



## Strong Start Academy

# STRONG START ACADEMY ELEMENTARY SCHOOL AT THE TONY HSIEH EDUCATION CENTER

## BOARD MEETING AGENDA 03/12/2026

Published on March 5, 2026 at 4:14 PM PST  
Amended on March 7, 2026 at 8:14 AM PST

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### Date and Time

Thursday March 12, 2026 at 5:00 PM PDT

### Location

City Hall, 495 S. Main Street, 5th Floor Conference Room, Las Vegas, NV

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### Agenda

	Purpose	Presenter	Time
<b>I. Opening Items</b>			<b>5:00 PM</b>
<b>A.</b> Call the Meeting to Order		Lorna James-Cervantes	3 m
<b>B.</b> Record Attendance		Lorna James-Cervantes	1 m
<b>C.</b> Public Comment		Lorna James-Cervantes	3 m



	Purpose	Presenter	Time
<b>V. Special Reports</b>			<b>5:33 PM</b>
<b>A.</b> Report by the City of Las Vegas regarding presentation summarizing the qualitative analysis of school data conducted by Harvard intern students in partnership with the City of Las Vegas.	FYI	Tammy Malich	10 m

**VI. Citizens Participation**

Public comment during this portion of the agenda must be limited to matters within the jurisdiction of the Board. No subject may be acted upon by the Board unless that subject is on the agenda and is scheduled for action. If you wish to be heard, come forward and give your name for the record. The amount of discussion on any single subject, as well as the amount of time any single speaker is allowed, may be limited. Public comment may also be given by calling 1-415-655-0001 and entering access code number 2660 059 4237 followed by the # sign.

**VII. Closing Items**

- A.** Adjourn Meeting FYI

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THIS MEETING WAS PROPERLY NOTICED AND POSTED AT THE FOLLOWING LOCATIONS IN ACCORDANCE WITH THE NOTICING STANDARDS AS OUTLINED IN NRS 241.020:

Strong Start Academy Elementary School website [www.clvstrongstartes.org](http://www.clvstrongstartes.org)  
 City Hall, 495 S. Main Street, 5th Floor Conference Room, Las Vegas, NV  
 The Nevada Public Notice website – [notice.nv.gov](http://notice.nv.gov)

# Coversheet

Approve Minutes from January 29, 2026 Board meeting.

**Section:** I. Opening Items  
**Item:** D. Approve Minutes from January 29, 2026 Board meeting.  
**Purpose:** Approve Minutes  
**Submitted by:**  
**Related Material:** DRAFT\_Board\_Meeting\_Minutes\_1.29.2026 .pdf

Lorna James-Cervantes, President  
Maria Tamayo-Soto, Treasurer  
Alicia Arroyo, Secretary  
Dachresha Harris, Officer  
Dr. Alee Moore, Officer  
Angela Scurry, Officer  
Roxann McCoy, Officer  
Vanessa Mari, Officer  
Lori McGaughey, Officer

Miriam Benitez, Executive Director



## DRAFT Board Meeting Minutes of the Strong Start Academy Board Meeting

**Date:** Thursday, January 29, 2026

**Time:** 9:00 AM PST

**Location:** City Hall, 495 S. Main Street, Fifth Floor, Las Vegas, NV

### I. Opening Items

**A.** The meeting was called to order by Chair Lorna James-Cervantes at 9:05 AM with confirmation of quorum.

**B. Roll Call**

1. **Present:** Lorna James-Cervantes, Maria Tamayo-Soto, Dr. Vanessa Mari, Dr. Alee Moore, Alicia Arroyo, Roxann McCoy, Dachresha Harris, Angela Scurry.
2. **Absent:** Lori McGaughey

**C. Public Comment**

1. No public comments were made during this portion of the agenda. No comments received via WebEx, email, or phone.

**D. Approval of Minutes**

1. The minutes from the November 20th, 2025 meeting were reviewed and approved pending corrections noted and amended: Names in items 4D.
  - i. **Motion:** Maria Tamayo-Soto; **Second:** Alee Moore; **Vote:** Unanimously approved

### II. Finance

**A. Financial Reports:** Presented by Nandini Vaishnav

1. **Forecast vs. Budget:** Net income holding at approximately \$215,000, an improvement of about \$4,000 driven by federal revenue increases offset by higher supplies expenses.
2. **Budget Amendment:** One amendment completed for AB 3908; Board may see a spring amendment if > 10% expense variance or > 5% enrollment change emerges.

3. **Balance Sheet Strength:** Liquid assets  $\approx$  \$2.6M; liabilities  $\approx$  \$268K; liabilities (including PERS) are being paid down monthly; metrics remain very strong.
4. **Grants:** All reimbursement-based; some reimbursements temporarily on hold pending SPCSA amendments. Spending continues according to allocations; focus on compliant AB 3908 distribution following new guidance and a mandatory meeting next week to resolve reporting alignment (PERS/SPCSA/schools).
5. **Cash Projection:** Far above 60-day cash goal line; projected  $\approx$ 200 days cash on hand at year-end as grants spend down.
6. **Compliance Tasks:** Capital improvement and Q2 financials due Friday; GMS reimbursements due Feb 15 for expenses through January.

### III. Executive Updates

#### A. Marketing and Enrollment Report: Presented by Miriam Benitez

1. **Tabling & Outreach:** Multiple events in December–January yielded positive responses. Current enrollment increased to 268 (from 262 in November); budget built on 260 students.
2. **2026–27 Open Enrollment:** 298 students accepted with 23 seats available; waitlists at all grade levels except 3rd and 4th.
3. **Kindergarten Start Strategy Discussion:**
  - i. Consideration to begin Kindergarten a few days earlier than the main start to reduce no-shows and allow backfilling before CCSD starts; parents offered supportive feedback despite multi-child scheduling issues.
  - ii. Alternatives (e.g., pre-calling top waitlist families) were trialed previously and produced class size complaints (temporary overage in Grade 1 resolved later).
4. **Dual-Language Entry Challenges:**
  - i. Best fit for newcomers with Spanish (including Portuguese-speaking families transitioning via language similarity).
  - ii. Greater challenge for late entrants without Spanish in grades 3–4 given the immersion model.
5. **Capacity Model:** Discussion noted space limits and original “small school” design choice (no more than 3 classrooms per grade), constraining ideas to add extra Kinder/1st sections.

#### B. Mid-Year (Winter) 2025–26 Student Achievement – iReady Diagnostic Presented by Miriam Benitez

1. Reading: 69% proficient mid-year vs. 65% at same time last year; strong grade-level improvements and reductions in below-grade cohorts (e.g., “two grades below” decreased from 10% to 4%).
2. Math: +7% proficiency increase year-over-year; movement from mid/above and early on-grade categories with “two grades below” reduced from 10% to 4%.
3. Assessment Platform: State approval to use iReady (replacing MAP), reducing double testing; chosen for strong correlation to SBAC outcomes (Board note)
4. School Performance Plan Alignment: On track to achieve goals—Reading from 64%  $\rightarrow$  74%, Math from 41%  $\rightarrow$  51%.

### C. 2024–25 Nevada School Performance Framework (NSPF) Results

1. **Official Rating: Four-Star School**; index 83.5 (five-star threshold 84; note: no rounding). A clerical error excluded one student who would have pushed the score to five-star; Board and ED noted pride while acknowledging the technical shortfall.
2. Reporting Delay Context: State cyberattack delayed public release until December.
3. **Current-Year Outlook**: Added new, out-of-state fifth graders performing below grade level may not count for growth (achievement only), making five-star attainment more challenging; mitigation includes January launch of Saturday School (English-language delivery) to support math (typically taught in Spanish) without diluting immersion minutes.

### IV. Governance

#### A. Committee Updates and Calendar Events

1. The Chair noted this item would be held for later workgroups during the retreat (discussion only, no decisions to be made in those groups at this meeting).

### V. Facilities:

#### A. Construction Update on New Strong Start Academy Building: Presented by Missy Fredriksen on behalf of Angela Rose

1. **Expansion Timeline**: Began January 2025; completion targeted January 2026. Final stages included new grades 3–5 playground, exterior stucco painting, and new parking lot paving.
2. **Ribbon Cutting**: Held Friday, December 12, 2025 during annual Tony Hsieh Day; speakers included the Mayor, Councilman Diaz, Executive Director Miriam Benítez, and the Builders United CEO.
3. **Punch-List**: 30-day contractor punch list submitted December 2025; expected completion January 16, 2026.
4. **Move-In & Instruction**: School moved into the new building over winter break; classes began Monday, January 5, 2026.
5. **Traffic & Parking Planning**: Coordination with Public Works for 2026–27 options, including potential one-way conversion of 9th Street; further facilities upgrades planning to begin spring 2026 with City, school team, and public safety officials.
6. **Board & City Acknowledgments**: Chair recognized staff, parents, students, and City partners (including parking enforcement) for managing downtown parking and safety challenges during construction.

### VI. Citizens' Participation

#### A. Public Comment and Adjournment

1. The Chair opened general public comment for matters within Board jurisdiction; no public comments were made in person or received electronically/phone at this time.

### VII. Adjournment

#### A. The meeting was adjourned by Chair Lorna James-Cervantes at 9:45 AM

# Coversheet

## Approve AMENDED Meeting Minutes from November 20, 2025 Board Meeting

**Section:** I. Opening Items  
**Item:** E. Approve AMENDED Meeting Minutes from November 20, 2025 Board Meeting  
**Purpose:** Approve Minutes  
**Submitted by:**  
**Related Material:** FINAL\_AMENDED Board\_Meeting\_Minutes\_11.20.2025 AROSE.pdf

Lorna James-Cervantes, President  
Maria Tamayo-Soto, Treasurer  
Alicia Arroyo, Secretary  
Dachresha Harris, Officer  
Dr. Alee Moore, Officer  
Angela Scurry, Officer  
Roxann McCoy, Officer  
Vanessa Mari, Officer  
Lori McGaughey, Officer

Miriam Benitez, Executive Director



## Board Meeting Minutes of the Strong Start Academy Board Meeting

**Date:** Thursday, November 20, 2025

**Time:** 5:00 PM PST

**Location:** City Hall, 495 S. Main Street, Fifth Floor, Las Vegas, NV

### I. Opening Items

**A.** The meeting was called to order by Chair Lorna James-Cervantes at 5:00 PM with confirmation of quorum.

#### **B. Roll Call**

1. Present:

- Lorna James-Cervantes
- Maria Tamayo-Soto
- Dr. Vanessa Mari
- Dr. Alee Moore
- Lori McGaughey
- Alicia Arroyo
- Roxann McCoy (joined later)
- Dachresha Harris (joined later)

2. Absent:

- Angela Scurry

#### **C. Public Comment**

- No public comments were made during this portion of the agenda. No comments received via WebEx, email, or phone.

#### **D. Approval of Minutes**

- Action Item: Approval of October 9, 2025 Board Meeting Minutes
  - i. Motion: **Lorna James-Cervantes moved to approve the minutes as submitted.**  
Second: **Dr. Vanessa Mari**  
Vote: **Unanimous approval.**  
Motion passed.

### II. Finance

**A. Financial Reports:** Presented by Kristin Dietz

Kristin Dietz presented:

- Strong financial performance through September 2025
- Enrollment reflected at **260 students** (revised from original projections)
- Increases in weighted funding for ELL and At-Risk students
- New AB3908 teacher pay-raise revenue incorporated
- Transportation grant added
- Strong cash position (~176 days cash on hand)
- All compliance tasks submitted on time
- Recommendation: adopt the September forecast as the amended FY25–26 budget

**B. FY2025 Audit Report – CliftonLarsonAllen (CLA)**

**Presenter: Jamie Williams, CLA**

Audit Results:

- Unmodified (clean) audit opinion
- No audit adjustments
- No material weaknesses or significant deficiencies
- Two new accounting standards implemented with no financial impact
- Increase in assets and revenue; positive change in fund balance and net position

Board members were provided the full audit report via BoardOnTrack.

Action Item: Approval of FY2025 Audit Report

Motion: Lorna James-Cervantes

Second: Dr. Alea Moore

Vote: Unanimous approval

Motion passed.

**C. Approval of September Forecast as Amended Budget**

Action Item: Adopt the September 2025 Forecast as the FY25–26 Amended Budget

Motion: Lorna James-Cervantes

Second: Roxann McCoy

Vote: Unanimous approval

Motion passed.

**D. Approval of Fund 220 for AB3908 Teacher Pay Raises**

- Kristin Dietz explained that Fund 220 must be formally approved for State-required accounting of AB3908 funds.

Motion: Lorna James-Cervantes moved to approve the use of Fund 220.

Second: Maria Tomayo-Soto

Vote: Unanimous approval

Motion passed.

**III. Executive Director Report –**

**A. Enrollment & Marketing (Miriam)**

- Current enrollment: 262 students
- Lost 3 students (family circumstances)
- No community tabling events in November; seeking events in December and beyond
- January outreach events are scheduled; none confirmed for December
- Demographic and language reports provided in packet

**B. Organizational Performance Framework**

- Miriam presented the Nevada State Public Charter School Authority's SY24–25 Organizational Performance Ratings.

- Results:  
Strong Start Academy met all standards across all categories.

#### **IV. Governance**

##### **A. Committee Updates**

- Outreach Committee continues planning and community engagement.
- CEO Evaluation Committee will circulate a new board survey soon.

##### **B. January Board Retreat Scheduling**

- Board agreed to hold a half-day in-person retreat on January 29 (morning).
- EdTec will provide financial training for both new and returning board members.
- This meeting may replace the February meeting depending on agenda needs.

##### **C. Facilities Update – City of Las Vegas**

- Construction nearing completion; substantial completion anticipated by December 12.
- Ribbon-cutting event scheduled for December 12, 8:30–10:00 AM.
- Security upgrades will begin after construction is fully turned over to the City.
- Playground and exterior work nearly complete.

#### **V. Citizens' Participation**

##### **A. Second Public Comment Portion of the Meeting**

- Miriam Benitez made comments directly to the Board regarding construction progress at the school and wanted to acknowledge Board Member, Maria Tomayo-Soto for her assistance in providing Parking Services support to her staff during the last phase of construction.

#### **VI. Adjournment**

The meeting continued with additional facilities comments and closed following the conclusion of agenda items at 6:27 PM.

## Coversheet

Report by Nandini Vaishnav from Vertex Education on Strong Start Academy financial update with FY26 forecast with actual spending through January 2026.

**Section:** II. Finance  
**Item:** A. Report by Nandini Vaishnav from Vertex Education on Strong Start Academy financial update with FY26 forecast with actual spending through January 2026.  
**Purpose:** Discuss  
**Submitted by:**  
**Related Material:** SSAES Mar26 Board Presentation FINAL 260306ndv.pdf

# Strong Start Academy

## Financial Update

### January 2026 Forecast

NANDINI VAISHNAV AND MALIK CARTER

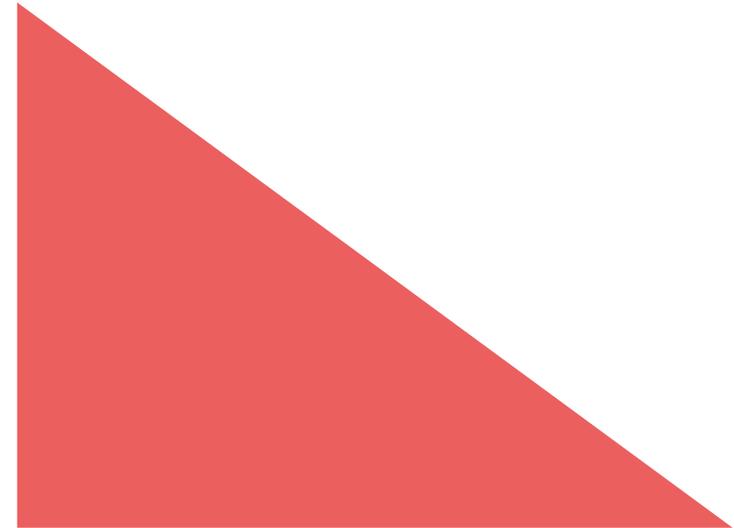
MARCH 2026





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- 2025-26 Forecast Update – January
- Grant Summary
- Balance Sheet – January 2026
- 2025-2026 Cash Projection
- Budget Timeline
- Upcoming Fiscal Compliance Tasks
- Exhibits



# 2025-2026 Forecast Update

## January 2026





# 2025-2026 Forecast Update

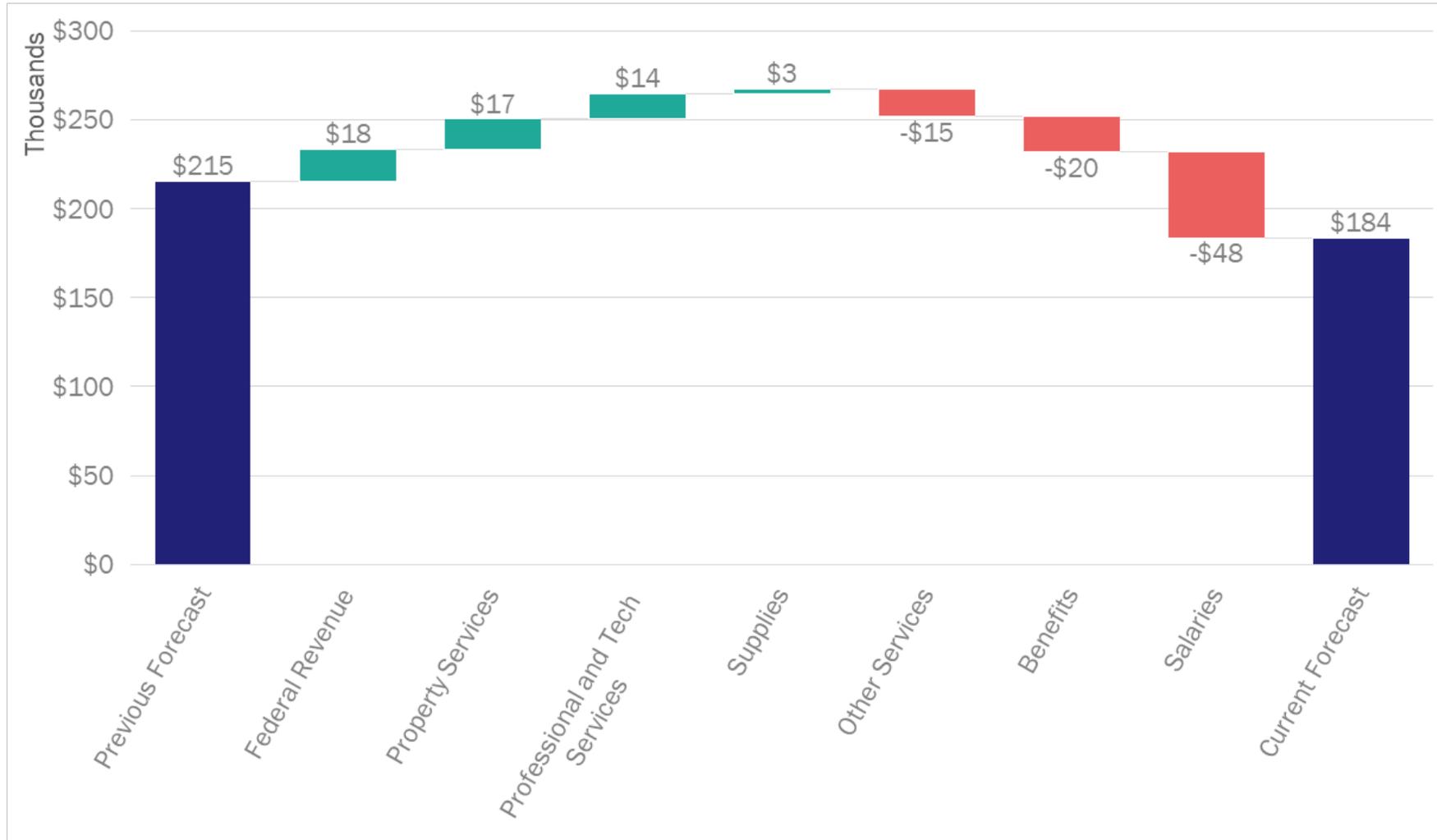
## Additional federal funding offset by increase in personnel cost, supplies, and services

