



# Elevate School

## Board Meeting

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### Date and Time

Monday December 8, 2025 at 4:00 PM PST

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Elevate School - Middle School Campus, Fireside Room  
8404 Phyllis Place  
San Diego, CA 92123

The public comment portion of the meeting is set aside for members of the audience to make comments or raise issues that are not specifically on the agenda or those items that are on the agenda. These presentations are limited to three (3) minutes per person and the total time allotted to non-agenda items will not exceed fifteen (15) minutes. Individuals wishing to speak please complete a [Public Comment Request Form](#) by 10:00am on the day of the meeting.

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### Agenda

	Purpose	Presenter	Time
<b>I. Opening Items</b>			<b>4:00 PM</b>
<b>A.</b> Record Attendance and Guests		Cheryl Gorman	1 m
<b>B.</b> Call the Meeting to Order		Cheryl Gorman	1 m
<b>C.</b> Approve Agenda	Vote	Cheryl Gorman	1 m
<b>D.</b> Approve Minutes from October 20 Board Meeting	Approve Minutes	Cheryl Gorman	2 m

	Purpose	Presenter	Time
<b>E.</b> Core Values and Board Meeting Protocol		Cheryl Gorman	2 m
<b>F.</b> Non-Agenda Public Comment		Cheryl Gorman	5 m
<b>II. Agenda Items</b>			<b>4:12 PM</b>
<b>A.</b> Executive Director Report	FYI	Ryan Elliott	15 m
<b>B.</b> Fiscal Update	FYI	Chancellor Brown	15 m
<b>C.</b> Approve First Interim Financials	Vote	Chancellor Brown	10 m
<b>D.</b> Approve 24-25 Draft Audit	Vote	Ryan Elliott	10 m
<b>E.</b> 25-26 Board Goal Updates	Discuss	Cheryl Gorman	30 m
<b>III. Closing Items</b>			<b>5:32 PM</b>
<b>A.</b> Adjourn Meeting	Vote		

# Coversheet

## Approve Minutes from October 20 Board Meeting

<b>Section:</b>	I. Opening Items
<b>Item:</b>	D. Approve Minutes from October 20 Board Meeting
<b>Purpose:</b>	Approve Minutes
<b>Submitted by:</b>	
<b>Related Material:</b>	Minutes for Board Meeting on October 20, 2025

APPROVED



## Elevate School

### Minutes

#### Board Meeting

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##### **Date and Time**

Monday October 20, 2025 at 4:00 PM

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Elevate School - Middle School Campus, Fireside Room  
8404 Phyllis Place  
San Diego, CA 92123

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##### **Directors Present**

Becky Madeja, Chancellor Brown, Cheryl Gorman, Jane Levenson, Sophie Karagianes

##### **Directors Absent**

*None*

##### **Directors who arrived after the meeting opened**

Becky Madeja

##### **Guests Present**

Ryan Elliott

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## I. Opening Items

### A. Record Attendance and Guests

### B. Call the Meeting to Order

Cheryl Gorman called a meeting of the board of directors of Elevate School to order on Monday Oct 20, 2025 at 4:08 PM.

### C. Approve Agenda

Chancellor Brown made a motion to approve the agenda.

Jane Leverson seconded the motion.

The board **VOTED** to approve the motion.

#### Roll Call

Becky Madeja	Absent
Jane Leverson	Aye
Sophie Karagianes	Aye
Chancellor Brown	Aye
Cheryl Gorman	Aye

### D. Approve Minutes from September 15 Board Meeting

Chancellor Brown made a motion to approve the minutes from September Board Meeting on 09-15-25.

Jane Leverson seconded the motion.

The board **VOTED** to approve the motion.

#### Roll Call

Jane Leverson	Aye
Cheryl Gorman	Aye
Sophie Karagianes	Abstain
Chancellor Brown	Aye
Becky Madeja	Absent

### E. Core Values and Board Meeting Protocol

Core Values and Board Meeting Protocol read aloud by the Board.

### F. Non-Agenda Public Comment

There were no non-agenda public comments.

## II. Agenda Items

### A. Executive Director Report

Becky Madeja arrived at 4:13 PM.

