



Crossroads Charter Schools

Crossroads Monthly Board Meeting

Date and Time

Monday November 17, 2025 at 5:00 PM CST

Location

Crossroads Preparatory Academy
816 Broadway Blvd
Kansas City, MO 64105

Agenda

	Purpose	Presenter	Time
I. Opening Items			5:00 PM
A. Call the Meeting to Order		Spark Bookhart	
B. Record Attendance		Spark Bookhart	1 m
C. Approve Meeting Agenda	Vote	Spark Bookhart	1 m
D. Approve Minutes	Approve Minutes	Spark Bookhart	1 m
Approve minutes for Crossroads Monthly Board Meeting on October 20, 2025			
II. Public Forum			5:03 PM
A. Public Comment	FYI	Spark Bookhart	5 m

	Purpose	Presenter	Time
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Up to three guests who have signed up by 5pm the previous Friday will have the opportunity to provide public comment for up to three minutes each.

III. Educational Excellence 5:08 PM

- | | | | |
|--|-----|-----------------------------|------|
| A. District Spotlight: Marketing and Communications | FYI | Darin Smith | 5 m |
| B. State Assessment Data & APR Highlights | FYI | Beth Edmonds & Karis Walker | 15 m |

IV. Finance 5:28 PM

- | | | | |
|---|---------|-------------------|------|
| A. October Check Register | Vote | Jillian Linn | 3 m |
| B. October Budget Update
October Financials | Discuss | Latresse Yarbough | 10 m |
| C. FY 2025 Audit | Discuss | Latresse Yarbough | 3 m |

The FY2025 audit is approximately 85% complete and nearing finalization. A tentative date of **December 18th at 2:00 p.m.** has been scheduled for board review and approval (majority vote). The finance committee and executive team will meet at **1:30 p.m.** for a preliminary review prior to the full board session.

V. Governance 5:44 PM

- | | | | |
|---|---------|----------------|-----|
| A. Update on Superintendent Search | FYI | Karis Parker | 5 m |
| B. December Board Meeting Date
Audit and Superintendent Candidate | Discuss | Spark Bookhart | 5 m |

VI. Closing Items 5:54 PM

- | | | | |
|---------------------------|------|----------------|-----|
| A. Adjourn Meeting | Vote | Spark Bookhart | 1 m |
|---------------------------|------|----------------|-----|

Coversheet

Approve Minutes

Section: I. Opening Items
Item: D. Approve Minutes
Purpose: Approve Minutes
Submitted by:
Related Material: Minutes for Crossroads Monthly Board Meeting on October 20, 2025

APPROVED



Crossroads Charter Schools

Minutes

Crossroads Monthly Board Meeting

Date and Time

Monday October 20, 2025 at 5:00 PM

Location

Crossroads Preparatory Academy
816 Broadway Blvd
Kansas City, MO 64105

Trustees Present

D. Charity, J. Linn, J. Schwartz, J. Williams, P. Hardwick (remote), S. Bookhart

Trustees Absent

C. Mitchell, L. Weekly, W. King

Guests Present

K. Parker, L. Yarbough

I. Opening Items

A. Call the Meeting to Order

S. Bookhart called a meeting of the board of trustees of Crossroads Charter Schools to order on Monday Oct 20, 2025 at 5:00 PM.

B. Record Attendance

C.

Approve Meeting Agenda

J. Williams made a motion to Approve the October 20 agenda as presented.

D. Charity seconded the motion.

The board **VOTED** to approve the motion.

D. Approve Minutes

J. Schwartz made a motion to approve the minutes from Crossroads Monthly Board Meeting on 09-22-25.

J. Linn seconded the motion.

The board **VOTED** to approve the motion.

II. Public Forum

A. Public Comment

No public comment

III. Governance

A. Introduction: Superintendent Search Firm

Yanika Daniels with Daniel Talent Solutions provided the board with an update on the Superintendent search (presentation in the board packet).

B. Board Retreat

Spark proposed to the board that the Board Retreat be moved to February in light of all of the current activities and all board members agreed.

C. November Staff Dinner

The board will provide lunch for the staff on Nov 17

IV. Finance

A. August Check Register

J. Williams made a motion to Approve August 2025 & September 2025 Register as presented.

J. Schwartz seconded the motion.

Jillian present register, she reviewed both August & September registered and has no concerns

The board **VOTED** to approve the motion.

B. September Check Register

J. Williams made a motion to Approve August 2025 & September 2025 Register as presented.

J. Schwartz seconded the motion.

Jillian present register, she reviewed both August & September registered and has no concerns

The board **VOTED** to approve the motion.

C. Monthly Budget Update

Latresse Y. provided a monthly review for the board (presentation provided in the board packet).

D. Audit FY2025 update

Latresse provided an update on the FY2025 audit progress. EdOps and CCS finance department were 95% ready for fieldwork. We're current in the follow phase. We have an updated request list that we are currently working thought. We are looking to have a full board review and vote on Nov 17th. If the auditor is not ready on Nov 17th we're looking to have a full board review and vote on December 18 @1:30 our Finance Committee Meeting.

V. Educational Excellence

A. DESE Special Education Compliance Plan

J. Williams made a motion to Approve.

J. Linn seconded the motion.

Karis Reviewed the Special Education Compliance Plan with the board. CCS will adopt the state provide plan. Karis highlighted the 2 areas that were adjustments from previous years.

The board **VOTED** to approve the motion.

VI. Development

A. Grand Rising Fundraiser

Lea P. gave update on the current status of the FY 2026 Special Event. Grand Raising Goal is \$100,000 currently at \$41,500. Sponsor goal is 22 sponsor and currently we have 11 sponsors.

VII. Closing Items

A. Adjourn Meeting

P. Hardwick made a motion to Adjourn.

D. Charity seconded the motion.

The board **VOTED** to approve the motion.

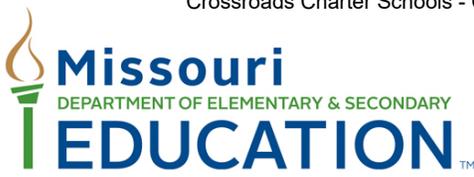
There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 6:11 PM.

Respectfully Submitted,
L. Yarbough

Coversheet

State Assessment Data & APR Highlights

Section: III. Educational Excellence
Item: B. State Assessment Data & APR Highlights
Purpose: FYI
Submitted by:
Related Material: CCS 2025 APR Supporting Data.pdf
CCS 2025 APR .pdf
Board Presentation- Spring 25 State Data_ Board Packet .pdf



Embargoed Until November 6, 2025

CROSSROADS CHARTER SCHOOLS (048926)

[Link to 2025 LEA APR Summary Data Report](#)

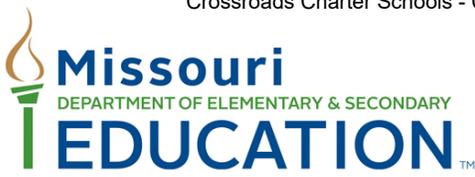
**2025 MSIP 6 Annual Performance Report (APR)
Year 4**

The 2025 APR includes points for both performance and continuous improvement standards.

	Points Possible	Points Earned	% Points Earned
Performance:	140.0	93.0	66.4%
Continuous Improvement:	60.0	56.0	93.3%
Totals:	200.0	149.0	74.5%

Performance Totals						
Performance		Points Possible	Points Earned	% Points Earned	MPI	Designation
Academic Achievement Status - English Language Arts	All Students	12.0	6.0	50.0%	352.9	Approaching
	Student Group	6.0	3.0	50.0%	339.8	Approaching
Academic Achievement Status - Mathematics	All Students	12.0	6.0	50.0%	320.8	Approaching
	Student Group	6.0	3.0	50.0%	306.0	Approaching
Academic Achievement Status - Science	All Students	4.0	2.0	50.0%	327.2	Approaching
	Student Group	2.0	1.0	50.0%	318.5	Approaching
Academic Achievement Status - Social Studies	All Students	4.0	2.0	50.0%	366.3	Approaching
	Student Group	2.0	1.5	75.0%	360.3	On Track
Academic Achievement Growth - Eng. Language Arts	All Students	12.0	12.0	100.0%		Target
	Student Group	6.0	6.0	100.0%		Target
Academic Achievement Growth - Mathematics	All Students	12.0	9.0	75.0%		On-Track
	Student Group	6.0	6.0	100.0%		Target
Academic Achievement Growth - Science	All Students	4.0	1.0	25.0%		Emerging
	Student Group	2.0	1.0	50.0%		Approaching
Academic Achievement Growth - Social Studies	All Students	4.0	3.0	75.0%		On-Track
	Student Group	2.0	1.5	75.0%		On-Track
Success-Ready Students	CCR Assessments ¹	10.0	5.0	50.0%		Approaching
	Advanced Credit ²	10.0	5.0	50.0%		Approaching
Graduation Rate	4-Year	20.0	15.0	75.0%		On Track
Graduate Follow-up		4.0	4.0	100.0%		Target

* Suppression has been applied to protect small student populations.
¹CCR assessments include the following: ACT™, SAT™, WorkKeys™, Accuplacer™, and ASVAB corrected data for the 2024 graduation cohort.
²Advanced Credit includes: AP™, IB™, Dual Credit, Dual Enrollment, PLTW™, IRC or two qualifying stackable credentials corrected data for the 2023 graduation cohort.