		Approved Budget v2	Current Forecast	Approved Budget v2 vs. Current Forecast
Revenue	Revenue from Local Sources	1,450,000	1,450,000	-
	State Revenue	3,110,214	3,110,214	(0)
	Federal Revenue	393,222	436,552	43,330
	<b>Total Revenue</b>	<b>4,953,436</b>	<b>4,996,766</b>	<b>43,330</b>
Expenses	Personnel Services-Salaries	2,357,645	2,394,884	(37,239)
	Personnel Services-Employee Benefits	1,178,748	1,197,440	(18,692)
	Professional and Tech Services	428,638	425,634	3,005
	Property Services	82,174	65,277	16,897
	Other Services	134,196	149,622	(15,426)
	Supplies	540,214	560,181	(19,967)
	Depreciation Expense	6,433	6,433	-
	Debt Service and Miscellaneous	13,759	13,759	0
	<b>Total Expenses</b>	<b>4,741,808</b>	<b>4,813,230</b>	<b>(71,422)</b>
<b>Net Income - Government-Wide</b>		<b>211,628</b>	<b>183,536</b>	<b>(28,092)</b>
	Beginning Balance (Audited)	2,079,858	2,001,887	
	Net Income - Government-Wide	211,628	183,536	
<b>Ending Fund Balance</b>		<b>2,291,486</b>	<b>2,185,423</b>	
<b>Fund Balance as a % of Expenses</b>		<b>48.3%</b>	<b>45.4%</b>	



# 2025-26 Forecast Update

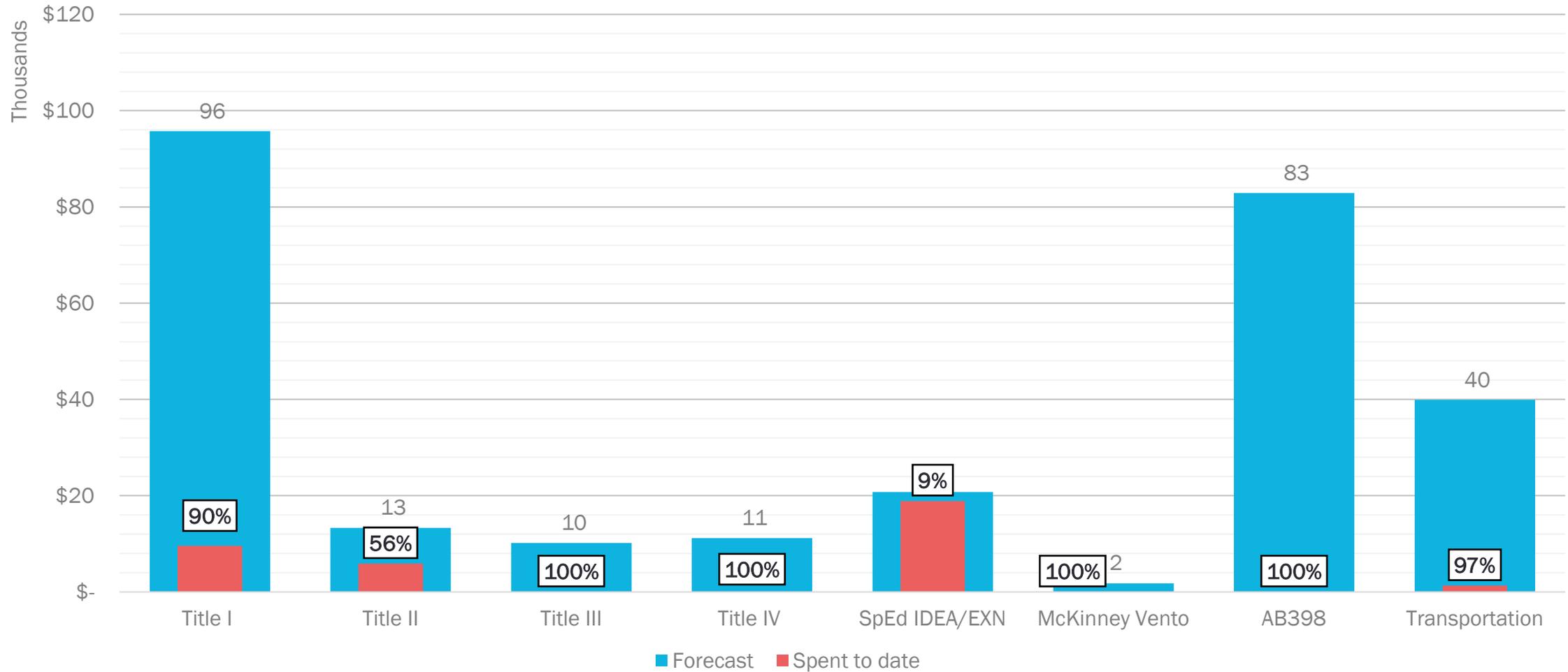
**-\$50k decrease: FY26 increased federal funding offset by personnel and services**





# 2025-26 Grants Summary

All grants on track to be fully spent by due dates, with % remaining shown below





# Balance Sheet as of January 2026

## Financial metrics remain very strong

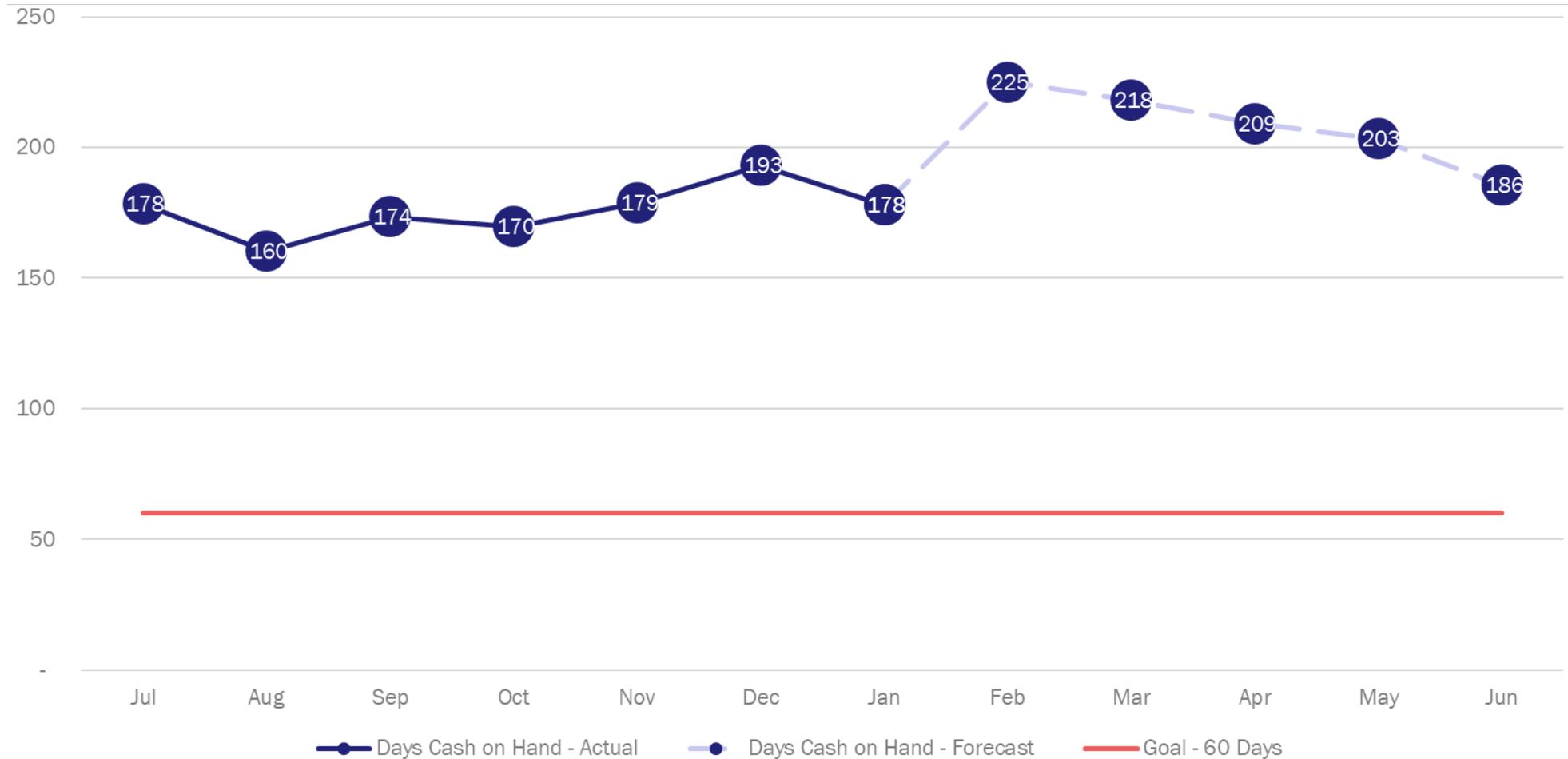
		Jun FY25	Jan FY26	Notes
<b>Assets</b>	Cash Balance	2,527,953	2,345,461	
	Accounts Receivable	48,988	284,085	PCFP & federal grants
	Other Current Assets	49,144	11,649	
	Fixed Assets	46,125	42,372	Depreciable assets
	Deferred PERS Assets	3,027,864	3,027,864	GASB entries - PERS
	<b>Total Assets</b>	<b>5,700,074</b>	<b>5,711,430</b>	
<b>Liabilities &amp; Equity</b>	Accounts Payable	12,998	27,476	
	Other Current Liabilities	256,960	189,021	Payroll liability and summer holdback accrual
	PERS Liability	54,342	77,406	Current year PERS liability
	Deferred PERS Liability	3,295,915	3,295,915	GASB entries - PERS
	Beginning Net Assets	1,777,100	2,079,858	Government-wide fund balance
	Net Income (Loss) to Date	302,759	41,754	
	<b>Total Liabilities &amp; Equity</b>	<b>5,700,074</b>	<b>5,711,430</b>	

**\$2.6M in Liquid Assets, and  
\$293k of Liabilities  
Equity/Fund Balance of \$2.1M**



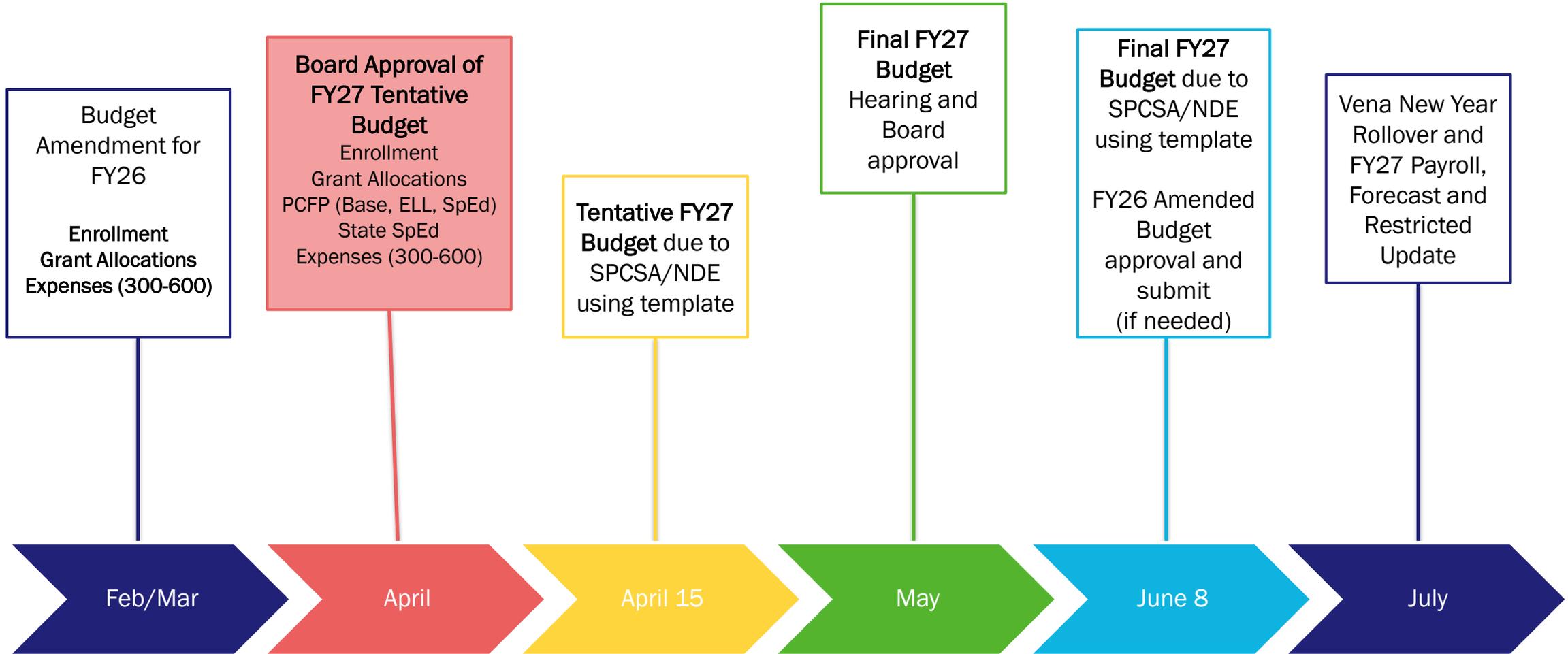
# 2025-26 Cash Projection

January 2026 balance \$2.35M, 178 Days Cash On Hand





# Budget Timeline





# Fiscal Compliance Tasks

Name	When
February grant expenses	March 15
FY27 Transportation	March 23
FY27 GMS Budgets	March 30
FY27 Tentative Budget	April 15

# Exhibits



**CLV Strong Start Academy Elementary School**  
**Income Statement**  
**As of Jan FY2026**

	Actual			YTD	Budget & Forecast						
	Nov	Dec	Jan	Actual YTD	Approved Budget v2	Previous Forecast	Current Forecast	Previous Forecast vs. Current Forecast	Approved Budget v2 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
<b>SUMMARY</b>											
<b>Revenue</b>											
Revenue from Local Sources	-	250,100	-	750,100	1,450,000	1,450,000	1,450,000	-	-	699,900	52%
State Revenue	245,692	325,565	276,739	1,855,118	3,110,214	3,110,214	3,110,214	-	(0)	1,255,096	60%
Federal Revenue	93,908	37,840	29,083	199,230	393,222	418,502	436,552	18,050	43,330	237,322	46%
<b>Total Revenue</b>	<b>339,600</b>	<b>613,505</b>	<b>305,823</b>	<b>2,804,449</b>	<b>4,953,436</b>	<b>4,978,716</b>	<b>4,996,766</b>	<b>18,050</b>	<b>43,330</b>	<b>2,192,318</b>	<b>56%</b>
<b>Expenses</b>											
Personnel Services-Salaries	214,672	211,150	223,328	1,305,822	2,357,645	2,346,461	2,394,884	(48,423)	(37,239)	1,089,062	55%
Personnel Services-Employee Benefits	96,929	94,442	98,175	625,042	1,178,748	1,177,437	1,197,440	(20,003)	(18,692)	572,397	52%
Professional and Tech Services	34,224	47,973	16,171	263,692	428,638	439,843	425,634	14,210	3,005	161,942	62%
Property Services	5,257	3,307	7,997	35,388	82,174	82,174	65,277	16,897	16,897	29,889	54%
Other Services	9,247	12,771	18,349	89,076	134,196	134,196	149,622	(15,426)	(15,426)	60,546	60%
Supplies	57,504	138,953	46,258	422,226	540,214	562,970	560,181	2,789	(19,967)	137,955	75%
Depreciation Expense	-	3,217	536	3,753	6,433	6,433	6,433	-	-	2,680	58%
Debt Service and Miscellaneous	260	903	3,187	17,695	13,759	13,759	13,759	-	0	(3,936)	129%
<b>Total Expenses</b>	<b>418,093</b>	<b>512,715</b>	<b>414,002</b>	<b>2,762,695</b>	<b>4,741,808</b>	<b>4,763,274</b>	<b>4,813,230</b>	<b>(49,956)</b>	<b>(71,422)</b>	<b>2,050,535</b>	<b>57%</b>
<b>Net Income – Government-Wide</b>	<b>(78,492)</b>	<b>100,790</b>	<b>(108,179)</b>	<b>41,754</b>	<b>211,628</b>	<b>215,442</b>	<b>183,536</b>	<b>(31,906)</b>	<b>(28,092)</b>	<b>141,782</b>	
<b>Fund Balance</b>											
Beginning Balance (Unaudited)					2,379,755	2,301,783	2,301,783				
Audit Adjustment					(299,896)	(299,896)	(299,896)				
Beginning Balance (Audited)					2,079,858	2,001,887	2,001,887				
Net Income – Government-Wide					211,628	215,442	183,536				
<b>Ending Fund Balance</b>					<b>2,291,486</b>	<b>2,217,329</b>	<b>2,185,423</b>				
<b>Total Revenue Per ADE</b>					19,052	19,149	19,218				
<b>Total Expenses Per ADE</b>					18,238	18,320	18,512				
<b>Net Income Per ADE</b>					814	829	706				
<b>Fund Balance as a % of Expenses</b>					48.3%	46.6%	45.4%				

**CLV Strong Start Academy Elementary School**  
**Income Statement**  
**As of Jan FY2026**

Actual			YTD	Budget & Forecast						
Nov	Dec	Jan	Actual YTD	Approved Budget v2	Previous Forecast	Current Forecast	Previous Forecast vs. Current Forecast	Approved Budget v2 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
<b>KEY ASSUMPTIONS</b>										
<b>Enrollment Breakdown</b>										
<b>Enrollment Summary</b>										
				215	215	215	-	-		
				45	45	45	-	-		
<b>Total ADE</b>				<b>260</b>	<b>260</b>	<b>260</b>	-	-		

