



# Academy of Arts & Sciences

## Compass Charter Schools

### In-Person Board Meeting

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#### Date and Time

Monday September 26, 2016 at 5:00 PM PDT

#### Location

850 Hampshire Road, Suite P, Thousand Oaks, CA 91361

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All open session documents that are distributed to the Board of Directors are available for public review in the Academy of Arts and Sciences Central Office located at 850 Hampshire Road, Suite P, Thousand Oaks. Additionally, the agenda and supporting documents are available online at [www.aascalifornia.org](http://www.aascalifornia.org).

Please note the meeting is recorded and live streamed at [www.aascalifornia.org](http://www.aascalifornia.org).

Consent Items – Items under Consent Items will be voted on in one motion unless a member of the Board requests that an item be removed and voted on separately, in which case, the Board Chair will determine when it will be called and considered for action.

Addressing the Board – Board meetings are meetings of the Board of Directors and will be held in a civil, orderly and respectful manner. All public comments or questions should be addressed to the Board through the Chair of the Board. To ensure an orderly meeting and an equal opportunity for each speaker, persons wishing to address the Board must complete a Speaker Request Card and submit it to Miguel Aguilar, Executive Assistant to the CEO. The Speaker Request Card must contain speaker name, contact number or email, and subject matter and submitted to the Executive Assistant to the CEO prior to the beginning of the Public Comment section of the meeting. Members of the public may address the Board on any matter within the Board's jurisdiction and have **three (3) minutes each** to do so. The total time of each subject will be fifteen (15) minutes, unless additional time is requested by a Board Member and approved by the Board.

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The Board may not deliberate or take action on items that are not on the agenda. However, the Board may give direction to staff following a presentation. The Chair is in charge of the meeting and will maintain order, set the time limits for the speakers and the subject matter, and will have the prerogative to remove any person who is disruptive of the Board meeting. The Board of Directors may place limitations on the total time to be devoted to each topic if it finds that the numbers of speakers would impede the Board's ability to conduct its business in a timely manner. The Board of Directors may also allow for additional public comment and questions after reports and presentations if it deems necessary.

For questions or requests regarding accessibility, please call Miguel Aguilar at (805) 807-8199.

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## **Agenda**

### **I. Opening Items**

Opening Items

- A.** Record Attendance and Guests
- B.** Call the Meeting to Order
- C.** Approval of September 26, 2016 Regular Meeting Agenda

### **II. CLOSED SESSION**

#### **A. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION**

(Paragraph (1) of subdivision (d) of Section 54956.9)

Name of Case: San Diego Unified School District, Case No. 37-2015-00033720-CU-WM-CTL

#### **B. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION**

(Paragraph (1) of subdivision (d) of Section 54956.9)

Name of Case: New Jerusalem Elementary School District v. AASCS, Case No. STK-CV-UMC-2016-1072

#### **C. PUBLIC EMPLOYEE PERFORMANCE EVALUATION**

Title: President & CEO

### **III. RECONVENE FROM CLOSED SESSION**

- A.** Record Attendance and Guests
- B.** Closed Session Report

**IV. CONSENT ITEMS**

**A. Consent Items**

- Approval of the June 27, 2016 Annual Meeting Minutes
- Approval of the 2015-16 Unaudited Actuals
- Approval of the Check Registry for July & August 2016
- Approval of Certification of Signatures

**V. PUBLIC COMMENT**

**A. Public Comment**

**VI. REPORTS**

**A. CEO Report**

**B. Finance Committee Report**

**VII. UNFINISHED BUSINESS**

**VIII. NEW BUSINESS**

**A. Review and Approve the 2016-17 Amended Operating Budget**

**B. Review and Approve the Charter Renewal Petitions**

- AAS Del Mar
- AAS Sonoma
- AAS Thousand Oaks & Simi Valley

**IX. Closing Items**

**A. Upcoming Meetings**

**Upcoming Meetings:**

Academic Affairs Committee  
Thursday, October 13 at 1 pm

Finance Committee

Tuesday, October 18 at 2 pm

Personnel Committee

Wednesday, October 19 at 9 am

Finance Committee

Tuesday, November 15 at 2 pm

Board of Directors

Monday, November 28 at 5 pm

**B.** Adjourn Meeting



# Coversheet

## Consent Items

**Section:** IV. CONSENT ITEMS  
**Item:** A. Consent Items  
**Purpose:** Vote  
**Submitted by:**  
**Related Material:** AAS Del Mar Elementary 2015-16 Unaudited Actuals.xlsm  
AAS Del Mar Middle & High 2015-16 Unaudited Actuals.xlsm  
AAS Oxnard & Ventura 2015-16 Unaudited Financials.xlsm  
AAS El Cajon Middle & High 2015-16 Unaudited Actuals.xlsm  
AAS El Cajon Elementary 2015-16 Unaudited Actuals.xlsm  
AAS LA K-8 2015-16 Unaudited Financials.xlsm  
AAS LA 9-12 2015-16 Unaudited Financials.xlsm  
AAS Fresno 2015-16 Unaudited Financials.xlsm  
AAS Sonoma 2015-16 Unaudited Financials.xlsm  
AAS Thouasnd Oaks & Simi Valley 2015-16 Unaudited Financials.xlsm  
July Check Register.pdf  
August Check Register.pdf  
Certification of Signatures.pdf

## Notice

The following file is attached to this PDF. You will need to open this packet in an application that supports attachments to pdf files, e.g. [Adobe Reader](#):

AAS Del Mar Elementary 2015-16 Unaudited Actuals.xlsm

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AAS Del Mar Middle & High 2015-16 Unaudited Actuals.xlsm

## Notice

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AAS Oxnard & Ventura 2015-16 Unaudited Financials.xlsm

## Notice

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AAS El Cajon Middle & High 2015-16 Unaudited Actuals.xlsm

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AAS El Cajon Elementary 2015-16 Unaudited Actuals.xlsm

## Notice

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AAS LA K-8 2015-16 Unaudited Financials.xlsm

## Notice

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AAS LA 9-12 2015-16 Unaudited Financials.xlsm



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AAS Fresno 2015-16 Unaudited Financials.xlsm

## Notice

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AAS Sonoma 2015-16 Unaudited Financials.xlsm

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AAS Thouasnd Oaks & Simi Valley 2015-16 Unaudited Financials.xlsm

## Academy of Arts and Science Consolidated

Check Register 7/1/2016 through 7/31/2016

Payment Number	Payment Date	Payee Name	Rec Status	Check Amount	Account	Account Description	Transaction Description	Invoiced GL Amount
950001	7/5/2016	Sonoma County Office of Education	Cleared	\$4,239.20	9503-010	Accrued STRS	June 2016 STRS Sonoma	\$4,239.20
50007	7/8/2016	Tricor America, Inc.	Cleared	\$16.40	5900-010-00	Communications (Tele., Internet, Copies,Postage,Messenger)	June 2016 Courier Services	<b>\$16.40</b>
50003	7/8/2016	Cox Communications San Diego	Cleared	\$688.17	5900-010-00	Communications (Tele., Internet, Copies,Postage,Messenger)	Monthly Internet for SD Learning Center	<b>\$688.17</b>
50002	7/8/2016	Charter School Management Corporation	Cleared	\$21,400.00	5873-010-00	Financial Services	July 2016 Back Office Support	<b>\$21,400.00</b>
50005	7/8/2016	Kathy Granger	Cleared	\$221.38	5200-010-00	Travel and Conferences	REIMB - Mileage 6/27/16 Pine Valley to Thousand Oaks	<b>\$221.38</b>
50008	7/8/2016	Christy White Associates	Cleared	\$2,500.00	9505-010	Accounts Payable-Accrual	2014-15 Tax Services	<b>\$2,500.00</b>
50006	7/8/2016	Kaiser Foundation Health Plan Inc	Cleared	\$16,003.57	3403-010-00	Health & Welfare Benefits	July 2016 Health Ins.	<b>\$16,003.57</b>
50004	7/8/2016	Department of Justice	Cleared	\$384.00	9505-010	Accounts Payable-Accrual	June 2016 Fingerprint Apps	<b>\$384.00</b>
50014	7/19/2016	Weintraub Tobin	Cleared	\$306.00	9505-010	Accounts Payable-Accrual	Legal Services June 2016	<b>\$306.00</b>
50010	7/19/2016	Law Office of Jennifer McQuarrie	Cleared	\$1,750.00	9505-010	Accounts Payable-Accrual	Legal Services June 2016	<b>\$1,750.00</b>
50009	7/19/2016	California Department of Education	Cleared	\$53,305.27	9590-010	Due to Grantor Governments	FY 2012-13 Public Charter Schools Grant Program (PCSGP)	<b>\$53,305.27</b>
50015	7/19/2016	School Pathways, LLC	Cleared	\$597.00	9505-010	Accounts Payable-Accrual	(Bridge & Record) Student Information System - May 2016	<b>\$597.00</b>
50011	7/19/2016	Oxford Consulting Services Inc.	Cleared	\$14,580.61	9505-020	Accounts Payable-Accrual	Special Education Consulting Services - June 2016	<b>\$14,580.61</b>

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50013	7/19/2016	School Pathways, LLC	Cleared	\$9,429.28	9505-010	Accounts Payable-Accrual	(Bridge, PLSIS,Record) Student Information System- June 2016	<b>\$528.87</b>
					9505-010	Accounts Payable-Accrual	(Bridge & PLSIS Fees) Student Information System - June 2016	<b>\$262.93</b>
					9505-010	Accounts Payable-Accrual	(Bridge & Record Fee) Student Information System - May 2016	<b>\$154.60</b>
					9505-010	Accounts Payable-Accrual	(Bridge, PLSIS,Record) Student Information System - May 2016	<b>\$512.37</b>
					9505-010	Accounts Payable-Accrual	(Bridge & Record Fee) Student Information System - May 2016	<b>\$766.50</b>
					9505-010	Accounts Payable-Accrual	(Bridge, PLSIS Fee) Student Information System - May 2016	<b>\$269.23</b>
					9505-010	Accounts Payable-Accrual	(Bridge & Records Fee)Student Information System - June 2016	<b>\$662.67</b>
					9505-010	Accounts Payable-Accrual	(Bridge & Record Fee) Student Information System - June 2016	<b>\$269.70</b>
					9505-010	Accounts Payable-Accrual	(Bridge & Records Fee)Student Information System - June 2016	<b>\$598.80</b>
					9505-010	Accounts Payable-Accrual	(Bridge & Record Fee) Student Information System - June 2016	<b>\$757.90</b>
					9505-010	Accounts Payable-Accrual	(Bridge & Record Fee) Student Information System - May 2016	<b>\$740.10</b>
					9505-010	Accounts Payable-Accrual	(Bridge & Record Fee) Student Information System - June 2016	<b>\$746.00</b>
					9505-010	Accounts Payable-Accrual	2015-16 PLSIS District Oversight Annual Fees, 12th Install	<b>\$1,041.67</b>
					9505-010	Accounts Payable-Accrual	(PLSIS,Bridge, Record) Student Information System - May 2016	<b>\$655.37</b>
					9505-010	Accounts Payable-Accrual	(Bridge & Record Fee) Student Information System - June 2016	<b>\$159.40</b>
					9505-010	Accounts Payable-Accrual	2015-16 PLSIS District Oversight Annual Fees, 11th Install	<b>\$1,041.67</b>
					9505-010	Accounts Payable-Accrual	(Bridge & Record Fee) Student Information System April 2015	<b>\$0.20</b>
9505-010	Accounts Payable-Accrual	(Bridge & Record Fee) Student Information System - May 2016	<b>\$261.30</b>					
50012	7/19/2016	Reliance Communications, LLC.	Cleared	\$2,275.00	5815-010-00	Advertising/Recruiting	Web Hosting Renewal & Dedicated App Platinum Renewal	<b>\$2,275.00</b>

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50019	7/26/2016	Charter School Development Center	Cleared	\$4,062.00	5300-010-00	Dues and Memberships	CSDC 1 Yr Memberships	<b>\$4,062.00</b>
50027	7/26/2016	Total Education Solutions	Cleared	\$1,086.75	9505-010	Accounts Payable-Accrual	Special Ed Consulting Services, June 2016 - El Cajon	<b>\$1,086.75</b>
50029	7/26/2016	Total Education Solutions	Cleared	\$1,301.38	9505-010	Accounts Payable-Accrual	Special Ed Consulting Services, June 2016 - Los Angeles	<b>\$1,301.38</b>
50026	7/26/2016	Staples Advantage	Cleared	\$291.84	4300-010-00	Materials and Supplies	Paper	<b>\$291.84</b>
50020	7/26/2016	Canon Financial Services, Inc.	Cleared	\$1,429.70	5605-010-00	Equipment Rental/Lease Expense	Contract, Insurance & Late Charges - July 2016	<b>\$744.30</b>
					9505-010	Accounts Payable-Accrual	Contract & Insurance Charges - May 2016	<b>\$685.40</b>
50016	7/26/2016	Accrediting Commission for Schools	Cleared	\$4,600.00	5300-010-00	Dues and Memberships	Annual Installment of Accrediting Costs 16-17	<b>\$920.00</b>
					5300-010-00	Dues and Memberships	Annual Installment of Accrediting Costs 16-17	<b>\$920.00</b>
					5300-010-00	Dues and Memberships	Annual Installment of Accrediting Costs 16-17	<b>\$920.00</b>
					5300-010-00	Dues and Memberships	Annual Installment of Accrediting Costs 16-17	<b>\$920.00</b>
					5300-010-00	Dues and Memberships	Annual Installment of Accrediting Costs 16-17	<b>\$920.00</b>
50021	7/26/2016	Educational Testing Service	Cleared	\$180.92	9505-010	Accounts Payable-Accrual	Student Pre-ID Labels, Parent Address	<b>\$81.36</b>
					9505-010	Accounts Payable-Accrual	Student Pre-ID Labels, Parent Address	<b>\$99.56</b>
50028	7/26/2016	Total Education Solutions	Cleared	\$3,986.14	9505-010	Accounts Payable-Accrual	Special Ed Consulting Services, June 2016 - Fresno	<b>\$3,986.14</b>
50024	7/26/2016	Institute for Redesign of Learning	Cleared	\$21,303.75	9505-010	Accounts Payable-Accrual	Admin Time & RSP-Services - June 2016	<b>\$422.50</b>
					9505-010	Accounts Payable-Accrual	Admin Time, RSP-Services, Consultation & IEP Attendance/Dev.	<b>\$20,718.75</b>
					9505-010	Accounts Payable-Accrual	Admin Time - June 2016	<b>\$162.50</b>
50018	7/26/2016	Acton-Agua Dulce Unified School District	Cleared	\$29,856.00	9505-010	Accounts Payable-Accrual	Net Costs for Oversight Fees During 2015-2016 Fiscal Year	<b>\$29,856.00</b>
50025	7/26/2016	Mupu Elementary School District	Cleared	\$74,785.40	9505-010	Accounts Payable-Accrual	2015-16 Oversight Fees	<b>\$16,550.28</b>
					9505-010	Accounts Payable-Accrual	2015-16 Oversight Fees	<b>\$58,235.12</b>

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50022	7/26/2016	Edhive, Inc.	Cleared	\$8,333.33	9505-010	Accounts Payable-Accrual	Business Services - Closeout	<b>\$8,333.33</b>
50023	7/26/2016	IROC2	Cleared	\$4,595.00	5811-010-00	Student Transportation	The Course to Digital Consciousness - R. Guerry, 10/11/16	<b>\$2,280.00</b>
					5811-010-00	Student Transportation	The Course to Digital Consciousness - R. Guerry, 9/23/16	<b>\$2,315.00</b>
50017	7/26/2016	Acton-Agua Dulce Unified School District	Cleared	\$10,526.00	9505-010	Accounts Payable-Accrual	Net Costs for Oversight Fees During 2015-2016 Fiscal Year	<b>\$10,526.00</b>
50030	7/28/2016	Abdalla Ali	Outstanding	\$350.00	9505-010	Accounts Payable-Accrual	Custodial Services for June 2016	<b>\$350.00</b>
<b>Total Check Amount</b>				<b>\$294,384.09</b>	<b>Total GL Amount</b>			<b>\$294,384.09</b>

## Academy of Arts and Science Consolidated

Check Register 8/1/2016 through 8/31/2016

Payment Number	Payment Date	Payee Name	Rec Status	Check Amount	Account	Account Description	Transaction Description	Invoiced GL Amount
50037	8/2/2016	MetLife - Group Benefits	Cleared	\$1,806.52	3403-010-00	Health & Welfare Benefits	Employee Dental & Life Ins. Benefits - August 2016	<b>\$1,806.52</b>
950036	8/2/2016	Mupu Elementary School District	Cleared	\$140.98	5890-060-00	Interest Expense/Fees	Cust#001061	\$70.49
					5890-060-00	Interest Expense/Fees	Cust: #001062	\$70.49
50038	8/2/2016	Sparkletts	Cleared	\$45.03	4300-010-00	Materials and Supplies	Rental - Drinking Water	<b>\$45.03</b>
50033	8/2/2016	Edmentum	Cleared	\$203.70	4100-010-00	Approved Textbooks and Core Curricula Materials	Reading Eggs Program 08/15/16 - 08/14/17	<b>\$203.70</b>
50031	8/2/2016	Bethel Encino Church & Preschool	Cleared	\$8,000.00	5600-010-00	Space Rental/Leases Expense	August 2016 Facility - Monthly Rent	<b>\$8,000.00</b>
50035	8/2/2016	K12 Management	Cleared	\$1,196.00	4100-010-00	Approved Textbooks and Core Curricula Materials	FED-CUR-ENR-HSC-CHI - Course Enrollment License HS Online	<b>\$1,196.00</b>
50040	8/2/2016	Water Court LLC	Cleared	\$11,238.60	5600-060-00	Space Rental/Leases Expense	August 2016 Monthly Facility Rent	<b>\$11,238.60</b>
50039	8/2/2016	Sonoma County Office of Education	Outstanding	\$1,994.79	9503-050	Accrued STRS	July 2016 CalSTRS	<b>\$1,994.79</b>
50034	8/2/2016	The Four Amigos, LP	Cleared	\$8,526.02	5600-010-00	Space Rental/Leases Expense	August 2016 Facility Rent & HVAC Maintenance Charges	<b>\$8,526.02</b>
50032	8/2/2016	Canon Solutions America, Inc	Cleared	\$529.52	5605-010-00	Equipment Rental/Lease Expense	Maintenance Copier	<b>\$174.02</b>
					5605-010-00	Equipment Rental/Lease Expense	Maintenance Copier	<b>\$355.50</b>
50041	8/3/2016	Sonoma County Office of Education	Cleared	\$2,442.87	9503-050	Accrued STRS	July 2016 STRS	<b>\$2,442.87</b>
50043	8/5/2016	Charter School Development Center	Cleared	\$455.00	5210-010-00	Training and Development Expense	2015 Leadership Update Conference Reg for Lewis	<b>\$455.00</b>
50042	8/5/2016	Charter School Management Corporation	Cleared	\$21,400.00	5873-010-00	Financial Services	August 2016 Business Back Office Monthly Support	<b>\$21,400.00</b>
50045	8/5/2016	Kaiser Foundation Health Plan Inc	Cleared	\$17,540.49	3403-010-00	Health & Welfare Benefits	August 2016 Health Ins	<b>\$17,540.49</b>
50046	8/5/2016	Law Office of Jennifer McQuarrie	Cleared	\$810.00	5805-010-00	Legal Services	Legal Services from 7/05/16 - 7/27/16	<b>\$810.00</b>
50044	8/5/2016	8x8, Inc	Cleared	\$658.92	5900-010-00	Communications (Tele., Internet, Copies,Postage,Messenger)	VOIP Phone Service July 2016, June 2016 Usage Fees	<b>\$658.92</b>
50048	8/5/2016	Southern California Edison	Cleared	\$300.30	5501-060-00	Utilities	Utilities 6/13/16 - 7/13/16	<b>\$300.30</b>



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50047	8/5/2016	Staples Advantage	Cleared	\$291.84	4300-010-00	Materials and Supplies	Office Supplies: Copy Paper	\$291.84
50049	8/22/2016	Anthem Blue Cross	Outstanding	\$19,544.50	3403-010-00	Health & Welfare Benefits	August 2016 Employee Medical Benefits	\$19,544.50
50050	8/22/2016	Bekker's Catering	Outstanding	\$319.39	5815-010-00	Advertising/Recruiting	Deopsit -AAS Event 10/11/16 - Catering of Scholar Marketing	\$319.39
50060	8/22/2016	School Pathways, LLC	Outstanding	\$208.33	5875-010-00	District Oversight Fee	2016-2017 PLSIS Annual Fee 1st Installment	\$208.33
50062	8/22/2016	School Pathways, LLC	Outstanding	\$208.33	5875-010-00	District Oversight Fee	2016-2017 PLSIS Annual Fee 1st Installment	\$208.33
50064	8/22/2016	School Pathways, LLC	Outstanding	\$104.17	5875-010-00	District Oversight Fee	2016-17 PLSIS Disrtict Oversight Annual Fee 1st Installment	\$104.17
50066	8/22/2016	Tricor America, Inc.	Outstanding	\$98.44	5900-010-00	Communications (Tele., Internet, Copies,Postage,Messenger)	Courier Services for Month of May 2016	\$32.81
					5900-010-00	Communications (Tele., Internet, Copies,Postage,Messenger)	Courier Services for Month of July 2016	\$65.63
50065	8/22/2016	Staples Advantage	Outstanding	\$104.26	4300-010-00	Materials and Supplies	Inv# 3310157645 - HP Ink	\$104.26
50057	8/22/2016	LACOE	Outstanding	\$689.20	5890-010-00	Interest Expense/Fees	CalSTRS June 2016 - Reporting 4/16 - 5/16 Acct:19527 - 9-12	\$689.20
50052	8/22/2016	Cox Communications San Diego	Outstanding	\$291.26	5900-020-00	Communications (Tele., Internet, Copies,Postage,Messenger)	Current Internet Charges - August 2016	\$392.36
					5900-020-00	Communications (Tele., Internet, Copies,Postage,Messenger)	Adjustemts to Internet Charges	(\$101.10)
50051	8/22/2016	Canon Financial Services, Inc.	Outstanding	\$685.40	5605-020-00	Equipment Rental/Lease Expense	Copier & Graphic Equip. Contract & Ins. Charges - Aug 2016	\$685.40
50053	8/22/2016	Johnny Chavaque	Outstanding	\$400.00	5601-060-00	Building Maintenance	Installation of 3 Water Heaters	\$400.00
50054	8/22/2016	Department of Justice	Outstanding	\$480.00	5874-010-00	Personnel Services	July 2016 Fingerprint Apps	\$480.00
50061	8/22/2016	School Pathways, LLC	Outstanding	\$1,958.33	5875-010-00	District Oversight Fee	1 PLSIS One Time Set Up Fee & 2016-17 PLSIS Annual Fee 1st I	\$1,958.33
50063	8/22/2016	School Pathways, LLC	Outstanding	\$208.33	5875-010-00	District Oversight Fee	2016-2017 PLSIS Annual Fee 1st Installment	\$208.33
50055	8/22/2016	Frontier	Outstanding	\$347.28	5900-060-00	Communications (Tele., Internet, Copies,Postage,Messenger)	Phone / Internet Charges 8/1/16 - 8/31/16	\$347.28
50056	8/22/2016	LACOE	Outstanding	\$649.97	5890-010-00	Interest Expense/Fees	CalSTRS June 2016 - Reporting 4/16 - 5/16 Acct:19526 - k-8	\$649.97
50059	8/22/2016	School Pathways, LLC	Outstanding	\$1,958.33	5875-010-00	District Oversight Fee	1 PLSIS One Time Set Up Fee & 2016-17 PLSIS Annual Fee 1st I	\$1,958.33
50058	8/22/2016	Sparkletts	Outstanding	\$42.99	4300-060-00	Materials and Supplies	Drinking Water Chrgs	\$42.99

## Academy of Arts and Science Consolidated

Check Register 8/1/2016 through 8/31/2016

50068	8/22/2016	Christy White Associates	Outstanding	\$14,400.00	5806-010-00	Audit Services	2015-16 Charter School Audit 1st Progress Bill 50%	<b>\$14,400.00</b>
50069	8/22/2016	Weintraub Tobin	Outstanding	\$971.50	5805-010-00	Legal Services	Professional Services Rendered Through July 31, 2016	<b>\$971.50</b>
50067	8/22/2016	Christy White Associates	Outstanding	\$3,815.00	5806-010-00	Audit Services	2014-15 Charter School Audit 0% Retention Released	<b>\$3,815.00</b>
50070	8/23/2016	Idaho State Tax Commission	Outstanding	\$316.67	5890-010-00	Interest Expense/Fees	Withholding Tax plus penalty and Interest	\$316.67
50089	8/30/2016	World's Greatest Promotional Staff	Outstanding	\$2,043.48	4300-010-00	Materials and Supplies	Professional Development & Marketing Materials	<b>\$238.71</b>
					4300-010-00	Materials and Supplies	Professional Development & Marketing Materials	<b>\$359.70</b>
					4300-010-00	Materials and Supplies	Professional Development & Marketing Materials	<b>\$889.17</b>
					5815-010-00	Advertising/Recruiting	Professional Development & Marketing Materials	<b>\$555.90</b>
50081	8/30/2016	School Pathways, LLC	Outstanding	\$714.00	5877-010-00	IT Services	July 2016 PLS Student Fees	<b>\$714.00</b>
50077	8/30/2016	Institute for Redesign of Learning	Outstanding	\$2,210.00	5810-010-65	Educational Consultants	SPED Resource Specialist Program Services - July 2016	<b>\$2,210.00</b>
50071	8/30/2016	Bethel Encino Church & Preschool	Outstanding	\$8,000.00	5600-010-00	Space Rental/Leases Expense	September 2016 Rent	<b>\$8,000.00</b>
50085	8/30/2016	Ventura County Office of Education	Outstanding	\$396.82	9505-010	Accounts Payable-Accrual	CalSTRS Retirement Billing, April - June 2016	<b>\$396.82</b>
50079	8/30/2016	Sonoma County Office of Education	Outstanding	\$1,200.00	9505-010	Accounts Payable-Accrual	2015-16 Data Processing Service Charge	<b>\$1,200.00</b>
50082	8/30/2016	School Pathways, LLC	Outstanding	\$722.40	5877-010-00	IT Services	July 2016 PLS Student Fees	<b>\$722.40</b>
50083	8/30/2016	San Diego Zoo Education Department	Outstanding	\$1,025.00	5810-010-00	Educational Consultants	Outreach Programs	<b>\$1,025.00</b>
50084	8/30/2016	Ventura County Office of Education	Outstanding	\$402.59	9505-010	Accounts Payable-Accrual	CalSTRS Retirement Billing, April - June 2016	<b>\$402.59</b>
50086	8/30/2016	Christy White Associates	Outstanding	\$825.00	9505-010	Accounts Payable-Accrual	2014-15 ADA Revision Letter	<b>\$825.00</b>
50087	8/30/2016	Water Court LLC	Outstanding	\$8,090.25	5600-060-00	Space Rental/Leases Expense	September 2016 Monthly Rent	<b>\$8,090.25</b>

## Academy of Arts and Science Consolidated

Check Register 8/1/2016 through 8/31/2016

50088	8/30/2016	Wildlife Learning Center	Outstanding	\$580.00	5810-010-00	Educational Consultants	Scholar Engagement Program - Animals From Around the World	<b>\$580.00</b>
50080	8/30/2016	School Pathways, LLC	Outstanding	\$336.00	5877-010-00	IT Services	July 2016 PLS Student Fees	<b>\$336.00</b>
50075	8/30/2016	Edhive, Inc.	Outstanding	\$8,333.33	5873-010-00	Financial Services	Closeout Business Services - August 2016	<b>\$8,333.33</b>
50076	8/30/2016	The Four Amigos, LP	Outstanding	\$8,779.55	5600-010-00	Space Rental/Leases Expense	September 2016 Rent	<b>\$8,779.55</b>
50078	8/30/2016	Royal Staffing Services	Outstanding	\$823.20	9505-010	Accounts Payable-Accrual	Temporary Staffing Services 6/6/16 - 6/10/16	<b>\$823.20</b>
50072	8/30/2016	BrainPOP	Outstanding	\$1,495.00	5877-010-00	IT Services	Homestudy Program - 12 Month Virtual School Combo	<b>\$1,495.00</b>
50073	8/30/2016	Cotati-Rohnert Park Unified School District	Outstanding	\$24,739.79	9505-010	Accounts Payable-Accrual	2015-16 District Oversight Fees	<b>\$24,739.79</b>
50074	8/30/2016	Dream Shapers	Outstanding	\$4,800.00	5810-010-00	Educational Consultants	School Assembly - 10/1/16	<b>\$300.00</b>
					5810-010-00	Educational Consultants	School Assembly - 12/3/16	<b>\$300.00</b>
					5810-010-00	Educational Consultants	School Assembly - 5/6/17	<b>\$300.00</b>
					5810-010-00	Educational Consultants	School Assembly - 5/6/17	<b>\$300.00</b>
					5810-010-00	Educational Consultants	School Assembly - 10/1/16	<b>\$300.00</b>
					5810-010-00	Educational Consultants	School Assembly - 11/5/16	<b>\$300.00</b>
					5810-010-00	Educational Consultants	School Assembly - 4/1/17	<b>\$300.00</b>
					5810-010-00	Educational Consultants	School Assembly - 3/4/17	<b>\$300.00</b>
					5810-010-00	Educational Consultants	School Assembly - 4/1/17	<b>\$300.00</b>
					5810-010-00	Educational Consultants	School Assembly - 3/4/17	<b>\$300.00</b>
					5810-010-00	Educational Consultants	School Assembly - 11/5/16	<b>\$300.00</b>
					5810-010-00	Educational Consultants	School Assembly - 12/3/16	<b>\$300.00</b>
					5810-010-00	Educational Consultants	School Assembly - 1/7/17	<b>\$300.00</b>
					5810-010-00	Educational Consultants	School Assembly - 2/4/17	<b>\$300.00</b>
5810-010-00	Educational Consultants	School Assembly - 1/7/17	<b>\$300.00</b>					
5810-010-00	Educational Consultants	School Assembly - 2/4/17	<b>\$300.00</b>					
<b>Total Check Amount</b>				<b>\$200,898.67</b>	<b>Total GL Amount</b>			<b>\$200,898.67</b>

SCHOOL DISTRICT

**CERTIFICATION OF SIGNATURES**

As clerk/secretary to the governing board of the above named school district, I certify that the signatures shown below in Column 1 are the verified signatures of the members of the governing board. I certify that the signatures shown in Column 2 are the verified signatures of the person or persons authorized to sign notices of employment, contracts and orders drawn on the funds of the school district. These certifications are made in accordance with the provisions of Education Code Sections:

**K-12 Districts:** 35143, 42632, and 42633

**Community College Districts:** 72000, 85232, and 85233

If persons authorized to sign orders as shown in Column 2 unable to do so, the law requires the signatures of the majority of the governing board.

These approved signatures are valid for the period of: \_\_\_\_\_ to \_\_\_\_\_

In accordance with governing board approval dated \_\_\_\_\_, 20\_\_\_\_\_.

Signature \_\_\_\_\_  
Clerk (Secretary) of the Board

**NOTE:** Please TYPE name under signature.

**Column 1**

Signatures of Members of the Governing Board

SIGNATURE
TYPED NAME
<b>President of the Board of Trustees/Education</b>
SIGNATURE
TYPED NAME
<b>Clerk/Secretary of the Board of Trustees/Education</b>
SIGNATURE
TYPED NAME
<b>Member of the Board of Trustees/Education</b>
SIGNATURE
TYPED NAME
<b>Member of the Board of Trustees/Education</b>
SIGNATURE
TYPED NAME
<b>Member of the Board of Trustees/Education</b>
SIGNATURE
TYPED NAME
<b>Member of the Board of Trustees/Education</b>
SIGNATURE
TYPED NAME
<b>Member of the Board of Trustees/Education</b>

**Column 2**

Signatures of Personnel and/or Members of Governing Board authorized to sign Orders for Salary or Commercial Payments, Notices of Employment, and Contracts:

SIGNATURE
TYPED NAME
TITLE
SIGNATURE
TYPED NAME
TITLE
SIGNATURE
TYPED NAME
TITLE
SIGNATURE
TYPED NAME
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SIGNATURE
TYPED NAME
TITLE
SIGNATURE
TYPED NAME
TITLE

If the Board has given special instructions for signing warrants or orders, please attach a copy of the resolution to this form.

Number of Signatures required:

ORDERS FOR SALARY PAYMENTS	ORDERS FOR COMMERCIAL PAYMENTS
NOTICES OF EMPLOYMENT	CONTRACTS

# Coversheet

## CEO Report

**Section:** VI. REPORTS

**Item:** A. CEO Report

**Purpose:** FYI

**Submitted by:** J.J. Lewis

**Related Material:**

CEO Report.doc

7.26.16 - AAS to Attend Back To School Brigade 2016.pdf

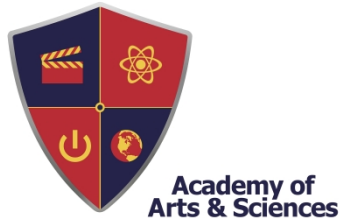
PORTFOLIOSUMM (9.19.16).pdf

Additions & Terminations - September Meeting Update.pdf

8.25.16 - AAS Partners with TeamBonding to Supply Back to School Supplies.pdf

8.26.16 - Mae Van Vooren Multicultural Homeschooling Network Press Release.pdf

9.16.16 - AAS to Host Innagural Learning Coach Luncheon With Guest Speaker.pdf



## **CEO Report September 26, 2016**

**Great work is happening throughout the organization. This report is meant to highlight several of the functional areas with updates for the Board of Directors:**

### **Academic Affairs**

- **Mark Holtebeck, Janae Smith, and Ellie Watkins will be representing AAS in the El Dorado County Charter SELPA's in-depth year-long training and coaching for inclusive practices to some of its partners at the CHIME Institute. The training focuses on best practice solutions for creating effective systems to support the inclusion of scholars with disabilities in the general education classroom.**
- **We launched a weekly support program for our Learning Coaches called the Learning Coach Lounge, which is presented by our Coordinators who share helpful topics and answer questions for and from Learning Coaches to help support the success of their scholars.**
- **The Special Education Department has increased services offered this year through a "Scholar Resource Center," which is open daily from 11-3 pm.**
- **A Curriculum Review Committee has been established to review and provide recommendations on potential curriculum providers for the 2017-18 school year and beyond. Recommendations will be presented to the Academic Affairs Committee at their October 13<sup>th</sup> meeting.**

### **External Relations**

- **Our website was completely redesigned over the summer and is updated on a regular basis.**
- **AAS participated in a number of recruiting fairs and marketing events, including the 'Back to School Brigade' at Marine Corps Logistics Base Barstow and the Multicultural Homeschooling Network's 'Social and Educational Seminar.' *See enclosed press releases.***
- **We deployed ParentSquare, a two-way communication site (and mobile app) for our families. All of our engagement events and enrichment activities are listed in ParentSquare.**

### **Information Services**

- **A total of 860 scholars are enrolled in our Track A, which started on August 22<sup>nd</sup>; a total of 317 scholars are enrolled in our Track B, which started on September 12<sup>th</sup>. Last year, 515 scholars were enrolled in Track A (40% increase); 248 in Track B (22% increase).**
- **We launched a new assessment system, i-Ready, for all scholars. New scholars take the exam during their Home Study or Virtual Learning course; returning scholars take the assessment during the first several weeks of the semester. This assessment will be given an additional two (2) times during the year: once in January and again in June. The i-Ready assessments allow us to see the growth in each scholar and to collect data that will drive instruction.**
- **We successfully launched our scholar engagement initiative. We hosted four (4) field trips throughout the state this month, along with five (5) enrichment activities at both of our learning centers and a special Learning Coach Kick-Off Luncheon. *See enclosed press release.***

### Operations

- **We hosted our inaugural Community Yard Sale at our San Diego Learning Center on September 24. We sold many gently used items to community members.**
- **Organizational changes have transpired since the last meeting. *See enclosed worksheet.***
- **Third investment ladder has matured with JP Morgan Chase. We have rolled these funds over per policy. *See enclosed portfolio report.***

### Miscellaneous

- **We successfully hosted our All-Staff Retreat August 8<sup>th</sup>-12<sup>th</sup> in San Diego. We grouped time by organization-wide training, division training and department training. We also conducted a team bonding activity, which resulted in packing 30 backpacks that were donated to our authorizer in San Diego County, Mountain Empire USD. *See enclosed press release.***
- **I am honored to be serving on the El Dorado County Charter SELPA's CEO Executive Committee.**
- **We are forming the Staff Advisory Committee, in an effort to continue to increase our communication and feedback loops within AAS. They will meet monthly; first meeting will be in October.**

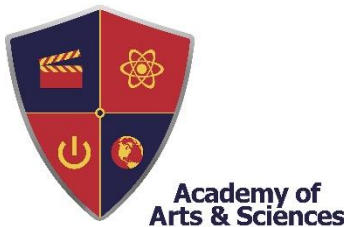
**A lot of great work is taking place, thanks to our dedicated staff, to continue to improve the educational experience we provide our scholars. My thanks to our team for everything they do each and every day.**

**Respectfully Submitted,**



**J.J. Lewis**  
**President & CEO**





**FOR IMMEDIATE RELEASE:**

July 26, 2016

**CONTACT:** Oscar De Jesus  
(805) 807-8502

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## **Academy of Arts & Sciences (AAS) to Attend Back to School Brigade 2016**

*Thousand Oaks, CA* – AAS has been invited to attend the “Back to School Brigade 2016” event for military families at the Marine Corps Logistics Base Barstow on Wednesday, July 27 from 10 am to 2 pm.

“It’s always a challenge to find organizations willing to come to the city of Barstow to provide services for our Marines and their families,” said Adam Diaz, School Liaison Officer for Marine Corps Logistics Base Barstow. “When I reached out to Academy of Arts and Sciences, I didn’t expect to receive a response. When I did receive a response, I was elated to discover that they were eager to make the 150 mile trip to support the families in any way they can. The families will appreciate the representation of your facility and I hope to continue this positive working relationship with AAS into the future!”

“Back to School Brigade 2016” is geared for families stationed at Marine Corps Logistics Base Barstow. The school supply distribution is for active duty military families. There will be several informational briefings, which will cover Common Core topics and options for families to homeschool their children. “Back to School Brigade 2016” offers the opportunity for various vendors and different schools to attend and provide information about their facilities and programs as a way to solicit for more parent interest and enrollment.

“I am excited to be able to share the opportunities AAS provides scholars at the Back to School Brigade 2016,” said J.J. Lewis, AAS President & CEO. “AAS is a great option for military families, with our virtual curriculum and expanding scholar engagement offerings in the 2016-17 year.”

### **About the Academy of Arts & Sciences**

The Academy of Arts & Sciences (AAS) is one of California’s leading WASC-accredited virtual public charter schools serving scholars throughout the state, with Learning Centers located in San Diego and Thousand Oaks. AAS offers a home study and online option for scholars in grades kindergarten through 12. AAS is committed to creating a collaborative virtual learning community, inspiring scholars to appreciate the ways in which arts and sciences nurture a curiosity for lifelong learning, and preparing scholars to take responsibility for their future successes.

For more information about AAS, visit [www.aascalifornia.org](http://www.aascalifornia.org).

**Performance Period - Year to Date including current MTD**

Performance based on Daily Valuation

As of 09/16/2016

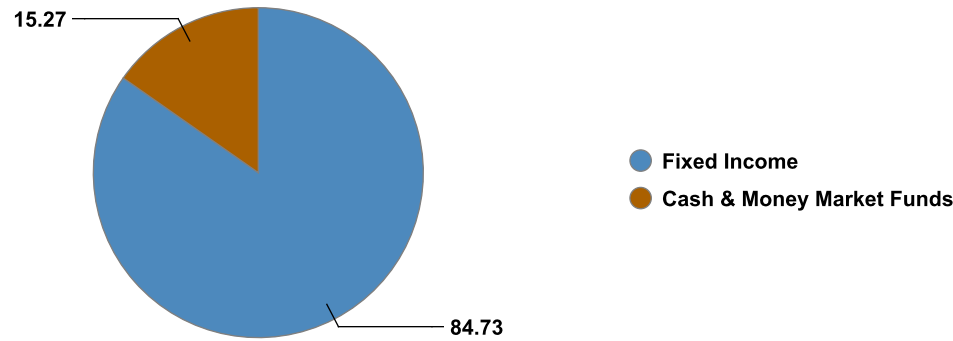
Run Date/Time:19-Sep-2016 01:22 PM EDT

Account:ACADEMY OF ARTS AND SCIENCES/520-15886

FA:VOELLER/WITRY/0YW8

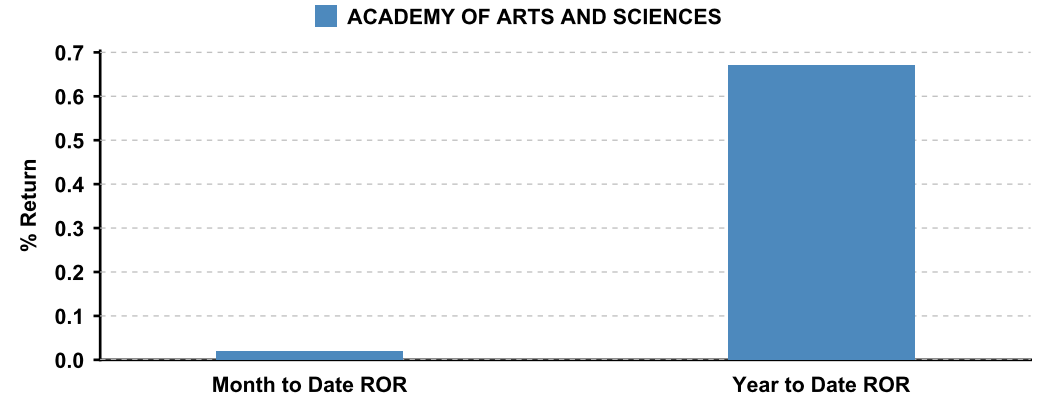
Performance Inception Date: 12/08/2015

**Asset Allocation**



Asset Class	Market Value (USD)	Percentage of Market Value
Fixed Income	4,252,695	84.73
Cash & Money Market	766,355	15.27
*Total Analyzed Assets: 5,019,050		
Total Assets Not Included in Analysis: 6,603		
Ending Market Value: 5,025,653		

**Performance and Market Value Analysis**



	Month to Date	Year to Date
Beginning Market Value	5,024,748	4,992,335
Net Cash Flow	0	0
Net Invested Capital	5,024,748	4,992,335
Net Investment Gain	905	33,318
Ending Market Value*	5,025,653	5,025,653
Period Return (Net of Fees)	0.02%	0.67%

\*Total analyzed assets includes long positions only and does not include accrued dividends or interest

\*Ending Market Value includes accrued dividends and interest

Please see the qualifications, disclaimers, and other important information at the end of this report related to the performance and index/indices shown. The Report, in its entirety, is subject to and qualified by these disclosures. Past performance is no guarantee of future results.



## Portfolio Summary

### Performance Period - Year to Date including current MTD

Performance based on Daily Valuation

As of 09/16/2016

Run Date/Time:19-Sep-2016 01:22 PM EDT

Account:ACADEMY OF ARTS AND SCIENCES/520-15886

FA:VOELLER/WITRY/0YW8

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Performance returns over 1 year are annualized.

Past performance is no guarantee of future returns.

**Beginning Market Value** is the sum of the value of all investments held in an account as of the start date of the period specified in the column heading (calculated using the number of shares/units held multiplied by the price of the investment ) plus cash balance, plus accrued interest from bonds and accrued dividends from equities.

**Ending Market Value** is the sum of the value of all investments held in an account as of the specific "As of" date listed in the report heading (calculated using the number of shares/units held multiplied by the price of the investment ) plus cash balance, plus accrued interest from bonds and accrued dividends from equities.

**Net Cash Flow** includes the deposits and withdrawals of funds and securities in/out of an account. As of 1/1/98, Margin Interest Charges are no longer included in Net Cash Flow. The securities are valued at the close of business day they are received in or transferred out. For periods prior to July 1, 2011, equity values do not include accrued dividends or accrued interest. For periods after July 1, 2011, equity values include both accrued dividends and accrued interest.

**Net Invested Capital** is the sum of the Beginning Market Value of the period plus the Net Cash Flow for the period.



**Portfolio Summary**  
**Performance Period - Year to Date including current MTD**

Performance based on Daily Valuation

As of 09/16/2016

Run Date/Time:19-Sep-2016 01:22 PM EDT

Account:ACADEMY OF ARTS AND SCIENCES/520-15886

FA:VOELLER/WITRY/0YW8

**Net Investment Gain** represents the growth of your portfolio, typically from capital appreciation and income, less fees. It is calculated as the difference of the Ending Market Value less Net Invested Capital.

**Period Return** displays any gain or loss of the account(s) performance (by a percentage increase or decrease), which is based on time/interval selected by the Financial Advisor. See the Time Weighted Return Method definition for more information.

**Total Assets Not Included in Analysis** is the sum of the assets which are not included in the asset allocation analysis. This includes short positions, accrued interest from bonds and accrued dividends from equities.

**Total Analyzed Assets** is the sum of the current long positions only and does not include accrued interest and dividends.

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The **Daily Valuation Time Weighted Return Method** calculates a rate of return each time a cash flow occurs by using beginning and ending equity values for each period between cash flows. Generally, Beginning 12/2015 account returns are not calculated for days where the beginning and ending value is less than 1000 and greater than -1000.

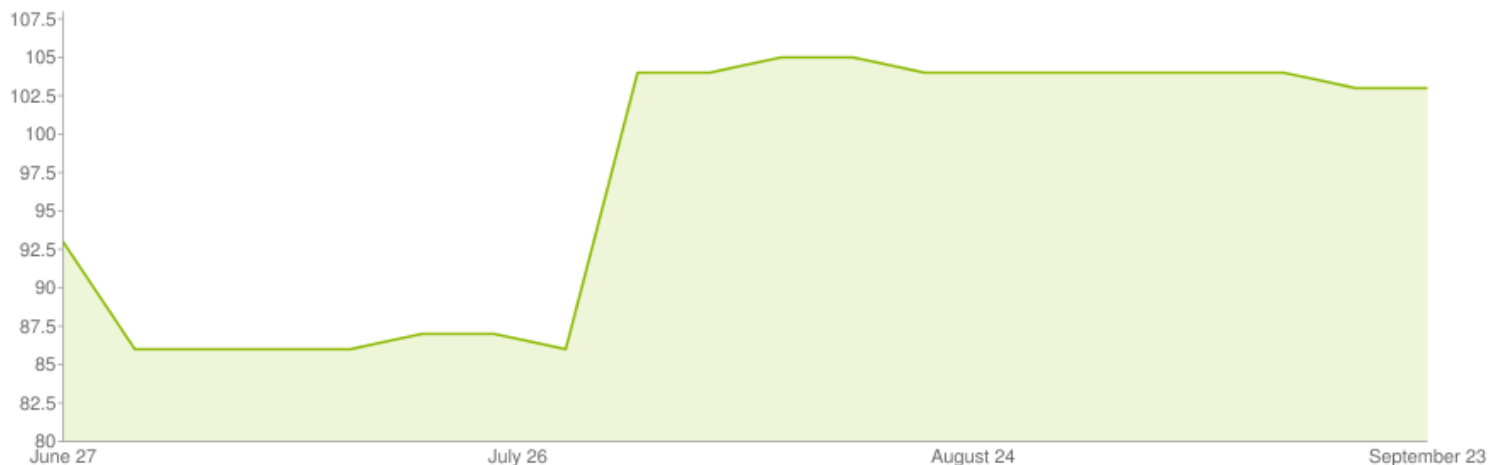
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## Additions &amp; Terminations

09/23/2016



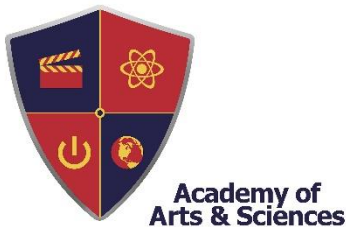
## Additions (23)

Name	Employment status	Department	Division	Location	Job title	Hire date
Collier, Melissa	Full-Time	Instructors/Teachers	Academic Affairs	AAS Thousand Oaks	Middle School Instructor	08/01/2016
Crolius-Ross, Cynthia	Full-Time	Instructors/Teachers	Academic Affairs	AAS Thousand Oaks	Middle School Instructor	08/01/2016
De La Pena, Susan	Full time	Advising	Information Services	Central Office (TO)	High School Advisor	08/08/2016
DeJesus, Oscar	Full-Time	Marketing	Operations	AAS Thousand Oaks	External Relations Coordinator	07/01/2016
Eagleton, Sarah	Full-Time	Instructors/Teachers	Academic Affairs	AAS Thousand Oaks	Elementary Teacher	08/01/2016
Eminente, Dario	Full-Time	Enrollment Team	Information Services	Central Office (TO)	Enrollment Specialist	07/01/2016
Fayyad, Dania	Full-Time	Advising	Information Services	Central Office (TO)	High School Advisor	08/01/2016
Ginn, Alyssa	Full-Time	Instructors/Teachers	Academic Affairs	AAS Thousand Oaks	High School Social Studies Teacher	08/01/2016
Gonzalez, Gabriela	Full-Time	Counseling	Academic Affairs	AAS Thousand Oaks	Counselor	08/01/2016
Hobson, Jennifer	Full time	Instructors/Teachers	Academic Affairs	AAS Thousand Oaks	High School English Teacher	08/01/2016
Johnson, Glen	Full-Time	SPED	Academic Affairs	AAS Thousand Oaks	SPED Instructor	08/01/2016
Kohler, Morgan	Full time	Virtual Learning	Information Services	Central Office	Virtual Learning Specialist	07/01/2016
Lewers, Karen	Full time	Instructors/Teachers	Academic Affairs	AAS Thousand Oaks	High School Math Teacher	08/01/2016
Lomeli, Andrea	Full-Time	Instructors/Teachers	Academic Affairs	AAS Thousand Oaks	Middle School Instructor	08/01/2016
Neri, Silvia	Part-Time	Information Services	Information Services	AAS Thousand Oaks	Records Clerk	07/18/2016
Pompa, Laurie	Full-Time	Advising	Information Services	Central Office (TO)	High School Advisor	08/01/2016
Shabaglian, Arris	Full-Time	Instructors/Teachers	Academic Affairs	AAS Thousand Oaks	High School English Teacher	08/01/2016
Shumaker, Vikki	Full-Time	Instructors/Teachers	Academic Affairs	AAS Thousand Oaks	Elementary Teacher	08/01/2016
Slakey, Roxi	Full time	Instructors/Teachers	Academic Affairs	Central Office (TO)	Elementary Teacher	08/01/2016
Smith, Kristy	Full-Time	Home School	Academic Affairs	Central Office (TO)	Educational Facilitator	08/01/2016
Williams, Nicole	Full-Time	Information Services	Academic Affairs	AAS Thousand Oaks	High School English Teacher	08/01/2016

Name	Employment status	Department	Division	Location	Job title	Hire date
Wood, Jessica	Full-Time	Instructors/Teachers	Academic Affairs	Central Office (TO)	Middle School Instructor	08/01/2016
Wormald, Amy	Full-Time	Home School	Academic Affairs	Central Office (TO)	Educational Facilitator	08/01/2016

## Terminations (13)

Name	Employment status	Department	Division	Location	Job title	Hire date	Termination date
Charlton, Robert	Terminated	Academic Affairs	Academic Affairs	San Diego	High School Science Teacher	01/01/2014	06/30/2016
Evangelista, Maricella	Terminated	Counseling	Academic Affairs	San Diego	Online Counselor	08/22/2014	06/30/2016
Farias, Leslie	Terminated	Administration		San Diego	Administrative Assistant	01/05/2015	08/16/2016
Ferguson, Tomoko	Terminated	Instructors/Teachers		Wise Academy	K-5 Instructor	08/24/2015	06/30/2016
Fisher, Amy	Terminated	Information Services	Information Services	AAS Thousand Oaks	Scholar Engagement Coordinator	10/16/2015	09/13/2016
Fysh, Ashly	Terminated	Instructors/Teachers	HS	San Diego	High School English Teacher	01/01/2014	06/30/2016
Hallal, Erin	Terminated	Instructors/Teachers		Wise Academy	K-5 Instructor	09/01/2014	06/30/2016
McCormack, Nickolas	Terminated	Instructors/Teachers		Wise Academy	K-5 Instructor	08/24/2015	06/30/2016
Meri, Kerin	End of Contract	Instructors/Teachers		Wise Academy	K-5 Instructor	08/24/2015	06/30/2016
Ryan, Jo	Terminated	Instructors/Teachers	HS	AAS Thousand Oaks	High School English Teacher	05/27/2013	06/30/2016
Sahagun, Daniel	Terminated	Counseling	Academic Affairs	AAS Thousand Oaks	Counselor	02/16/2016	07/27/2016
Simmonds, Sandra	End of Contract	Instructors/Teachers		Wise Academy	K-5 Instructor	08/24/2015	06/30/2016
Stedwell, Kegan	End of Contract	Operations		Wise Academy	Director of Operations	08/01/2015	06/30/2016



**Academy of  
Arts & Sciences**

**FOR IMMEDIATE RELEASE:**

August 25, 2016

**CONTACT:** Oscar De Jesus  
(805) 807-8201

## **Academy of Arts & Sciences (AAS) Partners with TeamBonding to Provide Back to School Backpacks for Mountain Empire Unified School District**

*Thousand Oaks, CA* – AAS partnered with TeamBonding during their recent All-Staff Retreat to fill 30 backpacks with back to school supplies as part of a team building activity. Close to 100 staff participated in the activity and filled the backpacks for Mountain Empire USD. AAS selected Mountain Empire USD as the beneficiary because the retreat was in San Diego County, and they are the authorizer for San Diego County, in addition to being great partners in education.

“We truly value our partnership with the Academy of Arts and Sciences. We have already given out some of the backpacks to our students who need the school supplies and they were received with great enthusiasm and appreciation,” said Dr. Kathy Granger, Mountain Empire USD Superintendent.

The “Tools For Schools” program is part of the TeamBonding’s Corporate Social Responsibility Team Building series. This program is a fun, interactive, and productive way to bring teams together and unite them toward a common goal of helping the local community. School supplies can be expensive, especially for middle and high school scholars. “Tools For Schools” provided a great way for AAS to help make a difference in our community.

“This was a terrific and engaging team building activity for our entire staff,” said J.J. Lewis, AAS President & CEO. “And it was great for our AAS family to be able to give back to one of our great partners to help ensure their scholars have some resources as they start the 2016-17 school year.”

### **About the Academy of Arts & Sciences**

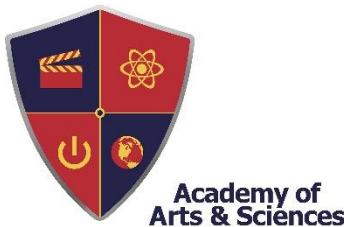
Academy of Arts & Sciences (AAS) is one of California’s leading WASC-accredited virtual public charter schools serving scholars throughout the state, with Learning Centers located in San Diego and Thousand Oaks. AAS offers a home study and online option for scholars in grades kindergarten through 12. AAS is committed to creating a collaborative virtual learning community, inspiring scholars to appreciate the ways in which arts and sciences nurture a curiosity for lifelong learning, and preparing scholars to take responsibility for their future successes.

For more information about AAS, visit [www.aascalifornia.org](http://www.aascalifornia.org).

### **About Mountain Empire Unified School District**

The Mountain Empire Unified School District is the Southeastern most school district in San Diego County, bordering the Mexican State of Baja California on the South and Imperial County on the East. Mountain Empire Unified School District encompasses over 660 square miles, and serves approximately 1,600 students per year. The District began educating students in 1923 and was composed of seven elementary schools and one union high school. Unification of the District took place in 1952. The District now consists of two (2) elementary schools, Pre-K through 8th grade; two (2) elementary schools, Pre-K through 5th grade; two (2) middle schools, 6th through 8th grade; one (1) high school; an Alternative Education Program and a Transition Program which serves Special Education students after high school, ages 18 to 22.

For more information about MEUSD, visit [meusd.schoolwires.net](http://meusd.schoolwires.net).  
Powered by BoardOnTrack



**FOR IMMEDIATE RELEASE:**

August 26, 2016

**CONTACT:** Oscar De Jesus

(805) 807-8502

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## **Academy of Arts & Sciences' (AAS) Mae Van Vooren to Speak at the Multicultural Homeschooling Network's Social & Educational Seminar**

*Thousand Oaks, CA* – Mae Van Vooren, AAS Director of Strategic Initiatives, will be the opening speaker at the Multicultural Homeschooling Network's 2<sup>nd</sup> Annual Social & Educational Seminar. The seminar is tomorrow, Saturday, August 27, at the Mountain View Resorts in West Hills.

"As a Filipino American, being asked to share my experience and knowledge of alternative methods of education, like home study, with the Multicultural Homeschool Network, gives me a true sense of honor and pride," said Van Vooren. "As their opening speaker, I am able to support their efforts to expose more families and cultures to the home study opportunities available throughout California, including our program."

Van Vooren received her Bachelor of Arts in Communicative Disorders from San Diego State University and her Master of Arts in Special Education from California State University, Northridge. Van Vooren has homeschooled her four children since Kindergarten, taught college students, acted as an educational consultant for several companies, been an entrepreneur and an educational facilitator who has taught general education students as well as gifted, exceptional, autistic, deaf and hard of hearing children. Van Vooren has also aided in developing two homeschool charter programs in the state of California.

"This is an exciting opportunity for Mae and AAS, to provide insight from a member of our Senior Management Team to the attendees at the Multicultural Homeschooling Network's 2<sup>nd</sup> Annual Social & Educational Seminar," said J.J. Lewis, AAS President & CEO. "AAS is proud to partner with organizations like this, to promote the various educational options that are available for families throughout the region. I encourage families to attend to not only learn more about AAS, but virtual education in general."

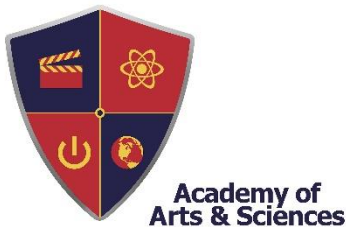
Multicultural Homeschooling Network's 2<sup>nd</sup> Annual Social & Educational Seminar is a casual, fun, and informative seminar that is considered beneficial to all homeschooling families and the participants as well. The seminar will include speakers, charter schools, vendors, food from a variety of cultural backgrounds, activities for homeschoolers of all ages, raffles, and the opportunity to learn more about homeschooling and all the different styles of homeschooling that exist within the homeschooling community. For more information or to RSVP, visit [Multicultural Homeschooling Network](http://www.multiculturalhomeschoolingnetwork.org).

### **About the Academy of Arts & Sciences**

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For more information about AAS, visit [www.aascalifornia.org](http://www.aascalifornia.org).





**FOR IMMEDIATE RELEASE:**

September 16, 2016

**CONTACT:** Oscar De Jesus

(805) 807-8502

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## **Academy of Arts & Sciences (AAS) to Host Internet Safety and Digital Abuse Prevention Luncheon with Richard Guerry**

*Thousand Oaks, CA* – AAS will host the Learning Coach Kick-Off Luncheon next Friday, September 23, from 11:30 am to 2 pm at their Thousand Oaks Learning Center. Richard Guerry, Executive Director of the Institute for Responsible Online and Cell-Phone Communication, will be the guest speaker. He will be discussing the topic “Internet Safety and Digital Abuse Prevention” for AAS Learning Coaches, staff and members of the community.

“I am honored to be speaking at the Academy of Arts & Sciences luncheon on September 23<sup>rd</sup>, and it is my goal to ensure everyone attending leaves this event with information that will allow them to operate – and teach others to operate – powerful digital tools safely and responsibly,” said Guerry. “When used responsibly, digital tools and technologies can open windows of opportunity past generations may have never dreamed possible, but abuse of this power can lead to devastating consequences. How we use digital tools determines the outcome, and this luncheon provides a platform to install wisdom, or what we at IROC2.org refer to as Digital Consciousness.”

“Internet Safety and Digital Abuse Prevention” is a multi-award winning program that provides greater awareness of negative, irresponsible, and malicious digital behaviors and trends and the method to reduce the risk of becoming a victim of a cyber-crime, cyberbullying, and digital exploitation. All those attending this program will obtain the solution for preventing Cyberbullying, Inappropriate photos, Irresponsible use of apps, Poor social media behaviors, and many other current and future cyber issues.

“We are thrilled to host our Learning Coach Kick-Off Luncheon next week, and share our Thousand Oaks Learning Center with our learning coaches, staff and community,” said J.J. Lewis, AAS President & CEO. “This is such an important topic, and of utmost importance especially as a virtual public charter school. I hope our families and members of the community come in to learn from Richard and are able to use the resources he provides through his talk.”

For more information or to RSVP, please visit <http://bit.ly/2cN4uto>.

### **About the Academy of Arts & Sciences**

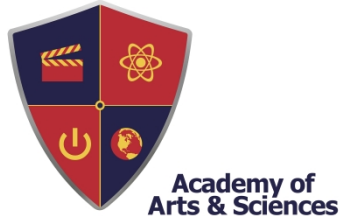
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For more information about AAS, visit [www.aascalifornia.org](http://www.aascalifornia.org).

# Coversheet

## Finance Committee Report

**Section:** VI. REPORTS  
**Item:** B. Finance Committee Report  
**Purpose:** FYI  
**Submitted by:** Kathy Granger  
**Related Material:** Finance Committee Report - September.doc



## Finance Committee Report September 13, 2016

The inaugural Finance Committee met on Tuesday, September 13, 2016 at 2 pm. Members of the committee consist of Mr. Joe Cummings, Ms. Lisa Fishman (Director of Operations), and Dr. Kathy Granger (Committee Chair), all of whom were present at this meeting. Mr. J.J. Lewis, President & CEO, serves as an ex-officio member and Mr. Miguel Aguilar, Executive Assistant to the CEO, serves as secretary, both of whom were also present at this meeting.

Mr. Lewis provided highlights from the Staff Report (the entire Staff Report can be found online, in our September Finance Committee Meeting Packet):

### 2015-16 Audit

Christy White Associates were on-site on Thursday, August 4<sup>th</sup> to complete portions of their audit review for the 2015-16 year. They will be back on-site on Wednesday and Thursday, September 21<sup>st</sup> and 22<sup>nd</sup>, to complete their review of our financials. The audit is due to the state by December 15<sup>th</sup>; our goal is to submit early.

### 2016-17 Funding Update

AAS will be receiving mandate block grant revenue this year, along with rental income from tenets at three (3) of our leased properties. Per our SB740 Funding Determination, we will receive zero funding through LCFF. We will appeal our funding position to the California Department of Education, Advisory Commission on Charter Schools and State Board of Education this winter after our audit.

### Chase Bank (checking account)

The primary account for AAS is a checking account at Chase Bank. Balances are as of the end of the reported month:

- July:               \$13,412,370.84
- August:           \$12,604,867.33

### JP Morgan Chase (CD account)

AAS has a laddered CD account through JP Morgan Chase. Balances are as of the end of the reported month:

- July:               \$5,021,643
- August:           \$5,025,280

Mr. Lewis led the committee in a review and discussion on the Finance Committee charge, which was approved by the Board of Directors at their May 10, 2016 special meeting. Key responsibilities consist of keeping oversight of the school's strategic and transactional planning and activities, capital structure objectives, plans, and policies; ensuring accurate tracking/monitoring/accountability for funds; developing an annual operating budget with staff; monitoring adherence to the budget; and presenting all financial goal and proposals to the Board of Directors for final approval.

Mr. Lewis introduced Mr. Roland Canotal and Mr. Joshua Eng from EdHive to walk the committee through the 2015-16 unaudited actuals. Mr. Lewis noted these are due to our authorizers and the California Department of Education by September 15.

	<u>Beginning Balance</u>	<u>Adjusted Beginning Balance</u>	<u>2015-16 Revenue</u>	<u>2015-16 Expenses</u>	<u>Ending Fund Balance</u>
Del Mar K-5	\$734,468.00	\$744,611.00	\$842,992.11	\$406,553.71	\$1,181,049.40
Del Mar 6-12	\$971,963.61	\$974,587.61	\$1,905,431.36	\$2,575,631.92	\$304,387.05
El Cajon K-5	\$134,8805.00	\$85,8138.00	\$699,205.18	(\$325,781.54)	\$1,883,169.72
El Cajon 6-12	\$142,7047.00	\$147,3498.00	\$829,139.18	\$319,091.35	\$1,983,545.83
Fresno	\$602,212.82	\$602,212.82	\$1,453,027.45	\$1,656,006.68	\$399,233.59
LA K-8	\$795,576.39	\$795,576.39	\$1,027,684.63	\$51,844.64	\$1,304,819.38
LA 9-12	\$1,088,511.64	\$1,088,511.64	\$461,363.41	\$840,050.07	\$709,824.98
Oxnard & Ventura	\$2,117,453.95	\$2,138,048.95	\$1,130,380.48	\$395,849.98	\$2,872,579.45
Sonoma	\$663,966.59	\$663,966.59	\$2,792,724.67	\$3,358,985.59	\$977,05.67
Thousand Oaks & Simi Valley	\$2,005,106.47	\$2,019,643.47	\$3,264,999.81	\$403,5521.76	\$1,249,121.52

Mr. Lewis shared that with the consolidation of charters from 10 to five (5), several ending fund balances will shift to the remaining charter in the respective county.

	<u>Del Mar K-5</u>	<u>Del Mar 6-12</u>	<u>El Cajon K-5</u>	<u>El Cajon 6-12</u>	<u>Del Mar K-12</u>
Ending	\$1,181,049.40	\$304,387.05	\$1,883,169.72	\$1,983,545.83	\$5,352,152

<b>Fund Balance</b>					
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	<u><b>LA K-8</b></u>	<u><b>LA 9-12</b></u>	<u><b>LA K-12</b></u>
<b>Ending Fund Balance</b>	\$1,304,819.38	\$709,824.98	\$2,014,644.36

	<u><b>Oxnard &amp; Ventura</b></u>	<u><b>Thousand Oaks &amp; Simi Valley</b></u>	<u><b>Thousand Oaks</b></u>
<b>Ending Fund Balance</b>	\$2,872,579.45	\$1,249,121.52	\$4,121,700.97

*The Finance Committee voted unanimously to approve the 2015-16 Unaudited Actuals.*

**Mr. Lewis introduced Mr. Scott Warner from CSMC to walk the committee through the July Financials. Mr. Warner walked the committee through the Balance Sheet and Year to Date Actual to Budget Detail, as well as the July Check Register Detail. It was noted that numbers will change now that we have the unaudited actuals. It was also noted that CSMC has been working with EdHive to ensure the financials are correct during the transition between back-office providers.**

**Mr. Warner will be at the September Board of Directors meeting to walk the Board through Charter Vision, a new tool to see AAS finances in real-time. This presentation will be part of the Finance Committee Report.**

**Mr. Lewis welcomed Mr. Warner back to the microphone to talk through the proposed amended budget revision. Now that there is understanding with the state on expected revenues, the budget needs to be adjusted accordingly. See notes from the Staff Report.**

*The Finance Committee voted unanimously to approve the 2016-17 Amended Operating Budget.*

**The meeting adjourned at 3:21 pm. The next Finance Committee meeting is scheduled for Tuesday, October 18 starting at 2 pm.**

**Respectfully Submitted,**

**Dr. Kathy Granger  
Board Treasurer &  
Finance Committee Chair**

# Coversheet

## Review and Approve the 2016-17 Amended Operating Budget

**Section:** VIII. NEW BUSINESS  
**Item:** A. Review and Approve the 2016-17 Amended Operating Budget  
**Purpose:** Vote  
**Submitted by:**  
**Related Material:** AAS - 1617 Budget - September Revision.pdf  
AAS Board Memo - FY17 Amended Operating Budget.doc

**Academy of Arts and Sciences**  
**Budget Summary**  
**2016-17 Budgets by School**



SACS Code Description		Del Mar	Los Angeles	TO	Fresno	Sonoma	Total
<b>Revenue</b>							
	State	9,439	4,425	13,704	3,837	6,952	38,359
	Federal						
	Local	86,111	48,721	110,811	36,484	73,874	356,000
<b>Total Revenue</b>		<b>\$ 95,550</b>	<b>\$ 53,146</b>	<b>\$ 124,515</b>	<b>\$ 40,321</b>	<b>\$ 80,826</b>	<b>\$ 394,359</b>
<b>Expenses</b>							
1000	Certificated Salaries	954,226	539,891	1,227,938	404,290	818,625	3,944,971
2000	Classified Salaries	405,665	229,521	522,027	171,874	348,018	1,677,104
3000	Benefits	302,123	170,938	388,785	128,005	259,190	1,249,041
4000	Books and Supplies	1,139,601	644,774	1,466,487	482,831	977,658	4,711,352
5000	Services and Other Operating Expenses	479,314	271,191	616,802	203,078	411,201	1,981,585
6000	Capital Outlay						
7000	Other Outgoing						
<b>Total Expenses</b>		<b>\$ 3,280,930</b>	<b>\$ 1,856,315</b>	<b>\$ 4,222,038</b>	<b>\$ 1,390,078</b>	<b>\$ 2,814,692</b>	<b>\$ 13,564,054</b>
<b>Surplus / (Deficit)</b>		<b>\$ (3,185,380)</b>	<b>\$ (1,803,169)</b>	<b>\$ (4,097,523)</b>	<b>\$ (1,349,757)</b>	<b>\$ (2,733,866)</b>	<b>\$ (13,169,695)</b>
As a % of LCFF revenue		#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!

