## Elevate School

## October Regular Board Meeting

## Date and Time

Monday October 9, 2023 at 4:00 PM PDT

The public comment portion of the meeting is set aside for members of the audience to make comments or raise issues that are not specifically on the agenda or those items that are on the agenda. These presentations are limited to three (3) minutes per person and the total time allotted to non-agenda items will not exceed fifteen (15) minutes. Individuals wishing to speak please complete a Public Comment Request Form by 10:00am on the day of the meeting.

## Agenda

Purpose Presenter Time

## I. Opening Items

4:00 PM
A. Record Attendance and Guests
Chancellor Brown 1 m
Chancellor Brown 1 m
Chancellor Brown
1 m
D. Approve Minutes from September 11 Regular Board Meeting
Vote
Approve
Chancellor Brown 1 m Minutes
E. Core Values and Board Meeting Protocol
Chancellor Brown
F. Non-Agenda Public Comment
Chancellor Brown
5 m

| A. Executive Director Report | FYI | Ryan Elliott | 15 m |
| :--- | :--- | :--- | :--- |
| B. Financial Update | FYI | Adam McWethy | 15 m |
| C. $22-23$ Elevate Foundation Report | FYI | Kjersti Williams | 20 m |
| D. $23-24$ Board Goal Updates | Discuss | Chancellor Brown | 15 m |
| E. Director Evaluation Process Update | Discuss | Veronica Maxwell | 10 m |
| F. Approve Proposed Posting Guidelines | Vote | Ryan Elliott | 10 m |
| G. Resolution to designate R. Elliott as Authorizing | Vote | Adam McWethy | 5 m |

Proposed Resolution: Change authorizing agent on school credit card from former staff member to R. Elliott.
III. Closing Items
A. Adjourn Meeting
Vote

## Coversheet

# Approve Minutes from September 11 Regular Board Meeting 

Section:<br>I. Opening Items<br>Item:<br>Purpose:<br>D. Approve Minutes from September 11 Regular Board Meeting Approve Minutes<br>Submitted by:<br>Related Material: $\quad$ Minutes for Regular Board Meeting on September 11, 2023

SCHOOL

## Elevate School

## Minutes

## Regular Board Meeting

## Date and Time

Monday September 11, 2023 at 4:00 PM

## Location

Elevate School
8404 Phyllis Place, Room 104
San Diego, CA 92123
The public comment portion of the meeting is set aside for members of the audience to make comments or raise issues that are not specifically on the agenda or those items that are on the agenda. These presentations are limited to three (3) minutes per person and the total time allotted to non-agenda items will not exceed fifteen (15) minutes. Individuals wishing to speak please complete a Public Comment Request Form by 10:00am on the day of the meeting.

Directors Present<br>Adam McWethy, Chancellor Brown, Cheryl Gorman, Veronica Maxwell<br>\title{ Directors Absent }<br>Becky Madeja<br>Guests Present<br>DeAnna Jones (remote), Ryan Elliott

## I. Opening Items

A.

## Record Attendance and Guests

B. Call the Meeting to Order

Chancellor Brown called a meeting of the board of directors of Elevate School to order on Monday Sep 11, 2023 at 4:03 PM.

## C. Approve Agenda

Adam McWethy made a motion to approve the agenda.
Cheryl Gorman seconded the motion.
The board VOTED unanimously to approve the motion.
D. Approve Minutes from August 12 Regular Board Meeting and Board Retreat

Adam McWethy made a motion to approve the minutes from August 12, 2023 Board Retreat and Regular Board Meeting on 08-12-23.
Chancellor Brown seconded the motion.
The board VOTED unanimously to approve the motion.
E. Core Values and Board Meeting Protocol

Board read core values.

## F. Non-Agenda Public Comment

One member of the public made a comment.

## II. Agenda Items

## A. Executive Director Report

Ryan Elliott presented the Director's Report.

- Scope and Sequence
- Mission, core values presented
- This year's rally cry, "We are One!"
- Current enrollment up, 15 more students than last year. However, still have several openings in 7th grade. 82\% (approx.) of students returned from last year.
- YTD Attendance at 98\%
- Data Report:

1. SBAC ELA data strong
2. SBAC Math data - some grades showed an increase
B.

## Financial Update

DeAnna Jones gave a financial update.

- State budget changes - decrease to block grants.
- Examples: Learning Recovery block grant reduced by 1.1 billion and Art/Music block grant reduced by 200 million.


## C. Approve Revised Fiscal Policies

Adam reviewed the revised fiscal policies.
Veronica Maxwell made a motion to approve SpendBridge signing electronic approval instead of signing checks.
Adam McWethy seconded the motion.
The board VOTED unanimously to approve the motion.