**CLV Strong Start Academy Elementary School**  
**Income Statement**  
**As of Jan FY2026**

		Actual			YTD	Budget & Forecast						
		Nov	Dec	Jan	Actual YTD	Approved Budget v2	Previous Forecast	Current Forecast	Previous Forecast vs. Current Forecast	Approved Budget v2 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
<b>REVENUE</b>												
<b>Revenue from Local Sources</b>												
1920	Contributions and Donations From Private Source	-	250,100	-	750,100	1,450,000	1,450,000	1,450,000	-	-	699,900	52%
<b>SUBTOTAL - Revenue from Local Sources</b>		<b>-</b>	<b>250,100</b>	<b>-</b>	<b>750,100</b>	<b>1,450,000</b>	<b>1,450,000</b>	<b>1,450,000</b>	<b>-</b>	<b>-</b>	<b>699,900</b>	<b>52%</b>
<b>Intermediate Revenue Sources</b>												
<b>SUBTOTAL - Intermediate Revenue Sources</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>State Revenue</b>												
3110.201	PCFP - Base Funding	203,252	203,252	218,098	1,437,611	2,448,160	2,448,160	2,448,160	-	-	1,010,549	59%
3115	PCFP - SpEd local add-on	18,316	18,316	18,316	128,215	219,797	219,797	219,797	-	-	91,582	58%
3200	Other State (Transportation, etc)	4,350	1,353	-	6,353	122,768	39,898	39,898	-	(82,870)	33,545	16%
3254	PCFP - ELL	19,774	19,774	19,774	138,416	237,284	237,284	237,284	-	-	98,868	58%
3270	State SpEd	-	-	20,551	61,654	82,205	82,205	82,205	-	-	20,551	75%
3280	AB398 - Salary Increases	-	82,870	-	82,870	-	82,870	82,870	-	82,870	-	100%
<b>SUBTOTAL - State Revenue</b>		<b>245,692</b>	<b>325,565</b>	<b>276,739</b>	<b>1,855,118</b>	<b>3,110,214</b>	<b>3,110,214</b>	<b>3,110,214</b>	<b>-</b>	<b>(0)</b>	<b>1,255,096</b>	<b>60%</b>
<b>Federal Revenue</b>												
4500.633	Title I	-	-	-	25,635	87,888	112,580	112,580	-	24,692	86,945	23%
4500.639	IDEA	2,576	12,312	4,441	30,622	33,911	33,500	33,699	199	(213)	3,076	91%
4500.658	Title III-LEP	-	-	-	796	10,217	10,217	10,955	738	738	10,159	7%
4500.688	McKinney Vento Homeless Funds	-	-	-	-	1,803	1,803	1,803	-	-	1,803	0%
4500.709	Title II	-	814	-	814	7,867	7,867	18,345	10,478	10,478	17,531	4%
4500.715	Title IV – Well-Rounded Education	-	-	1,000	1,000	4,536	5,536	12,171	6,635	7,635	11,171	8%
4500.802	NSLP	91,332	24,714	23,642	140,363	247,000	247,000	247,000	-	-	106,637	57%
<b>SUBTOTAL - Federal Revenue</b>		<b>93,908</b>	<b>37,840</b>	<b>29,083</b>	<b>199,230</b>	<b>393,222</b>	<b>418,502</b>	<b>436,552</b>	<b>18,050</b>	<b>43,330</b>	<b>237,322</b>	<b>46%</b>
<b>TOTAL REVENUE</b>												
		<b>339,600</b>	<b>613,505</b>	<b>305,823</b>	<b>2,804,449</b>	<b>4,953,436</b>	<b>4,978,716</b>	<b>4,996,766</b>	<b>18,050</b>	<b>43,330</b>	<b>2,192,318</b>	<b>56%</b>

**CLV Strong Start Academy Elementary School**  
**Income Statement**  
**As of Jan FY2026**

		Actual			YTD	Budget & Forecast						
		Nov	Dec	Jan	Actual YTD	Approved Budget v2	Previous Forecast	Current Forecast	Previous Forecast vs. Current Forecast	Approved Budget v2 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
<b>EXPENSES</b>												
<b>Personnel Services-Salaries</b>												
101	Salaries-Teachers	162,722	159,429	160,268	968,035	1,792,831	1,780,647	1,794,183	(13,536)	(1,352)	826,148	54%
102	Salaries-Instructional Aides	5,285	6,166	4,448	33,470	56,371	56,371	56,371	-	-	22,901	59%
103	Salaries-Substitute Teachers	-	-	1,920	1,920	1,200	1,200	23,616	(22,416)	(22,416)	21,696	8%
104	Salaries-Licensed Administration	11,777	11,777	11,777	82,442	141,329	141,329	141,329	-	-	58,887	58%
106	Salaries-Other Licensed Staff	-	-	2,279	2,279	-	-	12,471	(12,471)	(12,471)	10,192	18%
107	Salaries-Other Classified/Support Staff	23,729	25,025	24,666	162,249	309,958	310,958	310,958	-	(1,000)	148,709	52%
161	Salaries-Extra Duties-Teachers	10,663	8,323	16,682	53,065	53,174	53,174	53,174	-	-	109	100%
164	Salaries-Extra Duties-Licensed Administration	-	-	-	-	144	144	144	-	-	144	0%
167	Salaries-Extra Duties-Other Classified and Suppo	496	430	645	1,720	2,638	2,638	2,638	-	-	918	65%
199	Salaries-Payroll Temporary Holding Account	-	-	642	642	-	-	-	-	-	(642)	
<b>SUBTOTAL - Personnel Services-Salaries</b>		<b>214,672</b>	<b>211,150</b>	<b>223,328</b>	<b>1,305,822</b>	<b>2,357,645</b>	<b>2,346,461</b>	<b>2,394,884</b>	<b>(48,423)</b>	<b>(37,239)</b>	<b>1,089,062</b>	<b>55%</b>
<b>Personnel Services-Employee Benefits</b>												
210	Employee Benefits - Group Insurance	19,086	17,054	14,624	136,205	223,820	226,946	233,198	(6,252)	(9,378)	96,993	58%
220	Employee Benefits - Social Security Contributions	-	-	119	237	74	136	1,526	(1,390)	(1,452)	1,289	16%
230	Employee Benefits - Retirement Contributions	74,791	74,381	74,738	457,872	865,994	861,516	871,073	(9,557)	(5,080)	413,201	53%
240	Employee Benefits - Medicare Payments	3,051	3,007	3,182	20,359	34,186	34,024	34,726	(702)	(540)	14,367	59%
260	Employee Benefits - Unemployment Compensatic	0	-	-	0	47,258	47,374	49,190	(1,816)	(1,932)	49,190	0%
270	Employee Benefits - Workers Compensation	-	-	5,512	10,369	7,416	7,441	7,727	(286)	(311)	(2,642)	134%
<b>SUBTOTAL - Personnel Services-Employee Be</b>		<b>96,929</b>	<b>94,442</b>	<b>98,175</b>	<b>625,042</b>	<b>1,178,748</b>	<b>1,177,437</b>	<b>1,197,440</b>	<b>(20,003)</b>	<b>(18,692)</b>	<b>572,397</b>	<b>52%</b>
<b>Professional and Tech Services</b>												
310	Office/Administrative Services	247	257	247	1,881	4,222	4,222	4,222	-	-	2,341	45%
320	Professional Educational Services	9,384	21,418	5,313	82,090	141,000	141,000	148,000	(7,000)	(7,000)	65,910	55%
330	Training & Development Services	-	-	-	-	3,000	3,000	3,000	-	-	3,000	0%
331	Training & Development Services - Teachers	10,199	3,700	3,700	53,346	62,859	69,759	79,658	(9,899)	(16,799)	26,312	67%
340	Other Professional Services	7,628	15,833	146	48,753	92,264	92,264	67,495	24,769	24,769	18,742	72%
340.1	Business Service Fees	6,194	6,194	6,194	43,356	74,325	74,325	74,325	-	-	30,969	58%
345	Marketing Services	-	-	-	11,000	6,695	11,000	17,180	(6,180)	(10,485)	6,180	64%
350	Technical Services	572	572	572	5,804	8,864	8,864	8,864	-	-	3,060	65%
351	Data Processing & Coding Services	-	-	-	17,463	34,910	34,910	21,890	13,020	13,020	4,427	80%
352	Other Technical Services	-	-	-	-	500	500	1,000	(500)	(500)	1,000	0%
<b>SUBTOTAL - Professional and Tech Services</b>		<b>34,224</b>	<b>47,973</b>	<b>16,171</b>	<b>263,692</b>	<b>428,638</b>	<b>439,843</b>	<b>425,634</b>	<b>14,210</b>	<b>3,005</b>	<b>161,942</b>	<b>62%</b>
<b>Property Services</b>												
410	Utility Services	3,402	3,289	3,838	23,515	48,000	48,000	40,000	8,000	8,000	16,485	59%
411	Water and Sewer	1,096	1,062	985	7,084	19,229	19,229	15,000	4,229	4,229	7,916	47%
421	Garbage and Disposal	-	(1,513)	2,384	871	6,000	6,000	2,500	3,500	3,500	1,629	35%
422	Janitorial and Custodial Services	-	-	-	-	1,000	1,000	1,000	-	-	1,000	0%
430	Repairs and Maintenance Services	-	-	397	397	565	565	565	-	-	168	70%
441	Rent - Land and Building	-	-	-	12	12	12	12	-	-	-	100%
443	Rentals of Computers and Related Equipment	628	469	264	3,249	6,668	6,668	5,500	1,168	1,168	2,251	59%

**CLV Strong Start Academy Elementary School**  
**Income Statement**  
**As of Jan FY2026**

		Actual			YTD	Budget & Forecast						
		Nov	Dec	Jan	Actual YTD	Approved Budget v2	Previous Forecast	Current Forecast	Previous Forecast vs. Current Forecast	Approved Budget v2 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
490	Other Purchased Property Services (incl Security)	130	-	130	260	700	700	700	-	-	440	37%
	<b>SUBTOTAL - Property Services</b>	<b>5,257</b>	<b>3,307</b>	<b>7,997</b>	<b>35,388</b>	<b>82,174</b>	<b>82,174</b>	<b>65,277</b>	<b>16,897</b>	<b>16,897</b>	<b>29,889</b>	<b>54%</b>
	<b>Other Services</b>											
519	Student Transportation	650	-	25	1,325	39,898	39,898	39,898	-	-	38,573	3%
522	Liability Insurance	3,400	4,562	13,118	53,368	42,575	42,575	45,775	(3,200)	(3,200)	(7,593)	117%
531	Postage	-	-	-	2	200	200	200	-	-	198	1%
535	Phone & internet services	655	632	631	4,431	8,677	8,677	8,677	-	-	4,246	51%
540	Advertising	1,620	4,654	1,606	9,906	3,274	3,274	15,500	(12,226)	(12,226)	5,594	64%
570	Food Service Management	382	382	382	3,677	5,971	5,971	5,971	-	-	2,294	62%
580	Travel	-	-	-	-	3,000	3,000	3,000	-	-	3,000	0%
591	Intereducational, Interagency Purchased Services	2,541	2,541	2,587	16,368	30,602	30,602	30,602	-	-	14,234	53%
	<b>SUBTOTAL - Other Services</b>	<b>9,247</b>	<b>12,771</b>	<b>18,349</b>	<b>89,076</b>	<b>134,196</b>	<b>134,196</b>	<b>149,622</b>	<b>(15,426)</b>	<b>(15,426)</b>	<b>60,546</b>	<b>60%</b>
	<b>Supplies</b>											
610	General Supplies	3,277	8,849	4,848	37,396	90,157	89,960	86,697	3,263	3,460	49,301	43%
612	Supplies/Equip - Non-IT	-	45,622	19,052	72,729	9,848	9,848	9,848	-	-	(62,881)	739%
630	Food	30,078	23,789	22,358	133,055	278,275	278,275	278,275	-	-	145,220	48%
640	Books and supplies	-	-	-	7,000	13,125	13,125	13,125	-	-	6,125	53%
641	Textbooks	-	6,080	-	62,083	58,000	88,208	88,208	-	(30,208)	26,125	70%
650	Supplies- IT related	1,500	47,893	-	49,393	-	-	-	-	-	(49,393)	
651	Supplies - Technology - Software	-	192	-	3,062	3,000	3,000	3,000	-	-	(62)	102%
652	Supplies/Equipment - Information Technology Rel	-	-	-	23,668	27,013	26,939	27,413	(474)	(399)	3,745	86%
653	Web-based and similar programs	22,649	6,527	-	33,839	60,797	53,616	53,616	-	7,181	19,777	63%
	<b>SUBTOTAL - Supplies</b>	<b>57,504</b>	<b>138,953</b>	<b>46,258</b>	<b>422,226</b>	<b>540,214</b>	<b>562,970</b>	<b>560,181</b>	<b>2,789</b>	<b>(19,967)</b>	<b>137,955</b>	<b>75%</b>
	<b>Depreciation Expense</b>											
790	Depreciation	-	3,217	536	3,753	6,433	6,433	6,433	-	-	2,680	58%
	<b>SUBTOTAL - Depreciation Expense</b>	<b>-</b>	<b>3,217</b>	<b>536</b>	<b>3,753</b>	<b>6,433</b>	<b>6,433</b>	<b>6,433</b>	<b>-</b>	<b>-</b>	<b>2,680</b>	<b>58%</b>
	<b>Debt Service and Miscellaneous</b>											
810	Dues and Fees	130	-	-	557	1,135	1,135	1,135	-	-	578	49%
890.1	Miscellaneous Expenditures - Prior Year Expense	-	713	-	13,337	12,624	12,624	12,624	-	0	(713)	106%
899	Uncategorized Expense	130	190	3,187	3,801	-	-	-	-	-	(3,801)	
	<b>SUBTOTAL - Debt Service and Miscellaneous</b>	<b>260</b>	<b>903</b>	<b>3,187</b>	<b>17,695</b>	<b>13,759</b>	<b>13,759</b>	<b>13,759</b>	<b>-</b>	<b>0</b>	<b>(3,936)</b>	<b>129%</b>
	<b>Other Items - Expense</b>											
	<b>SUBTOTAL - Other Items - Expense</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	<b>TOTAL EXPENSES</b>	<b>418,093</b>	<b>512,715</b>	<b>414,002</b>	<b>2,762,695</b>	<b>4,741,808</b>	<b>4,763,274</b>	<b>4,813,230</b>	<b>(49,956)</b>	<b>(71,422)</b>	<b>2,050,535</b>	<b>57%</b>

**CLV Strong Start Academy Elementary School**  
**Monthly Cash Forecast**  
**As of Jan FY2026**

	2025-26												Forecast	Remaining Balance
	Actuals						Forecast							
	Jul Actuals	Aug Actuals	Sep Actuals	Oct Actuals	Nov Actuals	Dec Actuals	Jan Actuals	Feb Forecast	Mar Forecast	Apr Forecast	May Forecast	Jun Forecast		
<b>Beginning Cash</b>	<b>2,527,953</b>	<b>2,349,426</b>	<b>2,110,310</b>	<b>2,285,025</b>	<b>2,234,920</b>	<b>2,355,145</b>	<b>2,543,617</b>	<b>2,345,461</b>	<b>2,962,868</b>	<b>2,870,798</b>	<b>2,755,635</b>	<b>2,678,344</b>		
<b>REVENUE</b>														
Revenue from Local Sources	-	-	250,000	250,000	-	250,100	-	699,900	-	-	-	-	1,450,000	-
Intermediate Revenue Sources	-	-	-	-	-	-	-	-	-	-	-	-	-	-
State Revenue	222,304	202,321	202,889	379,608	245,692	325,565	276,739	242,754	255,991	232,898	270,770	248,693	3,110,214	3,989
Federal Revenue	-	18,518	13,318	6,563	93,908	37,840	29,083	48,827	47,775	47,775	47,775	47,775	436,552	(2,606)
Other Financing Sources	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Items	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>222,304</b>	<b>220,839</b>	<b>466,207</b>	<b>636,171</b>	<b>339,600</b>	<b>613,505</b>	<b>305,823</b>	<b>991,481</b>	<b>303,767</b>	<b>280,673</b>	<b>318,545</b>	<b>296,468</b>	<b>4,996,766</b>	<b>1,383</b>
<b>EXPENSES</b>														
Personnel Services-Salaries	36,577	202,579	203,720	213,796	214,672	211,150	223,328	219,022	220,671	220,671	220,671	208,028	2,394,884	-
Personnel Services-Employee Benefits	48,822	93,493	93,445	99,737	96,929	94,442	98,175	110,405	112,858	112,858	112,858	122,329	1,197,440	1,090
Professional and Tech Services	(8,011)	52,981	40,303	80,051	34,224	47,973	16,171	35,713	32,713	32,713	32,713	27,089	425,634	1,000
Property Services	1,413	5,365	7,419	4,630	5,257	3,307	7,997	5,765	5,765	5,765	5,765	5,765	65,277	1,065
Other Services	12,828	15,469	8,502	11,911	9,247	12,771	18,349	10,295	10,387	10,387	10,387	10,387	149,622	8,703
Supplies	8,283	75,751	45,853	49,623	57,504	138,953	46,258	(11,924)	37,470	37,470	37,470	37,470	560,181	-
Depreciation Expense	-	-	-	-	-	3,217	536	535	536	536	536	536	6,433	-
Debt Service and Miscellaneous	322	(202)	15,380	(2,154)	260	903	3,187	(3,828)	(27)	(27)	(27)	(27)	13,759	-
Other Items - Expense	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL EXPENSES</b>	<b>100,234</b>	<b>445,435</b>	<b>414,623</b>	<b>457,593</b>	<b>418,093</b>	<b>512,715</b>	<b>414,002</b>	<b>365,983</b>	<b>420,372</b>	<b>420,372</b>	<b>420,372</b>	<b>411,577</b>	<b>4,813,230</b>	<b>11,858</b>
<b>Operating Cash Inflow (Outflow)</b>	<b>122,069</b>	<b>(224,596)</b>	<b>51,584</b>	<b>178,577</b>	<b>(78,492)</b>	<b>100,790</b>	<b>(108,179)</b>	<b>625,498</b>	<b>(116,606)</b>	<b>(139,699)</b>	<b>(101,827)</b>	<b>(115,108)</b>	<b>183,536</b>	<b>(10,475)</b>
Accounts Receivable	(154,894)	(13,443)	4,414	(174,034)	134,653	(7,266)	(24,528)	-	-	-	-	-	-	-
Other Current Assets	37,495	-	-	-	-	-	-	-	-	-	-	-	-	-
Fixed Assets	-	-	-	-	-	3,217	536	535	536	536	536	536	536	-
Accounts Payable	25,000	(38,856)	21,540	(9,434)	41,644	68,313	(93,729)	(27,476)	-	-	-	-	-	-
Other Current Liabilities	(210,471)	19,622	23,121	23,984	24,590	23,828	27,386	18,850	24,000	24,000	24,000	(119,018)	-	-
PERS Liability	2,273	18,158	74,054	(69,199)	(2,169)	(410)	357	-	-	-	-	-	-	-
<b>Ending Cash</b>	<b>2,349,426</b>	<b>2,110,310</b>	<b>2,285,025</b>	<b>2,234,920</b>	<b>2,355,145</b>	<b>2,543,617</b>	<b>2,345,461</b>	<b>2,962,868</b>	<b>2,870,798</b>	<b>2,755,635</b>	<b>2,678,344</b>	<b>2,444,754</b>		