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CROSSROADS CHARTER SCHOOLS (048926)

Continuous Improvement Totals					
Continuous Improvement		Points Possible	Points Earned	% Points Earned	Met/Not Met
Improvement Plan		30.0	30.0	100.0%	
LEA Response to Standards		8.0	8.0	100.0%	
Climate and Culture Survey		4.0	4.0	100.0%	
Success-Ready Students	KEA ³	4.0	4.0	100.0%	
	ICAP ⁴	4.0	4.0	100.0%	
	Attendance (2025)	4.0	0.0	0.0%	
MSIP 6 Required Documentation	Audit ⁶	2.0	2.0	100.0%	Met
	Annual Secretary of the Board Report (ASBR)	2.0	2.0	100.0%	Met
	Timely Submission of MOSIS/Core Data	2.0	2.0	100.0%	Met

³Kindergarten Entry Assessment

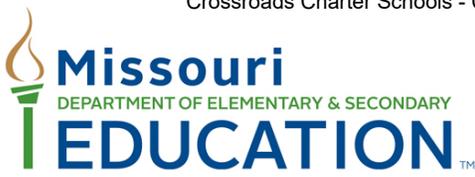
⁴Individual Career and Academic Plan

⁵In compliance with Section 162.1115, RSMo., points are awarded for the expansion of Career Technical Education Programs. Points are awarded when the LEA did not earn the maximum number of points possible in the performance Success-Ready Students category.

⁶Prior year audit is used due to timeline for submission (Dec 31).

Assessment Participation Rates			
Content Area	Total Test Records	Valid Test Scores	Participation Rate
English Language Arts	568	555	97.7%
Mathematics	607	599	98.6%
Science	231	226	97.8%
Social Studies	79	79	100.0%

Other Accreditation Considerations	Yes/No
Does the LEA meet the minimum threshold for fund balances?	Yes
Is LEA Compliant with Federal and State Law?	Yes



Embargoed Until November 6, 2025

CROSSROADS CHARTER SCHOOLS (048926)

[Link to District/Charter website](#)

2025 MSIP 6 Annual Performance Report (APR)			
Year 4			
The 2025 APR includes points for both performance and continuous improvement standards.			
	Points Possible	Points Earned	% Points Earned
Performance:	140.0	93.0	66.4%
Continuous Improvement:	60.0	56.0	93.3%
Total:	200.0	149.0	74.5%

[Link to 2025 APR Supporting Data Report](#)

2024 MSIP 6 Annual Performance Report (APR)			
Year 3			
The 2024 APR includes points for both performance and continuous improvement standards.			
	Points Possible	Points Earned	% Points Earned
Performance:	140.0	73.0	52.1%
Continuous Improvement:	60.0	55.0	91.6%
Total:	200.0	128.0	64.0%

[Link to 2024 APR Supporting Data Report](#)

2023 MSIP 6 Annual Performance Report (APR)			
Year 2			
The 2023 APR includes points for both performance and continuous improvement standards.			
	Points Possible	Points Earned	% Points Earned
Performance:	138.0	73.2	53.0%
Continuous Improvement:	52.0	48.0	92.3%
Total:	190.0	121.2	63.7%

[Link to 2023 APR Supporting Data Report](#)

2022 MSIP 6 Annual Performance Report (APR)			
Year 1 Pilot			
State law prohibits the State Board of Education from lowering the classification of an LEA when implementing new standards for purposes of accreditation. The 2022 APR includes points for both performance and continuous improvement standards.			
	Points Possible	Points Earned	% Points Earned
Performance:	128.0	78.7	61.5%
Continuous Improvement:	52.0	46.0	88.5%
Total:	180.0	124.7	69.2%

[Link to 2022 APR Supporting Data Report](#)

*Data as of: 10/28/2025
Report as of: 10/28/2025*

District-Level State Data 2024-2025



Crossroads Charter Schools

Components of APR Scores

- **Performance (70% of points)**
 - State testing achievement and growth
 - High School data points:
 - Graduation rate (best of 4, 5, 6, 7 year)
 - College/career assessments
 - Advanced Credit
- **Continuous Improvement (30% of points)**
 - Backend data and plans
 - School improvement plan
 - Core data
 - Attendance
 - Kindergarten Entry Assessment



Crossroads Charter Schools

How did Crossroads do?

(Full report)

- Increased our total percentage by 10%! (from 64% - 74.5%)
 - This increase was driven by academics
- Growth Scores:
 - All student growth and subgroup student growth in math and ELA
 - Target on 3 of 4, on track on 1 of 4
 - 23-24 scores: Emerging on 2 of 4 and approaching on 2 of 4
- CCR Assessments
 - From floor to approaching
- Graduation rate:
 - 4 year rate was our strongest



Crossroads Charter Schools



Crossroads Charter Schools

2024-2025 SY ELA Comparisons: Statewide, KCPS, District- CCS



Crossroads Charter Schools

Spring 2025 ELA Assessment Highlights

Areas to celebrate:

- Generally performing better in ELA than math
- Grades 3-5, 7-8 exceed KCPS student performance
- Once students get to CPA, ELA scores are increasing

Areas to grow:

- Not yet competitive with state performance overall
- As students are aging, scores are decreasing in elementary grades
- Quality Hill is underperforming compared to Central Street



Crossroads Charter Schools

ELA --Percent of students scoring Proficient/Advanced

Exceeds KCPS student performance			Exceeds State student performance			Significantly below (10%+ below) state student performance	
	Grade 3	Grade 4	Grade 5	Grade 6	Grade 7	Grade 8	English II*
CCS	29.5%	28.6%	24.2%	14.2%	21.4%	30.8%	43.7%
CS	39.1%	37.2%	32.5%	14.2%			
QH	20%	20.4%	16.6%				
CPA					21.4%	30.8%	43.7%
State	41.6%	46.2%	43.0%	37.6%	37.8%	42.1%	51.3%
KCPS	20.2%	19.4%	18.3%	18.6%	19.8%	25.9%	39.6%



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ELA Comparisons- CCS only: 2023-24, 2024-25



Crossroads Charter Schools

ELA --Percent of students scoring Proficient/Advanced

Exceeds KCPS student performance			Exceeds State student performance			Significantly below (10%+ below) state student performance	
	Grade 3	Grade 4	Grade 5	Grade 6	Grade 7	Grade 8	English II*
2023-2024	34.9%	24.3%	31.4%	23.7%	26.5%	35.9%	30.2%
CCS- 24-25	29.5%	28.6%	24.2%	14.2%	21.4%	30.8%	43.7%
CS- 24-25	39.1%	37.2%	32.5%	14.2%			
QH- 24-25	20%	20.4%	16.6%				
CPA- 24-25					21.4%	30.8%	43.7%



Crossroads Charter Schools

2024-2025 SY Math Comparisons: Statewide, KCPS, District- CCS



Crossroads Charter Schools

Spring 2025 Math Assessment Highlights

Areas to celebrate:

- 3rd Central Street exceeds State and KCPS student performance
- 3rd-5th, 7th-8th exceeds KCPS student performance

Areas to grow:

- Not yet competitive with state performance overall
- As students are aging, scores are decreasing in elementary grades
- Quality Hill is underperforming compared to Central Street



Crossroads Charter Schools

Math --Percent of students scoring Proficient/Advanced

Exceeds KCPS student performance			Exceeds State student performance			Significantly below (10%+ below) state student performance	
	Grade 3	Grade 4	Grade 5	Grade 6	Grade 7	Grade 8	Algebra I*
CCS	27.3%	22.9%	18.2%	12.8%	26.6%	25.3%	8.2%
CS	41.3%	32.5%	22.5%	12.8%			
QH	13.3%	13.6%	14.2%				
CPA					26.6%	25.3%	8.2%
State	40.8%	44.4%	38.4%	44.4%	40.6%	30.6%	41.5%
 KCPS	20.3%	17.1%	13.4%	20.8%	20.2%	8.8%	23.7%

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Math Comparisons- CCS only: 2022-23, 2023-24, 2024-25