## Revenue Input

## Academy of Arts and Sciences

## Revenue

## 2016-17 Budgets by School

Funding Factor 0%



SACS		Del Mar	Los Angeles	TO	Fresno	Sonoma	Total
<b>State</b>							
8011	LCFF; state aid portion	-	-	-	-	-	-
8012	LCFF; EPA portion	-	-	-	-	-	-
8096	In-Lieu of Property Taxes, all grades	-	-	-	-	-	-
8019	Prior Year Income / Adjustments						-
8520	State Child Nutrition program						-
8560	Lottery						-
8550	Mandate Block Grant	9,439	4,425	13,704	3,837	6,952	38,359
8591	SB 740 Rent re-imburement program						-
8590	All Other State Revenue / Clean Energy						-
8599	Prior Year State Income						-
<b>State Revenue</b>		<b>\$ 9,439</b>	<b>\$ 4,425</b>	<b>\$ 13,704</b>	<b>\$ 3,837</b>	<b>\$ 6,952</b>	<b>\$ 38,359</b>
<b>Federal</b>							
8181	Special Education, federal						-
8220	Federal Child Nutrition Programs						-
8290	All Other Federal Revenue, inc Facilities Incentive Grants program						-
8291	Title I						-
8292	Title II						-
8293	Title III						-
8295	Title V						-
8299	Prior Year Federal Revenue						-
<b>Federal Revenue</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Local</b>							
8660	Interest						-
8782	All Other Transfers from County Offices						-
8784	All Other Transfers from Other Locations						-
8785	CMO Management fee						-
8792	SPED State / Other Transfers from County	-	-	-	-	-	-
8980	Student Lunch Revenue						-
8982	Foundation Grants / Donations						-
8983	All Other Local Revenue						-
8984	Student Body (ASB) Fundraising Revenue						-
8985	School Site Fundraising						-
8986	Rental Income	86,111	48,721	110,811	36,484	73,874	356,000
8999	Revenue Suspense						-
<b>Local Revenue</b>		<b>\$ 86,111</b>	<b>\$ 48,721</b>	<b>\$ 110,811</b>	<b>\$ 36,484</b>	<b>\$ 73,874</b>	<b>\$ 356,000</b>
<b>Total Revenue</b>		<b>\$ 95,550</b>	<b>\$ 53,146</b>	<b>\$ 124,515</b>	<b>\$ 40,321</b>	<b>\$ 80,826</b>	<b>\$ 394,359</b>



**Academy of Arts and Sciences**  
**Expenses Summary**  
**2016-17 Budgets by School**

2.5% Assumed CPI over previous year, source: School Services



SAC/SAC Code Description	Del Mar	Los Angeles	TO	Fresno	Sonoma	Total	1617 Projections	1516 Actuals 7/1-3/31
<b>Certificated Salaries</b>								
1100 Teachers' Salaries	636,705	360,241	819,339	269,762	546,226	2,632,272	2,632,272	
1105 Teachers' Stipends / Bonus	-	-	-	-	-	-	-	
1120 Substitute Expense	-	-	-	-	-	-	-	
1200 Certificated Pupil Support Salaries	193,656	109,569	249,205	82,049	166,137	800,616	800,616	
1300 Certificated Supervisor and Administrator Salaries	123,865	70,081	159,394	52,480	106,263	512,083	512,083	
1305 Certificated Sup. and Admin. Stipends / Bonus	-	-	-	-	-	-	-	
1900 Other Certificated Salaries	-	-	-	-	-	-	-	
1910 Other Certificated Overtime	-	-	-	-	-	-	-	
<b>1000 Subtotal</b>	<b>\$ 954,226</b>	<b>\$ 539,891</b>	<b>\$ 1,227,938</b>	<b>\$ 404,290</b>	<b>\$ 818,625</b>	<b>\$ 3,944,971</b>	<b>\$ 3,944,971</b>	
<b>Classified Salaries</b>								
2100 Instructional Aide Salaries	-	-	-	-	-	-	-	
2110 Instructional Aide Overtime	-	-	-	-	-	-	-	
2200 Classified Support Salaries (Maintenance / Food)	199,961	113,136	257,318	84,720	171,545	826,680	826,680	
2210 Classified Support Overtime	-	-	-	-	-	-	-	
2300 Classified Supervisor and Administrator Salaries	122,119	69,093	157,147	51,740	104,765	504,864	504,864	
2400 Clerical, Technical, and Office Staff Salaries	83,585	47,292	107,561	35,414	71,708	345,560	345,560	
2410 Clerical, Technical, and Office Staff Overtime	-	-	-	-	-	-	-	
2900 Other Classified Salaries	-	-	-	-	-	-	-	
2905 Other Stipends	-	-	-	-	-	-	-	
2910 Other Classified Overtime	-	-	-	-	-	-	-	
<b>2000 Subtotal</b>	<b>\$ 405,665</b>	<b>\$ 229,521</b>	<b>\$ 522,027</b>	<b>\$ 171,874</b>	<b>\$ 348,018</b>	<b>\$ 1,677,104</b>	<b>\$ 1,677,104</b>	
<b>Employee Benefits</b>								
3101 State Teachers' Retirement System, certificated personnel	120,042	67,918	154,475	50,860	102,983	496,277	496,277	
3202 Public Employees' Retirement System, classified	-	-	-	-	-	-	-	
3313 OASDI	25,151	14,230	32,366	10,656	21,577	103,980	103,980	
3323 Medicare	19,718	11,156	25,374	8,354	16,916	81,520	81,520	
3403 Health & Welfare Benefits	109,823	62,136	141,324	46,530	94,216	454,030	454,030	
3503 State Unemployment Insurance	5,631	3,186	7,246	2,386	4,831	23,280	23,280	
3603 Worker Compensation Insurance	21,758	12,311	27,999	9,219	18,666	89,953	89,953	
3703 Other Post Employment Benefits	-	-	-	-	-	-	-	
3903 Other Benefits	-	-	-	-	-	-	-	
<b>3000 Subtotal</b>	<b>\$ 302,123</b>	<b>\$ 170,938</b>	<b>\$ 388,785</b>	<b>\$ 128,005</b>	<b>\$ 259,190</b>	<b>\$ 1,249,041</b>	<b>\$ 1,249,041</b>	
<b>Total Personnel Expenses</b>	<b>\$ 1,662,014</b>	<b>\$ 940,350</b>	<b>\$ 2,138,750</b>	<b>\$ 704,169</b>	<b>\$ 1,425,833</b>	<b>\$ 6,871,116</b>	<b>\$ 6,871,116</b>	
<b>Books and Supplies</b>								
4100 Approved Textbooks and Core Curricula Materials	934,800	528,900	1,202,940	396,060	801,960	3,864,660	3,770,400	2,296,171

## Expenses Summary

4200	Books and Other Reference Materials	165,164	93,448	212,540	69,977	141,693	682,821	666,167	574,625
4300	Materials and Supplies	6,947	3,930	8,939	2,943	5,960	28,720	28,019	21,014
4315	Classroom Materials and Supplies	-	-	-	-	-	-	-	-
4400	Noncapitalized Equipment	268	151	345	113	230	1,107	1,080	810
4430	General Student Equipment	32,423	18,345	41,724	13,737	27,816	134,044	130,775	135,589
4700	Food and Food Supplies	-	-	-	-	-	-	-	-
<b>4000</b>	<b>Subtotal</b>	<b>\$ 1,139,601</b>	<b>\$ 644,774</b>	<b>\$ 1,466,487</b>	<b>\$ 482,831</b>	<b>\$ 977,658</b>	<b>\$ 4,711,352</b>	<b>\$ 4,596,441</b>	<b>\$ 3,028,209</b>

**Services and Other Operating Expenses**

5200	Travel and Conferences	12,094	6,843	15,563	5,124	10,376	50,000	50,000	32,012
5210	Training and Development Expense	36,283	20,528	46,690	15,372	31,127	150,000	150,000	19,276
5300	Dues and Memberships	2,419	1,369	3,113	1,025	2,075	10,000	10,000	24,109
5400	Insurance	7,471	4,227	9,613	3,165	6,409	30,885	30,885	23,164
5500	Operation and Housekeeping Services/Supplies	1,742	985	2,241	738	1,494	7,200	7,200	13,511
5501	Utilities	2,686	1,520	3,456	1,138	2,304	11,104	11,104	8,328
5505	Student Transportation / Field Trips	18,141	10,264	23,345	7,686	15,563	75,000	75,000	55,026
5600	Space Rental/Leases Expense	188,237	106,503	242,231	79,753	161,488	778,212	778,212	518,418
5601	Building Maintenance	5,805	3,285	7,470	2,460	4,980	24,000	24,000	13,015
5602	Other Space Rental	1,209	684	1,556	512	1,038	5,000	5,000	-
5605	Equipment Rental/Lease Expense	1,988	1,125	2,559	842	1,706	8,220	8,220	59,174
5610	Equipment Repair	-	-	-	-	-	-	-	-
5800	Professional/Consulting Services and Operating E	77,394	43,789	99,594	32,791	66,396	319,965	319,965	467,838
5803	Banking and Payroll Service Fees	1,209	684	1,556	512	1,038	5,000	5,000	8,200
5805	Legal Services and Audit	33,380	18,886	42,955	14,143	28,637	138,000	138,000	76,857
5810	Educational Consultants	55,391	31,340	71,280	23,468	47,520	229,000	229,000	268,595
5815	Advertising / Recruiting	24,188	13,686	31,127	10,248	20,751	100,000	100,000	39,760
5820	Fundraising Expense	-	-	-	-	-	-	-	-
5875	District Oversight Fee	-	-	-	-	-	-	-	-
5890	Interest Expense / Misc. Fees	-	-	-	-	-	-	-	-
5899	CMO Management Fee	-	-	-	-	-	-	-	-
5900	Communications	9,675	5,474	12,451	4,099	8,300	40,000	40,000	29,377
5999	Expense Suspense	-	-	-	-	-	-	-	-
<b>5000</b>	<b>Subtotal</b>	<b>\$ 479,314</b>	<b>\$ 271,191</b>	<b>\$ 616,802</b>	<b>\$ 203,078</b>	<b>\$ 411,201</b>	<b>\$ 1,981,585</b>	<b>\$ 1,981,585</b>	<b>\$ 1,656,657</b>

**Capital Outlay**

6900	Depreciation Expense	-	-	-	-	-	-	-	-
<b>6000</b>	<b>Subtotal</b>								

**Other Outgoing**

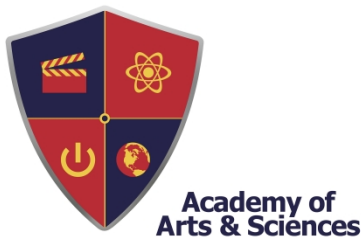
7010	Special Education Encroachment	-	-	-	-	-	-	-	-
7438	Debt Service - Interest								
<b>7000</b>	<b>Subtotal</b>								

**Total Non-Personnel Expenses**

**\$ 1,618,916 \$ 915,965 \$ 2,083,289 \$ 685,909 \$ 1,388,859 \$ 6,692,938 \$ 6,578,027 \$ 4,684,866**

**Total Expenses**

**\$ 3,280,930 \$ 1,856,315 \$ 4,222,038 \$ 1,390,078 \$ 2,814,692 \$ 13,564,054 \$ 13,449,143 \$ 4,684,866**



## Memorandum

**To: Board of Directors**  
**From: Lisa Fishman, Director of Operations**  
**Date: September 26<sup>th</sup>, 2016**  
**RE: FY17 Amended Operating Budget**

The FY17 Operating Budget was created with the assistance of our new back office provider, CSMC, and approved at our Annual Meeting on Monday, June 7<sup>th</sup>.

The State Board of Education met on Thursday, July 14<sup>th</sup> and approved the recommendation from the California Department of Education and Advisory Commission on Charter Schools to approve zero funding for AAS for the next two (2) years. After consultations with the CDE, we have adjusted our anticipated revenues for FY17 and anticipate receiving Mandated Block Grant and rental income. As such, we have adjusted our total revenue to \$394,359.

We will appeal our funding position to the CDE, ACCS and SBE this winter after our audit. We will also continue monitor and track our budget carefully and provide regular updates to the Finance Committee and Board of Directors throughout the year.

**Action Requested:**

**A motion to approve the FY17 amended operating budget for AAS.**

**Reviewed and Approved for Submission:**

A handwritten signature in black ink, appearing to read "J.J. Lewis".

**J.J. Lewis**  
**President & CEO**

**Finance Committee Recommendation:**

**The Finance Committee met on Tuesday, September 13<sup>th</sup> and unanimously recommend approval of the suggested action by the full Board of Directors.**

# Coversheet

## Review and Approve the Charter Renewal Petitions

**Section:** VIII. NEW BUSINESS  
**Item:** B. Review and Approve the Charter Renewal Petitions  
**Purpose:** Vote  
**Submitted by:**  
**Related Material:** AAS Board Memo - Charter Renewal Petitions.doc  
Charter Renewal Petition - Del Mar.pdf  
Charter Renewal Petition - Sonoma.pdf  
Charter Renewal Petition - Thousand Oaks.pdf



## Memorandum

**To: Board of Directors**  
**From: Julie Troletti, Director of Information Services**  
**Date: September 26<sup>th</sup>, 2016**  
**RE: Charter Renewal Petitions**

Three (3) of our charters are due for renewal at the conclusion of the 2016-17 school year. We have revised our charter petitions to reflect our new mission, vision and values and incorporate our Local Control Accountability Plan (LCAP) goals. Revisions are also reflected in our curriculum, educational program and others.

These renewal petitions are a true reflection of AAS today and our aspirations for tomorrow. They have been vetted by our legal counsel, and we anticipate final submission to our three (3) authorizers by this Friday, September 30<sup>th</sup>. Next steps include Public Hearings by our authorizers in October, followed by a final vote of approval for another five (5) year term at their November meetings.

### Action Requested:

A motion to approve the charter renewal petition for:

- AAS Del Mar
- AAS Sonoma
- AAS Thousand Oaks & Simi Valley

### Reviewed and Approved for Submission:

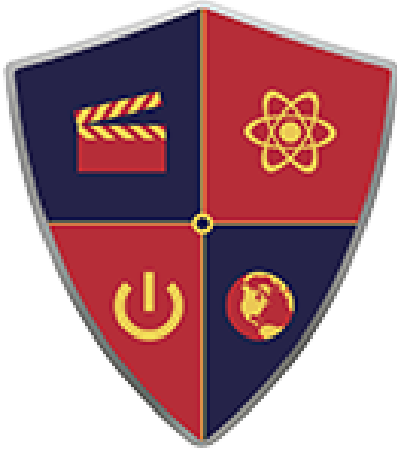
A handwritten signature in black ink, appearing to read "J.J. Lewis".

**J.J. Lewis**  
**President & CEO**

### Senior Management Team Recommendation:

The Senior Management Team met on Monday, September 19<sup>th</sup>, 2016 and unanimously recommend approval of the suggested action by the Board of Directors.





# Academy of Arts & Sciences

## Del Mar K-12 Charter Renewal 2017-2023

Submitted September 30, 2016

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## i. Changes to Charter Petition

Since 2012, Academy of Arts & Sciences Del Mar K-12 has grown and changed as both a school and an organization. What started as a concept has now developed into an educational model, serving hundreds of kids throughout San Diego County and its contiguous counties. The table below will provide a brief overview and comparison of the changes that have been made between the original Charter Petition and this Charter Renewal Petition:

	2012-2017 Original Charter	2017-2023 Charter Renewal
Curriculum	K12 and its affiliates	Subject to change depending on Standard Content and scholar need
		Research and committee review for all curriculum changes
Mission & Vision	Founders' Mission & Vision	Current Mission & Vision developed by entire staff and stakeholders in 2016
Intervention Program	Limited in explanation and resources	Detailed Response to Intervention Program
Scholar Support & Resources	None mentioned	Creation and implementation of Counseling Department
	Third party vendor	In-house Special Education Manager and teachers
	None mentioned	Intervention Coordinator
	None mentioned	Scholar Engagement Coordinator
Education Program	Online only	Independent Study
Measurable Goals		LCAP oriented
Course Placement	High School only	Middle and High School
ELL Reclassification	None	Board-approved Reclassification Policy
Independent Study expectations	None	Signatory on Excellence Pledge for Independent Study
SST Referral Process	Very broad	Detailed and user-friendly

## ii. Legal Assurances

Academy of Arts & Sciences Del Mar K-12 will follow any and all federal, state, and local laws and regulations that apply to AAS, including but not limited to:

1. AAS shall meet all statewide standards and conduct the student assessments required, pursuant to EC Sections 60605 and 60851, and any other statewide standards authorized in statute, or student assessments applicable to students in non-charter public schools. EC Section 47605(c)(1)
2. AAS shall be deemed the exclusive public school employer of the employees of AAS for purposes of the Educational Employment Relations Act. EC Section 47605(b)(5)(O)
3. AAS shall be nonsectarian in its programs, admission policies, employment practices and all other operations. EC Section 47605(d)(1)
4. AAS shall not charge tuition. EC Section 47605(d)(1)
5. AAS shall not discriminate against any student on the basis of actual or perceived disability, gender, gender identity, gender expression, nationality, race or ethnicity, religion, sexual orientation, or any other characteristic that is contained in the definition of hate crimes set forth in Section 422.55 of the Penal Code or association with an individual who has any of the aforementioned characteristics. EC Section 47605(d)(1)
6. AAS shall admit all pupils who wish to attend AAS.
7. Determine admission by a public random drawing, if the number of pupils who wish to attend AAS exceeds AAS's capacity, and preference shall be extended to pupils who currently attend AAS and pupils who reside in Mountain Empire. EC Section 47605(d)(2)(A)-(B)
8. AAS shall not enroll pupils over nineteen (19) years of age unless continuously enrolled in public school (until the age of 22 years) and making satisfactory progress toward high school diploma requirements. EC Section 47605(d)(2)(A)
9. AAS shall not require any child to attend AAS or any employee to work at AAS.
10. In accordance with EC Section 47605(d)(3), if a pupil is expelled or leaves AAS without graduation or completing the school year for any reason, AAS shall notify the superintendent of the school district of the pupil's last known address within 30 days, and shall, upon request, provide that school district with a copy of the cumulative record of the pupil, including a transcript of grades or report card, and health information. EC Section 47605(d)(3)
11. AAS shall adhere to all provisions of federal law related to students with disabilities including, but not limited to, Section 504 of the Rehabilitation Act of 1973, Title II of the Americans with Disabilities Act of 1990 and the Individuals with Disabilities in Education Improvement Act of 2004.
12. AAS shall meet all requirements for employment set forth in applicable provisions of law, including, but not limited to credentials, as necessary. Title 5 California Code of Regulations Section 11967.5.1(f)(5)(C)
13. AAS shall ensure that teachers in AAS hold a Commission on Teacher Credentialing certificate, permit, or other document equivalent to that which a teacher in other public schools

are required to hold. As allowed by statute, flexibility will be given to noncore, non-college preparatory teachers. EC Section 47605(l)

14. AAS shall at all times maintain all necessary and appropriate insurance coverage.
15. AAS shall, for each fiscal year, offer at a minimum, the number of minutes of instruction per grade level as required by EC Section 47612.5(a)(1)(A)-(D).
16. AAS shall maintain accurate and contemporaneous written records that document all pupil attendance and make these records available for audit and inspection. EC Section 47612.5(a)
17. AAS shall, on a regular basis, consult with its parents and teachers regarding AAS's education programs. EC Section 47605(c)
18. AAS shall comply with any jurisdictional limitations to locations of its facilities. EC Section 47605-47605.1
19. AAS shall comply with all laws establishing the minimum and maximum age for public school enrollment. EC Section 47612(b), 47610
20. AAS shall comply with the Public Records Act.
21. AAS shall comply with the Family Educational Rights and Privacy Act.
22. AAS shall comply with the Ralph M. Brown Act.
23. AAS shall meet or exceed the legally required minimum of school days. Title 5 California Code of Regulations Section 11960

Submitted by: \_\_\_\_\_  
Mr. J.J. Lewis, President & CEO

### iii. Impact on District

*Governing Law: Potential civil liability effects, if any, upon the school and upon Mountain Empire. EC Section 47605(g)*

#### Potential Civil Liability Effects

This statement is intended to fulfill the terms of Education Code Section 47605(g) and provides information regarding the proposed operation and potential effects of the Academy of Arts and Sciences Del Mar K-12 (AAS) on Mountain Empire Unified School District (Mountain Empire).

AAS shall be operated as the Academy of Arts and Sciences, a California non-profit public benefit corporation. This corporation is organized and operated exclusively for charitable purposes within the meaning of Section 501(c)(3) of the Internal Revenue Code and California Revenue and Taxation Code Section 23701d. The specific purposes for which the corporation is organized are for the operation of a California public charter school for educational services in accordance with the EC Section 47600, et seq.

Pursuant to Education Code Section 47604(c), an entity that grants a charter to a charter school operated by or as a non-profit public benefit corporation shall not be liable for the debts or obligations of the charter school or for claims arising from the performance of acts, errors or omissions by the charter school if the authority has complied with all oversight responsibilities required by law. As stated in the Governance Section, the Academy of Arts and Sciences Articles of Incorporation and By-Laws are enclosed as an appendix. AAS shall work diligently to assist Mountain Empire in meeting any and all oversight obligations under the law, including monthly meetings, reporting, or other requested protocol to ensure Cotati-Rohnert Park shall not be liable for the operation of AAS.

Further, AAS has indemnified Mountain Empire for the actions of AAS under this charter. Any indemnification or additionally insured "assurance" made by an AAS contractor on behalf of AAS shall also extend to Mountain Empire.

The By-Laws of Academy of Arts and Sciences shall provide for indemnification of AAS's Board of Directors, officers, agents, and employees, and AAS will purchase general liability insurance, Directors and Officers insurance, and fidelity bonding to secure against financial risks. Mountain Empire shall be named an additional insured on the general liability insurance of AAS.

As stated above, insurance amounts will be determined by recommendation of AAS' insurance company for schools of similar size, location, and scholar population.

The Board of Directors of Academy of Arts and Sciences will institute appropriate risk management practices, including screening of employees, establishing codes of conduct for scholars, and dispute resolution.

#### Facilities

As an independent study program, we do not require facilities. All administrative services are conducted at our Central Office which is located at 850 Hampshire, Suite P, Thousand Oaks, California 91361. AAS may request facilities from Mountain Empire Unified School District.



## Introduction

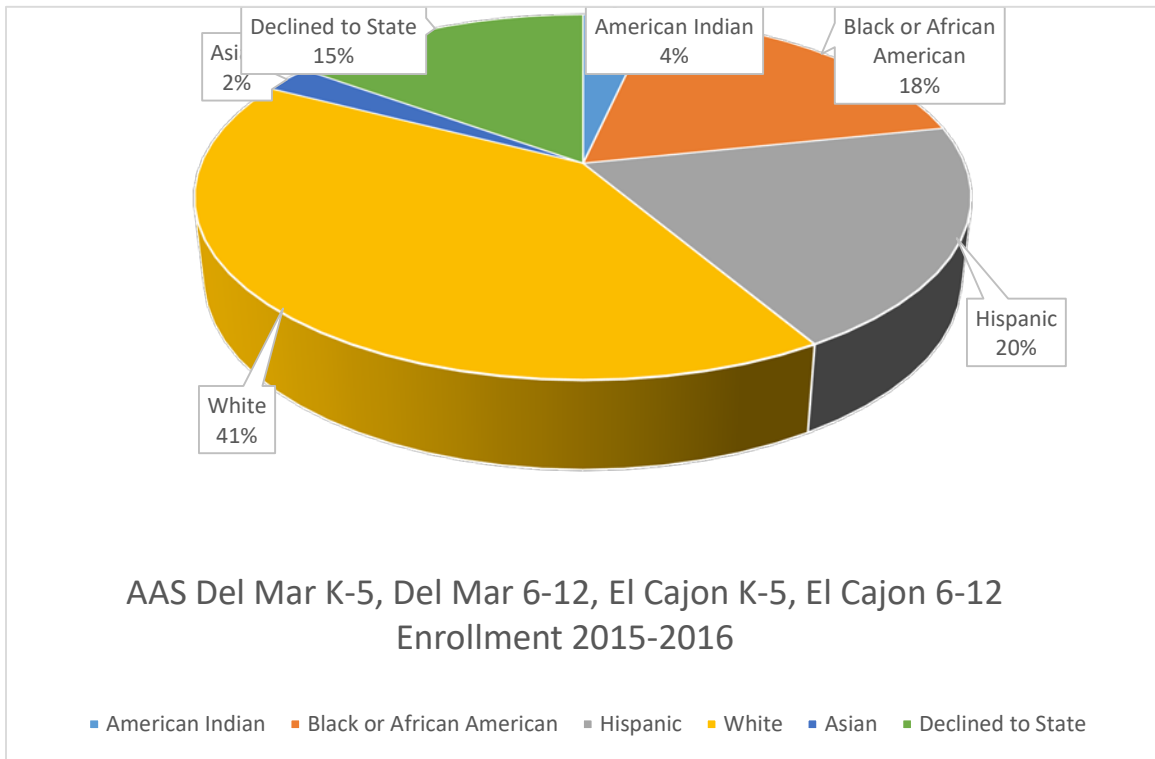
Academy of Arts & Sciences Del Mar K-12 (AAS) was founded and received its first charter in 2012. With a handful of scholars and teachers, AAS was determined to offer the community an educational program that was different than those more commonly available. By offering a rigorous curriculum and dedicated staff, AAS was able to reach scholars that might otherwise fall through the cracks. Scholars with extracurricular activities sports, dance, and acting, were able to continue with training schedules and commitments without jeopardizing their education. Scholars that were home bound, or those with negative experiences in large, comprehensive traditional schools now had a safe place to learn. Some of our scholars believed that AAS was their last option before dropping out, finding traditional schools incompatible with work schedules and family obligations. AAS was also able to offer scholars an opportunity to learn at a pace conducive to various learning styles. Regardless of personal situations or experiences, activities, or learning styles, AAS has been able to offer all scholars a place to learn and express themselves.

Originally opened as four separate schools, AAS El Cajon K-5, El Cajon 6-12, Del Mar K-5, and Del Mar 5-12, in 2016, it was decided by our Board of Directors, and then approved by Mountain Empire's Board of Directors, to condense the schools into one. After reviewing resources, finances, and manpower, the prudent choice was to utilize the Del Mar K-12 charter to meet our scholars' educational needs. To illustrate the impact this decision had on AAS, rather than having to take attendance for four scopes, which takes an average of 16 FTE hours, it now takes an average of 4 FTE hours to take attendance for one school. The combining of schools affected the state reporting obligations, not our scholars.

Five years and hundreds of scholars later, AAS has continuously reflected upon and improved our educational program, opportunities for scholar and family engagement, and scholar/teacher interactions. We have refined best practices and contributed to the evolution of virtual learning through our participation in organizations such as the California Charter School Association and the International Association for TK-12 Online Learning (iNACOL).

According to the National Survey of Scholar Engagement, online learners experienced "better use of higher order thinking skills, integrative thinking, and reflective learning" (NSSE, 2008). Through our program offerings, we promote higher level thinking, provide tools for better time management and organizational skills, and encourage reflective practice.

Our diverse population of both scholars and staff allows for the sharing of varied backgrounds and experiences. As Independent Study becomes more popular and mainstream, we expect our population to be reflective of changing enrollment patterns.



## I. Education Program

*Cal. Ed. Code § 47605(b)(5)(A)(i): “A description of the educational program of the school, designed, among other things, to identify those whom the school is attempting to educate, what it means to be an “educated person” in the 21st century, and how learning best occurs. The goals identified in that program shall include the objective of enabling pupils to become self-motivated, competent, and lifelong learners.*

*(ii) A description, for AAS, of annual goals, for all pupils and for each subgroup of pupils identified pursuant to Section 52052, to be achieved in the state priorities, as described in subdivision (d) of Section 52060, that apply for the grade levels served, or the nature of the program operated, by AAS, and specific annual actions to achieve those goals. A charter petition may identify additional school priorities, the goals for the school priorities, and the specific annual actions to achieve those goals.*

*CHARTER SCHOOL will comply with all requirements pursuant to California EC § 47605(b)(5)(A)(ii) including developing annual goals, for all pupils (i.e. school wide) and for each subgroup of pupils as identified in California EC § 52052, for each of the applicable eight (8) state priorities identified in California EC § 52060(d). Please refer to the table in Element 2: Measurable Pupil Outcomes for the school wide goals for relevant sub-groups and corresponding assessments. Beginning in fiscal year 2014-15, CHARTER SCHOOL will comply with all elements of the Local Control Accountability Plan pursuant to regulations and templates adopted by the State Board of Education and reserves the right to establish additional, school-specific goals and corresponding assessments throughout the duration of the charter.*

### Description of Program

Academy of Arts & Sciences (AAS) Del Mar K-12 is a growing and innovative California independent study public charter school, open to scholars in grades Transitional Kindergarten through 12th grade. AAS attracts scholars seeking an alternative educational program where parents have the role of “Learning Coach” and play an important role of partnering with AAS teachers to educate their children at home.

AAS offers two virtual educational program options for families: online and traditional home study. We recognize that in education one size does not fit all. AAS is designed and organized to serve scholars and families who have chosen an independent study program that can meet an individual scholar’s unique needs. AAS educates scholars with a wide range of learning styles that allow for flexibility in pacing and that are aligned with Common Core standards.

Enrollment in AAS is contingent on parent and scholar signing the Master Agreement in acknowledgement of the responsibilities as outlined in the Master Agreement. *See Appendix B for a copy of our Master Agreement.*

Our Mission and Vision describe our purpose and philosophy that guides our educational program. Through collaboration with all stakeholders, AAS developed a Mission, Vision and set of Core Values that aligns with our practice and beliefs.

### MISSION STATEMENT

Our mission is to inspire and develop innovative, creative, self-directed learners,  
one scholar at a time.

## VISION STATEMENT

Our vision is to create a collaborative virtual learning community, inspiring scholars to appreciate the ways in which arts and sciences nurture a curiosity for life-long learning, and prepare scholars to take responsibility for their future success.

## CORE VALUES

Achievement  
Communication  
Integrity  
Respect  
Teamwork

We will meet our scholars' needs by:

- Implementing an academically rigorous, 21st century, inquiry-based college preparatory curriculum which will meet Common Core standards
- Combining cutting edge curriculum with a dynamic and innovative educational practices to meet the needs of our diverse scholars.

Our School Wide Learning Outcomes (SLO's) were developed with input from all stakeholders. Closely aligned with our Mission, Vision, Core Values, and LCAP goals, our SLOs are representative of the characteristics and skills that we strive to teach, inspire, and instill in our scholars.

Effective Communicators  
Academically Proficient  
Collaboratively Minded  
College and Career Ready

We will meet our families' needs by allowing them to:

- Create a compelling learning environment
- Provide challenging lessons on a daily basis
- Be a responsible and available learning coach.

### A Day in the Life of an AAS Scholar

We encourage scholars to set a schedule for their day, one that works with their individual commitments and responsibilities. Some scholars receive and execute assignments early in the morning, much like the rhythm of a traditional brick and mortar school. Others find their

productivity is best in the afternoon or evenings. At AAS, scholars learn at the times convenient to their schedules. Though scholars have the flexibility to choose the time frame in which they study, our courses are on a semester system. Scholars finish their courses within the semester by following the teacher-created pacing plan for each of course. This generally means scholars need to make daily progress in their courses to finish by the end of the semester.

Scholars may seek support and answers to questions either through email, telephone, or by attending their teacher's weekly synchronous "Q and A" sessions. Every teacher holds "Q & A" sessions, using real time web conferencing software, two to three hours every week. Scholars may also schedule appointments with teachers to obtain help on coursework. Scholars can also communicate with their teachers by logging in to their account on our Learning Management System (LMS).

Regardless of when a scholar starts his or her daily learning, those utilizing our online program typically start by logging on to get assignments, networking with teachers and classmates, and checking for subject matter lesson sessions for their courses. Scholars turn in assignments daily or as appropriate, take tests and quizzes, and submit papers and projects through our secure LMS. Scholars' progress and grades can be viewed 24/7 so that both scholar and Learning Coach are always aware of their progress.

Every AAS teacher conducts two, one-hour virtual classroom sessions of direct instruction for their class every week, known as "Learning Labs." Scholars are required to attend these either synchronously or asynchronously. The combination of our Learning Labs and Q&A sessions allow our scholars to interact live with their teachers, up to five hours a week, and more if they schedule appointments with their teachers. Through their virtual interactions, scholars develop and pursue friendships, both during official virtual sessions and their participation in scholar-led clubs, monthly field trips, and school sponsored activities. Extracurricular school-sponsored events allow scholars to meet and build friendships based on mutual interests. In addition, many scholars pursue sports, music, and other activities in coordination with local organizations and local schools.

Scholars work collaboratively with their teachers and Learning Coach in creating a work flow plan that will allow them to complete all classes by semester's end. Some scholars may spend an entire week concentrating on math or history; others work on all their courses throughout the week.

For those scholars using our home study option of independent study, scholars and Learning Coaches check-in with their Educational Facilitators on a consistent basis. Each day there is the expectation that work will be completed and that meetings with EFs will be kept.

Each and every day is unique for an AAS scholar – the flexibility we offer allows our scholars to, as our mission states, inspire and develop into innovative, creative, and self-directed learners. *See Appendix A for 2016-2017 School Calendar*

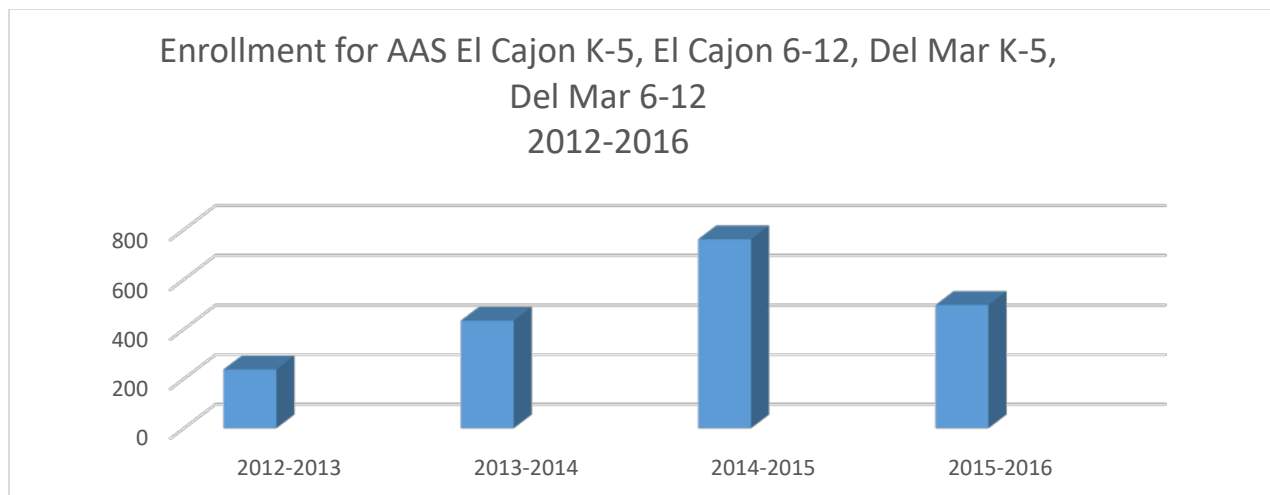
## Whom the School is Attempting to Educate

Our educational program is based on the instructional needs of our scholar profile, which is scholars from all backgrounds in grades TK-12. Our target scholar profile is not limited to any particular demographic. Instead, AAS is designed and organized to serve scholars and families who reside in San Diego County and its contiguous counties and have chosen an independent educational setting for any of the following reasons, or other reasons relevant to the individual:

- Individuals who are self-directed and choose a wider range of academic options.
- Family relationships, personal beliefs and values, and families who prefer virtual or home study instruction
- Family Schedules (i.e. sports, actors, military, extracurricular activities).
- High-risk/at-risk for successfully achieving high school graduation or equivalency.
- Health reasons prohibit them from attending normal classroom programs
- Scholars of all ability levels seeking additional academic and learning opportunities.
- Scholars that may have faced challenges such as bullying in traditional settings.
- Scholars with responsibilities such as work schedules that do not fit in an 8am-4pm schedule.
- Scholars from various backgrounds and ethnicities.
- Scholars that might otherwise choose to drop out of school due to scheduling issues.

Over the years, AAS's enrollment has fluctuated due to various circumstances. During 2013-14 and 2014-15, AAS offered multiple program options. We offered an early start date during these years, with the intent that scholars would go to school during summer months to regain missing credits or to progress in their education at an independent rate. We found that many scholars left us once "traditional" school started. This was not the intention of our course offerings. After evaluating this option, it was decided that this was not the best choice for most scholars. Because of this, we chose to eliminate this start option. This had an impact on our enrollment, but we deemed it more important to do what is best for the scholars, then it is to do what is best for the bottom line. Since choosing to focus on an independent study program that we do well, our enrollment initially dropped, but we are steadily growing as our reputation, marketing, and successes increase.

The enrollment charts include data for the combination of the original 4 San Diego charters, since the scholars have been absorbed by the combining of charters.



In education, one size does not fit all and AAS is dedicated to providing scholars and families with an online or home study learning environment that can meet an individual scholar's needs.

### 21<sup>st</sup> Century Learner

Information is multiplying as quickly as it is becoming obsolete and ideas are continually revisited, retested and revised. At the same time, the world is becoming increasingly dependent on technology. These challenges mean that scholars must learn in a technological environment in order to participate effectively in the 21<sup>st</sup> century. As such, AAS believes an educated person in the 21<sup>st</sup> century has a mastery of 21<sup>st</sup> century learning skills and tools as well as a solid foundation in the state and common core standards, and core academic subjects.

AAS will prepare innovative, creative, self-directed learners for the 21<sup>st</sup> century. To do this AAS will employ a blend of independent study curriculum and methods to ensure all scholars gain the knowledge and skills that are valued in the modern world, and necessary for future success. As a result, scholars graduating from AAS will demonstrate the core characteristics of an educated person in the 21<sup>st</sup> Century:

1. Solid foundations in core academic subjects (Math, English, Science, History, Foreign Language)
2. 21st Century learning skills: Scholars will graduate with the following:
  - Research and Communication skills
  - Thinking and problem solving skills
  - Interpersonal and self-directional skills

Ways of thinking	Ways of working	Tools for working	Living in the world
<ul style="list-style-type: none"> <li>• Creativity and innovation</li> <li>• Critical thinking, problem solving, and decision making</li> <li>• Learning to learn, metacognition</li> </ul>	<ul style="list-style-type: none"> <li>• Communication</li> <li>• Collaboration and teamwork</li> </ul>	<ul style="list-style-type: none"> <li>• Information literacy</li> <li>• Digital literacy</li> </ul>	<ul style="list-style-type: none"> <li>• Citizenship, local and global</li> <li>• Life and career</li> <li>• Personal and social responsibility, including cultural awareness and competence</li> </ul>

3. Mastery of 21st Century Tools: According to Elizabeth Rich of EdWeek.org, “*The term ‘21st-century skills’ is generally used to refer to certain core competencies such as collaboration, digital literacy, critical thinking, and problem-solving that advocates believe schools need to teach to help students thrive in today’s world*” (EdWeek, 2010). AAS scholars will graduate with a proficiency in the use digital technology and communication tools to access, manage, integrate, and evaluate information; construct new knowledge; and effectively communicate with others.

### How Learning Best Occurs

AAS believes that effective application of instructional technology in independent study learning best serves to meet the learning needs of our scholars. AAS is structured to support high scholar achievement by creating a rigorous independent study environment in both our online or home study programs for all our scholars. AAS also firmly believes that learning occurs best through the application of INACOL’s five standards for quality online learning: Equity, Stakeholder Involvement, Continuous Improvement, Personalization, Scholar Engagement, and Collaboration.

#### Equity

Scholars enrolled at AAS have access to challenging and equitable opportunities to develop learning skills, thinking skills, and life skills that prepare them for success at the next level. They are exposed to real world, scholar-centered, authentic, and inquiry-based learning experiences by teachers who utilize 21st century teaching practices.

#### Stakeholder Involvement

All stakeholders, not just teachers, are involved in the scholar’s educational experiences.



### *Continuous Improvement*

Continuous improvement practices lead to improved scholar performance. Every staff member at AAS makes performance goals that are tied to their job description, teaching practice, and AAS' LCAP goals. All staff members review progress towards their performance goals quarterly with their immediate supervisors in order to reflect, adjust and evaluate improvement goals. Teachers meet weekly by department, grade level, and/or subject as appropriate in order to analyze scholar work, collaborate on best teaching practices, and plan lessons and curriculum. This allows our scholars to be offered a rigorous core curriculum. Teachers are observed regularly by their Coordinator, Instructional Services Manager, and Scholar Intervention Coordinator in order to continually improve our instructional practices.

### *Personalization*

The scholar experience is personalized both in and out of the classroom. Teachers get to know their scholars learning needs through regular interaction with them. They assist them with those needs through the LMS, Learning Labs, Q&A sessions, phone calls, and emails. Scholars have the opportunity to choose their time, their place, and their pace for studying, thereby empowering scholars to become independent, self-directed learners. Flexibility is offered to families as to how to educate their children.

### *Scholar Engagement*

Research shows that scholar engagement has a positive effect on academic achievement (Heng, 2013; Leithwood & Jantzi, 2000; Skinner, Wellborn, & Connell, 1990). Because of the impact of scholar engagement on scholar achievement, scholars have additional opportunities to participate in.

Scholars are monitored and required to engage in their education. Teachers utilize a variety of teaching techniques. Scholars are held to high standards and expectations. The instructional techniques AAS utilizes are research based. Quality instructional time is devoted to working with individual scholar needs.

Additionally, we have several scholar-led clubs, including our Scholar Leadership Council and National Honor Society, that have been created based on scholar interests. Our scholar clubs meet and plan activities and while there is a staff member that serves as the advisor, it is the scholars that do the research and planning.

### *Collaboration*

All stakeholders have opportunities to collaborate. This involves hiring highly qualified staff, fostering scholar to teacher relationships, scholar to scholar relationships, teacher to learning coach relationships, and learning coach to learning coach relationships. One example of this is our Learning Coach Lounge. Learning Coach Lounges are held weekly, either virtually through our web-based virtual software, or in-person at our Learning Center. These sessions are hosted by AAS staff and attended by learning coaches. AAS staff will present a topic relating to increasing scholar success in a virtual environment and then give learning coaches time to ask questions or give comments.

## A Challenging Learning Environment

AAS provides scholars with a demanding educational program and effective teachers. AAS is committed to establishing high standards and expectations for all scholars. Our courses are rigorous, requiring significant amounts of writing, and they provide scholars with opportunities to demonstrate higher-order thinking skills and apply concepts they have learned. AAS's courses have been designed to meet today's rigorous academic environment and follow an objective-based learning structure in accordance with State Standards. Scholars may have the opportunity to take AP courses as well as other traditionally rigorous courses.

### Program Features

The following variety of strategies and features provide the best opportunities for all scholars to learn at high levels:

1. Virtual "Learning Labs – uses a combination of synchronous and asynchronous learning environments.
2. Highly qualified teachers – subject-matter teachers, who are highly qualified and certified to teach in their content area, provide assignments, feedback and support to scholars on an individualized basis. Teachers have three days to return work with constructive feedback to scholars.
3. Regular and appropriate feedback on progress – Through regularly scheduled meetings for assessment and assignments, scholars receive feedback on their progress. Feedback is given to scholars and to parents frequently in a variety of ways:
  - Scholars receive written feedback from teachers on written assignments and tests.
  - Scholars and parents access this feedback in the grade book of the LMS.
  - Parents receive weekly emailed progress reports giving information on login times, course activity, assignments submitted, and grades.
  - Parents and scholars can get oral feedback virtually any time by calling or emailing the teacher of a course.
  - Teachers hold office hours where parents and scholars can log in to a virtual session and have real-time face-to-face communication with the teacher.
4. Flexible Course Scheduling – AAS scholars complete 10-12 semester long classes throughout the school year. This system allows scholars to progress at their own pace through a course, and to focus on fewer subjects at a time than they would in a traditional school setting. Scholars complete the same amount of credits within a school year as in a traditional classroom setting, thus staying on track for high school graduation.
5. Technology – Technology underpins the pedagogical strategy of AAS. Our online scholars are taught virtually through asynchronous and synchronous interactive lessons.

AAS's programs are designed using an independent, learner-centered model that helps scholars become more self-disciplined, better time managers, and more effective problem solvers. AAS's

courses make use of the latest educational techniques. AAS uses curriculum that integrates graphical enhancements, games, and multimedia activities with academic content.

## Curriculum and Instructional Design

### Overview of Learning Environment

AAS provides scholars with a demanding education program and highly qualified teachers. AAS is committed to establishing high standards and expectations for all scholars. AAS's courses have been designed to meet today's rigorous academic environment and follow an objective-based learning structure in accordance with state and common core standards. AAS Del Mar K-12 has obtained initial WASC accreditation and is currently going through a full WASC self-study. The high school curriculum is A-G accredited.

While some of the components of our program are offline, such as coursework in grades TK-5 and our home study option, most of our curriculum is delivered through an online LMS. AAS Del Mar K-12 utilizes an interactive, scholar centered, e-learning curriculum that builds on prior knowledge and cultivates higher-order thinking skills using instructional methods such as examples, practice, and feedback to promote learning.

Our self-paced virtual curriculum fosters and develops a love of learning by providing an engaging common core, standards-based curriculum with real world connections that is flexible enough to fit all schedules. This rigorous education provides a wide variety of content regardless of ability level, and strives to ready scholars for the next grade level.

AAS curriculum is effective in meeting the individual needs of its scholars because our teachers practice three key principles of effective virtual pedagogy.

1. Let the scholars do the work: First, our scholars work in a self-paced, independent study environment. During Learning Labs or Office Hours, you will rarely see our teachers practice "I talk, you listen". Instead AAS teachers are facilitators of learning. They are guides to helping their scholars learn for themselves and then demonstrate what they have learned. This helps keep the content relevant. Our teachers practice the following types of teaching strategies that model this principle: Scholar led discussions, Peer to Peer learning, Case study analysis, individual and group projects.
2. Interactivity is the heart and soul of asynchronous learning: Our scholars participate in an abundance of writing assignments and activities. Whether, its posting to message boards, microblogging, research papers, essays, or lab write ups. Scholars are asked to interact in a variety of ways with their teacher, their peers, web browsing, and in small group break-out sessions during learning labs. This type of interactivity allows scholars to learn in their own ways.
3. Create a sense of presence: Our teachers connect with their scholars by establishing a sense of community and trust. This is done by allowing scholars to get to know each other assignments or class discussions or projects (*Three Principles of Effective Online Pedagogy, Journal of Asynchronous Learning Networks,(2010) Volume 14, Issue 1 Bill Pelz*)

Researchers advocate virtual learning for instructional effectiveness because scholars have 24/7 access to learning, are exposed to a variety of learning modes, and because scholars can control their pace of learning.

All of our unit lessons are followed by assessments, ensuring that each scholar has mastered content before moving on. The assessments are integrated with planning and progress tools, making it easy to find the right pace by subject and to stay on track. This unique, individualized approach allows each scholar to go as fast or slow as needed as long as they follow the pacing guides, keep track of semester end dates, and follow instructions provided by their teachers. Scholars in grades 6<sup>th</sup>-12<sup>th</sup> submit their assignments, tests, and quizzes online through our LMS. Both scholar and learning coach are able to see real time updates on progress and grades in all of their courses.

In Transitional Kindergarten through 5<sup>th</sup> grade, in addition to the online delivery of our program, each scholar receives a physical box of materials in the mail, which includes textbooks, hands-on materials and assignments to complete. AAS has found that this combination of interactive online lessons with offline materials fit the developmental needs and cater to a variety of learning styles.

## Instructional Methods

### *Web based Classrooms*

Our teachers host synchronous web-based classroom instruction, or Learning Labs, up to two hours a week for each subject to conduct standards based instruction. These lessons are used to introduce new content, build on the prior knowledge of the self-paced work scholars are completing through the LMS, do test prep, review for tests, and answer scholar questions. Teachers often do breakout sessions during the live sessions which allows scholars to participate in group activities, discussions, or projects. Parents of scholars in grades Transitional kindergarten through 5<sup>th</sup> grade are encouraged to attend with them. In the elementary grades these synchronous sessions sometimes take the form of teacher and scholar guided reading groups. Teachers also hold up to three office hours a week and are available to meet with scholars and learning coaches by appointment when necessary. This type of individualized assistance is what sets AAS apart from other virtual programs.

### *Learning Management System (LMS)*

The school's LMS is designed to enable scholar learning and teacher support. The LMS is where the scholar and learning coach can log into their individual courses. The LMS includes: web style access and content is organized in courses by unit topics with clear instructions. Each lesson and unit has embedded multimedia, activities, and assignments. Teachers can imbed their own content as well.

### *Technology based skills instruction*

The use of instructional technology underpins the pedagogical strategy of AAS. Scholars participate in Learning Labs either synchronously or asynchronously. Teachers use web based real time software to teach these lessons and record them for later use for scholars as needed. Teachers also imbed content into the LMS using a variety of web 2.0 tools and scholars submit their classwork through the LMS. Every math teacher at AAS uses a bamboo tablet to further enhance their math instruction during these live sessions. Every scholar in grades 6-12<sup>th</sup> are assigned a gmail account and are taught how to use the google web 2.0 apps during their Virtual Learning introduction class. The use of these skills is an important part of 21<sup>st</sup> century learning and a part of the common core standards.

### *Digital Age Learning Practices*

Our teachers apply both Connectivism and Social Constructivism to their teaching practices. Connectivism explains how all the new technology available through the internet has created new opportunities for how people learn. Social Constructivism is scholar centered learning. At AAS, scholars are allowed to discover meaning for themselves rather than being told what to learn. Scholars build their own knowledge through social experiences using online resources. The application of these two digital age theories increases scholar satisfaction and therefore the effectiveness of online learning at AAS. Furthermore, the application of these learning theories allows for immediate feedback and progress reports, personalized learning, frequent checks for understanding, scholar led discussions during Learning Labs and the use of discussion boards, and the use of project based learning. (*Connectivism for the Digital Age (2005) George Siemens, International Journal of Instructional Technology and Distance Learning*)

### *Regular feedback on progress*

Feedback is given to scholars and parents frequently in a variety of ways. The school has eight Learning Periods and scholars are emailed an update on class progress using the following schedule:

- End of Learning Period 1 and 5: Scholars are emailed a “Snapshot” of current progress
- End of Learning Period 2 and 6: Scholars are emailed Quarterly Progress reports
- End of Learning Period 3 and 7: Scholar “Snapshot and “At Risk” letters are emailed home.
- End of Learning Period 4 and 8: Report cards are provided at the end of each semester.

Additional feedback is provided in the following ways:

- Scholars receive written feedback from teachers on written assignments, tests and quizzes
- Scholars and parents access this feedback in the gradebook of the LMS
- Scholars and parent receive weekly progress reports
- Every teacher has a school provided cell phone. Scholars and parents can get verbal feedback by calling or emailing their teacher directly.
- Flexible Course Scheduling

Using the lesson content and assignments for each unit, each teacher creates an individualized pacing plan for their classes according to when the scholar starts the course. This allows scholars to complete the courses they are placed in by the end of the semester. Scholars are able to work at their own pace, work ahead, etc. as long as they finish their courses by the end of the semester.

### *Advantages of Virtual Learning*

There are many benefits to virtual learning. Those professionals that teach in an independent study environment are able to focus less on planning and content development, and more time to be spent on the other value-added tasks undertaken by highly effective teachers. In other words, more quality instructional time is spent working 1:1 with scholars or in small groups and interacting with them in the learning environment than on some of the behavioral and administrative tasks teachers typically assume. This enhances the learning experience for scholars and creates a clearer focus for teachers.

The table below describes six primary tasks executed by highly effective teachers and the differences between the independent study environment and a traditional classroom setting.

<b>Task</b>	<b>Traditional Classroom</b>	<b>Virtual Classroom</b>
Lesson Planning – Content Development	Lesson plan for daily teaching Prepare materials used for lessons Teach lessons Review lessons not learned	Material already planned and content already prepared – minimal planning and preparation required.
Grading	Grading all scholar work Short turnaround on math and daily assignments Longer turnaround times in Language Arts on research papers or essays Other subjects fall in the middle	Much scholar work graded automatically Math work done largely by computer with some answers graded by teachers Language Arts heavy on writing and require grading time equal to Face-to-Face More time available for “value-added” grading
Checks for Understanding	Must respond to scholars in the classroom Have one hour a day to answer questions	Questions come via email or in online chat sessions Can receive questions anytime Can respond to questions within 24 hours Many questions are repeats and teachers develop pre-arranged answers

Monitoring Scholar Achievement	Monitor in classroom Check grade book Respond to parent concerns Alert parents when problems arise Review scholar data and adjust teaching	Monitor online Refer to grade book Respond to parent/scholar concerns Alert parents when problems arise Review student data and coach student progress
Monitoring Behavior	Keep scholars in line with classroom rules	Keep scholars in line on chats

## Curriculum

### *Virtual Learning/Start Up Course*

All scholars in grades Transitional Kindergarten through 12th who are enrolling in AAS for the first time take Virtual Learning, an introductory course designed to prepare scholars on how to be successful in independent study and online learning. This course helps scholars familiarize themselves with the AAS program, shows them how to submit class work using their accounts in the school's LMS, and teaches them how to use Google apps such as Docs and Slide Show. The emphasis of this course is 21st century communication skills. This course also assists them in setting up daily routines and schedule to stay on track. Writing is an important communication skill and scholars are asked to complete a variety of types of writing and research throughout their courses. One of the lessons in Virtual Learning is how to prevent plagiarism. Scholars are exposed to plagiarism prevention during their core courses as well and teachers use "Safe-Assign" a plagiarism detection program imbedded into the LMS. Scholars also take the school's benchmark test for math and reading using i-Ready in order to establish a baseline for where they are academically. Scholars must complete this course successfully before starting their general education curriculum.

### *Arts*

The Arts provide the invaluable expressive element that connects and enhances all subject areas at AAS, and is an integral aspect to all learning at every level. Our mission is to inspire and develop innovative and learners. AAS believes that the arts nurture a curiosity for life-long learning. AAS offers art electives at all grade levels. In 2015, our TK-5 program partnered with TEAL "Technology Enhanced Arts Learning Project" ([www.tealarts.org](http://www.tealarts.org)) and sent several elementary teachers to professional development on how to teach art using technology with a grant that our school was awarded. Our elementary teachers now actively incorporate the techniques they learned into their curriculum. We hope to continue with this, or a similar program moving forward.

### *Sciences*

Like AAS's emphasis on the arts, our school also strives to inspire scholars to appreciate the ways in which the sciences nurture a curiosity for life-long learning. Science celebrates the wonder of human inquiry and facilitates seeking and finding deeper meaning in all aspects of



life, often beyond the physical and sensory world. Our web based classrooms take on the feel of “labs” because of the investigative and inquiry based teaching practice that AAS emphasizes throughout its curriculum.

### Blended Learning Wet Labs

AAS is one of the few independent virtual charter schools to have its biology and chemistry labs A-G accredited. As a result, our biology and chemistry courses offer a blended learning component. Scholars complete their course work for their biology and chemistry courses as they do the rest of their classes. However, for the wet lab portion of the course they attend our real-time hands on labs. These labs are taught at our San Diego Learning Center. The goal of these labs is to provide scholars with the science lab experiences that will prepare them to meet the demands of university laboratory courses. Scholars living outside the local area participate in the lab via a live stream of the lab.

### Virtual Open House

Each year our scholars participate in a Virtual Open House. The purpose of this is for scholars to showcase their classwork in selected courses. Scholars demonstrate their learning by presenting an assignment or project of their choice, often in the arts or sciences. This is conducted similar to a traditional Open House except that it is done virtually.

### Scholar Engagement

As one of our LCAP goals, increasing scholar engagement is a priority for AAS. Our first step in this important endeavor was to have a Scholar Engagement Coordinator (SEC) join our leadership team. The Scholar Engagement Coordinator is responsible for overseeing all aspects of Scholar Engagement. From monthly Scholar Awards to our weekly Learning Coach Lounge, the SEC researches, plans, executes, and analyzes the events and activities that we offer our scholars and families.

As outlined in our Board approved 2016-2017 LCAP, our goal is to increase pupil engagement by offering more scholar specific activities, workshops, and live lessons and by tracking attendance and truancy rates. We will do this by offering college and career information sessions with our counselors, monitoring of weekly attendance by advisors, plan field trips and activities early in the year and make sure they are on our online master calendar, and enforce our truancy policy.

Additionally, we have several scholar-led clubs that have been created based on scholar interests as identified in family survey results. These clubs meet and plan activities and while there is a staff member that serves as a club advisor, it is the scholars that do the research and planning.

Some of our scholar led clubs include Scholar Leadership Council, Drama, Poetry, Photography, and Creative Writing. We are especially proud of our National Honor Society program for our High School scholars.



## Independent Study and Attendance

AAS will offer the same number of instructional minutes as set forth in EC 47612.5(a) for the appropriate grade levels and will operate at least for the required minimum of 175 days. AAS expects that scholar will submit work or as appropriate. AAS will maintain written records that contemporaneously document all student attendance and make these records available for audit and inspection.

### Master Agreement

Enrollment in AAS is contingent on scholar, parent, and teacher signing a Master Agreement Form (MA) prior to the first day of class each year. This is a legal document and must be signed, dated, and returned to AAS. Parent and scholar will not have access to the curriculum until the MA is signed and returned. Failure to sign and return an MA within the first three (3) days of starting virtual learning will likely result in the withdrawal of the scholar from AAS. The signed MA is the agreement that parent and scholar wish to continue enrollment in AAS. All scholars enrolled in Independent Study must sign a new Master Agreement each year. EC 51747 *See Appendix B for the Master Agreement*

Special education scholars (individuals with exceptional needs as defined in Ed. Code Section 56026) must have an IEP that states Independent Study is an appropriate placement.

### Excellence Pledge for Independent Study

*A group of independent-study charter school leaders ... have signed an "Excellence Pledge," and banded together to dispel what they say are myths about virtual charters they believe have been fueled by recent controversies involving legal battles, charter brokering and turf wars (The San Diego Union-Tribune, 2016).*

The Pledge reads:

Independent study in the state of California is defined as non-classroom based instruction. Non-classroom--based instruction includes, but is not limited to, independent study, home study, work-study, and distance and computer-based education.

We, the undersigned, pledge to the following in the operation and management of our charter schools offering independent study.

1. As operators of high quality public charter schools offering independent study, we stand united behind the elements of integrity, trust, quality, and value in the operation of our schools. We know that offering personalized learning options meets the scholar where they are, aligns with what they individually need, while creating an academic program that is relevant, rigorous, and aligned to 21st Century learning.
2. As operators of high quality public charter schools offering independent study, we stand united in managing schools that are fiscally responsible in the use of public tax dollars in our

care. We value the use of independent auditors that review our financial and operational activities annually and showcase reports that are exception---free. This speaks to the commitment that we hold on financial accountability and operational integrity.

3. As operators of high quality public charter schools offering independent study, we stand united in our efforts to operate schools that model strong integrity, value and utilize solid business practices, and abide by all rules and regulations placed upon us by school districts, regional Offices of Education, and the California Department of Education.

4. As operators of high quality public charter schools offering independent study, we stand united believing that the actions of a few rogue charter school operators do not reflect, align, or mirror anything about our programs. Having individuals or the media draw comparisons speaks to the fact that they are unaware of what we do or are acting on rumor and misinformation.

5. As operators of high quality public charter schools offering independent study, we stand united in stating clearly that we are here for one purpose: educating scholars. Our resource centers, school sites, and classrooms are solely for the purpose of academic programming for the benefit of scholars in our care. Our commitment to scholars does not center on money, influence, or politics.

6. As operators of high quality public charter schools offering independent study, we stand united in offering high quality programs that offer innovative and tested methods of instruction and self-paced learning. We are helping scholars to think, communicate, and achieve.

7. The undersigned represent schools and organizations serving scholars in 26 Counties. Our programs, events, and activities align with personalized and adaptive learning elements to meet scholars where they are educationally to promote and achieve their academic success.

Our commitment to excellence is unwavering and our focus on scholars is what motivates us to create, manage, and grow public charter schools within the space of independent study.

## Attendance

Attendance is important for the success of a scholar. If a scholar does not attend school, then a scholar cannot succeed in their courses. Attendance at an independent study school looks very different than a brick and mortar school.

## Work Samples

Independent study attendance credit is determined using the time value method which is based on assignments (work samples) given and evaluated by the certificated teacher and recorded by the school. EC 11703 (b) (3)

Attendance is determined by amount of work samples submitted rather than time in seat. Recorded attendance in days should not exceed more than five (5) days in one school week, unless on a specific attendance track. Attendance should be counted in days not hours.

## Learning Periods

Learning periods will be less than 60 days or quarterly to minimize the amount of paperwork generated by independent study procedures. Attendance will be generated by the collecting of work samples during each learning period. EC 51747 (a)

## Virtual Classroom Attendance

### Learning Labs

All AAS teachers host live synchronous web-based classes 1 hour a day 5 days a week for their courses. Live teacher led classroom instruction occurs in each of these classes 2-3 hours a week called “Learning Labs.” These sessions allow scholars to interact with their teachers and be taught in real time. All scholars are expected to participate in the sessions for each of their classes. Attendance to class connect sessions is part of the scholar’s participation grade for their classes.

## Truancy Policy

Excessive absences are considered truant. In these cases, AAS may deem that enrollment at AAS is not in the best interest of a scholar. AAS will follow due process to determine if independent study is a good match for a child to succeed.

AAS scholars are considered truant if overall course work load completion is 10% or more below the weekly benchmark set by the school’s progress matrix.

If a scholar reaches the final step of the truancy process without responding to AAS staff, then a certified letter will be sent to the learning coach notifying them that their scholar will be withdrawn.

## Plan for Scholars that are Academically High Achieving

Scholars who are high achieving thrive at AAS. This is because our curriculum is self-paced and highly personalized, allowing scholars to move ahead at their own pace. Teachers differentiate lessons and activities for high achieving scholars just as they do for low achieving scholars. Scholars are encouraged to explore content in greater depth and incorporate scholar interests and strengths. AAS identifies high achieving scholars through the results of their I-Ready diagnostic assessment, progress reports, and SBAC test results. Scholars in high school are able to take advantage of our ACOP program, concurrent enrollment at community colleges, and have opportunities to take honors or other advanced courses.

## Plans for Scholars that are Academically Low Achieving

### *Identification*

We believe that early intervention is critical for all scholars who are in need of support. AAS will seek to quickly identify scholars who may be low-achieving in the first weeks of the academic year, and will implement an early intervention program. All scholars who are achieving substantially below grade level will be identified through multiple measures including diagnostic baseline testing for all scholars and regular performance measures in the classroom. As part of the enrollment process for each scholar, the past academic history will be reviewed and parents will be asked to provide information.

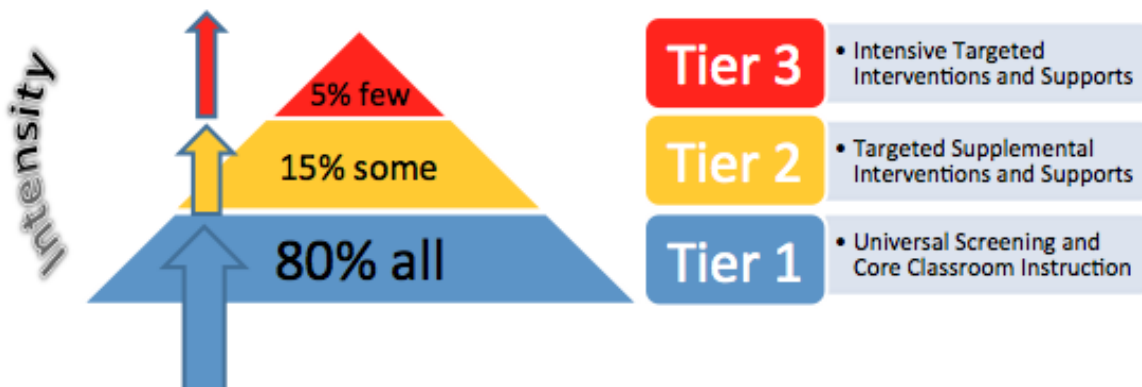
Parents will be asked to provide information on the scholars past academic history for those who are identified as achieving substantially below grade level based on assessments and classroom performance. Written notification will be provided for parents of scholars who are identified as mildly experiencing an achievement gap, while a collaborative meeting will be scheduled with appropriate staff and parents to review the assessment data and develop a plan to support the scholar and close the achievement gap for those experiencing significant achievement gaps. Parents will continue to be actively involved in the process and kept up to date on the progress or lack of progress (which will require additional supports) of their scholars on a continuing basis. AAS believes strongly that a cohesive plan involving the scholar, parents or guardians and the school provides the best process to ensure scholar learning and achievement.

### Support

AAS will provide all scholars identified as low achieving with an intervention program that best suits their needs and takes into consideration their individual learning styles.

AAS will implement the Response to Intervention model (RTI), a multi-tier system of supports to create an integrated, comprehensive framework that focuses on CCSS, core instruction, differentiated learning, scholar-centered learning, individualized scholar needs, and the alignment of systems necessary for academic, behavior, and social success. AAS is committed to the success of ALL scholars and to training and maintaining staff that is knowledgeable and effective at achieving this goal.

At AAS, RTI is set up as a three-tier system of support.



### Tier 1: Universal Screening and Core Classroom Instruction

Within Tier 1, all scholars receive high-quality differentiated instruction and are screened to determine an academic baseline and identify struggling learners.

- At all levels TK-12, teachers will provide small group instruction to meet the differentiated needs of scholars.
- Scholars who are not showing adequate progress are moved to Tier 2.

### Tier 2: Targeted Supplemental Interventions and Supports

Tier 2 Interventions will be provided in the areas of Math and Language Arts based on results from the i-Ready Diagnostic assessments, or referral through the SST process.

- Teachers will monitor and adjust the computer assisted instruction as appropriate for scholar needs.
- For scholars in Tier 2, progress monitoring will occur regularly (six weeks maximum) to ensure that progress is being made with these interventions.
- Scholars who are not showing adequate progress are moved to Tier 3.

### Tier 3: Intensive Interventions

We anticipate that a small percentage of scholars will require additional support beyond the Tier 2 intervention. Tier 3 scholars are provided the most intensive instruction, which typically means one-on-one intervention or working in very small groups (2-5 scholars).

- Skill-specific interventions are delivered by teachers to those small groups.
- Progress monitoring occurs more frequently (four weeks maximum) to ensure progress is being made with the intervention.
- Scholars who do not achieve the desired level of progress may be referred for a comprehensive evaluation and may possibly be eligible for special education services under the Individuals with Disabilities Education Improvement Act of 2004 (IDEA 2004).

