COMPASS CHARTER SCHOOLS

Compass Charter Schools

Public Hearing

Date and Time

Monday June 22, 2020 at 6:00 PM PDT

Please join the meeting from your computer, tablet or smartphone: <u>https://zoom.us/j/125392983</u>

For questions or requests regarding accessibility, please call Miguel Aguilar at (805) 807-8199.

Agenda

I. Opening Items

Opening Items

- A. Call the Meeting to Order
- B. Record Attendance and Guests
- C. Approval of the June 22, 2020 Public Hearing Agenda

II. Public Comment

A. Public Comment

Addressing the Board – Board meetings are meetings of the Board of Directors and will be held in a civil, orderly and respectful manner. All public comments or questions should be addressed to the Board through the Chair of the Board. To ensure an orderly meeting and an equal opportunity for each speaker, persons wishing to address the Board must complete a Speaker Request Card (https://forms.gle/jEmpDNMxeZYjirg89) and submit it to Miguel Aguilar, Executive Assistant to the Superintendent. The Speaker Request Card must contain speaker name, contact number or email, and subject matter and submitted to the Executive Assistant to the Superintendent prior to the start of the meeting. Members of the public may address the Board on any matter within the Board's jurisdiction and have **two (2) minutes each** to do so. The total time of each subject will be fifteen (15) minutes, unless additional time is requested by a Board Member and approved by the Board.

The Board may not deliberate or take action on items that are not on the agenda. However, the Board may give direction to staff following a presentation. The Chair is in charge of the meeting and will maintain order, set the time limits for the speakers and the subject matter, and will have the prerogative to remove any person who is disruptive of the Board meeting. The Board of Directors may place limitations on the total time to be devoted to each topic if it finds that the numbers of speakers would impede the Board's ability to conduct its business in a timely manner. The Board of Directors may also allow for additional public comment and questions after reports and presentations if it deems necessary.

III. Public Hearing

- A. 2020-21 Annual Budget Presentation
 - Compass Charter Schools of Los Angeles
 - Compass Charter Schools of San Diego
 - Compass Charter Schools of Yolo

IV. Closing Items

A. Upcoming Meetings

Board of Directors

Sunday, June 28 at 10 am

- Approve 2020-21 Governance Calendar
- Approve 2020-21 Scholar Handbooks
- Approve Resolution on EPA Funds
- Approve ELD Curriculum
- Approve FY21 Operating Budget
- Annual Awards
- Election of New Board Members

- Election of Officers
- B. Adjourn Meeting

Coversheet

2020-21 Annual Budget Presentation

Section:	III. Public Hearing
Item:	A. 2020-21 Annual Budget Presentation
Purpose:	Discuss
Submitted by:	Lisa Fishman
Related Material:	B CCS - Budget FDF 20-21 - Adopted.pdf
	A 2020-21 Draft Budget Presentation.pdf

BACKGROUND:

The 2020-21 operating budget was drafted with assistance from our Assistant Superintendent & Chief Financial Officer and School Business Manager from CSMC. The budget is based on 2,983 scholars with daily attendance rates of 97% (grades K-5), 96% (grades 6-8) and 95% (grades 9-12). It is based on receiving 100% funding for CCS of LA, CCS of San Diego, and CCS of Yolo. It is also based on assumptions from the Governors May Revision, including a reduction of LCFF funding by 7.92% (after also reducing the planned COLA of 2.08%), reducing STRS rates to 16.15%, and reducing lottery by 10%. We are asking for feedback on our draft 2020-21 operating budget by the community during this Public Hearing.

RECOMMENDATION: N/A - For Discussion Only



Compass Charter Schools - Public Hearing - Agenda - Monday June 22, 2020 at 6:00 PM Budget Summary