**Combined Board Check Register**

**School: Strong Start**

**Month: January 2026**



**Total Paid By Check:** \$ 280,773.00  
**Total Paid By Credit Card:** \$ 6,135.63

Payment Type	Check #/CC Account	Vendor	Transaction Date	Description	Void	Amount
Check	21479	Zurii Mershant D'Ambra	1/5/2026	Bill #INV-000014--Billable Hours: 06/01- 11/30/25		\$ 4,350.00
Check	21480	Clifton Larson Allen	1/5/2026	Bill #L251775580--Final Installment billing for the audited financial statements for the year ended 06/30/25		\$ 8,400.00
Check	21481	Epic Kids Inc	1/5/2026	Bill #INV-250924-0018716--Epic School Plus Offers: 09/30/25 - 03/29/26		\$ 585.00
Check	21482	Les Olson Company	1/5/2026	Bill #EA1626251--Monthly Contract Billing		\$ 306.47
Check	21483	Rethink	1/5/2026	Bill #INV-128012--Rethink Wellness Bundle Classroom Access		\$ 5,898.00
Check	21484	Revco Leasing Company	1/5/2026	Bill #307402--Lease Payment due by 11/04/25 Bill #317477--Lease Payment due by 01/04/25		\$ 324.72
Check	21485	School Food Solution L3C	1/5/2026	Bill #7430--Monthly Food service administration management - December 2025		\$ 382.00
Check	21486	School Outfitters	1/5/2026	Bill #INV14359785--Merit Series III Flip-Top Training Table Legs & Hardware Kit Bill #INV14360006--Rectangle Whiteboard Activity Table (30" W X 60" L)		\$ 23,045.44
Check	21487	Scoot Education Inc.	1/5/2026	Bill #144912--Services : 12/08 - 12/12/25		\$ 2,040.00
Check	21488	Trafera, LLC	1/5/2026	Bill #I001467488--Supplies		\$ 47,893.40
Check	21489	A Reliable Pest Control	1/14/2026	Bill #119744--Pest Services: 12/19/25		\$ 130.00
Check	21490	Ballard Spahr LLP	1/14/2026	Bill #20251208713--For Professional Services Rendered Through 11/30/25		\$ 1,934.50
Check	21491	Brady Industries	1/14/2026	Bill #11098453--Supplies Bill #11040873--Supplies		\$ 5,987.35
Check	21492	EdTec Inc	1/14/2026	Bill #CINV-00013589--EdTec Monthly - January 2026		\$ 6,193.75
Check	21493	NV ENERGY	1/14/2026	Bill #122425--Services; 11/20 - 12/22/25		\$ 1,134.58
Check	21494	NV ENERGY	1/14/2026	Bill #122925--Electric Charges: 11/20 - 12/22/25		\$ 1,164.56
Check	21495	Revolution Foods, PBC	1/14/2026	Bill #008843-C002973--Food services; December 2025		\$ 22,358.04
Check	21496	School Outfitters	1/14/2026	Bill #INV14362768--Vertical File Cabinet w/ Four Drawers - Legal Size Bill #INV14362363--12-Section Cubby Storage Organizer		\$ 13,596.34

Note: Multiple expenses or "Itemized/Invoice Amounts" may be paid by one check. The total "Check Amount" will appear for each "Itemized/Invoice Amount" paid by the check.

Payment Type	Check #/CC Account	Vendor	Transaction Date	Description	Void	Amount
Check	21497	Scoot Education Inc.	1/14/2026	Bill #146237--Services : 12/15 - 12/19/25		\$ 3,080.00
Check	21498	Silver City Processing	1/14/2026	Bill #0172842-IN--Pump Grease Trap: 12/23/25		\$ 396.56
Check	21499	Water District	1/14/2026	Bill #122325--Utility Services; 11/19 - 12/23/25		\$ 984.84
Check	21500	Wright Specialty Premium Trust	1/14/2026	Bill #640308--Insurance Premium; Installment : 01/24 - 02/24/26		\$ 263.00
Check	21501	Wright Specialty Premium Trust	1/14/2026	Bill #640310--Insurance Premium; Installment : 01/24/26		\$ 3,656.30
Check	21502	Wright Specialty Premium Trust	1/14/2026	Bill #640309--Insurance Premium; Installment : 01/24/26		\$ 642.40
Check	21503	Ballard Spahr LLP	1/23/2026	Bill #20260101149--For Professional Services Rendered Through 12/31/25		\$ 146.00
Check	21504	Brady Industries	1/23/2026	Bill #11120929--Supplies		\$ 294.80
Check	21505	COX Business	1/23/2026	Bill #010226--Internet services: 01/02 - 02/01/26		\$ 630.99
Check	21506	HEALTH PLAN OF NEVADA	1/23/2026	Bill #260080002942--Insurance: February 2026 & Adjustments		\$ 16,252.48
Check	21507	Intellatek	1/23/2026	Bill #9518--Monthly Contract Rate: 01/01/26		\$ 572.00
Check	21508	Las Vegas Natural History Museum	1/23/2026	Bill #010626--Services		\$ 25.00
Check	21509	Les Olson Company	1/23/2026	Bill #EA1637448--Monthly Contract Billing		\$ 263.85
Check	21510	NV ENERGY	1/23/2026	Bill #123025--Electric Charges: 11/21 - 12/23/25		\$ 1,538.66
Check	21511	Republic Services	1/23/2026	Bill #0620-050297698--Recycle Service: 01/01 - 01/31/26		\$ 297.75
Check	21512	Republic Services	1/23/2026	Bill #0620-050297699--Recycle Service: 01/01 - 03/31/26		\$ 2,086.34
Check	21513	School Outfitters	1/23/2026	Bill #INV14364860--Deluxe Combination Cabinet - Assembled		\$ 7,917.92
Check	21514	WildFlower Therapy Services, LLC	1/23/2026	Bill #937--Speech Services: 12/02 - 12/18/25		\$ 5,312.50
Check	21515	AMERICAN EXPRESS	1/16/2026	DB011626-AMERICAN EXPRESS		\$ 4,839.29
Check	DB010526	Renaissance Life & Health Insurance Company of America	1/5/2026	DB010526 - Renaissance Life & Health Insurance Company of America		\$ 2,768.27
Check	DB010526-1	Citi Card	1/5/2026			\$ 1,546.31
Check	DB010826	THE HARTFORD	1/8/2026	DB010826 - THE HARTFORD		\$ 5,512.00
Check	DB011526	PUBLIC EMPLOYEES' RETIREMENT SYSTEM	1/15/2026	DB011526 - PUBLIC EMPLOYEES' RETIREMENT SYSTEM		\$ 74,380.89
Check	DB012826	ADOBE	1/28/2026	DB012826		\$ 19.99
Check	DB012826-1	Citi Card	1/28/2026	DB012826-1		\$ 1,620.71
Check	- None -	Ballard Spahr LLP	1/5/2026	Bill #20251208713--For Professional Services Rendered Through 11/30/25 Journal #SSAE1537--	Voided	\$ -

Note: Multiple expenses or "Itemized/Invoice Amounts" may be paid by one check. The total "Check Amount" will appear for each "Itemized/Invoice Amount" paid by the check.

Payment Type	Check #/CC Account	Vendor	Transaction Date	Description	Void	Amount
Check	- None -	Brady Industries	1/5/2026	Bill #11040873--Supplies Journal #SSAE1538--	Voided	\$ -
Credit Card	L425 - NV - 1005	Amazon MKTPlace	1/22/2026	01/08 - Amazon MKTPlace		\$ 92.01
Credit Card	L425 - NV - 1005	Indeed Jobs	1/22/2026	12/23 - Indeed Jobs		\$ 500.97
Credit Card	L425 - NV - 1005	Amazon.com	1/22/2026	12/25 - Amazon.com		\$ 64.95
Credit Card	L425 - NV - 1005	Amazon.com	1/22/2026	12/27 - Amazon.com		\$ 187.29
Credit Card	L425 - NV - 1005	Indeed Jobs	1/22/2026	12/31 - Indeed Jobs		\$ 520.00
Credit Card	L425 - NV - 1005	Indeed Jobs	1/22/2026	01/02 - Indeed Jobs		\$ 65.00
Credit Card	L425 - NV - 1005	Amazon MKTPlace	1/22/2026	01/06 - Amazon MKTPlace		\$ 53.19
Credit Card	L425 - NV - 1005	Amazon MKTPlace	1/22/2026	01/06 - Amazon MKTPlace		\$ 24.98
Credit Card	L425 - NV - 1005	Amazon MKTPlace	1/22/2026	01/06 - Amazon MKTPlace		\$ 17.09
Credit Card	L425 - NV - 1005	Amazon MKTPlace	1/22/2026	01/07 - Amazon MKTPlace		\$ 14.90
Credit Card	L425 - NV - 1005	Amazon.com	1/22/2026	01/07 - Amazon.com		\$ 36.23
Credit Card	L425 - NV - 1005	Amazon MKTPlace	1/22/2026	01/07 - Amazon MKTPlace		\$ 11.85
Credit Card	L425 - NV - 1005	Amazon MKTPlace	1/22/2026	01/07 - Amazon MKTPlace		\$ 139.54
Credit Card	L425 - NV - 1005	Amazon MKTPlace	1/22/2026	01/07 - Amazon MKTPlace		\$ 85.59
Credit Card	L425 - NV - 1005	Amazon.com	1/22/2026	01/07 - Amazon.com		\$ 16.22
Credit Card	L425 - NV - 1005	THE HOME DEPOT	1/22/2026	01/07 - THE HOME DEPOT		\$ 25.98
Credit Card	L425 - NV - 1005	Amazon MKTPlace	1/22/2026	01/08 - Amazon MKTPlace		\$ 64.70
Credit Card	L425 - NV - 1005	Amazon MKTPlace	1/22/2026	01/08 - Amazon MKTPlace		\$ 7.88
Credit Card	L425 - NV - 1005	Amazon.com	1/22/2026	01/08 - Amazon.com		\$ 31.45

Note: Multiple expenses or "Itemized/Invoice Amounts" may be paid by one check. The total "Check Amount" will appear for each "Itemized/Invoice Amount" paid by the check.

Payment Type	Check #/CC Account	Vendor	Transaction Date	Description	Void	Amount
Credit Card	L425 - NV - 1005	Amazon.com	1/22/2026	01/08 - Amazon.com		\$ 16.98
Credit Card	L425 - NV - 1005	Amazon MKTPlace	1/22/2026	01/08 - Amazon MKTPlace		\$ 13.72
Credit Card	L425 - NV - 1005	Amazon.com	1/22/2026	01/08 - Amazon.com		\$ 156.74
Credit Card	L425 - NV - 1005	Indeed Jobs	1/22/2026	01/09 - Indeed Jobs		\$ 520.00
Credit Card	L425 - NV - 1005	WAL-MART	1/22/2026	01/10 - WAL-MART		\$ 89.78
Credit Card	L425 - NV - 1005	Amazon.com	1/22/2026	01/15 - Amazon.com		\$ 93.00
Credit Card	L425 - NV - 1005	Amazon MKTPlace	1/22/2026	01/15 - Amazon MKTPlace		\$ 26.32
Credit Card	L425 - NV - 1005	Amazon MKTPlace	1/22/2026	01/15 - Amazon MKTPlace		\$ 19.76
Credit Card	L425 - NV - 1005	Amazon.com	1/22/2026	01/16 - Amazon.com		\$ 554.16
Credit Card	L425 - NV - 1005	Amazon MKTPlace	1/22/2026	01/16 - Amazon MKTPlace		\$ 486.66
Credit Card	L425 - NV - 1005	Amazon.com	1/22/2026	01/17 - Amazon.com		\$ 741.93
Credit Card	L425 - NV - 1005	Amazon.com	1/22/2026	01/17 - Amazon.com		\$ 17.04
Credit Card	L425 - NV - 1005	Indeed Jobs	1/22/2026	01/17 - Indeed Jobs		\$ 520.00
Credit Card	L425 - NV - 1005	Amazon MKTPlace	1/22/2026	01/20 - Amazon MKTPlace		\$ 128.14
Credit Card	L425 - NV - 1005	Amazon.com	1/22/2026	01/20 - Amazon.com		\$ 30.39
Credit Card	L425 - NV - 1005	Amazon MKTPlace	1/22/2026	01/20 - Amazon MKTPlace		\$ 357.36
Credit Card	L425 - NV - 1005	Amazon MKTPlace	1/22/2026	01/21 - Amazon MKTPlace		\$ 120.00
Credit Card	L425 - NV - 1005	Walmart. Com	1/22/2026	01/21 - Walmart. Com		\$ 130.67
Credit Card	L425 - NV - 1005	Amazon.com	1/22/2026	01/21 - Amazon.com		\$ 17.53
Credit Card	L425 - NV - 1005	Amazon MKTPlace	1/22/2026	01/21 - Amazon MKTPlace		\$ 50.95

Note: Multiple expenses or "Itemized/Invoice Amounts" may be paid by one check. The total "Check Amount" will appear for each "Itemized/Invoice Amount" paid by the check.

Payment Type	Check #/CC Account	Vendor	Transaction Date	Description	Void	Amount
Credit Card	L425 - NV - 1005	Amazon MKTPlace	1/22/2026	01/21 - Amazon MKTPlace		\$ 37.71
Credit Card	L425 - NV - 1005	Amazon MKTPlace	1/22/2026	01/21 - Amazon MKTPlace		\$ 23.00
Credit Card	L425 - NV - 1005	Amazon MKTPlace	1/22/2026	01/21 - Amazon MKTPlace		\$ 9.98
Credit Card	L425 - NV - 1005	Amazon MKTPlace	1/22/2026	01/22 - Amazon MKTPlace		\$ 13.99

Note: Multiple expenses or "Itemized/Invoice Amounts" may be paid by one check. The total "Check Amount" will appear for each "Itemized/Invoice Amount" paid by the check.

## Coversheet

Report by Nandini Vaishnav of Vertex Education providing an overview of FY27 grant allocations and state funding with respect to teacher pay raises.

**Section:** II. Finance  
**Item:** B. Report by Nandini Vaishnav of Vertex Education providing an overview of FY27 grant allocations and state funding with respect to teacher pay raises.  
**Purpose:** FYI  
**Submitted by:**  
**Related Material:** 2026-2027 Revenue Update presentation.pdf

# 2026-2027 Revenue Update

## Grant allocations and AB398 funds





# 2026–27 Federal Grant Applications

Grant application due in **GMS March 30<sup>th</sup>** for all federal grants

<u>Title I</u>	<u>Title II</u>	<u>Title III</u>	<u>Title IV</u>	<u>Federal SPED</u>
FY26 Allocation: \$95,732	FY26 Allocation: \$4,778 8,514	FY26 Allocation: \$10,160	FY26 Allocation: \$11,171	FY26 Allocation: \$20,948
FY27 Preliminary Allocation: \$80,467	FY27 Preliminary Allocation: \$3,778 \$5,539	FY27 Preliminary Allocation: \$9,497	FY27 Preliminary Allocation: \$7,707	FY27 Preliminary Allocation: \$19,573
Supplemental Math and Literacy programs Math manipulatives	Instructional Coaching Teacher retention	EL professional learning	Web-based SEL programming Spanish instruction software	Contracted direct student support services



# FY27 Transportation

**Competitive grant with allocations not to exceed \$481/student enrolled on PY Validation Day**

## FY26 Transportation

Summer school shuttles (70%)

School-year field trips (16%)

Student bus passes (14%)

# AB 398 Teacher Merit Funding

## Funding Requirements

- Funding for teacher/support staff raises only, no administration raises
- Raise may be given in one payment through regular payroll with PERS
- Funding must be distributed by June 2026 and reported at year end
- Funding confirmed for FY26 & FY27, but allocation determined annually

## Strong Start Academy FY26 Plan

- FY26 allocation: \$82,870 (\$3314.82 for 25 FTE)
- Salaried teachers to receive raise based on a tiered system integrating targeted prior performance

# Coversheet

Report by the City of Las Vegas regarding presentation summarizing the qualitative analysis of school data conducted by Harvard intern students in partnership with the City of Las Vegas.

**Section:** V. Special Reports  
**Item:** A. Report by the City of Las Vegas regarding presentation summarizing the qualitative analysis of school data conducted by Harvard intern students in partnership with the City of Las Vegas.  
**Purpose:** FYI  
**Submitted by:**  
**Related Material:** CLV Dec 2025 Presentation.pptx.pdf

# Comparative Analysis of K-5 School Performance Using Nevada KPIs



Department of Youth Development and Social Initiatives  
Anruo Wang & Rathna Ramesh

# Analysis Components

- **Comparison of Strong Start with: CCSD, CLV, and Wards 1/3/5**
- **Metrics:**
  - Academic:
    - CRT, ELPA, MAP
  - Attendance:
    - ADA, Chronic Absenteeism, Transiency
  - Demographics:
    - Enrollment, Racial Breakdown, English Learners
  - Resources:
    - Student-Teacher Ratio, Teacher ADA, Per-Pupil Spending, Instructional Time



# Key Findings

- Strong Start **outperforms district and ward averages** across CRT, ELPA, and MAP.
- Students show **stronger proficiency in Math and English language.**
- Students display **faster academic growth** than CCSD peers.

Strong Start is lower in:

- **Student attendance**
- **Transiency rate**

Highest in:

- **Teacher attendance**
- **Per-pupil spending**



# Academic Achievement Analysis





## CRT

**Level 1 – Emerging/Developing:** Students have not yet demonstrated the skills and knowledge expected at their grade level. Their understanding is significantly below standard.

**Level 2 – Approaches Standard:** Students are nearing grade-level expectations but are still below proficient. They demonstrate partial understanding and may require additional academic support.

**Level 3 – Meets Standard:** Students meet grade-level expectations. They demonstrate the skills, knowledge, and reasoning required to be considered proficient.

**Level 4 – Exceeds Standard:** Students surpass grade-level expectations and demonstrate advanced academic performance.

## ELPA

**Level 1 – Entering:** Students can understand and use very simple words and phrases. Communication is minimal and heavily supported.

**Level 2 – Emerging:** Students can handle short, familiar phrases and simple topics but still rely on support. Language production is basic.

**Level 3 – Developing:** Students can understand and use language related to common academic topics. They can participate in simple classroom tasks with some support.

**Level 4 – Expanding:** Students can engage in most classroom discussions, understand more complex texts, and communicate with increasing independence.