### Scholar Success Team Procedures

The purpose of a Scholar Success Team is to assist scholars who are performing below or above grade level or are academically challenged by developing a plan to address their individual needs.

An SST uses a systematic problem solving approach to assist scholars with concerns that are interfering with success. The SST clarifies problems and concerns; develops strategies and organizes resources; provides a system for school accountability; and serves to assist and counsel the parent, teacher, and scholar.

The function of the Scholar Success Team is to support the referring teacher, caregiver and student by looking at the strengths and concerns from each team member's unique viewpoint. The expectation is that teachers and other referring staff have attempted a variety of evidence-based interventions prior to an SST referral. The goal is to provide the referring parties with new interventions that address the concerns and tap into student strengths.

### English Language Learners

AAS will meet all applicable legal requirements for English Learners ("EL") as it pertains to annual notification to parents, scholar identification, placement, program options, EL and core content instruction, teacher qualifications and training, re-classification to fluent English proficient status, monitoring and evaluating program effectiveness, and standardized testing requirement. Pursuant to EC Section 47605(d)(1), AAS shall not deny an EL scholar enrollment because of their EL status or national origin. AAS will implement strategies for serving English Learners which are research based and evaluated annually for effectiveness

### Home Language Survey

Every scholar completes a Home Language Survey upon enrollment. The results are reported to our Testing Specialist who arranges and administers the California English Language Development (CELDT) to those scholars that require it. All scholars who indicate that their home language is other than English will be assessed using the CELDT within thirty days of initial enrollment and at least annually thereafter between July 1 and October 31 until re-designated as fluent English proficient.

AAS will notify all parents of its responsibility for CELDT testing and of CELDT results within thirty days of receiving results from publisher.

### English Language Instruction

AAS understands that we have obligations to our EL scholars, to provide a program for ELs designed to overcome language barriers and provide access to the core curriculum (Castañeda v. Pickard 648 F.2d 989, [5th Cir. 1981]).

### Reclassification Procedure

To be reclassified from an English Language Learner to a Reclassified Fluent English Proficient (RFEP), scholars must score in the intermediate to high range in all areas on the California English Language Development Test (CELDT). Additionally, scholars need to be on track in

their English classes with a completion rate/progress grade of at least a 75%. There must also be a recommendation from a teacher, as well as agreement by the parents. We will continue to monitor scholars that have been reclassified for an additional two years after qualifying.

### Mandated State Testing

As members of a public charter school, our scholars participate in the following state standardized tests:

- Grades 5, 8, and 10 CST Science
- Grades 3-8 & 11 SBAC Testing (aka California Assessment of Student Performance and Progress: CAASPP)
- Grades 5, 7, and 9 Physical Fitness Test (PFT)
- English Language Learners: California English Language Development Test: CELDT for English Language Proficiency Assessment

AAS administers all state standardized tests at the Learning Center, as well as at other sites geographically placed among our scholars' locations. A testing schedule will be provided to our Learning Coaches. Individual scholar performance results on statewide assessments will be distributed to both parents and teachers in a timely manner once released from the state.

### Academic Dishonesty

Integrity and honesty are important traits in both 21<sup>st</sup> century learners and online learners. Because of this, AAS has a stringent Academic Dishonesty and Plagiarism Policy. Upon enrollment, scholars must read the Scholar Handbook and Academic Dishonesty and Plagiarism Policy. We want our scholars to know what our expectations and beliefs are on this subject. Academic Dishonesty includes cheating, plagiarism and any attempt to obtain credit for academic work through fraudulent, deceptive, or dishonest means. AAS takes academic dishonesty in any form seriously and it will not be tolerated.

- Some examples of this include:
  - Using another person's work and claim as your own
  - Copying from text, web site or other course material
  - Using or attempting to use unauthorized materials or information in any academic exercise
  - Hiring someone to write a paper
  - Buying a paper or project
  - Sharing files
  - Copying from another person's work
  - Turning in another person's work and claiming it as your own
  - Letting a friend or parent do the work for you



### *What is Plagiarism?*

Merriam-Webster online dictionary defines plagiarism as “the act of using another person's words or ideas without giving credit to that person: the act of plagiarizing something”.

To Plagiarize means:

- to steal and pass off (the ideas or words of another) as one's own.
- to use (another's production) without crediting the source.
- to commit literary theft or fraud.
- to present as new and original an idea or product derived from another source.

### *How to Avoid Plagiarism?*

Scholars must give credit to the source for any information that is not either the result of original research or common knowledge. For example, it would be necessary to give credit to an author who provided an argument about the importance of the Emancipation Proclamation in the American Civil War. Conversely, major historical facts, such as the dates of the American Civil War, are considered common knowledge and do not require that credit be given to a particular author. If a scholar borrows the exact words of another author, the scholar must cite the source. If scholars are unsure whether or not they should cite, they should to ask their teachers for guidance. Teachers will dictate which citation format should be used and what the guidelines are for their class.

### *Prevention of Plagiarism*

1. All scholars and Learning Coaches are given a copy of the AAS Parent/Scholar handbook which outlines the school’s policy on plagiarism during Virtual Learning. *See Appendix C for the Parent/Scholar Handbook*
2. Scholars in grades 6-12 complete a lesson in Virtual Learning with the following objectives and outcomes.
  - A. Scholars review AAS policy on plagiarism
  - B. Plagiarism is defined and examples are given
  - C. Scholars complete an assignment demonstrating their understanding of how serious plagiarism is and the consequences of plagiarizing while at AAS
3. Complete a lesson on understanding plagiarism in during one of your core courses. 6-12 scholars complete a lesson on plagiarism during their first unit of a core course.
4. Teachers will use “safe assign”, a program embedded into the Fuel Ed curriculum or other recognized plagiarism detection program, to check for plagiarism as necessary

If a scholar is found to have plagiarized, there is a series of consequences, including parent conferences, Disciplinary Action Committee hearings, and failing of an assignment or class.



## Course Placement and Graduation Requirements

### Elementary School Program (TK-5)

Our elementary school program is a reflection of our school’s mission and vision. Teachers partner with their scholars’ learning coaches by inviting them to attend the Learning Labs together. Teachers individualize learning by getting to know their scholars’ interests and needs and by using the formative and summative assessment data and I-Ready data to inform instruction. The TK-5 teachers incorporate virtual “reading circles” and teacher-directed reading regularly throughout the year. Instruction is self-paced and scholars can work ahead. TK-5 scholars who are ahead of the pacing plan are able to choose from a variety of electives such as art, music, and world languages such as Spanish, French, or Latin. There are varying levels of both Art and Music, depending on the scholar’s grade, ability, and interest level.

### Middle School Course Placement and Course Scheduling

All middle school scholars are required to enroll in four (4) academic courses (English, Math, Science, Social Science), physical education, and one elective course each semester of the academic school year depending on the cohort start date.

Our middle school academic program utilizes semester scheduling for all tracks. This helps prepare them for the high school experience. The number of courses a scholar is eligible to enroll in is dependent upon the scholar start date.

#### Middle School Requirements

<b>Subject</b>	<b>Course Requirements</b>
English	Language Arts 6
	Language Arts 7
	Language Arts 8
Science	Earth Science 6
	Life Science 7
	Physical Science 8
Mathematics	Fundamentals of Algebra & Geometry 6
	Pre-Algebra 7
	Algebra 8
Social Science	Social Studies 6
	Social Studies 7

Social Studies 8

Physical Education

Physical Education 6

Physical Education 7

Physical Education 8

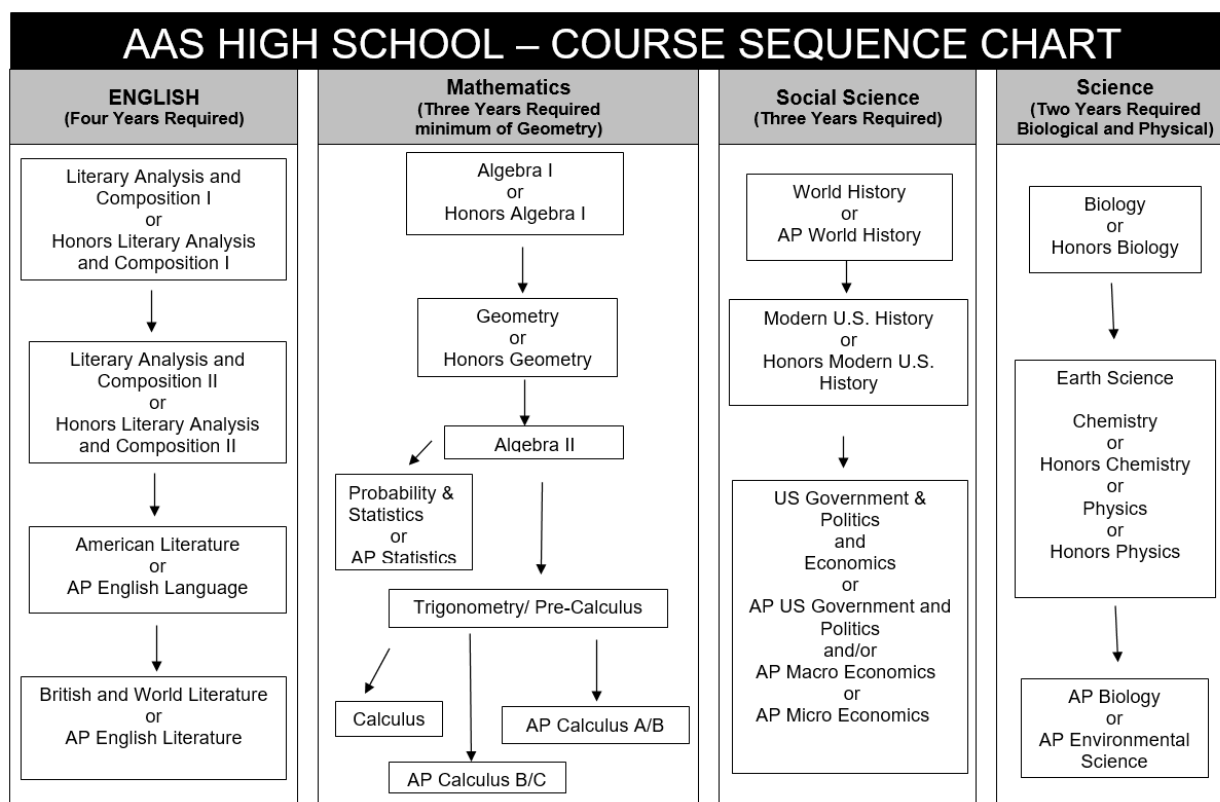
\*Each scholar is required to complete 60 hours of physical activity each semester.

Electives

## High School Course Placements and Graduation Requirements

### High School Course Scheduling

Course selection is a team process that involves the scholar, learning coach and counselor to ensure proper placement. The number of courses and credits a scholar is eligible to enroll in is dependent upon the scholar start date.



### ACOP – Accelerated Course Options Program

This program allows scholars to accelerate and advance academically or recover unearned credits in their high school courses by adding up to ten additional credits (two courses) to their schedule per semester.

*High School Graduation Requirements*

<b>Subject Requirements</b>	<b>Total Credits</b>	<b>Course</b>
English (4 years required)	40	Literary Analysis & Composition I, Literary Analysis & Composition II, American Literature, British & World Literature
Science (2 years required: Life Science & Physical Science)	20	Biology (Life) Earth Science or Chemistry (Physical)
Mathematics (3 years required minimum)	30	Algebra I, Geometry, Algebra II, Trig/Pre-Calculus, Consumer Math
History/Social Science (3 years required)	30	World History, Modern US History Government/Economics
Foreign Language (1 year required)	10	Spanish, French, Chinese, German
Visual and Performing Arts (1 year required)	10	3D Art, Digital Arts, Digital Photography, Fine Art, Music Appreciation, Art in World Cultures  *Due to the virtual nature of our program, University of California and California State University does not recognize Visual/Performing Art courses as a-g approved. Scholars may take VPA courses concurrently at a local community college to meet eligibility requirements.
Physical Education (2 years required)	20	Physical Education I, Physical Education II  *Each scholar is required to complete 60 hours of physical activity each semester.
Health (1 semester required)	5	Skills for Health
Electives	55	See Course List and/or Course Catalog for scholar elective options.
<b>Total</b>	<b>220</b>	

AAS's graduation requirements comply with California EC. The school offers two paths to graduation.

1. Post-Secondary Plan (Non A-G approved courses) (220 credits)
2. Four-Year College Preparatory Plan (A-G approved courses) (220 credits)

*See Appendix D for the Counseling Handbook*

### Course Transferability

AAS Del Mar K-12 has obtained initial WASC accreditation. High school scholars receive information on the transferability of courses to other public high schools and how said courses meet college entrance requirements for the University of California and the California State Universities through regular meetings with the scholars assigned counselor. The College and Career counselor presents information to parents and scholars during college workshops to make sure that our students are fully informed of their choices. AAS will inform parents of course transferability through the distribution of a parent/scholar handbook that includes specific information on course transferability to other public schools and that outlines school policies and expectations for all scholars and parents. Counselors provide an A-G course list that meet University of California and California State University entrance requirements. The A-G course list and transferability off classes will be updated on an annual basis. A state-certified high school diploma will be issued to all scholars who meet the AAS graduation requirements.

### Special Education

AAS shall comply with all applicable State and Federal Laws in serving scholars with disabilities, including, but not limited to, Section 504 of the Rehabilitation Act (“Section 504”), the Americans with Disabilities Act (“ADA”) and the Individuals with Disabilities in Education Improvement Act (“IDEIA”).

AAS shall comply with all state and federal laws related to the provision of special education instruction and related services and all El Dorado SELPA policies and procedures; and shall utilize appropriate El Dorado SELPA forms. It is understood and agreed that all children will have access AAS and no scholar shall be denied admission nor counseled out of AAS due to the nature, extent, or severity of his/her disability or due to the scholar’s request for, or actual need for, special education services.

AAS shall be solely responsible for its compliance with Section 504 and the ADA. Any facilities to be utilized by the School shall be accessible for all scholars with disabilities.

### *Services for Scholars under the “IDEIA”*

AAS is a member of El Dorado County Charter Schools’ Special Education Local Plan (SELPA) in accordance with EC Section 47641(a). As an LEA, AAS is solely responsible for IDEIA and State special education law compliance, including but not limited to child find; identification and referral; assessment, arranging IEP meetings; IEP development, and implementation; interim placement; placement off campus as required by IEP; and defense or prosecution of complaints in accordance with policies and procedures of the SELPA in which the AAS is a member.

All duties and responsibilities under the IDEIA and the EC relating to eligible special education scholars shall be specifically assigned to AAS and shall be handled by the AAS in accordance with applicable law and District and SELPA policy and procedure including but not limited to child find; identification and referral; assessment, arranging IEP meetings; IEP development, and implementation; interim placement; placement off campus as required by IEP; and defense

or prosecution of complaints. Academy of Arts & Sciences shall hold harmless, indemnify, and defend Mountain Empire against any and all complaints, due process claims, suits, requests for reimbursement, compensatory education, damages, whether via judgment or settlement, arising out of or relating to the actions or omissions of AAS, its employees, or contractors in providing special education and/or related services to AAS scholars. To the extent AAS is indemnified by any contractor, the AAS shall ensure that such indemnification equally applies to Mountain Empire. Mountain Empire shall be named an additional insured on any insurance coverage carried by the AAS.

AAS agrees that it shall comply with any notice requirements requested to ensure Mountain Empire that AAS is meeting its obligations under applicable State and Federal law, District and SELPA policy.

#### *Section 504 of the Rehabilitation Act*

AAS recognizes its legal responsibility to ensure that no qualified person with a disability may, on the basis of disability, be excluded from participation, be denied the benefits of, or otherwise be subjected to discrimination under any program of AAS. Any scholar, who has an objectively identified disability which substantially limits a major life activity including but not limited to learning, is eligible for accommodation by the School.

A 504 team will be assembled by the Director of Academic Affairs and shall include parents/guardians, the scholar (where appropriate), and other qualified persons knowledgeable about the scholar, such as the teacher, evaluators, and any other person deemed necessary, the meaning of the evaluation data, placement options, and accommodations. The 504 team will review the scholar's existing records, including academic, social and behavioral records and is responsible for making a determination as to whether an evaluation for 504 services is appropriate. If the scholar has already been evaluated under the IDEA, but found ineligible for special education instruction or related services under the IDEIA, those evaluations may be used to help determine eligibility under Section 504. The scholar evaluation shall be carried out by the 504 team who will evaluate the nature of the scholar's disability and the impact upon the scholar's education. This evaluation will include consideration of any behaviors that interfere with regular participation in the educational program and/or activities. The 504 team may also consider the following information in its evaluation:

- a. Tests and other evaluation materials that have been validated for the specific purpose for which they are used and are administered by trained personnel.
- b. Tests and other evaluation materials include those tailored to assess specific areas of educational need and not merely those which are designed to provide a single general intelligent quotient.
- c. Tests are selected and administered so as to ensure that when a test is administered to a scholar with impaired sensory, manual or speaking skills, the test results accurately reflect the scholar's aptitude or achievement level or whatever factor the test purports to measure rather than reflecting the scholar's impaired sensory, manual or speaking skills.

The final determination of whether the scholar will or will not be identified as a person with a disability is made by the 504 team in writing and notice is given in writing to the parent or

guardian of the scholar in their primary language along with notice of the procedural safeguards available to them. If during the evaluation, the 504 team obtains information indicating possible eligibility of the scholar for special education per the IDEIA, a referral for special education assessment will be made by the 504 team.

If the scholar is found by the 504 team to have a disability under Section 504, the 504 team shall be responsible for determining what, if any, accommodations or services are needed to ensure that the scholar receives a free and appropriate public education (“FAPE”) at AAS. The 504 team shall determine which charter school staff member is responsible for providing services and/or accommodations under the plan. In identifying necessary accommodations and services to develop the 504 Plan, the 504 team shall consider all relevant information utilized during the evaluation of the scholar, drawing upon a variety of sources, including, but not limited to, assessments conducted by AAS’s professional staff.

The 504 Plan shall describe the Section 504 disability and any program modification and services that may be necessary to allow the disabled scholar access to AAS. AAS understands it is entire responsible for compliance with Section 504, including by way of implementing 504 Plans.

All 504 team participants, parents, guardians, teachers and any other participants in the scholar’s education, including substitutes and tutors, must have a copy of the scholar’s 504 Plan. A copy of the 504 Plan shall be maintained in the scholar’s file. The scholar’s 504 Plan will be reviewed regularly to determine the appropriateness of the Plan, continued eligibility or readiness to discontinue the 504 Plan.

Parents/guardians shall be notified in writing of all decisions regarding the identification, evaluation or educational placement of scholars with disabilities or suspected disabilities.

Notifications shall include a statement of their rights to: examine relevant records, have an impartial hearing with an opportunity for participation by the parents/guardians and their counsel, have the right to file a Uniform Complaint pursuant to school policy, and seek review in federal court if the parents/guardians disagree with the hearing decision.

If a parent/guardian disagrees with the identification, evaluation or educational placement of a scholar with disabilities under Section 504, he/she may request a hearing to initiate due process procedures. The Section 504 Policy and Procedures shall outline the alternative dispute resolution process and the hearing process to deal with any such complaints.

## II. Measurable Scholar Outcomes

*The measurable pupil outcomes identified for use by AAS. "Pupil outcomes," for purposes of this part, means the extent to which all pupils of the school demonstrate that they have attained the skills, knowledge, and attitudes specified as goals in the school's educational program. Pupil outcomes shall include outcomes that address increases in pupil academic achievement both school wide and for all groups of pupils served by AAS, as that term is defined in subparagraph (B) of paragraph (3) of subdivision (a) of Section 47607. The pupil outcomes shall align with the state priorities, as described in subdivision (d) of Section 52060, that apply for the grade levels served, or the nature of the program operated, by AAS." Cal. Ed. Code § 47605(b)(5)(B).*

*CHARTER SCHOOL Has clearly defined school wide outcome goals in compliance with California EC sections 47605(b)(5)(B) and 52060(d). CHARTER SCHOOL will pursue the following school wide and subgroup outcome goals, as measured by multiple and varied benchmark assessments that are aligned to state and federal standards (including the new Common Core) and reflect proficiency measures required by the [selected assessment(s)], as well as applicable state priorities detailed in California EC § 52060(d) that apply for the grade levels served, or the nature of the program operated, by AAS. For purposes of measuring achievement of these goals, a numerically significant pupil subgroup will be defined as one that meets both of the following criteria: "(i) The subgroup consists of at least 50 pupils each of whom has a valid test score. (ii) The subgroup constitutes at least 15 percent of the total population of pupils at a school who have valid test scores." Cal. EC § 47607(a)(3)(B).*

*The following chart delineates CHARTER SCHOOL school-wide and subgroup outcome goals and performance targets aligned to the state's priorities that apply for the grade levels served, or the nature of the program operated, by AAS, methods for measuring progress and the individual(s) with primary responsibility for each, all aligned with the state's priorities defined in Cal. Ed. Code Section 52060(d). As the State and District finalize new standardized assessment tools (e.g., [assessments]) and new school performance measures (e.g., API), and finalize the format for the new Local Control Accountability Plans as applicable to charter schools, CHARTER SCHOOL will work with Mountain Empire to ensure that it creates and updates its plans and goals accordingly. The LCAP shall not be deemed part of the charter, and therefore, annual amendments to the LCAP shall not be considered a "material revision to the charter" as defined on section 47607. Actions intended to ensure that the school meets these goals and targets are delineated throughout this charter petition Including subheadings that specifically call out your assurances and achievement goal chart can help organize the new petition sections. The italicized "Measurable Goals of the Education Program" section is sample language that is intended to provide assurances that all of your subgroups will meet the performance goals that you have laid out in the chart. This way you can avoid restating goals for each subgroup, for each of the eight priorities. You should include similar language before your performance chart. Element 2 will require the biggest updates. Directly below this comment box is the updated Ed Code that should be used at the header for this section. Starting on page 5, there is a sample table that provides an example of how a petition can address each of the required state priorities, as applicable, without committing to performance goals that might require annual updates, and annual material revisions to your petition. 4 (e.g., Element 1: Educational Program; Element 4: Governance and parental involvement; etc.) See the following chart for specific actions, their corresponding assessments and the school personnel responsible for their implementation.*

### Annual School Goals

All of our school goals have been created via a collaborative effort involving all stakeholders. These goals contribute to our ability to meet of mission which is to inspire and develop innovative, creative self-directed learners, one scholar at a time.

Our annual goals, as stated in our LCAP are:



Goal #1- Increase pupil engagement by offering more scholar specific activities, workshops, and live lessons and by tracking attendance and truancy rates.

Goal #2- Increase academic achievement by offering a variety of classes taught by credentialed teachers.

Goal #3- Increase parent participation and involvement by communicating with greater frequency, offering activities that appeal to a variety of people and collecting feedback in a safe environment

Goal #4 Utilize the Common Core aligned school-wide assessment system to efficiently and effectively evaluate scholar performance data in order to direct instruction, close the achievement gap, and ensure that all scholars are meeting or exceeding standards.

### Achievement Goals

The following tables provide the actions, methods of assessment, and points of accountability that will guide AAS in achieving the goals set by California's Eight State Priorities and our own LCAP goals.

<b><u>ACHIEVEMENT GOAL #1— BASIC SERVICES</u></b>		
<b>95% of our teachers are appropriately assigned (E.C. §44258.9) and fully credentialed, and every pupil has sufficient access to standards-aligned instructional materials (E.C. § 60119), and school facilities are maintained in good repair (E.C. §17002(d))</b>		
School Action	Method of Assessment	Person(s) Responsible
<b>Credential Review</b>	Credential Audit	Human Resource Generalist
<b>Advertise for open positions in an educationally focused environment</b>	Annually review advertising options	Director of Operations
<b>Observation of Live class Sessions</b>	Written observations	Coordinators

<b><u>ACHIEVEMENT GOAL #2— IMPLEMENTATION OF COMMON CORE STATE STANDARDS</u></b>		
<b>100% of our courses will be aligned with Common Core Standards and we will see a 5% in scholars on task with course completion.</b>		
School Action	Method of Assessment	Person(s) Responsible
<b>Tracking of Standard Mastery</b>	Universal Assessments SBAC Interim Assessments	Director of Academic Affairs, Instructional Services Manager
<b>EL Intervention</b>	Unit exams i-Ready assessments	Scholar Intervention Coordinator, Assessment Specialist
<b>Administration of SBAC Interim Assessment</b>	Interim assessment reports	Assessment Specialist, Academic Affairs Coordinators
<b>Monitoring of RFEP Scholars</b>	i-Ready Course completion rates	Assessment Specialist



	Final course grades	
<b>Review of course offerings</b>	Review of course catalogs	Counselors
<b>Teacher observation</b>	Written observations	Coordinators Managers
<b>Train Science teachers on NGSS</b>	Teacher observations	Academic Coordinators
<b>Alignment of Curriculum Maps to CCSS</b>	Completion of Curriculum Maps	Academic Coordinators
<b>CCSS implementation</b>	Teacher observations	Academic Coordinators

### **ACHIEVEMENT GOAL #3— PARENTAL INVOLVEMENT**

**AAS will conduct surveys, conferences, and school sponsored events that will result in an increase in parent involvement.**

School Action	Method of Assessment	Person(s) Responsible
<b>Learning Coach Lounges</b>	Sign in sheets, log in records	Scholar Engagement Coordinator
<b>Open House</b>	Sign In Sheets	Scholar Engagement Coordinator
<b>Bi-annual surveys</b>	Number/percentage of completed surveys	Director of Information Services
<b>Tracking of parent attendance at various events</b>	Sign in sheets	Scholar Engagement Coordinator
<b>Implementation of Parent Square Notification System</b>	Tracking of number of opened/read messages	Scholar Engagement Coordinator
<b>Offering Parent Information sessions</b>	Track attendance via sign in sheets and webinar log ins	Counselors, Scholar Engagement Coordinator, Coordinators
<b>Creation of Parent Advisory Committee</b>	Advisory Committee meeting notes	President & CEO

### **ACHIEVEMENT GOAL #4— SCHOLAR ACHIEVEMENT**

**AAS has set a goal of a 5% increase in ELA and Math scores from the 2015-16 SBAC scores.**

School Action	Method of Assessment	Person(s) Responsible
<b>Reclassification of EL scholars</b>	Reclassification Requirement and Tracking Rubric	Assessment Specialist
<b>College and Career Readiness Report</b>	SIS report of Scholars meeting/met A-G requirements	Counseling Department
<b>Offer AP courses</b>	Review of AP scores	Instructional Services Manager, AP teachers
<b>Take part in professional development regarding ESSA</b>	Survey	All teaching staff, coordinators, managers, Director of Information

		Services, Director of Academic Affairs
<b>Meet our goal of improving our overall ELA SBAC score by 5%</b>	SBAC Scores	Director of Academic Affairs
<b>Meet our goal of improving our overall Math SBAC score by 5%</b>	SBAC Scores	Director of Academic Affairs
<b>Increase scholar benchmarking scores by assessing them 2 times a year</b>	i-Ready Assessments	Director of Academic Affairs
<b>Tracking of online synchronous attendance</b>	Review log ins	Teacher
<b>Concurrent enrollment in Community Colleges</b>	Number of scholars concurrently enrolled	Counseling
<b>Participation in EAP test for 11<sup>th</sup> graders</b>	EAP test scores	Assessment Specialist

**ACHIEVEMENT GOAL #5— SCHOLAR ENGAGEMENT**

**AAS will see a decrease in truancy and absenteeism rates from 2015-16 rates and an increase in course completion.**

- A. School attendance rates**
- B. Chronic absenteeism rates**
- C. Middle school dropout rates (EC §52052.1(a)(3))**
- D. High school dropout rates**
- E. High School graduation rates**

<b>School Action</b>	<b>Method of Assessment</b>	<b>Person(s) Responsible</b>
<b>Meeting of attendance goals</b>	Monthly attendance reports	Attendance Specialist
<b>Decrease in dropout rate</b>	Monthly review of dropout rates	Attendance Specialist Counseling Department
<b>Enforce Truancy Policy</b>	Monthly truancy reports	Advisors
<b>Support scholar led clubs</b>	End of year survey	Scholar Engagement Coordinator
<b>Continue with Scholar of the Month awards</b>	Coordinator and staff feedback	Scholar Engagement Coordinator
<b>Hold College and Career Information Events</b>	Sign in sheets	Counseling
<b>Assign every 6-12<sup>th</sup> grade scholar a counselor</b>	Counseling rosters	Counseling Services Manager

**ACHIEVEMENT GOAL #6— SCHOOL CLIMATE**

**AAS will have a positive school climate with active parents and effective communications.**

<b>School Action</b>	<b>Method of Assessment</b>	<b>Person(s) Responsible</b>
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<b>Survey families on safety and school connectedness</b>	Annual survey results	Director of Information Services
<b>Maintain our 0% suspension and expulsion rate</b>	Monthly reports	Attendance Specialist
<b>Creation of a Scholar Leadership Council</b>	Meeting minutes	President & CEO
<b>Counsel scholars with chronic behaviors such as truancy</b>	Monitor habitual truancy scholars' work progress	Advisors
<b>Adoption of a Parent Square/Quarterly Newsletter</b>	Number of participants in Parent Square	External Relations Coordinator, Communications Specialist

#### **ACHIEVEMENT GOAL #7— COURSE ACCESS**

**AAS will meet the same standards district schools are held to regarding the extent to which pupils have access to, and are enrolled in, a broad course of study, including programs and services developed and provided to unduplicated scholars (classified as EL, FRPM-eligible, or foster youth; E.C. §42238.02) and scholars with exceptional needs. “Broad course of study” includes the following, as applicable: Grades 1-6: English, mathematics, social sciences, science, visual and performing arts, health, physical education, and other as prescribed by the governing board. (E.C. §51210) Grades 7-12: English, social sciences, foreign language(s), physical education, science, mathematics, visual and performing arts, applied arts, and career technical education. (E.C. §51220(a)-(i))**

<b>School Action</b>	<b>Method of Assessment</b>	<b>Person(s) Responsible</b>
<b>Offer Common Core aligned courses</b>	Audit course offerings	Instructional Services Manager
<b>Supply computers when requested</b>	Review of Computer Requests	IT Coordinator
<b>A-G accreditation of coursed</b>	Acceptance by UC Doorways	Counseling
<b>Concurrent Enrollment for VPA courses</b>	Number of scholars enrolled in community college	Counseling

#### **A.**

<b>School Action</b>	<b>Method of Assessment</b>	<b>Person(s) Responsible</b>
<b>Universally assess all scholars twice a year</b>	i-Ready	Director of Information Services
<b>Monitor assessment scores to create small group instruction</b>	i-Ready	Scholar Intervention Coordinator
<b>Allow for flexible grouping</b>	i-Ready curriculum completion rates	Scholar Intervention Coordinator

<b>Create individual plans for each scholar outlining courses needed to graduate</b>	Review of plans	Counseling
<b>IEP Present levels of Performance</b>	Annual IEPs	Special Education Manager
<b>Entertainment and Work Permits</b>	Number of entertainment and work permits issued	Counseling

### III. Measuring Scholar Outcomes

*The method by which pupil progress in meeting those pupil outcomes is to be measured. To the extent practicable, the method for measuring pupil outcomes for state priorities shall be consistent with the way information is reported on a school Cal. Ed. Code 47605(b)(5)(C).*

*CHARTER SCHOOL shall adhere to all state testing requirements, including provisions of AB 484/2012 and any revisions of EC that are applicable to charter schools. As established in the previous section CHARTER SCHOOL will be utilizing diverse assessments that are aligned with the curriculum and instructional program, compliant with state expectations. They will be administered according to the assessment cycle below. accountability report card.” Cal. Ed. Code § 47605(b)(5)(C).*

Measuring scholar outcomes is essential and allows us to reflect, analyze, and direct instruction regarding the skills and knowledge our scholars have gained.

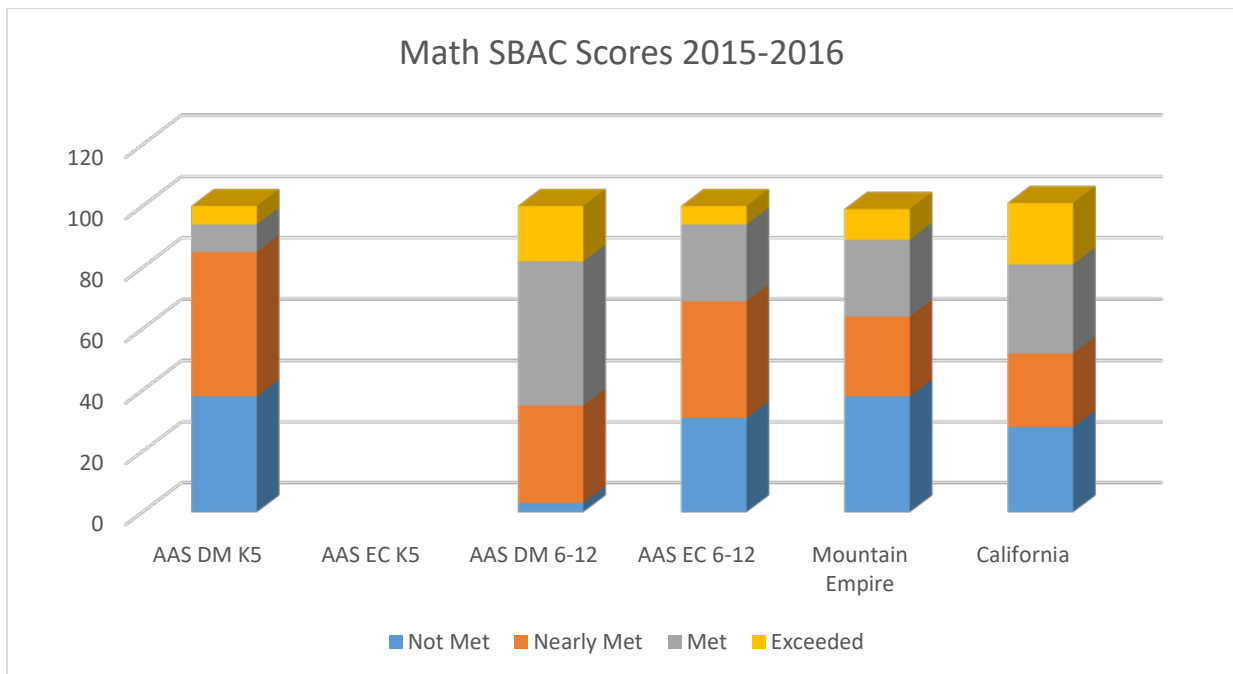
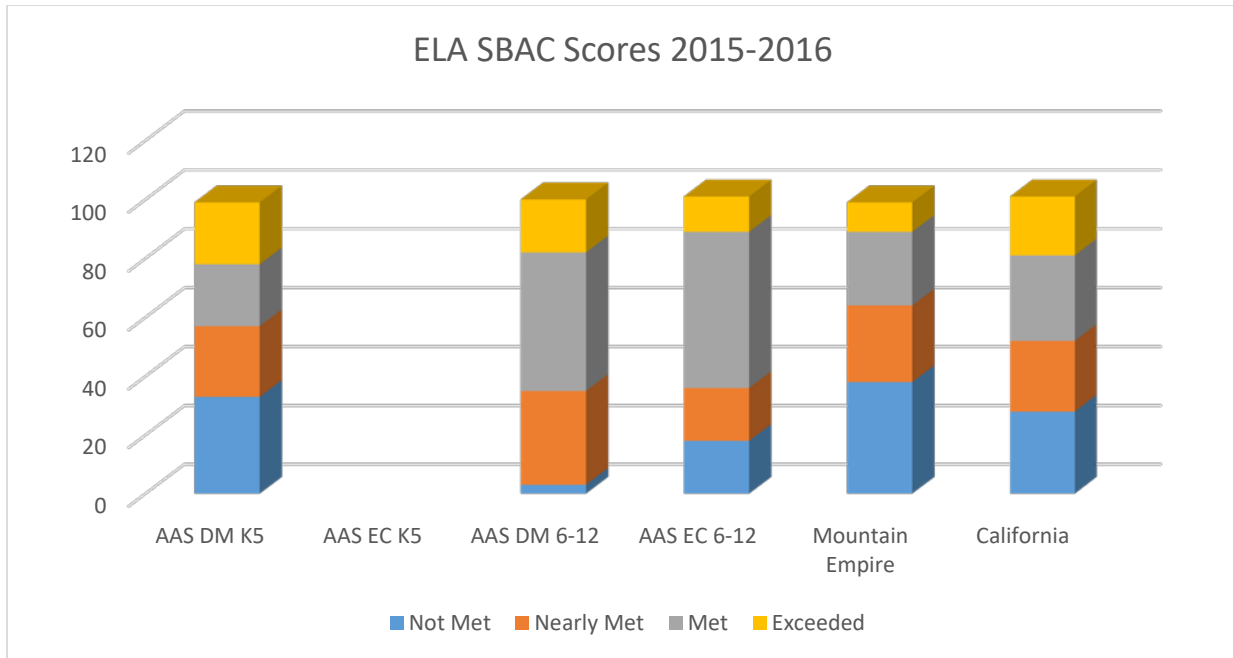
In addition to the unit tests, quizzes, and writing assessment supplied by the curriculum provider, AAS is using i-Ready, an adaptive assessment program that provides instruction and supplemental work based on scholar test results. Through these resources, AAS monitors and adjusts instruction based on scholar, class, and grade level results.

Assessment	Description	Assessment Schedule
<b>State Required Tests</b>	SBAC, PFT, CELDT	Annually, as available
<b>Placement Exams</b>	i-Ready, CELDT, Placement	Annually, semester
<b>School Designed Assessment</b>	Tests, quizzes, Writing Prompts	As determined by Pacing Plans
<b>Local Control Accountability Plan</b>		Annually
<b>Summative Assessments</b>	Common Core aligned	Bi-annually
<b>Teacher observations</b>	Observations	As needed
<b>High School Graduation</b>	Number of scholars graduating	End of School Year
<b>A-G Course Completion</b>	A-G Course completion rates for High School scholars	End of the Year

#### Analyzing Data

Analyzing data is important and allows us to make decisions that can benefit our scholars. Utilizing resources provided by the state and state sponsored organizations help in the collecting and reading of results.

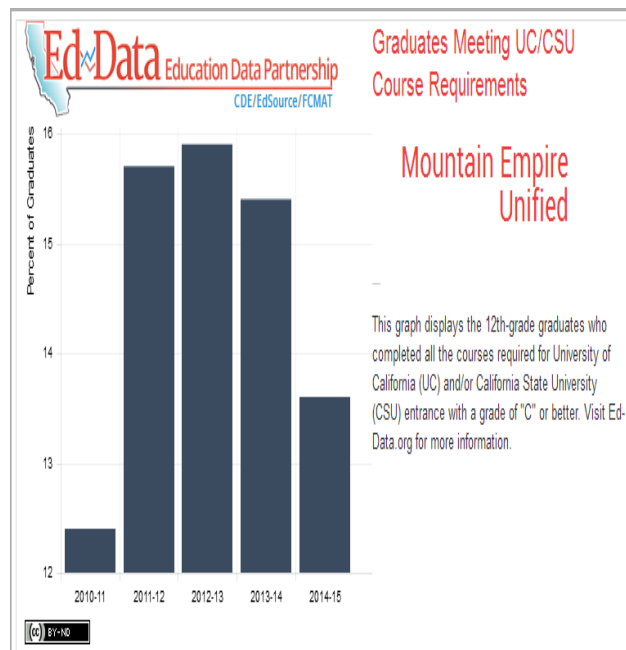
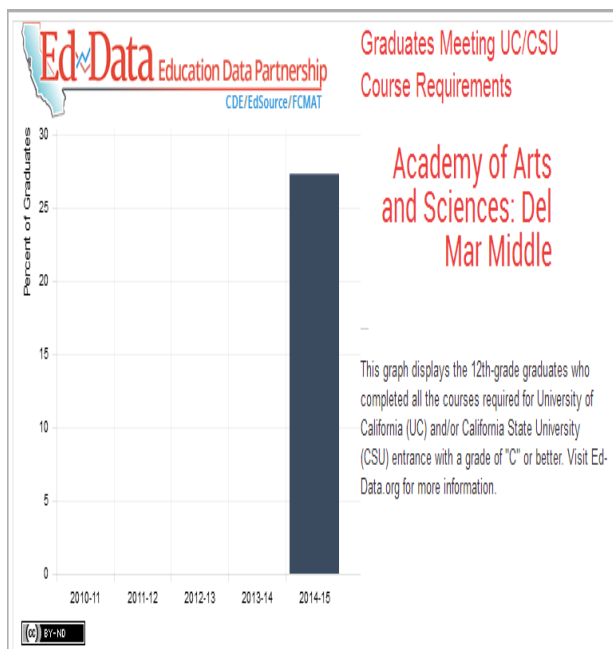
Between the redesigning of standardized tests and our beginning enrollment numbers, AAS did not have reportable scores for the first three years. The following scores are the SBAC scores from 2015-2016. In Math, our Del Mar 6-12 scholars scored consistently better than those in Mountain Empire and the state. Our high school scholars also out-performed the district and the state in Language Arts. Our El Cajon K-5 did not have enough scholars enrolled or tested to produce results.



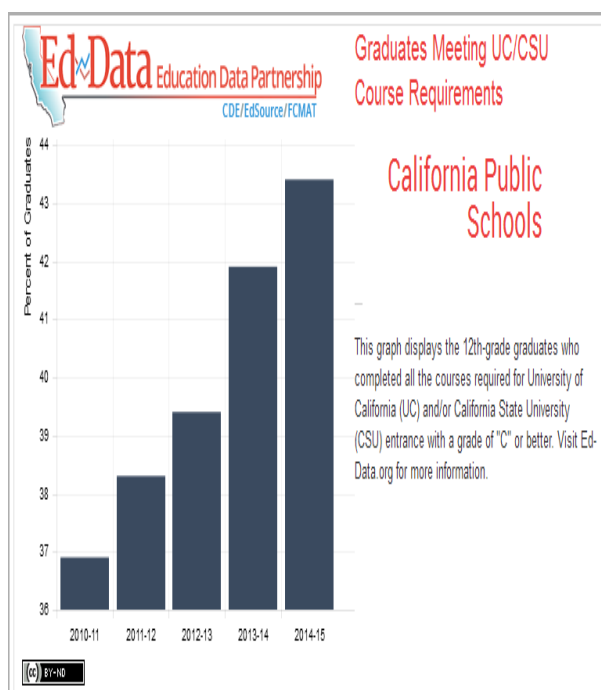
Cohort data follows scholars through four years of high school. Because being college or career ready is important, the number of high school seniors taking and passing courses that are necessary for UC/CU acceptance are tracked. Below are the results for AAS Del Mar, San Diego County, and California. In 2015, AAS Del Mar had an average of 27.5% of scholars taking and passing UC/CSU course requirements. Over the past four years, Mountain Empire had a range of 12.5%-15.9%. California surpassed both AAS Del Mar and Mountain Empire with rates ranging from 27.5%-43.2%. As a new school, AAS Del Mar did not have cohort information prior to

2015. AAS continues to encourage scholars to take UC/CSU courses and expect to see this rate grow.

We attribute the growth to date to the assigning every high school scholar a counselor. Together the scholar and counselor collaborate with planning courses starting in 9<sup>th</sup> grade. Scholars and counselors meet to map out classes needed in each year of high school. Through this system of accountability and knowledge, scholars have been successful in taking and passing courses



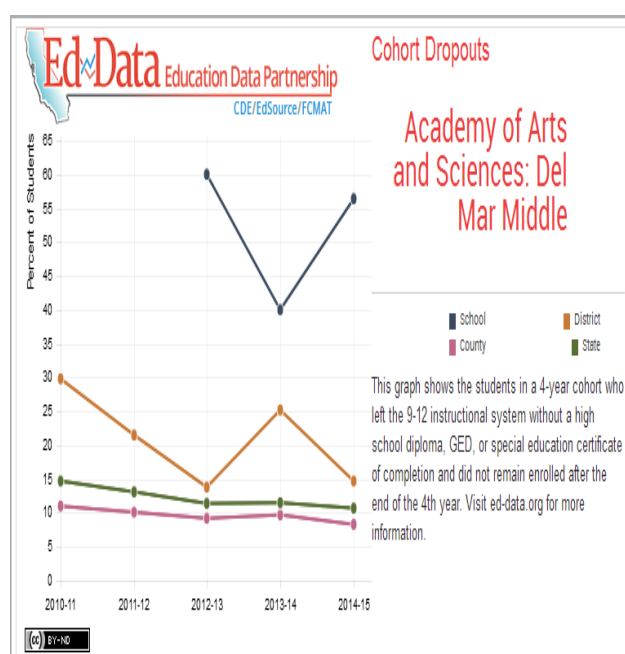
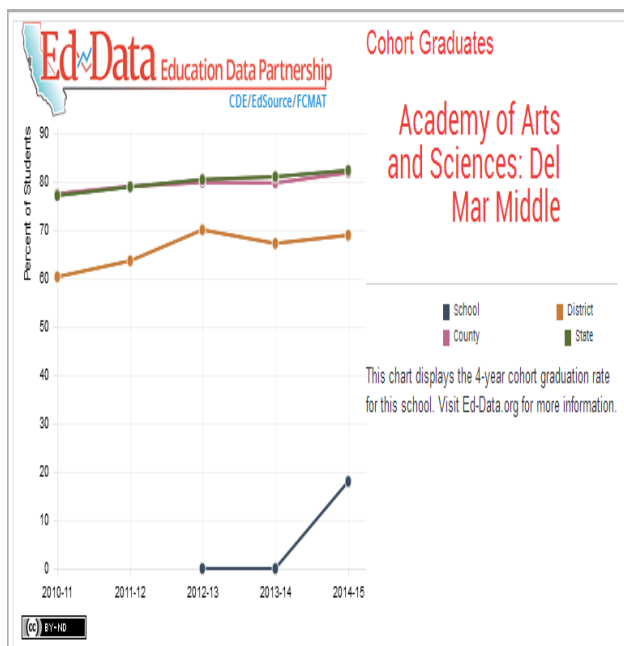
needed for UC/CSU acceptance.



These charts display the percentages of scholars that have completed the courses with a "C" or better as required by UC/CSU schools for acceptance.

The graduation rate for this cohort has been increasing for the state, county, and for AAS Del Mar K-12. Our scores are much lower than the state’s and county’s, however we have made great progress over the past 3 years. Graduation rates increased by 20% over two years and drop-out rates fluctuated over the same period of time, first dropping, then rising again. Over all, the drop-out rate still ended up over 5% less than the starting rate.

Graduation rates are important and are embedded in our LCAP plan. We have increased the tools and resources available to our scholars. In addition to the content teachers and counselors that all 6-12<sup>th</sup> grade scholars are assigned, our scholars also have advisors. Advisors have the important role of making sure that our independent study scholars are turning in work consistently, and progressing at a rate that will allow them to graduate. We understand that while graduation happens in twelfth grade, preparation must start in 6<sup>th</sup> grade.



Carly Fiorina once said, “The goal is to turn data into information, and information into insight.” At first look, our Cohort data appears to reflect a failure to keep up with state and county rates of graduation and drop outs. Upon further inspection, and with the intent to turn information into insight, our data tells a story greater than our failures. Our information tells of our successes and triumphs in educating our scholars.

To begin with, it is important to remember that many of our scholars come to us credit deficient and discouraged with their educational experiences. AAS encourages and supports our scholars to complete their degree, even when outside pressures such as work and family obligations put their education in jeopardy. AAS has seen our drop-out rate fluctuate, ending lower than when the school started. AAS Del Mar has also seen the cohort graduate rate rise steadily.

Keeping in mind that AAS is only in its fourth year, we have seen larger decreases in drop-out rates and greater increases in graduation rates than the county and state that have been operating for decades.



Another factor in this data is the affect that our early July start date had on our 2012-2014 data. Many scholars left when “traditional” school started without providing important information such as to what school they would be transferring. Without this information, these scholars showed up as drop-outs in CalPads. If scholar records were not requested by the next school attended, we did not have information to choose a different exit code.

The value in this data is that it helped us focus and refine our program to better benefit our scholars. Data, whether positive or negative, is important when making choices and decision that benefit our educational program, as well as our scholars. Data, if not utilized, is useless.

## IV. Governance

*Governing Law: The governance structure of the school, including, but not limited to, the process to be followed by the school to ensure parental involvement. EC Section 47605 (b)(5)(D)*

### Non-Profit Public Benefit Corporation

AAS Del Mar K-12 will be operated by Academy of Arts and Sciences, a California Nonprofit Public Benefit Corporation. *See Appendix E for the Board of Directors' Bios, Appendix F for the Articles of Incorporation, Appendix G for the By-Laws and Appendix H for the Board Policy Manual.*

AAS will operate autonomously from Mountain Empire, with the exception of the supervisory oversight as required by statute and other contracted services as negotiated between Mountain Empire and AAS. Pursuant to EC Section 47604(c), Mountain Empire shall not be liable for the debts and obligations of AAS, operated by a California non-profit benefit corporation, or for claims arising from the performance of acts, errors, or omissions by AAS as long as Mountain Empire has complied with all oversight responsibilities required by law.

### Board of Directors

Academy of Arts and Sciences is governed by a Board of Directors who shall be selected, serve, and govern AAS in accordance with their adopted bylaws, which shall be maintained to align with the terms of this charter and applicable law.

In accordance with EC Section 47604(b), Mountain Empire may appoint a representative to serve on the Board of Directors.

The Academy of Arts and Sciences Board of Directors will have three (3) – seven (7) members, for a three-year term, with no term limitations.

The Board of Directors meetings will be headed by a Board Chair, who will be elected annually by the Board at its Annual Meeting.

As long as quorum exists as defined by the bylaws, measures voted on by the Board of Directors may be passed with a simple majority of present members.

### Board Duties

The Board of Directors will be responsible for the operation and fiscal affairs of AAS, including but not limited to:

- Approval of the annual school budget
- Approval of discipline, dismissal and expulsions
- Approval of bylaws, resolutions, and policies of school operation
- Approval of all changes to the charter to be submitted to Mountain Empire as necessary in accordance with applicable law
- Long-term strategic planning for AAS
- Participation as necessary in dispute resolution

- Monitoring overall scholar performance
- Monitoring the performance of AAS and taking necessary action to ensure that AAS remains true to its mission and charter
- Monitoring the fiscal solvency of AAS
- Participation in the AAS' independent fiscal audit
- Increasing public awareness of AAS

AAS will update Mountain Empire of changes to the Board of Directors. *See Appendix E for the current composition of the Board of Directors.*

The Board of Directors may initiate and carry out any program or activity that is not in conflict with or inconsistent with any law and which is not in conflict with the purposes for which charter schools are established.

#### Board Meetings

The Academy of Arts and Sciences Board of Directors will meet at least four (4) times yearly pursuant to the approved master calendar and shall set additional special board meetings as necessary and in accordance with the Brown Act.

AAS shall adopt a conflicts code which shall comply with the Political Reform Act, Government Code Section 87100, applicable conflict restrictions required by the Corporations Code, and Government Code Section 1090, and any statutory or regulatory conflicts restrictions that may be adopted in the future as applicable to AAS.

#### Board Training

The Board of Directors shall participate annually in training regarding board governance, the Brown Act, and conflicts of interest rules.

#### Board Delegation of Duties

The Board may execute any powers delegated by law to it and shall discharge any duty imposed by law upon it and may delegate to an employee or contractor of AAS any of those duties. The Board, however, retains ultimate responsibility over the performance of those powers or duties so delegated. Such delegation will:

- Be in writing
- Specify the entity designated
- Describe in specific terms the authority of the Board being delegated, any conditions on the delegated authority or its exercise and the beginning and ending dates of the delegation
- Require an affirmative vote of a majority of present Board members

## Charter School Chief Executive

The President & CEO will be the leader of AAS. The President & CEO will report directly to the Academy of Arts and Sciences Board of Directors, and s/he is responsible for the orderly operation and fiscal affairs of AAS, including but not limited to:

- Provide leadership to AAS
- Attend meetings at Mountain Empire as requested by Mountain Empire and stay in direct contact with Mountain Empire to assist Mountain Empire in its oversight duties
- Supervise all employees of AAS
- Prepare proposals of policies for adoption by the Board of Directors
- Advise the Board of Directors and make written recommendations to the Board on programs, policies, budget and other school matters
- Communicate with AAS' legal counsel
- Participate in the dispute resolution procedure and the complaint procedure when necessary
- Provide all legally required financial reports to Mountain Empire
- Compliance with the budget as approved by the Board in accordance with generally accepted accounting principles
- Provide assistance and coordination in the implementation of curriculum
- Oversee parent/scholar/teacher relations
- Oversee scholar disciplinary matters
- Attend all AAS Board of Director meetings and attend as necessary Mountain Empire Board meetings
- Foster an amicable relationship between Mountain Empire and AAS and facilitate a sharing of resources between both entities
- Present Annual Report to the AAS Board and, upon review by the AAS Board, present report to the Mountain Empire Board and the Mountain Empire Superintendent

The above duties may be delegated or contracted as approved by the Board to another employee of AAS or to an appropriate third party provider as allowed by applicable law.

## Parent Involvement

AAS will ensure parents have an opportunity to participate in governance of AAS through involvement in the Parent Advisory Council. The Parent Advisory Council shall be composed of parents who have children currently enrolled in AAS. The Parent Advisory Council shall meet regularly and shall make recommendations to the Board of Directors for all aspects of operation. The President & CEO or their designee shall attend all Parent Advisory Council meetings and shall report Parent Advisory Council recommendations to the Board of Directors. *See Appendix I for Board-approved committee charge.*

## V. Employee Qualifications

*Governing Law: The qualifications to be met by individuals to be employed by the school. EC Section 47605.6(b)(5)(F)*

Chief Executive Officer:

The primary responsibility of the President & CEO is to carry out the strategic plans and policies as established by the Board of Directors, including the academic performance and operations of the existing school and fiscal oversight. The President & CEO reports to the Board of Directors. The President & CEO is responsible for developing the vision, adhering to policies, achieving goals, and assisting the Board of Directors in fulfilling its responsibilities.

Teacher:

A teacher is responsible for providing an educational atmosphere where students have the opportunity to fulfill their potential for intellectual, emotional, physical, and psychological growth. This person is responsible for organizing and implementing an instructional program that will result in students achieving academic success and are in alignment with the policies, goals, objectives and philosophies of Academy of Arts & Sciences, the County Board of Education and the State of California.

### Teacher Recruitment

AAS will develop a comprehensive teacher recruitment policy to attract highly- qualified, credentialed teachers. AAS' recruitment strategies for employing highly qualified teachers include using established teacher recruiting services, such as Ed Join, and other generally acceptable strategies.

Candidates are evaluated using these standards:

- Committed to scholars and learning
- Experience teaching in an online environment
- Highly Qualified under applicable requirements of the No Child Left Behind Act
- Technologically knowledgeable
- Skilled in management of learning
- Reflective in their practice
- Community-oriented

Required educational level / credentialing:

AAS meets applicable Every Student Succeeds Act (“ESEA”) requirements with respect to teachers and paraprofessional employees, and teachers meet the requirements for employment as per California EC section 47605(1).

All AAS teachers are “highly qualified” as that term is defined under the ESEA and further defined by California state regulations implementing the ESEA requirements, as applicable to

charter schools. AAS, as an Independent Study program, is an “alternative instructional” setting (EC Section 44865(k)) and therefore can have its teachers demonstrate ESEA subject matter competency for ELA, Math, Science and Social Studies through the VPSS (California Subject Matter Verification Process). In accordance with EC Section 47605(l), teachers of core, college preparatory subjects (i.e., English/language arts, math, science, history/social science) hold a Commission on Teacher Credentialing certificate, permit, or other document equivalent to that which a teacher in a noncharter public school would be required to hold. These teachers are responsible for overseeing the scholars’ academic progress and for monitoring grading and matriculation decisions. As specified in EC Section 47605(l), AAS has flexibility regarding the qualifications needed for teachers in non-core, non-college preparatory subject areas. As required by the ESEA, AAS notifies parents/guardians of students at the school if any teachers teaching a core subject will not meet these requirements.

A teacher is responsible for providing an educational atmosphere where students have the opportunity to fulfill their potential for intellectual, emotional, physical, and psychological growth. This person is responsible for organizing and implementing an instructional program that will result in students achieving academic success and are in alignment with the policies, goals, objectives and philosophies of AAS, the San Diego County Board of Education and the State of California.

## VI. Health and Safety Procedures

*Governing Law: The procedures that the school will follow to ensure the health and safety of pupils and staff. These procedures shall include the requirement that each employee of the school furnish the school with a criminal record summary as described in Section 44237. EC Section 47605.6(b)(5)(G)*

In order to provide safety for all scholars and staff, AAS has adopted full health and safety policies and procedures and risk management policies at its Central Office site in consultation with its insurance carriers and risk management experts. These policies are incorporated into the AAS Injury and Illness Prevention Program (I.I.P.P.) and are reviewed on an ongoing basis by the Director of Operation and President & CEO.

All non-certificated and certificated staff receive online compliance training annually on Child Abuse Reporting, Blood Borne Pathogens and Anti-Harassment through The Law Room. AAS shall ensure that staff is trained annually on its health and safety policies. A complete copy of the school's health and safety policies and procedures are available upon request.

The following is a summary of the health and safety policies of AAS: Procedures for Background Checks Employees and contractors of AAS are required to submit to a criminal background check and to furnish a criminal record summary as required by EC Sections 44237 and 45125.1. Applicants for employment must submit two sets of fingerprints to the California Department of Justice for the purpose of obtaining a criminal record summary. The Director of Operations of AAS shall monitor compliance with this policy. Volunteers who will volunteer outside of the direct supervision of a credentialed employee shall be fingerprinted and receive background clearance prior to volunteering without the direct supervision of a credentialed employee.

### Role of Staff as Mandated Child Abuse Reporters

All non-certificated and certificated staff are mandated child abuse reporters and shall follow all applicable reporting laws. Tuberculosis Testing Faculty and staff shall be tested for tuberculosis prior to commencing employment and working with scholars as required by EC Section 49406.

### Drug Free/Alcohol Free/Smoke Free Environment

Any facilities operated by AAS shall function as a drug, alcohol and tobacco free workplace.

## VII. Racial and Ethnic Balance

*Governing Law: The means by which the school will achieve a racial and ethnic balance among its pupils that is reflective of the general population residing within the territorial jurisdiction of the school district to which the charter petition is submitted. EC Section 47605.6(b)(5)(H)*

AAS is public charter school, open to all children with in grades TK-12<sup>th</sup> that live within the authoring or neighboring county, regardless of race or ethnicity. Achieving racial and ethnic balance is important in public education. To achieve this, AAS will market and recruit in areas that can assist in achieving a racially and ethnically diverse scholar body. Participating in community events and activities is useful in reaching multiple cultures and ethnicities. We will continue to work towards creating community partnerships that will allow us to reach scholars in the areas that we serve. Additionally, our enrollment team consists of a bilingual staff which allows for the answering of questions from perspective families in multiple languages.



## VIII. Admission Requirements

*Governing Law: Admissions requirements, if applicable. EC Section 47605(b) (5) (H)*

Academy of Arts & Sciences will be nonsectarian in its programs, admission policies, and all other operations, and will not charge tuition nor discriminate on the basis of the characteristics listed in Section 220 (actual or perceived disability, gender, nationality, race or ethnicity, religion, sexual orientation, or any other characteristic that is contained in the definition of hate crimes set forth in Section 422.55 of the Penal Code or association with an individual who has any of the aforementioned characteristics). AAS shall comply with all applicable legally required minimum and maximum age requirements. To enroll in AAS, a scholar must be five (5) or before September 1st in order to be admitted to Transitional kindergarten at any time during the school year. A scholar's age cannot exceed 19 years; if a scholar was not attending school at any time after his/her 19th birthday he/she may not enroll with AA. Scholars must have a completed AAS Enrollment Packet, Master Agreement and applicable compliance documents. Scholars must reside within a county, or contiguous county, AAS serves and provide proof of residency. If while attending AAS, a scholar moves, a new proof of residency must be submitted within 10 school days (EC 51748). Independent Study shall not be available to TK-12 scholars whose residence status is based solely on their parent/guardian/caregiver's employment within district boundaries. EC 48204(f) 51747.3 (c) Scholars may only be enrolled in AAS and not concurrently enrolled in another school, public or private (unless prior permission is given for a community college). All Scholars and learning coaches must complete a virtual learning course prior to beginning their academic courses. At any time throughout the enrollment period with AAS parents/guardians may be requested to provide updated information. All scholars must have an email address to enroll with AAS. Upon enrollment the school will provide each scholar in grades 6-12 with a school email address.

The Enrollment Packet includes the following forms:

- Completion of a Scholar Registration Form
- Proof of Immunization
- Proof of Residency
- Home Language Survey
- Completion of Emergency Medical Information Form
- Proof of minimum and maximum age requirements, e.g. birth certificate
- Execution of a Master Agreement as required by Ed Code
- Completion of Technology Use and Parent Permission Forms

All scholars who wish to attend AAS shall be admitted, subject only to capacity. Admission to AAS shall not be determined by the place of residence of the scholar or his or her parent in the State, except as provided in EC Section 47605(d) (2).

While we do not currently have an enrollment cap, we do have a procedure in place if a cap were ever imposed. If the number of scholars who wish to attend the school exceeds the school's capacity, admission, except for existing scholars of AAS, shall be determined by a public random drawing. In the case of a public random drawing, the following will be given preference for admission to the school:

1. Existing scholars enrolled in AAS

2. Siblings of existing scholars enrolled in AAS
3. Children of school staff
4. Scholars who reside in the Mountain Empire District

All applications drawn after reaching capacity will be placed on a wait-list, in order in which they are drawn.

#### Non-Discrimination

*Governing Law: The means by which the school will achieve racial and ethnic balance among its pupils that is reflective of the general population residing within the territorial jurisdiction of the school district to which the charter petition is submitted. EC Section 47605 (b)(5)(G)*

AAS will implement a scholar recruiting strategy that includes but is not necessarily limited to the following elements or strategies to ensure a racial and ethnic balance among scholars that is reflective of the territorial jurisdiction of Mountain Empire Elementary School District:

- An enrollment process that is scheduled and adopted to include a timeline that allows for a broad-based recruiting and application process.
- The development of promotional and informational material that appeals to all of the various racial and ethnic groups represented in Mountain Empire.
- Scholar recruitment efforts may include, but are not limited to, direct mail, print advertising, and informational meetings directed toward targeted scholar populations to recruit scholars from the various racial and ethnic groups represented in Mountain Empire.

## IX. Financials

### Financial Reporting

*Governing Law: The petitioner or petitioners shall also be required to provide financial statements that include a proposed first year operational budget, including startup costs, and cash flow and financial projections for the first three years of operation. -- EC Section 47605(g)*

The AAS Board of Directors has a Finance Committee to oversee selection of an independent auditor and the completion of an annual audit of the school's financial affairs. Each audit is made by a certified public accountant selected from the directory of certified public accountants designated by the State Controller's Office as active to conduct audits of local education agencies.

Currently, we use Christy White and Associates as our auditors. This auditor has experience with audits of educational entities and education finance, preferably with charter schools. The scope of the audit includes all applicable provisions within the California Code of Regulations governing audits of charter schools as published in the State Controller's K-12 Audit Guide and any other elements as required by applicable law. The audit is conducted in accordance with generally accepted accounting principles applicable to the school and verifies the accuracy of the school's financial statements, average daily attendance and enrollment accounting practices, and review the school's internal controls.

By December 15th of each year, the annual audit will be completed and a copy of the auditor's findings is forwarded to the San Diego County Superintendent of Schools, the State Controller, and the California Department of Education.

The Finance Committee reviews any audit exceptions or deficiencies with senior staff and reports to the AAS Board of Directors with recommendations on how to resolve them. The Board reports to the County regarding how the exceptions and deficiencies have been or will be resolved to the satisfaction of the County, along with an anticipated timeframe for the same. In addition, the County's primary factor when deciding whether an audit exception or deficiency is resolved is whether the auditor considers the item resolved; however, the County may reserve the right to only consider an item resolved once the County believes the item is resolved to its satisfaction. Audit appeals or requests for summary review shall be submitted to the Education Audit Appeals Panel ("EAAP") in accordance with applicable law. The independent financial audit of AAS is a public record to be provided to the public upon request.

### *Budget and Financial Reporting Schedule*

AAS will annually prepare and submit to the County the following reports in accordance with EC Section 47604.33, and shall provide additional fiscal reports as requested by the County:

- On or before July 1st, a preliminary budget.
- On or before July 1st, an annual update (LCAP) required pursuant to EC Section 47606.5
- On or before December 15th, an interim financial report which reflects changes to the final budget through October 31st. Additionally, on December 15, a copy of the AAS' annual, independent

financial audit report for the preceding fiscal year shall be delivered to the State Controller, California Department of Education, and County Superintendent of Schools.

- On or before March 15th, a second interim financial report which reflects changes to the final budget through January 31<sup>st</sup>
- On or before September 15th, a final unaudited financial report for the prior full fiscal year.

## Insurance

AAS shall acquire and finance general liability, workers' compensation, and other necessary insurance of the types and in the amounts required for an enterprise of similar purpose and circumstance using recommendations from Mountain Empire insurers. The Mountain Empire Board of Trustees shall be named as an additional insured on all policies of AAS and to the extent AAS is named as an additional insured pursuant to a contract between AAS and a service provider, AAS shall ensure the extension of the "additionally insured" to Mountain Empire as well. Prior to opening, AAS shall provide evidence of the above insurance coverage to Mountain Empire. AAS shall hold harmless, defend, and indemnify Mountain Empire, its Board members, officers and employees, from and against any and all actions, claims, damages, demands, and liabilities, regardless of forum, which relate to or arise out of any acts, debts, obligations, errors, or omissions of the School, its Board members, officers, employees, vendors, affiliates or agents. To the extent AAS is indemnified in a contract between a service provider and AAS, AAS shall ensure the extension of the indemnification to Mountain Empire as well.

## Transportation

No transportation to and from school will be provided for scholars by AAS except as required by law for scholars with disabilities.

## Independent Fiscal Audit

*Governing Law: The manner in which an annual, independent financial audit shall be conducted, which shall employ generally accepted accounting principles, and the manner in which audit exceptions and deficiencies shall be resolved to the satisfaction of the chartering authority—EC Section 47605 (b)(5)(I)*

An annual independent fiscal audit of the books and records of AAS will be conducted as required under Charter School Act, section 47605(b)(5)(I) and 47605(m). The books and records of AAS will be kept in accordance with generally accepted accounting principles, and shall be conducted in accordance with applicable provisions within the California Code of Regulations governing audits of charter schools as published in the State Controllers TK-12 Audit Guide.

The auditor will have, at a minimum, a CPA and educational institution audit experience and shall be included by the State Controller's Office on its published list as an educational audit provider. To the extent required under applicable federal law, the audit scope will be expanded to include items and processes specified in applicable Office of Management and Budget Circulars.

It is anticipated that the annual audit will be completed within four months of the close of the fiscal year and that a copy of the auditor's findings will be forwarded to Mountain Empire, the

County Superintendent of Schools, the State Controller, and to the CDE by the 15th of December of each year. The CEO, along with the audit committee, will review any audit exceptions or deficiencies and report to AAS Board of Directors with recommendations on how to resolve them. The Board will submit a report to Mountain Empire describing how the exceptions and deficiencies have been or will be resolved to the satisfaction of Mountain Empire along with an anticipated timeline for the same.

The independent fiscal audit of AAS is public record to be provided to the public upon request.

## X. Suspension and Expulsion Policies

*Governing Law: The procedures by which pupils can be suspended or expelled. EC Section 47605.6(b)(5)(J)*

The Pupil Suspension and Expulsion Policy has been established in order to promote learning and protect the safety and well-being of all scholars at AAS. When the policy is violated, it may be necessary to suspend or expel a scholar from AAS. This policy shall serve as AAS' policy and procedures for scholar suspension and expulsion, and it may be amended from time to time without the need to amend the charter so long as the amendments comply with legal requirements and as required by Mountain Empire, approved as material revisions to the charter in accordance with EC Section 47607. Although AAS scholars work from home, this policy is written broadly to apply as needed to AAS scholars at school-sponsored activities or at school facilities.