Compass Charter Schools Budget Summary 2020-21 Home Office Budget

	Code Description		Yolo		San Diego		L	os Angeles.		H	Home Office	Total	
Revenue													
	State	\$ 5.	,891,115.09		\$ 12,161,135.11		\$	8,830,723.62				26,882,974	
	Federal	\$	126,399.57		\$ 401,321.51		\$	399,040.04				926,761	
	Local	\$	8,804.62		\$ 47,561.68		\$	13,300.72				69,665	
Tota	Revenue	\$ 6	,026,319.29		\$ 12,610,018.30		\$	9,243,064.38				\$ 27,879,400	
Expenses													
1000		\$ 2.	,139,736.94	38%	\$ 4,477,380.09	37%	\$	3,281,891.54	36%			9,899,009	37%
2000	Classified Salaries	\$	542,158.87	10%	\$ 1,147,962.49	10%	\$	831,553.90	9%			2,521,675	9%
3000	Benefits	\$	726,599.62	13%	\$ 1,520,403.11	13%	\$	1,114,445.95	12%			3,361,449	13%
	Total Personnel Expenses	\$.	3,408,495.43	60%	\$ 7,145,745.69	59%	\$	5,227,891.38	58%	\$	-	15,782,133	59.1%
4000	Books and Supplies	\$ 1.	,514,993.83	27%	\$ 3,327,730.81	28%	\$	2,479,791.36	28%			7,322,516	27%
5000	Services and Other Operating Expenses	\$	722,398.03	13%	\$ 1,565,351.46	13%	\$	1,309,729.70	15%			3,597,479	13%
6000													
7000													
Tota	Expenses	\$ 5	645,887.29		\$ 12,038,827.96		\$	9,017,412.44				\$ 26,702,128	
Surplus / <mark>(</mark>	Deficit)	\$	380,431.99		\$ 571,190.34		\$	225,651.93		\$	-	\$ 1,177,272	
			7.000/		5 1 40 /			2 000/				4.000/	
	% of LCFF revenue % of Total expenses		7.09% 6.74%		5.14% 4.74%			2.80% 2.50%			%	4.80% 4.41%	
710 0			017 170		,			2.0070					
Beginning E	Balance	\$	277,104.50		\$ 517,676.50		\$	402,158.90		\$	6,065,722.90	\$ 7,262,662.80	
CMO Contr			(389,200.39)		\$ (\$	(225,240.93)		\$	1,148,116.56		
Ending Bala	nce	\$	268,336.10	5%	\$ 555,191.60	5%	\$	402,569.90	5%	\$	7,213,839.46	\$ 8,439,937.06	
	SB-740 Funding Determination Test:												
	Certificated Salaries (40% req.):		52.03%		52.61%			53.18%				52.67%	
	Instructional Costs (80% req.):		82.57%		84.05%			84.72%				83.95%	
	Cert Salaries Met/Not Met:		Met		Met			Met				Met	
	Instr. Costs Met/Not Met		Met		Met			Met				Met	

Compass Charter Schools Student Input 2020-21 Home Office Budget

			Los	Home	
	Yolo	San Diego	Angeles	Office	Total
nrollment By Grade					
Kindergarten	99	114	89		302
Grade 1	77	68	60		205
Grade 2	64	106	69		239
Grade 3	70	85	66		221
Grade 4	56	116	74		246
Grade 5	53	99	72		224
Grade 6	67	117	68		252
Grade 7	57	144	93		294
Grade 8	40	151	113		304
Grade 9	24	83	52		159
Grade 10	24	126	71		221
Grade 11	19	87	60		166
Grade 12	23	59	68		150
Other Enrollment (Grade 12+, etc.)		-	-	-	-
Total Enrollment	673	1,355	955		2,983
	22.6%	45.4%	32.0%		
ily Attendance Rate					
Kindergarten	97.0%	97.0%	97.0%		
Grade 1	97.0%	97.0%	97.0%		
Grade 2	97.0%	97.0%	97.0%		
Grade 3	97.0%	97.0%	97.0%		

Average Daily Attendance Rate	96.07%	96.07%	96.07%	
Other Enrollment (Grade 12+, etc.)	95.0%	95.0%	95.0%	
Grade 12	95.0%	95.0%	95.0%	
Grade 11	95.0%	95.0%	95.0%	
Grade 10	95.0%	95.0%	95.0%	
Grade 9	95.0%	95.0%	95.0%	
Grade 8	96.0%	96.0%	96.0%	
Grade 7	96.0%	96.0%	96.0%	
Grade 6	96.0%	96.0%	96.0%	
Grade 5	97.0%	97.0%	97.0%	
Grade 4	97.0%	97.0%	97.0%	
Grade 3	97.0%	97.0%	97.0%	
Graue z	97.0%	97.0%	97.0%	

Average Daily Attendance by Grade

Kindergarten	96.0	110.6	86.3	292.9
Grade 1	74.7	66.0	58.2	198.9
Grade 2	62.1	102.8	66.9	231.8
Grade 3	67.9	82.5	64.0	214.4