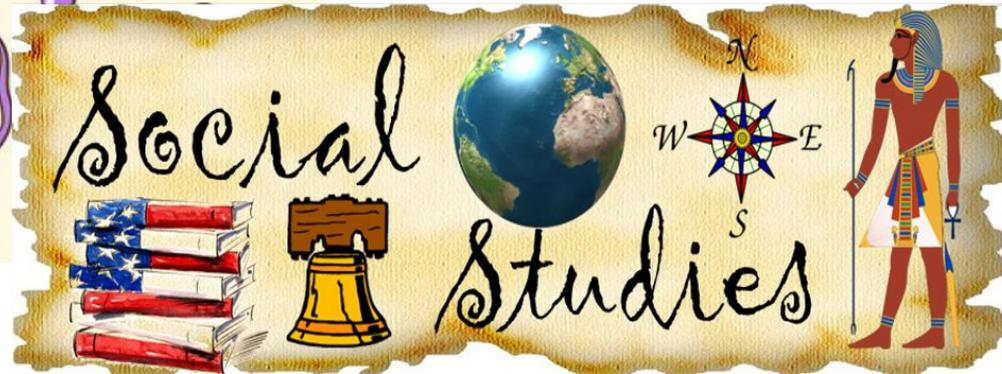
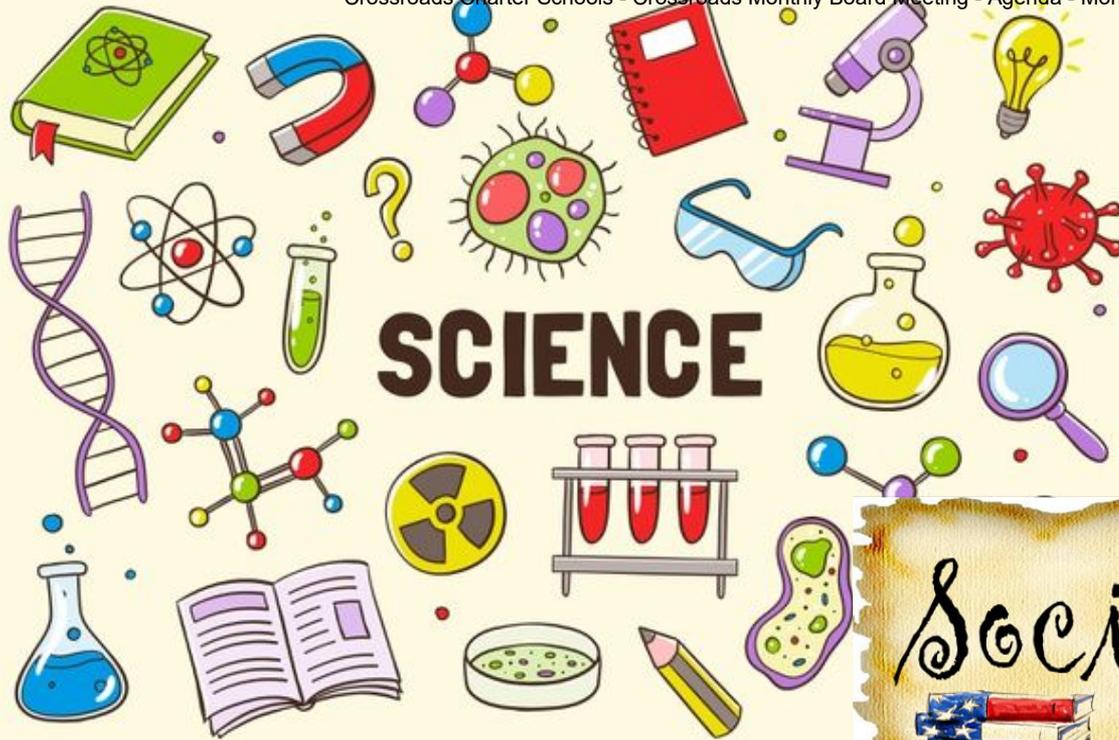
Crossroads Charter Schools

Math --Percent of students scoring Proficient/Advanced

Exceeds KCPS student performance			Exceeds State student performance			Significantly below (10%+ below) state student performance	
	Grade 3	Grade 4	Grade 5	Grade 6	Grade 7	Grade 8	Algebra I
2023-2024	23.7%	17.0%	23.5%	20.5%	15.3%	18.6%	9.4%
CCS- 24-25	27.3%	22.9%	18.2%	12.8%	26.6%	25.3%	8.2%
CS- 24-25	41.3%	32.5%	22.5%	12.8%			
QH- 24-25	13.3%	13.6%	14.2%				
CPA- 24-25					26.6%	25.3%	8.2%



Crossroads Charter Schools



Crossroads Charter Schools

2024-2025 SY Science/History Comparisons: Statewide, KCPS, District- CCS



Crossroads Charter Schools

Spring 2022 Science & Social Studies Assessment Highlights

Areas to celebrate:

- 5th Science exceeds KCPS student performance
- Government exceeds KCPS student performance

Areas to grow:

- Not yet competitive with state performance overall
- Science- Central Street is underperforming compared to Quality Hill



Crossroads Charter Schools

Science & Social Studies --Percent of students scoring Proficient/Advanced

	Grade 5	Grade 8	Biology*	Government*	
CCS	19.4%	12.7%	13.7%	27.4%	Exceeds KCPS student performance
CS	17.5%				
QH	21.4%				Exceeds State student performance
CPA		12.7%	13.7%	27.4%	
State	40.8%	35.7%	37.4%	39.7%	Significantly below (10%+ below) state student performance
KCPS	17.9%	17.8%	21.4%	23.6%	



Crossroads Charter Schools

Science/History Comparisons- CCS only: 2023-24, 2024-25



Crossroads Charter Schools

Science & Social Studies --Percent of students scoring Proficient/Advanced

	Grade 5	Grade 8	Biology*	Government*
2023-2024	23.5%	17.1%	17.2%	24.9%
CCS- 24-25	19.4%	12.7%	13.7%	27.4%
CS- 24-25	17.5%			
QH- 24-25	21.4%			
CPA- 24-25		12.7%	13.7%	27.4%



Crossroads Charter Schools

Disaggregated MAP & EOC Data

24-25 School Year



Crossroads Charter Schools

Math Racial Subgroup Data

Percent of Students Scoring Proficient/Advanced

	Asian/Pacific Islander		Black (Not Hispanic)		Hispanic		Multi-Race		White (Not Hispanic)	
	P	A	P	A	P	A	P	A	P	A
QH	0.0%	0.0%	4.8%	1.6%	4.1%	0.0%	0.0%	14.2%	17.1%	17.1%
CS	0.0%	0.0%	8.7%	2.6%	29.0%	9.6%	6.2%	18.7%	21.0%	36.8%
CPA	0.0%	100%	9.3%	1.6%	14.8%	7.4%	13.3%	6.6%	17.2%	13.7%
KCPS	15.5%	10.0%	10.5%	5.2%	14.4%	6.8%	16.4%	12.7%	23.3%	29.5%
State	21.3%	40.6%	11.7%	5.8%	19.87	14.3%	21.3%	18.4%	25.1%	23.7%



Crossroads Charter Schools

Math Other Subgroup Data

Percent of Students Scoring Proficient/Advanced

	Students w/IEP		Students w/LEP	
	P	A	P	A
QH	0.0%	0.0%	9.0%	0.0%
CS	0.0%	0.0%	6.2%	12.5%
CPA	5.5%	5.5%	8.3%	4.1%
KCPS	3.6%	1.5%	11.8%	5.4%
State	8.5%	4.7%	17.5%	12.9%



Crossroads Charter Schools

ELA Racial Subgroup Data

Percent of Students Scoring Proficient/Advanced

	Asian/Pacific Islander		Black (Not Hispanic)		Hispanic		Multi-Race		White (Not Hispanic)	
	P	A	P	A	P	A	P	A	P	A
QH	0.0%	0.0%	8.0%	1.6%	12.5%	0.0%	0.0%	14.2%	17.1%	25.7%
CS	0.0%	0.0%	10.5%	3.5%	22.5%	12.9%	12.5%	18.7%	28.9%	36.8%
CPA			22.1%	4.8%	31.9%	2.1%	41.6%	8.3%	19.0%	23.8%
KCPS	18.6%	11.7%	16.3%	4.6%	16.2%	4.4%	19.1%	14.8%	29.7%	27.5%
State	28.7%	29.6%	16.1%	5.5%	23.9%	11.8%	26.5%	16.4%	29.8%	19.7%



Crossroads Charter Schools

ELA Other Subgroup Data

Percent of Students Scoring Proficient/Advanced

	Students w/IEP		Students w/ LEP	
	P	A	P	A
QH	4.1%	0.0%	9.0%	0.0%
CS	2.7%	0.0%	12.5%	6.2%
CPA	6.2%	0.0%	15.7%	0.0%
KCPS	5.8%	1.3%	10.5%	3.1%
State	10.3%	3.5%	17.9%	9.1%