Attendance and ADA were discussed.  
Progress discussion on status of next year's Charter renewal.  
SB 414 veto discussion.  
New school is in DSA for review.

## **B. Fiscal Update**

Introduction of new ExEd partner, Brian Badillo  
Two additional grants coming through, and budget impacts discussed in addition to overall budget discussion; still in a good position

## **C. Approve City View Lease Agreement (effective 7/1/26)**

Review of changes, including waiver of subrogation and indemnification, and length of term of lease (two years with an optional additional year). Due to the fluidity of the negotiation, this item has been tabled until the Board reconvenes via Special Meeting on Thursday, 10/23.

## **D. Approve One-Time Payment Agreement for Turf Installation**

Terms of the agreement were discussed. Approval of this item will be conditional upon the final lease agreement.

Cheryl Gorman made a motion to approve the one-time payment agreement for turf installation with the understanding that the revision of the lease or lease addendum will be approved by both parties by November 1st.

Sophie Karagianes seconded the motion.

The board **VOTED** to approve the motion.

### **Roll Call**

Chancellor Brown	Aye
Jane Levenson	Aye
Becky Madeja	Aye
Sophie Karagianes	Aye
Cheryl Gorman	Aye

## **E. 25-26 Board Goal Updates**

Goals reviewed and progress discussed.

## **F. Executive Director Evaluation Process and Goals**

Schedule and goals reviewed and discussed.

## **G. 23-24 TAMO Report**

Report and methods to encourage prompt renewals were discussed.

## **III. Closing Items**

## A. Adjourn Meeting

Becky Madeja made a motion to adjourn the meeting.

Sophie Karagianes seconded the motion.

The board **VOTED** to approve the motion.

### Roll Call

Becky Madeja      Aye

Cheryl Gorman      Aye

Jane Levenson      Aye

Sophie Karagianes      Aye

Chancellor Brown      Aye

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 5:34 PM.

Respectfully Submitted,

Becky Madeja

# Coversheet

## Core Values and Board Meeting Protocol

<b>Section:</b>	I. Opening Items
<b>Item:</b>	E. Core Values and Board Meeting Protocol
<b>Purpose:</b>	
<b>Submitted by:</b>	
<b>Related Material:</b>	Elevate Core Values & Board Meeting Norms.pdf



## **Elevate Core Values & Board Meeting Norms**

**Excellence: We hold ourselves to a high standard, and believe everyone in our community is capable of achieving greatness.**

- We seek opportunities and are prepared to take advantage of them
- We challenge each other in order to achieve the highest standards
- We follow-through on our commitments

**Leadership: We believe every person is capable of creativity and innovation that can cause positive change in the world. We will create the opportunities for all students + staff to practice and achieve their leadership potential.**

- We model the 7 Habits in our interactions and influence our school community to do the same
- We recognize and build upon the creativity, innovation, and leadership of one another and all those in our school community
- We take a learning stance and seek out examples of innovation and best practice in order to grow

**Justice: We are agents of change committed to exploring how our identities, community diversity, and action lead to justice.**

- We solicit and listen to all community input, especially voices that often go unheard
- We are transparent with our rationale for decision-making
- We make decisions honoring our most vulnerable members
- We make decisions consistent with Elevate Core Values

**Community: We are better together. Each member is valued as an essential contributor to our community.**

- We speak to each other in-person, and with kindness and respect, when expressing thoughtful and challenging ideas
- We listen with an ear of understanding and consideration for different perspectives and life experiences
- We focus on bringing the entire Elevate community together by honoring the benefits of our diversity

*This is a living document: we will check in on our Elevate Board Meeting Norms based on our Core Values at our annual retreat. As a Board we will undergo a self-assessment of Elevate Board Meeting Norms as needed to encourage mindfulness.*

# Coversheet

## Approve First Interim Financials

<b>Section:</b>	II. Agenda Items
<b>Item:</b>	C. Approve First Interim Financials
<b>Purpose:</b>	Vote
<b>Submitted by:</b>	
<b>Related Material:</b>	Elevate First Interim Report 2025-26.pdf

## Charter School First Interim Report

FY 2025-2026

For the Period July 1, 2025 through October 31, 2025

Accrual Basis

Financial Accounting Department

Charter Schools Accounting Office

Authorizing Agency Contact: Theresa Goody (tgoody@sandi.net)