Student Info

Grade 4	54.3	112.5	71.8	238.6
Grade 5	51.4	96.0	69.8	217.3
Grade 6	64.3	112.3	65.3	241.9
Grade 7	54.7	138.2	89.3	282.2
Grade 8	38.4	145.0	108.5	291.8
Grade 9	22.8	78.9	49.4	151.1
Grade 10	22.8	119.7	67.5	210.0
Grade 11	18.1	82.7	57.0	157.7
Grade 12	21.9	56.1	64.6	142.5
Other Enrollment (Grade 12+, etc.)				
Average Overall Daily Attendance	649.4	1,303.1	918.6	2,871.1

Average Daily Attendance by Grade Range

Average Overall Daily Attendance	649.37	1,303.13	918.59	2,871.09
ADA Grades 9-12	85.50	337.25	238.45	661.20
ADA Grades 7-8	93.12	283.20	197.76	574.08
ADA Grades 4-6	170.05	320.87	206.90	697.82
ADA Grades K-3	300.70	361.81	275.48	937.99

Unduplicated Pupil Percent	34.28%	43.54%	54.02%	43.95%
Unduplicated Pupil Count	230.70	589.97	515.89	1,336.56
Prior Year P2 ADA	618.26	1,127.79	847.95	
Total PTR Neded	26	52	37	

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Revenue Input

Compass Charter Schools

Revenue

2020-21 Home Office Budget

			100%		100%	100%		
SACS			Yolo		San Diego	Los Angeles	Home Office	Total
State								
8011	LCFF for all grades; state aid portion	\$	4,176,874.86	\$	6,693,637.27	\$ 7,485,601.68		18,356,113.80
8012		\$	129,874.00		1,805,537.58	\$ 183,718.00		2,119,129.58
	In-Lieu of Property Taxes, all grades	\$	1,059,973.14	\$	2,604,657.15	\$ 382,078.32		4,046,708.62
	Prior Year Income/Adjustments (State Aid)	\$	-		, ,			-
8520	State Child Nutrition program	\$	-	\$	-	\$-		-
8550	Mandated Cost Reimburesments	\$	13,514.23	\$	32,091.64	\$ 22,643.31		68,249.19
8560	Lottery - Restricted	\$	31,559.38	\$	63,332.12	\$ 44,643.47		139,534.97
8560	Lottery - Unrestricted	\$	89,418.25	\$	179,441.00	\$ 126,489.84		395,349.09
8550	One Time Block Grant	\$	-	\$	-	\$-		-
8590	Other State Revenue							-
8591	SB740 Rent Reimbursement							-
8599	Prior Year Income/Adjustments (State Aid)							-
8792	SPED	\$	389,901.23	\$	782,438.35	\$ 551,548.99		1,723,888.57
	SPED - MH	\$	-	\$	-	\$-		-
8792	SPED - Residential	\$	-	\$	-	\$ 34,000.00		34,000.00
State R	Revenue	\$	5,891,115.09	\$	12,161,135.11	\$ 8,830,723.62		26,882,973.83
Federal								
8220	Federal Child Nutrition Programs	\$	-	\$	_	\$-		-
	Special Education - Federal Entitlement	\$	78,736.11	Ś	158,004.51	\$ 111,379.04		348,119.66
	Special Education - Mental Health	\$	-	\$		\$ -		-
	Other Federal (ESSA CSI)	÷		\$	156,120.00	\$ 156,120.00		312,240.00
	Title I	\$	32,468.50	\$	64,229.00	\$ 104,458.00		201,155.50
	Title II	\$	5,194.96	\$	12,968.00	\$ 17,083.00		35,245.96
	Title III	\$	-	\$	-	\$ -		-
	Title IV	\$	10,000.00	\$	10,000.00	\$ 10,000.00		30,000.00
-	Title V	\$	-	\$	-	\$ -		-
	Prior Year Federal Revenue	Ŷ		\$		Ŷ		-
	Revenue	Ś	126,399.57	· ·	401,321.51	\$ 399,040.04		926,761.12
		Ŷ	120,355.37	Ŷ	401,521.51	ç 333,040.04		520,701.12
Local	1					1		
8660	Interest	\$	35.33	\$	30,523.05	\$ 35.33		30,593.71
8682	Foundation Grants/Donations	\$	314.22	\$	610.53	\$ 475.33		1,400.00
8685	School Site Fundraising Revenue	\$	1,122.23	\$	2,180.47	\$ 1,697.60		5,000.00
8639	Student Lunch Revenue							-
8699	All Other Local Revenue	\$	3,966.17	\$	7,706.22	\$ 5,999.66		17,671.00
8685	School Site Fundraising Revenue							-
8662	Incerease/Decrease in Investment	\$	3,366.68	\$	6,541.41	\$ 5,092.80		15,000.00
Local R	Revenue	\$	8,804.62	\$	47,561.68	\$ 13,300.72	\$ -	69,664.71