## D. Board Resolution Regarding Capital Asset Threshold

Adam reviewed the Board resolution regarding capital asset threshold.
Cheryl Gorman made a motion to approve the following statement, The Board of Directors hereby resolve to retroactively implement the original capital asset threshold of $\$ 1,000$, with effect from the commencement of the 22-23 school year and for all subsequent fiscal years, until such time as a contrary resolution is formally submitted for consideration by the board of directors in the future. ".
Veronica Maxwell seconded the motion.
The board VOTED unanimously to approve the motion.

## E. Approve 22-23 Unaudited Actuals

DeAnna reviewed the unaudited actual report.
Adam McWethy made a motion to approve the unaudited actual report.
Cheryl Gorman seconded the motion.
The board VOTED unanimously to approve the motion.

## F. 23-24 ConApp

Ryan reviewed the ConApp that was submitted to the state.

## G. Approve 23-24 Application for Funding

Ryan reviewed the 23-24 Application for Funding.
Adam McWethy made a motion to approve the 23-24 Application for Funding.
Veronica Maxwell seconded the motion.
The board VOTED unanimously to approve the motion.

## H. Approve CityView Lease Extension

Ryan reviewed the new CityView Lease Extension (3 year lease with optional 4th year).

Adam McWethy made a motion to approve the CityView Lease Extension.
Chancellor Brown seconded the motion.
The board VOTED unanimously to approve the motion.

## I. 23-24 Board Goal Discussion

Board reviewed the Elevate Timeline and discussed possible Board goals for the 2023 2024 school year.

Board decided to focus on three areas. Two Board members will be assigned to each goal development:

1. Strategic Plan Development and Implementation (Adam and Cheryl)
2. Facility Plan Development (Becky and Chancellor)
3. Community Communication, Involvement \& Partnership (Veronica and Adam)

Board suggested inviting a member of Elevate's Foundation to provide an update to the Board.

Board suggested adding an agenda item at each board meeting to provide an update on Elevate's after-school options (clubs, sports, music, etc).

## J. Approve Proposed Posting Guidelines

- Ryan reviewed the proposed posting guidelines.
- It was suggested to add Ed Code into the guidelines.
- Some other minor editing suggestions were made.
- Board discussed postponing vote until document is updated with suggested changes.

Veronica Maxwell made a motion to table approving this policy until language is updated on the document.
Cheryl Gorman seconded the motion.
The board VOTED unanimously to approve the motion.

## III. Closing Items

## A. Adjourn Meeting

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 5:43 PM.

Respectfully Submitted,

Veronica Maxwell

## Coversheet

## Core Values and Board Meeting Protocol

Section: I. Opening Items<br>Item: $\quad$ E. Core Values and Board Meeting Protocol<br>Purpose:<br>Submitted by:<br>Related Material: Elevate Core Values \& Board Meeting Norms.pdf

## Elevate Core Values \& Board Meeting Norms

Excellence: We hold ourselves to a high standard, and believe everyone in our community is capable of achieving greatness.

- We seek opportunities and are prepared to take advantage of them
- We challenge each other in order to achieve the highest standards
- We follow-through on our commitments

Leadership: We believe every person is capable of creativity and innovation that can cause positive change in the world. We will create the opportunities for all students + staff to practice and achieve their leadership potential.

- We model the 7 Habits in our interactions and influence our school community to do the same
- We recognize and build upon the creativity, innovation, and leadership of one another and all those in our school community
- We take a learning stance and seek out examples of innovation and best practice in order to grow

Justice: We are agents of change committed to exploring how our identities, community diversity, and action lead to justice.

- We solicit and listen to all community input, especially voices that often go unheard
- We are transparent with our rationale for decision-making
- We make decisions honoring our most vulnerable members
- We make decisions consistent with Elevate Core Values

Community: We are better together. Each member is valued as an essential contributor to our community.

- We speak to each other in-person, and with kindness and respect, when expressing thoughtful and challenging ideas
- We listen with an ear of understanding and consideration for different perspectives and life experiences
- We focus on bringing the entire Elevate community together by honoring the benefits of our diversity

This is a living document: we will check in on our Elevate Board Meeting Norms based on our Core Values at our annual retreat. As a Board we will undergo a self-assessment of Elevate Board Meeting Norms as needed to encourage mindfulness.