Authorizing Agency Contact: Nadine Creer (ncreer@sandi.net)

Charter School Name: Elevate School

CDS #: 37-68338-0129395

Charter Approving Entity: San Diego Unified School District

County: San Diego

SBE Charter #: 1633

Has board approved a revised budget? (check box below)

☐ Yes. (Enter board approved revised budget)

Revised Date:

☒ No. (Enter budget forecast)

<div><input checked="" type="checkbox"/> No. (Enter budget forecast)</div>						(A + C)	(B + D)	(E + H)	(G - E)
		A	B	C	D	E	F	G	H
Description	Object Code	Unrestricted Budget	Unrestricted Actuals through 10/31/25	Restricted Budget	Restricted Actuals through 10/31/25	Total Budget	Total Actuals through 10/31/25	Projected EFB/NP (Higher of Budget or Actual)	Amount over Budget
A. REVENUES (8000-8799)									
1. Local Control Funding Formula (LCFF) Sources - (8011-8097)									
LCFF State Aid - Current Year (CY) (Res 0000)	8011	909,821	226,410			909,821	226,410	909,821	-
Education Protection Account State Aid (EPA) - CY (Res 1400)	8012	93,606	22,717			93,606	22,717	93,606	
State Aid - Prior Years (LCFF State Aid and EPA) (Res 0000 and Res 1400)	8019	-	-			-	-	-	-
Transfers to Charter Schools In Lieu of Property Taxes - CY & PY (Res 0000)	8096	4,561,729	1,164,560			4,561,729	1,164,560	4,561,729	
Other LCFF Transfers	8091, 8097					-	-	-	-
Total, LCFF Sources		5,565,156	1,413,687	-	-	5,565,156	1,413,687	5,565,156	-
2. Federal Revenues (8100-8299)									
ESEA (ESSA), Title I, Part A, Basic Grants Low-Income and Neglected (Res 3010)	8290			67,422	19,293	67,422	19,293	67,422	-
ESEA (ESSA): Title II, Part A, Improving Teacher Quality Program (Res 4035)	8290			11,461	2,793	11,461	2,793	11,461	-
ESEA (ESSA): Title III, Limited English Proficient Student Program (Res 4203)	8290			-		-	-	-	-
ESEA (ESSA): Title III, Immigrant Education Program (Res 4201)	8290					-	-	-	-
ESEA (ESSA): Title IV, 21st Century Learning Communities (Res 4124)	8290					-	-	-	-
ESEA (ESSA): Title IV, Part A, Student Support and Academic Enrichment Grants (Res 41	8290			10,000	2,500	10,000	2,500	10,000	-
ESSA: Title V, Part B, Public Charter Schools Grant Program (Res 4610)	8290					-	-	-	-
Fed SpEd, IDEA Basic Local Assistance Entitlement, Part B, Sec 611 (Res 3310)	8181			66,640		66,640	-	66,640	-
