meal pattern as outlined in Attachment I. All meal requirements such as Meat/Meat Alternative, Fruit, Vegetable, Grain, and Milk meet or exceed the standard requirements.

Below are four main dietary specifications as outlined by SBP and NSLP and the standards by which all meals served by B4YM abide.

Minimum and maximum calorie (kcal) daily averages over course of the week

		Breakfast	Lunch
•	Grades K-5	350-500	550-650
•	Grades 6-8	400-500	600-700
•	Grades 9-12	450-600	750-850

Daily Sodium Limits SY 2014-15

		Breakfast	Lunch
•	Grades K-5	≤540mg	≤1230mg
•	Grades 6-7	≤6000mg	≤1360mg
•	Grades 9-12	≤640mg	≤1420mg

Saturated Fats - Limit Saturated Fats

• Less than 10 percent of total calories

Trans Fats

• Nutrition label or manufacturer's specifications must specify zero grams of trans fat per serving (less than 0.5 grams per serving)



Additional Documents - Non-Required

Student Engagement & Participation for All

Better 4 You Meals is so much more than just your everyday lunch provider. We know that fun activities, special events, and on-site food preparation can help engage your scholars at a much greater level.

Therapeutic Meals

Very few meal vendors meet the unique and often challenging needs of those students who require therapeutic meals. Working with our in-house nutritionist, we create a menu plan that will be enjoyable and hopefully increase the variety of tailored offerings available to your students with the need for therapeutic meals.



Ticket 2 Wellness

Ticket 2 Wellness is B4YM's daily game to get students excited about participating in the school meal program. At the start of each month, schools are given posters announcing the T2W prize for the month. Each day, a winning ticket is taped the bottom of a



meal. One lucky student will receive a ticket each day entering them into the drawing for the monthly prize. Students



can receive more than one ticket per month and the more often they participate in the meal program, the greater their chances of entering the drawing. Announcing and then placing "winning" tickets under random school meals resulted in many schools increasing overall participation by over 4%.

B4YM encourages a focus on health and wellness by providing prizes that are significant, desirable and promote student physical activity and fun. Past prizes have included bicycles, skateboards, scooters, Beasts Headphones, waterproof Bluetooth speakers, Clippers & Dodgers tickets, and more.

Field Trips & Learning Opportunities

We are very proud of our kitchen and distribution facility. Schools that have attended our recent Open Houses have expressed a desire to bring their students to our facility so they can see first-hand how their food is stored, prepared, packaged, and distributed to their schools. Daily work at B4YM is a great opportunity to engage students on health, nutrition, math, engineering, technology, safety, science, and much more. We encourage you to visit your current vendor's facility and compare it to the first-rate food-only center that we operate in.



Compliance & Training Assistance

At Better 4 You Meals, we understand the many daily demands faced by school leaders. From the day you open your doors, you are often the principal, the nurse, the receptionist, the IT tech, and now the State even expects you to be a food service expert. B4YM is confident we can take at least one of those items off of your plate. We believe your main focus should be on expanding the learning and engagement opportunities for you students.

For this reason, the B4YM team is committed to supporting your school with a wide range of food compliance services, allowing you the freedom to concentrate on what's most important, educating your students. Our team is fully versed in State and Federal food program mandates and will assist you with meeting all of the day-to-day compliance obligations.

B4YM can provide your school with:

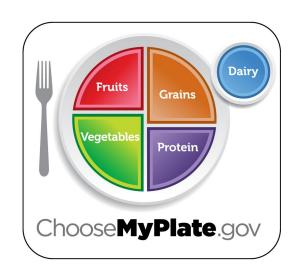
- Best practice operating procedures
- Nutritional analysis support using Nutrikids software
- Production and transportation records
- Therapeutic menus
- Analysis of your food program
- Waste management tools
- Hazard Analysis & Critical Control Points (HACCP)

We can also guide you through the process of:

- Administrative reviews (Audits)
- Enrollment in the USDA Commodities Co-Op for greater cost savings
- Health Inspections
- Developing a Wellness Policy
- Opportunities to participate in grant funding

Workshops that Better 4 You Meals provides include:

- Offer vs Serve Requirements & Best Practices
- Preparing for your Administrative Review
- Accessing CDE Equipment Grants for your school
- Marketing your meal program to parents & students
- Parent & student workshops on NSLP and Nutrition







Sample Breakfast Items Served

Below is a list of the wide array of products we serve throughout the school year. Every meal is served with 8 ounces of rBST-free non-fat or reduced fat milk. We are constantly evaluating our menu, testing new recipes, and sampling new products at schools. To better serve our students, we encourage schools to provide us feedback regularly and engage their parents and students on favorite healthy foods.