Staff shall enforce disciplinary rules and procedures fairly and consistently among all scholars. This policy and its procedures will clearly describe discipline expectations.

Discipline includes but is not limited to advising and counseling scholars. Corporal punishment shall not be used as a disciplinary measure against any scholar. Corporal punishment includes the willful infliction of or willfully causing the infliction of physical pain on a scholar. For purposes of the policy, corporal punishment does not include an employee's use of force that is reasonable and necessary to protect the employee, scholars, staff or other persons or otherwise comply with legal requirements regarding restraints.

AAS administration shall ensure that scholars and their parents/guardians are notified in writing upon enrollment of all discipline policies and procedures.

Suspended or expelled scholars shall be excluded from all school and school-related activities unless otherwise agreed during the period of suspension or expulsion.

A scholar identified as an individual with disabilities or for whom AAS has a basis of knowledge of a suspected disability pursuant to the Individuals with Disabilities Education Improvement Act of 2004 ("IDEIA") or who is qualified for services under Section 504 of the Rehabilitation Act of 1973 ("Section 504") is subject to the same grounds for suspension and expulsion and is accorded the same due process procedures applicable to regular education scholars except when federal and state law mandates additional or different procedures. AAS will follow all applicable federal and state laws, including the IDEIA, Section 504, implementing regulations and implementing state law and regulations, when imposing any form of discipline on a scholar identified as an individual with disabilities or for whom AAS has a basis of knowledge of a suspected disability or who is otherwise qualified for such services or protections in according due process to such scholars.

### A. Grounds for Suspension and Expulsion of Scholars

A scholar may be suspended or expelled for prohibited misconduct if the act is related to

- 1) a school activity, 2) school attendance, and/or 3) an AAS sponsored event.

A. Pupil may be suspended or expelled for acts that are enumerated below and related to school activity or attendance that occur at any time, including, but not limited to, and of the following:

- a) while on school grounds

- b) while going to or coming from school
- c) during, going to, or coming from a school-sponsored activity

B. Enumerated Offenses

(a) Scholars shall be immediately suspended pursuant to this policy and shall be recommended for expulsion if the President & CEO or designee determines that a scholar has committed any of the following acts at school or at a school activity off campus grounds:

1. If it is determined by the Board that a scholar has brought a fire arm or destructive device, as defined in Section 921 of Title 18 of the United States Code, on to an AAS property/AAS sponsored event or to have possessed a firearm or dangerous device on campus, the scholar shall be expelled for one year, pursuant to the Federal Gun Free Schools Act of 1994.

(b) Scholars may be suspended or expelled for any of the following acts when it is determined the pupil:

1. Caused, attempted to cause, or threatened to cause physical injury to another person.
2. Willfully used force of violence upon the person of another, except self-defense.
3. Possessed, sold, or otherwise furnished any firearm, knife, explosive, or other dangerous object unless, in the case of possession of any object of this type, the scholars had obtained written permission to possess the item from a certificated school employee, with the President & CEO's concurrence.
4. Unlawfully possessed, used, sold or otherwise furnished, or was under the influence of any controlled substance, as defined in Health and Safety Code 11053-11058, alcoholic beverage, or intoxicant of any kind.
5. Unlawfully offered, arranged, or negotiated to sell any controlled substance as defined in Health and Safety Code 11053-11058, alcoholic beverage or intoxicant of any kind, and then sold, delivered or otherwise furnished to any person another liquid substance or material and represented same as controlled substance, alcoholic beverage or intoxicant.
6. Committed or attempted to commit robbery or extortion.
7. Caused or attempted to cause damage to school property or private property.
8. Stole or attempted to steal school property or private property.
9. Possessed or used tobacco or products containing tobacco or nicotine products, including but not limited to cigars, cigarettes, miniature cigars, clove cigarettes, smokeless tobacco, snuff, chew packets and betel. This section does not prohibit the use of his or her own prescription products by a pupil.
10. Committed an obscene act or engaged in habitual profanity or vulgarity.



11. Unlawfully possessed or unlawfully offered, arranged, or negotiated to sell any drug paraphernalia, as defined in Health and Safety Code 11014.5.
12. Disrupted school activities or otherwise willfully defied the valid authority of supervisors, teachers, administrators, other school officials, or other school personnel engaged in the performance of their duties.
13. Knowingly received stolen school property or private property.
14. Possessed an imitation firearm, i.e.: a replica of a firearm that is so substantially similar in physical properties to an existing firearm as to lead a reasonable person to conclude that the replica is a firearm.
15. Committed or attempted to commit a sexual assault as defined in Penal code 261, 266c, 286, 288, 288a or 289, or committed a sexual battery as defined in Penal Code 243.4.
16. Harassed, threatened, or intimidated a scholar who is a complaining witness or witness in a school disciplinary proceeding for the purpose of preventing that scholar from being a witness and/or retaliating against that scholar for being a witness.
17. Unlawfully offered, arranged to sell, negotiated to sell, or sold the prescription drug Soma.
18. Engaged in, or attempted to engage in, hazing. For the purposes of this subdivision, "hazing" means a method of initiation or pre-initiation into a pupil organization or body, whether or not the organization or body is officially recognized by an educational institution, which is likely to cause serious bodily injury or personal degradation or disgrace resulting in physical or mental harm to a former, current, or prospective pupil. For purposes of this section, "hazing" does not include athletic events or school-sanctioned events.
19. Made terrorist threats against school officials and/or school property. For purposes of this section, "terroristic threat" shall include any statement, whether written or oral, by a person who willfully threatens to commit a crime which will result in death, great bodily injury to another person, or property damage in excess of one thousand dollars (\$1,000), with the specific intent that the statement is to be taken as a threat, even if there is no intent of actually carrying it out, which, on its face and under the circumstances in which it is made, is so unequivocal, unconditional, immediate, and specific as to convey to the person threatened, a gravity of purpose and an immediate prospect of execution of the threat, and thereby causes that person reasonably to be in sustained fear for his or her own safety or for his or her immediate family's safety, or for the protection of school district property, or the personal property of the person threatened or his or her immediate family.
20. Committed sexual harassment, as defined in EC Section 212.5. For the purposes of this section, the conduct described in Section 212.5 must be considered by a reasonable person of the same gender as the victim to be sufficiently severe or



pervasive to have a negative impact upon the individual's academic performance or to create an intimidating, hostile, or offensive educational environment. This section shall apply to pupils in any of grades 4 to 12, inclusive.

21. Caused, attempted to cause, threaten to cause or participated in an act of hate violence, as defined in subdivision (e) of Section 233 of the EC. This section shall apply to pupils in any of grades 4 to 12, inclusive.
22. Intentionally harassed, threatened or intimidated a scholar or group of scholars to the extent of having the actual and reasonably expected effect of materially disrupting class work, creating substantial disorder and invading scholar rights by creating an intimidating or hostile educational environment. This section shall apply to pupils in any of grades 4 to 12, inclusive.
23. Engaged in an act of bullying, including, but not limited to, bullying committed by means of an electronic act, as defined in subdivisions (f) and (g) of Section 32261 of the EC, directed specifically toward a pupil or school personnel.

Alternatives to suspension or expulsion will first be attempted with scholars who are truant, tardy, or otherwise absent from assigned school activities.

#### C. Suspension Procedure

Suspensions shall be initiated according to the following procedures:

1. Conference- Suspension shall be preceded, if possible, by a conference conducted by the President & CEO or designee with the scholar and his or her parent and, whenever practical, the teacher, supervisor or school employee who referred the scholar to the President & CEO. The conference may be omitted if the President & CEO or designee determines that an emergency situation exists. An "emergency situation" involves a clear and present danger to the lives, safety or health of scholars or school personnel. If a scholar is suspended without this conference, both the parent/guardian and scholar shall be notified of the scholar's right to return to school for the purpose of a conference.

At the conference, the pupil shall be informed of the reason for the disciplinary action and the evidence against him or her and shall be given the opportunity to present his or her version and evidence in his or her defense.

This conference shall be held within two school days, unless the pupil waives this right or is physically unable to attend for any reason including, but not limited to, incarceration or hospitalization.

No penalties may be imposed on a pupil for failure of the pupil's parent or guardian to attend a conference with school officials. Reinstatement of the suspended pupil shall not be contingent upon attendance by the pupil's parent or guardian at the conference.

2. Notice to Parents/Guardians - At the time of suspension, the President & CEO or designee shall make a reasonable effort to contact the parent/guardian by telephone or in person. Whenever a scholar is suspended, the parent/guardian shall be notified in writing of the suspension and the date of return following

suspension. This notice shall state the specific offense committed by the scholar. In addition, the notice may also state the date and time when the scholar may return to school. If school officials wish to ask the parent/guardian to confer regarding matters pertinent to the suspension, the notice may request that the parent/guardian respond to such requests without delay.

3. Suspension Time Limits/Recommendation for Placement/Expulsion- Suspensions, when not including a recommendation for expulsion, shall not exceed five (5) consecutive school days per suspension.

Upon a recommendation of Placement/Expulsion by the President & CEO or designee, the pupil and the pupil's guardian or representative will be invited to a conference to determine if the suspension for the pupil should be extended pending an expulsion hearing. This determination will be made by the President & CEO or designee upon either of the following determinations: 1) the pupil's presence will be disruptive to the education process; or 2) the pupil poses a threat or danger to others. Upon either determination, the pupil's suspension will be extended pending the results of an expulsion hearing.

#### B. Authority to Expel

A scholar may be expelled either by the Governing Board following a hearing before it or by the Governing Board upon the recommendation of an Administrative Panel to be assigned by the Governing Board as needed. The Administrative Panel should consist of at least three members who are certificated and neither a teacher of the pupil or a Board member of the Governing Board. The Administrative Panel may recommend expulsion of any scholar found to have committed an expellable offense.

#### E. Expulsion Procedures

Scholars recommended for expulsion are entitled to a hearing to determine whether the scholar should be expelled. Unless postponed for good cause, the hearing shall be held within thirty (30) school days after the President & CEO or designee determines that the pupil has committed an expellable offense.

In the event an administrative panel hears the case, it will make a recommendation to the Governing Board for a final decision whether to expel. The hearing shall be held in closed session unless the pupil makes a written request for a public hearing three (3) days prior to the hearing.

Written notice of the hearing shall be forwarded to the scholar and the scholar's parent/guardian at least ten (10) calendar days before the date of the hearing. Upon mailing the notice, it shall be deemed served upon the pupil. The notice shall include:

1. The date and place of the expulsion hearing
2. A statement of specific facts, charges and offenses upon which the proposed expulsion is based
3. A copy of AAS' disciplinary rules which relate to the alleged violation

4. Notification of the scholar's or parent/guardian's obligation to provide information about the scholar's status at the school to any other school district or school to which the scholar seeks enrollment
5. The opportunity for the scholar or the scholar's parent/guardian to appear in person or to employ and be represented by counsel or a non-attorney advisor
6. The right to inspect and obtain copies of all documents to be used at the hearing
7. The opportunity to confront and question all witnesses who testify at the hearing
8. The opportunity to question all evidence presented and to present oral and documentary evidence on the scholar's behalf including witnesses

F. Special procedures for Expulsion Hearings Involving Sexual Assault or Battery Offenses

AAS may, upon finding a good cause, determine that the disclosure of either the identity of the witness or the testimony of that witness at the hearing, or both, would subject the witness to an unreasonable risk of psychological or physical harm. Upon this determination, the testimony of the witness may be presented at the hearing in the form of sworn declarations which shall be examined only by the Governing Board, administrative panel, or the hearing officer. Copies of these sworn declarations, edited to delete the name and identity of the witness, shall be made available to the pupil.

1. The complaining witness in any sexual assault or battery case must be provided with a copy of the applicable disciplinary rules and advised of his/her right to (a) receive five days' notice of his/her scheduled testimony, (b) have up to two (2) adult support persons of his/her choosing present in the hearing at the time he/she testifies, which may include a parent, guardian, or legal counsel, and (c) elect to have the hearing closed while testifying.
2. AAS must also provide the victim a room separate from the hearing room for the complaining witness' use prior to and during breaks in testimony.
3. At the discretion of the person or panel conducting the hearing, the complaining witness shall be allowed periods of relief from examination and cross- examination during which he or she may leave the hearing room.
4. The person conducting the expulsion hearing may also arrange the seating within the hearing room to facilitate a less intimidating environment for the complaining witness.
5. The person conducting the expulsion hearing may also limit time for taking the testimony of the complaining witness to the hours he/she is normally in school, if there is no good cause to take the testimony during other hours.
6. Prior to a complaining witness testifying, the support persons must be admonished that the hearing is confidential. Nothing in the law precludes the person presiding over the hearing from removing a support person whom the presiding person finds is disrupting the hearing. The person conducting the hearing may permit any one of the support persons for the complaining witness to accompany him or her to the witness stand.
7. If one or both of the support persons is also a witness, AAS must present evidence that the witness' presence is both desired by the witness and will be helpful to AAS. The person

presiding over the hearing shall permit the witness to stay unless it is established that there is a substantial risk that the testimony of the complaining witness would be influenced by the support person, in which case the presiding official shall admonish the support person or persons not to prompt, sway, or influence the witness in any way. Nothing shall preclude the presiding officer from exercising his or her discretion to remove a person from the hearing whom he or she believes is prompting, swaying, or influencing the witness.

8. The testimony of the support person shall be presented before the testimony of the complaining witness and the complaining witness shall be excluded from the courtroom during that testimony.

9. Especially for charges involving sexual assault or battery, if the hearing is to be conducted in the public at the request of the pupil being expelled, the complaining witness shall have the right to have his/her testimony heard in a closed session when testifying at a public meeting would threaten serious psychological harm to the complaining witness and there are not alternative procedures to avoid the threatened harm. The alternative procedures may include videotaped depositions or contemporaneous examination in another place communicated to the hearing by means of closed-circuit television.

10. Evidence of specific instances of a complaining witness' prior sexual conduct is presumed inadmissible and shall not be heard absent a determination by the person conducting the hearing that extraordinary circumstances exist requiring the evidence be heard. Before such a determination regarding extraordinary circumstances can be made, the witness shall be provided notice and an opportunity to present opposition to the introduction of the evidence. In the hearing on the admissibility of the evidence, the complaining witness shall be entitled to be represented by a parent, legal counsel, or other support person. Reputation or opinion evidence regarding the sexual behavior of the complaining witness is not admissible for any purpose.

#### G. Record of Hearing

A record of the hearing shall be made and may be maintained by any means, including electronic recording, as long as a reasonably accurate and complete written transcription of the proceedings can be made.

#### H. Presentation of Evidence

While technical rules of evidence do not apply to expulsion hearings, evidence may be admitted and used as proof only if it is the kind of evidence on which reasonable persons can rely in the conduct of serious affairs. A recommendation by the Administrative Panel to expel must be supported by substantial evidence that the scholar committed an expellable offense.

Findings of fact shall be based solely on the evidence at the hearing. While hearsay evidence is admissible, no decision to expel shall be based solely on hearsay and sworn declarations may be admitted as testimony from witnesses of whom the Governing Board, Panel or designee determines that disclosure of their identity or testimony at the hearing may subject them to an unreasonable risk of physical or psychological harm.

If, due to a written request by the accused pupil, the hearing is held at a public meeting, and the charge is committing or attempting to commit a sexual assault or committing a sexual battery as defined in EC Section 48900, a complaining witness shall have the right to have his or her testimony heard in a session closed to the public.

The decision of the Administrative Panel shall be in the form of written findings of fact and a written recommendation to the Governing Board who will make a final determination regarding the expulsion. The final decision by the Governing Board shall be made within ten (10) school days following the conclusion of the hearing. The decision of the Governing Board is final.

If the expulsion hearing panel decides not to recommend expulsion, the pupil shall immediately be returned to his/her educational program.

## XI. Retirement Benefits

*Governing Law: The manner by which staff members of AASs will be covered by the State Teachers' Retirement System, the Public Employees' Retirement System, or federal social security. EC Section 47605.6(b)(5)(K).*

AAS's certificated staff participate in the California's State Teacher Retirement System (STRS), and non-certificated staff participate in the Social Security and/or the school sponsored 403(b) plan, a U.S. tax-advantaged retirement savings plan available for public education organizations according to the employee's position and eligibility. AAS participates in Social Security as required by law. At the County's request, AAS pays the County a reasonable percentage for the provision of such services, as per the MOU. The Board of Directors has adopted the attached teacher/administrator salary schedule (see Appendix). The Board of Directors revises the salary schedule from time to time. AAS does not use a formal salary schedule. AAS recognizes that many of our teachers and staff members might also be considering positions in surrounding school districts. AAS will therefore meet or exceed salary levels offered by these surrounding districts. Additional salary increases and bonus compensation are provided to employees. AAS is prepared to attract the most desirable candidates to the school by offering some individuals higher compensation than they would receive from local districts, if this is necessary to attract them to our program. The CEO, with approval from the AAS Board, has the authority to determine salaries, benefit levels and work year characteristics (e.g., length of year and day, vacation policies, etc.) for all employees.

*See Appendix J for Staff Handbook*

## XII. Attendance Alternatives

*Governing Law: The public school attendance alternatives for pupils residing within the county who choose not to attend AAS. EC Section 47605.6(b)(5)(O)*

Enrollment and attendance at AAS is by choice and voluntary. Scholars that reside in Mountain Empire are able to attend the neighborhood public school, or choose to attend other charter schools.

### XIII. Return Rights

*Governing Law: A description of the rights of any employee of the school district upon leaving the employment of the school district to work in a charter school and of any rights of return to the school district after employment at a charter school. EC Section 47605 (b)(5)(M)*

Persons employed by AAS are not considered employees of Mountain Empire for any purpose whatsoever. Employees of Mountain Empire who resign from Mountain Empire employment to work at AAS and who later wish to return to Mountain Empire shall be treated the same as any other former Mountain Empire employee seeking reemployment. AAS shall not have any authority to confer any rights to return on Mountain Empire employees. Sick or vacation leave or years of service credit at the Mountain Empire or any other school district will not be transferred to AAS. Employment by AAS provides no rights of employment at any other entity, including any rights in the case of closure of AAS.



## XIV. Dispute Resolution

*Governing Law: The procedures to be followed by AAS and the county board of education to resolve disputes relating to provisions of the charter. EC Section 47605.6(b)(5)(L)*

1. AAS and Mountain Empire will be encouraged to attempt to resolve disputes between them amicably and reasonably without resorting to formal procedures.
2. In the event of a dispute between AAS and Mountain Empire, the employees of AAS agree to first frame the issue in written format and refer the issue to the Superintendent of Mountain Empire and President & CEO of AAS. In the event that the Mountain Empire Board of Trustees believes that the dispute relates to an issue that could lead to revocation of the charter in accordance with EC 47607, the matter shall be handled in accordance with EC Section 47607 and shall not be subject to this dispute resolution process.
3. The AAS President & CEO and Mountain Empire Superintendent shall informally meet and confer in a timely fashion to attempt to resolve the dispute, not later than five (5) business days from receipt of the statement.
4. If this meeting fails to resolve the dispute, the Superintendent and the President & CEO shall meet to jointly identify and agree upon a neutral third party mediator. The format of the mediation session shall be developed jointly by the Superintendent and President & CEO. Mediation shall be held within sixty (60) business days of receipt of the dispute statement. The costs of the mediator shall be split between Mountain Empire and AAS. All timelines and procedures in this dispute resolution procedure may be revised if mutually agreed upon by Mountain Empire and AAS. The President & CEO and Superintendent may assign a designee(s) for participation herein.
5. If the dispute remains unresolved after mediation, both AAS and Mountain Empire shall be deemed to have exhausted their administrative remedies, thus, allowing either party to pursue any further available legal remedy under the law.

## XV. Closing Procedures

*Governing Law: A description of the procedures to be used if AAS closes, The procedures shall ensure a final audit of the school to determine the disposition of all assets and liabilities of the School, including plans for disposing of any net assets and for the maintenance and transfer of pupil records. EC Section 47605(b) (5) (P)*

Closure of AAS will be documented by official action of the Board of Directors. The action will identify the reason for closure. The official action will also identify an entity and person or persons responsible for closure-related activities.

The Board of Directors will promptly notify parents and scholars of AAS, Mountain Empire, the San Diego County Office of Education, the School's SELPA, the retirement systems in which AAS' employees participate (e.g., State Teachers' Retirement System, and federal social security), and the California Department of Education of the closure as well as the effective date of the closure. This notice will also include the name(s) of and contact information for the person(s) to whom reasonable inquiries may be made regarding the closure; the pupils' school districts of residence; and the manner in which parents/guardians may obtain copies of pupil records, including specific information on completed courses and credits that meet graduation requirements.

The Board will ensure that the notification to the parents and scholars of AAS of the closure provides information to assist parents and scholars in locating suitable alternative programs. This notice will be provided promptly following the Board's decision to close AAS.

The Board will also develop a list of pupils in each grade level and the classes they have completed, together with information on the pupils' districts of residence, which they will provide to the entity responsible for closure-related activities.

As applicable, the School will provide parents, scholars and Mountain Empire with copies of all appropriate scholar records and will otherwise assist scholars in transferring to their next school. All transfers of scholar records will be made in compliance with the Family Educational Rights and Privacy Act ("FERPA") 20 U.S.C. § 1232g. AAS will ask Mountain Empire to store original records of AAS scholars. All records of AAS shall be transferred to Mountain Empire upon school closure. If Mountain Empire will not or cannot store the records, AAS shall work with the San Diego County Office of Education to determine a suitable alternative location for storage.

All state assessment results, special education records, and personnel records will be transferred to and maintained by the entity responsible for closure-related activities in accordance with applicable law.

As soon as reasonably practical, AAS will prepare final financial records. AAS will also have an independent audit completed within six months after closure. AAS will pay for the final audit. The audit will be prepared by a qualified Certified Public Accountant selected by AAS and will be provided to Mountain Empire promptly upon its completion. The final audit will include an accounting of all financial assets, including cash and accounts receivable and an inventory of property, equipment, and other items of material value, an accounting of the liabilities, including accounts payable and any reduction in apportionments as a result of audit findings or other investigations, loans, and unpaid staff compensation, and an assessment of the disposition of any restricted funds received by or due to AAS.

AAS will complete and file any annual reports required pursuant to EC section 47604.33.

On closure of AAS, all assets of AAS, including but not limited to all leaseholds, personal property, intellectual property and all ADA apportionments and other revenues generated by scholars attending AAS, remain the sole property of the non-profit public benefit corporation and shall be distributed in accordance with the Articles of Incorporation upon the dissolution of the non-profit public benefit corporation to another California public educational entity which has established its tax exempt status under Section 501(c)(3) of the Internal Revenue Code, or the corresponding section of any future federal tax code, or shall be distributed to the federal government, or to a state or local government, for a public educational purpose. Any assets acquired from Mountain Empire or Mountain Empire property will be promptly returned upon school closure to the Mountain Empire. The distribution shall include return of any grant funds and restricted categorical funds to their source in accordance with the terms of the grant or state and federal law, as appropriate, which may include submission of final expenditure reports for entitlement grants and the filing of any required Final Expenditure Reports and Final Performance Reports, as well as the return of any donated materials and property in accordance with any conditions established when the donation of such materials or property was accepted.

On closure, AAS shall remain solely responsible for all liabilities arising from the operation of the school.

As the school is operated by a non-profit public benefit corporation, should the corporation dissolve with the closure of the school, the Board will follow the procedures set forth in the California Corporations Code for the dissolution of a non-profit public benefit corporation and file all necessary filings with the appropriate state and federal agencies.

As specified by the Budget in the appendices, AAS will utilize the reserve fund to undertake any expenses associated with the closure procedures identified above.

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Appendix A 2016-2017 School Calendar

Appendix B Master Agreement

Appendix C Scholar Handbook

Appendix D Counseling Handbook

Appendix E Board of Directors

Appendix F Articles of Incorporation

Appendix G Board By-Laws

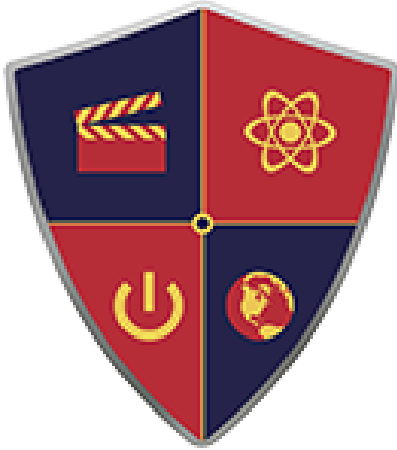
Appendix H Board Policies

Appendix I Parent Involvement Policy

Appendix J Staff Handbook

Appendix K Middle School Course Catalogs

Appendix L High School Course Catalogs



# Academy of Arts & Sciences

## Sonoma Charter Renewal 2017-2023

Submitted September 30, 2016

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## i. Changes to Charter Petition

Since 2012, Academy of Arts & Sciences Sonoma has grown and changed as both a school and an organization. What started as a concept has now developed into an educational model, serving hundreds of kids throughout Sonoma County and its contiguous counties. The table below will provide a brief overview and comparison of the changes that have been made between the original Charter Petition and this Charter Renewal Petition:

	2012-2017 Original Charter	2017-2023 Charter Renewal
Curriculum	K12 and its affiliates	Subject to change depending on Standard Content and scholar need
		Research and committee review for all curriculum changes
Mission & Vision	Founders' Mission & Vision	Current Mission & Vision developed by entire staff and stakeholders in 2016
Intervention Program	Limited in explanation and resources	Detailed Response to Intervention Program
Scholar Support & Resources	None mentioned	Creation and implementation of Counseling Department
	Third party vendor	In-house Special Education Manager and teachers
	None mentioned	Intervention Coordinator
	None mentioned	Scholar Engagement Coordinator
Education Program	Online only	Independent Study
Measurable Goals		LCAP oriented
Course Placement	High School only	Middle and High School
ELL Reclassification	None	Board-approved Reclassification Policy
Independent Study expectations	None	Signatory on Excellence Pledge for Independent Study
SST Referral Process	Very broad	Detailed and user-friendly

## ii. Legal Assurances

Academy of Arts & Sciences Sonoma will follow any and all federal, state, and local laws and regulations that apply to AAS, including but not limited to:

1. AAS shall meet all statewide standards and conduct the student assessments required, pursuant to EC Sections 60605 and 60851, and any other statewide standards authorized in statute, or student assessments applicable to students in non-charter public schools. EC Section 47605(c)(1)
2. AAS shall be deemed the exclusive public school employer of the employees of AAS for purposes of the Educational Employment Relations Act. EC Section 47605(b)(5)(O)
3. AAS shall be nonsectarian in its programs, admission policies, employment practices and all other operations. EC Section 47605(d)(1)
4. AAS shall not charge tuition. EC Section 47605(d)(1)
5. AAS shall not discriminate against any student on the basis of actual or perceived disability, gender, gender identity, gender expression, nationality, race or ethnicity, religion, sexual orientation, or any other characteristic that is contained in the definition of hate crimes set forth in Section 422.55 of the Penal Code or association with an individual who has any of the aforementioned characteristics. EC Section 47605(d)(1)
6. AAS shall admit all pupils who wish to attend AAS.
7. Determine admission by a public random drawing, if the number of pupils who wish to attend AAS exceeds AAS's capacity, and preference shall be extended to pupils who currently attend AAS and pupils who reside in Cotati-Rohnert Park. EC Section 47605(d)(2)(A)-(B)
8. AAS shall not enroll pupils over nineteen (19) years of age unless continuously enrolled in public school (until the age of 22 years) and making satisfactory progress toward high school diploma requirements. EC Section 47605(d)(2)(A)
9. AAS shall not require any child to attend AAS or any employee to work at AAS.
10. In accordance with EC Section 47605(d)(3), if a pupil is expelled or leaves AAS without graduation or completing the school year for any reason, AAS shall notify the superintendent of the school district of the pupil's last known address within 30 days, and shall, upon request, provide that school district with a copy of the cumulative record of the pupil, including a transcript of grades or report card, and health information. EC Section 47605(d)(3)
11. AAS shall adhere to all provisions of federal law related to students with disabilities including, but not limited to, Section 504 of the Rehabilitation Act of 1973, Title II of the Americans with Disabilities Act of 1990 and the Individuals with Disabilities in Education Improvement Act of 2004.
12. AAS shall meet all requirements for employment set forth in applicable provisions of law, including, but not limited to credentials, as necessary. Title 5 California Code of Regulations Section 11967.5.1(f)(5)(C)
13. AAS shall ensure that teachers in AAS hold a Commission on Teacher Credentialing certificate, permit, or other document equivalent to that which a teacher in other public schools

are required to hold. As allowed by statute, flexibility will be given to noncore, non-college preparatory teachers. EC Section 47605(l)

14. AAS shall at all times maintain all necessary and appropriate insurance coverage.

15. AAS shall, for each fiscal year, offer at a minimum, the number of minutes of instruction per grade level as required by EC Section 47612.5(a)(1)(A)-(D).

16. AAS shall maintain accurate and contemporaneous written records that document all pupil attendance and make these records available for audit and inspection. EC Section 47612.5(a)

17. AAS shall, on a regular basis, consult with its parents and teachers regarding AAS's education programs. EC Section 47605(c)

18. AAS shall comply with any jurisdictional limitations to locations of its facilities. EC Section 47605-47605.1

19. AAS shall comply with all laws establishing the minimum and maximum age for public school enrollment. EC Section 47612(b), 47610

20. AAS shall comply with the Public Records Act.

21. AAS shall comply with the Family Educational Rights and Privacy Act.

22. AAS shall comply with the Ralph M. Brown Act.

23. AAS shall meet or exceed the legally required minimum of school days. Title 5 California Code of Regulations Section 11960

Submitted by: \_\_\_\_\_  
Mr. J.J. Lewis, President & CEO

### iii. Impact on District

*Governing Law: Potential civil liability effects, if any, upon the school and upon Cotati-Rohnert Park. EC Section 47605(g)*

#### Potential Civil Liability Effects

This statement is intended to fulfill the terms of Education Code Section 47605(g) and provides information regarding the proposed operation and potential effects of the Academy of Arts and Sciences Sonoma (AAS) on Cotati-Rohnert Park School District (Cotati-Rohnert Park).

AAS shall be operated as the Academy of Arts and Sciences, a California non-profit public benefit corporation. This corporation is organized and operated exclusively for charitable purposes within the meaning of Section 501(c)(3) of the Internal Revenue Code and California Revenue and Taxation Code Section 23701d. The specific purposes for which the corporation is organized are for the operation of a California public charter school for educational services in accordance with the EC Section 47600, et seq.

Pursuant to Education Code Section 47604(c), an entity that grants a charter to a charter school operated by or as a non-profit public benefit corporation shall not be liable for the debts or obligations of the charter school or for claims arising from the performance of acts, errors or omissions by the charter school if the authority has complied with all oversight responsibilities required by law. As stated in the Governance Section, the Academy of Arts and Sciences Articles of Incorporation and By-Laws are enclosed as an appendix. AAS shall work diligently to assist Cotati-Rohnert Park in meeting any and all oversight obligations under the law, including monthly meetings, reporting, or other requested protocol to ensure Cotati-Rohnert Park shall not be liable for the operation of AAS.

Further, AAS has indemnified Cotati-Rohnert Park for the actions of AAS under this charter. Any indemnification or additionally insured "assurance" made by an AAS contractor on behalf of AAS shall also extend to Cotati-Rohnert Park.

The By-Laws of Academy of Arts and Sciences shall provide for indemnification of AAS's Board of Directors, officers, agents, and employees, and AAS will purchase general liability insurance, Directors and Officers insurance, and fidelity bonding to secure against financial risks. Cotati-Rohnert Park shall be named an additional insured on the general liability insurance of AAS.

As stated above, insurance amounts will be determined by recommendation of AAS' insurance company for schools of similar size, location, and scholar population.

The Board of Directors of Academy of Arts and Sciences will institute appropriate risk management practices, including screening of employees, establishing codes of conduct for scholars, and dispute resolution.

#### Facilities

As an independent study program, we do not require facilities. All administrative services are conducted at our Central Office which is located at 850 Hampshire, Suite P, Thousand Oaks, California 91361. AAS will not be requesting facilities from Cotati-Rohnert Park School District.

## iv. Charter Renewal

*§ 11967.5.1. Criteria for the Review and Approval of Charter School Petitions and Charter School Renewal Petitions by the State Board of Education (SBE).*

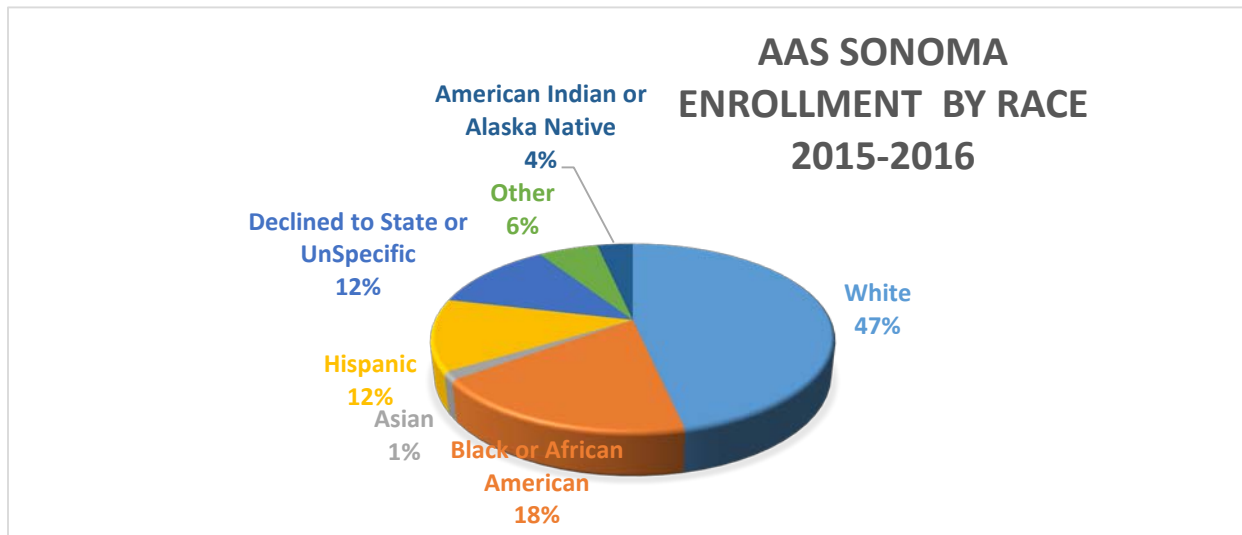
### Introduction

Academy of Arts & Sciences Sonoma (AAS) was founded and received its first charter in 2012. With a handful of scholars and teachers, AAS was determined to offer the community an educational program that was different than those more commonly available. By offering a rigorous curriculum and dedicated staff, AAS was able to reach scholars that might otherwise fall through the cracks. Scholars with extracurricular activities sports, dance, and acting, were able to continue with training schedules and commitments without jeopardizing their education. Scholars that were home bound, or those with negative experiences in large, comprehensive traditional schools now had a safe place to learn. Some of our scholars believed that AAS was their last option before dropping out, finding traditional schools incompatible with work schedules and family obligations. AAS was also able to offer scholars an opportunity to learn at a pace conducive to various learning styles. Regardless of personal situations or experiences, activities, or learning styles, AAS has been able to offer all scholars a place to learn and express themselves.

Five years and hundreds of scholars later, AAS has continuously reflected upon and improved our educational program, opportunities for scholar and family engagement, and scholar/teacher interactions. We have refined best practices and contributed to the evolution of virtual learning through our participation in organizations such as the California Charter School Association and the International Association for TK-12 Online Learning (iNACOL).

According to the National Survey of Scholar Engagement, online learners experienced “better use of higher order thinking skills, in Academy of Arts & Sciences Sonoma (AAS) was founded and received its first charter in 2012. With a handful of scholars and teachers, AAS was determined to offer the community an educational program that was different than those more commonly available. By offering a rigorous curriculum and dedicated staff, AAS was able to reach scholars that might otherwise fall through the cracks. Scholars with extracurricular activities sports, dance, and acting, were able to continue with training schedules and commitments without jeopardizing their education. Scholars that were home bound, or those with negative experiences in large, comprehensive traditional schools now had a safe place to learn. Some of our scholars believed that AAS was their last option before dropping out, finding traditional schools incompatible with work schedules and family obligations. AAS was also able to offer scholars an opportunity to learn at a pace conducive to various learning styles. Regardless of personal situations or experiences, activities, or learning styles, AAS has been able to offer all scholars a place to learn and express themselves.

Our diverse population of both scholars and staff allows for the sharing of varied backgrounds and experiences. As Independent Study becomes more popular and mainstream, we expect our population to be reflective of changing enrollment patterns.



Education Code section 47605(b) states that a charter school must meet at least one of the following renewal criteria prior to receiving a charter renewal:

- (1) Attained its Academic Performance Index (API) growth target in the prior year or in two of the last three years, both school wide and for all groups of pupils served by the charter school.
- (2) Ranked in deciles 4 to 10, inclusive, on the API in the prior year or in two of the last three years.
- (3) Ranked in deciles 4 to 10 inclusive, in the API for a demographically comparable school in the prior year or in two of the last three years.
- (4) The entity that granted the charter determines that the academic performance of the charter school is at least equal to the academic performance of the public schools that the charter school pupils would otherwise have been required to attend, as well as the academic performance of the schools in the school district in which the charter school is located, taking into account the composition of the pupil population that is served at the charter school.

Assembly Bill 484 amended Education Code sections 52052(e)(2)(F) and 52052(e)(4) to allow schools that do not have an API calculated in 2013–14 and 2014–15 to use one of the following criteria to meet legislative and/or programmatic requirements:

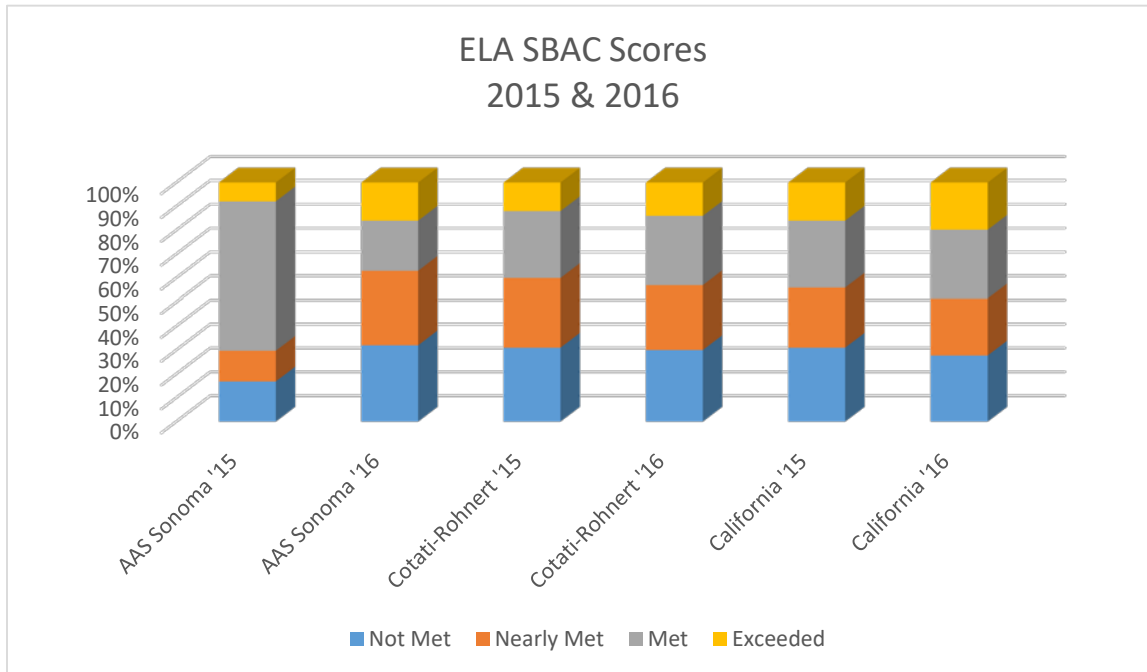
- The most recent API calculation
- An average of the three most recent annual API calculations; or
- Alternative measures that show increases in pupil academic achievement for all groups of pupil's school wide and among significant groups.

We believe that our SBAC data will show that we are making increases with scholar academic achievement and that we are providing an appropriate education for our scholars.

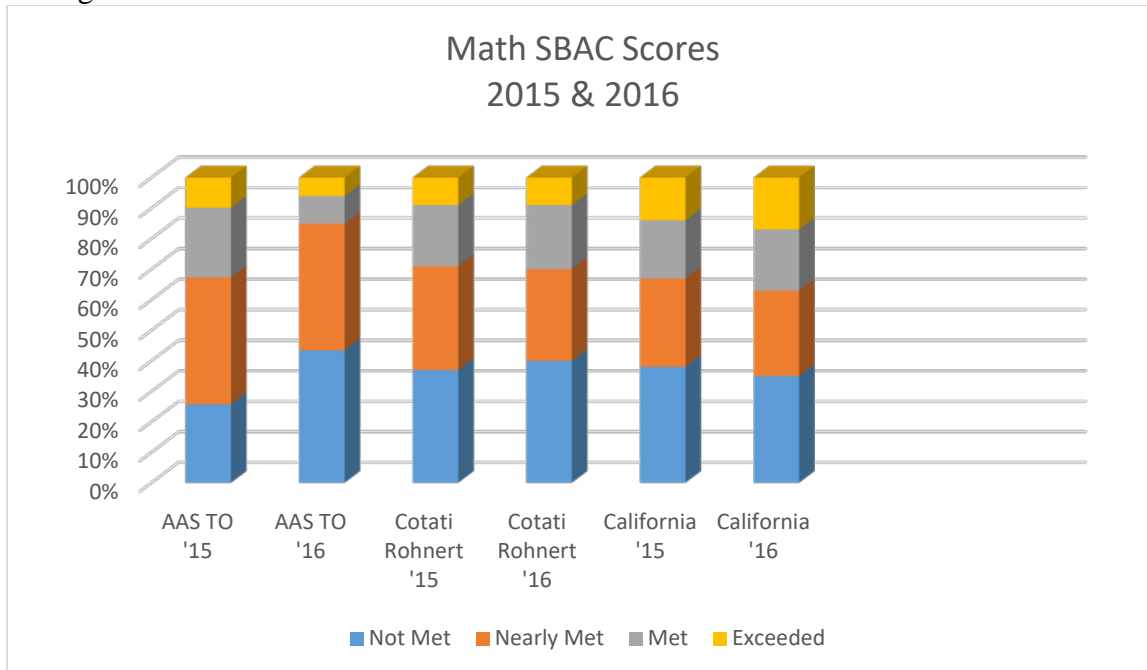
Analyzing data is important and allows us to make decisions that can benefit our scholars. Utilizing resources provided by the state and state sponsored organizations help in the collecting and reading of results.



Do to insignificant numbers of scholars in subgroups, AAS does not have data for all groups. The following information will illustrate the improvements that AAS has made in our scholars' learning.

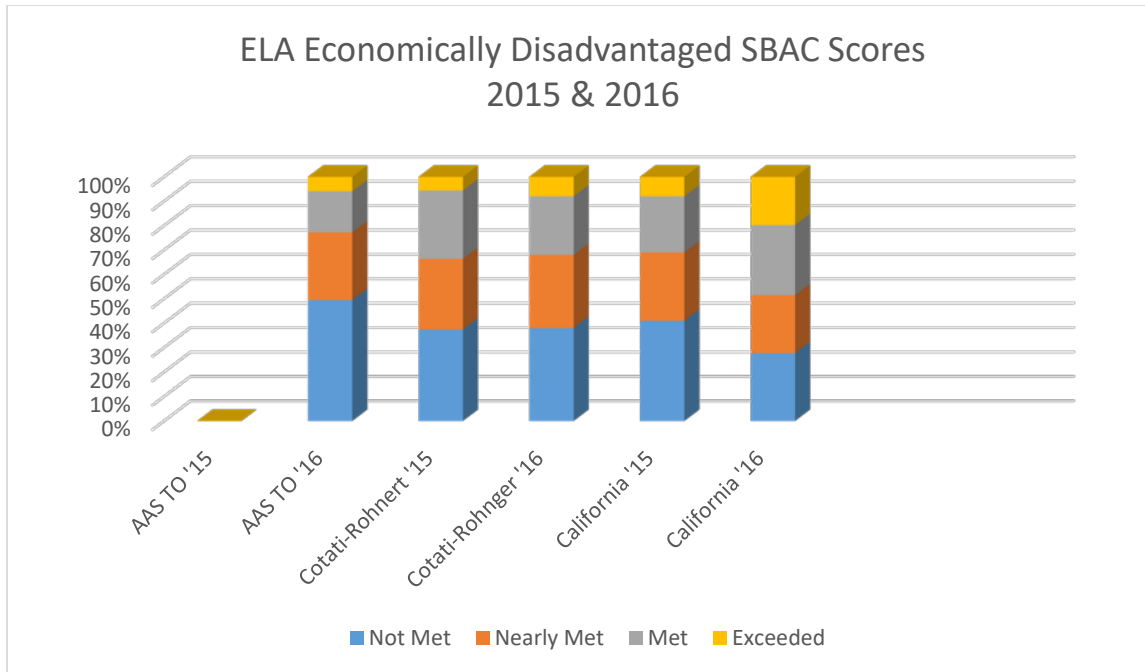


In 2016, scholars from across the state outperformed both AAS and Cotati-Rohnert Park scholars on the ELA portion of the SBAC. All three however, had less than half of the scholars scoring as having met or exceeded the ELA standards.

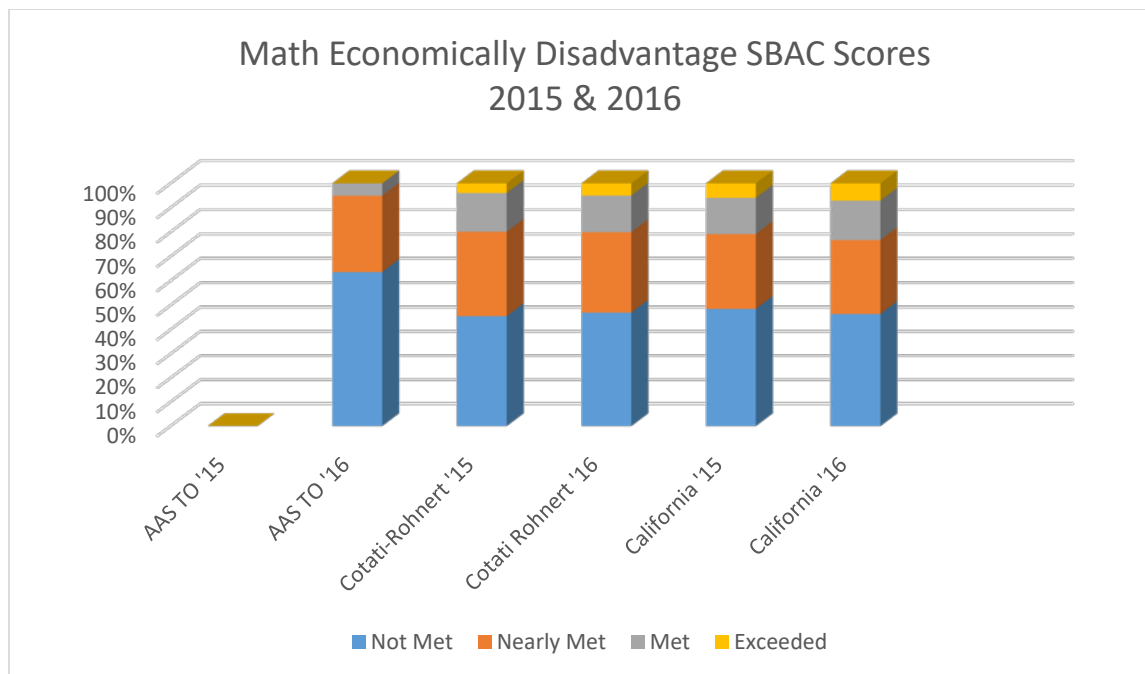


The math scores from 2016 show virtually no movement in scores for both the district and the state. AAS Sonoma dropped in the number of scholars scoring as having met or exceeded

standards. While our number of scholars having “nearly met” standards remained the same, we increased our number of scholars that did not meet standards. After reviewing the scores, our math curriculum was reviewed and collaboration sessions increased between teachers and managers. In addition, math teachers started using Bamboo Tablets that interface with our virtual classrooms.



In 2015, AAS Sonoma did not have enough economically disadvantaged scholars test to generate scores. This makes it difficult to see any changes from one year to the next. In 2016, there was less than a 10% difference between AAS Sonoma scholars and Cotati-Rohnert scholars scoring as having met or exceeded standards in ELA. Both however, did not meet the state’s increase in meeting or exceeding standards.



AAS Sonoma did not have data for this subgroup in 2015. Because of this, there is no way to see any changes from one year to the next. Again, after reviewing these scores, teams met to find ways to increase scholar learning in the area of math. By comparing all groups, school, district, and state, there are commonalities. The majority of scholars did not meet standards. With scores across the state trending in the 80% range of scholars not meeting standards, it is clear that this issue needs to be looked at deeper and collaboration among all parties would greatly benefit all scholars.

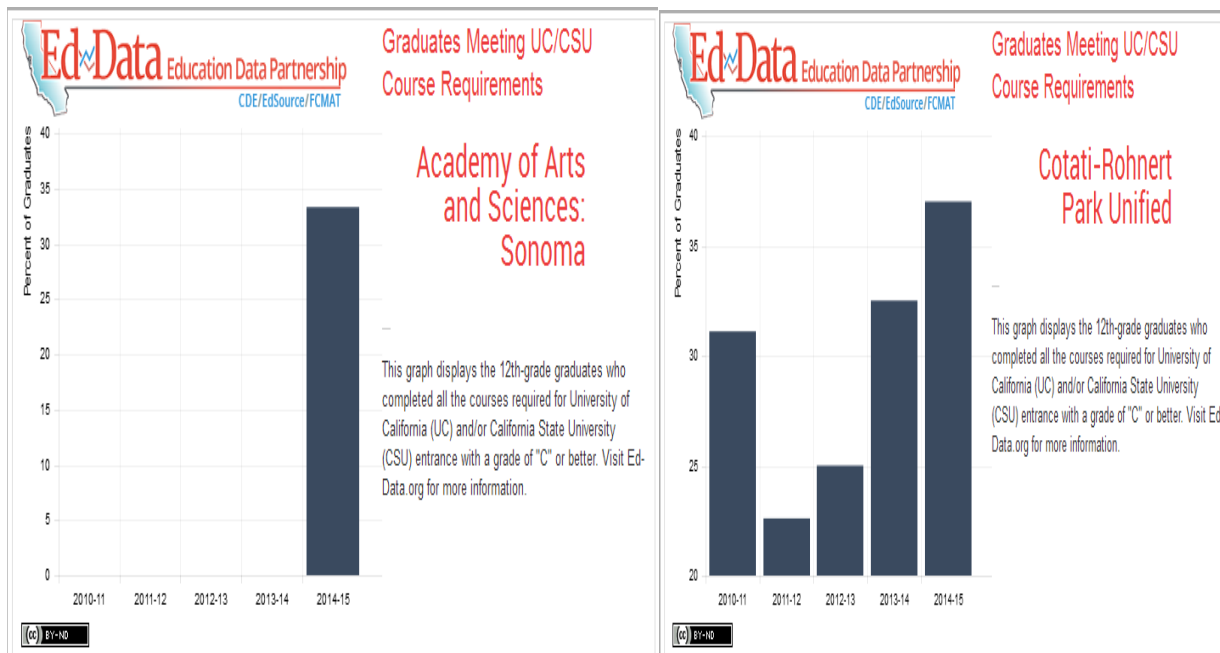
In other sub-group areas AAS Sonoma did not have enough scholars to generate scores or to be considered “significant.”

#### AAS Sonoma Graduation Rates

Year	Graduation Rate
2015-2016	55.5%
2014-2015	16%
2013-2014	2%

AAS Sonoma has made great progress in our graduation rates. Our first graduation class in 2014 had a graduation rate of 2%, while our most recent graduating class saw 55% of our scholars receive their diplomas. We expect to see this growing trend increase as our counseling program continues to work with individual scholars in planning course schedules starting in 9<sup>th</sup> grade, and starting to work with scholars in 6<sup>th</sup> grade. Graduation rates are important and are embedded in our LCAP plan. We have increased the tools and resources available to our scholars. In addition to the content teachers and counselors that all 6-12<sup>th</sup> grade scholars are assigned, our scholars also have advisors. Advisors have the important role of making sure that our independent study

scholars are turning in work consistently, and progressing at a rate that will allow them to graduate. We understand that while graduation happens in twelfth grade, preparation must start in 6<sup>th</sup> grade.



Cohort data follows scholars through four years of high school. Because being college or career ready is important and embedded in our LCAP goals, the number of high school seniors taking and passing courses that are necessary for UC/CSU acceptance are tracked. Below are the results for AAS Sonoma and Cotati-Rohnert Park School District. The district scored about 3% higher in the percentage of scholars having taken and passed A-G accepted courses. AAS Sonoma is very proud of this data because we increased from 0% in 2013-14 to 34% in 2014-15.

Carly Fiorina once said, “The goal is to turn data into information, and information into insight.” At first look, our Cohort data appears to reflect a failure to keep up with state and county rates of graduation and drop outs. Upon further inspection, and with the intent to turn information into insight, our data tells a story greater than our failures. Our information tells of our successes and triumphs in educating our scholars.

To begin with, it is important to remember that many of our scholars come to us credit deficient and discouraged with their educational experiences. AAS encourages and supports our scholars to complete their degree, even when outside pressures such as work and family obligations put their education in jeopardy. AAS has seen our drop-out rate decrease dramatically, just as AAS Sonoma has seen the cohort graduate rate rise steadily.

Keeping in mind that AAS is only in its fourth year, we have seen larger decreases in drop-out rates and greater increases in graduation rates than the county and state that have been operating for decades.

Another factor in this data is the affect that our early July start date had on our 2012-2014 data. Many scholars left when “traditional” school started without providing important information such as to what school they would be transferring. Without this information, these scholars showed up as drop-outs in CalPads. If scholar records were not requested by the next school attended, we did not have information to choose a different exit code.

The value in this data is that it helped us focus and refine our program to better benefit our scholars. Data, whether positive or negative, is important when making choices and decision that benefit our educational program, as well as our scholars. Data, if not utilized, is useless.

## I. Education Program

*Cal. Ed. Code § 47605(b)(5)(A)(i): “A description of the educational program of the school, designed, among other things, to identify those whom the school is attempting to educate, what it means to be an “educated person” in the 21st century, and how learning best occurs. The goals identified in that program shall include the objective of enabling pupils to become self-motivated, competent, and lifelong learners.*

*(ii) A description, for AAS, of annual goals, for all pupils and for each subgroup of pupils identified pursuant to Section 52052, to be achieved in the state priorities, as described in subdivision (d) of Section 52060, that apply for the grade levels served, or the nature of the program operated, by AAS, and specific annual actions to achieve those goals. A charter petition may identify additional school priorities, the goals for the school priorities, and the specific annual actions to achieve those goals.*

*(iii) The manner in which the charter school will inform parents about the transferability of courses to other public high schools and the eligibility of courses to meet college entrance requirements. Courses offered by the charter school that are accredited by the Western Association of Schools and Colleges may be considered transferable and courses approved by the University of California or the California State University as creditable under the “A” to “G” admissions criteria may be considered to meet college entrance requirements.*

*CHARTER SCHOOL will comply with all requirements pursuant to California EC § 47605(b)(5)(A)(ii) including developing annual goals, for all pupils (i.e. school wide) and for each subgroup of pupils as identified in California EC § 52052, for each of the applicable eight (8) state priorities identified in California EC § 52060(d). Please refer to the table in Element 2: Measurable Pupil Outcomes for the school wide goals for relevant sub-groups and corresponding assessments. Beginning in fiscal year 2014-15, CHARTER SCHOOL will comply with all elements of the Local Control Accountability Plan pursuant to regulations and templates adopted by the State Board of Education and reserves the right to establish additional, school-specific goals and corresponding assessments throughout the duration of the charter.*

### Description of Program

Academy of Arts & Sciences (AAS) Sonoma is a growing and innovative California independent study public charter school, open to scholars in grades Transitional Kindergarten through 12th grade. The Central Offices are located in Thousand Oaks. AAS attracts scholars seeking an alternative educational program where parents have the role of “Learning Coach” and play an important role of partnering with AAS teachers to educate their children at home.

AAS offers two virtual educational program options for families: online and traditional home study. We recognize that in education one size does not fit all. AAS is designed and organized to serve scholars and families who have chosen an independent study program that can meet an individual scholar’s unique needs. AAS educates scholars with a wide range of learning styles that allow for flexibility in pacing and that are aligned with Common Core standards.

Enrollment in AAS is contingent on parent and scholar signing the Master Agreement in acknowledgement of the responsibilities as outlined in the Master Agreement. *See Appendix B for a copy of our Master Agreement.*

Our Mission and Vision describe our purpose and philosophy that guides our educational program. Through collaboration with all stakeholders, AAS developed a Mission, Vision and set of Core Values that aligns with our practice and beliefs.

## **MISSION STATEMENT**

Our mission is to inspire and develop innovative, creative, self-directed learners, one scholar at a time.

## **VISION STATEMENT**

Our vision is to create a collaborative virtual learning community, inspiring scholars to appreciate the ways in which arts and sciences nurture a curiosity for life-long learning, and prepare scholars to take responsibility for their future success.

## **CORE VALUES**

Achievement  
Communication  
Integrity  
Respect  
Teamwork

We will meet our scholars' needs by:

- Implementing an academically rigorous, 21st century, inquiry-based college preparatory curriculum which will meet Common Core standards
- Combining cutting edge curriculum with a dynamic and innovative educational practices to meet the needs of our diverse scholars.

Our School Wide Learning Outcomes (SLO's) were developed with input from all stakeholders. Closely aligned with our Mission, Vision, Core Values, and LCAP goals, our SLOs are representative of the characteristics and skills that we strive to teach, inspire, and instill in our scholars.

Effective Communicators  
Academically Proficient  
Collaboratively Minded  
College and Career Ready

We will meet our families' needs by allowing them to:

- Create a compelling learning environment
- Provide challenging lessons on a daily basis
- Be a responsible and available learning coach.

## A Day in the Life of an AAS Scholar

We encourage scholars to set a schedule for their day, one that works with their individual commitments and responsibilities. Some scholars receive and execute assignments early in the morning, much like the rhythm of a traditional brick and mortar school. Others find their productivity is best in the afternoon or evenings. At AAS, scholars learn at the times convenient to their schedules. Though scholars have the flexibility to choose the time frame in which they study, our courses are on a semester system. Scholars finish their courses within the semester by following the teacher-created pacing plan for each of course. This generally means scholars need to make daily progress in their courses to finish by the end of the semester.

Scholars may seek support and answers to questions either through email, telephone, or by attending their teacher's weekly synchronous "Q and A" sessions. Every teacher holds "Q & A" sessions, using real time web conferencing software, two to three hours every week. Scholars may also schedule appointments with teachers to obtain help on coursework. Scholars can also communicate with their teachers by logging in to their account on our Learning Management System (LMS).

Regardless of when a scholar starts his or her daily learning, those utilizing our online program typically start by logging on to get assignments, networking with teachers and classmates, and checking for subject matter lesson sessions for their courses. Scholars turn in assignments daily or as appropriate, take tests and quizzes, and submit papers and projects through our secure LMS. Scholars' progress and grades can be viewed 24/7 so that both scholar and Learning Coach are always aware of their progress.

Every AAS teacher conducts two, one-hour virtual classroom sessions of direct instruction for their class every week, known as "Learning Labs." Scholars are required to attend these either synchronously or asynchronously. The combination of our Learning Labs and Q&A sessions allow our scholars to interact live with their teachers, up to five hours a week, and more if they schedule appointments with their teachers. Through their virtual interactions, scholars develop and pursue friendships, both during official virtual sessions and their participation in scholar-led clubs, monthly field trips, and school sponsored activities. Extracurricular school-sponsored events allow scholars to meet and build friendships based on mutual interests. In addition, many scholars pursue sports, music, and other activities in coordination with local organizations and local schools.

Scholars work collaboratively with their teachers and Learning Coach in creating a work flow plan that will allow them to complete all classes by semester's end. Some scholars may spend an entire week concentrating on math or history; others work on all their courses throughout the week.

For those scholars using our home study option of independent study, scholars and Learning Coaches check-in with their Educational Facilitators on a consistent basis. Each day there is the expectation that work will be completed and that meetings with EFs will be kept.



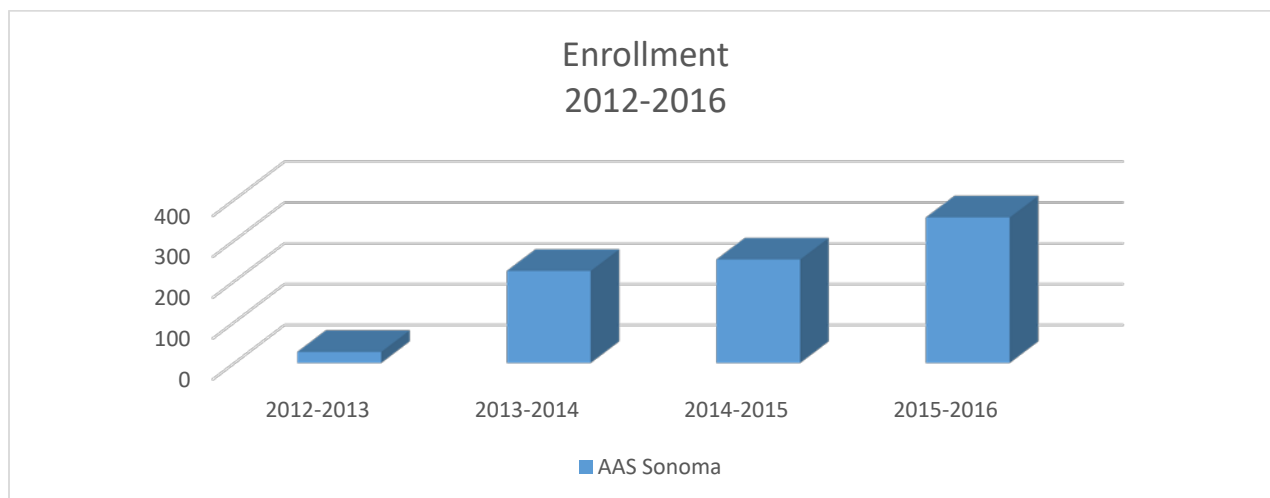
Each and every day is unique for an AAS scholar – the flexibility we offer allows our scholars to, as our mission states, inspire and develop into innovative, creative, and self-directed learners. *See Appendix A for 2016-2017 School Calendar*

### Whom the School is Attempting to Educate

Our educational program is based on the instructional needs of our scholar profile, which is scholars from all backgrounds in grades TK-12. Our target scholar profile is not limited to any particular demographic. Instead, AAS is designed and organized to serve scholars and families who reside in Sonoma County and its contiguous counties and have chosen an independent educational setting for any of the following reasons, or other reasons relevant to the individual:

- Individuals who are self-directed and choose a wider range of academic options.
- Family relationships, personal beliefs and values, and families who prefer virtual or home study instruction
- Family Schedules (i.e. sports, actors, military, extracurricular activities).
- High-risk/at-risk for successfully achieving high school graduation or equivalency.
- Health reasons prohibit them from attending normal classroom programs
- Scholars of all ability levels seeking additional academic and learning opportunities.
- Scholars that may have faced challenges such as bullying in traditional settings.
- Scholars with responsibilities such as work schedules that do not fit in an 8am-4pm schedule.
- Scholars from various backgrounds and ethnicities.
- Scholars that might otherwise choose to drop out of school due to scheduling issues.

The enrollment charts include data for AAS Sonoma.



In education, one size does not fit all and AAS is dedicated to providing scholars and families with an online or home study learning environment that can meet an individual scholar's needs.

### 21<sup>st</sup> Century Learner

Information is multiplying as quickly as it is becoming obsolete and ideas are continually revisited, retested and revised. At the same time, the world is becoming increasingly dependent

on technology. These challenges mean that scholars must learn in a technological environment in order to participate effectively in the 21<sup>st</sup> century. As such, AAS believes an educated person in the 21<sup>st</sup> century has a mastery of 21<sup>st</sup> century learning skills and tools as well as a solid foundation in the state and common core standards, and core academic subjects.

AAS will prepare innovative, creative, self-directed learners for the 21<sup>st</sup> century. To do this AAS will employ a blend of independent study curriculum and methods to ensure all scholars gain the knowledge and skills that are valued in the modern world, and necessary for future success. As a result, scholars graduating from AAS will demonstrate the core characteristics of an educated person in the 21<sup>st</sup> Century:

1. Solid foundations in core academic subjects (Math, English, Science, History, Foreign Language)
2. 21st Century learning skills: Scholars will graduate with the following:
  - Research and Communication skills
  - Thinking and problem solving skills
  - Interpersonal and self-directional skills



3. Mastery of 21st Century Tools: According to Elizabeth Rich of EdWeek.org, “*The term ‘21st-century skills’ is generally used to refer to certain core competencies such as collaboration, digital literacy, critical thinking, and problem-solving that advocates believe schools need to teach to help students thrive in today’s world*” (EdWeek, 2010). AAS scholars will graduate with a proficiency in the use digital technology and communication tools to access, manage, integrate, and evaluate information; construct new knowledge; and effectively communicate with others.

### How Learning Best Occurs

AAS believes that effective application of instructional technology in independent study learning best serves to meet the learning needs of our scholars. AAS is structured to support high scholar achievement by creating a rigorous independent study environment in both our online or home

study programs for all our scholars. AAS also firmly believes that learning occurs best through the application of INACOL's five standards for quality online learning: Equity, Stakeholder Involvement, Continuous Improvement, Personalization, Scholar Engagement, and Collaboration.

### *Equity*

Scholars enrolled at AAS have access to challenging and equitable opportunities to develop learning skills, thinking skills, and life skills that prepare them for success at the next level. They are exposed to real world, scholar-centered, authentic, and inquiry-based learning experiences by teachers who utilize 21st century teaching practices.

### *Stakeholder Involvement*

All stakeholders, not just teachers, are involved in the scholar's educational experiences.

### *Continuous Improvement*

Continuous improvement practices lead to improved scholar performance. Every staff member at AAS makes performance goals that are tied to their job description, teaching practice, and AAS' LCAP goals. All staff members review progress towards their performance goals quarterly with their immediate supervisors in order to reflect, adjust and evaluate improvement goals. Teachers meet weekly by department, grade level, and/or subject as appropriate in order to analyze scholar work, collaborate on best teaching practices, and plan lessons and curriculum. This allows our scholars to be offered a rigorous core curriculum. Teachers are observed regularly by their Coordinator, Instructional Services Manager, and Scholar Intervention Coordinator in order to continually improve our instructional practices.

### *Personalization*

The scholar experience is personalized both in and out of the classroom. Teachers get to know their scholars learning needs through regular interaction with them. They assist them with those needs through the LMS, Learning Labs, Q&A sessions, phone calls, and emails. Scholars have the opportunity to choose their time, their place, and their pace for studying, thereby empowering scholars to become independent, self-directed learners. Flexibility is offered to families as to how to educate their children.

### *Scholar Engagement*

Research shows that scholar engagement has a positive effect on academic achievement (Heng, 2013; Leithwood & Jantzi, 2000; Skinner, Wellborn, & Connell, 1990). Because of the impact of scholar engagement on scholar achievement, scholars have additional opportunities to participate in.

Scholars are monitored and required to engage in their education. Teachers utilize a variety of teaching techniques. Scholars are held to high standards and expectations. The instructional techniques AAS utilizes are research based. Quality instructional time is devoted to working with individual scholar needs.

Additionally, we have several scholar-led clubs, including our Scholar Leadership Council and National Honor Society, that have been created based on scholar interests. Our scholar clubs meet and plan activities and while there is a staff member that serves as the advisor, it is the scholars that do the research and planning.