Crossroads Charter Schools

%

Science Racial Subgroup Data

Percent of Students Scoring Proficient/Advanced

	Asian/Pacific Islander		Black (Not Hispanic)		Hispanic		Multi-Race		White (Not Hispanic)	
	P	A	P	A	P	A	P	A	P	A
QH	0.0%	0.0%	13.6%	0.0%	14.2%	0.0%	0.0%	0.0%	22.2%	33.3%
CS			13.6%	0.0%	0.0%	0.0%	25.0%	0.0%	11.1%	22.2%
CPA			7.9%	0.0%	9.0%	3.0%	11.1%	11.1%	13.3%	20.0%
KCPS	13.9%	14.5%	12.3%	4.9%	11.6%	5.7%	21.2%	13.6%	25.4%	38.7%
State	24.9%	30.3%	12.0%	4.3%	19.9%	10.2%	23.8%	14.1%	27.3%	18.8%



Crossroads Charter Schools

Science Other Subgroup Data

Percent of Students Scoring Proficient/Advanced

	Students w/IEP		Students w/ LEP	
	P	A	P	A
QH	0.0%	0.0%	0.0%	0.0%
CS	0.0%	0.0%	0.0%	0.0%
CPA	0.0%	0.0%	5.8%	0.0%
KCPS	0.0%	0.0%	6.8%	1.4%
State	9.6%	3.3%	15.3%	5.3%



Crossroads Charter Schools

History Racial Subgroup Data

Percent of Students Scoring Proficient/Advanced

	Asian/Pacific Islander		Black (Not Hispanic)		Hispanic		Multi-Race		White (Not Hispanic)	
	P	A	P	A	P	A	P	A	P	A
CPA	100%	0.0%	21.8%	0.0%	17.3%	4.3%	33.3%	0.0%	44.4%	0.0%
KCPS	18.4%	0.0%	0.0%	0.0%	19.0%	3.0%	27.7%	0.0%	55.8%	0.0%
State	38.5%	15.8%	19.0%	1.7%	28.3%	3.7%	34.7%	5.6%	38.5%	7.1%



Crossroads Charter Schools

History Other Subgroup Data

Percent of Students Scoring Proficient/Advanced

	Students w/IEP		Students w/ LEP	
	P	A	P	A
CPA	25.0%	0.0%	0.0%	0.0%
KCPS	23.1%	3.4%	0.0%	0.0%
State	9.6%	0.7%	12.9%	1.2%



Crossroads Charter Schools

Next Steps

Current Actions/Next Steps

- Developed more aligned CPA interim assessments
 - Pre and post interims to drive instruction
- Teacher development focuses: student ownership, content knowledge through lesson internalization
- Partnership with Dana Coleman for math content development
- Active Monitoring: focusing data on daily lessons
- New seminar/intervention structure at CPA
- Partnership with Educator Academy: coaching development



Crossroads Charter Schools

Coversheet

October Check Register

Section: IV. Finance
Item: A. October Check Register
Purpose: Vote
Submitted by:
Related Material: 2025.10 CCS CheckRegisterbyType.pdf

Crossroads Charter Schools
11/04/2025 11:28 AM

Check Register by Type
Posted; Journal Code CD; Processing Month 10/2025

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User ID: KATIE

Payee Type: Vendor		Check Type: Automatic Payment			Checking Account ID: 13			
Check Number	Check Date	Cleared	Void	Void Date	Entity ID	Entity Name	Check Amount	
81104403	10/23/2025	X			BCBS	BLUE CROSS AND BLUE SHELD OF KANSAS CITY	108,394.20	
81104404	10/02/2025	X			QUALITY	QUALITY STAFF LEASING INC.	2,181.95	
81104405	10/24/2025	X			WEX	WEX	4,416.30	
81104406	10/14/2025	X			GOOGLEF	GOOGLE FIBER	131.30	
81104407	10/23/2025	X			GIBBSTECH	Gibbs Tech	6,513.78	
81104408	10/06/2025	X			CROSSFIRST	CROSSFIRST BANK	39,418.80	
81104409	10/06/2025	X			ACCIDENT	ACCIDENT FUND	4,364.90	
81104411	10/30/2025	X			HARTFORD	THE HARTFORD INSURANCE COMPANY	18,634.11	
81104417	10/10/2025	X			MODIVEMPLY	MISSOURI DIVISION OF EMPLOYMENT	84.98	
81104427	10/06/2025	X			CROSSFIRCC	CROSSFIRST CREDIT CARD	15,865.92	
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Check Type Total: Automatic Payment			Void Total:		0.00	Total without Voids:	200,006.24	

Payee Type: Vendor		Check Type: Check			Checking Account ID: 13		
Check Number	Check Date	Cleared	Void	Void Date	Entity ID	Entity Name	Check Amount
1922	10/11/2025	X			GOODMUSIC	Steven Echols	350.00
86624976	10/07/2025	X			RHYNDEL	DELBERT RHYNES	150.00
86624977	10/07/2025	X			UNIVERSITY	UNIVERSITY OF MISSOURI-COLUMBIA AR	100.00
86624978	10/07/2025	X			GREENEXPEC	GREEN EXPECTATIONS LANDSCAPING	20.00
86624979	10/07/2025	X			GREENEXPEC	GREEN EXPECTATIONS LANDSCAPING	202.50
86624980	10/07/2025	X			UNIVERSITY	UNIVERSITY OF MISSOURI-COLUMBIA AR	50.00
86624981	10/07/2025	X			MYCHIEF	MY CHIEF PEOPLE OFFICER	875.00
86624982	10/07/2025	X			GENERALPAR	General Parts LLC	373.93
86624983	10/07/2025	X			COLEBRI	Brianna Cole	150.00
86624984	10/07/2025	X			RHYNDEL	DELBERT RHYNES	150.00
86624985	10/07/2025	X			MIDCON	MID-CON MANAGEMENT LLC	6,645.00
86624986	10/07/2025	X			RSC	RSC	1,750.00
86624987	10/07/2025	X			BILLELDER	Bill Elder Creative LLC	3,355.20
86624988	10/07/2025	X			ZONESOFREG	The Zones of Regulation, Inc.	120.00
86624989	10/07/2025	X			GENERALPAR	General Parts LLC	125.93
86624990	10/07/2025	X			MIDCON	MID-CON MANAGEMENT LLC	4,810.00
86624991	10/07/2025	X			MCREALTY	MC REALTY GROUP, LLC	8,164.23
86624992	10/07/2025	X			JOHNSTONE	JOHNSTONE SUPPLY	544.88
86625052	10/07/2025	X			YMCA	YMCA	100.00
86625135	10/07/2025	X			DESIGN	DESIGN MECHANICAL	5,233.40
86625136	10/07/2025	X			MIDWEST	MIDWEST TECHNOLOGY CONNECTION	216.00
86625137	10/07/2025	X			OFFICEPROD	OFFICE PRODUCTS ALLIANCE	845.31
86625489	10/07/2025	X			AMAZON	AMAZON	50.99
86625490	10/07/2025	X			ATRONIC	ATRONIC ALARMS INC	144.00
86625491	10/07/2025	X			BOYKCOU	COURTNEY BOYKIN	150.00
86625492	10/07/2025	X			AMAZON	AMAZON	162.40
86625493	10/07/2025	X			BATENIK	NIKKI BATES	162.50
86625494	10/07/2025	X			SUPPLEDU	Cassandra Bruinitong	200.00
86625495	10/07/2025	X			PETTGRE	Greta Pettjohn	200.00
86625496	10/07/2025	X			GANNLIS	LISA GANN	200.00
86625497	10/07/2025	X			SPENCER	SPENCER FANE BRITT & BROWNE LLP	252.00
86625498	10/07/2025	X			BADAKAR	Karen Badalucco	300.00
86625499	10/07/2025	X			LINMIC	Michelle Lin	300.00
86625500	10/07/2025	X			MUELJUL	Julia Mueller-Corriston	300.00
86625501	10/07/2025	X			HADJREB	Rebecca Hadjian	300.00
86625502	10/07/2025	X			KROEKAT	Katie Kroeger-Chen	300.00
86625503	10/07/2025	X			SEIDCHE	Cheryl Seidel	300.00
86625504	10/07/2025	X			HUEYCAR	Caroline Huey	300.00
86625505	10/07/2025	X			MCCLKAR	Karen McClish	340.00
86625506	10/07/2025	X			MARIRAMOS	MARINA RAMOS	450.00
86625507	10/07/2025	X			LANEYLISA	Lisa Laney	1,475.00
86625508	10/07/2025	X			DONALD	DONALD E MAXWELL, LLC	4,512.75
86625509	10/07/2025	X			HIGENE	HI-GENE'S JANITORIAL	6,948.50