Sausage and Cheese Bagel

Green Chile & Potato Burrito

Cheese & Green Chile Tamale

Chicken & Waffle

Whole Grain French Toast Sticks

Whole Wheat Coffee Cake

Apple Cinnamon Chewy Breakfast Bar

Whole Grain Pan Dulce

Whole Wheat Grilled Cheese Sandwich

Blueberry Pancake Sandwich

Breakfast Bean & Cheese Burrito

Bagel-Ful Fruit Bars

Egg & Sausage Burrito

Turkey Sausage & Cheese Croissant

Low Fat Yogurt & Nut Free Granola

Country Biscuit w/ Turkey Sausage Gravy

Apple Oatmeal Bar

Mini Maple Corn Dogs

Sausage Croissant Sandwich

Mini Cinnamon Buns

Reduced Sugar Frosted Mini-Wheats

Reduced Sugar Frosted Flakes

Reduced Sugar Cinnamon Toast Crunch

Whole Grain Mini Pancakes

Blueberry/Apple Mini Loafs

Whole Wheat Pan Dulce

Whole Wheat Zucchini Bread

Whole Wheat Banana Bread

Whole Grain Mini Pancake

Whole Wheat Bagel with SunButter and Jelly

Whole Wheat Bean and Cheese Burrito

Whole Wheat Blueberry Muffin

Proball and String Cheese

Whole Wheat Round - Oatmeal Raisin Flavor









Sample Lunch Items Served

Below is a list of the wide array of products we serve throughout the school year. Every meal is served with 8 ounces of rBST-free non-fat or reduced fat milk. We are constantly evaluating our menu, testing new recipes, and sampling new products at schools. To better serve our students, we encourage schools to provide us feedback regularly and engage their parents and students on favorite healthy foods.

Chicken & Cheese Tamales

Diced Pollo Bowl w/ Beans & Mexican Brown Rice

Ground Turkey& Cheese Lasagna

Ground Turkey & Cheese Nachos

Red or Green Chicken Enchiladas

Chicken Chile Verde

Pick Up Stix House Chicken & Veggies

Domino's Pizza School Smart Slice

Beef Hamburger w/ Lettuce, Tomato and Pickle

Cheese Ravioli

Teriyaki Chicken & Noodles

Beef & Cheese Nachos

Orange Chicken & Chow Mein Noodles

Pizza Calzone

Country "Fried" Pork Chop w/ Gravy

Baked Fish Patty Burgers

Sloppy Joe Burgers

Bean & Cheese Burrito w/ Salsa

Green Chile & Cheese Pupusas

Chicken Fajitas & Beans

Baked Breaded Chicken Patty Burgers

Beef/Chicken & Bean Burritos

Chicken & Cheese Burrito

Chicken Fettuccini Alfredo

Chicken Teriyaki w/ Vegetables and Brown Rice

Sweet & Sour Chicken w/ Chow Mein Noodles

Pizza Hut A+ School Slice

Breaded Chicken Bites w/ Mashed Potatoes

Chicken Fajitas w/ Spanish Brown Rice

Beef & Bean Chili Bowl

Chicken Italian Sandwich

Beef & Vegetable Picadillo w/ Spanish Brown Rice

Ham/Turkey & Cheese Sandwich

Cajun Chicken Wrap

BBQ Riblet Sandwich

Chinese Chicken Salad

Penne Pasta w/ Meat Sauce

Philly Cheese Steak Sandwich

Rotini Pasta w/ Meat Sauce

Chicken Taquitos w/ Refried Beans

Spaghetti w/ Ground Turkey Marinara

Tuna Salad Sandwich

Turkey Steak w/ Mashed Potatoes

Turkey/Beef Hot Dog

Macaroni & Cheese

Hot Roast Beef Sandwich











USDA Commodities

Almost every week, a B4YM team member hears a school leader say, "I've heard about commodities, but what exactly are they and how do they work?" Helping schools understand how to participate in and utilize USDA Commodities, in their meal program, is something the team at B4YM takes great pride in.

What is the USDA Commodities Program?