### *Collaboration*

All stakeholders have opportunities to collaborate. This involves hiring highly qualified staff, fostering scholar to teacher relationships, scholar to scholar relationships, teacher to learning coach relationships, and learning coach to learning coach relationships. One example of this is our Learning Coach Lounge. Learning Coach Lounges are held weekly, either virtually through our web-based virtual software, or in-person at our Learning Center. These sessions are hosted by AAS staff and attended by learning coaches. AAS staff will present a topic relating to increasing scholar success in a virtual environment and then give learning coaches time to ask questions or give comments.

### *A Challenging Learning Environment*

AAS provides scholars with a demanding educational program and effective teachers. AAS is committed to establishing high standards and expectations for all scholars. Our courses are rigorous, requiring significant amounts of writing, and they provide scholars with opportunities to demonstrate higher-order thinking skills and apply concepts they have learned. AAS's courses have been designed to meet today's rigorous academic environment and follow an objective-based learning structure in accordance with State Standards. Scholars may have the opportunity to take AP courses as well as other traditionally rigorous courses.

### *Program Features*

The following variety of strategies and features provide the best opportunities for all scholars to learn at high levels:

1. Virtual "Learning Labs – uses a combination of synchronous and asynchronous learning environments.
2. Highly qualified teachers – subject-matter teachers, who are highly qualified and certified to teach in their content area, provide assignments, feedback and support to scholars on an individualized basis. Teachers have three days to return work with constructive feedback to scholars.
3. Regular and appropriate feedback on progress – Through regularly scheduled meetings for assessment and assignments, scholars receive feedback on their progress. Feedback is given to scholars and to parents frequently in a variety of ways:
  - Scholars receive written feedback from teachers on written assignments and tests.
  - Scholars and parents access this feedback in the grade book of the LMS.
  - Parents receive weekly emailed progress reports giving information on login times, course activity, assignments submitted, and grades.

- Parents and scholars can get oral feedback virtually any time by calling or emailing the teacher of a course.
- Teachers hold office hours where parents and scholars can log in to a virtual session and have real-time face-to-face communication with the teacher.

4. Flexible Course Scheduling – AAS scholars complete 10-12 semester long classes throughout the school year. This system allows scholars to progress at their own pace through a course, and to focus on fewer subjects at a time than they would in a traditional school setting. Scholars complete the same amount of credits within a school year as in a traditional classroom setting, thus staying on track for high school graduation.

5. Technology – Technology underpins the pedagogical strategy of AAS. Our online scholars are taught virtually through asynchronous and synchronous interactive lessons.

AAS's programs are designed using an independent, learner-centered model that helps scholars become more self-disciplined, better time managers, and more effective problem solvers. AAS's courses make use of the latest educational techniques. AAS uses curriculum that integrates graphical enhancements, games, and multimedia activities with academic content.

## Curriculum and Instructional Design

### Overview of Learning Environment

AAS provides scholars with a demanding education program and highly qualified teachers. AAS is committed to establishing high standards and expectations for all scholars. AAS's courses have been designed to meet today's rigorous academic environment and follow an objective-based learning structure in accordance with state and common core standards. AAS Sonoma has obtained initial WASC accreditation and is currently going through a full WASC self-study. The high school curriculum is A-G accredited.

While some of the components of our program are offline, such as coursework in grades TK-5 and our home study option, most of our curriculum is delivered through an online LMS. AAS Sonoma utilizes an interactive, scholar centered, e-learning curriculum that builds on prior knowledge and cultivates higher-order thinking skills using instructional methods such as examples, practice, and feedback to promote learning.

Our self-paced virtual curriculum fosters and develops a love of learning by providing an engaging common core, standards-based curriculum with real world connections that is flexible enough to fit all schedules. This rigorous education provides a wide variety of content regardless of ability level, and strives to ready scholars for the next grade level.

AAS curriculum is effective in meeting the individual needs of its scholars because our teachers practice three key principles of effective virtual pedagogy.

1. Let the scholars do the work: First, our scholars work in a self-paced, independent study environment. During Learning Labs or Office Hours, you will rarely see our teachers

practice “I talk, you listen”. Instead AAS teachers are facilitators of learning. They are guides to helping their scholars learn for themselves and then demonstrate what they have learned. This helps keep the content relevant. Our teachers practice the following types of teaching strategies that model this principle: Scholar led discussions, Peer to Peer learning, Case study analysis, individual and group projects.

2. Interactivity is the heart and soul of asynchronous learning: Our scholars participate in an abundance of writing assignments and activities. Whether, its posting to message boards, microblogging, research papers, essays, or lab write ups. Scholars are asked to interact in a variety of ways with their teacher, their peers, web browsing, and in small group break-out sessions during learning labs. This type of interactivity allows scholars to learn in their own ways.
3. Create a sense of presence: Our teachers connect with their scholars by establishing a sense of community and trust. This is done by allowing scholars to get to know each other assignments or class discussions or projects (*Three Principles of Effective Online Pedagogy, Journal of Asynchronous Learning Networks, (2010) Volume 14, Issue 1 Bill Pelz*)

Researchers advocate virtual learning for instructional effectiveness because scholars have 24/7 access to learning, are exposed to a variety of learning modes, and because scholars can control their pace of learning.

All of our unit lessons are followed by assessments, ensuring that each scholar has mastered content before moving on. The assessments are integrated with planning and progress tools, making it easy to find the right pace by subject and to stay on track. This unique, individualized approach allows each scholar to go as fast or slow as needed as long as they follow the pacing guides, keep track of semester end dates, and follow instructions provided by their teachers. Scholars in grades 6<sup>th</sup>-12<sup>th</sup> submit their assignments, tests, and quizzes online through our LMS. Both scholar and learning coach are able to see real time updates on progress and grades in all of their courses.

In Transitional Kindergarten through 5<sup>th</sup> grade, in addition to the online delivery of our program, each scholar receives a physical box of materials in the mail, which includes textbooks, hands-on materials and assignments to complete. AAS has found that this combination of interactive online lessons with offline materials fit the developmental needs and cater to a variety of learning styles.

## Instructional Methods

### *Web based Classrooms*

Our teachers host synchronous web-based classroom instruction, or Learning Labs, up to two hours a week for each subject to conduct standards based instruction. These lessons are used to introduce new content, build on the prior knowledge of the self-paced work scholars are completing through the LMS, do test prep, review for tests, and answer scholar questions. Teachers often do breakout sessions during the live sessions which allows scholars to participate in group activities, discussions, or projects. Parents of scholars in grades Transitional kindergarten through 5<sup>th</sup> grade are encouraged to attend with them. In the elementary grades



these synchronous sessions sometimes take the form of teacher and scholar guided reading groups. Teachers also hold up to three office hours a week and are available to meet with scholars and learning coaches by appointment when necessary. This type of individualized assistance is what sets AAS apart from other virtual programs.

### *Learning Management System (LMS)*

The school's LMS is designed to enable scholar learning and teacher support. The LMS is where the scholar and learning coach can log into their individual courses. The LMS includes: web style access and content is organized in courses by unit topics with clear instructions. Each lesson and unit has embedded multimedia, activities, and assignments. Teachers can imbed their own content as well.

### *Technology based skills instruction*

The use of instructional technology underpins the pedagogical strategy of AAS. Scholars participate in Learning Labs either synchronously or asynchronously. Teachers use web based real time software to teach these lessons and record them for later use for scholars as needed. Teachers also imbed content into the LMS using a variety of web 2.0 tools and scholars submit their classwork through the LMS. Every math teacher at AAS uses a bamboo tablet to further enhance their math instruction during these live sessions. Every scholar in grades 6-12<sup>th</sup> are assigned a Gmail account and are taught how to use the google web 2.0 apps during their Virtual Learning introduction class. The use of these skills is an important part of 21<sup>st</sup> century learning and a part of the common core standards.

### *Digital Age Learning Practices*

Our teachers apply both Connectivism and Social Constructivism to their teaching practices. Connectivism explains how all the new technology available through the internet has created new opportunities for how people learn. Social Constructivism is scholar centered learning. At AAS, scholars are allowed to discover meaning for themselves rather than being told what to learn. Scholars build their own knowledge through social experiences using online resources. The application of these two digital age theories increases scholar satisfaction and therefore the effectiveness of online learning at AAS. Furthermore, the application of these learning theories allows for immediate feedback and progress reports, personalized learning, frequent checks for understanding, scholar led discussions during Learning Labs and the use of discussion boards, and the use of project based learning. (*Connectivism for the Digital Age (2005) George Siemens, International Journal of Instructional Technology and Distance Learning*)

### *Regular feedback on progress*

Feedback is given to scholars and parents frequently in a variety of ways. The school has eight Learning Periods and scholars are emailed an update on class progress using the following schedule:

- End of Learning Period 1 and 5: Scholars are emailed a "Snapshot" of current progress

- End of Learning Period 2 and 6: Scholars are emailed Quarterly Progress reports
- End of Learning Period 3 and 7: Scholar “Snapshot and “At Risk” letters are emailed home.
- End of Learning Period 4 and 8: Report cards are provided at the end of each semester.

Additional feedback is provided in the following ways:

- Scholars receive written feedback from teachers on written assignments, tests and quizzes
- Scholars and parents access this feedback in the gradebook of the LMS
- Scholars and parent receive weekly progress reports
- Every teacher has a school provided cell phone. Scholars and parents can get verbal feedback by calling or emailing their teacher directly.
- Flexible Course Scheduling

Using the lesson content and assignments for each unit, each teacher creates an individualized pacing plan for their classes according to when the scholar starts the course. This allows scholars to complete the courses they are placed in by the end of the semester. Scholars are able to work at their own pace, work ahead, etc. as long as they finish their courses by the end of the semester.

### *Advantages of Virtual Learning*

There are many benefits to virtual learning. Those professionals that teach in an independent study environment are able to focus less on planning and content development, and more time to be spent on the other value-added tasks undertaken by highly effective teachers. In other words, more quality instructional time is spent working 1:1 with scholars or in small groups and interacting with them in the learning environment than on some of the behavioral and administrative tasks teachers typically assume. This enhances the learning experience for scholars and creates a clearer focus for teachers.

The table below describes six primary tasks executed by highly effective teachers and the differences between the independent study environment and a traditional classroom setting.

<b>Task</b>	<b>Traditional Classroom</b>	<b>Virtual Classroom</b>
Lesson Planning – Content Development	Lesson plan for daily teaching Prepare materials used for lessons Teach lessons Review lessons not learned	Material already planned and content already prepared – minimal planning and preparation required.



Grading	Grading all scholar work Short turnaround on math and daily assignments Longer turnaround times in Language Arts on research papers or essays Other subjects fall in the middle	Much scholar work graded automatically Math work done largely by computer with some answers graded by teachers Language Arts heavy on writing and require grading time equal to Face-to-Face More time available for “value-added” grading
Checks for Understanding	Must respond to scholars in the classroom Have one hour a day to answer questions	Questions come via email or in online chat sessions Can receive questions anytime Can respond to questions within 24 hours Many questions are repeats and teachers develop pre-arranged answers
Monitoring Scholar Achievement	Monitor in classroom Check grade book Respond to parent concerns Alert parents when problems arise Review scholar data and adjust teaching	Monitor online Refer to grade book Respond to parent/scholar concerns Alert parents when problems arise Review student data and coach student progress
Monitoring Behavior	Keep scholars in line with classroom rules	Keep scholars in line on chats

## Curriculum

### *Virtual Learning/Start Up Course*

All scholars in grades Transitional Kindergarten through 12th who are enrolling in AAS for the first time take Virtual Learning, an introductory course designed to prepare scholars on how to be successful in independent study and online learning. This course helps scholars familiarize themselves with the AAS program, shows them how to submit class work using their accounts in the school’s LMS, and teaches them how to use Google apps such as Docs and Slide Show. The emphasis of this course is 21st century communication skills. This course also assists them in setting up daily routines and schedule to stay on track. Writing is an important communication skill and scholars are asked to complete a variety of types of writing and research throughout their courses. One of the lessons in Virtual Learning is how to prevent plagiarism. Scholars are exposed to plagiarism prevention during their core courses as well and teachers use “Safe-Assign” a plagiarism detection program imbedded into the LMS. Scholars also take the school’s benchmark test for math and reading using i-Ready in order to establish a baseline for where they are academically. Scholars must complete this course successfully before starting their general education curriculum.

## Arts

The Arts provide the invaluable expressive element that connects and enhances all subject areas at AAS, and is an integral aspect to all learning at every level. Our mission is to inspire and develop innovative and learners. AAS believes that the arts nurture a curiosity for life-long learning. AAS offers art electives at all grade levels. In 2015, our TK-5 program partnered with TEAL “Technology Enhanced Arts Learning Project” ([www.tealarts.org](http://www.tealarts.org)) and sent several elementary teachers to professional development on how to teach art using technology with a grant that our school was awarded. Our elementary teachers now actively incorporate the techniques they learned into their curriculum. We hope to continue with this, or a similar program moving forward.

## Sciences

Like AAS’s emphasis on the arts, our school also strives to inspire scholars to appreciate the ways in which the sciences nurture a curiosity for life-long learning. Science celebrates the wonder of human inquiry and facilitates seeking and finding deeper meaning in all aspects of life, often beyond the physical and sensory world. Our web based classrooms take on the feel of “labs” because of the investigative and inquiry based teaching practice that AAS emphasizes throughout its curriculum.

## Blended Learning Wet Labs

AAS is one of the few independent virtual charter schools to have its biology and chemistry labs A-G accredited. As a result, our biology and chemistry courses offer a blended learning component. Scholars complete their course work for their biology and chemistry courses as they do the rest of their classes. However, for the wet lab portion of the course, they attend our real-time hands on labs. The goal of these labs is to provide scholars with the science lab experiences that will prepare them to meet the demands of university laboratory courses. Scholars living outside the local area participate in the lab via a live stream of the lab.

## Virtual Open House

Each year our scholars participate in a Virtual Open House. The purpose of this is for scholars to showcase their classwork in selected courses. Scholars demonstrate their learning by presenting an assignment or project of their choice, often in the arts or sciences. This is conducted similar to a traditional Open House except that it is done virtually.

## Scholar Engagement

As one of our LCAP goals, increasing scholar engagement is a priority for AAS. Our first step in this important endeavor was to have a Scholar Engagement Coordinator (SEC) join our leadership team. The Scholar Engagement Coordinator is responsible for overseeing all aspects of Scholar Engagement. From monthly Scholar Awards to our weekly Learning Coach Lounge, the SEC researches, plans, executes, and analyzes the events and activities that we offer our scholars and families.

As outlined in our Board approved 2016-2017 LCAP, our goal is to increase pupil engagement by offering more scholar specific activities, workshops, and live lessons and by tracking attendance and truancy rates. We will do this by offering college and career information sessions with our counselors, monitoring of weekly attendance by advisors, plan field trips and activities early in the year and make sure they are on our online master calendar, and enforce our truancy policy.

Additionally, we have several scholar-led clubs that have been created based on scholar interests as identified in family survey results. These clubs meet and plan activities and while there is a staff member that serves as a club advisor, it is the scholars that do the research and planning.

Some of our scholar led clubs include Scholar Leadership Council, Drama, Poetry, Photography, and Creative Writing. We are especially proud of our National Honor Society program for our High School scholars.

### Independent Study and Attendance

AAS will offer the same number of instructional minutes as set forth in EC 47612.5(a) for the appropriate grade levels and will operate at least for the required minimum of 175 days. AAS expects that scholar will submit work or as appropriate. AAS will maintain written records that contemporaneously document all student attendance and make these records available for audit and inspection.

#### Master Agreement

Enrollment in AAS is contingent on scholar, parent, and teacher signing a Master Agreement Form (MA) prior to the first day of class each year. This is a legal document and must be signed, dated, and returned to AAS. Parent and scholar will not have access to the curriculum until the MA is signed and returned. Failure to sign and return an MA within the first three (3) days of starting virtual learning will likely result in the withdrawal of the scholar from AAS. The signed MA is the agreement that parent and scholar wish to continue enrollment in AAS. All scholars enrolled in Independent Study must sign a new Master Agreement each year. EC 51747 See *Appendix B for the Master Agreement*

Special education scholars (individuals with exceptional needs as defined in Ed. Code Section 56026) must have an IEP that states Independent Study is an appropriate placement.

#### Excellence Pledge for Independent Study

*A group of independent-study charter school leaders ... have signed an "Excellence Pledge," and banded together to dispel what they say are myths about virtual charters they believe have been fueled by recent controversies involving legal battles, charter brokering and turf wars (The San Diego Union-Tribune, 2016).*

The Pledge reads:

Independent study in the state of California is defined as non-classroom based instruction. Non-classroom--based instruction includes, but is not limited to, independent study, home study, work-study, and distance and computer-based education.

We, the undersigned, pledge to the following in the operation and management of our charter schools offering independent study.

1. As operators of high quality public charter schools offering independent study, we stand united behind the elements of integrity, trust, quality, and value in the operation of our schools. We know that offering personalized learning options meets the scholar where they are, aligns with what they individually need, while creating an academic program that is relevant, rigorous, and aligned to 21st Century learning.
2. As operators of high quality public charter schools offering independent study, we stand united in managing schools that are fiscally responsible in the use of public tax dollars in our care. We value the use of independent auditors that review our financial and operational activities annually and showcase reports that are exception---free. This speaks to the commitment that we hold on financial accountability and operational integrity.
3. As operators of high quality public charter schools offering independent study, we stand united in our efforts to operate schools that model strong integrity, value and utilize solid business practices, and abide by all rules and regulations placed upon us by school districts, regional Offices of Education, and the California Department of Education.
4. As operators of high quality public charter schools offering independent study, we stand united believing that the actions of a few rogue charter school operators do not reflect, align, or mirror anything about our programs. Having individuals or the media draw comparisons speaks to the fact that they are unaware of what we do or are acting on rumor and misinformation.
5. As operators of high quality public charter schools offering independent study, we stand united in stating clearly that we are here for one purpose: educating scholars. Our resource centers, school sites, and classrooms are solely for the purpose of academic programming for the benefit of scholars in our care. Our commitment to scholars does not center on money, influence, or politics.
6. As operators of high quality public charter schools offering independent study, we stand united in offering high quality programs that offer innovative and tested methods of instruction and self-paced learning. We are helping scholars to think, communicate, and achieve.
7. The undersigned represent schools and organizations serving scholars in 26 Counties. Our programs, events, and activities align with personalized and adaptive learning elements to meet scholars where they are educationally to promote and achieve their academic success.

Our commitment to excellence is unwavering and our focus on scholars is what motivates us to create, manage, and grow public charter schools within the space of independent study.

## Attendance

Attendance is important for the success of a scholar. If a scholar does not attend school, then a scholar cannot succeed in their courses. Attendance at an independent study school looks very different than a brick and mortar school.

## Work Samples

Independent study attendance credit is determined using the time value method which is based on assignments (work samples) given and evaluated by the certificated teacher and recorded by the school. EC 11703 (b) (3)

Attendance is determined by amount of work samples submitted rather than time in seat. Recorded attendance in days should not exceed more than five (5) days in one school week, unless on a specific attendance track. Attendance should be counted in days not hours.

## Learning Periods

Learning periods will be less than 60 days or quarterly to minimize the amount of paperwork generated by independent study procedures. Attendance will be generated by the collecting of work samples during each learning period. EC 51747 (a)

## Virtual Classroom Attendance

### Learning Labs

All AAS teachers host live synchronous web-based classes 1 hour a day 5 days a week for their courses. Live teacher led classroom instruction occurs in each of these classes 2-3 hours a week called "Learning Labs." These sessions allow scholars to interact with their teachers and be taught in real time. All scholars are expected to participate in the sessions for each of their classes. Attendance to class connect sessions is part of the scholar's participation grade for their classes.

## Truancy Policy

EC Section 51747(b) calls for an evaluation to determine whether or not the student should remain in independent study. AAS scholars are considered truant if overall course work load completion is 20% or more below the weekly benchmark set by the school's progress matrix. This is based on work completion, not on grade achievement.

In the cases of habitual truancy, AAS may deem that enrollment at AAS is not in the best interest of a scholar. AAS will follow due process to determine if independent study is a good match for a child to succeed. Due process will include phone calls and emails following the first truancy infraction. If truancy is not resolved, a mandatory parent/advisor meeting is called. Additionally, scholars with multiple trancies will be required to attend mandatory study hall sessions which will allow them to complete missing assignments. The third offense will include a certified letter

of truancy sent to the parents or guardians, along with another meeting and study hall. Parents will also be asked to attend a meeting with staff about the importance of attendance for both legal and academic achievement reasons. This entire process occurs over a 4-8-week period, depending on response from parents. When a parent responds and works with the scholar and school, the previous truanancies fall off the scholar's record. The point of the policy is to help scholars succeed in school, it is not meant to be punitive.

If a scholar reaches the final step of the truancy process without responding to AAS staff, then a certified letter will be sent to the learning coach notifying them that their scholar will be withdrawn.

### Plan for Scholars that are Academically High Achieving

Scholars who are high achieving thrive at AAS. This is because our curriculum is self-paced and highly personalized, allowing scholars to move ahead at their own pace. Teachers differentiate lessons and activities for high achieving scholars just as they do for low achieving scholars. Scholars are encouraged to explore content in greater depth and incorporate scholar interests and strengths. AAS identifies high achieving scholars through the results of their I-Ready diagnostic assessment, progress reports, and SBAC test results. Scholars in high school are able to take advantage of our ACOP program, concurrent enrollment at community colleges, and have opportunities to take honors or other advanced courses.

### Plans for Scholars that are Academically Low Achieving

#### *Identification*

We believe that early intervention is critical for all scholars who are in need of support. AAS will seek to quickly identify scholars who may be low-achieving in the first weeks of the academic year, and will implement an early intervention program. All scholars who are achieving substantially below grade level will be identified through multiple measures including diagnostic baseline testing for all scholars and regular performance measures in the classroom. As part of the enrollment process for each scholar, the past academic history will be reviewed and parents will be asked to provide information.

Parents will be asked to provide information on the scholars past academic history for those who are identified as achieving substantially below grade level based on assessments and classroom performance. Written notification will be provided for parents of scholars who are identified as mildly experiencing an achievement gap, while a collaborative meeting will be scheduled with appropriate staff and parents to review the assessment data and develop a plan to support the scholar and close the achievement gap for those experiencing significant achievement gaps. Parents will continue to be actively involved in the process and kept up to date on the progress or lack of progress (which will require additional supports) of their scholars on a continuing basis.

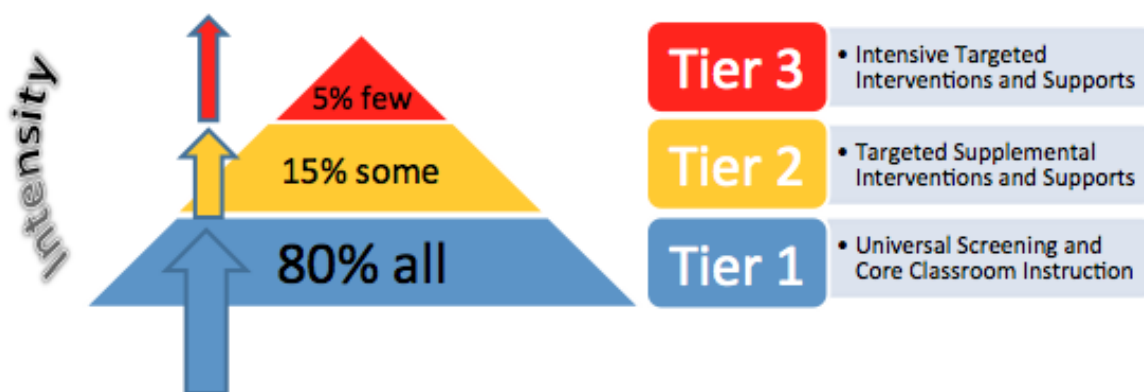
AAS believes strongly that a cohesive plan involving the scholar, parents or guardians and the school provides the best process to ensure scholar learning and achievement.

## Support

AAS will provide all scholars identified as low achieving with an intervention program that best suits their needs and takes into consideration their individual learning styles.

AAS will implement the Response to Intervention model (RTI), a multi-tier system of supports to create an integrated, comprehensive framework that focuses on CCSS, core instruction, differentiated learning, scholar-centered learning, individualized scholar needs, and the alignment of systems necessary for academic, behavior, and social success. AAS is committed to the success of ALL scholars and to training and maintaining staff that is knowledgeable and effective at achieving this goal.

At AAS, RTI is set up as a three-tier system of support.



### Tier 1: Universal Screening and Core Classroom Instruction

Within Tier 1, all scholars receive high-quality differentiated instruction and are screened to determine an academic baseline and identify struggling learners.

- At all levels TK-12, teachers will provide small group instruction to meet the differentiated needs of scholars.
- Scholars who are not showing adequate progress are moved to Tier 2.

### Tier 2: Targeted Supplemental Interventions and Supports

Tier 2 Interventions will be provided in the areas of Math and Language Arts based on results from the i-Ready Diagnostic assessments, or referral through the SST process.

- Teachers will monitor and adjust the computer assisted instruction as appropriate for scholar needs.
- For scholars in Tier 2, progress monitoring will occur regularly (six weeks' maximum) to ensure that progress is being made with these interventions.
- Scholars who are not showing adequate progress are moved to Tier 3.

### Tier 3: Intensive Interventions



We anticipate that a small percentage of scholars will require additional support beyond the Tier 2 intervention. Tier 3 scholars are provided the most intensive instruction, which typically means one-on-one intervention or working in very small groups (2-5 scholars).

- Skill-specific interventions are delivered by teachers to those small groups.
- Progress monitoring occurs more frequently (four weeks' maximum) to ensure progress is being made with the intervention.
- Scholars who do not achieve the desired level of progress may be referred for a comprehensive evaluation and may possibly be eligible for special education services under the Individuals with Disabilities Education Improvement Act of 2004 (IDEA 2004).

### Scholar Success Team Procedures

The purpose of a Scholar Success Team is to assist scholars who are performing below or above grade level or are academically challenged by developing a plan to address their individual needs.

An SST uses a systematic problem solving approach to assist scholars with concerns that are interfering with success. The SST clarifies problems and concerns; develops strategies and organizes resources; provides a system for school accountability; and serves to assist and counsel the parent, teacher, and scholar.

The function of the Scholar Success Team is to support the referring teacher, caregiver and student by looking at the strengths and concerns from each team member's unique viewpoint. The expectation is that teachers and other referring staff have attempted a variety of evidence-based interventions prior to an SST referral. The goal is to provide the referring parties with new interventions that address the concerns and tap into student strengths.

### English Language Learners

AAS will meet all applicable legal requirements for English Learners ("EL") as it pertains to annual notification to parents, scholar identification, placement, program options, EL and core content instruction, teacher qualifications and training, re-classification to fluent English proficient status, monitoring and evaluating program effectiveness, and standardized testing requirement. Pursuant to EC Section 47605(d)(1), AAS shall not deny an EL scholar enrollment because of their EL status or national origin. AAS will implement strategies for serving English Learners which are research based and evaluated annually for effectiveness

### Home Language Survey

Every scholar completes a Home Language Survey upon enrollment. The results are reported to our Testing Specialist who arranges and administers the California English Language Development (CELDT) to those scholars that require it. All scholars who indicate that their



home language is other than English will be assessed using the CELDT within thirty days of initial enrollment and at least annually thereafter between July 1 and October 31 until re-designated as fluent English proficient.

AAS will notify all parents of its responsibility for CELDT testing and of CELDT results within thirty days of receiving results from publisher.

### English Language Instruction

AAS understands that we have obligations to our EL scholars, to provide a program for ELs designed to overcome language barriers and provide access to the core curriculum (*Castañeda v. Pickard* 648 F.2d 989, [5th Cir. 1981]).

### Reclassification Procedure

To be reclassified from an English Language Learner to a Reclassified Fluent English Proficient (RFEP), scholars must score in the intermediate to high range in all areas on the California English Language Development Test (CELDT). Additionally, scholars need to be on track in their English classes with a completion rate/progress grade of at least a 75%. There must also be a recommendation from a teacher, as well as agreement by the parents. We will continue to monitor scholars that have been reclassified for an additional two years after qualifying.

### Mandated State Testing

As members of a public charter school, our scholars participate in the following state standardized tests:

- Grades 5, 8, and 10 CST Science
- Grades 3-8 & 11 SBAC Testing (aka California Assessment of Student Performance and Progress: CAASPP)
- Grades 5, 7, and 9 Physical Fitness Test (PFT)
- English Language Learners: California English Language Development Test: CELDT for English Language Proficiency Assessment

AAS administers all state standardized tests at the Learning Center, as well as at other sites geographically placed among our scholars' locations. A testing schedule will be provided to our Learning Coaches. Individual scholar performance results on statewide assessments will be distributed to both parents and teachers in a timely manner once released from the state.

### Academic Dishonesty

Integrity and honesty are important traits in both 21<sup>st</sup> century learners and online learners. Because of this, AAS has a stringent Academic Dishonesty and Plagiarism Policy. Upon

enrollment, scholars must read the Scholar Handbook and Academic Dishonesty and Plagiarism Policy. We want our scholars to know what our expectations and beliefs are on this subject. Academic Dishonesty includes cheating, plagiarism and any attempt to obtain credit for academic work through fraudulent, deceptive, or dishonest means. AAS takes academic dishonesty in any form seriously and it will not be tolerated.

- Some examples of this include:
- Using another person's work and claim as your own
- Copying from text, web site or other course material
- Using or attempting to use unauthorized materials or information in any academic exercise
- Hiring someone to write a paper
- Buying a paper or project
- Sharing files
- Copying from another person's work
- Turning in another person's work and claiming it as your own
- Letting a friend or parent do the work for you

### *What is Plagiarism?*

Merriam-Webster online dictionary defines plagiarism as “the act of using another person's words or ideas without giving credit to that person: the act of plagiarizing something”.

To Plagiarize means:

- to steal and pass off (the ideas or words of another) as one's own.
- to use (another's production) without crediting the source.
- to commit literary theft or fraud.
- to present as new and original an idea or product derived from another source.

### *How to Avoid Plagiarism?*

Scholars must give credit to the source for any information that is not either the result of original research or common knowledge. For example, it would be necessary to give credit to an author who provided an argument about the importance of the Emancipation Proclamation in the American Civil War. Conversely, major historical facts, such as the dates of the American Civil War, are considered common knowledge and do not require that credit be given to a particular author. If a scholar borrows the exact words of another author, the scholar must cite the source. If scholars are unsure whether or not they should cite, they should to ask their teachers for guidance. Teachers will dictate which citation format should be used and what the guidelines are for their class.

### Prevention of Plagiarism

1. All scholars and Learning Coaches are given a copy of the AAS Parent/Scholar handbook which outlines the school's policy on plagiarism during Virtual Learning. *See Appendix C for the Parent/Scholar Handbook*
2. Scholars in grades 6-12 complete a lesson in Virtual Learning with the following objectives and outcomes.
  - A. Scholars review AAS policy on plagiarism
  - B. Plagiarism is defined and examples are given
  - C. Scholars complete an assignment demonstrating their understanding of how serious plagiarism is and the consequences of plagiarizing while at AAS
3. Complete a lesson on understanding plagiarism in during one of your core courses. 6-12 scholars complete a lesson on plagiarism during their first unit of a core course.
4. Teachers will use "safe assign", a program embedded into the Fuel Ed curriculum or other recognized plagiarism detection program, to check for plagiarism as necessary

If a scholar is found to have plagiarized, there is a series of consequences, including parent conferences, Disciplinary Action Committee hearings, and failing of an assignment or class.

### Course Placement and Graduation Requirements

#### Elementary School Program (TK-5)

Our elementary school program is a reflection of our school's mission and vision. Teachers partner with their scholars' learning coaches by inviting them to attend the Learning Labs together. Teachers individualize learning by getting to know their scholars' interests and needs and by using the formative and summative assessment data and I-Ready data to inform instruction. The TK-5 teachers incorporate virtual "reading circles" and teacher-directed reading regularly throughout the year. Instruction is self-paced and scholars can work ahead. TK-5 scholars who are ahead of the pacing plan are able to choose from a variety of electives such as art, music, and world languages such as Spanish, French, or Latin. There are varying levels of both Art and Music, depending on the scholar's grade, ability, and interest level.

#### Middle School Course Placement and Course Scheduling

All middle school scholars are required to enroll in four (4) academic courses (English, Math, Science, Social Science), physical education, and one elective course each semester of the academic school year depending on the cohort start date.

Our middle school academic program utilizes semester scheduling for all tracks. This helps prepare them for the high school experience. The number of courses a scholar is eligible to enroll in is dependent upon the scholar start date.

#### Middle School Requirements

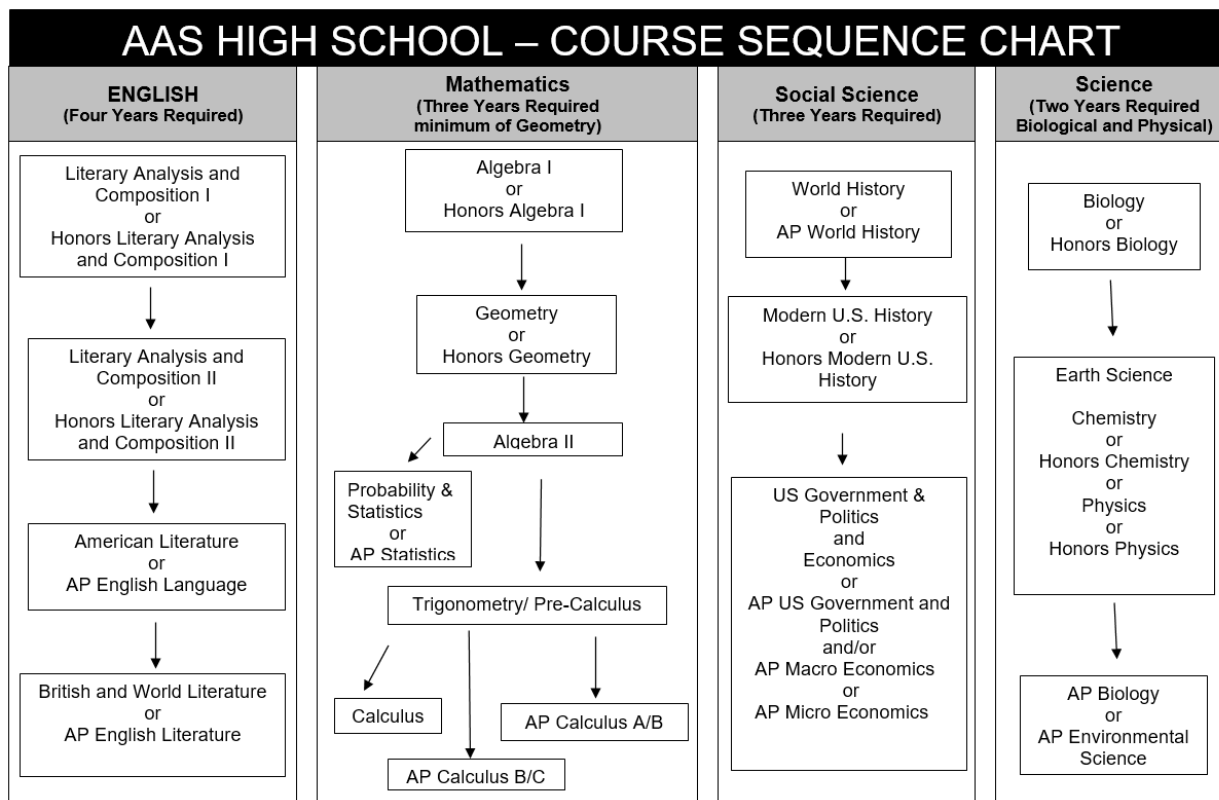
<b>Subject</b>	<b>Course Requirements</b>
English	Language Arts 6
	Language Arts 7
	Language Arts 8
Science	Earth Science 6
	Life Science 7
	Physical Science 8
Mathematics	Fundamentals of Algebra & Geometry 6
	Pre-Algebra 7
	Algebra 8
Social Science	Social Studies 6
	Social Studies 7
	Social Studies 8
Physical Education	Physical Education 6
	Physical Education 7
	Physical Education 8
	*Each scholar is required to complete 60 hours of physical activity each semester.

#### Electives

#### High School Course Placements and Graduation Requirements

##### *High School Course Scheduling*

Course selection is a team process that involves the scholar, learning coach and counselor to ensure proper placement. The number of courses and credits a scholar is eligible to enroll in is dependent upon the scholar start date.



*Math Placement Policy*

The AAS Board of Directors recognizes that scholar achievement in math is important for preparing scholars for success after high school in college and their careers. The purpose of this policy is to create a fair, objective, and transparent procedure for math placement of scholars who enter 9th grade, in accordance with California Senate Bill 359, known as the California Mathematics Act of 2015.

Academic Measurements used for Math Placement:

- Final math grade at the end of 8th grade
- Diagnostic exams or other AAS-approved benchmark systems
- Teacher recommendation based on course assessments and grades

Placement criteria for Geometry

- Exposed to 100% of the Math 8 curriculum
- Earned A or B in Math 8 course
- Course Level placement
  - Honors level: Earned A in course
  - Comprehensive level: Earned B in course
  - Core: Earned C or D in course

Placement criteria Algebra I

- Exposed to less than 100% of the Math 8 curriculum
- Earned C, D, or F in Math 8 course
- Course level Placement
  - Comprehensive level: C in course
  - Core level: D or F in course

#### Placement Checkpoint:

- Math diagnostic test administered to all returning 9th grade scholars within the first 30 days of entering high school
- 30-day progress report evaluation for new 9th grade scholars
- Course placement re-evaluation based on results of diagnostic test scores and progress reports, to determine whether additional academic interventions are necessary or whether the scholar should be placed into a different math course.

#### Annual Examination of Scholar Placement Data and report to Board of Directors

*To demonstrate all scholars are appropriately and fairly placed in math based upon the multiple objective performance measures listed above*

- Math Diagnostic assessment is conducted for all 9th grade scholars
- Number of scholars by course with grade distribution
- Number of scholars completing Math 8
- Performance data from academic interventions

#### Recourse for Parents and Scholars

- Returning scholars and parents participate in course selection process for the upcoming school year
- Academic counseling is provided to all scholars to help select courses applicable to their academic needs
- Parents may request that AAS provide the data from the academic performance measures for math placement listed above
- Parents may formally request that the scholar retake the end of module exams for each of the math modules. Parent may request reconsideration of math placement based upon this data

AAS will place its Math Placement Policy on the school's internet website and in the Parent/Scholar handbook for public reporting.

#### *ACOP – Accelerated Course Options Program*

This program allows scholars to accelerate and advance academically or recover unearned credits in their high school courses by adding up to ten additional credits (two courses) to their schedule per semester.

*High School Graduation Requirements*

<b>Subject Requirements</b>	<b>Total Credits</b>	<b>Course</b>
English (4 years required)	40	Literary Analysis & Composition I, Literary Analysis & Composition II, American Literature, British & World Literature
Science (2 years required: Life Science & Physical Science)	20	Biology (Life) Earth Science or Chemistry (Physical)
Mathematics (3 years required minimum)	30	Algebra I, Geometry, Algebra II, Trig/Pre-Calculus, Consumer Math
History/Social Science (3 years required)	30	World History, Modern US History Government/Economics
Foreign Language (1 year required)	10	Spanish, French, Chinese, German
Visual and Performing Arts (1 year required)	10	3D Art, Digital Arts, Digital Photography, Fine Art, Music Appreciation, Art in World Cultures  *Due to the virtual nature of our program, University of California and California State University does not recognize Visual/Performing Art courses as a-g approved. Scholars may take VPA courses concurrently at a local community college to meet eligibility requirements.
Physical Education (2 years required)	20	Physical Education I, Physical Education II  *Each scholar is required to complete 60 hours of physical activity each semester.
Health (1 semester required)	5	Skills for Health
Electives	55	See Course List and/or Course Catalog for scholar elective options.
<b>Total</b>	<b>220</b>	

AAS's graduation requirements comply with California EC. The school offers two paths to graduation.

1. Post-Secondary Plan (Non A-G approved courses) (220 credits)
2. Four-Year College Preparatory Plan (A-G approved courses) (220 credits)

*See Appendix D for the Counseling Handbook*

### Course Transferability

AAS Sonoma has obtained initial WASC accreditation. High school scholars receive information on the transferability of courses to other public high schools and how said courses meet college entrance requirements for the University of California and the California State Universities through regular meetings with the scholars assigned counselor. The College and Career counselor presents information to parents and scholars during college workshops to make sure that our students are fully informed of their choices. AAS will inform parents of course transferability through the distribution of a parent/scholar handbook that includes specific information on course transferability to other public schools and that outlines school policies and expectations for all scholars and parents. Counselors provide an A-G course list that meet University of California and California State University entrance requirements. The A-G course list and transferability off classes will be updated on an annual basis. A state-certified high school diploma will be issued to all scholars who meet the AAS graduation requirements.

### Special Education

AAS shall comply with all applicable State and Federal Laws in serving scholars with disabilities, including, but not limited to, Section 504 of the Rehabilitation Act (“Section 504”), the Americans with Disabilities Act (“ADA”) and the Individuals with Disabilities in Education Improvement Act (“IDEIA”).

AAS shall comply with all state and federal laws related to the provision of special education instruction and related services and all El Dorado SELPA policies and procedures; and shall utilize appropriate El Dorado SELPA forms. It is understood and agreed that all children will have access AAS and no scholar shall be denied admission nor counseled out of AAS due to the nature, extent, or severity of his/her disability or due to the scholar’s request for, or actual need for, special education services.

AAS shall be solely responsible for its compliance with Section 504 and the ADA. Any facilities to be utilized by the School shall be accessible for all scholars with disabilities.

#### *Services for Scholars under the “IDEIA”*

AAS is a member of El Dorado County Charter Schools’ Special Education Local Plan (SELPA) in accordance with EC Section 47641(a). As an LEA, AAS is solely responsible for IDEIA and State special education law compliance, including but not limited to child find; identification and referral; assessment, arranging IEP meetings; IEP development, and implementation; interim placement; placement off campus as required by IEP; and defense or prosecution of complaints in accordance with policies and procedures of the SELPA in which the AAS is a member.

All duties and responsibilities under the IDEIA and the EC relating to eligible special education scholars shall be specifically assigned to AAS and shall be handled by the AAS in accordance with applicable law and District and SELPA policy and procedure including but not limited to child find; identification and referral; assessment, arranging IEP meetings; IEP development, and implementation; interim placement; placement off campus as required by IEP; and defense



or prosecution of complaints. Academy of Arts & Sciences shall hold harmless, indemnify, and defend Cotati-Rohnert Park against any and all complaints, due process claims, suits, requests for reimbursement, compensatory education, damages, whether via judgment or settlement, arising out of or relating to the actions or omissions of AAS, its employees, or contractors in providing special education and/or related services to AAS scholars. To the extent AAS is indemnified by any contractor, the AAS shall ensure that such indemnification equally applies to Cotati-Rohnert Park. Cotati-Rohnert Park shall be named an additional insured on any insurance coverage carried by the AAS.

AAS agrees that it shall comply with any notice requirements requested to ensure Cotati-Rohnert Park that AAS is meeting its obligations under applicable State and Federal law, District and SELPA policy.

*Section 504 of the Rehabilitation Act*

AAS recognizes its legal responsibility to ensure that no qualified person with a disability may, on the basis of disability, be excluded from participation, be denied the benefits of, or otherwise be subjected to discrimination under any program of AAS. Any scholar, who has an objectively identified disability which substantially limits a major life activity including but not limited to learning, is eligible for accommodation by the School.

A 504 team will be assembled by the Director of Academic Affairs and shall include parents/guardians, the scholar (where appropriate), and other qualified persons knowledgeable about the scholar, such as the teacher, evaluators, and any other person deemed necessary, the meaning of the evaluation data, placement options, and accommodations. The 504 team will review the scholar's existing records, including academic, social and behavioral records and is responsible for making a determination as to whether an evaluation for 504 services is appropriate. If the scholar has already been evaluated under the IDEA, but found ineligible for special education instruction or related services under the IDEA, those evaluations may be used to help determine eligibility under Section 504. The scholar evaluation shall be carried out by the 504 team who will evaluate the nature of the scholar's disability and the impact upon the scholar's education. This evaluation will include consideration of any behaviors that interfere with regular participation in the educational program and/or activities. The 504 team may also consider the following information in its evaluation:

- a. Tests and other evaluation materials that have been validated for the specific purpose for which they are used and are administered by trained personnel.
- b. Tests and other evaluation materials include those tailored to assess specific areas of educational need and not merely those which are designed to provide a single general intelligent quotient.
- c. Tests are selected and administered so as to ensure that when a test is administered to a scholar with impaired sensory, manual or speaking skills, the test results accurately reflect the scholar's aptitude or achievement level or whatever factor the test purports to measure rather than reflecting the scholar's impaired sensory, manual or speaking skills.

The final determination of whether the scholar will or will not be identified as a person with a disability is made by the 504 team in writing and notice is given in writing to the parent or

guardian of the scholar in their primary language along with notice of the procedural safeguards available to them. If during the evaluation, the 504 team obtains information indicating possible eligibility of the scholar for special education per the IDEIA, a referral for special education assessment will be made by the 504 team.

If the scholar is found by the 504 team to have a disability under Section 504, the 504 team shall be responsible for determining what, if any, accommodations or services are needed to ensure that the scholar receives a free and appropriate public education (“FAPE”) at AAS. The 504 team shall determine which charter school staff member is responsible for providing services and/or accommodations under the plan. In identifying necessary accommodations and services to develop the 504 Plan, the 504 team shall consider all relevant information utilized during the evaluation of the scholar, drawing upon a variety of sources, including, but not limited to, assessments conducted by AAS’s professional staff.

The 504 Plan shall describe the Section 504 disability and any program modification and services that may be necessary to allow the disabled scholar access to AAS. AAS understands it is entire responsible for compliance with Section 504, including by way of implementing 504 Plans.

All 504 team participants, parents, guardians, teachers and any other participants in the scholar’s education, including substitutes and tutors, must have a copy of the scholar’s 504 Plan. A copy of the 504 Plan shall be maintained in the scholar’s file. The scholar’s 504 Plan will be reviewed regularly to determine the appropriateness of the Plan, continued eligibility or readiness to discontinue the 504 Plan.

Parents/guardians shall be notified in writing of all decisions regarding the identification, evaluation or educational placement of scholars with disabilities or suspected disabilities.

Notifications shall include a statement of their rights to: examine relevant records, have an impartial hearing with an opportunity for participation by the parents/guardians and their counsel, have the right to file a Uniform Complaint pursuant to school policy, and seek review in federal court if the parents/guardians disagree with the hearing decision.

If a parent/guardian disagrees with the identification, evaluation or educational placement of a scholar with disabilities under Section 504, he/she may request a hearing to initiate due process procedures. The Section 504 Policy and Procedures shall outline the alternative dispute resolution process and the hearing process to deal with any such complaints.

## II. Measurable Scholar Outcomes

*The measurable pupil outcomes identified for use by AAS. "Pupil outcomes," for purposes of this part, means the extent to which all pupils of the school demonstrate that they have attained the skills, knowledge, and attitudes specified as goals in the school's educational program. Pupil outcomes shall include outcomes that address increases in pupil academic achievement both school wide and for all groups of pupils served by AAS, as that term is defined in subparagraph (B) of paragraph (3) of subdivision (a) of Section 47607. The pupil outcomes shall align with the state priorities, as described in subdivision (d) of Section 52060, that apply for the grade levels served, or the nature of the program operated, by AAS." Ed. Code § 47605(b)(5)(B).*

*CHARTER SCHOOL Has clearly defined school wide outcome goals in compliance with California EC sections 47605(b)(5)(B) and 52060(d). CHARTER SCHOOL will pursue the following school wide and subgroup outcome goals, as measured by multiple and varied benchmark assessments that are aligned to state and federal standards (including the new Common Core) and reflect proficiency measures required by the [selected assessment(s)], as well as applicable state priorities detailed in California EC § 52060(d) that apply for the grade levels served, or the nature of the program operated, by AAS. For purposes of measuring achievement of these goals, a numerically significant pupil subgroup will be defined as one that meets both of the following criteria: "(i) The subgroup consists of at least 50 pupils each of whom has a valid test score. (ii) The subgroup constitutes at least 15 percent of the total population of pupils at a school who have valid test scores." EC § 47607(a)(3)(B).*

*The following chart delineates CHARTER SCHOOL school-wide and subgroup outcome goals and performance targets aligned to the state's priorities that apply for the grade levels served, or the nature of the program operated, by AAS, methods for measuring progress and the individual(s) with primary responsibility for each, all aligned with the state's priorities defined in Cal. Ed. Code Section 52060(d). As the State and District finalize new standardized assessment tools (e.g., [assessments]) and new school performance measures (e.g., API), and finalize the format for the new Local Control Accountability Plans as applicable to charter schools, CHARTER SCHOOL will work with Cotati-Rohnert Park to ensure that it creates and updates its plans and goals accordingly. The LCAP shall not be deemed part of the charter, and therefore, annual amendments to the LCAP shall not be considered a "material revision to the charter" as defined on section 47607. Actions intended to ensure that the school meets these goals and targets are delineated throughout this charter petition Including subheadings that specifically call out your assurances and achievement goal chart can help organize the new petition sections. The italicized "Measurable Goals of the Education Program" section is sample language that is intended to provide assurances that all of your subgroups will meet the performance goals that you have laid out in the chart. This way you can avoid restating goals for each subgroup, for each of the eight priorities. You should include similar language before your performance chart. Element 2 will require the biggest updates. Directly below this comment box is the updated Ed Code that should be used at the header for this section. Starting on page 5, there is a sample table that provides an example of how a petition can address each of the required state priorities, as applicable, without committing to performance goals that might require annual updates, and annual material revisions to your petition. 4 (e.g., Element 1: Educational Program; Element 4: Governance and parental involvement; etc.) See the following chart for specific actions, their corresponding assessments and the school personnel responsible for their implementation.*

### Annual School Goals

All of our school goals have been created via a collaborative effort involving all stakeholders. These goals contribute to our ability to meet of mission which is to inspire and develop innovative, creative self-directed learners, one scholar at a time.

Our annual goals, as stated in our LCAP are:

Goal #1- Increase pupil engagement by offering more scholar specific activities, workshops, and live lessons and by tracking attendance and truancy rates.

Goal #2- Increase academic achievement by offering a variety of classes taught by credentialed teachers.

Goal #3- Increase parent participation and involvement by communicating with greater frequency, offering activities that appeal to a variety of people and collecting feedback in a safe environment

Goal #4 Utilize the Common Core aligned school-wide assessment system to efficiently and effectively evaluate scholar performance data in order to direct instruction, close the achievement gap, and ensure that all scholars are meeting or exceeding standards.

### Achievement Goals

The following tables provide the actions, methods of assessment, and points of accountability that will guide AAS in achieving the goals set by California's Eight State Priorities and our own LCAP goals.

<b><u>ACHIEVEMENT GOAL #1— BASIC SERVICES</u></b>		
<b>95% of our teachers are appropriately assigned (E.C. §44258.9) and fully credentialed, and every pupil has sufficient access to standards-aligned instructional materials (E.C. § 60119), and school facilities are maintained in good repair (E.C. §17002(d))</b>		
School Action	Method of Assessment	Person(s) Responsible
<b>Credential Review</b>	Credential Audit	Human Resource Generalist
<b>Advertise for open positions in an educationally focused environment</b>	Annually review advertising options	Director of Operations
<b>Observation of Live class Sessions</b>	Written observations	Coordinators

<b><u>ACHIEVEMENT GOAL #2— IMPLEMENTATION OF COMMON CORE STATE STANDARDS</u></b>		
<b>100% of our courses will be aligned with Common Core Standards and we will see a 5% in scholars on task with course completion.</b>		
School Action	Method of Assessment	Person(s) Responsible
<b>Tracking of Standard Mastery</b>	Universal Assessments SBAC Interim Assessments	Director of Academic Affairs, Instructional Services Manager
<b>EL Intervention</b>	Unit exams i-Ready assessments	Scholar Intervention Coordinator, Assessment Specialist
<b>Administration of SBAC Interim Assessment</b>	Interim assessment reports	Assessment Specialist, Academic Affairs Coordinators
<b>Monitoring of RFEP Scholars</b>	i-Ready Course completion rates	Assessment Specialist

	Final course grades	
<b>Review of course offerings</b>	Review of course catalogs	Counselors
<b>Teacher observation</b>	Written observations	Coordinators Managers
<b>Train Science teachers on NGSS</b>	Teacher observations	Academic Coordinators
<b>Alignment of Curriculum Maps to CCSS</b>	Completion of Curriculum Maps	Academic Coordinators
<b>CCSS implementation</b>	Teacher observations	Academic Coordinators

### **ACHIEVEMENT GOAL #3— PARENTAL INVOLVEMENT**

**AAS will conduct surveys, conferences, and school sponsored events that will result in an increase in parent involvement.**

School Action	Method of Assessment	Person(s) Responsible
<b>Learning Coach Lounges</b>	Sign in sheets, log in records	Scholar Engagement Coordinator
<b>Open House</b>	Sign In Sheets	Scholar Engagement Coordinator
<b>Bi-annual surveys</b>	Number/percentage of completed surveys	Director of Information Services
<b>Tracking of parent attendance at various events</b>	Sign in sheets	Scholar Engagement Coordinator
<b>Implementation of Parent Square Notification System</b>	Tracking of number of opened/read messages	Scholar Engagement Coordinator
<b>Offering Parent Information sessions</b>	Track attendance via sign in sheets and webinar log ins	Counselors, Scholar Engagement Coordinator, Coordinators
<b>Creation of Parent Advisory Committee</b>	Advisory Committee meeting notes	President & CEO

### **ACHIEVEMENT GOAL #4— SCHOLAR ACHIEVEMENT**

**AAS has set a goal of a 5% increase in ELA and Math scores from the 2015-16 SBAC scores.**

School Action	Method of Assessment	Person(s) Responsible
<b>Reclassification of EL scholars</b>	Reclassification Requirement and Tracking Rubric	Assessment Specialist
<b>College and Career Readiness Report</b>	SIS report of Scholars meeting/met A-G requirements	Counseling Department
<b>Offer AP courses</b>	Review of AP scores	Instructional Services Manager, AP teachers
<b>Take part in professional development regarding ESSA</b>	Survey	All teaching staff, coordinators, managers, Director of Information

		Services, Director of Academic Affairs
<b>Meet our goal of improving our overall ELA SBAC score by 5%</b>	SBAC Scores	Director of Academic Affairs
<b>Meet our goal of improving our overall Math SBAC score by 5%</b>	SBAC Scores	Director of Academic Affairs
<b>Increase scholar benchmarking scores by assessing them 2 times a year</b>	i-Ready Assessments	Director of Academic Affairs
<b>Tracking of online synchronous attendance</b>	Review log ins	Teacher
<b>Concurrent enrollment in Community Colleges</b>	Number of scholars concurrently enrolled	Counseling
<b>Participation in EAP test for 11<sup>th</sup> graders</b>	EAP test scores	Assessment Specialist

**ACHIEVEMENT GOAL #5— SCHOLAR ENGAGEMENT**

**AAS will see a decrease in truancy and absenteeism rates from 2015-16 rates and an increase in course completion.**

- A. School attendance rates**
- B. Chronic absenteeism rates**
- C. Middle school dropout rates (EC §52052.1(a)(3))**
- D. High school dropout rates**
- E. High School graduation rates**

<b>School Action</b>	<b>Method of Assessment</b>	<b>Person(s) Responsible</b>
<b>Meeting of attendance goals</b>	Monthly attendance reports	Attendance Specialist
<b>Decrease in dropout rate</b>	Monthly review of dropout rates	Attendance Specialist Counseling Department
<b>Enforce Truancy Policy</b>	Monthly truancy reports	Advisors
<b>Support scholar led clubs</b>	End of year survey	Scholar Engagement Coordinator
<b>Continue with Scholar of the Month awards</b>	Coordinator and staff feedback	Scholar Engagement Coordinator
<b>Hold College and Career Information Events</b>	Sign in sheets	Counseling
<b>Assign every 6-12<sup>th</sup> grade scholar a counselor</b>	Counseling rosters	Counseling Services Manager

**ACHIEVEMENT GOAL #6— SCHOOL CLIMATE**

**AAS will have a positive school climate with active parents and effective communications.**

<b>School Action</b>	<b>Method of Assessment</b>	<b>Person(s) Responsible</b>
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<b>Survey families on safety and school connectedness</b>	Annual survey results	Director of Information Services
<b>Maintain our 0% suspension and expulsion rate</b>	Monthly reports	Attendance Specialist
<b>Creation of a Scholar Leadership Council</b>	Meeting minutes	President & CEO
<b>Counsel scholars with chronic behaviors such as truancy</b>	Monitor habitual truancy scholars' work progress	Advisors
<b>Adoption of a Parent Square/Quarterly Newsletter</b>	Number of participants in Parent Square	External Relations Coordinator, Communications Specialist

#### **ACHIEVEMENT GOAL #7— COURSE ACCESS**

**AAS will meet the same standards district schools are held to regarding the extent to which pupils have access to, and are enrolled in, a broad course of study, including programs and services developed and provided to unduplicated scholars (classified as EL, FRPM-eligible, or foster youth; E.C. §42238.02) and scholars with exceptional needs. “Broad course of study” includes the following, as applicable: Grades 1-6: English, mathematics, social sciences, science, visual and performing arts, health, physical education, and other as prescribed by the governing board. (E.C. §51210) Grades 7-12: English, social sciences, foreign language(s), physical education, science, mathematics, visual and performing arts, applied arts, and career technical education. (E.C. §51220(a)-(i))**

<b>School Action</b>	<b>Method of Assessment</b>	<b>Person(s) Responsible</b>
<b>Offer Common Core aligned courses</b>	Audit course offerings	Instructional Services Manager
<b>Supply computers when requested</b>	Review of Computer Requests	IT Coordinator
<b>A-G accreditation of coursed</b>	Acceptance by UC Doorways	Counseling
<b>Concurrent Enrollment for VPA courses</b>	Number of scholars enrolled in community college	Counseling

#### **A.**

<b>School Action</b>	<b>Method of Assessment</b>	<b>Person(s) Responsible</b>
<b>Universally assess all scholars twice a year</b>	i-Ready	Director of Information Services
<b>Monitor assessment scores to create small group instruction</b>	i-Ready	Scholar Intervention Coordinator
<b>Allow for flexible grouping</b>	i-Ready curriculum completion rates	Scholar Intervention Coordinator

<b>Create individual plans for each scholar outlining courses needed to graduate</b>	Review of plans	Counseling
<b>IEP Present levels of Performance</b>	Annual IEPs	Special Education Manager
<b>Entertainment and Work Permits</b>	Number of entertainment and work permits issued	Counseling



### III. Measuring Scholar Outcomes

*The method by which pupil progress in meeting those pupil outcomes is to be measured. To the extent practicable, the method for measuring pupil outcomes for state priorities shall be consistent with the way information is reported on a school Cal. Ed. Code 47605(b)(5)(C).*

*CHARTER SCHOOL shall adhere to all state testing requirements, including provisions of AB 484/2012 and any revisions of EC that are applicable to charter schools. As established in the previous section CHARTER SCHOOL will be utilizing diverse assessments that are aligned with the curriculum and instructional program, compliant with state expectations. They will be administered according to the assessment cycle below. accountability report card.” Cal. Ed. Code § 47605(b)(5)(C).*

Measuring scholar outcomes is essential and allows us to reflect, analyze, and direct instruction regarding the skills and knowledge our scholars have gained.

In addition to the unit tests, quizzes, and writing assessment supplied by the curriculum provider, AAS is using i-Ready, an adaptive assessment program that provides instruction and supplemental work based on scholar test results. Through these resources, AAS monitors and adjusts instruction based on scholar, class, and grade level results.

Assessment	Description	Assessment Schedule
<b>State Required Tests</b>	SBAC, PFT, CELDT	Annually, as available
<b>Placement Exams</b>	i-Ready, CELDT, Placement	Annually, semester
<b>School Designed Assessment</b>	Tests, quizzes, Writing Prompts	As determined by Pacing Plans
<b>Local Control Accountability Plan</b>		Annually
<b>Summative Assessments</b>	Common Core aligned	Bi-annually
<b>Teacher observations</b>	Observations	As needed
<b>High School Graduation</b>	Number of scholars graduating	End of School Year
<b>A-G Course Completion</b>	A-G Course completion rates for High School scholars	End of the Year

#### State Required Tests

AAS will meet all statewide standards and conduct the student assessments required, pursuant to Ed Code Section 60605 and 60851, and any other statewide standards authorized in statute, or student assessments applicable to students in non-charter public schools, as required by Education Code Section 47605(c)(1). AAS understands the importance of meeting achievement goals and the role it plays in charter renewal. To help us routinely meet our goals, AAS will use interim assessments provided by CAASPP, as well as annually administer the SBAC and CST tests to scholars in the appropriate grades. Additionally, AAS will administer the CELDT when necessary and the Physical Fitness Test. While the CAHSEE is no longer used, if a replacement is implemented, AAS will administer that as well.

## Other Assessments

AAS will have all new scholars take a diagnostic assessment during the beginning of Virtual Learning. Returning scholars will take the same diagnostic assessment during the first few weeks of school. This assessment will also be given 1 or more times throughout the year. The results from these assessments will be used to help guide instruction and monitor progress. As scholars take the assessment, i-Ready provides instructional assistance which is aligned with the scholar's diagnostic results. Teachers can use this instructional component as additional tools and resources for scholars.

## Curriculum Assessments

Throughout the curriculum, there are quizzes after each section, and tests after each unit. These curricula based exams allow teachers to monitor for understanding and re-teach areas as necessary. Material used in Learning Labs can come from these exams. These tests and quizzes, along with writing prompts and samples, allow teachers to target areas for individualized instruction and assistance.

## IV. Governance

*Governing Law: The governance structure of the school, including, but not limited to, the process to be followed by the school to ensure parental involvement. EC Section 47605 (b)(5)(D)*

### Non-Profit Public Benefit Corporation

AAS will be operated by Academy of Arts and Sciences, a California Nonprofit Public Benefit Corporation. *See Appendix E for the Board of Directors' Bios, Appendix F for the Articles of Incorporation, Appendix G for the By-Laws and Appendix for the Board Policy Manual.*

AAS will operate autonomously from Cotati-Rohnert Park, with the exception of the supervisory oversight as required by statute and other contracted services as negotiated between Cotati-Rohnert Park and AAS. Pursuant to California EC Section 47604(c), Cotati-Rohnert Park shall not be liable for the debts and obligations of AAS, operated by a California non-profit benefit corporation, or for claims arising from the performance of acts, errors, or omissions by AAS as long as Cotati-Rohnert Park has complied with all oversight responsibilities required by law.

### Board of Directors

Academy of Arts and Sciences is governed by a Board of Directors who shall be selected, serve, and govern AAS in accordance with their adopted bylaws, which shall be maintained to align with the terms of this charter and applicable law.

In accordance with EC Section 47604(b), Cotati-Rohnert Park may appoint a representative to serve on the Board of Directors.

The Academy of Arts and Sciences Board of Directors will have three (3) – seven (7) members, for a three-year term, with no term limitations.

The Board of Directors meetings will be headed by a Board Chair, who will be elected annually by the Board at its Annual Meeting.

As long as quorum exists as defined by the bylaws, measures voted on by the Board of Directors may be passed with a simple majority of present members.

### Board Duties

The Board of Directors will be responsible for the operation and fiscal affairs of AAS, including but not limited to:

- Approval of the annual school budget
- Approval of discipline, dismissal and expulsions
- Approval of bylaws, resolutions, and policies of school operation
- Approval of all changes to the charter to be submitted to Cotati-Rohnert Park as necessary in accordance with applicable law
- Long-term strategic planning for AAS
- Participation as necessary in dispute resolution
- Monitoring overall scholar performance

- Monitoring the performance of AAS and taking necessary action to ensure that AAS remains true to its mission and charter
- Monitoring the fiscal solvency of AAS
- Participation in the AAS' independent fiscal audit
- Increasing public awareness of AAS

AAS will update Cotati-Rohnert Park of changes to the Board of Directors. *See Appendix E for the current composition of the Board of Directors.*

The Board of Directors may initiate and carry out any program or activity that is not in conflict with or inconsistent with any law and which is not in conflict with the purposes for which charter schools are established.

#### Board Meetings

The Academy of Arts and Sciences Board of Directors will meet at least four (4) times yearly pursuant to the approved master calendar and shall set additional special board meetings as necessary and in accordance with the Brown Act.

AAS shall adopt a conflicts code which shall comply with the Political Reform Act, Government Code Section 87100, applicable conflict restrictions required by the Corporations Code, and Government Code Section 1090, and any statutory or regulatory conflicts restrictions that may be adopted in the future as applicable to AAS.

#### Board Training

The Board of Directors shall participate annually in training regarding board governance, the Brown Act, and conflicts of interest rules.

#### Board Delegation of Duties

The Board may execute any powers delegated by law to it and shall discharge any duty imposed by law upon it and may delegate to an employee or contractor of AAS any of those duties. The Board, however, retains ultimate responsibility over the performance of those powers or duties so delegated. Such delegation will:

- Be in writing
- Specify the entity designated
- Describe in specific terms the authority of the Board being delegated, any conditions on the delegated authority or its exercise and the beginning and ending dates of the delegation
- Require an affirmative vote of a majority of present Board members

### Charter School Chief Executive

The President & CEO will be the leader of AAS. The President & CEO will report directly to the Academy of Arts and Sciences Board of Directors, and s/he is responsible for the orderly operation and fiscal affairs of AAS, including but not limited to:

- Provide leadership to AAS
- Attend meetings at Cotati-Rohnert Park as requested by Cotati-Rohnert Park and stay in direct contact with Cotati-Rohnert Park to assist Cotati-Rohnert Park in its oversight duties
- Supervise all employees of AAS
- Prepare proposals of policies for adoption by the Board of Directors
- Advise the Board of Directors and make written recommendations to the Board on programs, policies, budget and other school matters
- Communicate with AAS' legal counsel
- Participate in the dispute resolution procedure and the complaint procedure when necessary
- Provide all legally required financial reports to Cotati-Rohnert Park
- Compliance with the budget as approved by the Board in accordance with generally accepted accounting principles
- Provide assistance and coordination in the implementation of curriculum
- Oversee parent/scholar/teacher relations
- Oversee scholar disciplinary matters
- Attend all AAS Board of Director meetings and attend as necessary Cotati-Rohnert Park Board meetings
- Foster an amicable relationship between Cotati-Rohnert Park and AAS and facilitate a sharing of resources between both entities
- Present Annual Report to the AAS Board and, upon review by the AAS Board, present report to the Cotati-Rohnert Park Board and the Cotati-Rohnert Park Superintendent

The above duties may be delegated or contracted as approved by the Board to another employee of AAS or to an appropriate third party provider as allowed by applicable law.

### Parent Involvement

AAS will ensure parents have an opportunity to participate in governance of AAS through involvement in the Parent Advisory Council. The Parent Advisory Council shall be composed of parents who have children currently enrolled in AAS. The Parent Advisory Council shall meet regularly and shall make recommendations to the Board of Directors for all aspects of operation. The President & CEO or their designee shall attend all Parent Advisory Council meetings and shall report Parent Advisory Council recommendations to the Board of Directors. *See Appendix I for Board-approved committee charge.*

## V. Employee Qualifications

*Governing Law: The qualifications to be met by individuals to be employed by the school. EC Section 47605.6(b)(5)(F)*

Chief Executive Officer

Requirements, Qualification, Responsibilities

- Minimum bachelor's degree.
- Minimum five (5) years relevant experience.
- Collaborative leader who demonstrates the ability to work with staff and community partners in a cohesive and integrated way by bringing people together. When appropriate provides opportunities for collaboration. Demonstrates compassion, but has the ability to make hard decisions.
- Strong experience in school finance and fundraising. This would include developing and monitoring the district budget while keeping the Board well informed.
- Be able to spearhead the development, communication and implementation of systemic growth strategies and processes that leverage cross-departmental assets and collaborations.
- Willing to create and articulate a vision for The Academy of Arts and Science which is aligned with a results orientated strategic plan that will move this charter to a new and improved level.
- Be able to use technology efficiently and effectively.
- Must be able to travel throughout the State of California for school-related activities.
- The President & CEO will be the leader of AAS. The President & CEO will report directly to the Academy of Arts and Sciences Board of Directors, and s/he is responsible for the orderly operation and fiscal affairs of AAS, including but not limited to:
  - Provide leadership to AAS
  - Hire or fire employees if necessary
  - Attend meetings at Cotati-Rohnert Park as requested by Cotati-Rohnert Park and stay in direct contact with Cotati-Rohnert Park to assist Cotati-Rohnert Park in its oversight duties
  - Supervise all employees of AAS
  - Prepare proposals of policies for adoption by the Board of Directors
  - Advise the Board of Directors and make written recommendations to the Board on programs, policies, budget and other school matters
  - Communicate with AAS' legal counsel
  - Participate in the dispute resolution procedure and the complaint procedure when necessary
  - Provide all legally required financial reports to Cotati-Rohnert Park
  - Compliance with the budget as approved by the Board in accordance with generally accepted accounting principles
  - Provide assistance and coordination in the implementation of curriculum
  - Oversee parent/scholar/teacher relations

- Oversee scholar disciplinary matters
- Attend all AAS Board of Director meetings and attend as necessary Cotati-Rohnert Park Board meetings
- Foster an amicable relationship between Cotati-Rohnert Park and AAS and facilitate a sharing of resources between both entities
- Present Annual Report to the AAS Board and, upon review by the AAS Board, present report to the Cotati-Rohnert Park Board and the Cotati-Rohnert Park Superintendent
- The above duties may be delegated or contracted as approved by the Board to another employee of AAS or to an appropriate third party provider as allowed by applicable law.