Fed Sp Ed, IDEA Mental Health Allocation Plan, Part B, Sec 611 (Res 3327)	8182					-	-	-	-
Child Nutrition - Federal (NSLP) (Res 5310 and others)	8220			150,355	6,374	150,355	6,374	150,355	-
Maintenance and Operations (Public Law 81-874) (Res 0000)	8110						-	-	-
Other Federal Revenues (All other resources not reported separately)	8100-8299	610,000			82,869	610,000	82,869	610,000	-
Total - Federal Revenues		610,000	-	305,878	113,829	915,878	113,829	915,878	-
3. Other State Revenues (8300-8599)									
State Special Education (Res 6500)	8792			419,771	127,263	419,771	127,263	419,771	-
State Special Education Mental Health Services (Res 6512)	8590			37,873		37,873	-	37,873	-
Mandate Block Grant (Res 0000)	8550	9,319				9,319	-	9,319	-
After School Education and Safety (ASES) (Res 6010)	8677, 8590					-	-	-	-
Common Core Standards Implementation (Res 7405)	8590					-	-	-	-
Charter School Facility Grant Program (SB 740) (Res 6030)	8590					-	-	-	-
COVID-19 LEA Response Funds (SB 117) (Res 7388)	8590					-	-	-	-
Lottery, Unrestricted (Res 1100)	8560	93,368				93,368	-	93,368	-
Lottery, Restricted - Prop 20 (Res 6300)	8560			40,085		40,085	-	40,085	-
Proposition 39 - California Clean Energy Jobs Act (Res 6230)	8590					-	-	-	-
Other State Revenues (All other resources not reported separately)	8300-8599			763,725	291,934	763,725	291,934	763,725	-
Total - Other State Revenues		102,687	-	1,261,454	419,197	1,364,141	419,197	1,364,141	-
4. Local Revenue (8600-8799)									
All Local Revenues	8600-8799	236,759	38,066			236,759	38,066	236,759	-
Total - Local Revenues		236,759	38,066	-	-	236,759	38,066	236,759	-
5. TOTAL REVENUES		6,514,602	1,451,753	1,567,332	533,026	8,081,934	1,984,779	8,081,934	-
B. EXPENDITURES AND OTHER OUTGO (1000-7499)									
1. Certificated Salaries									
Teachers' Salaries	1100	1,834,557	555,004	559,989	151,282	2,394,546	706,287	2,394,546	-
Pupil Support Salaries	1200	146,795	67,724	25,731	-	172,526	67,724	172,526	-
Supervisors' and Administrators' Salaries	1300	658,426	211,245		32,113	658,426	243,358	658,426	-
Other Certificated Salaries	1900	13,218	198	68,135	-	81,353	198	81,353	-
Total, Certificated Salaries		2,652,996	834,171	653,856	183,395	3,306,851	1,017,567	3,306,851	