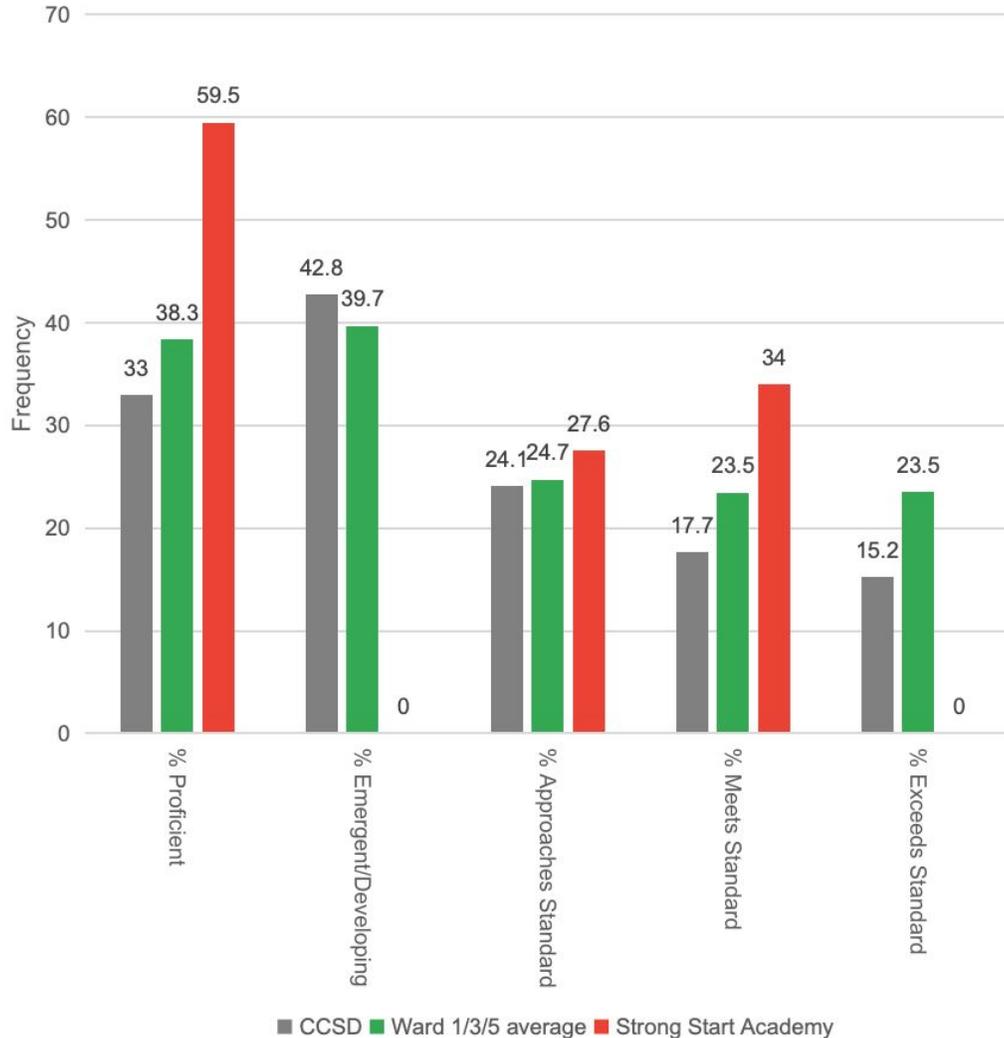
**Level 5 – Bridging:** Students can use academic English with near-native proficiency. They can participate independently in grade-level academic tasks.

**Level 6 – Reaching:** Students demonstrate full academic English proficiency and can perform comparably to native speakers across all content areas.

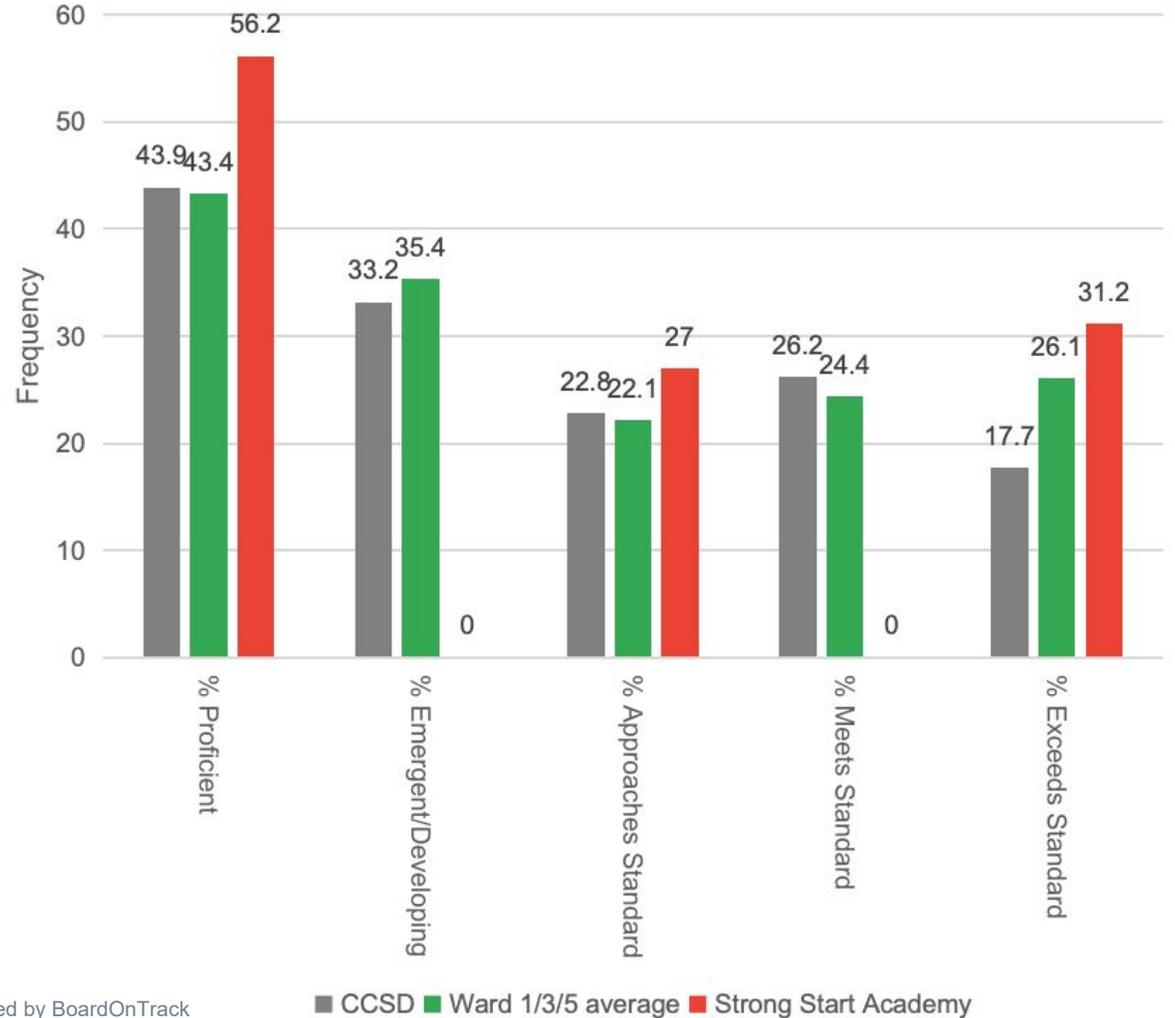


# Criterion Referenced Testing (CRT)

CRT Math, Grade 3-5, 2024-25

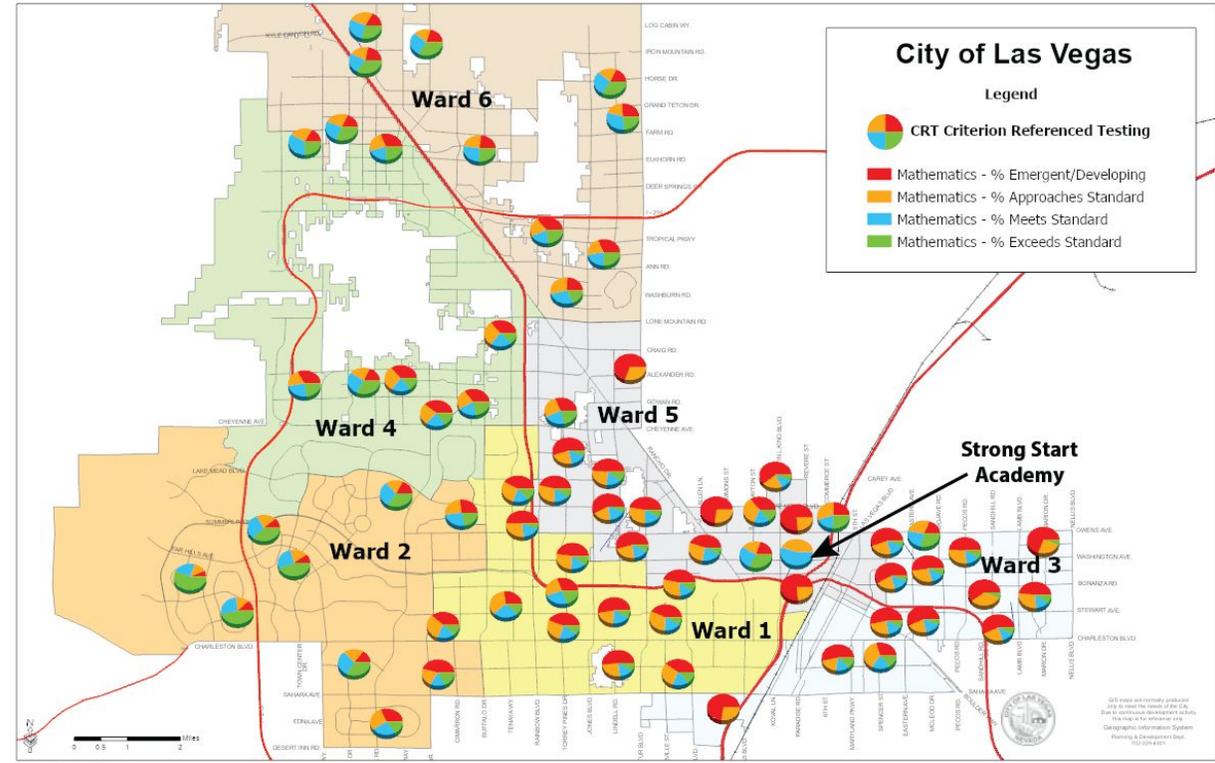
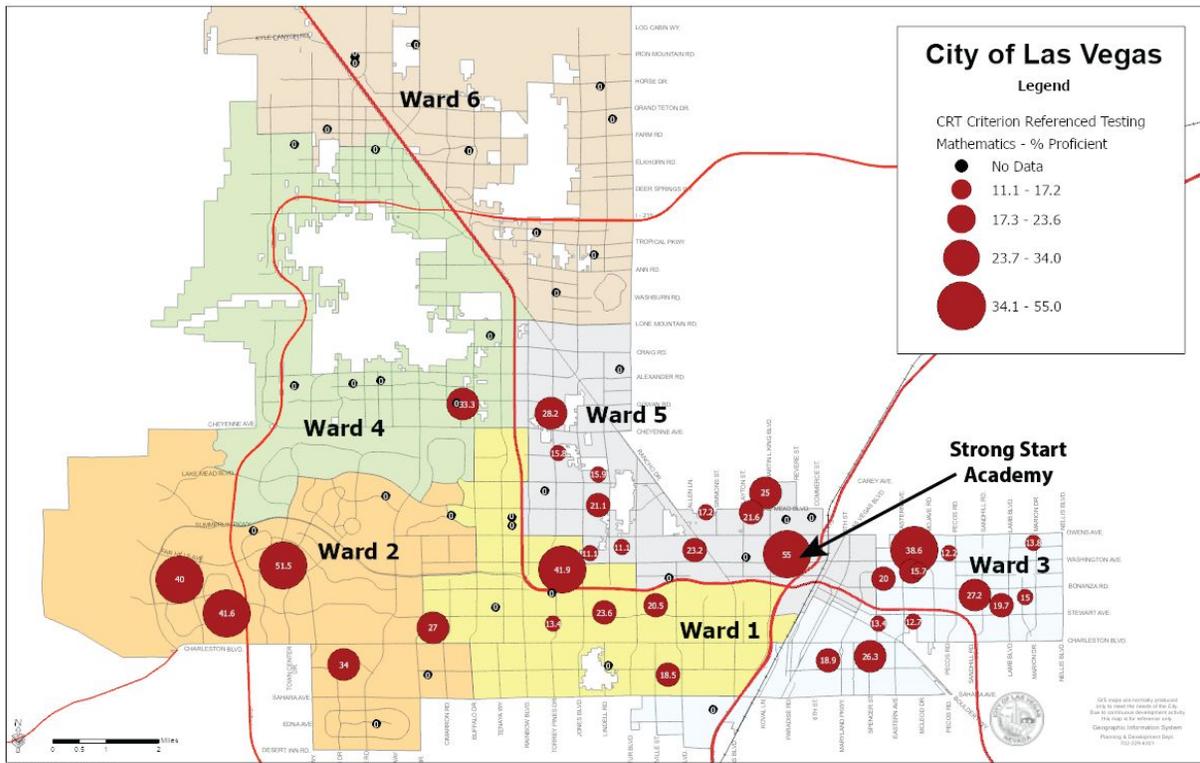


CRT ELA, Grade 3-5, 2024-25



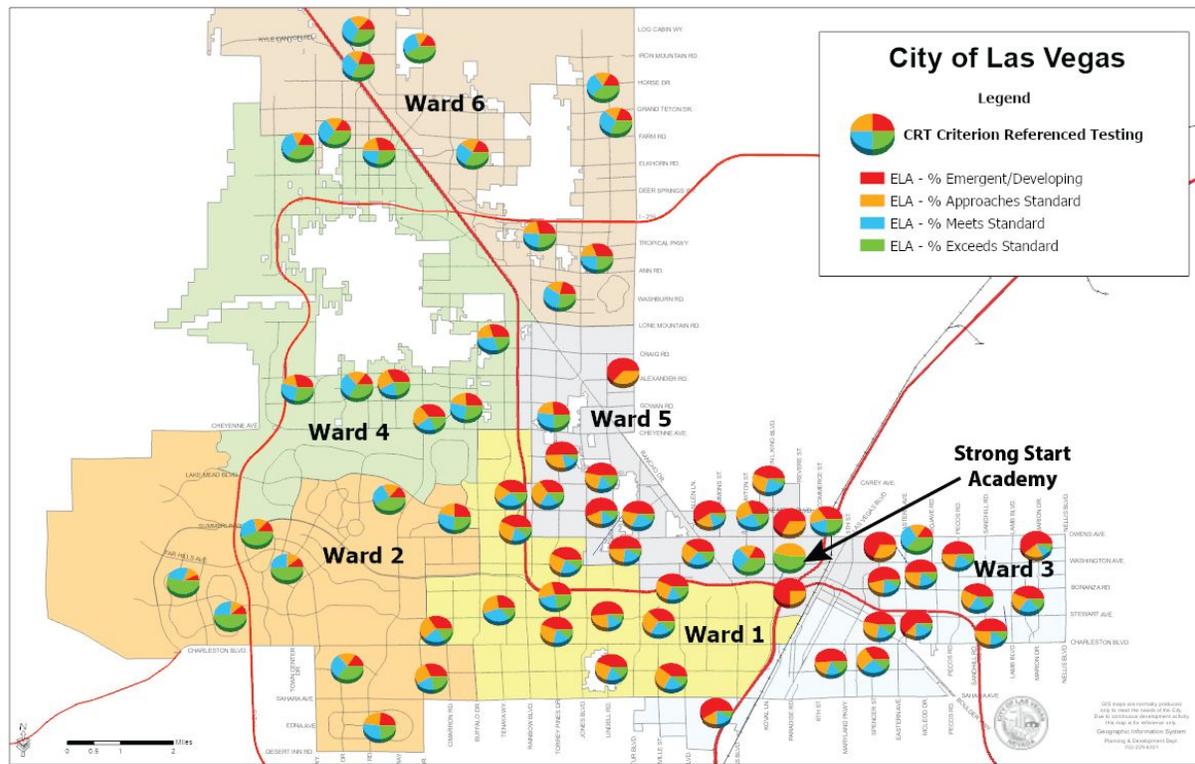
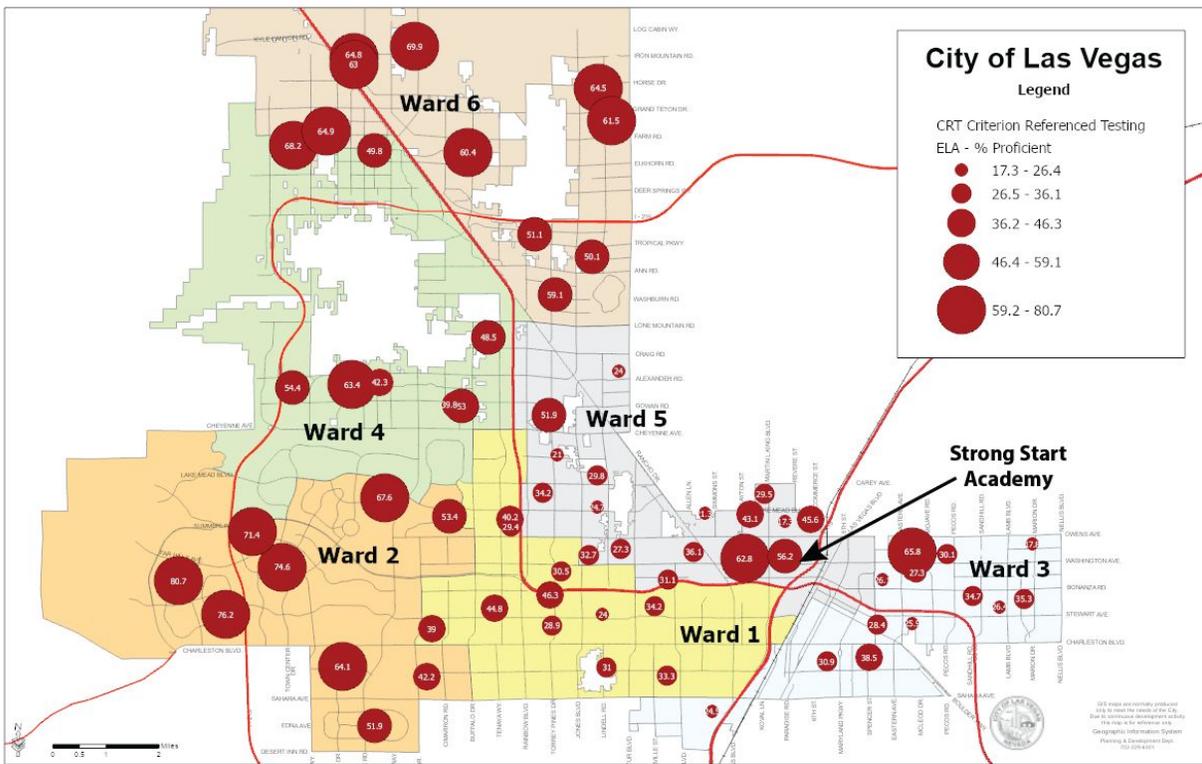