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Payee Type:	Vendor	Check Type:	Check	Checking Account ID:	13	
<u>Check Number</u>	<u>Check Date</u>	<u>Cleared</u>	<u>Void</u> <u>Void Date</u>	<u>Entity ID</u>	<u>Entity Name</u>	<u>Check Amount</u>
86625510	10/07/2025	X		FLEXIBLEDU	FLEXIBLE EDUCATORS	9,935.50
86625511	10/07/2025	X		MARSHM	MARSH & MCLENNAN AGENCY, LLC INC	12,879.00
86625512	10/07/2025	X		EDOPS	EdOps	16,112.67
86625513	10/07/2025	X		HIGENE	HI-GENE'S JANITORIAL	21,864.14
86625514	10/07/2025	X		INDUSTRYSP	Industry Specific Solutions	3,926.00
86625515	10/07/2025	X		AMERDINING	AMERICAN FOOD & VENDING CORP	10,978.50
86625516	10/07/2025	X		MEDICOACH	MEDI COACH TRANSPORT SERVICES	36,222.00
86625517	10/07/2025	X		AMAZON	AMAZON	524.99
86646739	10/14/2025	X		NWEAMEASUR	NWEA Measuring What Matters	21,040.25
86646740	10/14/2025	X		PLAZAACADE	THE PLAZA ACADEMY	1,575.00
86646741	10/14/2025	X		PLAZAACADE	THE PLAZA ACADEMY	1,200.00
86646742	10/14/2025	X		PLAZAACADE	THE PLAZA ACADEMY	1,575.00
86646743	10/14/2025	X		PLAZAACADE	THE PLAZA ACADEMY	1,575.00
86646744	10/14/2025	X		PLAZAACADE	THE PLAZA ACADEMY	1,575.00
86646745	10/14/2025	X		PLAZAACADE	THE PLAZA ACADEMY	1,575.00
86646746	10/14/2025	X		PLAZAACADE	THE PLAZA ACADEMY	1,575.00
86646747	10/14/2025	X		PLAZAACADE	THE PLAZA ACADEMY	900.00
86646748	10/14/2025	X		COLEBRI	Brianna Cole	150.00
86646749	10/14/2025	X		RHYNDEL	DELBERT RHYNES	150.00
86646750	10/14/2025	X		BILLELDER	Bill Elder Creative LLC	3,319.20
86646751	10/14/2025	X		STRASSER	STRASSER TRUE VALUE	70.00
86646752	10/14/2025	X		JOHNSTONE	JOHNSTONE SUPPLY	172.18
86646753	10/14/2025	X		SPIRE	SPIRE	278.32
86646754	10/14/2025	X		HANOVER	THE HANOVER INSURANCE CO	1,651.00
86646755	10/14/2025	X		THYSSELEV	THYSSENKRUPP ELEVATOR CORP	434.64
86646756	10/14/2025	X		AMMICRO	American Micro Digital Document Management	52.95
86646757	10/14/2025	X		KCPARKREC	Kansas City Parks and Recreation	1,350.00
86646758	10/14/2025	X		DANACOLEMA	DANA COLEMAN CONSULTING	650.00
86646759	10/14/2025	X		SPARKWHEEL	SparkWheel, Inc.	12,500.00
86646760	10/14/2025	X		FSG	FACILITY SOLUTIONS GROUP	110.70
86646963	10/14/2025	X		VICINITY	VICINITY/VEOLIA ENERGY	542.16
86646964	10/14/2025	X		OFFICEPROD	OFFICE PRODUCTS ALLIANCE	934.29
86647192	10/14/2025	X		AMAZON	AMAZON	61.96
86647193	10/14/2025	X		HADJREB	Rebecca Hadjian	100.00
86647194	10/14/2025	X		WALKSAR	Sarah Walker	190.00
86647195	10/14/2025	X		LINMIC	Michelle Lin	200.00
86647196	10/14/2025	X		PETTGRE	Greta Pettijohn	200.00
86647197	10/14/2025	X		SEIDCHE	Cheryl Seidel	200.00
86647198	10/14/2025	X		KROEKAT	Katie Kroeger-Chen	269.00
86647199	10/14/2025	X		GANNLIS	LISA GANN	285.00
86647200	10/14/2025	X		SUPPLEDU	Cassandra Bruinitong	290.00
86647201	10/14/2025	X		BADAKAR	Karen Badalucco	300.00
86647202	10/14/2025	X		MUELJUL	Julia Mueller-Corriston	300.00
86647203	10/14/2025	X		HUEYCAR	Caroline Huey	300.00
86647204	10/14/2025	X		LABRKEV	KEVIN LABRANCHE	356.44
86647205	10/14/2025	X		SHERITAS	Sheritas Accounting World & Bookkeeping	400.00
86647206	10/14/2025	X		DWONLITTL	Dwon Littlejohn	450.00
86647207	10/14/2025	X		DEFFEN	DEFFENBAUGH DISPOSAL SERV	551.00
86647208	10/14/2025	X		WEBERASSE	Lydia Weber	975.00
86647209	10/14/2025	X		BLUESYMPH	CC - BLUE SYMPHONY LLC	1,120.00
86647210	10/14/2025	X		DEERBRE	Breanna Deering	1,250.00
86647211	10/14/2025	X		BAILSHA	Shannon Bailey	1,250.00
86647212	10/14/2025	X		WASHLAK	LaKeshia Washington	2,625.00
86647213	10/14/2025	X		WILLALEX	ALEXIS WILLIAMS	2,625.00
86647214	10/14/2025	X		EVERDRIVEN	EverDriven Technologies, LLC ALC Schools, LLC	2,800.00
86647215	10/14/2025	X		21STCENT	21ST CENTURY THERAPY, P.C.	8,897.50
86647216	10/14/2025	X		FLEXIBLEDU	FLEXIBLE EDUCATORS	13,330.00
86647217	10/14/2025	X		SHERWOOD	Sherwood Autism Center	13,433.56
86647218	10/14/2025	X		UICS	UNITED INNER CITY SERVICES	19,065.56

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<u>Check Number</u>	<u>Check Date</u>	<u>Cleared</u>	<u>Void</u> <u>Void Date</u>	<u>Entity ID</u>	<u>Entity Name</u>	<u>Check Amount</u>
86647219	10/14/2025	X		CCGROUP	C & C GROUP	49,700.00
86647220	10/14/2025	X		INDUSTRYSP	Industry Specific Solutions	2,718.00
86647221	10/14/2025	X		MEDICOACH	MEDI COACH TRANSPORT SERVICES	8,616.25
86647222	10/14/2025	X		AMERDINING	AMERICAN FOOD & VENDING CORP	35,666.64
86647223	10/14/2025	X		AMAZON	AMAZON	1,023.75
86718589	10/16/2025	X		MEDICOACH	MEDI COACH TRANSPORT SERVICES	18,760.00
86799657	10/21/2025	X		KCWATER	KCMO WATER SERVICES DEPARTMENT	11.81
86799658	10/21/2025	X		KCWATER	KCMO WATER SERVICES DEPARTMENT	14.98
86799659	10/21/2025	X		EVERYTEACH	Every Teacher LLC	5,800.00
86799660	10/21/2025	X		OMEGA	OMEGA DOOR AND HARDWARE INC.	150.00
86799661	10/21/2025	X		KCWATER	KCMO WATER SERVICES DEPARTMENT	60.29
86799662	10/21/2025	X		KCWATER	KCMO WATER SERVICES DEPARTMENT	1,615.32
86799663	10/21/2025	X		KCWATER	KCMO WATER SERVICES DEPARTMENT	59.62
86799664	10/21/2025	X		KCWATER	KCMO WATER SERVICES DEPARTMENT	1,370.97
86799665	10/21/2025	X		KCWATER	KCMO WATER SERVICES DEPARTMENT	15.25
86799666	10/21/2025	X		GREENEXPEC	GREEN EXPECTATIONS LANDSCAPING	155.00
86799667	10/21/2025	X		EVERGY	EVERGY	712.98
86799668	10/21/2025	X		EVERGY	EVERGY	1,794.29
86799669	10/21/2025	X		EVERGY	EVERGY	3,510.24
86799670	10/21/2025	X		EVERGY	EVERGY	4,801.78
86799671	10/21/2025	X		EVERGY	EVERGY	10,296.40
86799672	10/21/2025	X		BILLELDER	Bill Elder Creative LLC	1,844.80
86799673	10/21/2025	X		HANOVER	THE HANOVER INSURANCE CO	3,273.00
86799674	10/21/2025	X		KCWATER	KCMO WATER SERVICES DEPARTMENT	742.46
86799675	10/21/2025	X		CARTROS	Rosalind Carter	450.00
86799676	10/21/2025	X		CHILDRENS	CHILDREN'S CENTER FOR VISUALLY IMPAIRED, INC	1,501.80
86799677	10/21/2025	X		BRIDGGI	Bridging the Gap Interpreting	165.00
86799678	10/21/2025	X		IMAGINE	IMAGINE LEARNING LLC	14,850.00
86799859	10/21/2025	X		YARDI	YARDI MARKETPLACE	1,617.04
86799860	10/21/2025	X		YARDI	YARDI MARKETPLACE	948.17
86799861	10/21/2025	X		GRAINGER	GRAINGER	37.59
86799862	10/21/2025	X		SMITHEREEN	SMITHEREEN PEST MANAGEMENT	75.00
86799863	10/21/2025	X		SMITHEREEN	SMITHEREEN PEST MANAGEMENT	50.00
86799987	10/21/2025	X		SOLI	SOLI AND SOLI INC	107.00
86799988	10/21/2025	X		K12ITC	K12 ITC, INC.	16,919.30
86799989	10/21/2025	X		OTIS	OTIS ELEVATOR	2,485.90
86800429	10/21/2025	X		CCGROUP	C & C GROUP	180.00
86800430	10/21/2025	X		COTHTRA	Tranessa Cothran	200.00
86800431	10/21/2025	X		LINMIC	Michelle Lin	200.00
86800432	10/21/2025	X		SUPPLEDU	Cassandra Bruinitong	200.00
86800433	10/21/2025	X		HUEYCAR	Caroline Huey	200.00
86800434	10/21/2025	X		WALKSAR	Sarah Walker	285.00
86800435	10/21/2025	X		DSTREALITY	DST REALITY	300.00
86800436	10/21/2025	X		BADAKAR	Karen Badalucco	300.00
86800437	10/21/2025	X		MUELJUL	Julia Mueller-Corrison	300.00
86800438	10/21/2025	X		PETTGRE	Greta Pettijohn	300.00
86800439	10/21/2025	X		HADJREB	Rebecca Hadjian	300.00
86800440	10/21/2025	X		KROEKAT	Katie Kroeger-Chen	300.00
86800441	10/21/2025	X		SEIDCHE	Cheryl Seidel	300.00
86800442	10/21/2025	X		GANNLIS	LISA GANN	300.00
86800443	10/21/2025	X		AMAZON	AMAZON	479.84
86800444	10/21/2025	X		DWONLITTL	Dwon Littlejohn	600.00
86800445	10/21/2025	X		FITMUSCLE	F.I.T. Muscle & Joint Clinic	728.75
86800446	10/21/2025	X		VENTRIS	Ventris Learning LLC	1,204.00
86800447	10/21/2025	X		INDUSTRYSP	Industry Specific Solutions	1,208.00
86800448	10/21/2025	X		GENERALPAR	General Parts LLC	1,215.39
86800449	10/21/2025	X		MACKCAS	Casey Mack	1,250.00
86800450	10/21/2025	X		LANEYLISA	Lisa Laney	1,475.00