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Revised Date:

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2. Classified Salaries									-
Instructional Salaries	2100	382,926	151,536	170,794	49,119	553,720	200,655	553,720	-
Support Salaries	2200	49,919	29,136	49,460	-	99,379	29,136	99,379	-
Supervisors' and Administrators' Salaries	2300	35,603	17,388	-	-	35,603	17,388	35,603	-
Clerical and Office Salaries	2400	406,136	106,840	-	-	406,136	106,840	406,136	-
Other Classified Salaries	2900	27,664	8,156	-	-	27,664	8,156	27,664	-
Total, Classified Salaries		902,247	313,055	220,254	49,119	1,122,501	362,174	1,122,501	-
3. Employee Benefits									-
STRS	3101-3102	506,722	166,303	124,886	23,397	631,609	189,700	631,609	-
PERS	3201-3202	-	-	-	-	-	-	-	-
OASDI/Medicare (Social Security)	3301-3302	107,490	36,479	26,330	5,534	133,821	42,013	133,821	-
Health and Welfare Benefits	3401-3402	383,731	164,879	84,351	23,421	468,081	188,300	468,081	-
Unemployment Insurance	3501-3502	1,778	595	437	85	2,215	680	2,215	-
Workers' Compensation Insurance	3601-3602	63,068	22,139	-	3,145	63,068	25,284	63,068	-
OPEB, Allocated	3701-3702	-	-	-	-	-	-	-	-
OPEB, Active Employees	3751-3752	-	-	-	-	-	-	-	-
Other Employee Benefits	3901-3902	16,838	1,223	-	192	16,838	1,415	16,838	-
Total, Employee Benefits		1,079,626	391,618	236,005	55,774	1,315,631	447,392	1,315,631	-
4. Books and Supplies									-
Approved Textbooks and Core Curricula Materials	4100	56,436	36,232	-	-	56,436	36,232	56,436	-
Books and Other Reference Materials	4200	15,712	4,741	-	-	15,712	4,741	15,712	-
Materials and Supplies	4300	123,538	46,095	40,085	-	163,623	46,095	163,623	-
Non-capitalized Equipment	4400	44,119	6,088	-	-	44,119	6,088	44,119	-
Food (Food used in food-service activities for which the purpose is nutrition)	4700	78,630	-	137,670	44,642	216,300	44,642	216,300	-
Total, Books and Supplies		318,436	93,156	177,755	44,642	496,190	137,798	496,190	-
5. Services and Other Operating Expenditures									-
Subagreements for Services	5100	-	-	-	-	-	-	-	-
Travel and Conferences	5200	11,333	3,854	-	-	11,333	3,854	11,333	-
Dues and Memberships	5300	25,260	22,359	-	-	25,260	22,359	25,260	-
Insurance	5400	42,496	48,488	-	-	42,496	48,488	48,488	5,992
Operations and Housekeeping Services	5500	90,291	20,101	-	-	90,291	20,101	90,291	-
Rentals,Leases,Repairs, and Noncapitalized Improvements	5600	579,126	196,473	-	-	579,126	196,473	579,126	-
Transfer of Direct Costs ( <b>MUST net to zero</b> )	5700	-	-	-	-	-	-	-	-
Prof/Consulting Svcs and Operating Expend ( <b>Include District Oversight</b> )	5800	514,229	156,590	399,469	60,555	913,698	217,146	913,698	-
Communications	5900	57,281	11,406	-	-	57,281	11,406	57,281	-
Total, Services and Other Operating Expenditures		1,320,016	459,271	399,469	60,555	1,719,485	519,826	1,725,477	5,992
6. Capital Outlay									-
Depreciation Expense (See Sections G.9 & F.2.a)	6900	30,375	8,606	-	-	30,375	8,606	30,375	-
Total, Capital Outlay		30,375	8,606	-	-	30,375	8,606	30,375	-
7. Other Outgo									-
Tuition to Other Schools ( <i>Include contribution to unfunded cost of Sp Ed.</i> )	7110-7143	-	-	-	-	-	-	-	-
Transfers of Pass-Through Revenues to Other LEAs	7211-7213	-	-	-	-	-	-	-	-
Transfers of Apportionments to Other LEAs - Spec Ed and All Others	7221-7223	-	-	-	-	-	-	-	-
All Other Transfers	7280-7299	-	-	-	-	-	-	-	-
Transfers of Indirect Costs ( <b>MUST net to zero</b> )	7300-7399	-	-	-	-	-	-	-	-
Debt Service - Interest	7430-7439	-	-	-	-	-	-	-	-
Debt Service - Principal (FOR MODIFIED ACCRUAL BASIS ONLY)	7439	-	-	-	-	-	-	-	-
Total, Other Outgo		-	-	-	-	-	-	-	-
<b>8. TOTAL EXPENDITURES</b>		<b>6,303,696</b>	<b>2,099,878</b>	<b>1,687,337</b>	<b>393,486</b>	<b>7,991,033</b>	<b>2,493,364</b>	<b>7,997,025</b>	<b>5,992</b>
C. EXCESS (DEFICIENCY) OF REVENUES OVER EXPEND.									
BEFORE OTHER FINANCING SOURCES AND USES (A5-B8)		210,906	(648,125)	(120,005)	139,540	90,900	(508,585)	84,908	

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Charter School Name: Elevate School

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SBE Charter #: 1633

Has board approved a revised budget? (check box below)

☐ Yes. (Enter board approved revised budget)

Revised Date:

☒ No. (Enter budget forecast)