## Teacher

### *Requirements, Qualification, Responsibilities*

- Minimum bachelor's degree
- Valid California Single Subject Teacher Credential or
- Valid California Multi Subject Teacher Credential
- California English Language Learner Authorization
- Online teaching experience and/or Online Teaching & Learning Certificate
- Must be able to travel throughout the State of California for school-related activities

A teacher is responsible for providing an educational atmosphere where students have the opportunity to fulfill their potential for intellectual, emotional, physical, and psychological growth. This person is responsible for organizing and implementing an instructional program that will result in students achieving academic success and are in alignment with the policies, goals, objectives and philosophies of Academy of Arts & Sciences and the State of California.

## Teacher Recruitment

AAS will develop a comprehensive teacher recruitment policy to attract highly- qualified, credentialed teachers. AAS' recruitment strategies for employing highly qualified teachers include using established teacher recruiting services, such as Ed Join, and other generally acceptable strategies.

Candidates are evaluated using these standards:

- Committed to scholars and learning
- Experience teaching in an online environment
- Highly Qualified under applicable requirements of the No Child Left Behind Act
- Technologically knowledgeable
- Skilled in management of learning
- Reflective in their practice
- Community-oriented

Required educational level / credentialing:

AAS meets applicable Every Student Succeeds Act (“ESEA”) requirements with respect to teachers and paraprofessional employees, and teachers meet the requirements for employment as per California EC section 47605(l).

All AAS teachers are “highly qualified” as that term is defined under the ESEA and further defined by California state regulations implementing the ESEA requirements, as applicable to charter schools. AAS, as an Independent Study program, is an “alternative instructional” setting (EC Section 44865(k)) and therefore can have its teachers demonstrate ESEA subject matter competency for ELA, Math, Science and Social Studies through the VPSS (California Subject Matter Verification Process). In accordance with EC Section 47605(l), teachers of core, college preparatory subjects (i.e., English/language arts, math, science, history/social science) hold a Commission on Teacher Credentialing certificate, permit, or other document equivalent to that which a teacher in a noncharter public school would be required to hold. These teachers are responsible for overseeing the scholars’ academic progress and for monitoring grading and matriculation decisions. As specified in EC Section 47605(l), AAS has flexibility regarding the qualifications needed for teachers in non-core, non-college preparatory subject areas. As required by the ESEA, AAS notifies parents/guardians of students at the school if any teachers teaching a core subject will not meet these requirements.

A teacher is responsible for providing an educational atmosphere where students have the opportunity to fulfill their potential for intellectual, emotional, physical, and psychological growth. This person is responsible for organizing and implementing an instructional program that will result in students achieving academic success and are in alignment with the policies, goals, objectives and philosophies of AAS and the State of California.



## VI. Health and Safety Procedures

*Governing Law: The procedures that the school will follow to ensure the health and safety of pupils and staff. These procedures shall include the requirement that each employee of the school furnish the school with a criminal record summary as described in Section 44237. EC Section 47605.6(b)(5)(G)*

The following is a summary of the health and safety policies of AAS:

- Procedures for Background Checks Employees and contractors of AAS are required to submit to a criminal background check and to furnish a criminal record summary as required by EC Sections 44237 and 45125.1.
- Applicants for employment must submit two sets of fingerprints to the California Department of Justice for the purpose of obtaining a criminal record summary.
- The Director of Operations of AAS shall monitor compliance with this policy.
- Volunteers will need to be fingerprinted and receive background clearance prior to volunteering without the direct supervision of a credentialed employee.
- All non-certificated and certificated staff are mandated child abuse reporters and shall follow all applicable reporting laws.
- Tuberculosis Testing Faculty and staff shall be tested for tuberculosis prior to commencing employment and working with scholars as required by EC Section 49406.
- According to SB 277, scholars enrolled in an independent study program do not need to be immunized. We do ask for immunization records upon enrollment, but cannot legally deny a scholar an education because of a lack of immunizations.

In order to provide safety for all scholars and staff, AAS has adopted full health and safety policies and procedures and risk management policies at its Central Office site in consultation with its insurance carriers and risk management experts. These policies are incorporated into the AAS Injury and Illness Prevention Program (I.I.P.P.) and are reviewed on an ongoing basis by the Director of Operation and President & CEO.

All non-certificated and certificated staff receive online compliance training annually on Child Abuse Reporting, Blood Borne Pathogens and Anti-Harassment through The Law Room. AAS shall ensure that staff is trained annually on its health and safety policies. A complete copy of the school's health and safety policies and procedures are available upon request.

The following is a summary of the health and safety policies of AAS: Procedures for Background Checks Employees and contractors of AAS are required to submit to a criminal background check and to furnish a criminal record summary as required by EC Sections 44237 and 45125.1. Applicants for employment must submit two sets of fingerprints to the California Department of Justice for the purpose of obtaining a criminal record summary. The Director of Operations of AAS shall monitor compliance with this policy. Volunteers who will volunteer outside of the direct supervision of a credentialed employee shall be fingerprinted and receive background clearance prior to volunteering without the direct supervision of a credentialed employee.

Role of Staff as Mandated Child Abuse Reporters

All non-certificated and certificated staff are mandated child abuse reporters and shall follow all applicable reporting laws. Tuberculosis Testing Faculty and staff shall be tested for tuberculosis prior to commencing employment and working with scholars as required by EC Section 49406.

Drug Free/Alcohol Free/Smoke Free Environment

Any facilities operated by AAS shall function as a drug, alcohol and tobacco free workplace.

## VII. Racial and Ethnic Balance

*Governing Law: The means by which the school will achieve a racial and ethnic balance among its pupils that is reflective of the general population residing within the territorial jurisdiction of the school district to which the charter petition is submitted. EC Section 47605.6(b)(5)(H)*

AAS is public charter school, open to all children with in grades TK-12<sup>th</sup> that live within the authoring or neighboring county, regardless of race or ethnicity. Achieving racial and ethnic balance is important in public education. To achieve this, AAS will market and recruit in areas that can assist in achieving a racially and ethnically diverse scholar body. Participating in community events and activities is useful in reaching multiple cultures and ethnicities. We will continue to work towards creating community partnerships that will allow us to reach scholars in the areas that we serve. Additionally, our enrollment team consists of a bilingual staff which allows for the answering of questions from perspective families in multiple languages.

## VIII. Admission Requirements

*Governing Law: Admissions requirements, if applicable. EC Section 47605(b) (5) (H)*

Academy of Arts & Sciences will be nonsectarian in its programs, admission policies, and all other operations, and will not charge tuition nor discriminate on the basis of the characteristics listed in Section 220 (actual or perceived disability, gender, nationality, race or ethnicity, religion, sexual orientation, or any other characteristic that is contained in the definition of hate crimes set forth in Section 422.55 of the Penal Code or association with an individual who has any of the aforementioned characteristics). AAS shall comply with all applicable legally required minimum and maximum age requirements. To enroll in AAS, a scholar must be five (5) or before September 1st in order to be admitted to Kindergarten at any time during the school year. A scholar's age cannot exceed 19 years; if a scholar was not attending school at any time after his/her 19th birthday he/she may not enroll with AA. Scholars must have a completed AAS Enrollment Packet, Master Agreement and applicable compliance documents. Scholars must reside within a county, or contiguous county, AAS serves and provide proof of residency. If while attending AAS, a scholar moves, a new proof of residency must be submitted within 10 school days (EC 51748). Independent Study shall not be available to TK-12 scholars whose residence status is based solely on their parent/guardian/caregiver's employment within district boundaries. EC 48204(f) 51747.3 (c) Scholars may only be enrolled in AAS and not concurrently enrolled in another school, public or private (unless prior permission is given for a community college). All Scholars and learning coaches must complete a virtual learning course prior to beginning their academic courses. At any time throughout the enrollment period with AAS parents/guardians may be requested to provide updated information. All scholars must have an email address to enroll with AAS. Upon enrollment the school will provide each scholar in grades 6-12 with a school email address.

The Enrollment Packet includes the following forms:

- Completion of a Scholar Registration Form
- Proof of Immunization
- Proof of Residency
- Home Language Survey
- Completion of Emergency Medical Information Form
- Proof of minimum and maximum age requirements, e.g. birth certificate
- Execution of a Master Agreement as required by Ed Code
- Completion of Technology Use and Parent Permission Forms

All scholars who wish to attend AAS shall be admitted, subject only to capacity. Admission to AAS shall not be determined by the place of residence of the scholar or his or her parent in the State, except as provided in EC Section 47605(d) (2).

While we do not currently have an enrollment cap, we do have a procedure in place if a cap were ever imposed. If the number of scholars who wish to attend the school exceeds the school's capacity, admission, except for existing scholars of AAS, shall be determined by a public random drawing. In the case of a public random drawing, the following will be given preference for admission to the school:

1. Existing scholars enrolled in AAS

2. Siblings of existing scholars enrolled in AAS
3. Children of school staff
4. Scholars who reside in the Cotati-Rohnert Park School District

All applications drawn after reaching capacity will be placed on a wait-list, in order in which they are drawn.

#### Non-Discrimination

*Governing Law: The means by which the school will achieve racial and ethnic balance among its pupils that is reflective of the general population residing within the territorial jurisdiction of the school district to which the charter petition is submitted. EC Section 47605 (b)(5)(G)*

AAS will implement a scholar recruiting strategy that includes but is not necessarily limited to the following elements or strategies to ensure a racial and ethnic balance among scholars that is reflective of the territorial jurisdiction of Cotati-Rohnert Park School District:

- An enrollment process that is scheduled and adopted to include a timeline that allows for a broad-based recruiting and application process.
- The development of promotional and informational material that appeals to all of the various racial and ethnic groups represented in Cotati-Rohnert Park.
- Scholar recruitment efforts may include, but are not limited to, direct mail, print advertising, and informational meetings directed toward targeted scholar populations to recruit scholars from the various racial and ethnic groups represented in Cotati-Rohnert Park School District.

## IX. Financials

### Insurance

AAS shall acquire and finance general liability, workers' compensation, and other necessary insurance of the types and in the amounts required for an enterprise of similar purpose and circumstance using recommendations from Cotati-Rohnert Park insurers. The Cotati-Rohnert Park School Board of Trustees shall be named as an additional insured on all policies of AAS and to the extent AAS is named as an additional insured pursuant to a contract between AAS and a service provider, AAS shall ensure the extension of the "additionally insured" to Cotati-Rohnert Park as well. Prior to opening, AAS shall provide evidence of the above insurance coverage to Cotati-Rohnert Park School District. AAS shall hold harmless, defend, and indemnify Cotati-Rohnert Park, its Board members, officers and employees, from and against any and all actions, claims, damages, demands, and liabilities, regardless of forum, which relate to or arise out of any acts, debts, obligations, errors, or omissions of the School, its Board members, officers, employees, vendors, affiliates or agents. To the extent AAS is indemnified in a contract between a service provider and AAS, AAS shall ensure the extension of the indemnification to Cotati-Rohnert Park as well.

### Financial Reporting

*Governing Law: The petitioner or petitioners shall also be required to provide financial statements that include a proposed first year operational budget, including startup costs, and cash flow and financial projections for the first three years of operation. -- EC Section 47605(g)*

The AAS Board of Directors has a Finance Committee to oversee selection of an independent auditor and the completion of an annual audit of the school's financial affairs. Each audit is made by a certified public accountant selected from the directory of certified public accountants designated by the State Controller's Office as active to conduct audits of local education agencies.

Currently, we use Christy White and Associates as our auditors. This auditor has experience with audits of educational entities and education finance, preferably with charter schools. The scope of the audit includes all applicable provisions within the California Code of Regulations governing audits of charter schools as published in the State Controller's K-12 Audit Guide and any other elements as required by applicable law. The audit is conducted in accordance with generally accepted accounting principles applicable to the school and verifies the accuracy of the school's financial statements, average daily attendance and enrollment accounting practices, and review the school's internal controls.

By December 15th of each year, the annual audit will be completed and a copy of the auditor's findings is forwarded to the Sonoma County Superintendent of Schools, the State Controller, and the California Department of Education.

The Finance Committee reviews any audit exceptions or deficiencies with senior staff and reports to the AAS Board of Directors with recommendations on how to resolve them. The Board reports to the County regarding how the exceptions and deficiencies have been or will be

resolved to the satisfaction of the County, along with an anticipated timeframe for the same. In addition, the County's primary factor when deciding whether an audit exception or deficiency is resolved is whether the auditor considers the item resolved; however, the County may reserve the right to only consider an item resolved once the County believes the item is resolved to its satisfaction. Audit appeals or requests for summary review shall be submitted to the Education Audit Appeals Panel ("EAAP") in accordance with applicable law. The independent financial audit of AAS is a public record to be provided to the public upon request.

### *Budget and Financial Reporting Schedule*

AAS will annually prepare and submit to the County the following reports in accordance with EC Section 47604.33, and shall provide additional fiscal reports as requested by the County:

- On or before July 1st, a preliminary budget.
- On or before July 1st, an annual update (LCAP) required pursuant to EC Section 47606.5
- On or before December 15th, an interim financial report which reflects changes to the final budget through October 31st. Additionally, on December 15, a copy of the AAS' annual, independent financial audit report for the preceding fiscal year shall be delivered to the State Controller, California Department of Education, and County Superintendent of Schools.
- On or before March 15th, a second interim financial report which reflects changes to the final budget through January 31<sup>st</sup>
- On or before September 15th, a final unaudited financial report for the prior full fiscal year.

### *Transportation*

No transportation to and from school will be provided for scholars by AAS except as required by law for scholars with disabilities.

### *Independent Fiscal Audit*

*Governing Law: The manner in which an annual, independent financial audit shall be conducted, which shall employ generally accepted accounting principles, and the manner in which audit exceptions and deficiencies shall be resolved to the satisfaction of the chartering authority—EC Section 47605 (b)(5)(I)*

An annual independent fiscal audit of the books and records of AAS will be conducted as required under Charter School Act, section 47605(b)(5)(I) and 47605(m). The books and records of AAS will be kept in accordance with generally accepted accounting principles, and shall be conducted in accordance with applicable provisions within the California Code of Regulations governing audits of charter schools as published in the State Controllers TK-12 Audit Guide.

The auditor will have, at a minimum, a CPA and educational institution audit experience and shall be included by the State Controller's Office on its published list as an educational audit provider. To the extent required under applicable federal law, the audit scope will be expanded to include items and processes specified in applicable Office of Management and Budget Circulars.

It is anticipated that the annual audit will be completed within four months of the close of the fiscal year and that a copy of the auditor's findings will be forwarded to Cotati-Rohnert Park, the

County Superintendent of Schools, the State Controller, and to the CDE by the 15th of December of each year. The CEO, along with the audit committee, will review any audit exceptions or deficiencies and report to AAS Board of Directors with recommendations on how to resolve them. The Board will submit a report to Cotati-Rohnert Park describing how the exceptions and deficiencies have been or will be resolved to the satisfaction of Cotati-Rohnert Park along with an anticipated timeline for the same.

The independent fiscal audit of AAS is public record to be provided to the public upon request.



## X. Suspension and Expulsion Policies

*Governing Law: The procedures by which pupils can be suspended or expelled. EC Section 47605.6(b)(5)(J)*

The Pupil Suspension and Expulsion Policy has been established in order to promote learning and protect the safety and well-being of all scholars at AAS. When the policy is violated, it may be necessary to suspend or expel a scholar from AAS. This policy shall serve as AAS' policy and procedures for scholar suspension and expulsion, and it may be amended from time to time without the need to amend the charter so long as the amendments comply with legal requirements and as required by Cotati-Rohnert Park School District, approved as material revisions to the charter in accordance with EC Section 47607. Although AAS scholars work from home, this policy is written broadly to apply as needed to AAS scholars at school-sponsored activities or at school facilities.

Staff shall enforce disciplinary rules and procedures fairly and consistently among all scholars. This policy and its procedures will clearly describe discipline expectations.

Discipline includes but is not limited to advising and counseling scholars. Corporal punishment shall not be used as a disciplinary measure against any scholar. Corporal punishment includes the willful infliction of or willfully causing the infliction of physical pain on a scholar. For purposes of the policy, corporal punishment does not include an employee's use of force that is reasonable and necessary to protect the employee, scholars, staff or other persons or otherwise comply with legal requirements regarding restraints.

AAS administration shall ensure that scholars and their parents/guardians are notified in writing upon enrollment of all discipline policies and procedures.

Suspended or expelled scholars shall be excluded from all school and school-related activities unless otherwise agreed during the period of suspension or expulsion.

A scholar identified as an individual with disabilities or for whom AAS has a basis of knowledge of a suspected disability pursuant to the Individuals with Disabilities Education Improvement Act of 2004 ("IDEIA") or who is qualified for services under Section 504 of the Rehabilitation Act of 1973 ("Section 504") is subject to the same grounds for suspension and expulsion and is accorded the same due process procedures applicable to regular education scholars except when federal and state law mandates additional or different procedures. AAS will follow all applicable federal and state laws, including the IDEIA, Section 504, implementing regulations and implementing state law and regulations, when imposing any form of discipline on a scholar identified as an individual with disabilities or for whom AAS has a basis of knowledge of a suspected disability or who is otherwise qualified for such services or protections in according due process to such scholars.

### A. Grounds for Suspension and Expulsion of Scholars

A scholar may be suspended or expelled for prohibited misconduct if the act is related to

- 1) a school activity, 2) school attendance, and/or 3) an AAS sponsored event.

A. Pupil may be suspended or expelled for acts that are enumerated below and related to school activity or attendance that occur at any time, including, but not limited to, and of the following:

- a) while on school grounds

- b) while going to or coming from school
- c) during, going to, or coming from a school-sponsored activity

B. Enumerated Offenses

(a) Scholars shall be immediately suspended pursuant to this policy and shall be recommended for expulsion if the President & CEO or designee determines that a scholar has committed any of the following acts at school or at a school activity off campus grounds:

1. If it is determined by the Board that a scholar has brought a fire arm or destructive device, as defined in Section 921 of Title 18 of the United States Code, on to an AAS property/AAS sponsored event or to have possessed a firearm or dangerous device on campus, the scholar shall be expelled for one year, pursuant to the Federal Gun Free Schools Act of 1994.

(b) Scholars may be suspended or expelled for any of the following acts when it is determined the pupil:

1. Caused, attempted to cause, or threatened to cause physical injury to another person.
2. Willfully used force of violence upon the person of another, except self-defense.
3. Possessed, sold, or otherwise furnished any firearm, knife, explosive, or other dangerous object unless, in the case of possession of any object of this type, the scholars had obtained written permission to possess the item from a certificated school employee, with the President & CEO's concurrence.
4. Unlawfully possessed, used, sold or otherwise furnished, or was under the influence of any controlled substance, as defined in Health and Safety Code 11053-11058, alcoholic beverage, or intoxicant of any kind.
5. Unlawfully offered, arranged, or negotiated to sell any controlled substance as defined in Health and Safety Code 11053-11058, alcoholic beverage or intoxicant of any kind, and then sold, delivered or otherwise furnished to any person another liquid substance or material and represented same as controlled substance, alcoholic beverage or intoxicant.
6. Committed or attempted to commit robbery or extortion.
7. Caused or attempted to cause damage to school property or private property.
8. Stole or attempted to steal school property or private property.
9. Possessed or used tobacco or products containing tobacco or nicotine products, including but not limited to cigars, cigarettes, miniature cigars, clove cigarettes, smokeless tobacco, snuff, chew packets and betel. This section does not prohibit the use of his or her own prescription products by a pupil.
10. Committed an obscene act or engaged in habitual profanity or vulgarity.

11. Unlawfully possessed or unlawfully offered, arranged, or negotiated to sell any drug paraphernalia, as defined in Health and Safety Code 11014.5.
12. Disrupted school activities or otherwise willfully defied the valid authority of supervisors, teachers, administrators, other school officials, or other school personnel engaged in the performance of their duties.
13. Knowingly received stolen school property or private property.
14. Possessed an imitation firearm, i.e.: a replica of a firearm that is so substantially similar in physical properties to an existing firearm as to lead a reasonable person to conclude that the replica is a firearm.
15. Committed or attempted to commit a sexual assault as defined in Penal code 261, 266c, 286, 288, 288a or 289, or committed a sexual battery as defined in Penal Code 243.4.
16. Harassed, threatened, or intimidated a scholar who is a complaining witness or witness in a school disciplinary proceeding for the purpose of preventing that scholar from being a witness and/or retaliating against that scholar for being a witness.
17. Unlawfully offered, arranged to sell, negotiated to sell, or sold the prescription drug Soma.
18. Engaged in, or attempted to engage in, hazing. For the purposes of this subdivision, "hazing" means a method of initiation or pre-initiation into a pupil organization or body, whether or not the organization or body is officially recognized by an educational institution, which is likely to cause serious bodily injury or personal degradation or disgrace resulting in physical or mental harm to a former, current, or prospective pupil. For purposes of this section, "hazing" does not include athletic events or school-sanctioned events.
19. Made terrorist threats against school officials and/or school property. For purposes of this section, "terroristic threat" shall include any statement, whether written or oral, by a person who willfully threatens to commit a crime which will result in death, great bodily injury to another person, or property damage in excess of one thousand dollars (\$1,000), with the specific intent that the statement is to be taken as a threat, even if there is no intent of actually carrying it out, which, on its face and under the circumstances in which it is made, is so unequivocal, unconditional, immediate, and specific as to convey to the person threatened, a gravity of purpose and an immediate prospect of execution of the threat, and thereby causes that person reasonably to be in sustained fear for his or her own safety or for his or her immediate family's safety, or for the protection of school district property, or the personal property of the person threatened or his or her immediate family.
20. Committed sexual harassment, as defined in EC Section 212.5. For the purposes of this section, the conduct described in Section 212.5 must be considered by a reasonable person of the same gender as the victim to be sufficiently severe or

pervasive to have a negative impact upon the individual's academic performance or to create an intimidating, hostile, or offensive educational environment. This section shall apply to pupils in any of grades 4 to 12, inclusive.

21. Caused, attempted to cause, threaten to cause or participated in an act of hate violence, as defined in subdivision (e) of Section 233 of the EC. This section shall apply to pupils in any of grades 4 to 12, inclusive.
22. Intentionally harassed, threatened or intimidated a scholar or group of scholars to the extent of having the actual and reasonably expected effect of materially disrupting class work, creating substantial disorder and invading scholar rights by creating an intimidating or hostile educational environment. This section shall apply to pupils in any of grades 4 to 12, inclusive.
23. Engaged in an act of bullying, including, but not limited to, bullying committed by means of an electronic act, as defined in subdivisions (f) and (g) of Section 32261 of the EC, directed specifically toward a pupil or school personnel.

Alternatives to suspension or expulsion will first be attempted with scholars who are truant, tardy, or otherwise absent from assigned school activities.

24. Engaged in an “Electronic act of bullying. Electronic Act means the creation or transmission originated on or off the school site, by means of an electronic device, including, but not limited to, a telephone, wireless telephone, or other wireless communication device, computer, or pager, of a communication, including, but not limited to, any of the following:

(i) A message, text, sound, or image.

(ii) A post on a social network Internet Web site, including, but not limited to:

(I) Posting to or creating a burn page. “Burn page” means an Internet Web site created for the purpose of having one or more of the effects listed in paragraph (1).

(II) Creating a credible impersonation of another actual pupil for the purpose of having one or more of the effects listed in paragraph (1). “Credible impersonation” means to knowingly and without consent impersonate a pupil for the purpose of bullying the pupil and such that another pupil would reasonably believe, or has reasonably believed, that the pupil was or is the pupil who was impersonated.

(III) Creating a false profile for the purpose of having one or more of the effects listed in paragraph (1). “False profile” means a profile of a fictitious pupil or a profile using the likeness or attributes of an actual pupil other than the pupil who created the false profile.

(iii) An act of cyber sexual bullying.

(I) For purposes of this clause, “cyber sexual bullying” means the dissemination of, or the solicitation or incitement to disseminate, a photograph or other visual recording by a pupil to another pupil or to school personnel by means of an electronic act that has or can be reasonably predicted to have one or more of the effects described in subparagraphs (A) to (D), inclusive, of paragraph (1). A photograph or other visual recording, as described above, shall include the depiction of a nude, semi-nude, or

sexually explicit photograph or other visual recording of a minor where the minor is identifiable from the photograph, visual recording, or other electronic act.

C. Suspension Procedure

Suspensions shall be initiated according to the following procedures:

1. Conference- Suspension shall be preceded, if possible, by a conference conducted by the President & CEO or designee with the scholar and his or her parent and, whenever practical, the teacher, supervisor or school employee who referred the scholar to the President & CEO. The conference may be omitted if the President & CEO or designee determines that an emergency situation exists. An “emergency situation” involves a clear and present danger to the lives, safety or health of scholars or school personnel. If a scholar is suspended without this conference, both the parent/guardian and scholar shall be notified of the scholar’s right to return to school for the purpose of a conference.

At the conference, the pupil shall be informed of the reason for the disciplinary action and the evidence against him or her and shall be given the opportunity to present his or her version and evidence in his or her defense.

This conference shall be held within two school days, unless the pupil waives this right or is physically unable to attend for any reason including, but not limited to, incarceration or hospitalization.

No penalties may be imposed on a pupil for failure of the pupil’s parent or guardian to attend a conference with school officials. Reinstatement of the suspended pupil shall not be contingent upon attendance by the pupil’s parent or guardian at the conference.

2. Notice to Parents/Guardians - At the time of suspension, the President & CEO or designee shall make a reasonable effort to contact the parent/guardian by telephone or in person. Whenever a scholar is suspended, the parent/guardian shall be notified in writing of the suspension and the date of return following suspension. This notice shall state the specific offense committed by the scholar. In addition, the notice may also state the date and time when the scholar may return to school. If school officials wish to ask the parent/guardian to confer regarding matters pertinent to the suspension, the notice may request that the parent/guardian respond to such requests without delay.
3. Suspension Time Limits/Recommendation for Placement/Expulsion- Suspensions, when not including a recommendation for expulsion, shall not exceed five (5) consecutive school days per suspension.

Upon a recommendation of Placement/Expulsion by the President & CEO or designee, the pupil and the pupil’s guardian or representative will be invited to a conference to determine if the suspension for the pupil should be extended pending an expulsion hearing. This determination will be made by the President & CEO or designee upon either of the following determinations: 1) the pupil’s presence will be disruptive to the education process; or 2) the pupil poses a threat or danger to others. Upon either

determination, the pupil's suspension will be extended pending the results of an expulsion hearing.

#### B. Authority to Expel

A scholar may be expelled either by the Governing Board following a hearing before it or by the Governing Board upon the recommendation of an Administrative Panel to be assigned by the Governing Board as needed. The Administrative Panel should consist of at least three members who are certificated and neither a teacher of the pupil or a Board member of the Governing Board. The Administrative Panel may recommend expulsion of any scholar found to have committed an expellable offense.

#### E. Expulsion Procedures

Scholars recommended for expulsion are entitled to a hearing to determine whether the scholar should be expelled. Unless postponed for good cause, the hearing shall be held within thirty (30) school days after the President & CEO or designee determines that the pupil has committed an expellable offense.

In the event an administrative panel hears the case, it will make a recommendation to the Governing Board for a final decision whether to expel. The hearing shall be held in closed session unless the pupil makes a written request for a public hearing three (3) days prior to the hearing.

Written notice of the hearing shall be forwarded to the scholar and the scholar's parent/guardian at least ten (10) calendar days before the date of the hearing. Upon mailing the notice, it shall be deemed served upon the pupil. The notice shall include:

1. The date and place of the expulsion hearing
2. A statement of specific facts, charges and offenses upon which the proposed expulsion is based
3. A copy of AAS' disciplinary rules which relate to the alleged violation
4. Notification of the scholar's or parent/guardian's obligation to provide information about the scholar's status at the school to any other school district or school to which the scholar seeks enrollment
5. The opportunity for the scholar or the scholar's parent/guardian to appear in person or to employ and be represented by counsel or a non-attorney advisor
6. The right to inspect and obtain copies of all documents to be used at the hearing
7. The opportunity to confront and question all witnesses who testify at the hearing
8. The opportunity to question all evidence presented and to present oral and documentary evidence on the scholar's behalf including witnesses

#### F. Special procedures for Expulsion Hearings Involving Sexual Assault or Battery Offenses

AAS may, upon finding a good cause, determine that the disclosure of either the identity of the witness or the testimony of that witness at the hearing, or both, would subject the witness to an unreasonable risk of psychological or physical harm. Upon this determination, the



testimony of the witness may be presented at the hearing in the form of sworn declarations which shall be examined only by the Governing Board, administrative panel, or the hearing officer. Copies of these sworn declarations, edited to delete the name and identity of the witness, shall be made available to the pupil.

1. The complaining witness in any sexual assault or battery case must be provided with a copy of the applicable disciplinary rules and advised of his/her right to (a) receive five days' notice of his/her scheduled testimony, (b) have up to two (2) adult support persons of his/her choosing present in the hearing at the time he/she testifies, which may include a parent, guardian, or legal counsel, and (c) elect to have the hearing closed while testifying.
2. AAS must also provide the victim a room separate from the hearing room for the complaining witness' use prior to and during breaks in testimony.
3. At the discretion of the person or panel conducting the hearing, the complaining witness shall be allowed periods of relief from examination and cross- examination during which he or she may leave the hearing room.
4. The person conducting the expulsion hearing may also arrange the seating within the hearing room to facilitate a less intimidating environment for the complaining witness.
5. The person conducting the expulsion hearing may also limit time for taking the testimony of the complaining witness to the hours he/she is normally in school, if there is no good cause to take the testimony during other hours.
6. Prior to a complaining witness testifying, the support persons must be admonished that the hearing is confidential. Nothing in the law precludes the person presiding over the hearing from removing a support person whom the presiding person finds is disrupting the hearing. The person conducting the hearing may permit any one of the support persons for the complaining witness to accompany him or her to the witness stand.
7. If one or both of the support persons is also a witness, AAS must present evidence that the witness' presence is both desired by the witness and will be helpful to AAS. The person presiding over the hearing shall permit the witness to stay unless it is established that there is a substantial risk that the testimony of the complaining witness would be influenced by the support person, in which case the presiding official shall admonish the support person or persons not to prompt, sway, or influence the witness in any way. Nothing shall preclude the presiding officer from exercising his or her discretion to remove a person from the hearing whom he or she believes is prompting, swaying, or influencing the witness.
8. The testimony of the support person shall be presented before the testimony of the complaining witness and the complaining witness shall be excluded from the courtroom during that testimony.
9. Especially for charges involving sexual assault or battery, if the hearing is to be conducted in the public at the request of the pupil being expelled, the complaining witness shall have the right to have his/her testimony heard in a closed session when testifying at a public meeting would threaten serious psychological harm to the complaining witness and there are not alternative procedures to avoid the threatened harm. The alternative procedures

may include videotaped depositions or contemporaneous examination in another place communicated to the hearing by means of closed-circuit television.

10. Evidence of specific instances of a complaining witness' prior sexual conduct is presumed inadmissible and shall not be heard absent a determination by the person conducting the hearing that extraordinary circumstances exist requiring the evidence be heard. Before such a determination regarding extraordinary circumstances can be made, the witness shall be provided notice and an opportunity to present opposition to the introduction of the evidence. In the hearing on the admissibility of the evidence, the complaining witness shall be entitled to be represented by a parent, legal counsel, or other support person. Reputation or opinion evidence regarding the sexual behavior of the complaining witness is not admissible for any purpose.

#### G. Record of Hearing

A record of the hearing shall be made and may be maintained by any means, including electronic recording, as long as a reasonably accurate and complete written transcription of the proceedings can be made.

#### H. Presentation of Evidence

While technical rules of evidence do not apply to expulsion hearings, evidence may be admitted and used as proof only if it is the kind of evidence on which reasonable persons can rely in the conduct of serious affairs. A recommendation by the Administrative Panel to expel must be supported by substantial evidence that the scholar committed an expellable offense.

Findings of fact shall be based solely on the evidence at the hearing. While hearsay evidence is admissible, no decision to expel shall be based solely on hearsay and sworn declarations may be admitted as testimony from witnesses of whom the Governing Board, Panel or designee determines that disclosure of their identity or testimony at the hearing may subject them to an unreasonable risk of physical or psychological harm.

If, due to a written request by the accused pupil, the hearing is held at a public meeting, and the charge is committing or attempting to commit a sexual assault or committing a sexual battery as defined in EC Section 48900, a complaining witness shall have the right to have his or her testimony heard in a session closed to the public.

The decision of the Administrative Panel shall be in the form of written findings of fact and a written recommendation to the Governing Board who will make a final determination regarding the expulsion. The final decision by the Governing Board shall be made within ten (10) school days following the conclusion of the hearing. The decision of the Governing Board is final.

If the expulsion hearing panel decides not to recommend expulsion, the pupil shall immediately be returned to his/her educational program.



## XI. Retirement Benefits

*Governing Law: The manner by which staff members of AASs will be covered by the State Teachers' Retirement System, the Public Employees' Retirement System, or federal social security. EC Section 47605.6(b)(5)(K).*

AAS's certificated staff participate in the California's State Teacher Retirement System (STRS), and non-certificated staff participate in the Social Security and/or the school sponsored 403(b) plan, a U.S. tax-advantaged retirement savings plan available for public education organizations according to the employee's position and eligibility. AAS participates in Social Security as required by law. At the County's request, AAS pays the County a reasonable percentage for the provision of such services, as per the MOU. The Board of Directors has adopted the attached teacher/administrator salary schedule (see Appendix). The Board of Directors revises the salary schedule from time to time. AAS does not use a formal salary schedule. AAS recognizes that many of our teachers and staff members might also be considering positions in surrounding school districts. AAS will therefore meet or exceed salary levels offered by these surrounding districts. Additional salary increases and bonus compensation are provided to employees. AAS is prepared to attract the most desirable candidates to the school by offering some individuals higher compensation than they would receive from local districts, if this is necessary to attract them to our program. The CEO, with approval from the AAS Board, has the authority to determine salaries, benefit levels and work year characteristics (e.g., length of year and day, vacation policies, etc.) for all employees.

*See Appendix J for Staff Handbook*

## XII. Attendance Alternatives

*Governing Law: The public school attendance alternatives for pupils residing within the county who choose not to attend AAS. EC Section 47605.6(b)(5)(O)*

Enrollment and attendance at AAS is by choice and voluntary. Scholars that reside in Cotati-Rohnert Park School District are able to attend the neighborhood public school, or choose to attend other charter schools.

### XIII. Return Rights

*Governing Law: A description of the rights of any employee of the school district upon leaving the employment of the school district to work in a charter school and of any rights of return to the school district after employment at a charter school. EC Section 47605 (b)(5)(M)*

Persons employed by AAS are not considered employees of Cotati-Rohnert Park School District for any purpose whatsoever. Employees of Cotati-Rohnert Park who resign from Cotati-Rohnert Park employment to work at AAS and who later wish to return to Cotati-Rohnert Park shall be treated the same as any other former Cotati-Rohnert Park employee seeking reemployment. AAS shall not have any authority to confer any rights to return on Cotati-Rohnert Park employees. Sick or vacation leave or years of service credit at the Cotati-Rohnert Park School District or any other school district will not be transferred to AAS. Employment by AAS provides no rights of employment at any other entity, including any rights in the case of closure of AAS.

## XIV. Dispute Resolution

*Governing Law: The procedures to be followed by AAS and the county board of education to resolve disputes relating to provisions of the charter. EC Section 47605.6(b)(5)(L)*

1. AAS and Cotati-Rohnert Park School District will be encouraged to attempt to resolve disputes between them amicably and reasonably without resorting to formal procedures.
2. In the event of a dispute between AAS and Cotati-Rohnert Park, the employees of AAS agree to first frame the issue in written format and refer the issue to the Superintendent of Cotati-Rohnert Park and President & CEO of AAS. In the event that the Cotati-Rohnert Park Board of Trustees believes that the dispute relates to an issue that could lead to revocation of the charter in accordance with EC 47607, the matter shall be handled in accordance with EC Section 47607 and shall not be subject to this dispute resolution process.
3. The AAS President & CEO and Cotati-Rohnert Park Superintendent shall informally meet and confer in a timely fashion to attempt to resolve the dispute, not later than five (5) business days from receipt of the statement.
4. If this meeting fails to resolve the dispute, the Superintendent and the President & CEO shall meet to jointly identify and agree upon a neutral third party mediator. The format of the mediation session shall be developed jointly by the Superintendent and President & CEO. Mediation shall be held within sixty (60) business days of receipt of the dispute statement. The costs of the mediator shall be split between Cotati-Rohnert Park and AAS. All timelines and procedures in this dispute resolution procedure may be revised if mutually agreed upon by Cotati-Rohnert Park and AAS. The President & CEO and Superintendent may assign a designee(s) for participation herein.
5. If the dispute remains unresolved after mediation, both AAS and Cotati-Rohnert Park shall be deemed to have exhausted their administrative remedies, thus, allowing either party to pursue any further available legal remedy under the law.

## XV. Closing Procedures

*Governing Law: A description of the procedures to be used if AAS closes, the procedures shall ensure a final audit of the school to determine the disposition of all assets and liabilities of the School, including plans for disposing of any net assets and for the maintenance and transfer of pupil records. EC Section 47605(b) (5) (P)*

Closure of AAS will be documented by official action of the Board of Directors. The action will identify the reason for closure. The official action will also identify an entity and person or persons responsible for closure-related activities.

The Board of Directors will promptly notify parents and scholars of AAS, Cotati-Rohnert Park, the Sonoma County Office of Education, the School's SELPA, the retirement systems in which AAS' employees participate (e.g., State Teachers' Retirement System, and federal social security), and the California Department of Education of the closure as well as the effective date of the closure. This notice will also include the name(s) of and contact information for the person(s) to whom reasonable inquiries may be made regarding the closure; the pupils' school districts of residence; and the manner in which parents/guardians may obtain copies of pupil records, including specific information on completed courses and credits that meet graduation requirements.

The Board will ensure that the notification to the parents and scholars of AAS of the closure provides information to assist parents and scholars in locating suitable alternative programs. This notice will be provided promptly following the Board's decision to close AAS.

The Board will also develop a list of pupils in each grade level and the classes they have completed, together with information on the pupils' districts of residence, which they will provide to the entity responsible for closure-related activities.

As applicable, the School will provide parents, scholars and Cotati-Rohnert Park with copies of all appropriate scholar records and will otherwise assist scholars in transferring to their next school. All transfers of scholar records will be made in compliance with the Family Educational Rights and Privacy Act ("FERPA") 20 U.S.C. § 1232g. AAS will ask Cotati-Rohnert Park to store original records of AAS scholars. All records of AAS shall be transferred to Cotati-Rohnert Park upon school closure. If Cotati-Rohnert Park will not or cannot store the records, AAS shall work with the Sonoma County Office of Education to determine a suitable alternative location for storage.

All state assessment results, special education records, and personnel records will be transferred to and maintained by the entity responsible for closure-related activities in accordance with applicable law.

As soon as reasonably practical, AAS will prepare final financial records. AAS will also have an independent audit completed within six months after closure. AAS will pay for the final audit. The audit will be prepared by a qualified Certified Public Accountant selected by AAS and will be provided to Cotati-Rohnert Park promptly upon its completion. The final audit will include an accounting of all financial assets, including cash and accounts receivable and an inventory of property, equipment, and other items of material value, an accounting of the liabilities, including accounts payable and any reduction in apportionments as a result of audit findings or other investigations, loans, and unpaid staff compensation, and an assessment of the disposition of any restricted funds received by or due to AAS.

AAS will complete and file any annual reports required pursuant to EC section 47604.33.

On closure of AAS, all assets of AAS, including but not limited to all leaseholds, personal property, intellectual property and all ADA apportionments and other revenues generated by scholars attending AAS, remain the sole property of the non-profit public benefit corporation and shall be distributed in accordance with the Articles of Incorporation upon the dissolution of the non-profit public benefit corporation to another California public educational entity which has established its tax exempt status under Section 501(c)(3) of the Internal Revenue Code, or the corresponding section of any future federal tax code, or shall be distributed to the federal government, or to a state or local government, for a public educational purpose. Any assets acquired from Cotati-Rohnert Park or Cotati-Rohnert Park property will be promptly returned upon school closure to the Cotati-Rohnert Park. The distribution shall include return of any grant funds and restricted categorical funds to their source in accordance with the terms of the grant or state and federal law, as appropriate, which may include submission of final expenditure reports for entitlement grants and the filing of any required Final Expenditure Reports and Final Performance Reports, as well as the return of any donated materials and property in accordance with any conditions established when the donation of such materials or property was accepted.

On closure, AAS shall remain solely responsible for all liabilities arising from the operation of the school.

As the school is operated by a non-profit public benefit corporation, should the corporation dissolve with the closure of the school, the Board will follow the procedures set forth in the California Corporations Code for the dissolution of a non-profit public benefit corporation and file all necessary filings with the appropriate state and federal agencies.

As specified by the Budget in the appendices, AAS will utilize the reserve fund to undertake any expenses associated with the closure procedures identified above.

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Appendix A 2016-2017 School Calendar

Appendix B Master Agreement

Appendix C Scholar Handbook

Appendix D Counseling Handbook

Appendix E Board of Directors

Appendix F Articles of Incorporation

Appendix G Board By-Laws

Appendix H Board Policies

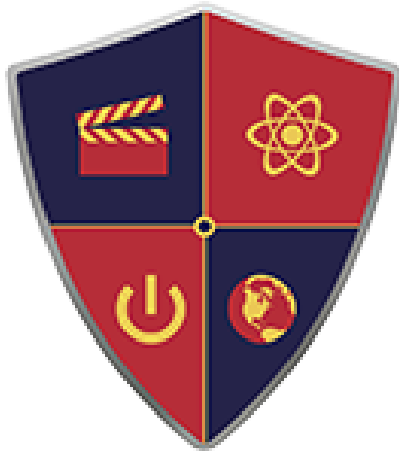
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Appendix K Middle School Course Catalogs

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# Academy of Arts & Sciences

## Thousand Oaks & Simi Valley Charter Renewal 2017-2023

Submitted September 30, 2016



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## i. Changes to Charter Petition

Since 2012, Academy of Arts & Sciences Thousand Oaks & Simi Valley has grown and changed as both a school and an organization. What started as a concept has now developed into an educational model, serving hundreds of kids throughout Ventura County and its contiguous counties. The table below will provide a brief overview and comparison of the changes that have been made between the original Charter Petition and this Charter Renewal Petition:

	2012-2017 Original Charter	2017-2023 Charter Renewal
Curriculum	K12 and its affiliates	Subject to change depending on Standard Content and scholar need
		Research and committee review for all curriculum changes
Mission & Vision	Founders' Mission & Vision	Current Mission & Vision developed by entire staff and stakeholders in 2016
Intervention Program	Limited in explanation and resources	Detailed Response to Intervention Program
Scholar Support & Resources	None mentioned	Creation and implementation of Counseling Department
	Third party vendor	In-house Special Education Manager and teachers
	None mentioned	Intervention Coordinator
	None mentioned	Scholar Engagement Coordinator
Education Program	Online only	Independent Study
Measurable Goals		LCAP oriented
Course Placement	High School only	Middle and High School
ELL Reclassification	None	Board-approved Reclassification Policy
Independent Study expectations	None	Signatory on Excellence Pledge for Independent Study
SST Referral Process	Very broad	Detailed and user-friendly

## ii. Legal Assurances

Academy of Arts & Sciences Thousand Oaks & Simi Valley will follow any and all federal, state, and local laws and regulations that apply to AAS, including but not limited to:

1. AAS shall meet all statewide standards and conduct the student assessments required, pursuant to EC Sections 60605 and 60851, and any other statewide standards authorized in statute, or student assessments applicable to students in non-charter public schools. EC Section 47605(c)(1)
2. AAS shall be deemed the exclusive public school employer of the employees of AAS for purposes of the Educational Employment Relations Act. EC Section 47605(b)(5)(O)
3. AAS shall be nonsectarian in its programs, admission policies, employment practices and all other operations. EC Section 47605(d)(1)
4. AAS shall not charge tuition. EC Section 47605(d)(1)
5. AAS shall not discriminate against any student on the basis of actual or perceived disability, gender, gender identity, gender expression, nationality, race or ethnicity, religion, sexual orientation, or any other characteristic that is contained in the definition of hate crimes set forth in Section 422.55 of the Penal Code or association with an individual who has any of the aforementioned characteristics. EC Section 47605(d)(1)
6. AAS shall admit all pupils who wish to attend AAS.
7. Determine admission by a public random drawing, if the number of pupils who wish to attend AAS exceeds AAS's capacity, and preference shall be extended to pupils who currently attend AAS and pupils who reside in Mupu. EC Section 47605(d)(2)(A)-(B)
8. AAS shall not enroll pupils over nineteen (19) years of age unless continuously enrolled in public school (until the age of 22 years) and making satisfactory progress toward high school diploma requirements. EC Section 47605(d)(2)(A)
9. AAS shall not require any child to attend AAS or any employee to work at AAS.
10. In accordance with EC Section 47605(d)(3), if a pupil is expelled or leaves AAS without graduation or completing the school year for any reason, AAS shall notify the superintendent of the school district of the pupil's last known address within 30 days, and shall, upon request, provide that school district with a copy of the cumulative record of the pupil, including a transcript of grades or report card, and health information. EC Section 47605(d)(3)
11. AAS shall adhere to all provisions of federal law related to students with disabilities including, but not limited to, Section 504 of the Rehabilitation Act of 1973, Title II of the Americans with Disabilities Act of 1990 and the Individuals with Disabilities in Education Improvement Act of 2004.
12. AAS shall meet all requirements for employment set forth in applicable provisions of law, including, but not limited to credentials, as necessary. Title 5 California Code of Regulations Section 11967.5.1(f)(5)(C)
13. AAS shall ensure that teachers in AAS hold a Commission on Teacher Credentialing certificate, permit, or other document equivalent to that which a teacher in other public schools

are required to hold. As allowed by statute, flexibility will be given to noncore, non-college preparatory teachers. EC Section 47605(l)

14. AAS shall at all times maintain all necessary and appropriate insurance coverage.
15. AAS shall, for each fiscal year, offer at a minimum, the number of minutes of instruction per grade level as required by EC Section 47612.5(a)(1)(A)-(D).
16. AAS shall maintain accurate and contemporaneous written records that document all pupil attendance and make these records available for audit and inspection. EC Section 47612.5(a)
17. AAS shall, on a regular basis, consult with its parents and teachers regarding AAS's education programs. EC Section 47605(c)
18. AAS shall comply with any jurisdictional limitations to locations of its facilities. EC Section 47605-47605.1
19. AAS shall comply with all laws establishing the minimum and maximum age for public school enrollment. EC Section 47612(b), 47610
20. AAS shall comply with the Public Records Act.
21. AAS shall comply with the Family Educational Rights and Privacy Act.
22. AAS shall comply with the Ralph M. Brown Act.
23. AAS shall meet or exceed the legally required minimum of school days. Title 5 California Code of Regulations Section 11960

Submitted by: \_\_\_\_\_  
Mr. J.J. Lewis, President & CEO



### iii. Impact on District

*Governing Law: Potential civil liability effects, if any, upon the school and upon Mupu. EC Section 47605(g)*

#### Potential Civil Liability Effects

This statement is intended to fulfill the terms of Education Code Section 47605(g) and provides information regarding the proposed operation and potential effects of the Academy of Arts and Sciences Thousand Oaks & Simi Valley (AAS) on Mupu Elementary School District (Mupu).

AAS shall be operated as the Academy of Arts and Sciences, a California non-profit public benefit corporation. This corporation is organized and operated exclusively for charitable purposes within the meaning of Section 501(c)(3) of the Internal Revenue Code and California Revenue and Taxation Code Section 23701d. The specific purposes for which the corporation is organized are for the operation of a California public charter school for educational services in accordance with the EC Section 47600, et seq.

Pursuant to Education Code Section 47604(c), an entity that grants a charter to a charter school operated by or as a non-profit public benefit corporation shall not be liable for the debts or obligations of the charter school or for claims arising from the performance of acts, errors or omissions by the charter school if the authority has complied with all oversight responsibilities required by law. As stated in the Governance Section, the Academy of Arts and Sciences Articles of Incorporation and By-Laws are enclosed as an appendix. AAS shall work diligently to assist Mupu in meeting any and all oversight obligations under the law, including monthly meetings, reporting, or other requested protocol to ensure Mupu shall not be liable for the operation of AAS.

Further, AAS has indemnified Mupu for the actions of AAS under this charter. Any indemnification or additionally insured "assurance" made by an AAS contractor on behalf of AAS shall also extend to Mupu.

The By-Laws of Academy of Arts and Sciences shall provide for indemnification of AAS's Board of Directors, officers, agents, and employees, and AAS will purchase general liability insurance, Directors and Officers insurance, and fidelity bonding to secure against financial risks. Mupu shall be named an additional insured on the general liability insurance of AAS.

As stated above, insurance amounts will be determined by recommendation of AAS' insurance company for schools of similar size, location, and scholar population.

The Board of Directors of Academy of Arts and Sciences will institute appropriate risk management practices, including screening of employees, establishing codes of conduct for scholars, and dispute resolution.

#### Facilities

Academy of Arts & Sciences Thousand Oaks & Simi Valley will utilize a Learning Center in Thousand Oaks for enrichment activities, wet labs, and testing. The Learning Center is inside of AAS's Central Offices. The current location is 850 Hampshire, Suite P, Thousand Oaks, California 91361. AAS will not be requesting facilities from Mupu School District.

## iv. Charter Renewal

*§ 11967.5.1. Criteria for the Review and Approval of Charter School Petitions and Charter School Renewal Petitions by the State Board of Education (SBE).*

### Introduction

Academy of Arts & Sciences Thousand Oaks & Simi Valley (AAS) was founded and received its first charter in 2012. With a handful of scholars and teachers, AAS was determined to offer the community an educational program that was different than those more commonly available. By offering a rigorous curriculum and dedicated staff, AAS was able to reach scholars that might otherwise fall through the cracks. Scholars with extracurricular activities sports, dance, and acting, were able to continue with training schedules and commitments without jeopardizing their education. Scholars that were home bound, or those with negative experiences in large, comprehensive traditional schools now had a safe place to learn. Some of our scholars believed that AAS was their last option before dropping out, finding traditional schools incompatible with work schedules and family obligations. AAS was also able to offer scholars an opportunity to learn at a pace conducive to various learning styles. Regardless of personal situations or experiences, activities, or learning styles, AAS has been able to offer all scholars a place to learn and express themselves.

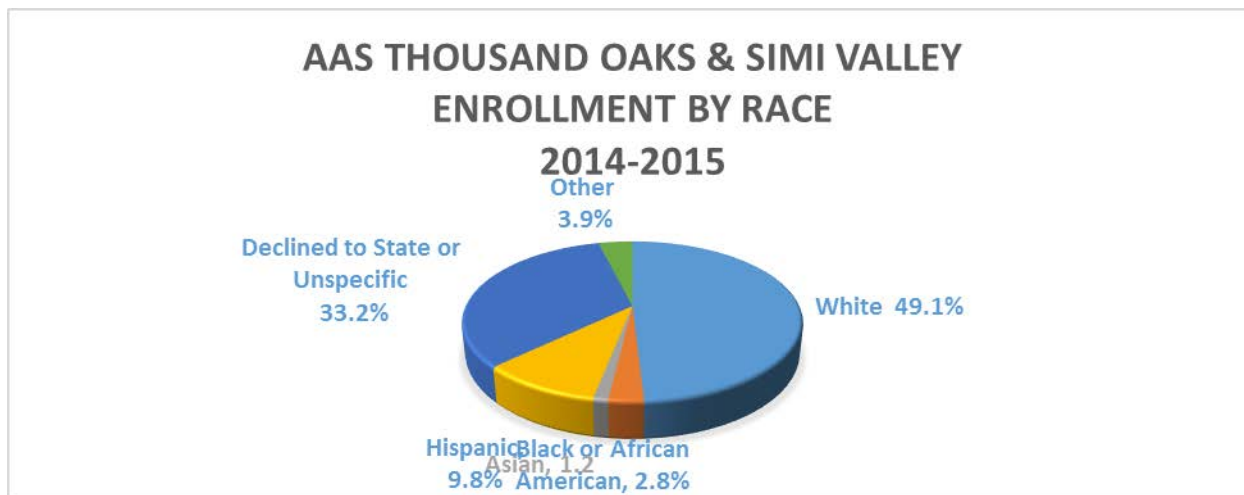
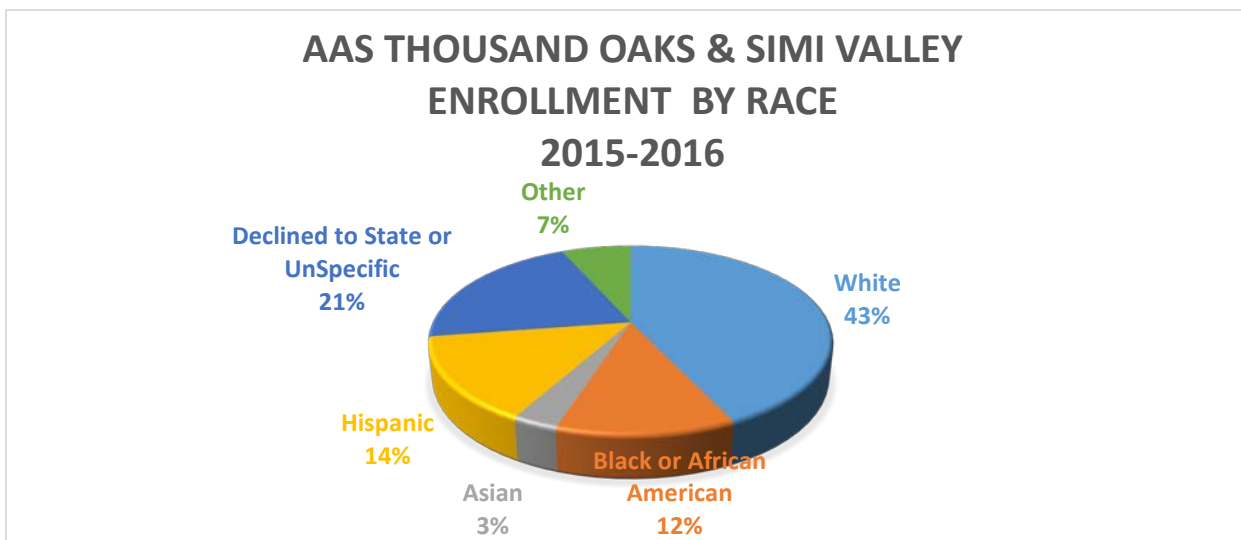
Originally opened as two separate schools, AAS Oxnard/Ventura and AAS Thousand Oaks & Simi Valley, in 2016, it was decided by our Board of Directors, and then approved by Mupu's Board of Directors, to condense the schools into one. After reviewing resources, finances, and manpower, the prudent choice was to utilize the Thousand Oaks & Simi Valley charter to meet our scholars' educational needs. To illustrate the impact this decision had on AAS, rather than having to take attendance for two scopes, which takes an average of 8 FTE hours, it now takes an average of 4 FTE hours to take attendance for one school. The combining of schools affected the state reporting obligations, not our scholars. Since this move did not impact scholars or learning, the SBAC scores for both AAS Thousand Oaks & Simi Valley and AAS Oxnard/Ventura are included in the data collection.

Five years and hundreds of scholars later, AAS has continuously reflected upon and improved our educational program, opportunities for scholar and family engagement, and scholar/teacher interactions. We have refined best practices and contributed to the evolution of virtual learning through our participation in organizations such as the California Charter School Association and the International Association for TK-12 Online Learning (iNACOL).

According to the National Survey of Scholar Engagement, online learners experienced "better use of higher order thinking skills, in Academy of Arts & Sciences Thousand Oaks & Simi Valley (AAS) was founded and received its first charter in 2012. With a handful of scholars and teachers, AAS was determined to offer the community an educational program that was different than those more commonly available. By offering a rigorous curriculum and dedicated staff, AAS was able to reach scholars that might otherwise fall through the cracks. Scholars with extracurricular activities sports, dance, and acting, were able to continue with training schedules and commitments without jeopardizing their education. Scholars that were home bound, or those with negative experiences in large, comprehensive traditional schools now had a safe place to learn. Some of our scholars believed that AAS was their last option before dropping out, finding traditional schools incompatible with work schedules and family obligations. AAS was also able

to offer scholars an opportunity to learn at a pace conducive to various learning styles. Regardless of personal situations or experiences, activities, or learning styles, AAS has been able to offer all scholars a place to learn and express themselves.

Our diverse population of both scholars and staff allows for the sharing of varied backgrounds and experiences. As Independent Study becomes more popular and mainstream, we expect our population to be reflective of changing enrollment patterns.



Education Code section 47605(b) states that a charter school must meet at least one of the following renewal criteria prior to receiving a charter renewal:

- (1) Attained its Academic Performance Index (API) growth target in the prior year or in two of the last three years, both school wide and for all groups of pupils served by the charter school.

- (2) Ranked in deciles 4 to 10, inclusive, on the API in the prior year or in two of the last three years.
- (3) Ranked in deciles 4 to 10 inclusive, in the API for a demographically comparable school in the prior year or in two of the last three years.
- (4) The entity that granted the charter determines that the academic performance of the charter school is at least equal to the academic performance of the public schools that the charter school pupils would otherwise have been required to attend, as well as the academic performance of the schools in the school district in which the charter school is located, taking into account the composition of the pupil population that is served at the charter school.

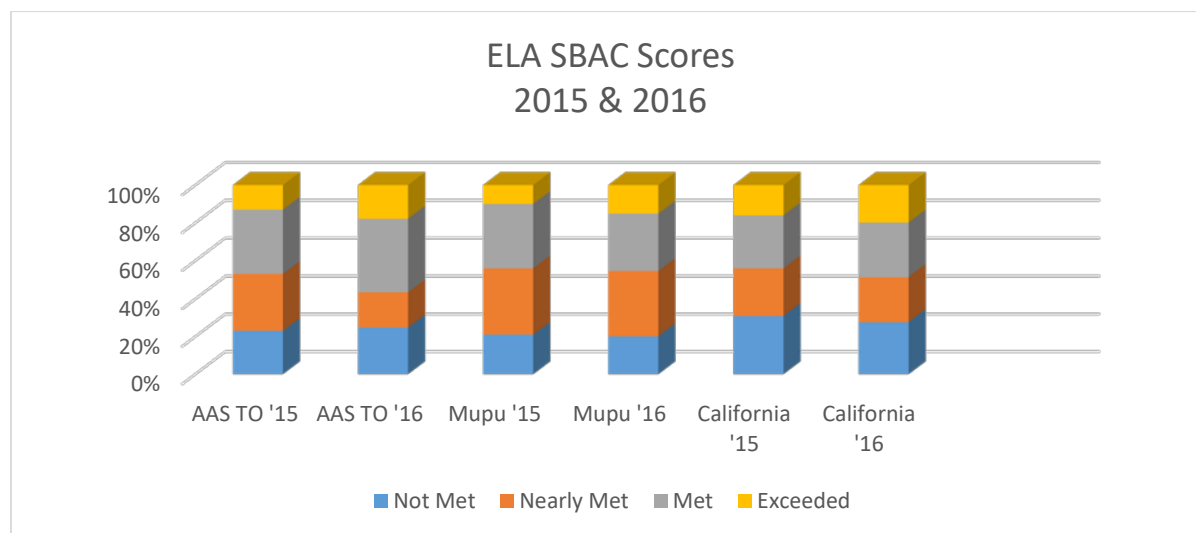
Assembly Bill 484 amended Education Code sections 52052(e)(2)(F) and 52052(e)(4) to allow schools that do not have an API calculated in 2013–14 and 2014–15 to use one of the following criteria to meet legislative and/or programmatic requirements:

- The most recent API calculation
- An average of the three most recent annual API calculations; or
- Alternative measures that show increases in pupil academic achievement for all groups of pupil’s school wide and among significant groups.

We believe that our SBAC data will show that we are making increases with scholar academic achievement and that we are providing an appropriate education for our scholars.

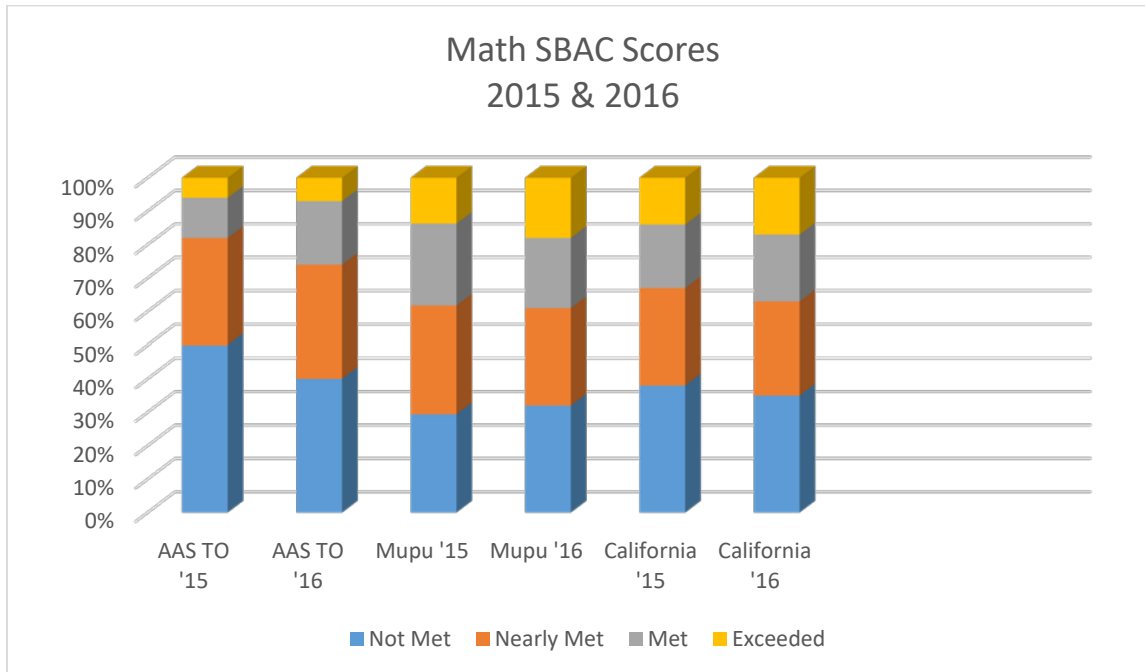
Analyzing data is important and allows us to make decisions that can benefit our scholars. Utilizing resources provided by the state and state sponsored organizations help in the collecting and reading of results.

Do to insignificant numbers of scholars in subgroups, AAS does not have data for all groups. The following information will illustrate the improvements that AAS has made in our scholars’ learning.

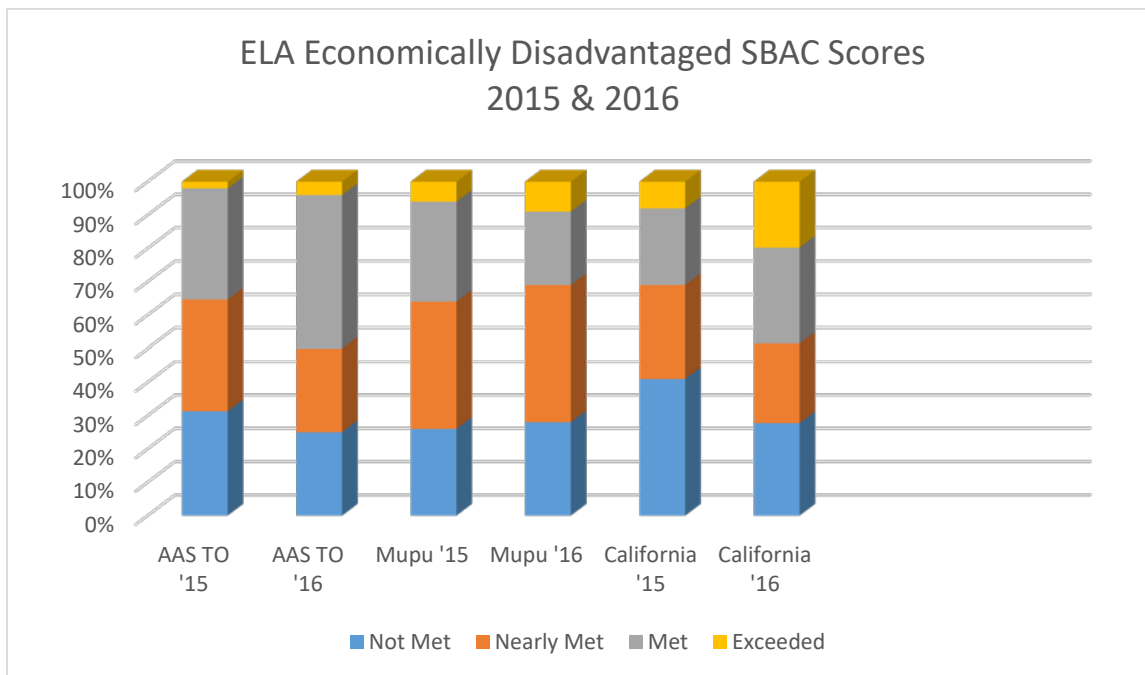


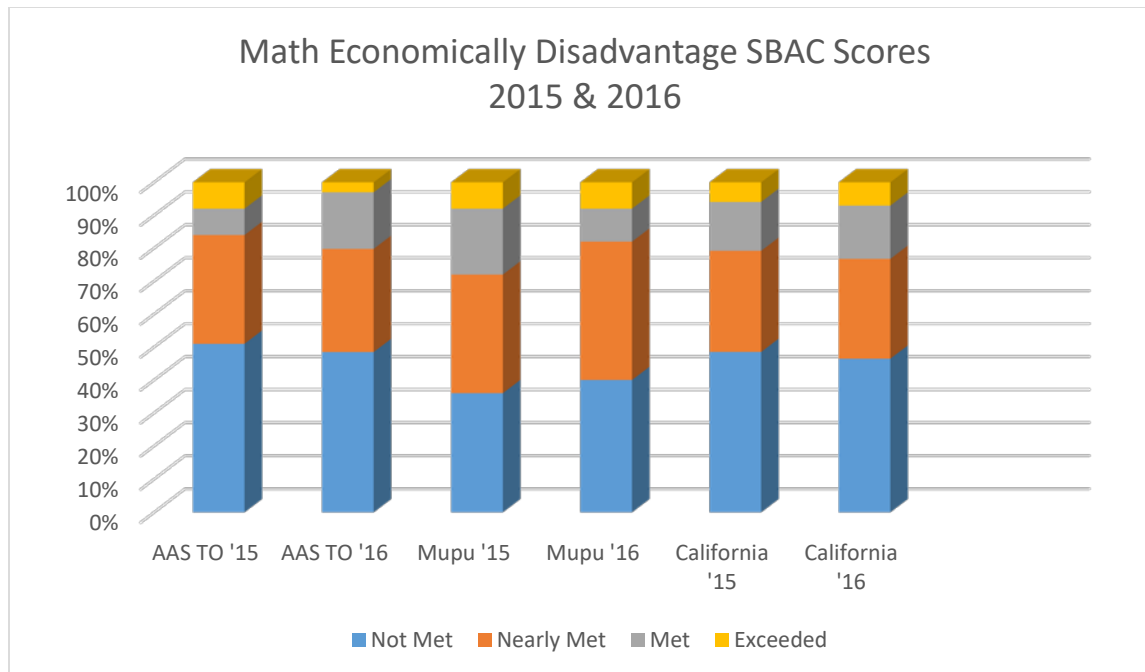
From 2015 to 2016, AAS TO saw a gain of 10% in scholars that scored “met” standards and above. In 2015, AAS TO had slightly higher percentages of scholars having “met” or “exceeded”

standards when compared to both Mupu and California. In addition, in 2016, AAS TO had about 10% more of our scholars having “met” or “exceeded” standards than both Mupu and California.