# CRT Math



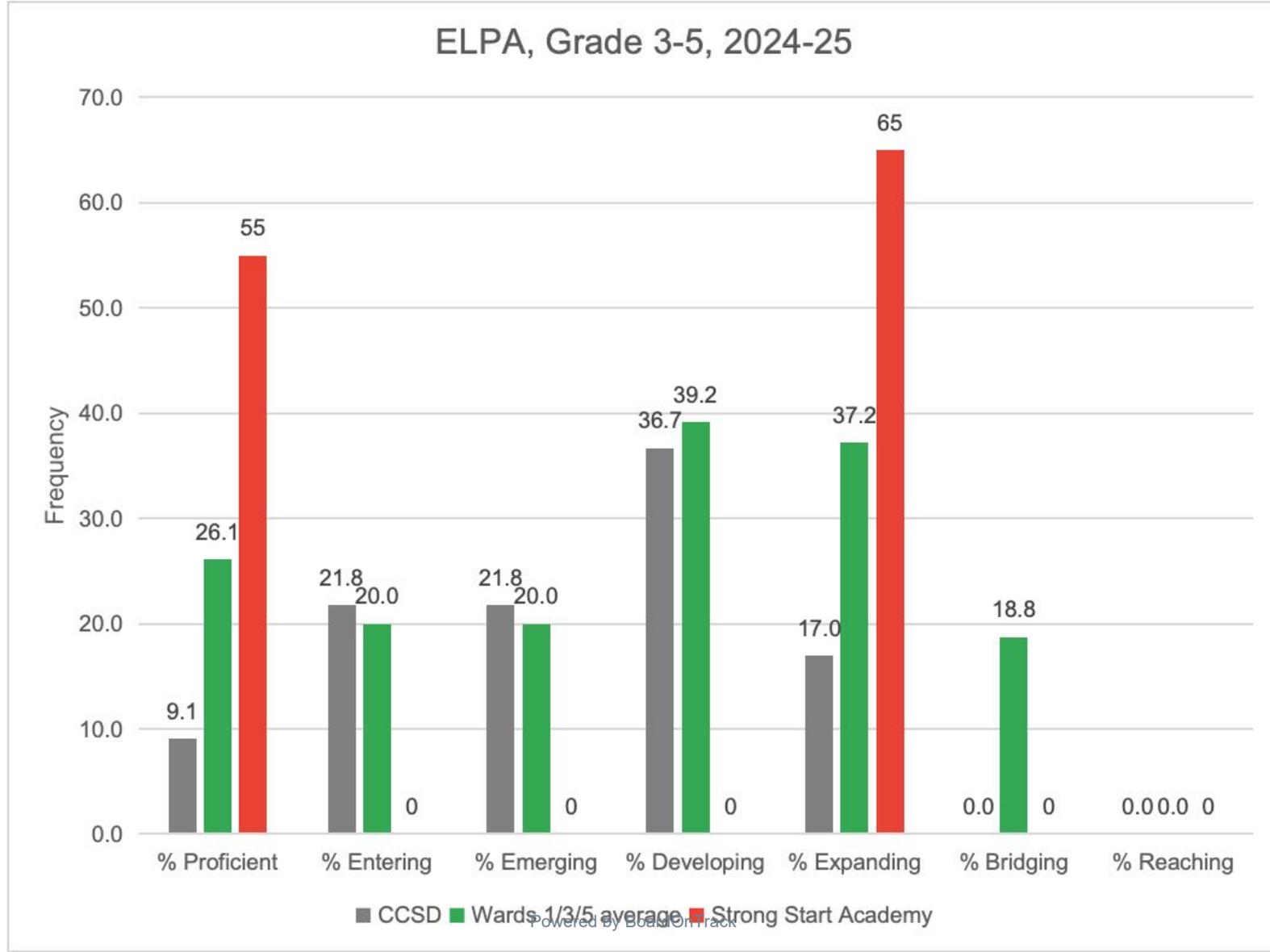


# CRT ELA



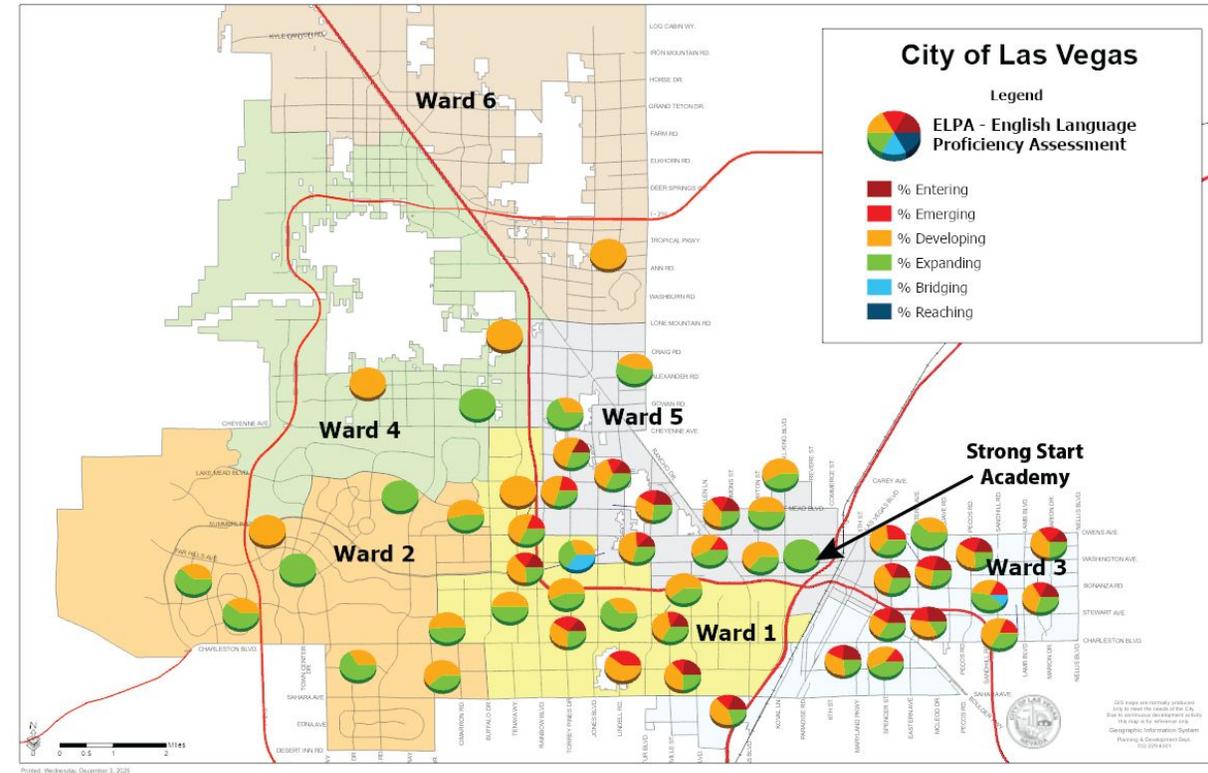
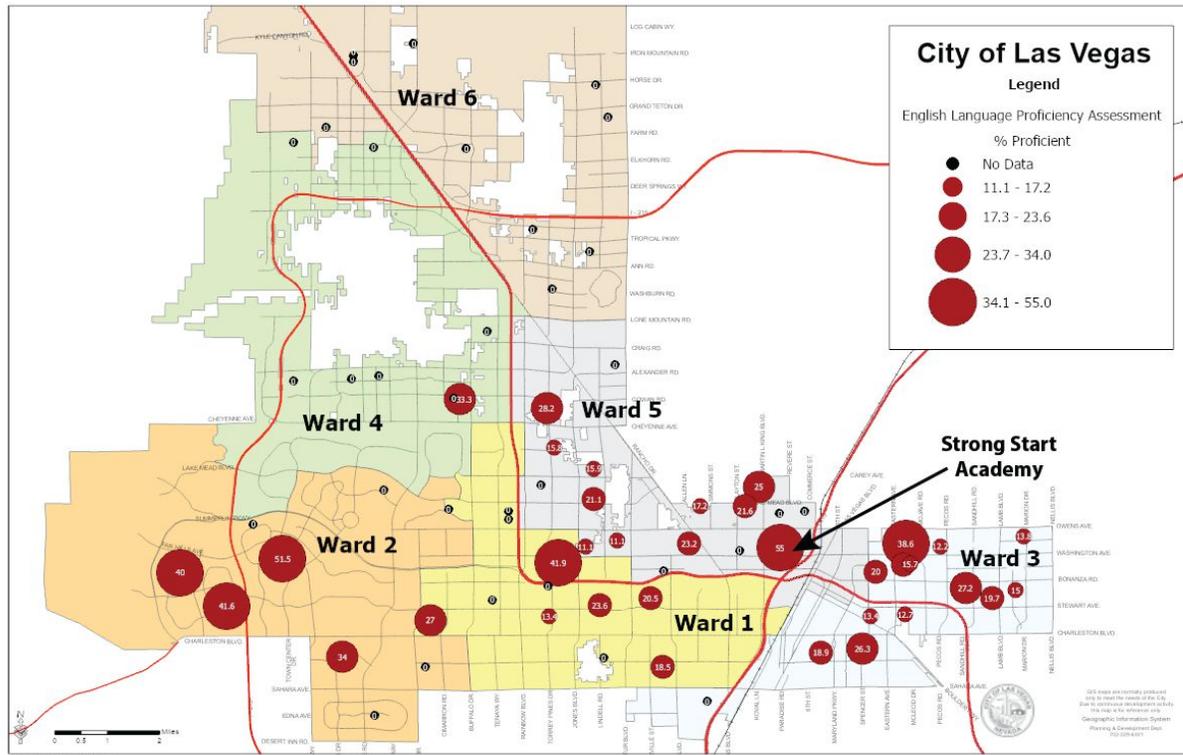