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Check Number	Check Date	Cleared	Void	Void Date	Entity ID	Entity Name	Check Amount	
86800451	10/21/2025	X			SIEMENS	SIEMENS INDUSTRY, INC	1,776.00	
86800452	10/21/2025	X			DONBOSCO	DON BOSCO COMMUNITY CENTER, INC.	4,325.00	
86800453	10/21/2025	X			DISCOVERY	DISCOVERY EDUCATION, INC.	7,335.00	
86800454	10/21/2025	X			UICS	UNITED INNER CITY SERVICES	10,252.54	
86800455	10/21/2025	X			FLEXIBLEDU	FLEXIBLE EDUCATORS	12,446.50	
86800456	10/21/2025	X			SHERITAS	Sheritas Accounting World & Bookkeeping	480.00	
86800457	10/21/2025	X			EVERDRIVEN	EverDriven Technologies, LLC ALC Schools, LLC	3,529.00	
86800458	10/21/2025	X			PALENMUSIC	Palen Music - Liberty	7,921.95	
86800459	10/21/2025	X			AMERDINING	AMERICAN FOOD & VENDING CORP	16,021.67	
86800460	10/21/2025	X			AMAZON	AMAZON	2,420.42	
86844940	10/28/2025	X			INVICTUS	Invictus TLC, LLC	420.00	
86844941	10/28/2025	X			COMPUTER	Computer Information Concepts	198.00	
86844942	10/28/2025	X			FERGUSON	Ferguson Enterprises Inc # 215	164.97	
86844943	10/28/2025	X			UNIVERSITY	UNIVERSITY OF MISSOURI-COLUMBIA AR	125.00	
86844944	10/28/2025	X			FSG	FACILITY SOLUTIONS GROUP	110.70	
86845095	10/28/2025	X			YARDI	YARDI MARKETPLACE	1,234.70	
86845562	10/28/2025	X			AMAZON	AMAZON	37.98	
86845563	10/28/2025	X			HADJREB	Rebecca Hadjian	200.00	
86845564	10/28/2025	X			ORSHBEN	Ben Orshiso	200.00	
86845565	10/28/2025	X			ATRONIC	ATRONIC ALARMS INC	204.00	
86845566	10/28/2025	X			LINMIC	Michelle Lin	290.00	
86845567	10/28/2025	X			GANNLIS	LISA GANN	290.00	
86845568	10/28/2025	X			SUPPLEDU	Cassandra Bruinitong	295.00	
86845569	10/28/2025	X			BADAKAR	Karen Badalucco	300.00	
86845570	10/28/2025	X			MUELJUL	Julia Mueller-Corriston	300.00	
86845571	10/28/2025	X			PETTGRE	Greta Pettijohn	300.00	
86845572	10/28/2025	X			KROEKAT	Katie Kroeger-Chen	300.00	
86845573	10/28/2025	X			SEIDCHE	Cheryl Seidel	300.00	
86845574	10/28/2025	X			WALKSAR	Sarah Walker	300.00	
86845575	10/28/2025	X			HUEYCAR	Caroline Huey	300.00	
86845576	10/28/2025	X			ATRONIC	ATRONIC ALARMS INC	324.00	
86845577	10/28/2025	X			DEFFEN	DEFFENBAUGH DISPOSAL SERV	587.88	
86845578	10/28/2025	X			PAYPOOL	PAYPOOL	1,007.62	
86845579	10/28/2025	X			SIEMENS	SIEMENS INDUSTRY, INC	1,145.00	
86845580	10/28/2025	X			EVERDRIVEN	EverDriven Technologies, LLC ALC Schools, LLC	2,539.00	
86845581	10/28/2025	X			KVC	KVC NILES	4,867.50	
86845582	10/28/2025	X			APPLE	APPLE INC.	26,450.00	
86845583	10/28/2025	X			SHERITAS	Sheritas Accounting World & Bookkeeping	180.00	
86845584	10/28/2025	X			INDUSTRYSP	Industry Specific Solutions	3,020.00	
86845585	10/28/2025	X			BISTCOR	BIST / Cornerstones of Care	14,175.00	
86845586	10/28/2025	X			MEDICOACH	MEDI COACH TRANSPORT SERVICES	25,440.25	
86845587	10/28/2025	X			AMAZON	AMAZON	1,620.83	
86865624	10/31/2025	X			OPERBREAK	OPERATION BREAKTHROUGH	98,871.14	
86865625	10/31/2025	X			CASEYKORTE	Casey Korte School Traditions	3,630.00	
86866592	10/31/2025	X			DEFFEN	DEFFENBAUGH DISPOSAL SERV	442.67	
86866593	10/31/2025	X			RWI	Real World Initiatives	29,027.81	
86866594	10/31/2025	X			UPPERROOM	UPPER ROOM, INC.	251,572.63	
Checking Account ID: 13					Void Total:	0.00	Total without Voids:	1,031,929.40
Check Type Total:		Check			Void Total:	0.00	Total without Voids:	1,031,929.40
Payee Type Total:		Vendor			Void Total:	0.00	Total without Voids:	1,231,935.64
Grand Total:					Void Total:	0.00	Total without Voids:	1,231,935.64

Coversheet

October Budget Update

Section: IV. Finance
Item: B. October Budget Update
Purpose: Discuss
Submitted by:
Related Material: CCS - Monthly Presentation - October 2025.pdf



October 2025 Financials

PREPARED NOV'25 BY



- Executive Summary
- Key Performance Indicators
- State Revenue
- Forecast Overview
- Cash Forecast
- Annotated Financials
- Monthly Financials
- Balance Sheet

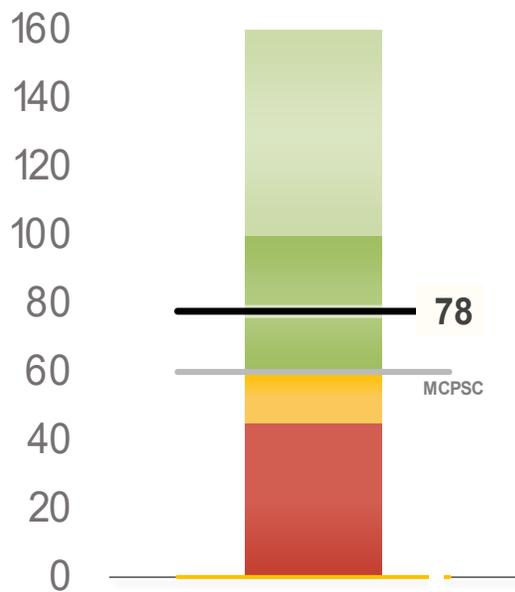
Executive Summary

- CCS currently has a net income projection that is \$1.26M favorable to budget.
- State Aid Revenue using the Combined WAM/WADA has had a revenue improvement to budget by \$999K.
- Crossroads projects year end cash as \$5.43M, which results in 78 days of cash.