Every year, with funding from the Federal Government, the USDA purchases 100% American grown foods from local farmers and growers. The USDA then makes those products available to community organizations and educational institutions at drastic discounts compared to the retail market.

USDA Commodities, also known as USDA Foods, currently account for 15%-20% of all food served to schools across the country. Until recently, only large school districts with significant storage capabilities participated in the Commodities Program because the purchases are so large. Based on your enrollment and lunches served the previous year, each of your schools will be issued an amount of eligible monetary credits to purchase USDA Commodities.

How Can Charters Take Maximum Advantage of Their USDA Entitlements? In 2011, charter school leaders throughout Southern California created a Co-Op and requested the State approve them as eligible to access USDA Commodities. The California Charter School Commodities Co-Op is available to schools statewide and they meet annually to decide what products they'd like purchased with their USDA credits.

HEALTHY CHOICES AMERICAN GROWN

USDA FOODS

There is no cost to join the Co-Op, so there is no up-front money needed from your school. Items are purchased on your behalf by the Co-Op and transported to your food vendor for proper storage. Your vendor then incorporates those foods into meals for your students. Your food vendor must be an approved processor of USDA Commodities and must be willing to use the commodities of your choosing. The Co-Op



retains a small administrative fee for the processing and oversight to offset the costs involved in the program.

What Are the Fiscal Benefits of Using USDA Commodities?

The savings to charter schools that use commodities are huge! On average, a charter school in the Co-Op can receive enough credits to offset a significant amount of their daily lunch cost. Over an entire year, schools can reduce their total lunch costs

by 6%-8%, which can be translated into your school saving about \$.20 - \$.25 per lunch per day.

Imagine you are a school of 500 students and serve 400 lunches per day. If you were participating in the USDA Commodities Charter School Co-Op you could be eligible to receive



annual credits totaling around \$14,500. Those credits would be taken right off your food vendor's invoice which helps your school's monthly cash flow output. Could your school use an additional \$14,500 per year?

What Kinds of Foods Does B4YM Make with USDA Commodities?

B4YM has become an expert in utilizing the commodities chosen by the Co-Op and turning them into meals that are extremely popular with students. Products eligible to be purchased through USDA Commodities include:

- Grilled chicken fajitas strips
- Lean ground beef & turkey
- Sliced turkey
- Sliced chicken breast
- Hamburger patties

- Fresh produce
- Frozen vegetables
- Whole grain tortillas & pasta
- Brown rice
- Low sodium cheese

Popular meals that B4YM makes with commodities food are:

- Chicken Fajitas w/ Rice & Beans
- Cheeseburgers
- Turkey & Hummus Pitas
- Rotini with Marinara Meat Sauce
- Chipotle Chicken Sandwich
- Cranberry Chicken Sandwich

- Chicken Fettuccine Alfredo
- Chicken Quesadilla
- Turkey Submarine Sandwich
- Chicken Chile Verde & Beans
- BBQ Chicken Sandwich
- Chicken & Veggie Stir-fry

What Can Your School Do with Savings from USDA Foods?

Federal and State law requires that all NLSP related reimbursements go directly to support the meal program at the school. If your school has significant cost savings from participating in the USDA Commodities Program, what can you spend those funds on? Some examples of allowable use of surplus meal funds are:



- Purchasing covered structures for the eating area
- New lunch benches
- Tables and chairs for eating area
- Serving carts for meal distribution
- Technology for operating the meal program (laptop, scanner, keypad)
- Insulated bags for food transporting
- Offsetting the cost of employees directly supporting the meal program

There are numerous ways to effectively use your surplus meal funds, but should you be unsure or question whether a purchase or use of funds is an allowable expense, we recommend that you contact the CDE for further clarification.



Commitment to Ensuring Healthy Food Options

Everyday, the Better 4 You Meals team is working tirelessly to ensure that every meal we serve is tasty, fresh, healthy, and is in line with all requirements of the Healthy, Hunger-Free Kids Act and the Let's Move Initiative of the White House. While definitely stringent, the new standards and initiatives of the USDA have placed students on a path to a healthier and more food conscience future.

Better 4 You Meals dietitians and culinary professionals have been working to develop menu strategies and systems that will help your school meet the new standards efficiently and cost-effectively, while maintaining student participation in, and satisfaction with, their school meal programs.