Total Revenue

\$ 6,026,319.29 \$ **12,610,018.30** \$ 9,243,064.38 \$ - **27,879,399.66**

Compass Charter Schools - Public Hearing - Agenda - Monday June 22, 2020 at 6:00 PM Expenses Summary

Compass Charter Schools Expenses Summary

2020-21 Home Office Budget

SAC	CS OI Code Description	Yolo	San Diego	Los Angeles	Home Office Total	СМО
Certificate	d Salaries					
	1100 Teachers' Salaries	1,783,786.39	3,732,556.79	2,735,940.73	8,252,284	8,252,284
	1105 Teachers' Stipends	-	-	-	-	-
	1120 Substitute Expense	-	-	-	-	-
	1200 Certificated Pupil Support Salaries	185,759.65	388,700.37	284,914.94	859,375	859,375
	1300 Certificated Supervisor and Administrator Salaries	170,190.90	356,122.92	261,035.87	787,350	787,350
	1305 Certificated Supervisor and Administrator Bonuses	-	-	-	-	-
	1900 Other Certificated Salaries	-	-	-	-	-
1	1000 Subtotal	2,139,736.94	4,477,380.09	3,281,891.54	9,899,009	9,899,009
Classified S						Γ
-	2100 Instructional Aide Salaries	50,784.62	106,266.36	77,892.58	234,944	234,94
	2105 Instructional Aide Stipends	-	-	-		-
1	2200 Classified Support Salaries	236,972.65	495,863.12	363,464.56	1,096,300	1,096,300
	2210 Classified Support Overtime	-	-	-	-	-
	2300 Classified Supervisor and Administrator Salaries	131,514.75	275,193.42	201,715.05	608,423	608,42
	2400 Clerical, Technical, and Office Staff Salaries	122,886.84	257,139.59	188,481.71	568,508	568,50
	2410 Clerical, Technical, and Office Staff Overtime	-	-	-	-	-
	2900 Other Classified Salaries	-	13,500.00	-	13,500	13,50
7	2000 Subtotal	542,158.87 90.51%	1,147,962.49 90.54%	831,553.90 90.51%	2,521,675 90.52%	2,521,67 90.52%
Employee						
	3101 State Teachers' Retirement System, certificated positions	345,567.52	723,096.88	530,025.48	1,598,690	1,598,69
	3202 Public Employees' Retirement System, classified positions	-	-	-	-	-
	3313 OASDI	33,794.77	70,715.25	51,833.84	156,344	156,34
	3323 Medicare	20,020,00				
100 C		38,929.80	81,460.26	59,709.86	180,100	180,10
1	3403 Health & Welfare Benefits	253,975.66	81,460.26 531,441.76	59,709.86 389,543.48	180,100 1,174,961	
-	3403 Health & Welfare Benefits 3503 State Unemployment Insurance	,	,	,		1,174,963
3		253,975.66	531,441.76	389,543.48	1,174,961	1,174,96 107,10
3	3503 State Unemployment Insurance	253,975.66 23,150.38	531,441.76 48,441.96	389,543.48 35,507.66	1,174,961 107,100	1,174,965 107,100 99,365
	3503State Unemployment Insurance3603Worker Compensation Insurance	253,975.66 23,150.38 21,478.51	531,441.76 48,441.96 44,943.59	389,543.48 35,507.66 32,943.37	1,174,961 107,100 99,365	1,174,96 107,10 99,36 44,88
	3503State Unemployment Insurance3603Worker Compensation Insurance3903Other Benefits	253,975.66 23,150.38 21,478.51 9,702.98	531,441.76 48,441.96 44,943.59 20,303.40	389,543.48 35,507.66 32,943.37 14,882.26	1,174,961 107,100 99,365 44,889	1,174,963 107,100 99,363 44,889 3,361,44 9
Total Perso	3503 State Unemployment Insurance 3603 Worker Compensation Insurance 3903 Other Benefits 3000 Subtotal onnel Expenses	253,975.66 23,150.38 21,478.51 9,702.98 726,599.62	531,441.76 48,441.96 44,943.59 20,303.40 1,520,403.11	389,543.48 35,507.66 32,943.37 14,882.26 1,114,445.95	1,174,961 107,100 99,365 44,889 3,361,449	1,174,963 107,100 99,363 44,888 3,361,44 9
Total Perso	3503 State Unemployment Insurance 3603 Worker Compensation Insurance 3903 Other Benefits 3000 Subtotal onnel Expenses	253,975.66 23,150.38 21,478.51 9,702.98 726,599.62	531,441.76 48,441.96 44,943.59 20,303.40 1,520,403.11	389,543.48 35,507.66 32,943.37 14,882.26 1,114,445.95	1,174,961 107,100 99,365 44,889 3,361,449	1,174,963 107,100 99,363 44,883 3,361,44 9 15,782,13 3
Total Perso	3503 State Unemployment Insurance 3603 Worker Compensation Insurance 3903 Other Benefits 3000 Subtotal onnel Expenses Supplies 4100 Approved Textbooks and Core Curricula Materials	253,975.66 23,150.38 21,478.51 9,702.98 726,599.62 3,408,495.43 1,423,262.12	531,441.76 48,441.96 44,943.59 20,303.40 1,520,403.11 7,145,745.69 2,978,163.04	389,543.48 35,507.66 32,943.37 14,882.26 1,114,445.95 5,227,891.38 2,182,974.84	1,174,961 107,100 99,365 44,889 3,361,449 15,782,133 6,584,400	1,174,96 107,10 99,36 44,88 3,361,44 15,782,13 6,584,40
Total Perso	3503 State Unemployment Insurance 3603 Worker Compensation Insurance 3903 Other Benefits 3000 Subtotal onnel Expenses Supplies	253,975.66 23,150.38 21,478.51 9,702.98 726,599.62 3,408,495.43	531,441.76 48,441.96 44,943.59 20,303.40 1,520,403.11 7,145,745.69	389,543.48 35,507.66 32,943.37 14,882.26 1,114,445.95 5,227,891.38	1,174,961 107,100 99,365 44,889 3,361,449 15,782,133	180,100 1,174,962 107,100 99,365 44,889 3,361,449 15,782,133 6,584,400 43,000 50,000