AAS TO saw a gain of 8% in scholars having scored “met” or “exceeded” from 2015 to 2016. While AAS TO did make gains, the gains made in 2016 were slightly less than those made by Mupu and the state.

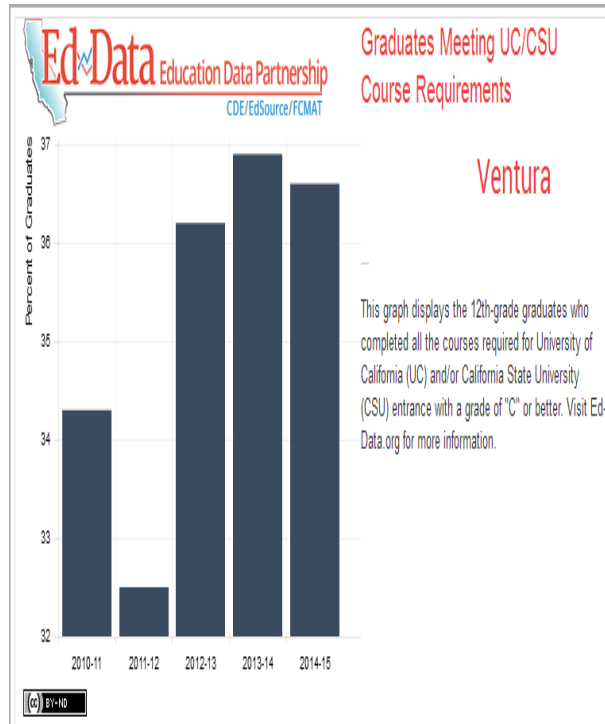
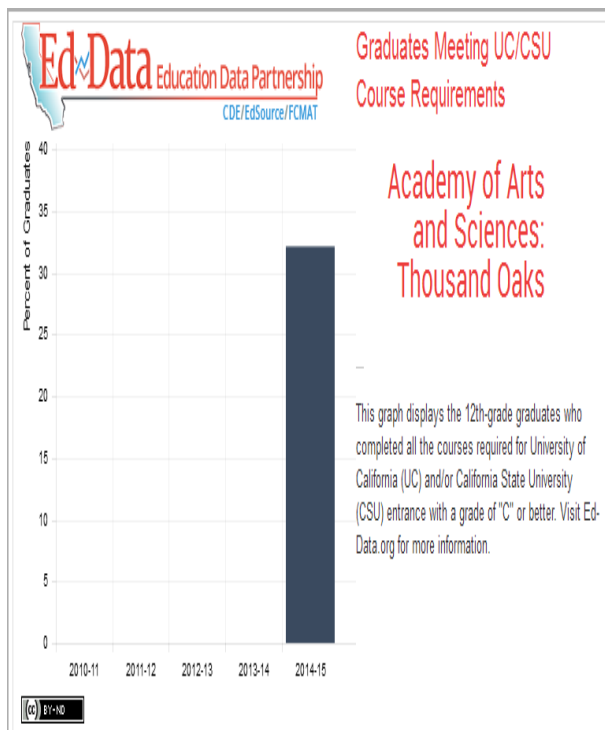




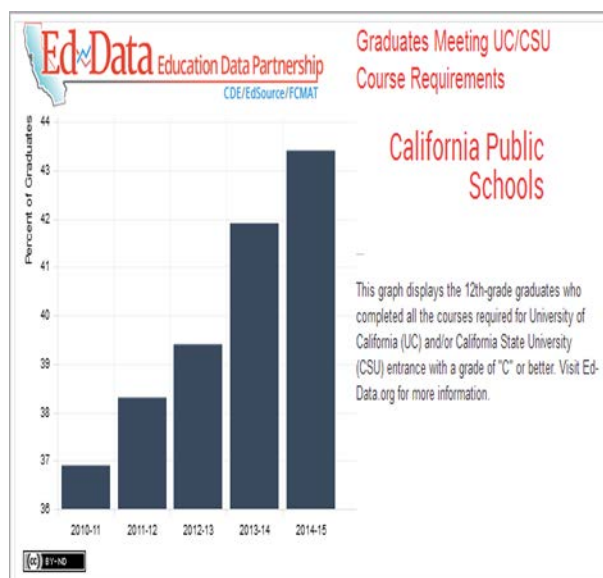
AAS Thousand Oaks & Simi Valley saw a slight increase of 4% of scholars scoring as having met or exceeded standards when comparing 2015 to 2016. AAS Thousand Oaks & Simi Valley, Mupu, and California all were in the same area of about 20% of scholars in 2016 scoring as having met or exceeded math standards. AAS Thousand Oaks & Simi Valley saw a 15% increase in Economically Disadvantaged scholars’ scoring as having “met” or “exceeded” standards from 2015 to 2016. With regard to 2016 scores for this group, AAS Thousand Oaks & Simi Valley outperformed Mupu by having 19% of scholars having met or exceeded standards. AAS Thousand Oaks & Simi Valley was slightly higher than California by a small percent.

Cohort data follows scholars through four years of high school. Because being college or career ready is important and embedded in our LCAP goals, the number of high school seniors taking and passing courses that are necessary for UC/CU acceptance are tracked. Below are the results for AAS Thousand Oaks & Simi Valley, Ventura County, and California. Overall, California has about a 5% higher rate of graduates meeting UC/CSU course requirements than AAS Thousand Oaks & Simi Valley. Ventura County is about 2.5% higher than the AAS.

It is also important to note that AAS Thousand Oaks & Simi Valley jumped from no score in 2014-2015 to a score of about 37% in 2015-2016. We attribute this growth to assigning every high school scholar a counselor and helps with planning courses starting in 9<sup>th</sup> grade. Scholars and counselors meet to map out classes needed in each year of high school. Through this system



of accountability and knowledge, scholars have been successful in taking and passing courses needed for UC/CSU acceptance.

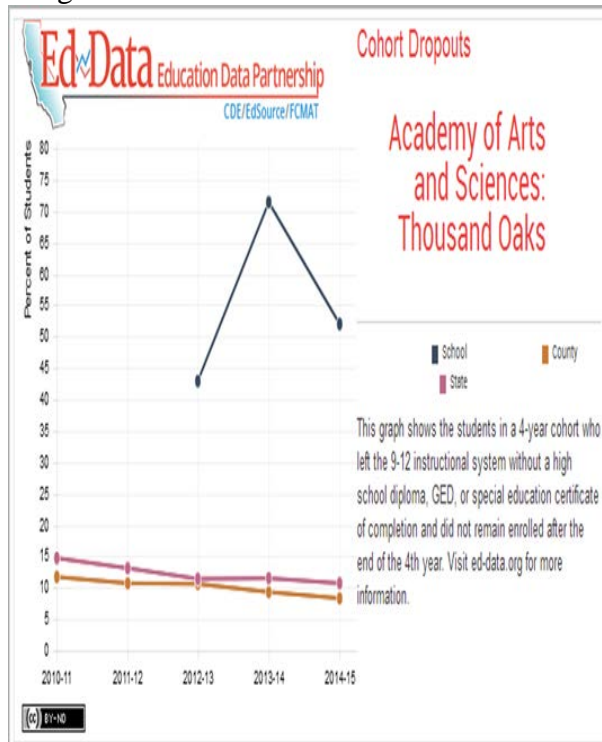
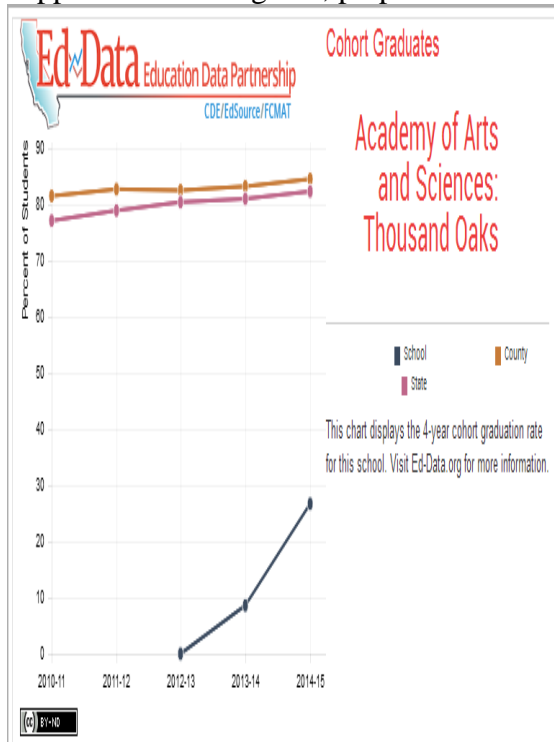


These charts display the percentages of scholars that have completed the courses with a "C" or better as required by UC/CSU schools for acceptance.



The graduation rate for this cohort has been increasing for the state, county, and for AAS Thousand Oaks & Simi Valley. Our scores are much lower than the state's and county's, however we have made great progress over the past 3 years.

Graduation rates are important and are embedded in our LCAP plan. We have increased the tools and resources available to our scholars. In addition to the content teachers and counselors that all 6-12<sup>th</sup> grade scholars are assigned, our scholars also have advisors. Advisors have the important role of making sure that our independent study scholars are turning in work consistently, and progressing at a rate that will allow them to graduate. We understand that while graduation happens in twelfth grade, preparation must start in 6<sup>th</sup> grade.



Carly Fiorina once said, “The goal is to turn data into information, and information into insight.” At first look, our Cohort data appears to reflect a failure to keep up with state and county rates of graduation and drop outs. Upon further inspection, and with the intent to turn information into insight, our data tells a story greater than our failures. Our information tells of our successes and triumphs in educating our scholars.

To begin with, it is important to remember that many of our scholars come to us credit deficient and discouraged with their educational experiences. AAS encourages and supports our scholars to complete their degree, even when outside pressures such as work and family obligations put their education in jeopardy. AAS has seen our drop-out rate decrease dramatically, just as AAS Thousand Oaks & Simi Valley has seen the cohort graduate rate rise steadily. Keeping in mind that AAS is only in its fourth year, we have seen larger decreases in drop-out rates and greater increases in graduation rates than the county and state that have been operating for decades.



Another factor in this data is the affect that our early July start date had on our 2012-2014 data. Many scholars left when “traditional” school started without providing important information such as to what school they would be transferring. Without this information, these scholars showed up as drop-outs in CalPads. If scholar records were not requested by the next school attended, we did not have information to choose a different exit code.

The value in this data is that it helped us focus and refine our program to better benefit our scholars. Data, whether positive or negative, is important when making choices and decision that benefit our educational program, as well as our scholars. Data, if not utilized, is useless.

## I. Education Program

*Cal. Ed. Code § 47605(b)(5)(A)(i): “A description of the educational program of the school, designed, among other things, to identify those whom the school is attempting to educate, what it means to be an “educated person” in the 21st century, and how learning best occurs. The goals identified in that program shall include the objective of enabling pupils to become self-motivated, competent, and lifelong learners.*

*(ii) A description, for AAS, of annual goals, for all pupils and for each subgroup of pupils identified pursuant to Section 52052, to be achieved in the state priorities, as described in subdivision (d) of Section 52060, that apply for the grade levels served, or the nature of the program operated, by AAS, and specific annual actions to achieve those goals. A charter petition may identify additional school priorities, the goals for the school priorities, and the specific annual actions to achieve those goals.*

*(iii) The manner in which the charter school will inform parents about the transferability of courses to other public high schools and the eligibility of courses to meet college entrance requirements. Courses offered by the charter school that are accredited by the Western Association of Schools and Colleges may be considered transferable and courses approved by the University of California or the California State University as creditable under the “A” to “G” admissions criteria may be considered to meet college entrance requirements.*

*CHARTER SCHOOL will comply with all requirements pursuant to California EC § 47605(b)(5)(A)(ii) including developing annual goals, for all pupils (i.e. school wide) and for each subgroup of pupils as identified in California EC § 52052, for each of the applicable eight (8) state priorities identified in California EC § 52060(d). Please refer to the table in Element 2: Measurable Pupil Outcomes for the school wide goals for relevant sub-groups and corresponding assessments. Beginning in fiscal year 2014-15, CHARTER SCHOOL will comply with all elements of the Local Control Accountability Plan pursuant to regulations and templates adopted by the State Board of Education and reserves the right to establish additional, school-specific goals and corresponding assessments throughout the duration of the charter.*

### Description of Program

Academy of Arts & Sciences (AAS) Thousand Oaks & Simi Valley is a growing and innovative California independent study public charter school, open to scholars in grades Transitional Kindergarten through 12th grade. The Central Offices are located in Thousand Oaks. AAS attracts scholars seeking an alternative educational program where parents have the role of “Learning Coach” and play an important role of partnering with AAS teachers to educate their children at home.

AAS offers two virtual educational program options for families: online and traditional home study. We recognize that in education one size does not fit all. AAS is designed and organized to serve scholars and families who have chosen an independent study program that can meet an individual scholar’s unique needs. AAS educates scholars with a wide range of learning styles that allow for flexibility in pacing and that are aligned with Common Core standards. Enrollment in AAS is contingent on parent and scholar signing the Master Agreement in acknowledgement of the responsibilities as outlined in the Master Agreement. *See Appendix B for a copy of our Master Agreement.*

Our Mission and Vision describe our purpose and philosophy that guides our educational program. Through collaboration with all stakeholders, AAS developed a Mission, Vision and set of Core Values that aligns with our practice and beliefs.

## **MISSION STATEMENT**

Our mission is to inspire and develop innovative, creative, self-directed learners, one scholar at a time.

## **VISION STATEMENT**

Our vision is to create a collaborative virtual learning community, inspiring scholars to appreciate the ways in which arts and sciences nurture a curiosity for life-long learning, and prepare scholars to take responsibility for their future success.

## **CORE VALUES**

Achievement  
Communication  
Integrity  
Respect  
Teamwork

We will meet our scholars' needs by:

- Implementing an academically rigorous, 21st century, inquiry-based college preparatory curriculum which will meet Common Core standards
- Combining cutting edge curriculum with a dynamic and innovative educational practices to meet the needs of our diverse scholars.

Our School Wide Learning Outcomes (SLO's) were developed with input from all stakeholders. Closely aligned with our Mission, Vision, Core Values, and LCAP goals, our SLOs are representative of the characteristics and skills that we strive to teach, inspire, and instill in our scholars.

Effective Communicators  
Academically Proficient  
Collaboratively Minded  
College and Career Ready

We will meet our families' needs by allowing them to:

- Create a compelling learning environment
- Provide challenging lessons on a daily basis
- Be a responsible and available learning coach.

## A Day in the Life of an AAS Scholar

We encourage scholars to set a schedule for their day, one that works with their individual commitments and responsibilities. Some scholars receive and execute assignments early in the morning, much like the rhythm of a traditional brick and mortar school. Others find their productivity is best in the afternoon or evenings. At AAS, scholars learn at the times convenient to their schedules. Though scholars have the flexibility to choose the time frame in which they study, our courses are on a semester system. Scholars finish their courses within the semester by following the teacher-created pacing plan for each of course. This generally means scholars need to make daily progress in their courses to finish by the end of the semester.

Scholars may seek support and answers to questions either through email, telephone, or by attending their teacher's weekly synchronous "Q and A" sessions. Every teacher holds "Q & A" sessions, using real time web conferencing software, two to three hours every week. Scholars may also schedule appointments with teachers to obtain help on coursework. Scholars can also communicate with their teachers by logging in to their account on our Learning Management System (LMS).

Regardless of when a scholar starts his or her daily learning, those utilizing our online program typically start by logging on to get assignments, networking with teachers and classmates, and checking for subject matter lesson sessions for their courses. Scholars turn in assignments daily or as appropriate, take tests and quizzes, and submit papers and projects through our secure LMS. Scholars' progress and grades can be viewed 24/7 so that both scholar and Learning Coach are always aware of their progress.

Every AAS teacher conducts two, one-hour virtual classroom sessions of direct instruction for their class every week, known as "Learning Labs." Scholars are required to attend these either synchronously or asynchronously. The combination of our Learning Labs and Q&A sessions allow our scholars to interact live with their teachers, up to five hours a week, and more if they schedule appointments with their teachers. Through their virtual interactions, scholars develop and pursue friendships, both during official virtual sessions and their participation in scholar-led clubs, monthly field trips, and school sponsored activities. Extracurricular school-sponsored events allow scholars to meet and build friendships based on mutual interests. In addition, many scholars pursue sports, music, and other activities in coordination with local organizations and local schools.

Scholars work collaboratively with their teachers and Learning Coach in creating a work flow plan that will allow them to complete all classes by semester's end. Some scholars may spend an entire week concentrating on math or history; others work on all their courses throughout the week.

For those scholars using our home study option of independent study, scholars and Learning Coaches check-in with their Educational Facilitators on a consistent basis. Each day there is the expectation that work will be completed and that meetings with EFs will be kept.

Each and every day is unique for an AAS scholar – the flexibility we offer allows our scholars to, as our mission states, inspire and develop into innovative, creative, and self-directed learners. *See Appendix A for 2016-2017 School Calendar*

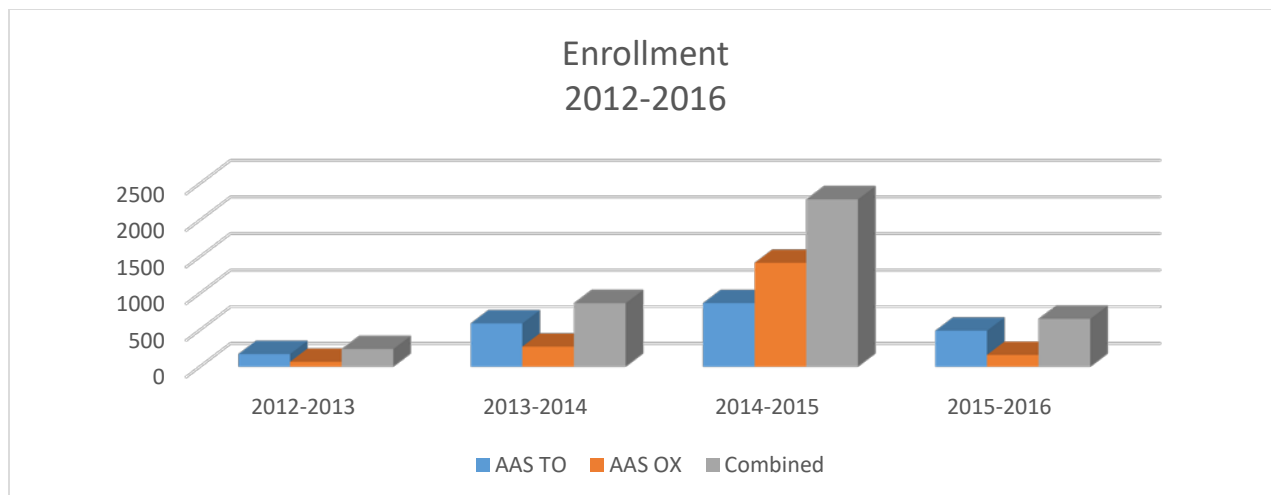
### Whom the School is Attempting to Educate

Our educational program is based on the instructional needs of our scholar profile, which is scholars from all backgrounds in grades TK-12. Our target scholar profile is not limited to any particular demographic. Instead, AAS is designed and organized to serve scholars and families who reside in Ventura County and its contiguous counties and have chosen an independent educational setting for any of the following reasons, or other reasons relevant to the individual:

- Individuals who are self-directed and choose a wider range of academic options.
- Family relationships, personal beliefs and values, and families who prefer virtual or home study instruction
- Family Schedules (i.e. sports, actors, military, extracurricular activities).
- High-risk/at-risk for successfully achieving high school graduation or equivalency.
- Health reasons prohibit them from attending normal classroom programs
- Scholars of all ability levels seeking additional academic and learning opportunities.
- Scholars that may have faced challenges such as bullying in traditional settings.
- Scholars with responsibilities such as work schedules that do not fit in an 8am-4pm schedule.
- Scholars from various backgrounds and ethnicities.
- Scholars that might otherwise choose to drop out of school due to scheduling issues.

Over the years, AAS's enrollment has fluctuated due to various circumstances. During 2013-14 and 2014-15, AAS offered multiple program options. We offered an early start date during these years, with the intent that scholars would go to school during summer months to regain missing credits or to progress in their education at an independent rate. We found that many scholars left us once "traditional" school started. This was not the intention of our course offerings. After evaluating this option, it was decided that this was not the best choice for most scholars. Because of this, we chose to eliminate this start option. This had an impact on our enrollment, but we deemed it more important to do what is best for the scholars, then it is to do what is best for the bottom line. Since choosing to focus on an independent study program that we do well, our enrollment initially dropped, but we are steadily growing as our reputation, marketing, and successes increase.

The enrollment charts include data for both AAS Thousand Oaks & Simi Valley and AAS Oxnard/Ventura, since the scholars have been absorbed by the combining of charters.



In education, one size does not fit all and AAS is dedicated to providing scholars and families with an online or home study learning environment that can meet an individual scholar's needs.

### 21<sup>st</sup> Century Learner

Information is multiplying as quickly as it is becoming obsolete and ideas are continually revisited, retested and revised. At the same time, the world is becoming increasingly dependent on technology. These challenges mean that scholars must learn in a technological environment in order to participate effectively in the 21<sup>st</sup> century. As such, AAS believes an educated person in the 21<sup>st</sup> century has a mastery of 21<sup>st</sup> century learning skills and tools as well as a solid foundation in the state and common core standards, and core academic subjects.

AAS will prepare innovative, creative, self-directed learners for the 21<sup>st</sup> century. To do this AAS will employ a blend of independent study curriculum and methods to ensure all scholars gain the knowledge and skills that are valued in the modern world, and necessary for future success. As a result, scholars graduating from AAS will demonstrate the core characteristics of an educated person in the 21<sup>st</sup> Century:

1. Solid foundations in core academic subjects (Math, English, Science, History, Foreign Language)
2. 21st Century learning skills: Scholars will graduate with the following:
  - Research and Communication skills
  - Thinking and problem solving skills
  - Interpersonal and self-directional skills

Ways of thinking	Ways of working	Tools for working	Living in the world
<ul style="list-style-type: none"> <li>• Creativity and innovation</li> <li>• Critical thinking, problem solving, and decision making</li> <li>• Learning to learn, metacognition</li> </ul>	<ul style="list-style-type: none"> <li>• Communication</li> <li>• Collaboration and teamwork</li> </ul>	<ul style="list-style-type: none"> <li>• Information literacy</li> <li>• Digital literacy</li> </ul>	<ul style="list-style-type: none"> <li>• Citizenship, local and global</li> <li>• Life and career</li> <li>• Personal and social responsibility, including cultural awareness and competence</li> </ul>

3. Mastery of 21st Century Tools: According to Elizabeth Rich of EdWeek.org, “*The term ‘21st-century skills’ is generally used to refer to certain core competencies such as collaboration, digital literacy, critical thinking, and problem-solving that advocates believe schools need to teach to help students thrive in today’s world*” (EdWeek, 2010). AAS scholars will graduate with a proficiency in the use digital technology and communication tools to access, manage, integrate, and evaluate information; construct new knowledge; and effectively communicate with others.

### How Learning Best Occurs

AAS believes that effective application of instructional technology in independent study learning best serves to meet the learning needs of our scholars. AAS is structured to support high scholar achievement by creating a rigorous independent study environment in both our online or home study programs for all our scholars. AAS also firmly believes that learning occurs best through the application of INACOL’s five standards for quality online learning: Equity, Stakeholder Involvement, Continuous Improvement, Personalization, Scholar Engagement, and Collaboration.

#### Equity

Scholars enrolled at AAS have access to challenging and equitable opportunities to develop learning skills, thinking skills, and life skills that prepare them for success at the next level. They are exposed to real world, scholar-centered, authentic, and inquiry-based learning experiences by teachers who utilize 21st century teaching practices.

#### Stakeholder Involvement

All stakeholders, not just teachers, are involved in the scholar’s educational experiences.



### *Continuous Improvement*

Continuous improvement practices lead to improved scholar performance. Every staff member at AAS makes performance goals that are tied to their job description, teaching practice, and AAS' LCAP goals. All staff members review progress towards their performance goals quarterly with their immediate supervisors in order to reflect, adjust and evaluate improvement goals. Teachers meet weekly by department, grade level, and/or subject as appropriate in order to analyze scholar work, collaborate on best teaching practices, and plan lessons and curriculum. This allows our scholars to be offered a rigorous core curriculum. Teachers are observed regularly by their Coordinator, Instructional Services Manager, and Scholar Intervention Coordinator in order to continually improve our instructional practices.

### *Personalization*

The scholar experience is personalized both in and out of the classroom. Teachers get to know their scholars learning needs through regular interaction with them. They assist them with those needs through the LMS, Learning Labs, Q&A sessions, phone calls, and emails. Scholars have the opportunity to choose their time, their place, and their pace for studying, thereby empowering scholars to become independent, self-directed learners. Flexibility is offered to families as to how to educate their children.

### *Scholar Engagement*

Research shows that scholar engagement has a positive effect on academic achievement (Heng, 2013; Leithwood & Jantzi, 2000; Skinner, Wellborn, & Connell, 1990). Because of the impact of scholar engagement on scholar achievement, scholars have additional opportunities to participate in.

Scholars are monitored and required to engage in their education. Teachers utilize a variety of teaching techniques. Scholars are held to high standards and expectations. The instructional techniques AAS utilizes are research based. Quality instructional time is devoted to working with individual scholar needs.

Additionally, we have several scholar-led clubs, including our Scholar Leadership Council and National Honor Society, that have been created based on scholar interests. Our scholar clubs meet and plan activities and while there is a staff member that serves as the advisor, it is the scholars that do the research and planning.

### *Collaboration*

All stakeholders have opportunities to collaborate. This involves hiring highly qualified staff, fostering scholar to teacher relationships, scholar to scholar relationships, teacher to learning coach relationships, and learning coach to learning coach relationships. One example of this is our Learning Coach Lounge. Learning Coach Lounges are held weekly, either virtually through our web-based virtual software, or in-person at our Learning Center. These sessions are hosted by AAS staff and attended by learning coaches. AAS staff will present a topic relating to increasing scholar success in a virtual environment and then give learning coaches time to ask questions or give comments.



## A Challenging Learning Environment

AAS provides scholars with a demanding educational program and effective teachers. AAS is committed to establishing high standards and expectations for all scholars. Our courses are rigorous, requiring significant amounts of writing, and they provide scholars with opportunities to demonstrate higher-order thinking skills and apply concepts they have learned. AAS's courses have been designed to meet today's rigorous academic environment and follow an objective-based learning structure in accordance with State Standards. Scholars may have the opportunity to take AP courses as well as other traditionally rigorous courses.

### Program Features

The following variety of strategies and features provide the best opportunities for all scholars to learn at high levels:

1. Virtual "Learning Labs – uses a combination of synchronous and asynchronous learning environments.
2. Highly qualified teachers – subject-matter teachers, who are highly qualified and certified to teach in their content area, provide assignments, feedback and support to scholars on an individualized basis. Teachers have three days to return work with constructive feedback to scholars.
3. Regular and appropriate feedback on progress – Through regularly scheduled meetings for assessment and assignments, scholars receive feedback on their progress. Feedback is given to scholars and to parents frequently in a variety of ways:
  - Scholars receive written feedback from teachers on written assignments and tests.
  - Scholars and parents access this feedback in the grade book of the LMS.
  - Parents receive weekly emailed progress reports giving information on login times, course activity, assignments submitted, and grades.
  - Parents and scholars can get oral feedback virtually any time by calling or emailing the teacher of a course.
  - Teachers hold office hours where parents and scholars can log in to a virtual session and have real-time face-to-face communication with the teacher.
4. Flexible Course Scheduling – AAS scholars complete 10-12 semester long classes throughout the school year. This system allows scholars to progress at their own pace through a course, and to focus on fewer subjects at a time than they would in a traditional school setting. Scholars complete the same amount of credits within a school year as in a traditional classroom setting, thus staying on track for high school graduation.
5. Technology – Technology underpins the pedagogical strategy of AAS. Our online scholars are taught virtually through asynchronous and synchronous interactive lessons.

AAS's programs are designed using an independent, learner-centered model that helps scholars become more self-disciplined, better time managers, and more effective problem solvers. AAS's

courses make use of the latest educational techniques. AAS uses curriculum that integrates graphical enhancements, games, and multimedia activities with academic content.

## Curriculum and Instructional Design

### Overview of Learning Environment

AAS provides scholars with a demanding education program and highly qualified teachers. AAS is committed to establishing high standards and expectations for all scholars. AAS's courses have been designed to meet today's rigorous academic environment and follow an objective-based learning structure in accordance with state and common core standards. AAS Thousand Oaks & Simi Valley has obtained initial WASC accreditation and is currently going through a full WASC self-study. The high school curriculum is A-G accredited.

While some of the components of our program are offline, such as coursework in grades TK-5 and our home study option, most of our curriculum is delivered through an online LMS. AAS Thousand Oaks & Simi Valley utilizes an interactive, scholar centered, e-learning curriculum that builds on prior knowledge and cultivates higher-order thinking skills using instructional methods such as examples, practice, and feedback to promote learning.

Our self-paced virtual curriculum fosters and develops a love of learning by providing an engaging common core, standards-based curriculum with real world connections that is flexible enough to fit all schedules. This rigorous education provides a wide variety of content regardless of ability level, and strives to ready scholars for the next grade level.

AAS curriculum is effective in meeting the individual needs of its scholars because our teachers practice three key principles of effective virtual pedagogy.

1. Let the scholars do the work: First, our scholars work in a self-paced, independent study environment. During Learning Labs or Office Hours, you will rarely see our teachers practice "I talk, you listen". Instead AAS teachers are facilitators of learning. They are guides to helping their scholars learn for themselves and then demonstrate what they have learned. This helps keep the content relevant. Our teachers practice the following types of teaching strategies that model this principle: Scholar led discussions, Peer to Peer learning, Case study analysis, individual and group projects.
2. Interactivity is the heart and soul of asynchronous learning: Our scholars participate in an abundance of writing assignments and activities. Whether, its posting to message boards, microblogging, research papers, essays, or lab write ups. Scholars are asked to interact in a variety of ways with their teacher, their peers, web browsing, and in small group break-out sessions during learning labs. This type of interactivity allows scholars to learn in their own ways.
3. Create a sense of presence: Our teachers connect with their scholars by establishing a sense of community and trust. This is done by allowing scholars to get to know each other assignments or class discussions or projects (*Three Principles of Effective Online Pedagogy, Journal of Asynchronous Learning Networks, (2010) Volume 14, Issue 1 Bill Pelz*)

Researchers advocate virtual learning for instructional effectiveness because scholars have 24/7 access to learning, are exposed to a variety of learning modes, and because scholars can control their pace of learning.

All of our unit lessons are followed by assessments, ensuring that each scholar has mastered content before moving on. The assessments are integrated with planning and progress tools, making it easy to find the right pace by subject and to stay on track. This unique, individualized approach allows each scholar to go as fast or slow as needed as long as they follow the pacing guides, keep track of semester end dates, and follow instructions provided by their teachers. Scholars in grades 6<sup>th</sup>-12<sup>th</sup> submit their assignments, tests, and quizzes online through our LMS. Both scholar and learning coach are able to see real time updates on progress and grades in all of their courses.

In Transitional Kindergarten through 5<sup>th</sup> grade, in addition to the online delivery of our program, each scholar receives a physical box of materials in the mail, which includes textbooks, hands-on materials and assignments to complete. AAS has found that this combination of interactive online lessons with offline materials fit the developmental needs and cater to a variety of learning styles.

## Instructional Methods

### *Web based Classrooms*

Our teachers host synchronous web-based classroom instruction, or Learning Labs, up to two hours a week for each subject to conduct standards based instruction. These lessons are used to introduce new content, build on the prior knowledge of the self-paced work scholars are completing through the LMS, do test prep, review for tests, and answer scholar questions. Teachers often do breakout sessions during the live sessions which allows scholars to participate in group activities, discussions, or projects. Parents of scholars in grades Transitional kindergarten through 5<sup>th</sup> grade are encouraged to attend with them. In the elementary grades these synchronous sessions sometimes take the form of teacher and scholar guided reading groups. Teachers also hold up to three office hours a week and are available to meet with scholars and learning coaches by appointment when necessary. This type of individualized assistance is what sets AAS apart from other virtual programs.

### *Learning Management System (LMS)*

The school's LMS is designed to enable scholar learning and teacher support. The LMS is where the scholar and learning coach can log into their individual courses. The LMS includes: web style access and content is organized in courses by unit topics with clear instructions. Each lesson and unit has embedded multimedia, activities, and assignments. Teachers can imbed their own content as well.

### *Technology based skills instruction*

The use of instructional technology underpins the pedagogical strategy of AAS. Scholars participate in Learning Labs either synchronously or asynchronously. Teachers use web based real time software to teach these lessons and record them for later use for scholars as needed. Teachers also imbed content into the LMS using a variety of web 2.0 tools and scholars submit their classwork through the LMS. Every math teacher at AAS uses a bamboo tablet to further enhance their math instruction during these live sessions. Every scholar in grades 6-12<sup>th</sup> are assigned a Gmail account and are taught how to use the google web 2.0 apps during their Virtual Learning introduction class. The use of these skills is an important part of 21<sup>st</sup> century learning and a part of the common core standards.

### *Digital Age Learning Practices*

Our teachers apply both Connectivism and Social Constructivism to their teaching practices. Connectivism explains how all the new technology available through the internet has created new opportunities for how people learn. Social Constructivism is scholar centered learning. At AAS, scholars are allowed to discover meaning for themselves rather than being told what to learn. Scholars build their own knowledge through social experiences using online resources. The application of these two digital age theories increases scholar satisfaction and therefore the effectiveness of online learning at AAS. Furthermore, the application of these learning theories allows for immediate feedback and progress reports, personalized learning, frequent checks for understanding, scholar led discussions during Learning Labs and the use of discussion boards, and the use of project based learning. (*Connectivism for the Digital Age (2005) George Siemens, International Journal of Instructional Technology and Distance Learning*)

### *Regular feedback on progress*

Feedback is given to scholars and parents frequently in a variety of ways. The school has eight Learning Periods and scholars are emailed an update on class progress using the following schedule:

- End of Learning Period 1 and 5: Scholars are emailed a “Snapshot” of current progress
- End of Learning Period 2 and 6: Scholars are emailed Quarterly Progress reports
- End of Learning Period 3 and 7: Scholar “Snapshot and “At Risk” letters are emailed home.
- End of Learning Period 4 and 8: Report cards are provided at the end of each semester.

Additional feedback is provided in the following ways:

- Scholars receive written feedback from teachers on written assignments, tests and quizzes
- Scholars and parents access this feedback in the gradebook of the LMS
- Scholars and parent receive weekly progress reports
- Every teacher has a school provided cell phone. Scholars and parents can get verbal feedback by calling or emailing their teacher directly.
- Flexible Course Scheduling

Using the lesson content and assignments for each unit, each teacher creates an individualized pacing plan for their classes according to when the scholar starts the course. This allows scholars to complete the courses they are placed in by the end of the semester. Scholars are able to work at their own pace, work ahead, etc. as long as they finish their courses by the end of the semester.

### *Advantages of Virtual Learning*

There are many benefits to virtual learning. Those professionals that teach in an independent study environment are able to focus less on planning and content development, and more time to be spent on the other value-added tasks undertaken by highly effective teachers. In other words, more quality instructional time is spent working 1:1 with scholars or in small groups and interacting with them in the learning environment than on some of the behavioral and administrative tasks teachers typically assume. This enhances the learning experience for scholars and creates a clearer focus for teachers.

The table below describes six primary tasks executed by highly effective teachers and the differences between the independent study environment and a traditional classroom setting.

<b>Task</b>	<b>Traditional Classroom</b>	<b>Virtual Classroom</b>
Lesson Planning – Content Development	Lesson plan for daily teaching Prepare materials used for lessons Teach lessons Review lessons not learned	Material already planned and content already prepared – minimal planning and preparation required.
Grading	Grading all scholar work Short turnaround on math and daily assignments Longer turnaround times in Language Arts on research papers or essays Other subjects fall in the middle	Much scholar work graded automatically Math work done largely by computer with some answers graded by teachers Language Arts heavy on writing and require grading time equal to Face-to-Face More time available for “value-added” grading
Checks for Understanding	Must respond to scholars in the classroom Have one hour a day to answer questions	Questions come via email or in online chat sessions Can receive questions anytime Can respond to questions within 24 hours Many questions are repeats and teachers develop pre-arranged answers

Monitoring Scholar Achievement	Monitor in classroom Check grade book Respond to parent concerns Alert parents when problems arise Review scholar data and adjust teaching	Monitor online Refer to grade book Respond to parent/scholar concerns Alert parents when problems arise Review student data and coach student progress
Monitoring Behavior	Keep scholars in line with classroom rules	Keep scholars in line on chats

## Curriculum

### *Virtual Learning/Start Up Course*

All scholars in grades Transitional Kindergarten through 12th who are enrolling in AAS for the first time take Virtual Learning, an introductory course designed to prepare scholars on how to be successful in independent study and online learning. This course helps scholars familiarize themselves with the AAS program, shows them how to submit class work using their accounts in the school's LMS, and teaches them how to use Google apps such as Docs and Slide Show. The emphasis of this course is 21st century communication skills. This course also assists them in setting up daily routines and schedule to stay on track. Writing is an important communication skill and scholars are asked to complete a variety of types of writing and research throughout their courses. One of the lessons in Virtual Learning is how to prevent plagiarism. Scholars are exposed to plagiarism prevention during their core courses as well and teachers use "Safe-Assign" a plagiarism detection program imbedded into the LMS. Scholars also take the school's benchmark test for math and reading using i-Ready in order to establish a baseline for where they are academically. Scholars must complete this course successfully before starting their general education curriculum.

### *Arts*

The Arts provide the invaluable expressive element that connects and enhances all subject areas at AAS, and is an integral aspect to all learning at every level. Our mission is to inspire and develop innovative and learners. AAS believes that the arts nurture a curiosity for life-long learning. AAS offers art electives at all grade levels. In 2015, our TK-5 program partnered with TEAL "Technology Enhanced Arts Learning Project" ([www.tealarts.org](http://www.tealarts.org)) and sent several elementary teachers to professional development on how to teach art using technology with a grant that our school was awarded. Our elementary teachers now actively incorporate the techniques they learned into their curriculum. We hope to continue with this, or a similar program moving forward.

### *Sciences*

Like AAS's emphasis on the arts, our school also strives to inspire scholars to appreciate the ways in which the sciences nurture a curiosity for life-long learning. Science celebrates the wonder of human inquiry and facilitates seeking and finding deeper meaning in all aspects of

life, often beyond the physical and sensory world. Our web based classrooms take on the feel of “labs” because of the investigative and inquiry based teaching practice that AAS emphasizes throughout its curriculum.

### Blended Learning Wet Labs

AAS is one of the few independent virtual charter schools to have its biology and chemistry labs A-G accredited. As a result, our biology and chemistry courses offer a blended learning component. Scholars complete their course work for their biology and chemistry courses as they do the rest of their classes. However, for the wet lab portion of the course they attend our real-time hands on labs. These labs are taught at our Thousand Oaks Learning Center. The goal of these labs is to provide scholars with the science lab experiences that will prepare them to meet the demands of university laboratory courses. Scholars living outside the local area participate in the lab via a live stream of the lab.

### Virtual Open House

Each year our scholars participate in a Virtual Open House. The purpose of this is for scholars to showcase their classwork in selected courses. Scholars demonstrate their learning by presenting an assignment or project of their choice, often in the arts or sciences. This is conducted similar to a traditional Open House except that it is done virtually.

### Scholar Engagement

As one of our LCAP goals, increasing scholar engagement is a priority for AAS. Our first step in this important endeavor was to have a Scholar Engagement Coordinator (SEC) join our leadership team. The Scholar Engagement Coordinator is responsible for overseeing all aspects of Scholar Engagement. From monthly Scholar Awards to our weekly Learning Coach Lounge, the SEC researches, plans, executes, and analyzes the events and activities that we offer our scholars and families.

As outlined in our Board approved 2016-2017 LCAP, our goal is to increase pupil engagement by offering more scholar specific activities, workshops, and live lessons and by tracking attendance and truancy rates. We will do this by offering college and career information sessions with our counselors, monitoring of weekly attendance by advisors, plan field trips and activities early in the year and make sure they are on our online master calendar, and enforce our truancy policy.

Additionally, we have several scholar-led clubs that have been created based on scholar interests as identified in family survey results. These clubs meet and plan activities and while there is a staff member that serves as a club advisor, it is the scholars that do the research and planning.

Some of our scholar led clubs include Scholar Leadership Council, Drama, Poetry, Photography, and Creative Writing. We are especially proud of our National Honor Society program for our High School scholars.



## Independent Study and Attendance

AAS will offer the same number of instructional minutes as set forth in EC 47612.5(a) for the appropriate grade levels and will operate at least for the required minimum of 175 days. AAS expects that scholar will submit work or as appropriate. AAS will maintain written records that contemporaneously document all student attendance and make these records available for audit and inspection.

### Master Agreement

Enrollment in AAS is contingent on scholar, parent, and teacher signing a Master Agreement Form (MA) prior to the first day of class each year. This is a legal document and must be signed, dated, and returned to AAS. Parent and scholar will not have access to the curriculum until the MA is signed and returned. Failure to sign and return an MA within the first three (3) days of starting virtual learning will likely result in the withdrawal of the scholar from AAS. The signed MA is the agreement that parent and scholar wish to continue enrollment in AAS. All scholars enrolled in Independent Study must sign a new Master Agreement each year. EC 51747 See *Appendix B for the Master Agreement*

Special education scholars (individuals with exceptional needs as defined in Ed. Code Section 56026) must have an IEP that states Independent Study is an appropriate placement.

### Excellence Pledge for Independent Study

*A group of independent-study charter school leaders ... have signed an "Excellence Pledge," and banded together to dispel what they say are myths about virtual charters they believe have been fueled by recent controversies involving legal battles, charter brokering and turf wars (The Thousand Oaks Union-Tribune, 2016).*

The Pledge reads:

Independent study in the state of California is defined as non-classroom based instruction. Non-classroom--based instruction includes, but is not limited to, independent study, home study, work-study, and distance and computer-based education.

We, the undersigned, pledge to the following in the operation and management of our charter schools offering independent study.

1. As operators of high quality public charter schools offering independent study, we stand united behind the elements of integrity, trust, quality, and value in the operation of our schools. We know that offering personalized learning options meets the scholar where they are, aligns with what they individually need, while creating an academic program that is relevant, rigorous, and aligned to 21st Century learning.
2. As operators of high quality public charter schools offering independent study, we stand united in managing schools that are fiscally responsible in the use of public tax dollars in our



care. We value the use of independent auditors that review our financial and operational activities annually and showcase reports that are exception---free. This speaks to the commitment that we hold on financial accountability and operational integrity.

3. As operators of high quality public charter schools offering independent study, we stand united in our efforts to operate schools that model strong integrity, value and utilize solid business practices, and abide by all rules and regulations placed upon us by school districts, regional Offices of Education, and the California Department of Education.

4. As operators of high quality public charter schools offering independent study, we stand united believing that the actions of a few rogue charter school operators do not reflect, align, or mirror anything about our programs. Having individuals or the media draw comparisons speaks to the fact that they are unaware of what we do or are acting on rumor and misinformation.

5. As operators of high quality public charter schools offering independent study, we stand united in stating clearly that we are here for one purpose: educating scholars. Our resource centers, school sites, and classrooms are solely for the purpose of academic programming for the benefit of scholars in our care. Our commitment to scholars does not center on money, influence, or politics.

6. As operators of high quality public charter schools offering independent study, we stand united in offering high quality programs that offer innovative and tested methods of instruction and self-paced learning. We are helping scholars to think, communicate, and achieve.

7. The undersigned represent schools and organizations serving scholars in 26 Counties. Our programs, events, and activities align with personalized and adaptive learning elements to meet scholars where they are educationally to promote and achieve their academic success.

Our commitment to excellence is unwavering and our focus on scholars is what motivates us to create, manage, and grow public charter schools within the space of independent study.

## Attendance

Attendance is important for the success of a scholar. If a scholar does not attend school, then a scholar cannot succeed in their courses. Attendance at an independent study school looks very different than a brick and mortar school.

## Work Samples

Independent study attendance credit is determined using the time value method which is based on assignments (work samples) given and evaluated by the certificated teacher and recorded by the school. EC 11703 (b) (3)

Attendance is determined by amount of work samples submitted rather than time in seat. Recorded attendance in days should not exceed more than five (5) days in one school week, unless on a specific attendance track. Attendance should be counted in days not hours.

## Learning Periods

Learning periods will be less than 60 days or quarterly to minimize the amount of paperwork generated by independent study procedures. Attendance will be generated by the collecting of work samples during each learning period. EC 51747 (a)

## Virtual Classroom Attendance

### Learning Labs

All AAS teachers host live synchronous web-based classes 1 hour a day 5 days a week for their courses. Live teacher led classroom instruction occurs in each of these classes 2-3 hours a week called "Learning Labs." These sessions allow scholars to interact with their teachers and be taught in real time. All scholars are expected to participate in the sessions for each of their classes. Attendance to class connect sessions is part of the scholar's participation grade for their classes.

## Truancy Policy

EC Section 51747(b) calls for an evaluation to determine whether or not the student should remain in independent study. AAS scholars are considered truant if overall course work load completion is 20% or more below the weekly benchmark set by the school's progress matrix. This is based on work completion, not on grade achievement.

In the cases of habitual truancy, AAS may deem that enrollment at AAS is not in the best interest of a scholar. AAS will follow due process to determine if independent study is a good match for a child to succeed. Due process will include phone calls and emails following the first truancy infraction. If truancy is not resolved, a mandatory parent/advisor meeting is called. Additionally, scholars with multiple truanies will be required to attend mandatory study hall sessions which will allow them to complete missing assignments. The third offense will include a certified letter of truancy sent to the parents or guardians, along with another meeting and study hall. Parents will also be asked to attend a meeting with staff about the importance of attendance for both legal and academic achievement reasons. This entire process occurs over a 4-8-week period, depending on response from parents. When a parent responds and works with the scholar and school, the previous truanies fall off the scholar's record. The point of the policy is to help scholars succeed in school, it is not meant to be punitive.

If a scholar reaches the final step of the truancy process without responding to AAS staff, then a certified letter will be sent to the learning coach notifying them that their scholar will be withdrawn.

## Plan for Scholars that are Academically High Achieving

Scholars who are high achieving thrive at AAS. This is because our curriculum is self-paced and highly personalized, allowing scholars to move ahead at their own pace. Teachers differentiate lessons and activities for high achieving scholars just as they do for low achieving scholars. Scholars are encouraged to explore content in greater depth and incorporate scholar interests and strengths. AAS identifies high achieving scholars through the results of their I-Ready diagnostic assessment, progress reports, and SBAC test results. Scholars in high school are able to take advantage of our ACOP program, concurrent enrollment at community colleges, and have opportunities to take honors or other advanced courses.

## Plans for Scholars that are Academically Low Achieving

### *Identification*

We believe that early intervention is critical for all scholars who are in need of support. AAS will seek to quickly identify scholars who may be low-achieving in the first weeks of the academic year, and will implement an early intervention program. All scholars who are achieving substantially below grade level will be identified through multiple measures including diagnostic baseline testing for all scholars and regular performance measures in the classroom. As part of the enrollment process for each scholar, the past academic history will be reviewed and parents will be asked to provide information.

Parents will be asked to provide information on the scholars past academic history for those who are identified as achieving substantially below grade level based on assessments and classroom performance. Written notification will be provided for parents of scholars who are identified as mildly experiencing an achievement gap, while a collaborative meeting will be scheduled with appropriate staff and parents to review the assessment data and develop a plan to support the scholar and close the achievement gap for those experiencing significant achievement gaps. Parents will continue to be actively involved in the process and kept up to date on the progress or lack of progress (which will require additional supports) of their scholars on a continuing basis. AAS believes strongly that a cohesive plan involving the scholar, parents or guardians and the school provides the best process to ensure scholar learning and achievement.

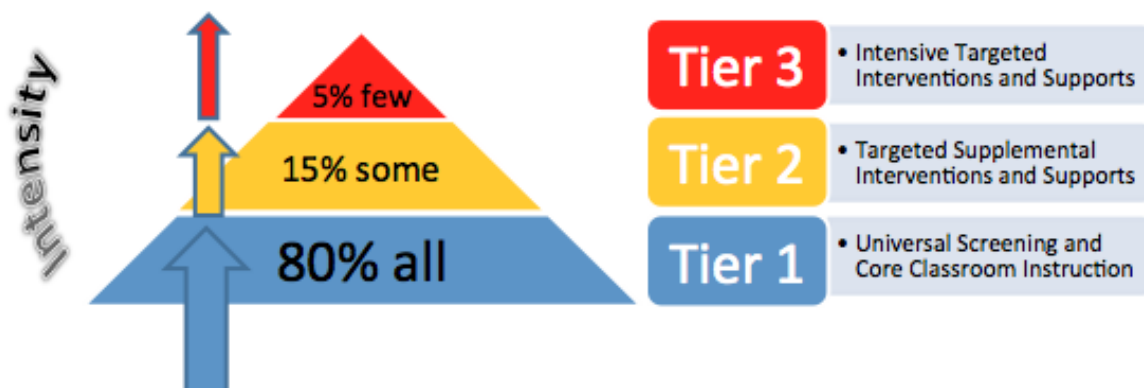
### Support

AAS will provide all scholars identified as low achieving with an intervention program that best suits their needs and takes into consideration their individual learning styles.

AAS will implement the Response to Intervention model (RTI), a multi-tier system of supports to create an integrated, comprehensive framework that focuses on CCSS, core instruction, differentiated learning, scholar-centered learning, individualized scholar needs, and the alignment of systems necessary for academic, behavior, and social success. AAS is committed to

the success of ALL scholars and to training and maintaining staff that is knowledgeable and effective at achieving this goal.

At AAS, RTI is set up as a three-tier system of support.



#### Tier 1: Universal Screening and Core Classroom Instruction

Within Tier 1, all scholars receive high-quality differentiated instruction and are screened to determine an academic baseline and identify struggling learners.

- At all levels TK-12, teachers will provide small group instruction to meet the differentiated needs of scholars.
- Scholars who are not showing adequate progress are moved to Tier 2.

#### Tier 2: Targeted Supplemental Interventions and Supports

Tier 2 Interventions will be provided in the areas of Math and Language Arts based on results from the i-Ready Diagnostic assessments, or referral through the SST process.

- Teachers will monitor and adjust the computer assisted instruction as appropriate for scholar needs.
- For scholars in Tier 2, progress monitoring will occur regularly (six weeks' maximum) to ensure that progress is being made with these interventions.
- Scholars who are not showing adequate progress are moved to Tier 3.

#### Tier 3: Intensive Interventions

We anticipate that a small percentage of scholars will require additional support beyond the Tier 2 intervention. Tier 3 scholars are provided the most intensive instruction, which typically means one-on-one intervention or working in very small groups (2-5 scholars).

- Skill-specific interventions are delivered by teachers to those small groups.
- Progress monitoring occurs more frequently (four weeks' maximum) to ensure progress is being made with the intervention.
- Scholars who do not achieve the desired level of progress may be referred for a comprehensive evaluation and may possibly be eligible for special education services under the Individuals with Disabilities Education Improvement Act of 2004 (IDEA 2004).

## Scholar Success Team Procedures

The purpose of a Scholar Success Team is to assist scholars who are performing below or above grade level or are academically challenged by developing a plan to address their individual needs.

An SST uses a systematic problem solving approach to assist scholars with concerns that are interfering with success. The SST clarifies problems and concerns; develops strategies and organizes resources; provides a system for school accountability; and serves to assist and counsel the parent, teacher, and scholar.

The function of the Scholar Success Team is to support the referring teacher, caregiver and student by looking at the strengths and concerns from each team member's unique viewpoint. The expectation is that teachers and other referring staff have attempted a variety of evidence-based interventions prior to an SST referral. The goal is to provide the referring parties with new interventions that address the concerns and tap into student strengths.

## English Language Learners

AAS will meet all applicable legal requirements for English Learners ("EL") as it pertains to annual notification to parents, scholar identification, placement, program options, EL and core content instruction, teacher qualifications and training, re-classification to fluent English proficient status, monitoring and evaluating program effectiveness, and standardized testing requirement. Pursuant to EC Section 47605(d)(1), AAS shall not deny an EL scholar enrollment because of their EL status or national origin. AAS will implement strategies for serving English Learners which are research based and evaluated annually for effectiveness

## Home Language Survey

Every scholar completes a Home Language Survey upon enrollment. The results are reported to our Testing Specialist who arranges and administers the California English Language Development (CELDT) to those scholars that require it. All scholars who indicate that their home language is other than English will be assessed using the CELDT within thirty days of initial enrollment and at least annually thereafter between July 1 and October 31 until re-designated as fluent English proficient.

AAS will notify all parents of its responsibility for CELDT testing and of CELDT results within thirty days of receiving results from publisher.

## English Language Instruction

AAS understands that we have obligations to our EL scholars, to provide a program for ELs designed to overcome language barriers and provide access to the core curriculum (*Castañeda v. Pickard* 648 F.2d 989, [5th Cir. 1981]).

## Reclassification Procedure

To be reclassified from an English Language Learner to a Reclassified Fluent English Proficient (RFEP), scholars must score in the intermediate to high range in all areas on the California English Language Development Test (CELDT). Additionally, scholars need to be on track in their English classes with a completion rate/progress grade of at least a 75%. There must also be a recommendation from a teacher, as well as agreement by the parents. We will continue to monitor scholars that have been reclassified for an additional two years after qualifying.

## Mandated State Testing

As members of a public charter school, our scholars participate in the following state standardized tests:

- Grades 5, 8, and 10 CST Science
- Grades 3-8 & 11 SBAC Testing (aka California Assessment of Student Performance and Progress: CAASPP)
- Grades 5, 7, and 9 Physical Fitness Test (PFT)
- English Language Learners: California English Language Development Test: CELDT for English Language Proficiency Assessment

AAS administers all state standardized tests at the Learning Center, as well as at other sites geographically placed among our scholars' locations. A testing schedule will be provided to our Learning Coaches. Individual scholar performance results on statewide assessments will be distributed to both parents and teachers in a timely manner once released from the state.

## Academic Dishonesty

Integrity and honesty are important traits in both 21<sup>st</sup> century learners and online learners. Because of this, AAS has a stringent Academic Dishonesty and Plagiarism Policy. Upon enrollment, scholars must read the Scholar Handbook and Academic Dishonesty and Plagiarism Policy. We want our scholars to know what our expectations and beliefs are on this subject. Academic Dishonesty includes cheating, plagiarism and any attempt to obtain credit for academic work through fraudulent, deceptive, or dishonest means. AAS takes academic dishonesty in any form seriously and it will not be tolerated.

- Some examples of this include:
  - Using another person's work and claim as your own
  - Copying from text, web site or other course material
  - Using or attempting to use unauthorized materials or information in any academic exercise
  - Hiring someone to write a paper
  - Buying a paper or project

- Sharing files
- Copying from another person's work
- Turning in another person's work and claiming it as your own
- Letting a friend or parent do the work for you

### *What is Plagiarism?*

Merriam-Webster online dictionary defines plagiarism as “the act of using another person's words or ideas without giving credit to that person: the act of plagiarizing something”.

To Plagiarize means:

- to steal and pass off (the ideas or words of another) as one's own.
- to use (another's production) without crediting the source.
- to commit literary theft or fraud.
- to present as new and original an idea or product derived from another source.

### *How to Avoid Plagiarism?*

Scholars must give credit to the source for any information that is not either the result of original research or common knowledge. For example, it would be necessary to give credit to an author who provided an argument about the importance of the Emancipation Proclamation in the American Civil War. Conversely, major historical facts, such as the dates of the American Civil War, are considered common knowledge and do not require that credit be given to a particular author. If a scholar borrows the exact words of another author, the scholar must cite the source. If scholars are unsure whether or not they should cite, they should to ask their teachers for guidance. Teachers will dictate which citation format should be used and what the guidelines are for their class.

### *Prevention of Plagiarism*

1. All scholars and Learning Coaches are given a copy of the AAS Parent/Scholar handbook which outlines the school's policy on plagiarism during Virtual Learning. *See Appendix C for the Parent/Scholar Handbook*
2. Scholars in grades 6-12 complete a lesson in Virtual Learning with the following objectives and outcomes.
  - A. Scholars review AAS policy on plagiarism
  - B. Plagiarism is defined and examples are given
  - C. Scholars complete an assignment demonstrating their understanding of how serious plagiarism is and the consequences of plagiarizing while at AAS
3. Complete a lesson on understanding plagiarism in during one of your core courses. 6-12 scholars complete a lesson on plagiarism during their first unit of a core course.



4. Teachers will use “safe assign”, a program embedded into the Fuel Ed curriculum or other recognized plagiarism detection program, to check for plagiarism as necessary

If a scholar is found to have plagiarized, there is a series of consequences, including parent conferences, Disciplinary Action Committee hearings, and failing of an assignment or class.

### Course Placement and Graduation Requirements

#### Elementary School Program (TK-5)

Our elementary school program is a reflection of our school’s mission and vision. Teachers partner with their scholars’ learning coaches by inviting them to attend the Learning Labs together. Teachers individualize learning by getting to know their scholars’ interests and needs and by using the formative and summative assessment data and I-Ready data to inform instruction. The TK-5 teachers incorporate virtual “reading circles” and teacher-directed reading regularly throughout the year. Instruction is self-paced and scholars can work ahead. TK-5 scholars who are ahead of the pacing plan are able to choose from a variety of electives such as art, music, and world languages such as Spanish, French, or Latin. There are varying levels of both Art and Music, depending on the scholar’s grade, ability, and interest level.

#### Middle School Course Placement and Course Scheduling

All middle school scholars are required to enroll in four (4) academic courses (English, Math, Science, Social Science), physical education, and one elective course each semester of the academic school year depending on the cohort start date.

Our middle school academic program utilizes semester scheduling for all tracks. This helps prepare them for the high school experience. The number of courses a scholar is eligible to enroll in is dependent upon the scholar start date.

#### Middle School Requirements

Subject	Course Requirements
English	Language Arts 6
	Language Arts 7
	Language Arts 8
Science	Earth Science 6
	Life Science 7
	Physical Science 8
Mathematics	Fundamentals of Algebra & Geometry 6
	Pre-Algebra 7



- Algebra 8
- Social Science
  - Social Studies 6
  - Social Studies 7
  - Social Studies 8
- Physical Education
  - Physical Education 6
  - Physical Education 7
  - Physical Education 8

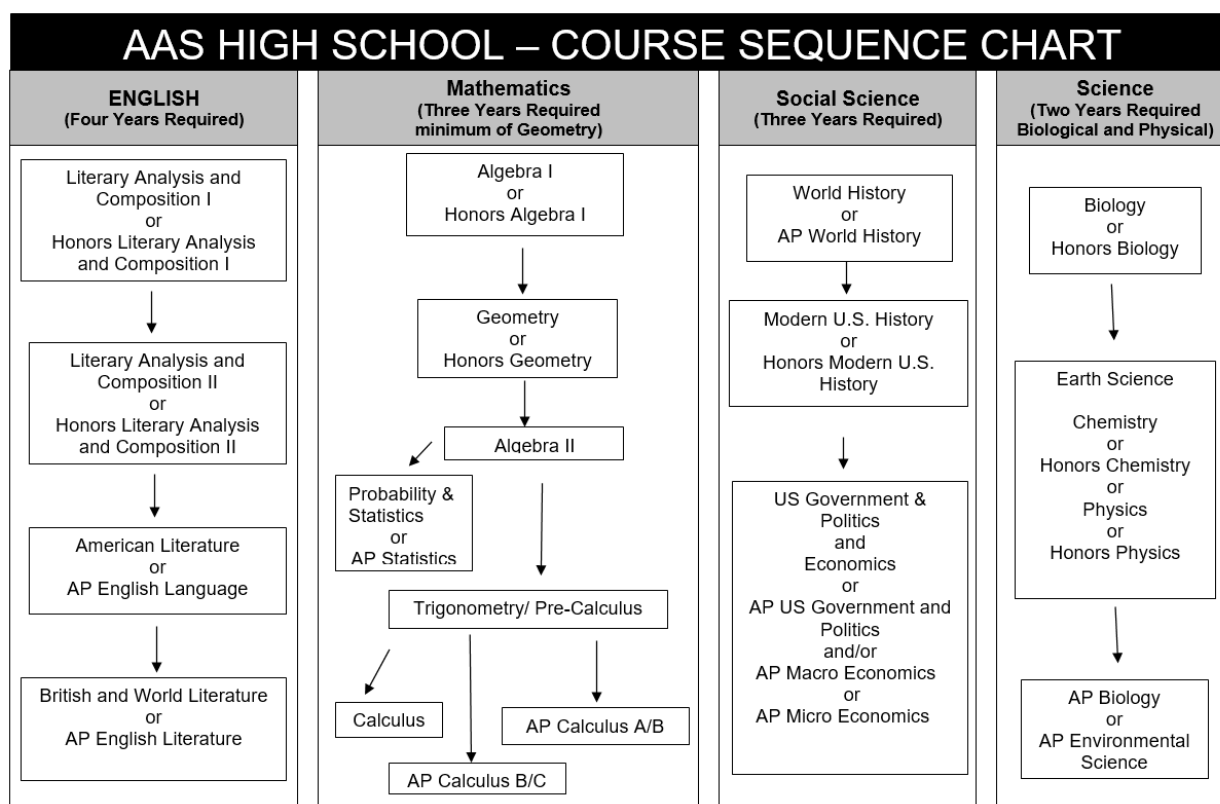
\*Each scholar is required to complete 60 hours of physical activity each semester.

**Electives**

High School Course Placements and Graduation Requirements

*High School Course Scheduling*

Course selection is a team process that involves the scholar, learning coach and counselor to ensure proper placement. The number of courses and credits a scholar is eligible to enroll in is dependent upon the scholar start date.



### *Math Placement Policy*

The AAS Board of Directors recognizes that scholar achievement in math is important for preparing scholars for success after high school in college and their careers. The purpose of this policy is to create a fair, objective, and transparent procedure for math placement of scholars who enter 9th grade, in accordance with California Senate Bill 359, known as the California Mathematics Act of 2015.

#### Academic Measurements used for Math Placement:

- Final math grade at the end of 8th grade
- Diagnostic exams or other AAS-approved benchmark systems
- Teacher recommendation based on course assessments and grades

#### Placement criteria for Geometry

- Exposed to 100% of the Math 8 curriculum
- Earned A or B in Math 8 course
- Course Level placement
  - Honors level: Earned A in course
  - Comprehensive level: Earned B in course
  - Core: Earned C or D in course

#### Placement criteria Algebra I

- Exposed to less than 100% of the Math 8 curriculum
- Earned C, D, or F in Math 8 course
- Course level Placement
  - Comprehensive level: C in course
  - Core level: D or F in course

#### Placement Checkpoint:

- Math diagnostic test administered to all returning 9th grade scholars within the first 30 days of entering high school
- 30-day progress report evaluation for new 9th grade scholars
- Course placement re-evaluation based on results of diagnostic test scores and progress reports, to determine whether additional academic interventions are necessary or whether the scholar should be placed into a different math course.

#### Annual Examination of Scholar Placement Data and report to Board of Directors

*To demonstrate all scholars are appropriately and fairly placed in math based upon the multiple objective performance measures listed above*

- Math Diagnostic assessment is conducted for all 9th grade scholars
- Number of scholars by course with grade distribution
- Number of scholars completing Math 8
- Performance data from academic interventions

### Recourse for Parents and Scholars

- Returning scholars and parents participate in course selection process for the upcoming school year
- Academic counseling is provided to all scholars to help select courses applicable to their academic needs
- Parents may request that AAS provide the data from the academic performance measures for math placement listed above
- Parents may formally request that the scholar retake the end of module exams for each of the math modules. Parent may request reconsideration of math placement based upon this data

AAS will place its Math Placement Policy on the school's internet website and in the Parent/Scholar handbook for public reporting.

### *ACOP – Accelerated Course Options Program*

This program allows scholars to accelerate and advance academically or recover unearned credits in their high school courses by adding up to ten additional credits (two courses) to their schedule per semester.

### *High School Graduation Requirements*

<b>Subject Requirements</b>	<b>Total Credits</b>	<b>Course</b>
English (4 years required)	40	Literary Analysis & Composition I, Literary Analysis & Composition II, American Literature, British & World Literature
Science (2 years required: Life Science & Physical Science)	20	Biology (Life) Earth Science or Chemistry (Physical)
Mathematics (3 years required minimum)	30	Algebra I, Geometry, Algebra II, Trig/Pre-Calculus, Consumer Math
History/Social Science (3 years required)	30	World History, Modern US History Government/Economics
Foreign Language (1 year required)	10	Spanish, French, Chinese, German
Visual and Performing Arts (1 year required)	10	3D Art, Digital Arts, Digital Photography, Fine Art, Music Appreciation, Art in World Cultures  *Due to the virtual nature of our program, University of California and California State University does not recognize Visual/Performing

		Art courses as a-g approved. Scholars may take VPA courses concurrently at a local community college to meet eligibility requirements.
Physical Education (2 years required)	20	Physical Education I, Physical Education II  *Each scholar is required to complete 60 hours of physical activity each semester.
Health  (1 semester required)	5	Skills for Health
Electives	55	See Course List and/or Course Catalog for scholar elective options.
<b>Total</b>	<b>220</b>	

AAS’s graduation requirements comply with California EC. The school offers two paths to graduation.

1. Post-Secondary Plan (Non A-G approved courses) (220 credits)
2. Four-Year College Preparatory Plan (A-G approved courses) (220 credits)

*See Appendix D for the Counseling Handbook*

#### Course Transferability

AAS Thousand Oaks & Simi Valley has obtained initial WASC accreditation. High school scholars receive information on the transferability of courses to other public high schools and how said courses meet college entrance requirements for the University of California and the California State Universities through regular meetings with the scholars assigned counselor. The College and Career counselor presents information to parents and scholars during college workshops to make sure that our students are fully informed of their choices. AAS will inform parents of course transferability through the distribution of a parent/scholar handbook that includes specific information on course transferability to other public schools and that outlines school policies and expectations for all scholars and parents. Counselors provide an A-G course list that meet University of California and California State University entrance requirements. The A-G course list and transferability off classes will be updated on an annual basis. A state-certified high school diploma will be issued to all scholars who meet the AAS graduation requirements.

#### Special Education

AAS shall comply with all applicable State and Federal Laws in serving scholars with disabilities, including, but not limited to, Section 504 of the Rehabilitation Act (“Section 504”), the Americans with Disabilities Act (“ADA”) and the Individuals with Disabilities in Education Improvement Act (“IDEIA”).

AAS shall comply with all state and federal laws related to the provision of special education instruction and related services and all El Dorado SELPA policies and procedures; and shall utilize appropriate El Dorado SELPA forms. It is understood and agreed that all children will have access AAS and no scholar shall be denied admission nor counseled out of AAS due to the nature, extent, or severity of his/her disability or due to the scholar's request for, or actual need for, special education services.

AAS shall be solely responsible for its compliance with Section 504 and the ADA. Any facilities to be utilized by the School shall be accessible for all scholars with disabilities.