- Our menus feature low and non-fat dairy options; lean protein choices; access to a wide variety of fruits and vegetables; assorted whole grain products; and 100 percent fruit juice.
- We continue to reduce added fats, sugar, and salt while promoting and expand the availability of breakfast.
- Our recipes are designed to meet the nutritional standards, but also to focus on student acceptability, so students will participate in a healthy school food service program.

Expanded Vegetable & Fruit Option

In line with the USDA's initiative to increase the variety of fruits and vegetables that is offered to students, Better 4 You Meals has employed strategies to increase your student satisfaction and consumption of fresh fruit and vegetables.



- Offering a Salad Bar with a variety of fresh vegetables and salsa
- Providing Low Sodium Tajin with fresh vegetables
- Providing schools with food service tools like the Sunkist Sectionizer for easy and safe fruit cutting at the school site
- Offering schools a cut fruit and premium fruit upgrade to expand the current fruit rotation

Whole Grain Foods

All breads, pasta, tortillas, baked goods, other grain based items that Better 4 You Meals serves are Whole Grain rich and meet all USDA NSLP requirements. Whole grains contain fiber, vitamins, minerals, and antioxidants. Fiber helps children feel full longer. Whole grains may reduce the risk of several chronic diseases including coronary heart disease, and may help maintain a healthy weight.

Decreasing Sodium in All Meals

Sodium, also known as salt, is often added to foods during processing, cooking, or at the table. While the body needs some sodium, almost everyone eats more than the body needs. Too much sodium plays a role in high blood pressure, which makes it harder for the heart to do its job. By offering lower sodium versions of popular menu items and recipes at the beginning of a school year, students' tastes can change. Adding less or no salt and using tasty sodium-free alternatives, such as herbs and spices,



can help students learn to like foods with a less salty flavor. Our goal is that they will not even notice the difference!

Enjoyable & Culturally Relevant Meal Options

As the push to improve school meals grows, it's important to never lose focus that the student is the ultimate consumer of the meal. If the meal is not fresh, tasty, visually appealing, and overall enjoyable to your students, then the likelihood they will take and eat the meal decreases substantially. And those students who never take a meal or immediately throw it in the trash, the likelihood they go without food for the day or reach for the first junk food option in site rises very dramatically.

Better 4 You Meals seeks to find that allusive perfect balance of fresh, healthy, and tasty meals that speaks to the students and creates an enjoyable meal experience. Using meals that students recognize, associate good feelings with, and are interested in trying has been a significant factor in our rapid growth throughout Southern California.



We seek ways to replicate those meals that the students may have grown up with and that they love, but in a healthier version. This shows students that the extra salt, oil, fat, and grease is not needed to have a delicious meal.

Some meals that that Better 4 You Meals has recreated into a healthier version and have proven to be very popular with students include:

- Chicken chorizo & potato taco
- Baked breaded chicken nuggets
- Baked breaded orange chicken
- Baked sopes with refried beans and diced chicken breast
- Baked Pupusas with green chile and cheese
- Chicken and cheese tamales made without manteca (lard)
- Burritos in whole grain tortillas
- Whole grain rich croissants and bagels
- Whole grain breakfast coffee cake reminiscent of the famous LAUSD coffee cake





Meal Transportation and Holding - Procedures & Equipment

Meal Transportation Procedures:

Meals are transported in fully enclosed delivery trucks or vans, which are free of odors and maintained clean at all times. Our fleet is covered by a complete pest control system that is conducted by a professional pest management company which specifically works in the food production industry. The vehicles are maintained by a Preventative Maintenance Program that is organized to prevent cross-contamination.

Specific equipment used for meal transport:

The transportation equipment may include, but is not limited to: ice chests for beverages, industrial transport tubs for items at room temperature and Cambro units (hot boxes) of various sizes. These units are used with the addition of Cam Chillers, Cam Warmers, and Ice Blankets, depending on the meal item temperature.

Additional equipment can consist of:

- Cam-Dollies
- Cam-Chillers
- Beverage Caddies
- Harnessing Equipment
- Delivery Trucks with Safety Lift-Gates
- Load Baring Bracers
- Hand Truck



Meal temperature should be taken at time of delivery and recorded on the Transportation Record. They should then be monitored once every two hours until food is served to assure that hot food is held above 135°F and cold foods are held below 41°F. Temperature control does not apply to whole fruit or packaged shelf stable items.

When meals are waiting to be served, Cambros and Coolers must be kept at least 6 inches off the ground/floor on tables, crates, hand trucks or counters. They can also be left on their Cambro Dollies.