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4215 ESSA - CSI		156,120.00	156,120.00	312,240	312,240
4300 Materials and Supplies	3,782.74	7,915.35	5,801.90	17,500	17,50
4315 Classroom Materials and Supplies		1,000.00		1,000	1,00
4381 Materials for Plant Maint	-	-	-	-	-
4400 Noncapitalized Equipment	16,211.75	33,922.94	24,865.30	75,000	75,00
4410 Software and Software Licensing	42,901.92	89,771.87	65,802.22	198,476	198,47
4430 Noncapitalized Student Equipment	3,242.35	6,784.59	4,973.06	15,000	15,00
4700 Food and Food Supplies		500.00		500	50
4000 Subtotal	1,514,993.83	3,327,730.81	2,479,791.36	7,322,516	7,322,51
nd Other Operating Expenses					
5200 Travel and Conferences	21,615.67	45,230.59	33,153.74	100,000	100,00
5210 Training and Development Expense	54,039.17	113,076.48	82,884.35	250,000	250,00
5300 Dues and Memberships	11,888.62	24,876.83	18,234.56	55,000	55,00
5400 Insurance	27,019.59	56,538.24	41,442.17	125,000	125,00
5500 Operation and Housekeeping Services	1,296.94	2,713.84	1,989.22	6,000	6,00
5501 Utilities	756.55	1,583.07	1,160.38	3,500	3,50
5600 Space Rental/Leases Expense	23,618.97	84,422.47	36,226.36	144,268	144,26
5601 Building Maintenance	-	-	-	-	-
5602 Assesment Space Rental	10,807.83	22,615.30	16,576.87	50,000	50,00
5603 Engagement Space Rental	1,621.18	3,392.29	2,486.53	7,500	7,50
5605 Equipment Rental/Leasing Expense	-	-	-	-	-
5610 Equipment Repair	-	-	-	-	-
5800 Professional/Consulting Services and Operating Expenses	16,211.75	33,922.94	24,865.30	75,000	75,00
5803 Banking and Payroll Fees	2,161.57	4,523.06	3,315.37	10,000	10,00
5805 Legal Fees	21,615.67	45,230.59	33,153.74	100,000	100,00
5806 Audit Services	3,506.06	7,336.40	5,377.54	16,220	16,22
5807 Legal Settlements		20,000.00		20,000	20,00
5809 Employee Tuition	16,211.75	33,922.94	24,865.30	75,000	75,00
5810 Educational Consultants	183,733.19	384,460.02	281,806.79	850,000	850,00
5811 Engagement	-	-	-	-	-
5813 Residential Placement			42,500.00	42,500	42,50
5814 ERMHS Level 3 Transportation	-	-	-	-	-
5815 Advertising/Recruiting	64,847.01	135,691.77	99,461.22	300,000	300,00
5820 Fundraising Expense	-	-	-	-	-
5830 Field Trips	24,858.02	52,015.18	38,126.80	115,000	115,00
5836 Transportation Services	-	-	-	-	-
5842 Services Student Athletics	_	-	_	_	-
5873 Financial Services	119,263.14	249,557.04	182,923.74	551,744	551,74
5874 Personnel Services	756.55	1,583.07	1,160.38	3,500	3,50
5875 District Oversight Fees	53,667.22	111,038.32	241,541.94	406,247	406,24
5877 IT Services 5890 Interest Expense / Misc. Fees	45,392.91 108.08	94,984.24 226.15	69,622.85 165.77	210,000	210,00
3030 Interest Expense / Wilse, 1 665	100.00	220.13	105.77	500	50