# English Language Proficiency Assessment (ELPA)



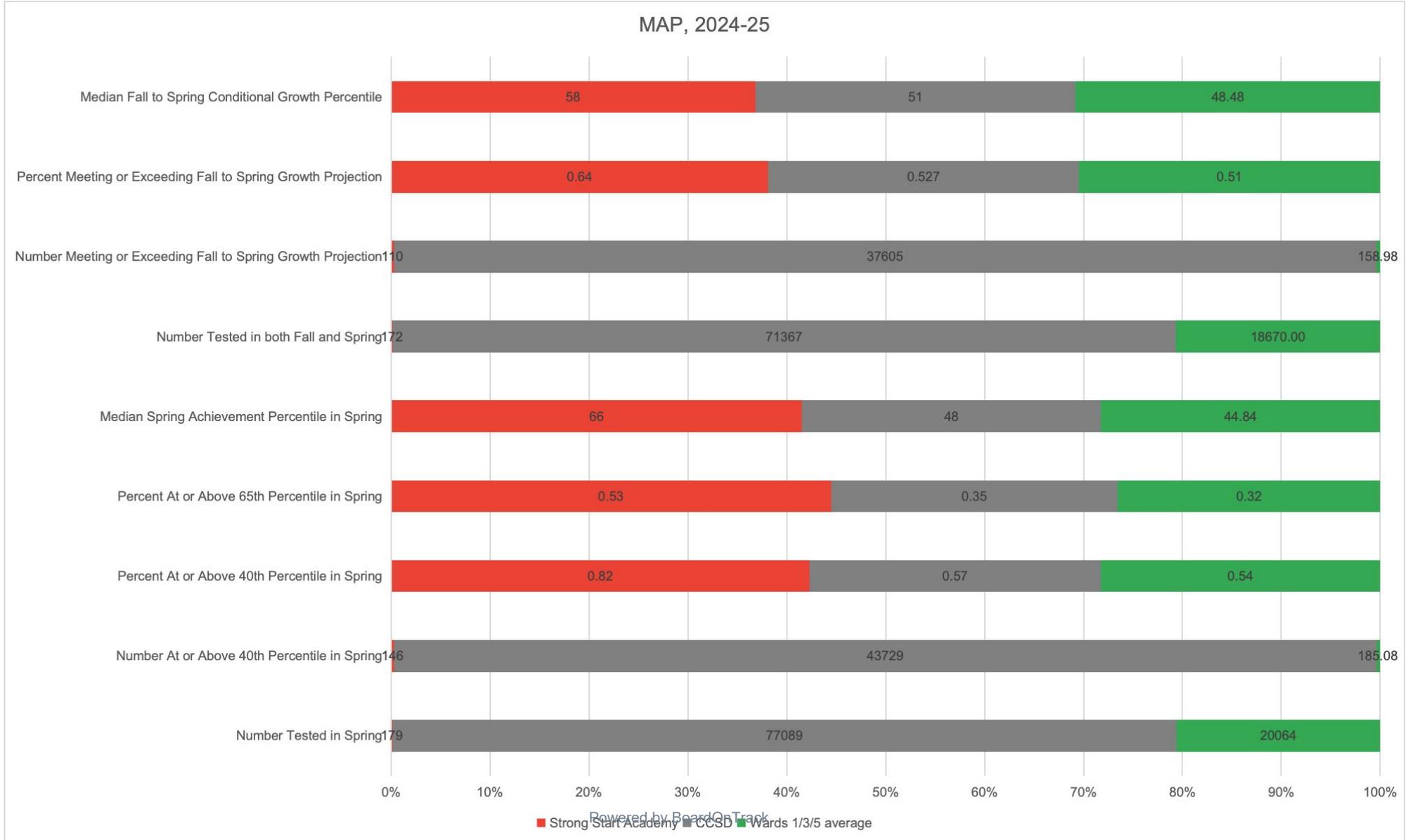


# English Language Proficiency Assessment (ELPA)



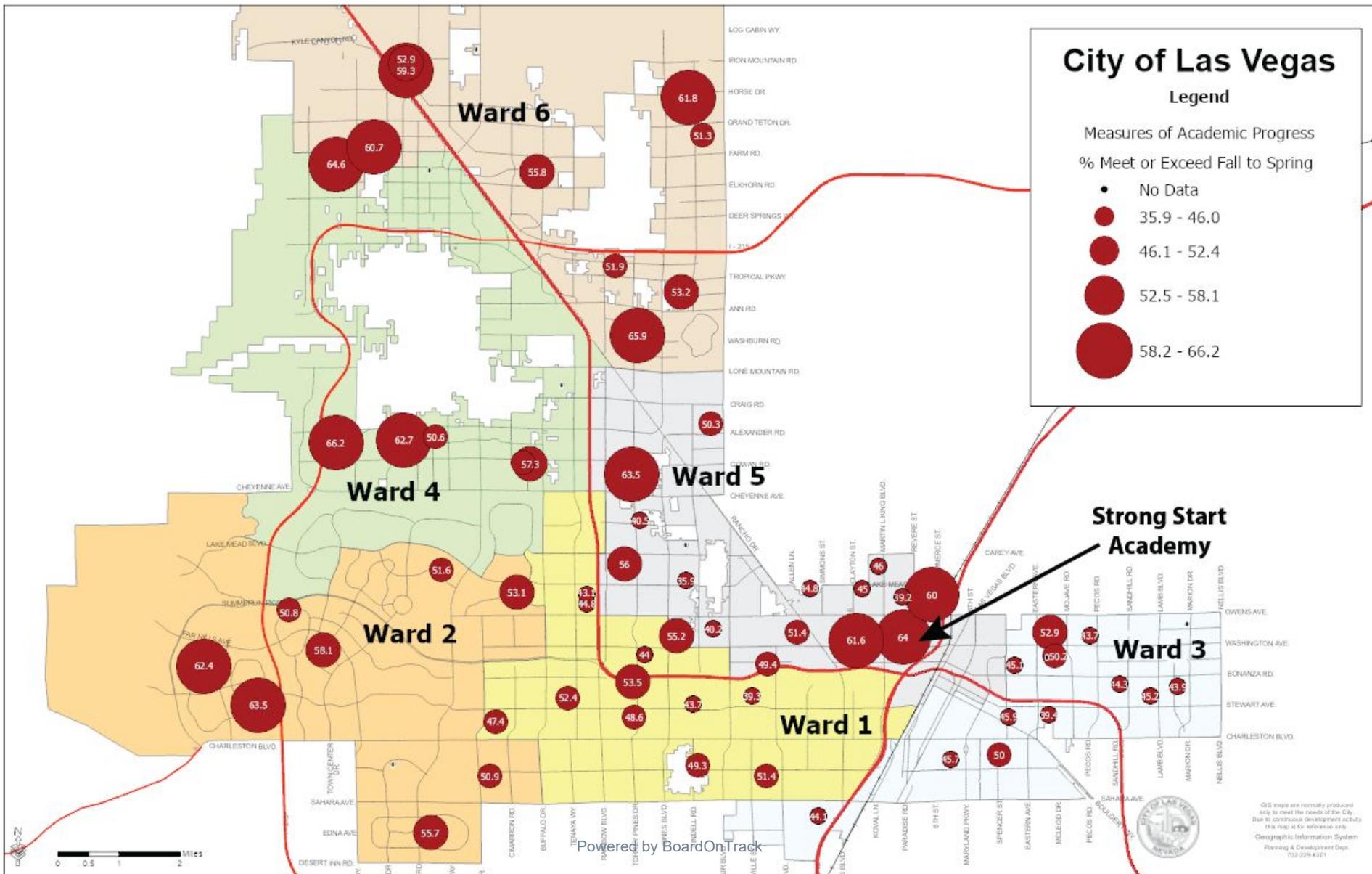


# Measure of Academic Progress (MAP)





# Measure of Academic Progress (MAP)

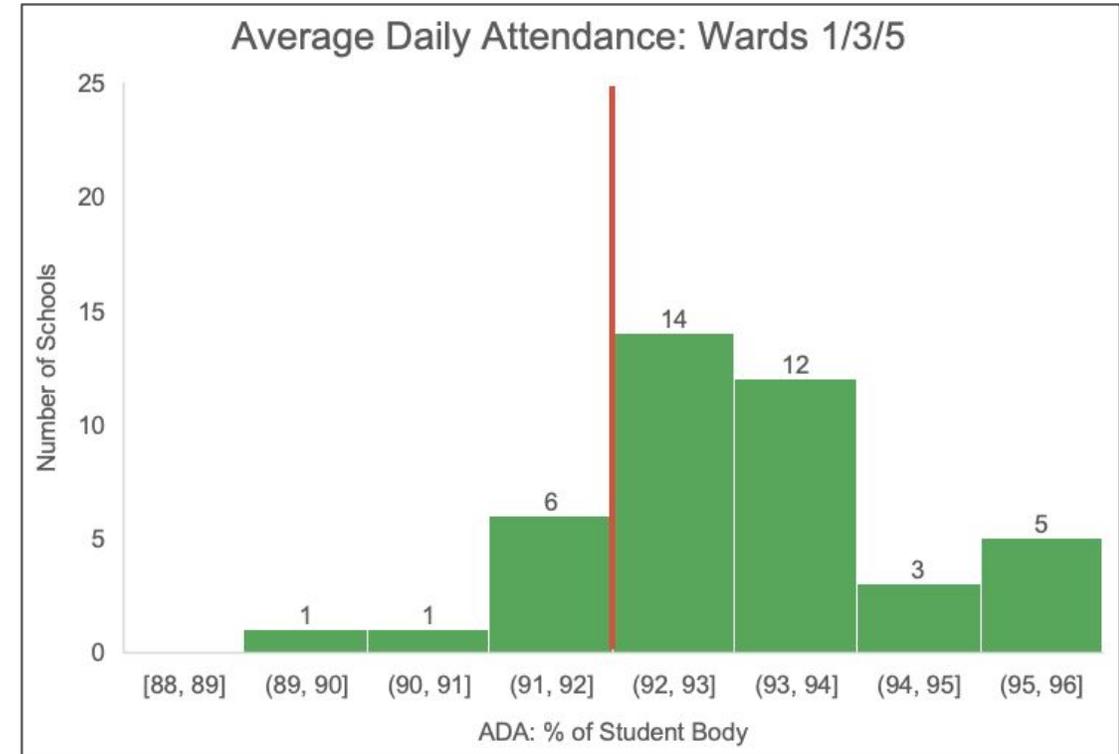
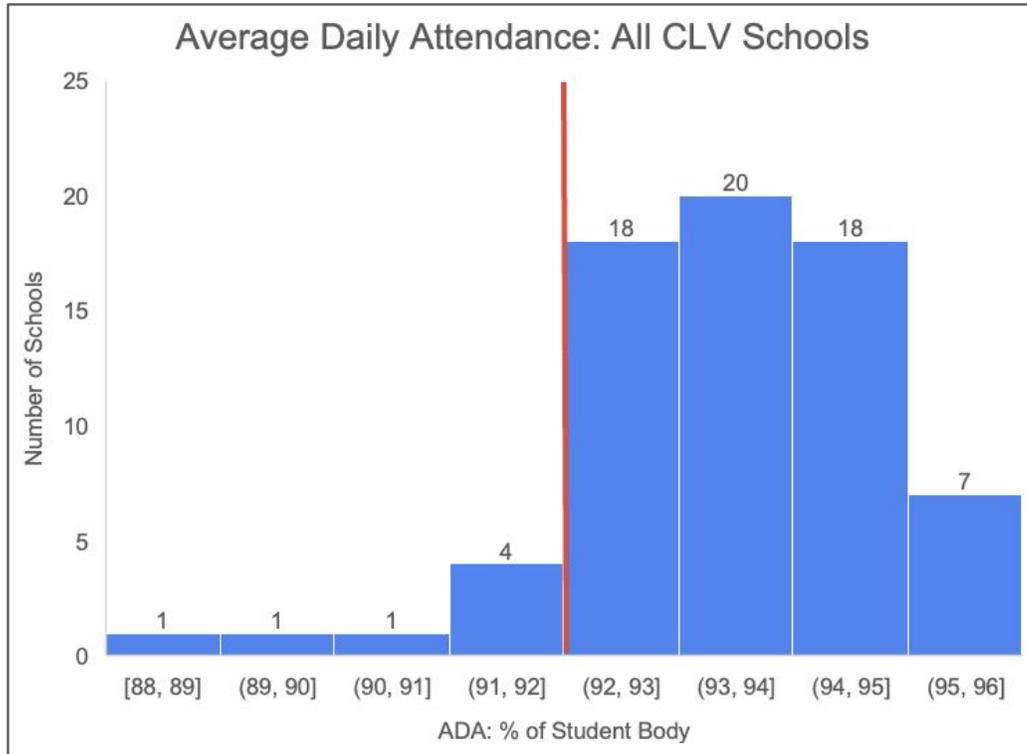


# Attendance, Demographics, and Resource Context



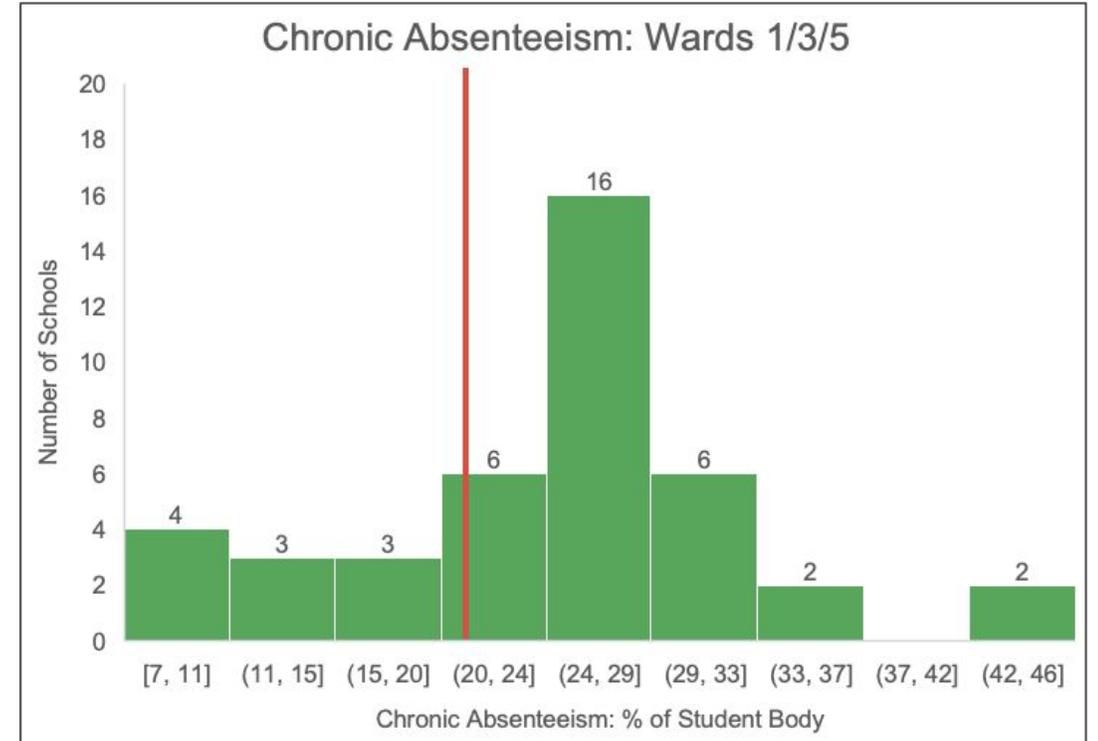
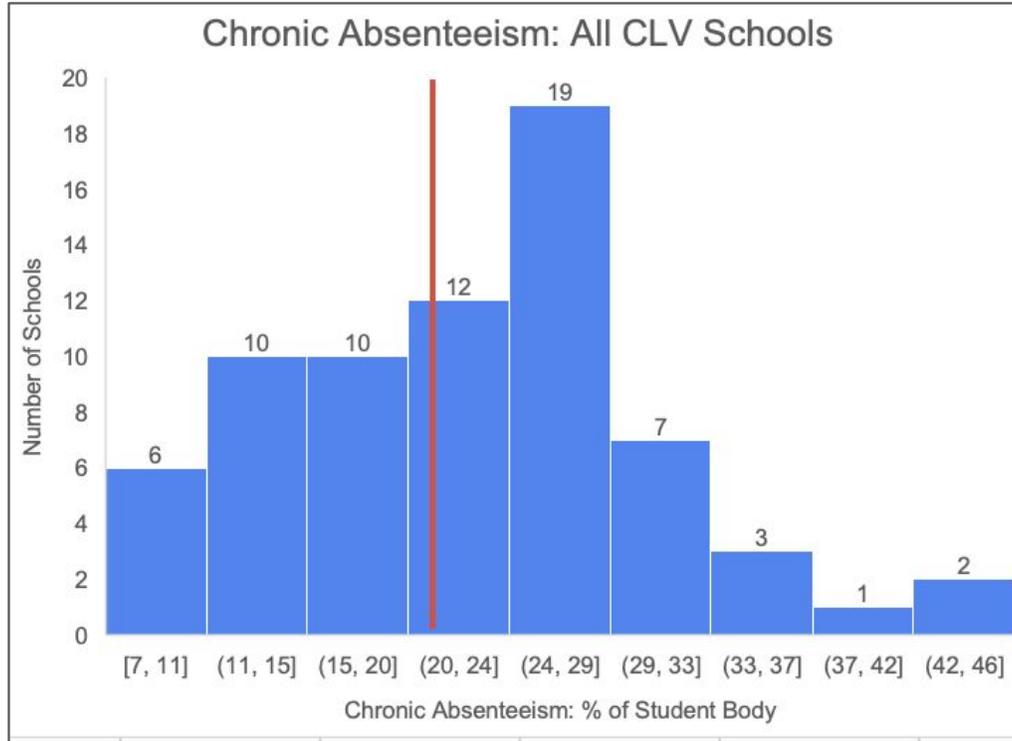


# Attendance: ADA



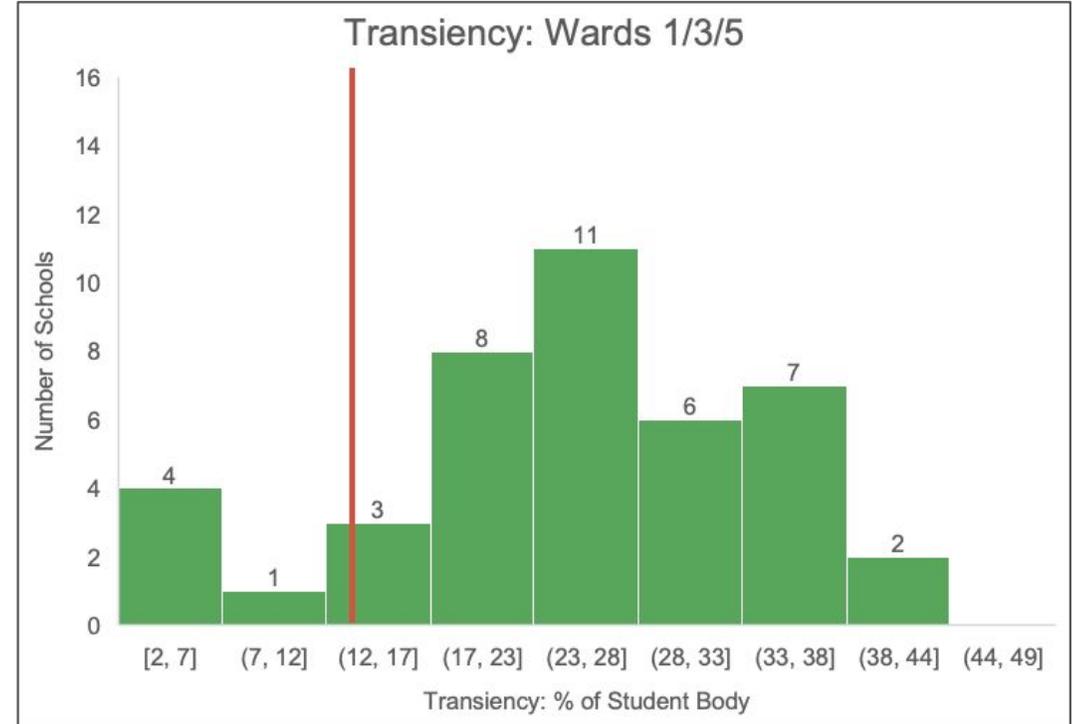
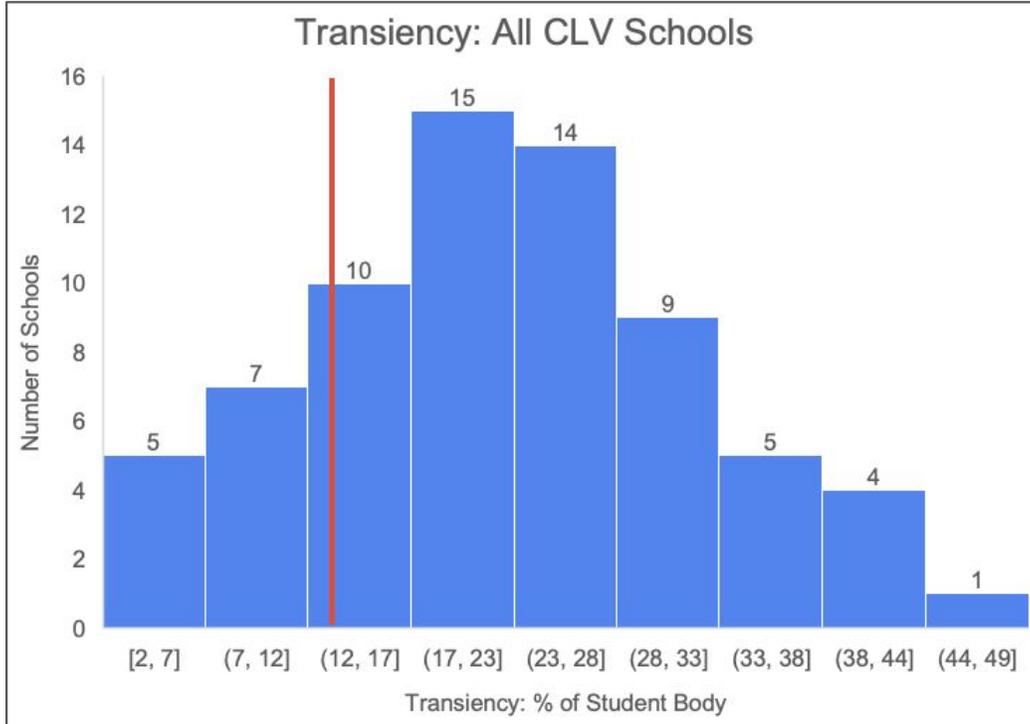


