

**Kathryn E. Holt**  
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**EXPERIENCE:**

**United States Department of Health and Human Services  
Centers for Medicare and Medicaid Services, Boston, MA**

2010-2022

Branch Chief (2018-2022) Oversee and lead dynamic multi-city team, responsible for federal oversight of 13 state Medicaid programs throughout New England and the greater Southeast. Provide excellent management and guidance to ensure meaningful access to quality healthcare options for over 16.5 million Medicaid beneficiaries. Responded to ever-changing and evolving beneficiary and state needs during COVID public health emergency. Provide insight and advice to Senior Leadership Team. Developed and facilitated Center-wide structural reorganization.

Health Insurance Specialist, State Lead, Senior Caseworker, National Subject Matter Expert, Special Projects (2010-2018): Develop and interpret federal policy regarding Medicaid program. Conduct federal oversight of New England Medicaid programs. Provide technical assistance to state officials regarding operation of state Medicaid programs. Review managed care contracts and state-federal partnership contracts. Act as primary contact for state officials regarding the federal Medicaid program. Coordinate communications and actions among state officials, external stakeholders, federal agency officials. Represent the federal government at meetings with state officials and stakeholders. Investigate and resolve congressional inquiries on behalf of Medicaid beneficiaries. Review federal Medicaid laws and provide guidance to state officials. Develop presentations on various Medicaid-related issues, including Affordable Care Act, for internal and external audiences. As Senior Caseworker, manage regional casework team; interpret and apply Federal Facilitated Marketplace regulations; assist Marketplace consumers with complex enrollment issues; develop national Marketplace enrollment policies. As National Subject Matter Expert, oversee and facilitate nationwide team of CMS Marketplace Caseworkers, assigned to assist consumers with Marketplace enrollment issues. Coordinate with multiple business lines to achieve fluid policy guidance and development. As Special Projects lead for Regional Office, report directly to Associate Regional Administrator (ARA) and participate in weekly managerial meetings. Represent ARA in CMS and HHS committees. Analyze and interpret laws and regulations, draft policy statements and ARA communications to State Medicaid Directors. Recipient of CMS Administrator's Award for Achievement (2014) and Operational Excellence Award (2017).

**Bryan Cave LLP, St. Louis, Missouri**

2007-2009

Health Care and Life Sciences Regulatory Associate Attorney: Assisted private clients with health care policy, regulatory and compliance matters, including:

- Medicaid
- Medicare
- Anti-kickback
- Stark Law
- FDA regulations
- HIPAA and state privacy laws
- Certification and accreditation
- Billing and reimbursement
- Various state and federal health care regulations
- Licensure requirements
- Corporate structure and dissolution
- Internal investigations

Performed and organized nationwide, complex regulatory compliance surveys. Assisted in all aspects of provider audits, including responses, investigations, appeals, negotiations, and compliance protocols. Represented health care facilities and providers in False Claims Act and anti-trust litigation and performed related investigations. Coordinated provider, health care associations, and government relations. Researched and analyzed case law. Researched and analyzed FDA regulations. Assisted in transactional and litigation activities, including structuring advice in light of anti-kickback, fraud and abuse, and physician self-referral laws. Performed intensive diligence review in support of \$300 million hospital bond transaction. Developed client education presentations regarding health care regulatory matters. Clients included health care corporations, national ancillary service providers, hospitals, physician groups, long term care facilities and academic medical centers. Developed and advised legality of health care policies.

**Schlichter, Bogard, & Denton, St. Louis, Missouri**

2006-2007

Class Action/ERISA Contract Attorney: Coordinated client contact in multiple ERISA class actions. Interviewed potential named plaintiffs and supervised other contract attorneys. Researched and analyzed 401k corporate disclosure statements. Assisted supervising attorneys in drafting complaints, motions, and discovery requests. Reviewed pertinent case law and statutes.

**City of St. Louis Public Defender Office, St. Louis, Missouri**

2004-2006

Attorney II: Represented indigent criminal defendants in state felony and misdemeanor cases and trial settings. Researched and analyzed case law. Performed preliminary hearings, plea hearings, and sentencing hearings. Negotiated sentencing. Presented oral and written arguments in court, including discovery motions. Prepared cases for trial, deposed witnesses, performed investigations, second-chaired felony cases at trial. Performed voir dire in jury trials. Represented clients in bench trials. Coordinated and supervised intern clinic program for law and undergraduate students.

## **EDUCATION**

**Washington University School of Law, St. Louis, Missouri**

J.D., May, 2004

Honors and Activities:

Deans List

NAPIL Pro Bono and Public Service Award

Alicia S. McDonnell Public Interest Fellow

CALI Award for Excellence

Interdisciplinary Environmental Clinic: Childhood Lead Poisoning Project

**Washington University, St. Louis, Missouri**

B.A., English Literature: May, 2001

## **MEMBERSHIPS:**

Missouri Bar