Key Performance Indicators

Days of Cash

Cash balance at year-end divided by average daily expenses

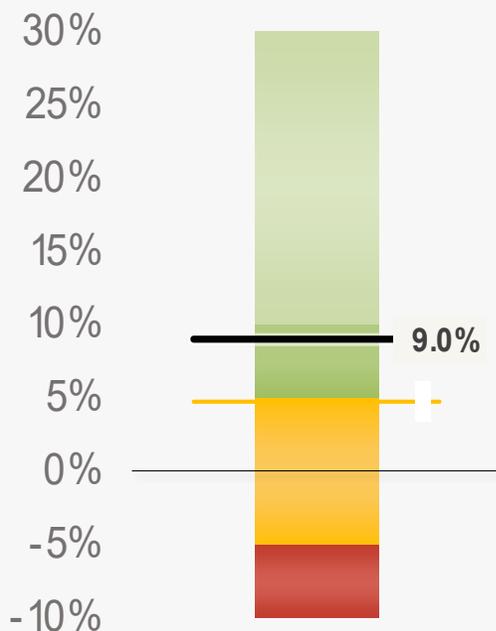


78 DAYS OF CASH AT YEAR'S END

The school will end the year with 78 days of cash. This is above the recommended 60 days

Gross Margin

Revenue less expenses, divided by revenue

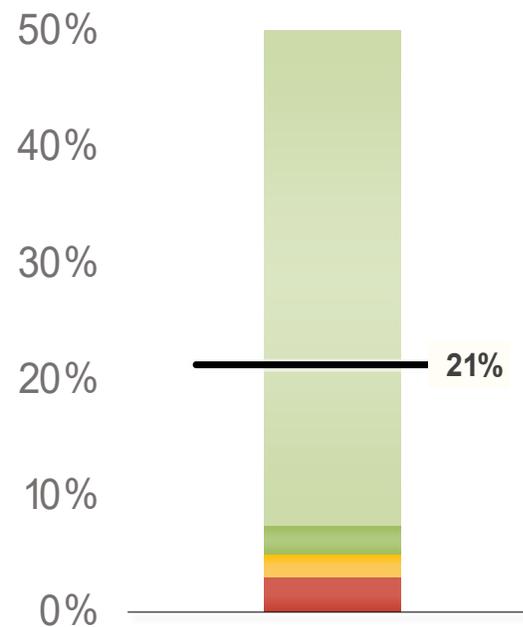


9.0% GROSS MARGIN

The forecasted net income is \$2.5m, which is \$1.3m above the budget. It yields a 9.0% gross margin.

Fund Balance %

Forecasted Ending Fund Balance / Total Expenses

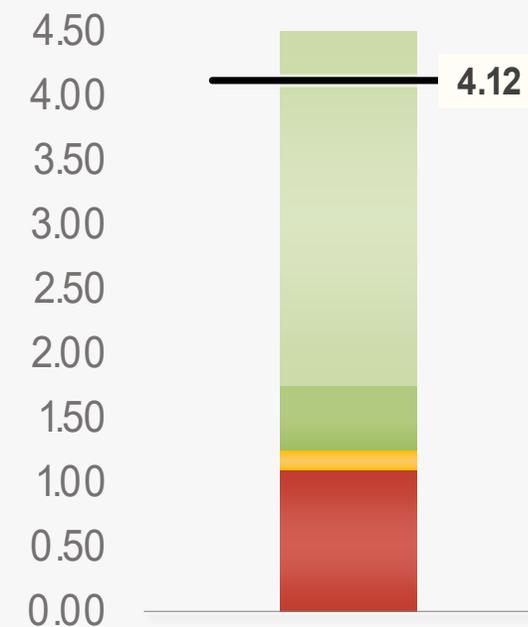


21.27% AT YEAR'S END

The school is projected to end the year with a fund balance of \$5,424,621. Last year's fund balance was \$2,908,321.

DSCR

Amount of cash flow available to meet annual interest and principal payments on debt



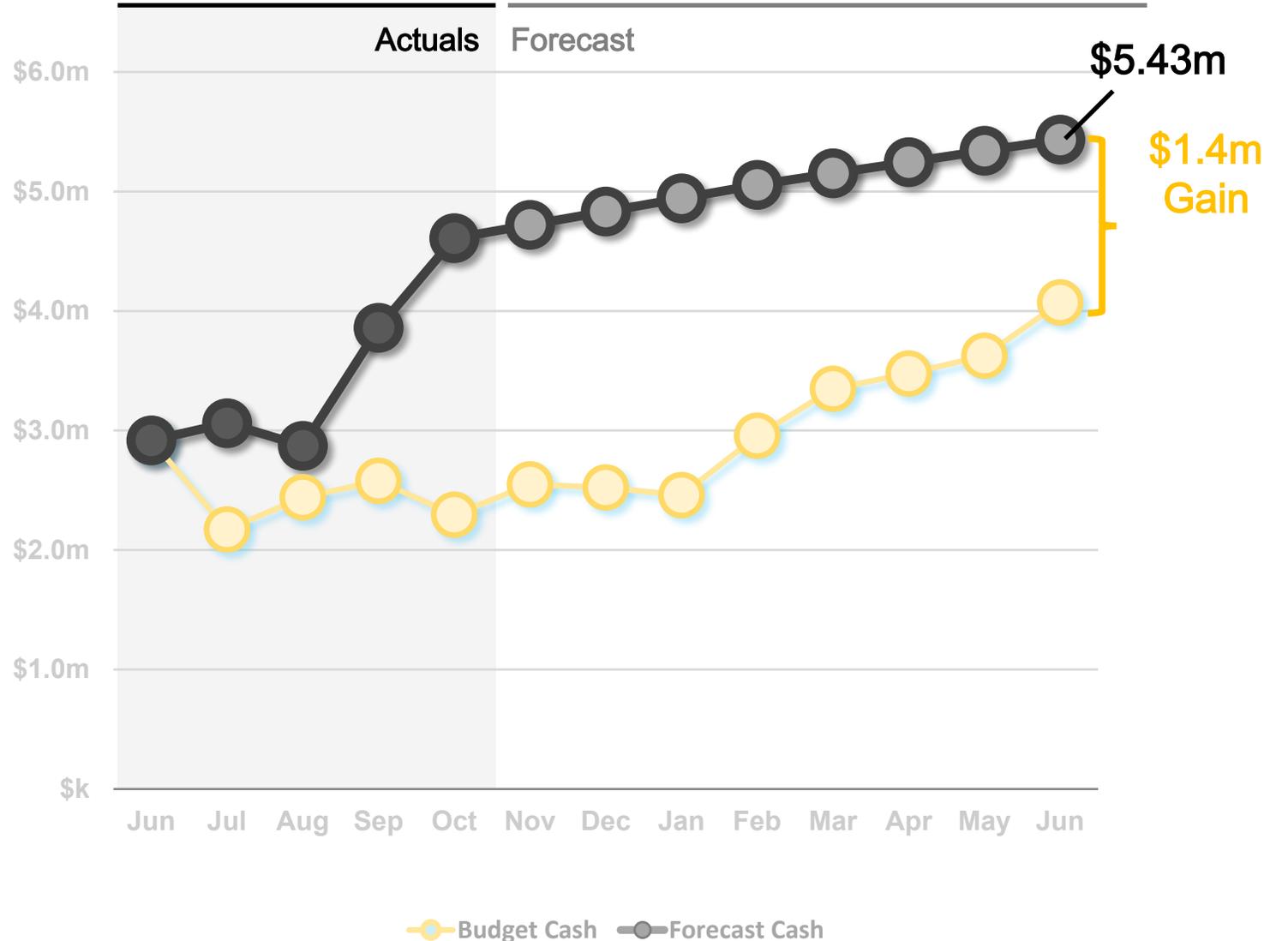
DSCR IS 4.12

Debt Service Coverage Ratio is defined by the school's bank covenants.

78 Days of Cash at year's end

We forecast the school's year ending cash balance as **\$5.4m**, **\$1.4m** above budget.

October cash gain is attributable to State Aid Revenue using the Combined WAM/ WADA calculation which is \$999K improvement to budget. As a reminder, June 2025 cash balance was better than forecasted when the budget was approved and 2025 Title funds received in FY26.