Description	Object Code	A	B	C	D	(A + C) E	(B + D) F	(E + H) G	(G - E) H
		Unrestricted Budget	Unrestricted Actuals through 10/31/25	Restricted Budget	Restricted Actuals through 10/31/25	Total Budget	Total Actuals through 10/31/25	Projected EFB/NP (Higher of Budget or Actual)	Amount over Budget
D. OTHER FINANCING SOURCES/USES (7600-7699, 8930-8999)									
1. All Other Financing Sources	8930-8979					-	-	-	
2. Other Uses	7630-7699					-	-	-	
3. Contributions between unrestricted and restricted accounts ( <b>MUST</b> net to zero) (Include contribution to the unfunded cost of Special Education)	8980-8999	(120,005)	(59,634)	120,005	59,634	-	-	-	
4. TOTAL OTHER FINANCING SOURCES/USES		(120,005)	(59,634)	120,005	59,634	-	-	-	
E. NET INCREASE (DECREASE) IN FUND BALANCE/NET POSITION (C + D.4.)		90,901	(707,759)	(0)	199,174	90,900	(508,585)	84,908	
F. FUND BALANCE/NET POSITION (Budget and Actuals <b>MUST</b> match) (F.1.a-b)									
1. Beginning Fund Balance/Net Position									
a. July 1 ( <b>MUST</b> match EFB/Net Position of PY Unaudited Actuals, Section F.2)	9791	3,324,962	3,324,962	24,456	24,456	3,349,418	3,349,418	3,349,418	
b. Adjustments/Restatements	9793, 9795	-	-	-	-	-	-	-	
c. Adjusted Beginning Fund Balance/Net Position		3,324,962	3,324,962	24,456	24,456	3,349,418	3,349,418	3,349,418	
2. Projected Ending Fund Balance/Net Position, June 30 (E + F.1.c.)	See cell M128	3,415,863	2,617,203	24,456	223,630	3,440,318	2,840,834	3,434,326	
Components of Ending Net Position									
a. Net Investment in Capital Assets (See Sections B.6 and G.9)	9796		71,191				71,191		
b. Restricted Net Position	9797				223,630		223,630		
c. Unrestricted Net Position	9791		2,546,012		-		2,546,012		
G. ASSETS									
1. Cash									
In County Treasury	9110		1,057,359		223,630		1,280,989		
Fair Value Adjustment to Cash in County Treasury	9111		(39,136)				(39,136)		
In Banks	9120		159,754				159,754		
In Revolving Fund	9130						-		
With Fiscal Agent/Trustee	9135						-		
Collections Awaiting Deposit	9140						-		
2. Investments	9150		2,302,790				2,302,790		
3. Accounts Receivable	9200						-		
4. Due From Grantor Government	9290		20,663				20,663		
5. Due From Other Funds	9310						-		
6. Stores	9320						-		
7. Prepaid Expenditures (Expenses)	9330		52,504				52,504		
8. Other Current Assets	9340		42,870				42,870		
9. Lease Receivable	9380						-		
10. Capital Assets (See Sections B.6 & F.2.a)	9400-9489		439,585				439,585		
11. Total Assets			4,036,389		223,630		4,260,019		
H. DEFERRED OUTFLOWS OF RESOURCES									
1. Deferred Outflows of Resources	9490						-		
2. Total Deferred Outflows			-		-		-		

Charter School Name: <u>Elevate School</u> CDS #: <u>37-68338-0129395</u> Charter Approving Entity: <u>San Diego Unified School District</u> County: <u>San Diego</u> SBE Charter #: <u>1633</u>		<b>Charter School First Interim Report</b> FY 2025-2026 For the Period July 1, 2025 through October 31, 2025 Accrual Basis				Financial Accounting Department Charter Schools Accounting Office Authorizing Agency Contact: Theresa Goody (tgoody@sandi.net) Authorizing Agency Contact: Nadine Creer (ncreer@sandi.net)			
Has board approved a revised budget? (check box below) <input type="checkbox"/> Yes. (Enter board approved revised budget) Revised Date: _____ <input checked="" type="checkbox"/> No. (Enter budget forecast)									
Description	Object Code	A Unrestricted Budget	B Unrestricted Actuals through 10/31/25	C Restricted Budget	D Restricted Actuals through 10/31/25	(A + C) E Total Budget	(B + D) F Total Actuals through 10/31/25	(E + H) G Projected EFB/NP (Higher of Budget or Actual)	(G - E) H Amount over Budget
<b>I. LIABILITIES</b>									
1. Accounts Payable	9500		525,742				525,742		
2. Due to Grantor Government	9590		81,544				81,544		
3. Due to Other Funds	9610						-		
4. Current Loans	9640						-		
5. Deferred Revenue	9650		776,112				776,112		
6. Long-term Liabilities	9660-9669		35,788				35,788		
7. Total Liabilities			1,419,186		-		1,419,186		
<b>J. DEFERRED INFLOWS OF RESOURCES</b>									
1. Deferred Inflows of Resources	9690						-		
2. Total Deferred inflows of Resources			-		-		-		
<b>K. ENDING FUND BALANCE/NET POSITION, October 31, 2025</b>									
1. Ending Fund Balance/Net Position (Sections G.11+H.2-I.7-J.2)			2,617,203		223,630		2,840,833		
(MUST agree with F.2)									