#### *Services for Scholars under the "IDEIA"*

AAS is a member of El Dorado County Charter Schools' Special Education Local Plan (SELPA) in accordance with EC Section 47641(a). As an LEA, AAS is solely responsible for IDEIA and State special education law compliance, including but not limited to child find; identification and referral; assessment, arranging IEP meetings; IEP development, and implementation; interim placement; placement off campus as required by IEP; and defense or prosecution of complaints in accordance with policies and procedures of the SELPA in which the AAS is a member.

All duties and responsibilities under the IDEIA and the EC relating to eligible special education scholars shall be specifically assigned to AAS and shall be handled by the AAS in accordance with applicable law and District and SELPA policy and procedure including but not limited to child find; identification and referral; assessment, arranging IEP meetings; IEP development, and implementation; interim placement; placement off campus as required by IEP; and defense or prosecution of complaints. Academy of Arts & Sciences shall hold harmless, indemnify, and defend Mupu against any and all complaints, due process claims, suits, requests for reimbursement, compensatory education, damages, whether via judgment or settlement, arising out of or relating to the actions or omissions of AAS, its employees, or contractors in providing special education and/or related services to AAS scholars. To the extent AAS is indemnified by any contractor, the AAS shall ensure that such indemnification equally applies to Mupu. Mupu shall be named an additional insured on any insurance coverage carried by the AAS.

AAS agrees that it shall comply with any notice requirements requested to ensure Mupu that AAS is meeting its obligations under applicable State and Federal law, District and SELPA policy.

#### *Section 504 of the Rehabilitation Act*

AAS recognizes its legal responsibility to ensure that no qualified person with a disability may, on the basis of disability, be excluded from participation, be denied the benefits of, or otherwise be subjected to discrimination under any program of AAS. Any scholar, who has an objectively identified disability which substantially limits a major life activity including but not limited to learning, is eligible for accommodation by the School.

A 504 team will be assembled by the Director of Academic Affairs and shall include parents/guardians, the scholar (where appropriate), and other qualified persons knowledgeable about the scholar, such as the teacher, evaluators, and any other person deemed necessary, the meaning of the evaluation data, placement options, and accommodations. The 504 team will

review the scholar's existing records, including academic, social and behavioral records and is responsible for making a determination as to whether an evaluation for 504 services is appropriate. If the scholar has already been evaluated under the IDEA, but found ineligible for special education instruction or related services under the IDEA, those evaluations may be used to help determine eligibility under Section 504. The scholar evaluation shall be carried out by the 504 team who will evaluate the nature of the scholar's disability and the impact upon the scholar's education. This evaluation will include consideration of any behaviors that interfere with regular participation in the educational program and/or activities. The 504 team may also consider the following information in its evaluation:

- a. Tests and other evaluation materials that have been validated for the specific purpose for which they are used and are administered by trained personnel.
- b. Tests and other evaluation materials include those tailored to assess specific areas of educational need and not merely those which are designed to provide a single general intelligent quotient.
- c. Tests are selected and administered so as to ensure that when a test is administered to a scholar with impaired sensory, manual or speaking skills, the test results accurately reflect the scholar's aptitude or achievement level or whatever factor the test purports to measure rather than reflecting the scholar's impaired sensory, manual or speaking skills.

The final determination of whether the scholar will or will not be identified as a person with a disability is made by the 504 team in writing and notice is given in writing to the parent or guardian of the scholar in their primary language along with notice of the procedural safeguards available to them. If during the evaluation, the 504 team obtains information indicating possible eligibility of the scholar for special education per the IDEA, a referral for special education assessment will be made by the 504 team.

If the scholar is found by the 504 team to have a disability under Section 504, the 504 team shall be responsible for determining what, if any, accommodations or services are needed to ensure that the scholar receives a free and appropriate public education ("FAPE") at AAS. The 504 team shall determine which charter school staff member is responsible for providing services and/or accommodations under the plan. In identifying necessary accommodations and services to develop the 504 Plan, the 504 team shall consider all relevant information utilized during the evaluation of the scholar, drawing upon a variety of sources, including, but not limited to, assessments conducted by AAS's professional staff.

The 504 Plan shall describe the Section 504 disability and any program modification and services that may be necessary to allow the disabled scholar access to AAS. AAS understands it is entire responsible for compliance with Section 504, including by way of implementing 504 Plans.

All 504 team participants, parents, guardians, teachers and any other participants in the scholar's education, including substitutes and tutors, must have a copy of the scholar's 504 Plan. A copy of the 504 Plan shall be maintained in the scholar's file. The scholar's 504 Plan will be reviewed regularly to determine the appropriateness of the Plan, continued eligibility or readiness to discontinue the 504 Plan.

Parents/guardians shall be notified in writing of all decisions regarding the identification, evaluation or educational placement of scholars with disabilities or suspected disabilities.

Notifications shall include a statement of their rights to: examine relevant records, have an impartial hearing with an opportunity for participation by the parents/guardians and their counsel, have the right to file a Uniform Complaint pursuant to school policy, and seek review in federal court if the parents/guardians disagree with the hearing decision.

If a parent/guardian disagrees with the identification, evaluation or educational placement of a scholar with disabilities under Section 504, he/she may request a hearing to initiate due process procedures. The Section 504 Policy and Procedures shall outline the alternative dispute resolution process and the hearing process to deal with any such complaints.



## II. Measurable Scholar Outcomes

*The measurable pupil outcomes identified for use by AAS. "Pupil outcomes," for purposes of this part, means the extent to which all pupils of the school demonstrate that they have attained the skills, knowledge, and attitudes specified as goals in the school's educational program. Pupil outcomes shall include outcomes that address increases in pupil academic achievement both school wide and for all groups of pupils served by AAS, as that term is defined in subparagraph (B) of paragraph (3) of subdivision (a) of Section 47607. The pupil outcomes shall align with the state priorities, as described in subdivision (d) of Section 52060, that apply for the grade levels served, or the nature of the program operated, by AAS." Cal. Ed. Code § 47605(b)(5)(B).*

*CHARTER SCHOOL Has clearly defined school wide outcome goals in compliance with California EC sections 47605(b)(5)(B) and 52060(d). CHARTER SCHOOL will pursue the following school wide and subgroup outcome goals, as measured by multiple and varied benchmark assessments that are aligned to state and federal standards (including the new Common Core) and reflect proficiency measures required by the [selected assessment(s)], as well as applicable state priorities detailed in California EC § 52060(d) that apply for the grade levels served, or the nature of the program operated, by AAS. For purposes of measuring achievement of these goals, a numerically significant pupil subgroup will be defined as one that meets both of the following criteria: "(i) The subgroup consists of at least 50 pupils each of whom has a valid test score. (ii) The subgroup constitutes at least 15 percent of the total population of pupils at a school who have valid test scores." Cal. EC § 47607(a)(3)(B).*

*The following chart delineates CHARTER SCHOOL school-wide and subgroup outcome goals and performance targets aligned to the state's priorities that apply for the grade levels served, or the nature of the program operated, by AAS, methods for measuring progress and the individual(s) with primary responsibility for each, all aligned with the state's priorities defined in Cal. Ed. Code Section 52060(d). As the State and District finalize new standardized assessment tools (e.g., [assessments]) and new school performance measures (e.g., API), and finalize the format for the new Local Control Accountability Plans as applicable to charter schools, CHARTER SCHOOL will work with Mupu to ensure that it creates and updates its plans and goals accordingly. The LCAP shall not be deemed part of the charter, and therefore, annual amendments to the LCAP shall not be considered a "material revision to the charter" as defined on section 47607. Actions intended to ensure that the school meets these goals and targets are delineated throughout this charter petition Including subheadings that specifically call out your assurances and achievement goal chart can help organize the new petition sections. The italicized "Measurable Goals of the Education Program" section is sample language that is intended to provide assurances that all of your subgroups will meet the performance goals that you have laid out in the chart. This way you can avoid restating goals for each subgroup, for each of the eight priorities. You should include similar language before your performance chart. Element 2 will require the biggest updates. Directly below this comment box is the updated Ed Code that should be used at the header for this section. Starting on page 5, there is a sample table that provides an example of how a petition can address each of the required state priorities, as applicable, without committing to performance goals that might require annual updates, and annual material revisions to your petition. 4 (e.g., Element 1: Educational Program; Element 4: Governance and parental involvement; etc.) See the following chart for specific actions, their corresponding assessments and the school personnel responsible for their implementation.*

### Annual School Goals

All of our school goals have been created via a collaborative effort involving all stakeholders. These goals contribute to our ability to meet of mission which is to inspire and develop innovative, creative self-directed learners, one scholar at a time.

Our annual goals, as stated in our LCAP are:



Goal #1- Increase pupil engagement by offering more scholar specific activities, workshops, and live lessons and by tracking attendance and truancy rates.

Goal #2- Increase academic achievement by offering a variety of classes taught by credentialed teachers.

Goal #3- Increase parent participation and involvement by communicating with greater frequency, offering activities that appeal to a variety of people and collecting feedback in a safe environment

Goal #4 Utilize the Common Core aligned school-wide assessment system to efficiently and effectively evaluate scholar performance data in order to direct instruction, close the achievement gap, and ensure that all scholars are meeting or exceeding standards.

### Achievement Goals

The following tables provide the actions, methods of assessment, and points of accountability that will guide AAS in achieving the goals set by California's Eight State Priorities and our own LCAP goals.

<b><u>ACHIEVEMENT GOAL #1— BASIC SERVICES</u></b>		
<b>95% of our teachers are appropriately assigned (E.C. §44258.9) and fully credentialed, and every pupil has sufficient access to standards-aligned instructional materials (E.C. § 60119), and school facilities are maintained in good repair (E.C. §17002(d))</b>		
School Action	Method of Assessment	Person(s) Responsible
<b>Credential Review</b>	Credential Audit	Human Resource Generalist
<b>Advertise for open positions in an educationally focused environment</b>	Annually review advertising options	Director of Operations
<b>Observation of Live class Sessions</b>	Written observations	Coordinators

<b><u>ACHIEVEMENT GOAL #2— IMPLEMENTATION OF COMMON CORE STATE STANDARDS</u></b>		
<b>100% of our courses will be aligned with Common Core Standards and we will see a 5% in scholars on task with course completion.</b>		
School Action	Method of Assessment	Person(s) Responsible
<b>Tracking of Standard Mastery</b>	Universal Assessments SBAC Interim Assessments	Director of Academic Affairs, Instructional Services Manager
<b>EL Intervention</b>	Unit exams i-Ready assessments	Scholar Intervention Coordinator, Assessment Specialist
<b>Administration of SBAC Interim Assessment</b>	Interim assessment reports	Assessment Specialist, Academic Affairs Coordinators
<b>Monitoring of RFEP Scholars</b>	i-Ready Course completion rates	Assessment Specialist

	Final course grades	
<b>Review of course offerings</b>	Review of course catalogs	Counselors
<b>Teacher observation</b>	Written observations	Coordinators Managers
<b>Train Science teachers on NGSS</b>	Teacher observations	Academic Coordinators
<b>Alignment of Curriculum Maps to CCSS</b>	Completion of Curriculum Maps	Academic Coordinators
<b>CCSS implementation</b>	Teacher observations	Academic Coordinators

### **ACHIEVEMENT GOAL #3— PARENTAL INVOLVEMENT**

**AAS will conduct surveys, conferences, and school sponsored events that will result in an increase in parent involvement.**

School Action	Method of Assessment	Person(s) Responsible
<b>Learning Coach Lounges</b>	Sign in sheets, log in records	Scholar Engagement Coordinator
<b>Open House</b>	Sign In Sheets	Scholar Engagement Coordinator
<b>Bi-annual surveys</b>	Number/percentage of completed surveys	Director of Information Services
<b>Tracking of parent attendance at various events</b>	Sign in sheets	Scholar Engagement Coordinator
<b>Implementation of Parent Square Notification System</b>	Tracking of number of opened/read messages	Scholar Engagement Coordinator
<b>Offering Parent Information sessions</b>	Track attendance via sign in sheets and webinar log ins	Counselors, Scholar Engagement Coordinator, Coordinators
<b>Creation of Parent Advisory Committee</b>	Advisory Committee meeting notes	President & CEO

### **ACHIEVEMENT GOAL #4— SCHOLAR ACHIEVEMENT**

**AAS has set a goal of a 5% increase in ELA and Math scores from the 2015-16 SBAC scores.**

School Action	Method of Assessment	Person(s) Responsible
<b>Reclassification of EL scholars</b>	Reclassification Requirement and Tracking Rubric	Assessment Specialist
<b>College and Career Readiness Report</b>	SIS report of Scholars meeting/met A-G requirements	Counseling Department
<b>Offer AP courses</b>	Review of AP scores	Instructional Services Manager, AP teachers
<b>Take part in professional development regarding ESSA</b>	Survey	All teaching staff, coordinators, managers, Director of Information

		Services, Director of Academic Affairs
<b>Meet our goal of improving our overall ELA SBAC score by 5%</b>	SBAC Scores	Director of Academic Affairs
<b>Meet our goal of improving our overall Math SBAC score by 5%</b>	SBAC Scores	Director of Academic Affairs
<b>Increase scholar benchmarking scores by assessing them 2 times a year</b>	i-Ready Assessments	Director of Academic Affairs
<b>Tracking of online synchronous attendance</b>	Review log ins	Teacher
<b>Concurrent enrollment in Community Colleges</b>	Number of scholars concurrently enrolled	Counseling
<b>Participation in EAP test for 11<sup>th</sup> graders</b>	EAP test scores	Assessment Specialist

**ACHIEVEMENT GOAL #5— SCHOLAR ENGAGEMENT**

**AAS will see a decrease in truancy and absenteeism rates from 2015-16 rates and an increase in course completion.**

- A. School attendance rates**
- B. Chronic absenteeism rates**
- C. Middle school dropout rates (EC §52052.1(a)(3))**
- D. High school dropout rates**
- E. High School graduation rates**

<b>School Action</b>	<b>Method of Assessment</b>	<b>Person(s) Responsible</b>
<b>Meeting of attendance goals</b>	Monthly attendance reports	Attendance Specialist
<b>Decrease in dropout rate</b>	Monthly review of dropout rates	Attendance Specialist Counseling Department
<b>Enforce Truancy Policy</b>	Monthly truancy reports	Advisors
<b>Support scholar led clubs</b>	End of year survey	Scholar Engagement Coordinator
<b>Continue with Scholar of the Month awards</b>	Coordinator and staff feedback	Scholar Engagement Coordinator
<b>Hold College and Career Information Events</b>	Sign in sheets	Counseling
<b>Assign every 6-12<sup>th</sup> grade scholar a counselor</b>	Counseling rosters	Counseling Services Manager

**ACHIEVEMENT GOAL #6— SCHOOL CLIMATE**

**AAS will have a positive school climate with active parents and effective communications.**

<b>School Action</b>	<b>Method of Assessment</b>	<b>Person(s) Responsible</b>
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<b>Survey families on safety and school connectedness</b>	Annual survey results	Director of Information Services
<b>Maintain our 0% suspension and expulsion rate</b>	Monthly reports	Attendance Specialist
<b>Creation of a Scholar Leadership Council</b>	Meeting minutes	President & CEO
<b>Counsel scholars with chronic behaviors such as truancy</b>	Monitor habitual truancy scholars' work progress	Advisors
<b>Adoption of a Parent Square/Quarterly Newsletter</b>	Number of participants in Parent Square	External Relations Coordinator, Communications Specialist

#### **ACHIEVEMENT GOAL #7— COURSE ACCESS**

**AAS will meet the same standards district schools are held to regarding the extent to which pupils have access to, and are enrolled in, a broad course of study, including programs and services developed and provided to unduplicated scholars (classified as EL, FRPM-eligible, or foster youth; E.C. §42238.02) and scholars with exceptional needs. “Broad course of study” includes the following, as applicable: Grades 1-6: English, mathematics, social sciences, science, visual and performing arts, health, physical education, and other as prescribed by the governing board. (E.C. §51210) Grades 7-12: English, social sciences, foreign language(s), physical education, science, mathematics, visual and performing arts, applied arts, and career technical education. (E.C. §51220(a)-(i))**

<b>School Action</b>	<b>Method of Assessment</b>	<b>Person(s) Responsible</b>
<b>Offer Common Core aligned courses</b>	Audit course offerings	Instructional Services Manager
<b>Supply computers when requested</b>	Review of Computer Requests	IT Coordinator
<b>A-G accreditation of coursed</b>	Acceptance by UC Doorways	Counseling
<b>Concurrent Enrollment for VPA courses</b>	Number of scholars enrolled in community college	Counseling

#### **A.**

<b>School Action</b>	<b>Method of Assessment</b>	<b>Person(s) Responsible</b>
<b>Universally assess all scholars twice a year</b>	i-Ready	Director of Information Services
<b>Monitor assessment scores to create small group instruction</b>	i-Ready	Scholar Intervention Coordinator
<b>Allow for flexible grouping</b>	i-Ready curriculum completion rates	Scholar Intervention Coordinator

<b>Create individual plans for each scholar outlining courses needed to graduate</b>	Review of plans	Counseling
<b>IEP Present levels of Performance</b>	Annual IEPs	Special Education Manager
<b>Entertainment and Work Permits</b>	Number of entertainment and work permits issued	Counseling

### III. Measuring Scholar Outcomes

*The method by which pupil progress in meeting those pupil outcomes is to be measured. To the extent practicable, the method for measuring pupil outcomes for state priorities shall be consistent with the way information is reported on a school Cal. Ed. Code 47605(b)(5)(C).*

*CHARTER SCHOOL shall adhere to all state testing requirements, including provisions of AB 484/2012 and any revisions of EC that are applicable to charter schools. As established in the previous section CHARTER SCHOOL will be utilizing diverse assessments that are aligned with the curriculum and instructional program, compliant with state expectations. They will be administered according to the assessment cycle below. accountability report card.” Cal. Ed. Code § 47605(b)(5)(C).*

Measuring scholar outcomes is essential and allows us to reflect, analyze, and direct instruction regarding the skills and knowledge our scholars have gained.

In addition to the unit tests, quizzes, and writing assessment supplied by the curriculum provider, AAS is using i-Ready, an adaptive assessment program that provides instruction and supplemental work based on scholar test results. Through these resources, AAS monitors and adjusts instruction based on scholar, class, and grade level results.

Assessment	Description	Assessment Schedule
<b>State Required Tests</b>	SBAC, PFT, CELDT	Annually, as available
<b>Placement Exams</b>	i-Ready, CELDT, Placement	Annually, semester
<b>School Designed Assessment</b>	Tests, quizzes, Writing Prompts	As determined by Pacing Plans
<b>Local Control Accountability Plan</b>		Annually
<b>Summative Assessments</b>	Common Core aligned	Bi-annually
<b>Teacher observations</b>	Observations	As needed
<b>High School Graduation</b>	Number of scholars graduating	End of School Year
<b>A-G Course Completion</b>	A-G Course completion rates for High School scholars	End of the Year

#### State Required Tests

AAS will meet all statewide standards and conduct the student assessments required, pursuant to Ed Code Section 60605 and 60851, and any other statewide standards authorized in statute, or student assessments applicable to students in non-charter public schools, as required by Education Code Section 47605(c)(1). AAS understands the importance of meeting achievement goals and the role it plays in charter renewal. To help us routinely meet our goals, AAS will use interim assessments provided by CAASPP, as well as annually administer the SBAC and CST tests to scholars in the appropriate grades. Additionally, AAS will administer the CELDT when necessary and the Physical Fitness Test. While the CAHSEE is no longer used, if a replacement is implemented, AAS will administer that as well.

## Other Assessments

AAS will have all new scholars take a diagnostic assessment during the beginning of Virtual Learning. Returning scholars will take the same diagnostic assessment during the first few weeks of school. This assessment will also be given 1 or more times throughout the year. The results from these assessments will be used to help guide instruction and monitor progress. As scholars take the assessment, i-Ready provides instructional assistance which is aligned with the scholar's diagnostic results. Teachers can use this instructional component as additional tools and resources for scholars.

## Curriculum Assessments

Throughout the curriculum, there are quizzes after each section, and tests after each unit. These curricula based exams allow teachers to monitor for understanding and re-teach areas as necessary. Material used in Learning Labs can come from these exams. These tests and quizzes, along with writing prompts and samples, allow teachers to target areas for individualized instruction and assistance.

## IV. Governance

*Governing Law: The governance structure of the school, including, but not limited to, the process to be followed by the school to ensure parental involvement. EC Section 47605 (b)(5)(D)*

### Non-Profit Public Benefit Corporation

AAS will be operated by Academy of Arts and Sciences, a California Nonprofit Public Benefit Corporation. *See Appendix E for the Board of Directors' Bios, Appendix F for the Articles of Incorporation, Appendix G for the By-Laws and Appendix for the Board Policy Manual.*

AAS will operate autonomously from Mupu, with the exception of the supervisory oversight as required by statute and other contracted services as negotiated between Mupu and AAS. Pursuant to California EC Section 47604(c), Mupu shall not be liable for the debts and obligations of AAS, operated by a California non-profit benefit corporation, or for claims arising from the performance of acts, errors, or omissions by AAS as long as Mupu has complied with all oversight responsibilities required by law.

### Board of Directors

Academy of Arts and Sciences is governed by a Board of Directors who shall be selected, serve, and govern AAS in accordance with their adopted bylaws, which shall be maintained to align with the terms of this charter and applicable law.

In accordance with EC Section 47604(b), Mupu may appoint a representative to serve on the Board of Directors.

The Academy of Arts and Sciences Board of Directors will have three (3) – seven (7) members, for a three-year term, with no term limitations.

The Board of Directors meetings will be headed by a Board Chair, who will be elected annually by the Board at its Annual Meeting.

As long as quorum exists as defined by the bylaws, measures voted on by the Board of Directors may be passed with a simple majority of present members.

### Board Duties

The Board of Directors will be responsible for the operation and fiscal affairs of AAS, including but not limited to:

- Approval of the annual school budget
- Approval of discipline, dismissal and expulsions
- Approval of bylaws, resolutions, and policies of school operation
- Approval of all changes to the charter to be submitted to Mupu as necessary in accordance with applicable law
- Long-term strategic planning for AAS
- Participation as necessary in dispute resolution
- Monitoring overall scholar performance



- Monitoring the performance of AAS and taking necessary action to ensure that AAS remains true to its mission and charter
- Monitoring the fiscal solvency of AAS
- Participation in the AAS' independent fiscal audit
- Increasing public awareness of AAS

AAS will update Mupu of changes to the Board of Directors. *See Appendix E for the current composition of the Board of Directors.*

The Board of Directors may initiate and carry out any program or activity that is not in conflict with or inconsistent with any law and which is not in conflict with the purposes for which charter schools are established.

#### Board Meetings

The Academy of Arts and Sciences Board of Directors will meet at least four (4) times yearly pursuant to the approved master calendar and shall set additional special board meetings as necessary and in accordance with the Brown Act.

AAS shall adopt a conflicts code which shall comply with the Political Reform Act, Government Code Section 87100, applicable conflict restrictions required by the Corporations Code, and Government Code Section 1090, and any statutory or regulatory conflicts restrictions that may be adopted in the future as applicable to AAS.

#### Board Training

The Board of Directors shall participate annually in training regarding board governance, the Brown Act, and conflicts of interest rules.

#### Board Delegation of Duties

The Board may execute any powers delegated by law to it and shall discharge any duty imposed by law upon it and may delegate to an employee or contractor of AAS any of those duties. The Board, however, retains ultimate responsibility over the performance of those powers or duties so delegated. Such delegation will:

- Be in writing
- Specify the entity designated
- Describe in specific terms the authority of the Board being delegated, any conditions on the delegated authority or its exercise and the beginning and ending dates of the delegation
- Require an affirmative vote of a majority of present Board members

### Charter School Chief Executive

The President & CEO will be the leader of AAS. The President & CEO will report directly to the Academy of Arts and Sciences Board of Directors, and s/he is responsible for the orderly operation and fiscal affairs of AAS, including but not limited to:

- Provide leadership to AAS
- Attend meetings at Mupu as requested by Mupu and stay in direct contact with Mupu to assist Mupu in its oversight duties
- Supervise all employees of AAS
- Prepare proposals of policies for adoption by the Board of Directors
- Advise the Board of Directors and make written recommendations to the Board on programs, policies, budget and other school matters
- Communicate with AAS' legal counsel
- Participate in the dispute resolution procedure and the complaint procedure when necessary
- Provide all legally required financial reports to Mupu
- Compliance with the budget as approved by the Board in accordance with generally accepted accounting principles
- Provide assistance and coordination in the implementation of curriculum
- Oversee parent/scholar/teacher relations
- Oversee scholar disciplinary matters
- Attend all AAS Board of Director meetings and attend as necessary Mupu Board meetings
- Foster an amicable relationship between Mupu and AAS and facilitate a sharing of resources between both entities
- Present Annual Report to the AAS Board and, upon review by the AAS Board, present report to the Mupu Board and the Mupu Superintendent

The above duties may be delegated or contracted as approved by the Board to another employee of AAS or to an appropriate third party provider as allowed by applicable law.

### Parent Involvement

AAS will ensure parents have an opportunity to participate in governance of AAS through involvement in the Parent Advisory Council. The Parent Advisory Council shall be composed of parents who have children currently enrolled in AAS. The Parent Advisory Council shall meet regularly and shall make recommendations to the Board of Directors for all aspects of operation. The President & CEO or their designee shall attend all Parent Advisory Council meetings and shall report Parent Advisory Council recommendations to the Board of Directors. *See Appendix I for Board-approved committee charge.*

## V. Employee Qualifications

*Governing Law: The qualifications to be met by individuals to be employed by the school. EC Section 47605.6(b)(5)(F)*

Chief Executive Officer

Requirements, Qualification, Responsibilities

- Minimum bachelor's degree.
- Minimum five (5) years relevant experience.
- Collaborative leader who demonstrates the ability to work with staff and community partners in a cohesive and integrated way by bringing people together. When appropriate provides opportunities for collaboration. Demonstrates compassion, but has the ability to make hard decisions.
- Strong experience in school finance and fundraising. This would include developing and monitoring the district budget while keeping the Board well informed.
- Be able to spearhead the development, communication and implementation of systemic growth strategies and processes that leverage cross-departmental assets and collaborations.
- Willing to create and articulate a vision for The Academy of Arts and Science which is aligned with a results orientated strategic plan that will move this charter to a new and improved level.
- Be able to use technology efficiently and effectively.
- Must be able to travel throughout the State of California for school-related activities.
- The President & CEO will be the leader of AAS. The President & CEO will report directly to the Academy of Arts and Sciences Board of Directors, and s/he is responsible for the orderly operation and fiscal affairs of AAS, including but not limited to:
  - Provide leadership to AAS
  - Hire or fire employees if necessary
  - Attend meetings at Mupu as requested by Mupu and stay in direct contact with Mupu to assist Mupu in its oversight duties
  - Supervise all employees of AAS
  - Prepare proposals of policies for adoption by the Board of Directors
  - Advise the Board of Directors and make written recommendations to the Board on programs, policies, budget and other school matters
  - Communicate with AAS' legal counsel
  - Participate in the dispute resolution procedure and the complaint procedure when necessary
  - Provide all legally required financial reports to Mupu
  - Compliance with the budget as approved by the Board in accordance with generally accepted accounting principles
  - Provide assistance and coordination in the implementation of curriculum
  - Oversee parent/scholar/teacher relations
  - Oversee scholar disciplinary matters

- Attend all AAS Board of Director meetings and attend as necessary Mupu Board meetings
- Foster an amicable relationship between Mupu and AAS and facilitate a sharing of resources between both entities
- Present Annual Report to the AAS Board and, upon review by the AAS Board, present report to the Mupu Board and the Mupu Superintendent
- The above duties may be delegated or contracted as approved by the Board to another employee of AAS or to an appropriate third party provider as allowed by applicable law.

## Teacher

### *Requirements, Qualification, Responsibilities*

- Minimum bachelor's degree
- Valid California Single Subject Teacher Credential or
- Valid California Multi Subject Teacher Credential
- California English Language Learner Authorization
- Online teaching experience and/or Online Teaching & Learning Certificate
- Must be able to travel throughout the State of California for school-related activities

A teacher is responsible for providing an educational atmosphere where students have the opportunity to fulfill their potential for intellectual, emotional, physical, and psychological growth. This person is responsible for organizing and implementing an instructional program that will result in students achieving academic success and are in alignment with the policies, goals, objectives and philosophies of Academy of Arts & Sciences and the State of California.

## Teacher Recruitment

AAS will develop a comprehensive teacher recruitment policy to attract highly- qualified, credentialed teachers. AAS' recruitment strategies for employing highly qualified teachers include using established teacher recruiting services, such as Ed Join, and other generally acceptable strategies.

Candidates are evaluated using these standards:

- Committed to scholars and learning
- Experience teaching in an online environment
- Highly Qualified under applicable requirements of the No Child Left Behind Act
- Technologically knowledgeable
- Skilled in management of learning
- Reflective in their practice
- Community-oriented

Required educational level / credentialing:

AAS meets applicable Every Student Succeeds Act (“ESEA”) requirements with respect to teachers and paraprofessional employees, and teachers meet the requirements for employment as per California EC section 47605(l).

All AAS teachers are “highly qualified” as that term is defined under the ESEA and further defined by California state regulations implementing the ESEA requirements, as applicable to charter schools. AAS, as an Independent Study program, is an “alternative instructional” setting (EC Section 44865(k)) and therefore can have its teachers demonstrate ESEA subject matter competency for ELA, Math, Science and Social Studies through the VPSS (California Subject Matter Verification Process). In accordance with EC Section 47605(l), teachers of core, college preparatory subjects (i.e., English/language arts, math, science, history/social science) hold a Commission on Teacher Credentialing certificate, permit, or other document equivalent to that which a teacher in a noncharter public school would be required to hold. These teachers are responsible for overseeing the scholars’ academic progress and for monitoring grading and matriculation decisions. As specified in EC Section 47605(l), AAS has flexibility regarding the qualifications needed for teachers in non-core, non-college preparatory subject areas. As required by the ESEA, AAS notifies parents/guardians of students at the school if any teachers teaching a core subject will not meet these requirements.

A teacher is responsible for providing an educational atmosphere where students have the opportunity to fulfill their potential for intellectual, emotional, physical, and psychological growth. This person is responsible for organizing and implementing an instructional program that will result in students achieving academic success and are in alignment with the policies, goals, objectives and philosophies of AAS, the Ventura County Board of Education and the State of California.

## VI. Health and Safety Procedures

*Governing Law: The procedures that the school will follow to ensure the health and safety of pupils and staff. These procedures shall include the requirement that each employee of the school furnish the school with a criminal record summary as described in Section 44237. EC Section 47605.6(b)(5)(G)*

The following is a summary of the health and safety policies of AAS:

- Procedures for Background Checks Employees and contractors of AAS are required to submit to a criminal background check and to furnish a criminal record summary as required by EC Sections 44237 and 45125.1.
- Applicants for employment must submit two sets of fingerprints to the California Department of Justice for the purpose of obtaining a criminal record summary.
- The Director of Operations of AAS shall monitor compliance with this policy.
- Volunteers will need to be fingerprinted and receive background clearance prior to volunteering without the direct supervision of a credentialed employee.
- All non-certificated and certificated staff are mandated child abuse reporters and shall follow all applicable reporting laws.
- Tuberculosis Testing Faculty and staff shall be tested for tuberculosis prior to commencing employment and working with scholars as required by EC Section 49406.
- According to SB 277, scholars enrolled in an independent study program do not need to be immunized. We do ask for immunization records upon enrollment, but cannot legally deny a scholar an education because of a lack of immunizations.

In order to provide safety for all scholars and staff, AAS has adopted full health and safety policies and procedures and risk management policies at its Central Office site in consultation with its insurance carriers and risk management experts. These policies are incorporated into the AAS Injury and Illness Prevention Program (I.I.P.P.) and are reviewed on an ongoing basis by the Director of Operation and President & CEO.

All non-certificated and certificated staff receive online compliance training annually on Child Abuse Reporting, Blood Borne Pathogens and Anti-Harassment through The Law Room. AAS shall ensure that staff is trained annually on its health and safety policies. A complete copy of the school's health and safety policies and procedures are available upon request.

The following is a summary of the health and safety policies of AAS: Procedures for Background Checks Employees and contractors of AAS are required to submit to a criminal background check and to furnish a criminal record summary as required by EC Sections 44237 and 45125.1. Applicants for employment must submit two sets of fingerprints to the California Department of Justice for the purpose of obtaining a criminal record summary. The Director of Operations of AAS shall monitor compliance with this policy. Volunteers who will volunteer outside of the direct supervision of a credentialed employee shall be fingerprinted and receive background clearance prior to volunteering without the direct supervision of a credentialed employee.

Role of Staff as Mandated Child Abuse Reporters

All non-certificated and certificated staff are mandated child abuse reporters and shall follow all applicable reporting laws. Tuberculosis Testing Faculty and staff shall be tested for tuberculosis prior to commencing employment and working with scholars as required by EC Section 49406.

Drug Free/Alcohol Free/Smoke Free Environment

Any facilities operated by AAS shall function as a drug, alcohol and tobacco free workplace.

## VII. Racial and Ethnic Balance

*Governing Law: The means by which the school will achieve a racial and ethnic balance among its pupils that is reflective of the general population residing within the territorial jurisdiction of the school district to which the charter petition is submitted. EC Section 47605.6(b)(5)(H)*

AAS is public charter school, open to all children with in grades TK-12<sup>th</sup> that live within the authoring or neighboring county, regardless of race or ethnicity. Achieving racial and ethnic balance is important in public education. To achieve this, AAS will market and recruit in areas that can assist in achieving a racially and ethnically diverse scholar body. Participating in community events and activities is useful in reaching multiple cultures and ethnicities. We will continue to work towards creating community partnerships that will allow us to reach scholars in the areas that we serve. Additionally, our enrollment team consists of a bilingual staff which allows for the answering of questions from perspective families in multiple languages.



## VIII. Admission Requirements

*Governing Law: Admissions requirements, if applicable. EC Section 47605(b) (5) (H)*

Academy of Arts & Sciences will be nonsectarian in its programs, admission policies, and all other operations, and will not charge tuition nor discriminate on the basis of the characteristics listed in Section 220 (actual or perceived disability, gender, nationality, race or ethnicity, religion, sexual orientation, or any other characteristic that is contained in the definition of hate crimes set forth in Section 422.55 of the Penal Code or association with an individual who has any of the aforementioned characteristics). AAS shall comply with all applicable legally required minimum and maximum age requirements. To enroll in AAS, a scholar must be five (5) or before September 1st in order to be admitted to Kindergarten at any time during the school year. A scholar's age cannot exceed 19 years; if a scholar was not attending school at any time after his/her 19th birthday he/she may not enroll with AA. Scholars must have a completed AAS Enrollment Packet, Master Agreement and applicable compliance documents. Scholars must reside within a county, or contiguous county, AAS serves and provide proof of residency. If while attending AAS, a scholar moves, a new proof of residency must be submitted within 10 school days (EC 51748). Independent Study shall not be available to TK-12 scholars whose residence status is based solely on their parent/guardian/caregiver's employment within district boundaries. EC 48204(f) 51747.3 (c) Scholars may only be enrolled in AAS and not concurrently enrolled in another school, public or private (unless prior permission is given for a community college). All Scholars and learning coaches must complete a virtual learning course prior to beginning their academic courses. At any time throughout the enrollment period with AAS parents/guardians may be requested to provide updated information. All scholars must have an email address to enroll with AAS. Upon enrollment the school will provide each scholar in grades 6-12 with a school email address.

The Enrollment Packet includes the following forms:

- Completion of a Scholar Registration Form
- Proof of Immunization
- Proof of Residency
- Home Language Survey
- Completion of Emergency Medical Information Form
- Proof of minimum and maximum age requirements, e.g. birth certificate
- Execution of a Master Agreement as required by Ed Code
- Completion of Technology Use and Parent Permission Forms

All scholars who wish to attend AAS shall be admitted, subject only to capacity. Admission to AAS shall not be determined by the place of residence of the scholar or his or her parent in the State, except as provided in EC Section 47605(d) (2).

While we do not currently have an enrollment cap, we do have a procedure in place if a cap were ever imposed. If the number of scholars who wish to attend the school exceeds the school's capacity, admission, except for existing scholars of AAS, shall be determined by a public random drawing. In the case of a public random drawing, the following will be given preference for admission to the school:

1. Existing scholars enrolled in AAS

2. Siblings of existing scholars enrolled in AAS
3. Children of school staff
4. Scholars who reside in the Mupu District

All applications drawn after reaching capacity will be placed on a wait-list, in order in which they are drawn.

#### Non-Discrimination

*Governing Law: The means by which the school will achieve racial and ethnic balance among its pupils that is reflective of the general population residing within the territorial jurisdiction of the school district to which the charter petition is submitted. EC Section 47605 (b)(5)(G)*

AAS will implement a scholar recruiting strategy that includes but is not necessarily limited to the following elements or strategies to ensure a racial and ethnic balance among scholars that is reflective of the territorial jurisdiction of Mupu Elementary School District:

- An enrollment process that is scheduled and adopted to include a timeline that allows for a broad-based recruiting and application process.
- The development of promotional and informational material that appeals to all of the various racial and ethnic groups represented in Mupu.
- Scholar recruitment efforts may include, but are not limited to, direct mail, print advertising, and informational meetings directed toward targeted scholar populations to recruit scholars from the various racial and ethnic groups represented in Mupu.

## IX. Financials

### Insurance

AAS shall acquire and finance general liability, workers' compensation, and other necessary insurance of the types and in the amounts required for an enterprise of similar purpose and circumstance using recommendations from Mupu insurers. The Mupu Board of Trustees shall be named as an additional insured on all policies of AAS and to the extent AAS is named as an additional insured pursuant to a contract between AAS and a service provider, AAS shall ensure the extension of the "additionally insured" to Mupu as well. Prior to opening, AAS shall provide evidence of the above insurance coverage to Mupu. AAS shall hold harmless, defend, and indemnify Mupu, its Board members, officers and employees, from and against any and all actions, claims, damages, demands, and liabilities, regardless of forum, which relate to or arise out of any acts, debts, obligations, errors, or omissions of the School, its Board members, officers, employees, vendors, affiliates or agents. To the extent AAS is indemnified in a contract between a service provider and AAS, AAS shall ensure the extension of the indemnification to Mupu as well.

### Financial Reporting

*Governing Law: The petitioner or petitioners shall also be required to provide financial statements that include a proposed first year operational budget, including startup costs, and cash flow and financial projections for the first three years of operation. -- EC Section 47605(g)*

The AAS Board of Directors has a Finance Committee to oversee selection of an independent auditor and the completion of an annual audit of the school's financial affairs. Each audit is made by a certified public accountant selected from the directory of certified public accountants designated by the State Controller's Office as active to conduct audits of local education agencies.

Currently, we use Christy White and Associates as our auditors. This auditor has experience with audits of educational entities and education finance, preferably with charter schools. The scope of the audit includes all applicable provisions within the California Code of Regulations governing audits of charter schools as published in the State Controller's K-12 Audit Guide and any other elements as required by applicable law. The audit is conducted in accordance with generally accepted accounting principles applicable to the school and verifies the accuracy of the school's financial statements, average daily attendance and enrollment accounting practices, and review the school's internal controls.

By December 15th of each year, the annual audit will be completed and a copy of the auditor's findings is forwarded to the Ventura County Superintendent of Schools, the State Controller, and the California Department of Education.

The Finance Committee reviews any audit exceptions or deficiencies with senior staff and reports to the AAS Board of Directors with recommendations on how to resolve them. The Board reports to the County regarding how the exceptions and deficiencies have been or will be resolved to the satisfaction of the County, along with an anticipated timeframe for the same. In

addition, the County’s primary factor when deciding whether an audit exception or deficiency is resolved is whether the auditor considers the item resolved; however, the County may reserve the right to only consider an item resolved once the County believes the item is resolved to its satisfaction. Audit appeals or requests for summary review shall be submitted to the Education Audit Appeals Panel (“EAAP”) in accordance with applicable law. The independent financial audit of AAS is a public record to be provided to the public upon request.

### *Budget and Financial Reporting Schedule*

AAS will annually prepare and submit to the County the following reports in accordance with EC Section 47604.33, and shall provide additional fiscal reports as requested by the County:

- On or before July 1st, a preliminary budget.
- On or before July 1st, an annual update (LCAP) required pursuant to EC Section 47606.5
- On or before December 15th, an interim financial report which reflects changes to the final budget through October 31st. Additionally, on December 15, a copy of the AAS’ annual, independent financial audit report for the preceding fiscal year shall be delivered to the State Controller, California Department of Education, and County Superintendent of Schools.
- On or before March 15th, a second interim financial report which reflects changes to the final budget through January 31<sup>st</sup>
- On or before September 15th, a final unaudited financial report for the prior full fiscal year.

### Transportation

No transportation to and from school will be provided for scholars by AAS except as required by law for scholars with disabilities.

### Independent Fiscal Audit

*Governing Law: The manner in which an annual, independent financial audit shall be conducted, which shall employ generally accepted accounting principles, and the manner in which audit exceptions and deficiencies shall be resolved to the satisfaction of the chartering authority—EC Section 47605 (b)(5)(I)*

An annual independent fiscal audit of the books and records of AAS will be conducted as required under Charter School Act, section 47605(b)(5)(I) and 47605(m). The books and records of AAS will be kept in accordance with generally accepted accounting principles, and shall be conducted in accordance with applicable provisions within the California Code of Regulations governing audits of charter schools as published in the State Controllers TK-12 Audit Guide.

The auditor will have, at a minimum, a CPA and educational institution audit experience and shall be included by the State Controller's Office on its published list as an educational audit provider. To the extent required under applicable federal law, the audit scope will be expanded to include items and processes specified in applicable Office of Management and Budget Circulars.

It is anticipated that the annual audit will be completed within four months of the close of the fiscal year and that a copy of the auditor's findings will be forwarded to Mupu, the County Superintendent of Schools, the State Controller, and to the CDE by the 15th of December of each

year. The CEO, along with the audit committee, will review any audit exceptions or deficiencies and report to AAS Board of Directors with recommendations on how to resolve them. The Board will submit a report to Mupu describing how the exceptions and deficiencies have been or will be resolved to the satisfaction of Mupu along with an anticipated timeline for the same.

The independent fiscal audit of AAS is public record to be provided to the public upon request.

## X. Suspension and Expulsion Policies

*Governing Law: The procedures by which pupils can be suspended or expelled. EC Section 47605.6(b)(5)(J)*

The Pupil Suspension and Expulsion Policy has been established in order to promote learning and protect the safety and well-being of all scholars at AAS. When the policy is violated, it may be necessary to suspend or expel a scholar from AAS. This policy shall serve as AAS' policy and procedures for scholar suspension and expulsion, and it may be amended from time to time without the need to amend the charter so long as the amendments comply with legal requirements and as required by Mupu, approved as material revisions to the charter in accordance with EC Section 47607. Although AAS scholars work from home, this policy is written broadly to apply as needed to AAS scholars at school-sponsored activities or at school facilities.

Staff shall enforce disciplinary rules and procedures fairly and consistently among all scholars. This policy and its procedures will clearly describe discipline expectations.

Discipline includes but is not limited to advising and counseling scholars. Corporal punishment shall not be used as a disciplinary measure against any scholar. Corporal punishment includes the willful infliction of or willfully causing the infliction of physical pain on a scholar. For purposes of the policy, corporal punishment does not include an employee's use of force that is reasonable and necessary to protect the employee, scholars, staff or other persons or otherwise comply with legal requirements regarding restraints.

AAS administration shall ensure that scholars and their parents/guardians are notified in writing upon enrollment of all discipline policies and procedures.

Suspended or expelled scholars shall be excluded from all school and school-related activities unless otherwise agreed during the period of suspension or expulsion.

A scholar identified as an individual with disabilities or for whom AAS has a basis of knowledge of a suspected disability pursuant to the Individuals with Disabilities Education Improvement Act of 2004 ("IDEIA") or who is qualified for services under Section 504 of the Rehabilitation Act of 1973 ("Section 504") is subject to the same grounds for suspension and expulsion and is accorded the same due process procedures applicable to regular education scholars except when federal and state law mandates additional or different procedures. AAS will follow all applicable federal and state laws, including the IDEIA, Section 504, implementing regulations and implementing state law and regulations, when imposing any form of discipline on a scholar identified as an individual with disabilities or for whom AAS has a basis of knowledge of a suspected disability or who is otherwise qualified for such services or protections in according due process to such scholars.

### A. Grounds for Suspension and Expulsion of Scholars

A scholar may be suspended or expelled for prohibited misconduct if the act is related to

- 1) a school activity, 2) school attendance, and/or 3) an AAS sponsored event.

A. Pupil may be suspended or expelled for acts that are enumerated below and related to school activity or attendance that occur at any time, including, but not limited to, and of the following:

- a) while on school grounds

- b) while going to or coming from school
- c) during, going to, or coming from a school-sponsored activity

B. Enumerated Offenses

(a) Scholars shall be immediately suspended pursuant to this policy and shall be recommended for expulsion if the President & CEO or designee determines that a scholar has committed any of the following acts at school or at a school activity off campus grounds:

1. If it is determined by the Board that a scholar has brought a fire arm or destructive device, as defined in Section 921 of Title 18 of the United States Code, on to an AAS property/AAS sponsored event or to have possessed a firearm or dangerous device on campus, the scholar shall be expelled for one year, pursuant to the Federal Gun Free Schools Act of 1994.

(b) Scholars may be suspended or expelled for any of the following acts when it is determined the pupil:

1. Caused, attempted to cause, or threatened to cause physical injury to another person.
2. Willfully used force of violence upon the person of another, except self-defense.
3. Possessed, sold, or otherwise furnished any firearm, knife, explosive, or other dangerous object unless, in the case of possession of any object of this type, the scholars had obtained written permission to possess the item from a certificated school employee, with the President & CEO's concurrence.
4. Unlawfully possessed, used, sold or otherwise furnished, or was under the influence of any controlled substance, as defined in Health and Safety Code 11053-11058, alcoholic beverage, or intoxicant of any kind.
5. Unlawfully offered, arranged, or negotiated to sell any controlled substance as defined in Health and Safety Code 11053-11058, alcoholic beverage or intoxicant of any kind, and then sold, delivered or otherwise furnished to any person another liquid substance or material and represented same as controlled substance, alcoholic beverage or intoxicant.
6. Committed or attempted to commit robbery or extortion.
7. Caused or attempted to cause damage to school property or private property.
8. Stole or attempted to steal school property or private property.
9. Possessed or used tobacco or products containing tobacco or nicotine products, including but not limited to cigars, cigarettes, miniature cigars, clove cigarettes, smokeless tobacco, snuff, chew packets and betel. This section does not prohibit the use of his or her own prescription products by a pupil.
10. Committed an obscene act or engaged in habitual profanity or vulgarity.



11. Unlawfully possessed or unlawfully offered, arranged, or negotiated to sell any drug paraphernalia, as defined in Health and Safety Code 11014.5.
12. Disrupted school activities or otherwise willfully defied the valid authority of supervisors, teachers, administrators, other school officials, or other school personnel engaged in the performance of their duties.
13. Knowingly received stolen school property or private property.
14. Possessed an imitation firearm, i.e.: a replica of a firearm that is so substantially similar in physical properties to an existing firearm as to lead a reasonable person to conclude that the replica is a firearm.
15. Committed or attempted to commit a sexual assault as defined in Penal code 261, 266c, 286, 288, 288a or 289, or committed a sexual battery as defined in Penal Code 243.4.
16. Harassed, threatened, or intimidated a scholar who is a complaining witness or witness in a school disciplinary proceeding for the purpose of preventing that scholar from being a witness and/or retaliating against that scholar for being a witness.
17. Unlawfully offered, arranged to sell, negotiated to sell, or sold the prescription drug Soma.
18. Engaged in, or attempted to engage in, hazing. For the purposes of this subdivision, "hazing" means a method of initiation or pre-initiation into a pupil organization or body, whether or not the organization or body is officially recognized by an educational institution, which is likely to cause serious bodily injury or personal degradation or disgrace resulting in physical or mental harm to a former, current, or prospective pupil. For purposes of this section, "hazing" does not include athletic events or school-sanctioned events.
19. Made terrorist threats against school officials and/or school property. For purposes of this section, "terroristic threat" shall include any statement, whether written or oral, by a person who willfully threatens to commit a crime which will result in death, great bodily injury to another person, or property damage in excess of one thousand dollars (\$1,000), with the specific intent that the statement is to be taken as a threat, even if there is no intent of actually carrying it out, which, on its face and under the circumstances in which it is made, is so unequivocal, unconditional, immediate, and specific as to convey to the person threatened, a gravity of purpose and an immediate prospect of execution of the threat, and thereby causes that person reasonably to be in sustained fear for his or her own safety or for his or her immediate family's safety, or for the protection of school district property, or the personal property of the person threatened or his or her immediate family.
20. Committed sexual harassment, as defined in EC Section 212.5. For the purposes of this section, the conduct described in Section 212.5 must be considered by a reasonable person of the same gender as the victim to be sufficiently severe or



pervasive to have a negative impact upon the individual's academic performance or to create an intimidating, hostile, or offensive educational environment. This section shall apply to pupils in any of grades 4 to 12, inclusive.

21. Caused, attempted to cause, threaten to cause or participated in an act of hate violence, as defined in subdivision (e) of Section 233 of the EC. This section shall apply to pupils in any of grades 4 to 12, inclusive.
22. Intentionally harassed, threatened or intimidated a scholar or group of scholars to the extent of having the actual and reasonably expected effect of materially disrupting class work, creating substantial disorder and invading scholar rights by creating an intimidating or hostile educational environment. This section shall apply to pupils in any of grades 4 to 12, inclusive.
23. Engaged in an act of bullying, including, but not limited to, bullying committed by means of an electronic act, as defined in subdivisions (f) and (g) of Section 32261 of the EC, directed specifically toward a pupil or school personnel.

Alternatives to suspension or expulsion will first be attempted with scholars who are truant, tardy, or otherwise absent from assigned school activities.

24. Engaged in an "Electronic act of bullying. Electronic Act means the creation or transmission originated on or off the school site, by means of an electronic device, including, but not limited to, a telephone, wireless telephone, or other wireless communication device, computer, or pager, of a communication, including, but not limited to, any of the following:

(i) A message, text, sound, or image.

(ii) A post on a social network Internet Web site, including, but not limited to:

(I) Posting to or creating a burn page. "Burn page" means an Internet Web site created for the purpose of having one or more of the effects listed in paragraph (1).

(II) Creating a credible impersonation of another actual pupil for the purpose of having one or more of the effects listed in paragraph (1). "Credible impersonation" means to knowingly and without consent impersonate a pupil for the purpose of bullying the pupil and such that another pupil would reasonably believe, or has reasonably believed, that the pupil was or is the pupil who was impersonated.

(III) Creating a false profile for the purpose of having one or more of the effects listed in paragraph (1). "False profile" means a profile of a fictitious pupil or a profile using the likeness or attributes of an actual pupil other than the pupil who created the false profile.

(iii) An act of cyber sexual bullying.

(I) For purposes of this clause, "cyber sexual bullying" means the dissemination of, or the solicitation or incitement to disseminate, a photograph or other visual recording by a pupil to another pupil or to school personnel by means of an electronic act that has or can be reasonably predicted to have one or more of the effects described in subparagraphs (A) to (D), inclusive, of paragraph (1). A photograph or other visual recording, as described above, shall include the depiction of a nude, semi-nude, or

sexually explicit photograph or other visual recording of a minor where the minor is identifiable from the photograph, visual recording, or other electronic act.

C. Suspension Procedure

Suspensions shall be initiated according to the following procedures:

1. Conference- Suspension shall be preceded, if possible, by a conference conducted by the President & CEO or designee with the scholar and his or her parent and, whenever practical, the teacher, supervisor or school employee who referred the scholar to the President & CEO. The conference may be omitted if the President & CEO or designee determines that an emergency situation exists. An “emergency situation” involves a clear and present danger to the lives, safety or health of scholars or school personnel. If a scholar is suspended without this conference, both the parent/guardian and scholar shall be notified of the scholar’s right to return to school for the purpose of a conference.

At the conference, the pupil shall be informed of the reason for the disciplinary action and the evidence against him or her and shall be given the opportunity to present his or her version and evidence in his or her defense.

This conference shall be held within two school days, unless the pupil waives this right or is physically unable to attend for any reason including, but not limited to, incarceration or hospitalization.

No penalties may be imposed on a pupil for failure of the pupil’s parent or guardian to attend a conference with school officials. Reinstatement of the suspended pupil shall not be contingent upon attendance by the pupil’s parent or guardian at the conference.

2. Notice to Parents/Guardians - At the time of suspension, the President & CEO or designee shall make a reasonable effort to contact the parent/guardian by telephone or in person. Whenever a scholar is suspended, the parent/guardian shall be notified in writing of the suspension and the date of return following suspension. This notice shall state the specific offense committed by the scholar. In addition, the notice may also state the date and time when the scholar may return to school. If school officials wish to ask the parent/guardian to confer regarding matters pertinent to the suspension, the notice may request that the parent/guardian respond to such requests without delay.
3. Suspension Time Limits/Recommendation for Placement/Expulsion- Suspensions, when not including a recommendation for expulsion, shall not exceed five (5) consecutive school days per suspension.

Upon a recommendation of Placement/Expulsion by the President & CEO or designee, the pupil and the pupil’s guardian or representative will be invited to a conference to determine if the suspension for the pupil should be extended pending an expulsion hearing. This determination will be made by the President & CEO or designee upon either of the following determinations: 1) the pupil’s presence will be disruptive to the education process; or 2) the pupil poses a threat or danger to others. Upon either

determination, the pupil's suspension will be extended pending the results of an expulsion hearing.

#### B. Authority to Expel

A scholar may be expelled either by the Governing Board following a hearing before it or by the Governing Board upon the recommendation of an Administrative Panel to be assigned by the Governing Board as needed. The Administrative Panel should consist of at least three members who are certificated and neither a teacher of the pupil or a Board member of the Governing Board. The Administrative Panel may recommend expulsion of any scholar found to have committed an expellable offense.

#### E. Expulsion Procedures

Scholars recommended for expulsion are entitled to a hearing to determine whether the scholar should be expelled. Unless postponed for good cause, the hearing shall be held within thirty (30) school days after the President & CEO or designee determines that the pupil has committed an expellable offense.

In the event an administrative panel hears the case, it will make a recommendation to the Governing Board for a final decision whether to expel. The hearing shall be held in closed session unless the pupil makes a written request for a public hearing three (3) days prior to the hearing.

Written notice of the hearing shall be forwarded to the scholar and the scholar's parent/guardian at least ten (10) calendar days before the date of the hearing. Upon mailing the notice, it shall be deemed served upon the pupil. The notice shall include:

1. The date and place of the expulsion hearing
2. A statement of specific facts, charges and offenses upon which the proposed expulsion is based
3. A copy of AAS' disciplinary rules which relate to the alleged violation
4. Notification of the scholar's or parent/guardian's obligation to provide information about the scholar's status at the school to any other school district or school to which the scholar seeks enrollment
5. The opportunity for the scholar or the scholar's parent/guardian to appear in person or to employ and be represented by counsel or a non-attorney advisor
6. The right to inspect and obtain copies of all documents to be used at the hearing
7. The opportunity to confront and question all witnesses who testify at the hearing
8. The opportunity to question all evidence presented and to present oral and documentary evidence on the scholar's behalf including witnesses

#### F. Special procedures for Expulsion Hearings Involving Sexual Assault or Battery Offenses

AAS may, upon finding a good cause, determine that the disclosure of either the identity of the witness or the testimony of that witness at the hearing, or both, would subject the witness to an unreasonable risk of psychological or physical harm. Upon this determination, the

testimony of the witness may be presented at the hearing in the form of sworn declarations which shall be examined only by the Governing Board, administrative panel, or the hearing officer. Copies of these sworn declarations, edited to delete the name and identity of the witness, shall be made available to the pupil.

1. The complaining witness in any sexual assault or battery case must be provided with a copy of the applicable disciplinary rules and advised of his/her right to (a) receive five days' notice of his/her scheduled testimony, (b) have up to two (2) adult support persons of his/her choosing present in the hearing at the time he/she testifies, which may include a parent, guardian, or legal counsel, and (c) elect to have the hearing closed while testifying.
2. AAS must also provide the victim a room separate from the hearing room for the complaining witness' use prior to and during breaks in testimony.
3. At the discretion of the person or panel conducting the hearing, the complaining witness shall be allowed periods of relief from examination and cross- examination during which he or she may leave the hearing room.
4. The person conducting the expulsion hearing may also arrange the seating within the hearing room to facilitate a less intimidating environment for the complaining witness.
5. The person conducting the expulsion hearing may also limit time for taking the testimony of the complaining witness to the hours he/she is normally in school, if there is no good cause to take the testimony during other hours.
6. Prior to a complaining witness testifying, the support persons must be admonished that the hearing is confidential. Nothing in the law precludes the person presiding over the hearing from removing a support person whom the presiding person finds is disrupting the hearing. The person conducting the hearing may permit any one of the support persons for the complaining witness to accompany him or her to the witness stand.
7. If one or both of the support persons is also a witness, AAS must present evidence that the witness' presence is both desired by the witness and will be helpful to AAS. The person presiding over the hearing shall permit the witness to stay unless it is established that there is a substantial risk that the testimony of the complaining witness would be influenced by the support person, in which case the presiding official shall admonish the support person or persons not to prompt, sway, or influence the witness in any way. Nothing shall preclude the presiding officer from exercising his or her discretion to remove a person from the hearing whom he or she believes is prompting, swaying, or influencing the witness.
8. The testimony of the support person shall be presented before the testimony of the complaining witness and the complaining witness shall be excluded from the courtroom during that testimony.
9. Especially for charges involving sexual assault or battery, if the hearing is to be conducted in the public at the request of the pupil being expelled, the complaining witness shall have the right to have his/her testimony heard in a closed session when testifying at a public meeting would threaten serious psychological harm to the complaining witness and there are not alternative procedures to avoid the threatened harm. The alternative procedures

may include videotaped depositions or contemporaneous examination in another place communicated to the hearing by means of closed-circuit television.

10. Evidence of specific instances of a complaining witness' prior sexual conduct is presumed inadmissible and shall not be heard absent a determination by the person conducting the hearing that extraordinary circumstances exist requiring the evidence be heard. Before such a determination regarding extraordinary circumstances can be made, the witness shall be provided notice and an opportunity to present opposition to the introduction of the evidence. In the hearing on the admissibility of the evidence, the complaining witness shall be entitled to be represented by a parent, legal counsel, or other support person. Reputation or opinion evidence regarding the sexual behavior of the complaining witness is not admissible for any purpose.

#### G. Record of Hearing

A record of the hearing shall be made and may be maintained by any means, including electronic recording, as long as a reasonably accurate and complete written transcription of the proceedings can be made.

#### H. Presentation of Evidence

While technical rules of evidence do not apply to expulsion hearings, evidence may be admitted and used as proof only if it is the kind of evidence on which reasonable persons can rely in the conduct of serious affairs. A recommendation by the Administrative Panel to expel must be supported by substantial evidence that the scholar committed an expellable offense.

Findings of fact shall be based solely on the evidence at the hearing. While hearsay evidence is admissible, no decision to expel shall be based solely on hearsay and sworn declarations may be admitted as testimony from witnesses of whom the Governing Board, Panel or designee determines that disclosure of their identity or testimony at the hearing may subject them to an unreasonable risk of physical or psychological harm.

If, due to a written request by the accused pupil, the hearing is held at a public meeting, and the charge is committing or attempting to commit a sexual assault or committing a sexual battery as defined in EC Section 48900, a complaining witness shall have the right to have his or her testimony heard in a session closed to the public.

The decision of the Administrative Panel shall be in the form of written findings of fact and a written recommendation to the Governing Board who will make a final determination regarding the expulsion. The final decision by the Governing Board shall be made within ten (10) school days following the conclusion of the hearing. The decision of the Governing Board is final.

If the expulsion hearing panel decides not to recommend expulsion, the pupil shall immediately be returned to his/her educational program.

## XI. Retirement Benefits

*Governing Law: The manner by which staff members of AASs will be covered by the State Teachers' Retirement System, the Public Employees' Retirement System, or federal social security. EC Section 47605.6(b)(5)(K).*

AAS's certificated staff participate in the California's State Teacher Retirement System (STRS), and non-certificated staff participate in the Social Security and/or the school sponsored 403(b) plan, a U.S. tax-advantaged retirement savings plan available for public education organizations according to the employee's position and eligibility. AAS participates in Social Security as required by law. At the County's request, AAS pays the County a reasonable percentage for the provision of such services, as per the MOU. The Board of Directors has adopted the attached teacher/administrator salary schedule (see Appendix). The Board of Directors revises the salary schedule from time to time. AAS does not use a formal salary schedule. AAS recognizes that many of our teachers and staff members might also be considering positions in surrounding school districts. AAS will therefore meet or exceed salary levels offered by these surrounding districts. Additional salary increases and bonus compensation are provided to employees. AAS is prepared to attract the most desirable candidates to the school by offering some individuals higher compensation than they would receive from local districts, if this is necessary to attract them to our program. The CEO, with approval from the AAS Board, has the authority to determine salaries, benefit levels and work year characteristics (e.g., length of year and day, vacation policies, etc.) for all employees.

*See Appendix J for Staff Handbook*

## XII. Attendance Alternatives

*Governing Law: The public school attendance alternatives for pupils residing within the county who choose not to attend AAS. EC Section 47605.6(b)(5)(O)*

Enrollment and attendance at AAS is by choice and voluntary. Scholars that reside in Mupu are able to attend the neighborhood public school, or choose to attend other charter schools.

### XIII. Return Rights

*Governing Law: A description of the rights of any employee of the school district upon leaving the employment of the school district to work in a charter school and of any rights of return to the school district after employment at a charter school. EC Section 47605 (b)(5)(M)*

Persons employed by AAS are not considered employees of Mupu for any purpose whatsoever. Employees of Mupu who resign from Mupu employment to work at AAS and who later wish to return to Mupu shall be treated the same as any other former Mupu employee seeking reemployment. AAS shall not have any authority to confer any rights to return on Mupu employees. Sick or vacation leave or years of service credit at the Mupu or any other school district will not be transferred to AAS. Employment by AAS provides no rights of employment at any other entity, including any rights in the case of closure of AAS.



## XIV. Dispute Resolution

*Governing Law: The procedures to be followed by AAS and the county board of education to resolve disputes relating to provisions of the charter. EC Section 47605.6(b)(5)(L)*

1. AAS and Mupu will be encouraged to attempt to resolve disputes between them amicably and reasonably without resorting to formal procedures.
2. In the event of a dispute between AAS and Mupu, the employees of AAS agree to first frame the issue in written format and refer the issue to the Superintendent of Mupu and President & CEO of AAS. In the event that the Mupu Board of Trustees believes that the dispute relates to an issue that could lead to revocation of the charter in accordance with EC 47607, the matter shall be handled in accordance with EC Section 47607 and shall not be subject to this dispute resolution process.
3. The AAS President & CEO and Mupu Superintendent shall informally meet and confer in a timely fashion to attempt to resolve the dispute, not later than five (5) business days from receipt of the statement.
4. If this meeting fails to resolve the dispute, the Superintendent and the President & CEO shall meet to jointly identify and agree upon a neutral third party mediator. The format of the mediation session shall be developed jointly by the Superintendent and President & CEO. Mediation shall be held within sixty (60) business days of receipt of the dispute statement. The costs of the mediator shall be split between Mupu and AAS. All timelines and procedures in this dispute resolution procedure may be revised if mutually agreed upon by Mupu and AAS. The President & CEO and Superintendent may assign a designee(s) for participation herein.
5. If the dispute remains unresolved after mediation, both AAS and Mupu shall be deemed to have exhausted their administrative remedies, thus, allowing either party to pursue any further available legal remedy under the law.

## XV. Closing Procedures

*Governing Law: A description of the procedures to be used if AAS closes, The procedures shall ensure a final audit of the school to determine the disposition of all assets and liabilities of the School, including plans for disposing of any net assets and for the maintenance and transfer of pupil records. EC Section 47605(b) (5) (P)*

Closure of AAS will be documented by official action of the Board of Directors. The action will identify the reason for closure. The official action will also identify an entity and person or persons responsible for closure-related activities.

The Board of Directors will promptly notify parents and scholars of AAS, Mupu, the Ventura County Office of Education, the School's SELPA, the retirement systems in which AAS' employees participate (e.g., State Teachers' Retirement System, and federal social security), and the California Department of Education of the closure as well as the effective date of the closure. This notice will also include the name(s) of and contact information for the person(s) to whom reasonable inquiries may be made regarding the closure; the pupils' school districts of residence; and the manner in which parents/guardians may obtain copies of pupil records, including specific information on completed courses and credits that meet graduation requirements.

The Board will ensure that the notification to the parents and scholars of AAS of the closure provides information to assist parents and scholars in locating suitable alternative programs. This notice will be provided promptly following the Board's decision to close AAS.

The Board will also develop a list of pupils in each grade level and the classes they have completed, together with information on the pupils' districts of residence, which they will provide to the entity responsible for closure-related activities.

As applicable, the School will provide parents, scholars and Mupu with copies of all appropriate scholar records and will otherwise assist scholars in transferring to their next school. All transfers of scholar records will be made in compliance with the Family Educational Rights and Privacy Act ("FERPA") 20 U.S.C. § 1232g. AAS will ask Mupu to store original records of AAS scholars. All records of AAS shall be transferred to Mupu upon school closure. If Mupu will not or cannot store the records, AAS shall work with the Ventura County Office of Education to determine a suitable alternative location for storage.

All state assessment results, special education records, and personnel records will be transferred to and maintained by the entity responsible for closure-related activities in accordance with applicable law.

As soon as reasonably practical, AAS will prepare final financial records. AAS will also have an independent audit completed within six months after closure. AAS will pay for the final audit. The audit will be prepared by a qualified Certified Public Accountant selected by AAS and will be provided to Mupu promptly upon its completion. The final audit will include an accounting of all financial assets, including cash and accounts receivable and an inventory of property, equipment, and other items of material value, an accounting of the liabilities, including accounts payable and any reduction in apportionments as a result of audit findings or other investigations, loans, and unpaid staff compensation, and an assessment of the disposition of any restricted funds received by or due to AAS.

AAS will complete and file any annual reports required pursuant to EC section 47604.33.

On closure of AAS, all assets of AAS, including but not limited to all leaseholds, personal property, intellectual property and all ADA apportionments and other revenues generated by scholars attending AAS, remain the sole property of the non-profit public benefit corporation and shall be distributed in accordance with the Articles of Incorporation upon the dissolution of the non-profit public benefit corporation to another California public educational entity which has established its tax exempt status under Section 501(c)(3) of the Internal Revenue Code, or the corresponding section of any future federal tax code, or shall be distributed to the federal government, or to a state or local government, for a public educational purpose. Any assets acquired from Mupu or Mupu property will be promptly returned upon school closure to the Mupu. The distribution shall include return of any grant funds and restricted categorical funds to their source in accordance with the terms of the grant or state and federal law, as appropriate, which may include submission of final expenditure reports for entitlement grants and the filing of any required Final Expenditure Reports and Final Performance Reports, as well as the return of any donated materials and property in accordance with any conditions established when the donation of such materials or property was accepted.

On closure, AAS shall remain solely responsible for all liabilities arising from the operation of the school.

As the school is operated by a non-profit public benefit corporation, should the corporation dissolve with the closure of the school, the Board will follow the procedures set forth in the California Corporations Code for the dissolution of a non-profit public benefit corporation and file all necessary filings with the appropriate state and federal agencies.

As specified by the Budget in the appendices, AAS will utilize the reserve fund to undertake any expenses associated with the closure procedures identified above.

## Appendices

Appendix A 2016-2017 School Calendar

Appendix B Master Agreement

Appendix C Scholar Handbook

Appendix D Counseling Handbook

Appendix E Board of Directors

Appendix F Articles of Incorporation

Appendix G Board By-Laws

Appendix H Board Policies

Appendix I Parent Involvement Policy

Appendix J Staff Handbook

Appendix K Middle School Course Catalogs

Appendix L High School Course Catalogs

Appendix M Budget Reports