# Attendance: Chronic Absenteeism



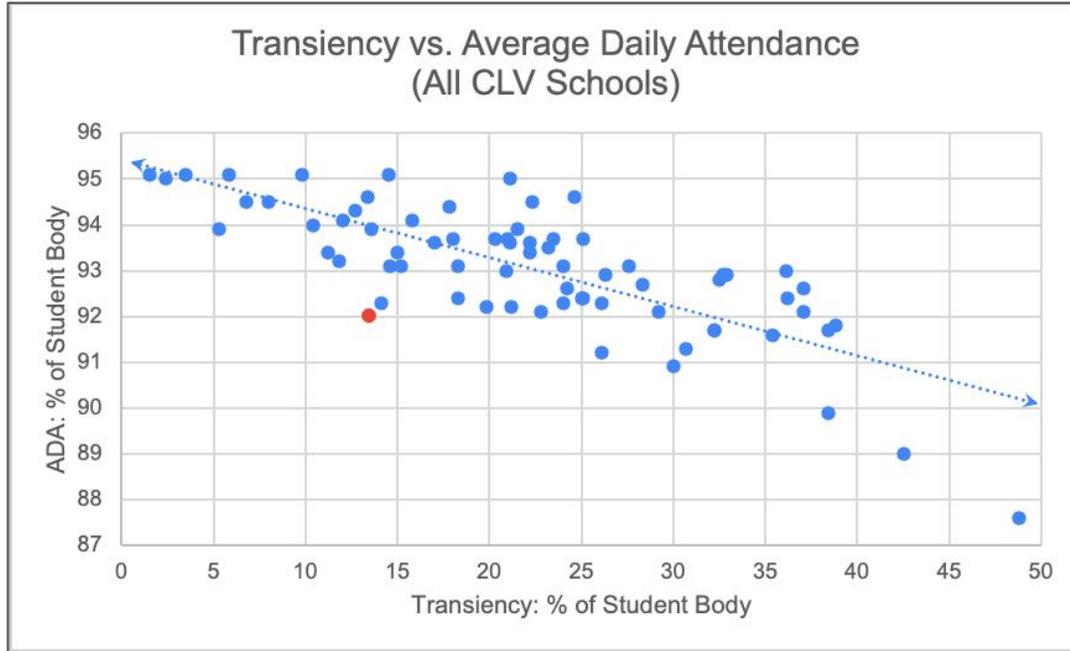


# Attendance: Transiency

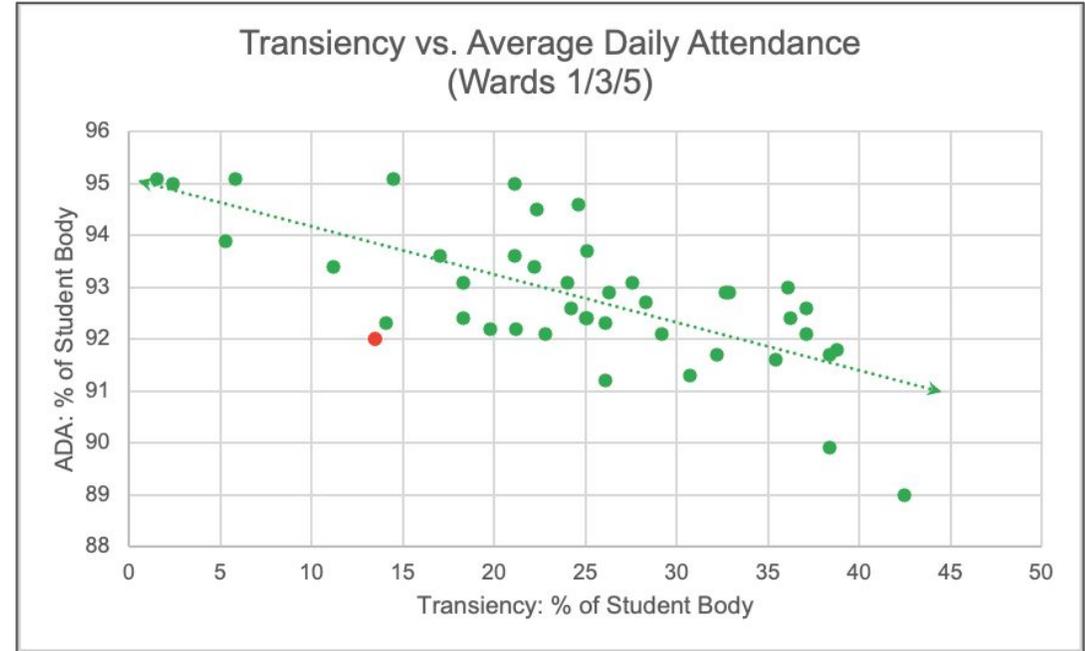




# Attendance: Transiency vs ADA



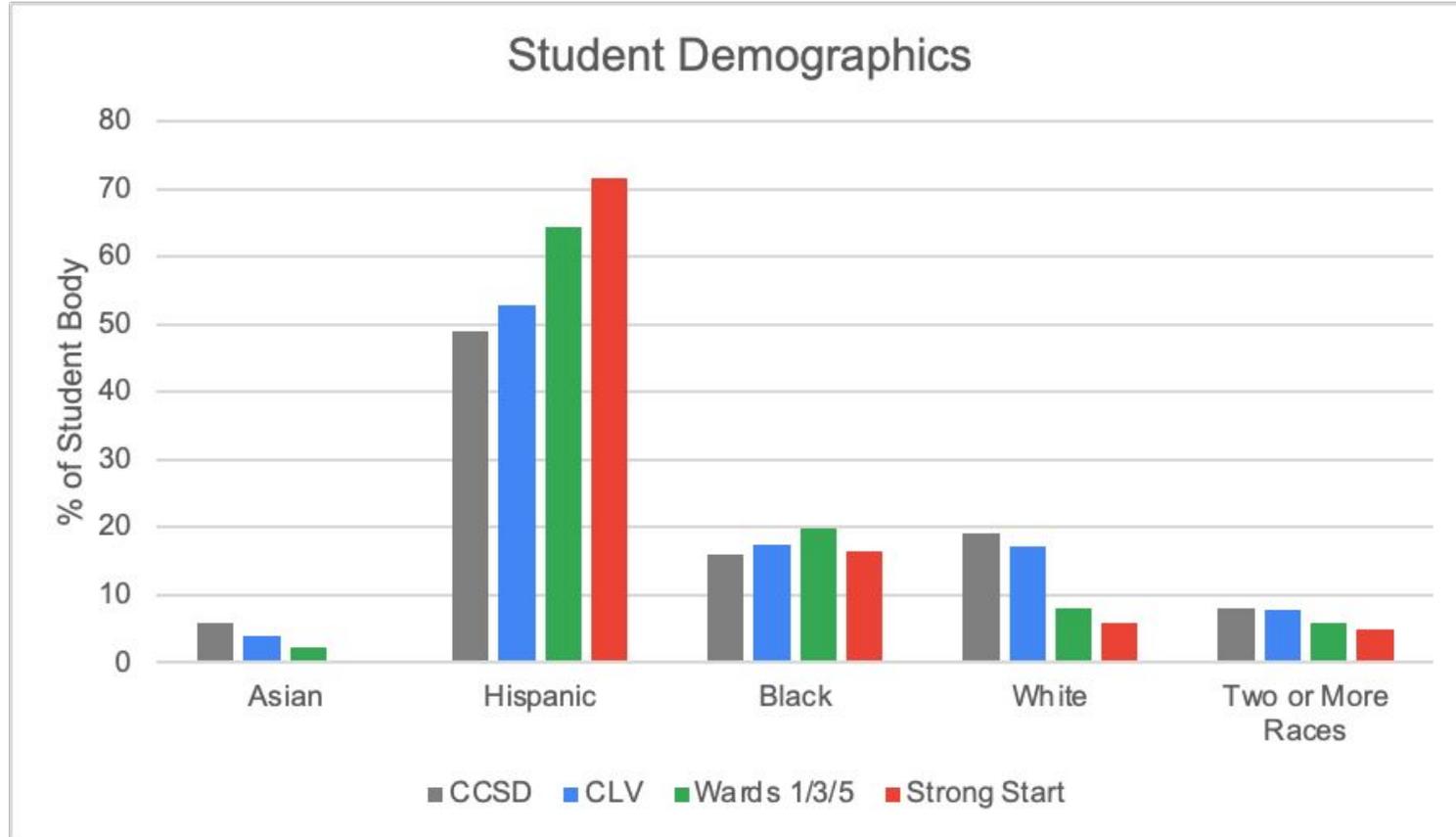
1.99 percentage points  
below prediction



1.85 percentage points  
below prediction

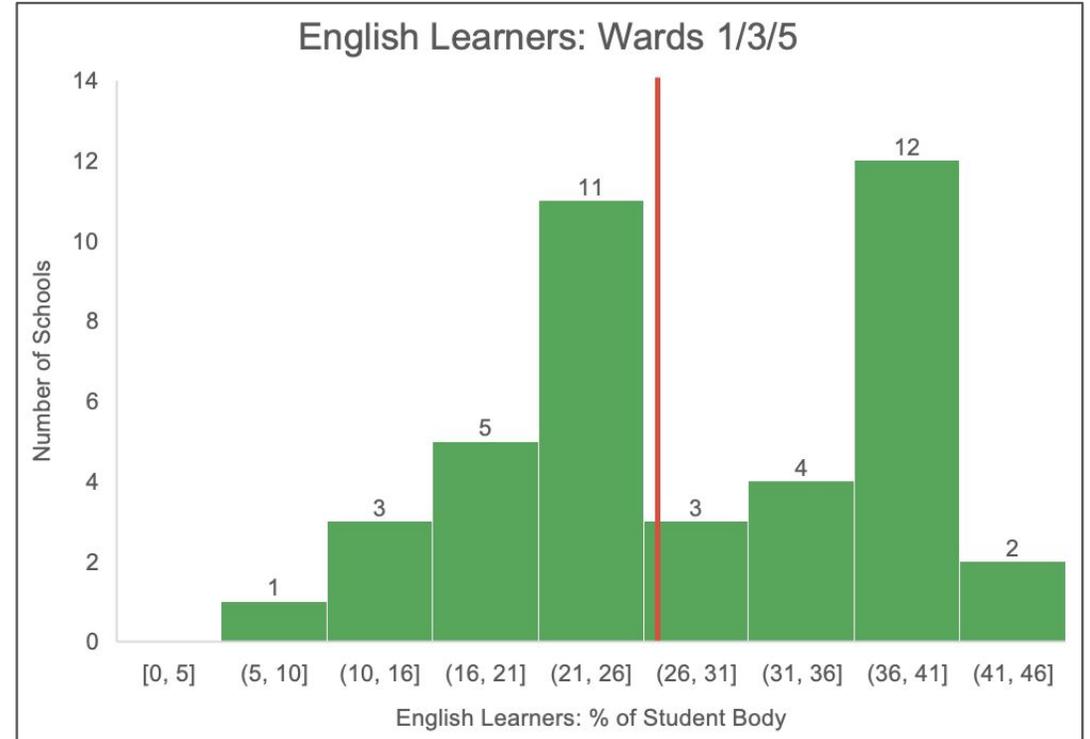
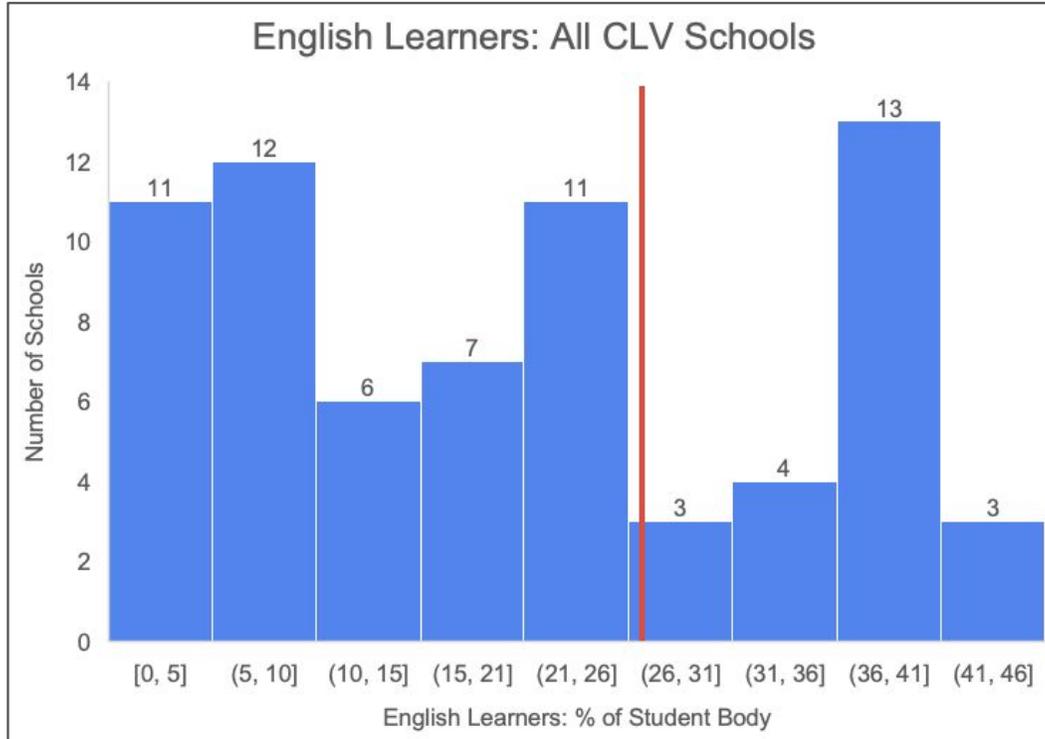


# Demographics: Racial Breakdown



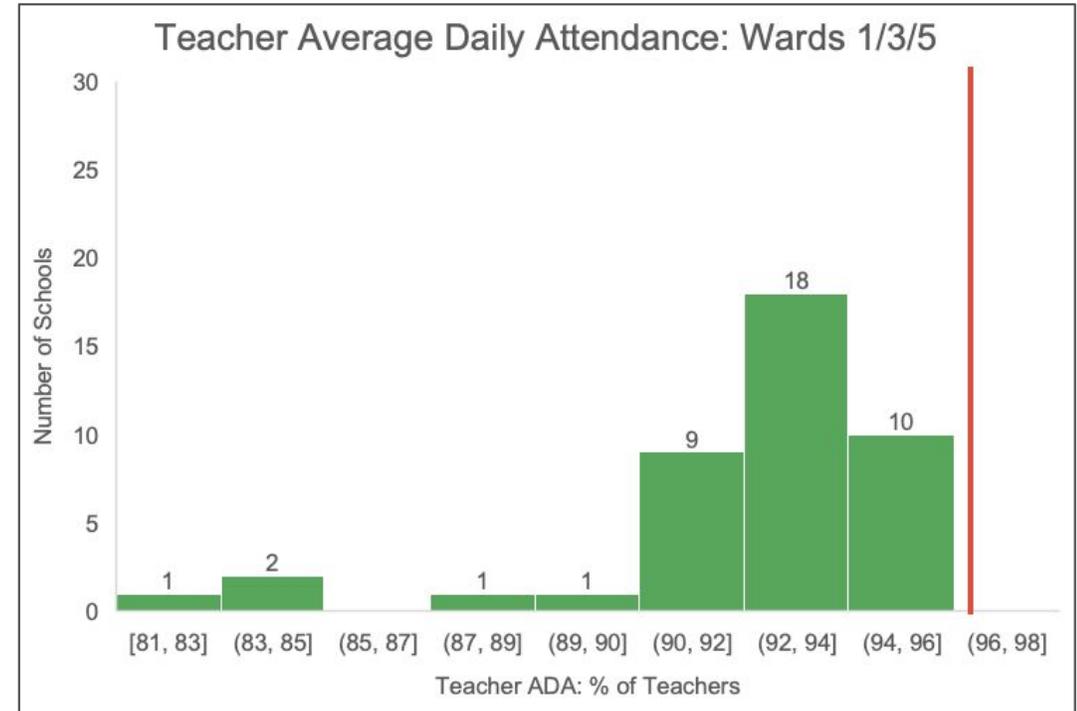
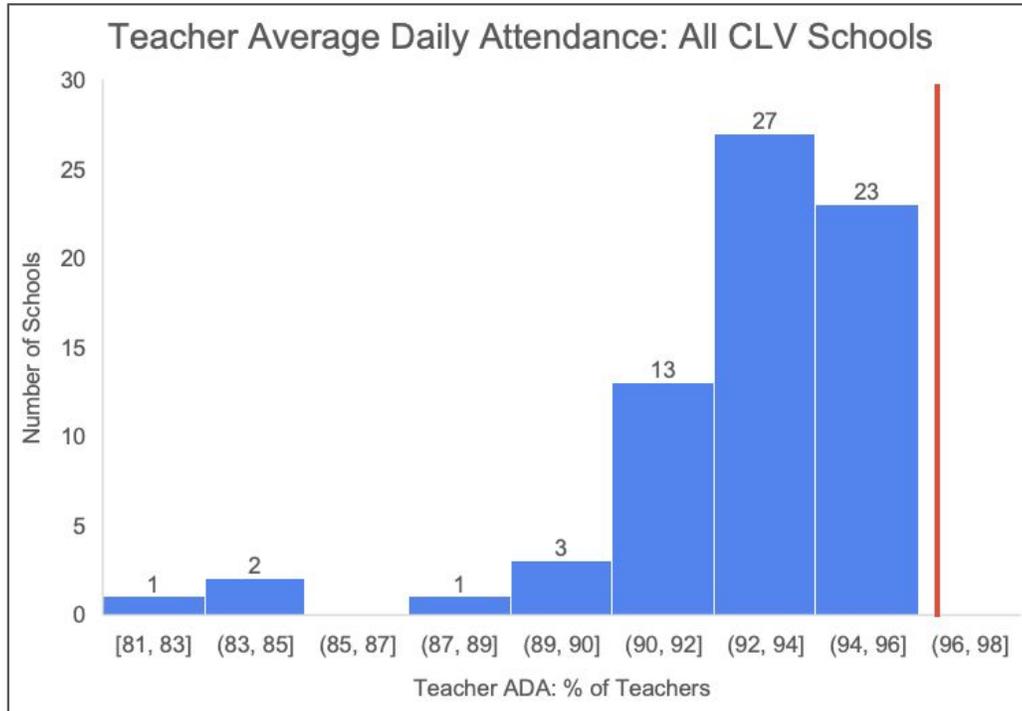


# Demographics: English Learners



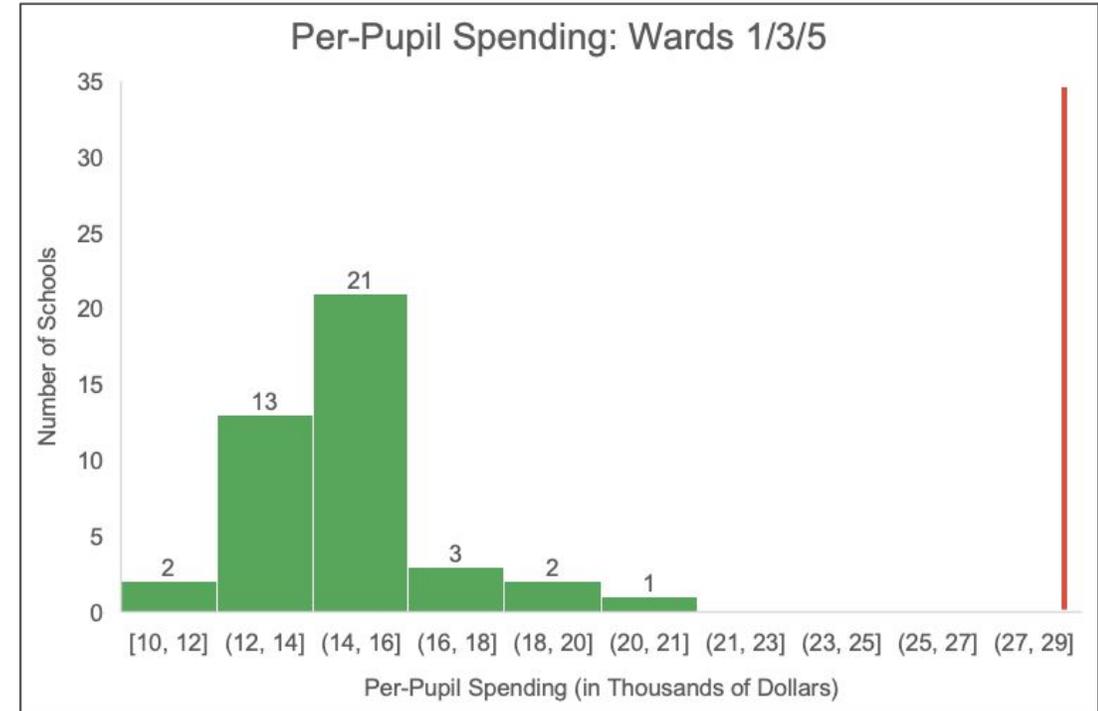
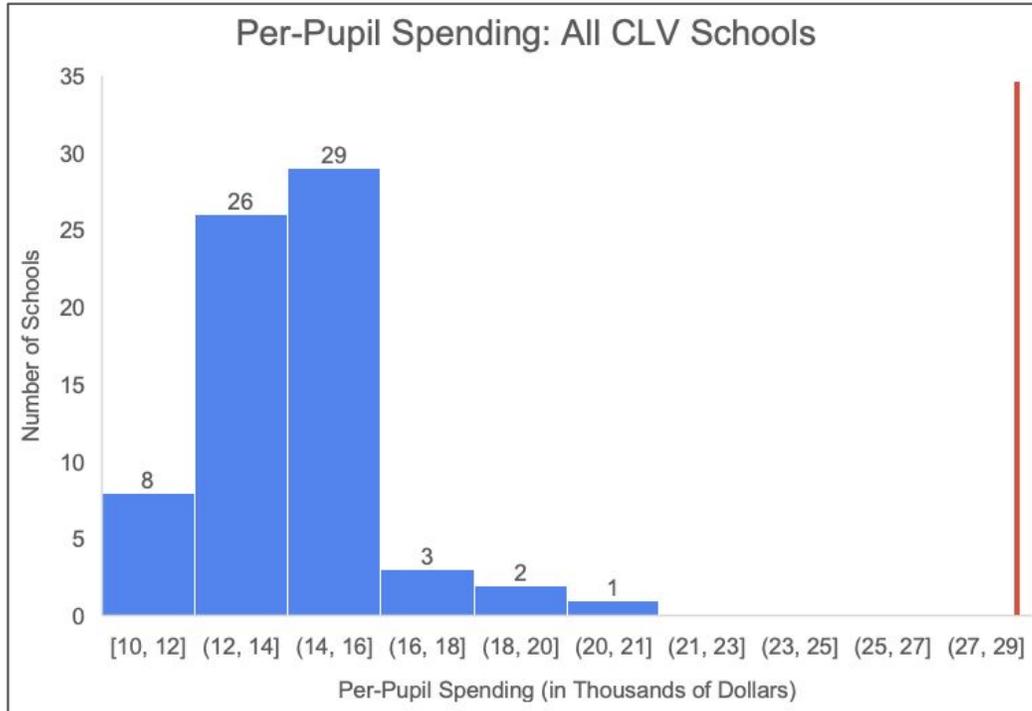


# Resources: Teacher ADA





# Resources: Per-Pupil Spending





# Overview

Comparative Averages				
	CCSD	CLV	Wards 1/3/5	Strong Start
<b>Attendance</b>				
Average Daily Attendance (%)	92.7	93.1	92.8	92
Chronic Absenteeism (%)	26.9	22.6	24.5	21.2
Transiency (%)	23.4	22.3	24.7	13.5
<b>Equity</b>				
Enrollment	554	551	512	216
English Learners (%)	16.4	21.0	28.5	27.3
<b>Staffing</b>				
Student-Teacher Ratio	19	19	18	18
Teacher Average Daily Attendance (%)	92.1	92.7	92.7	96.5
<b>Resource</b>				
Per-Pupil Spending (\$)	12819	13873	14529	28965
Length of School Day (Hours)	6.18	6.21	6.21	7.25

\*New Information



**Special thanks to Dr. Malich, Cecelia Di Mino, Mark House, and Joe McIntyre for their support in this project!**

Questions?