## Coversheet

## Financial Update

Section:<br>II. Agenda Items<br>Item:<br>Purpose:<br>B. Financial Update<br>FYI<br>Submitted by:<br>Related Material:<br>EE School Aug 23 Financial Packet.pdf

## ELEVATE SCHOOL - Financial Dashboard (August 2023)

(1)

Key Performance Indicators


## KEY POINTS

Recent Report Submissions on Behalf of the School:
Spring ConApp
2022-2023 Federal Interest Earned P2 Revisions
Various Audit Reports
YE EI Dorado SPED

Pending Reports for the Month of October:
Use Tax
CARES Stimulus Expenditure Reporting ELOG Spending Report PCSGP (Title IV)
Federal Cash Management Data Collection

| 8 (3) Average Daily Attendance Analysis |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Category | Actual <br> through <br> Month 1 | Forecasted <br> P2 | Budgeted <br> P2 | Better/ <br> (Worse) | Prior Year <br> P2 |
| Enrollment | 475 | 476 | 488 | $(12)$ | 459 |
| ADA \% | $97.0 \%$ | $96.3 \%$ | $96.2 \%$ | $0.1 \%$ | $95.0 \%$ |
| ADA | 458.53 | 458.03 | 469.50 | $(11.47)$ | 437.82 |


| 4 LCFF Supplemental \& Concentration Grant Factors |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
| Category | Budget | Forecast | Variance | Prior <br> Year |
| Unduplicated Pupil \% | $49.2 \%$ | $50.4 \%$ | $1.2 \%$ | $38.2 \%$ |
| 3-Year Average \% | $44.3 \%$ | $44.6 \%$ | $0.4 \%$ | $41.1 \%$ |
| District UPP C. Grant Cap | $58.5 \%$ | $51.5 \%$ | $-7.0 \%$ | $51.5 \%$ |


| 5 INCOME STATEMENT |  |  | As a \% of Revenue |
| :---: | :---: | :---: | :---: |
| Local Control Funding Formula <br> Federal Revenue <br> State Revenue <br> Other Local Revenue <br> Grants/Fundraising |  |  |  |
| TOTAL REVENUE |  |  |  |
| Total per ADA |  |  |  |
| Certificated Salaries <br> Classified Salaries <br> Benefits |  |  |  |
| Total Payroll Expenses Student Supplies | \$ | 5,449,313 | 73\% |
| Operating Expenses Other |  |  |  |
| Total Other Operating Expenses | \$ | 1,998,125 | 27\% |
| TOTAL EXPENSES |  |  |  |
| NET INCOME / (LOSS) |  |  |  |


| Forecast |  |
| :---: | :---: |
|  | As of |
| $08 / 31 / 23$ |  |
|  |  |
| $5,238,744$ |  |
| 905,581 |  |
| 769,964 |  |
| 481,697 |  |
| 112,260 |  |
|  | $7,508,247$ |
| 16,392 |  |
| $3,198,728$ |  |
| 987,450 |  |
| $1,263,135$ |  |
|  | 414,035 |
| $1,538,525$ |  |
| 45,564 |  |
|  | $7,447,437$ |
| 60,809 |  |


| VS. Budget |  | FY 23-24 YTD |  |  | Historical |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{gathered} \hline \text { FY } 23-24 \\ \text { Budget } \\ \hline \end{gathered}$ | Variance B/(W) | $\begin{aligned} & \hline \text { Actual } \\ & \text { YTD } \\ & \hline \end{aligned}$ | Budget YTD | Variance B/(W) | FY 22-23 | FY 21-22 |
| 5,366,364 | $(127,620)$ | 280,828 | 775,242 | $(494,414)$ | 4,601,574 | 3,762,827 |
| 860,527 | 45,054 | 17,647 | 9,851 | 7,796 | 1,232,637 | 934,496 |
| 728,589 | 41,376 | 29,766 | 8,901 | 20,865 | 532,089 | 450,739 |
| 441,620 | 40,077 |  | 66,608 | $(66,608)$ | 411,560 | 245,463 |
| 112,260 | - |  |  | - | 71,159 | 117,904 |
| 7,509,360 | $(1,113)$ | 328,241 | 860,602 | $(532,360)$ | 6,849,018 | 5,511,428 |
| 15,994 | 398 |  |  |  | 15,643 | 14,047 |
| 3,228,477 | 29,749 | 213,943 | 211,169 | $(2,774)$ | 2,858,842 | 2,268,347 |
| 949,038 | $(38,412)$ | 81,018 | 86,879 | 5,860 | 836,563 | 675,155 |
| 1,245,252 | $(17,884)$ | 190,632 | 141,654 | $(48,977)$ | 1,038,360 | 831,976 |
| 417,325 | 3,290 | 54,997 | 115,784 | 60,787 | 493,487 | 410,742 |
| 1,559,079 | 20,554 | 289,825 | 266,690 | $(23,135)$ | 1,509,633 | 1,162,128 |
| 45,523 | (41) | 7,712 | 7,671 | (41) | 45,491 | 28,363 |
| 7,444,694 | $(2,744)$ | 838,127 | 829,847 | $(8,280)$ | 6,782,376 | 5,376,712 |
| 64,667 | $(3,857)$ | $(509,886)$ | 30,754 | $(540,640)$ | 66,643 | 134,716 |