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5891 Loan Mangement and Interest Fee

5899 CMO Management Fee

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Total Expenses		5,645,887.29	12,038,827.96	9,017,412.44	26,702,128	26,702,128
otal Non-Pers	sonnel Expenses	2,237,391.86	4,893,082.28	3,789,521.06	10,919,995	10,919,995
7000	Subotal					
	District Oversight Fee	-	-	-	-	-
7438	3 Debt Service - Interest	-	-	-	-	-
7141	I Special Education Encroachment	-	-	-	-	-
7999	Repayment of Revenue	-	-	-	-	-
6000 ther Outgoin) Subtotal g					
6900	Depreciation Expense	-	-	-	-	-
apital Outlay						
5000) Subtotal	722,398.03	1,565,351.46	1,309,729.70	3,597,479	3,597,479
						-
	L Scholar Internet Reimbursement	108.08	226.15	165.77	500	500
5900	Communications	17,292.54	36,184.47	26,522.99	80,000	80,000

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COMPASS CHARTER SCHOOLS

FY21 Draft Operating Budget Overview

(855) 937- 4227

CompassCharters.org



Agenda

Assumptions and Budget Impacts

- Beginning Balance
- Revenue
- > Expenses
- Ending Balance







Our Mission and Vision

MISSION STATEMENT

Our mission is to inspire and develop innovative, creative, self-directed learners, one scholar at a time.

VISION STATEMENT

Our vision is to create a collaborative virtual learning community, inspiring scholars to appreciate the ways in which arts and sciences nurture a curiosity for life-long learning, and prepare scholars to take responsibility for their future success.





Assumptions and Budget Impacts

- Enrollment projection of 2,983 scholars
- LCFF reduced by 7.61%
 - Projected loss of \$2,425,195
- COLA reduced by 2.29% to 0%
- Special Education funding increased from \$557/ADA to \$619/ADA
 - Projected increase of \$ 225,582
- STRS Employer Contribution reduced 2.25% to 16.15%
 - Projected savings of \$458,976





Projected Beginning Balance



Compass Charter Schools - Public Hearing - Agenda - Monday June 22, 2020 at 6:00 PM





Revenue





Expenses





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Expenses

Services & Other Operating Expenses	\$1,309,730	\$1,565,351	\$722,398						
Books & Supplies	\$2,479,791	\$3,327,730	\$1,514,994						
Benefits	\$1,114,446	\$1,520,403	\$726,600						
Classified Salaries	\$831,554	\$1,147,962	\$541,159						
Certificated Salaries	\$3,281,892	\$4,477,380	\$2,139,737						
0% 10% 20% 30% 40% 50% 60% 70% 80% 90% 100% Los Angeles San Diego Yolo									



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Projected Ending Balance





Questions?



Contact:

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