Funding Formula New Terminology

- SB727, passed in 2024, is being implemented in FY26.
- This legislation calls for a phase -in of using school membership to calculate basic formula funding.
- Instead of WADA, the term is now called Combined WAM WADA(CWW), which refers to Combined Average Membership Weighted Average Daily Attendance.
- FY26 Phase-In is 10%. It will increase 10% every year until membership counts towards 50% of the formula.
- While this will increase the unit that drives funding by school, it also increases for Kansas City Public Schools. As their CWW is the denominator in the funding equity formula, per pupil \$ will go down in future years if local aid stays flat.
- We will provide a model calculation next month for future reference.

	<i>Actual</i>	<i>Budget</i>	<i>Variance</i>	<i>Forecast</i>	<i>Budget</i>	<i>Variance</i>	<i>Remaining</i>	<i>Rem %</i>
Revenue								
Local Revenue	746,002	740,717	5,286	2,281,345	2,244,414	36,931	1,535,343	67%
State Revenue	7,789,955	6,483,607	1,306,348	23,139,976	22,139,333	1,000,643	15,350,021	66%
Federal Revenue	381,400	370,415	10,986	1,647,221	1,481,658	165,563	1,265,821	77%
Private Grants and Donations	421,759	80,000	341,759	900,000	800,000	100,000	478,241	53%
Earned Fees	37,035	6,300	30,735	56,581	31,500	25,081	19,546	35%
Total Revenue	9,376,150	7,681,038	1,695,113	28,025,122	26,696,904	1,328,218	18,648,972	
Expenses								
Salaries	3,058,800	3,197,134	138,333	9,391,488	9,591,401	199,912	6,332,688	67%
Benefits and Taxes	909,786	994,516	84,730	2,935,603	2,983,548	47,945	2,025,816	69%
Staff-Related Costs	72,617	60,860	(11,757)	183,692	182,580	(1,112)	111,075	60%
Rent	41,988	55,000	13,012	165,000	165,000	(0)	123,012	75%
Occupancy Service	653,191	543,466	(109,725)	1,644,488	1,630,397	(14,091)	991,297	60%
Student Expense, Direct	2,133,341	2,368,377	235,037	7,194,922	7,105,132	(89,789)	5,061,581	70%
Student Expense, Food	103,940	104,000	60	520,000	520,000	(0)	416,060	80%
Office & Business Expense	399,875	368,025	(31,849)	1,119,727	1,106,076	(13,651)	719,852	64%
Transportation	156,610	349,629	193,020	1,881,480	1,681,480	(200,000)	1,724,870	92%
Total Ordinary Expenses	7,530,147	8,041,007	510,860	25,036,400	24,965,614	(70,786)	17,506,253	70%
Interest	157,675	157,474	(201)	472,423	472,423	0	314,747	67%
Total Extraordinary Expenses	157,675	157,474	(201)	472,423	472,423	0	314,747	67%
Total Expenses	7,687,822	8,198,481	510,659	25,508,822	25,438,036	(70,786)	17,821,000	
Net Income	1,688,328	(517,444)	2,205,772	2,516,300	1,258,868	1,257,432	827,972	
Cash Flow Adjustments	3,618	-	3,618	(0)	-	(0)	(3,618)	
Change in Cash	1,691,946	(517,444)	2,209,389	2,516,300	1,258,868	1,257,432	824,354	

REVENUE: \$1.3M AHEAD

Local is due to Prop C DESE Calc and interest trend favorable.
 State is due to Membership higher than budget.
 Federal is due to FY25 funds received in FY26.
 Donations additional grant received.
 Earned Fees is due to miscellaneous revenue received not budgeted.

EXPENSES: \$71K BEHIND

Salaries and Benefits unfilled/ removed positions costs are moved to Student Expense, Direct for Sub Costs.
 Occupancy Service is due to increased expenses for phone/ internet.
 Student Expense Direct has increased forecast for sub costs and offset by Summer School true up.
 Transportation has increase due to increased students.

NET INCOME: \$1.3M ahead

**NET CHANGE IN CASH:
\$1.3M AHEAD**

Income Statement	<i>Jul</i>	<i>Aug</i>	<i>Sep</i>	<i>Oct</i>	<i>Nov</i>	<i>Dec</i>	<i>Jan</i>	<i>Feb</i>	<i>Mar</i>	<i>Apr</i>	<i>May</i>	<i>Jun</i>	<i>TOTAL</i>
Revenue													
Local Revenue	187,689	185,323	186,834	186,156	191,918	191,918	191,918	191,918	191,918	191,918	191,918	191,918	2,281,345
State Revenue	1,342,216	1,308,041	2,698,636	2,441,061	1,916,692	1,916,692	1,916,692	1,931,692	1,916,692	1,916,692	1,918,180	1,916,692	23,139,976
Federal Revenue	0	230,391	62,411	88,597	158,228	158,228	158,228	158,228	158,228	158,228	158,228	158,228	1,647,221
Private Grants and Donations	12,699	45,618	231,501	131,941	59,780	59,780	59,780	59,780	59,780	59,780	59,780	59,780	900,000
Earned Fees	16,648	7,425	3,960	9,002	2,443	2,443	2,443	2,443	2,443	2,443	2,443	2,443	56,581
Total Revenue	1,559,252	1,776,798	3,183,342	2,856,758	2,329,061	2,329,061	2,329,061	2,344,061	2,329,061	2,329,061	2,330,549	2,329,061	28,025,122
Expenses													
Salaries	731,070	785,539	758,916	783,275	783,044	783,044	783,044	794,711	794,711	798,044	798,044	798,044	9,391,488
Benefits and Taxes	210,862	241,085	226,610	231,230	251,549	251,549	251,549	253,841	253,841	254,496	254,496	254,496	2,935,603
Staff-Related Costs	19,503	33,790	11,130	8,195	13,884	13,884	13,884	13,884	13,884	13,884	13,884	13,884	183,692
Rent	10,332	2,182	15,837	13,637	15,377	15,377	15,377	15,377	15,377	15,377	15,377	15,377	165,000
Occupancy Service	164,508	222,942	124,578	141,162	123,912	123,912	123,912	123,912	123,912	123,912	123,912	123,912	1,644,488
Student Expense, Direct	202,779	461,075	817,075	652,412	632,698	632,698	632,698	632,698	632,698	632,698	632,698	632,698	7,194,922
Student Expense, Food	0	0	48,731	55,209	52,008	52,008	52,008	52,008	52,008	52,008	52,008	52,008	520,000
Office & Business Expense	118,112	99,048	104,776	77,939	89,982	89,982	89,982	89,982	89,982	89,982	89,982	89,982	1,119,727
Transportation	16,730	3,520	38,382	97,978	215,609	215,609	215,609	215,609	215,609	215,609	215,609	215,609	1,881,480
Total Ordinary Expenses	1,473,895	1,849,180	2,146,035	2,061,038	2,178,062	2,178,062	2,178,062	2,192,021	2,192,021	2,196,009	2,196,009	2,196,009	25,036,400
Operating Income	85,357	-72,381	1,037,307	795,720	150,999	150,999	150,999	152,040	137,040	133,052	134,540	133,052	2,988,723
Extraordinary Expenses													
Interest	39,419	39,419	39,419	39,419	39,343	39,343	39,343	39,343	39,343	39,343	39,343	39,343	472,423
Total Extraordinary Expenses	39,419	39,419	39,419	39,419	39,343	472,423							
Total Expenses	1,513,314	1,888,599	2,185,454	2,100,456	2,217,405	2,217,405	2,217,405	2,231,364	2,231,364	2,235,352	2,235,352	2,235,352	25,508,822
Net Income	45,938	-111,800	997,889	756,301	111,656	111,656	111,656	112,696	97,696	93,708	95,196	93,708	2,516,300
Cash Flow Adjustments	96,666	-76,232	-10,993	-5,822	-452	-452	-452	-452	-452	-452	-452	-452	0
Change in Cash	142,604	-188,033	986,895	750,479	111,203	111,203	111,203	112,244	97,244	93,256	94,744	93,256	2,516,300
Ending Cash	3,060,274	2,872,242	3,859,137	4,609,616	4,720,820	4,832,023	4,943,226	5,055,471	5,152,715	5,245,971	5,340,715	5,433,971	

	<i>Previous Year End</i>	<i>Current</i>	<i>Year End</i>
Assets			
Current Assets			
Cash	2,917,671	4,609,616	5,433,971
Total Current Assets	2,917,671	4,609,616	5,433,971
Total Assets	2,917,671	4,609,616	5,433,971
Liabilities and Equity			
Liabilities			
Current Liabilities			
Other Current Liabilities	9,350	12,967	9,350
Total Current Liabilities	9,350	12,967	9,350
Total Long-Term Liabilities	0	0	
Total Liabilities	9,350	12,967	9,350
Equity			
Unrestricted Net Assets	2,908,321	2,908,321	2,908,321
Net Income	0	1,688,328	2,516,300
Total Equity	2,908,321	4,596,649	5,424,621
Total Liabilities and Equity	2,917,671	4,609,616	5,433,971



QUESTIONS?

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