| 7 Balance Sheet | 6/30/2023 | 7/31/2023 | 8/31/2023 | $\begin{gathered} 6 / 30 / 2024 \\ \text { FC } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |
| Cash, Operating | 1,876,982 | 2,002,121 | 1,938,927 | 2,078,718 |
| Cash, Restricted | 1,017,356 | 1,017,356 | 1,017,356 | 1,117,116 |
| Accounts Receivable | 842,436 | 432,784 | 370,456 | 523,489 |
| Due From Others | (0) | 13,239 | 43,360 | 43,360 |
| Other Assets | 611,893 | 614,583 | 517,843 | 728,548 |
| Net Fixed Assets | 119,383 | 115,528 | 116,670 | 78,818 |
| Total Assets | 4,468,051 | 4,195,611 | 4,004,613 | 4,570,047 |
| Liabilities |  |  |  |  |
| A/P \& Payroll | 155,454 | 64,184 | 146,576 | 180,832 |
| Due to Others | 115,853 | 115,706 | 108,374 | 131,662 |
| Deferred Revenue | 1,038,860 | 1,038,860 | 1,038,860 | 1,038,860 |
| Other Liabilities | 510,756 | 510,756 | 510,756 | 510,756 |
| Total Liabilities | 1,820,923 | 1,729,506 | 1,804,566 | 1,862,110 |
| Equity |  |  |  |  |
| Beginning Fund Bal. | 2,580,485 | 2,647,128 | 2,647,128 | 2,647,128 |
| Net Income/(Loss) | 66,643 | $(181,023)$ | $(447,082)$ | 60,809 |
| Total Equity | 2,647,128 | 2,466,105 | 2,200,047 | 2,707,937 |
| Total Liabilities \& Equity | 4,468,051 | 4,195,611 | 4,004,613 | 4,570,047 |
| Days Cash on Hand | 102 | 99 | 96 | 103 |
| Cash Reserve \% | 27.9\% | 27.0\% | 26.2\% | 28.1\% |

$\square$

Elevate School - October Regulurar Board Meeting - Agenda - Monday October 9,2023 at $4: 00$ PM

| ELEVATE SCHOOL <br> 2023-24 Cash Flow Forecast <br> Prepared by ExED. For use by ExED and ExED clients only. © 2023 ExED |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | Actual Jul-23 | Actual <br> Aug-23 | Sep-23 | oct-23 | Nov-23 | Dec-23 | Jan-24 | Feb-24 | Mar-24 | Apr-24 | May-24 | Jun-24 | Accrual | FORECAST <br> Jul-23- Jun-24 | Budget Variance Better / (Worse) | \% Better / (Worse) |
| Income |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 8001-8098. Local Control Funding Formula Sources |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 8011 Local Control Funding Formula | 62,804 | 62,804 | 64,192 | 115,546 | 5,546 | 15,546 | 115,546 | 15,546 | 115,157 | 115,157 | 115,157 | 115,157 | 114,951 | 1,343,108 | (128,224) |  |
| 8012 Education Protection Account |  |  |  | 21,891 |  |  | 21,891 |  |  | 24,933 |  |  | 22,891 | 91,606 | ${ }^{(2,294)}$ |  |
| 80961 In Lieu of Property Taxes |  | 218,171 | 290,895 | 290,895 | 290,895 | 290,895 | 290,895 | 710,656 | 355,328 | 355,328 | 355,328 | 355,328 | (581) | 3,804,031 | 2,898 |  |
| Total 8011-8098. Local Control Funding Formula Sources | 62,804 | 280,828 | 355,087 | 428,332 | 406,441 | 406,441 | 428,332 | 826,202 | 470,485 | 495,418 | 470,485 | 470,485 | 137,408 | 5,238,744 | (127,620) |  |
| 8100-8299 - Federal Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 8181 Special Education - Federal (IDEA) |  |  | 4,378 | 4,378 | 4,378 | 4,378 | 4,378 | 10,946 | 5,473 | 5,473 | 5,473 | 5,473 | 5,203 | 59,930 | 2,305 |  |
| 8221 Child Nutrition - Federal |  | 17,647 |  |  | 2,474 | 15,669 | 16,994 | 12,370 | 9,896 | 15,69 | 14,020 | 17,318 | 23,587 | 145,144 | $(5,350)$ |  |
| 8291 Title I |  |  |  |  |  |  | 15,916 |  |  | 15,916 |  | 29,335 | 2,498 | 63,665 |  |  |
| 8292 Title II |  |  |  |  |  |  | 2,783 |  |  | 2,783 |  | 5,507 | 59 | 11,131 |  |  |
| 8295 Tite IV, SSAE |  | - | - |  | - |  | 2,500 |  |  | 2,500 |  |  | 5,000 | 10,000 |  |  |
| 8296 Title IV, PCSGP |  |  |  |  |  |  | 3,207 |  |  | 3,207 |  |  | 6,414 | 12,828 | 7,828 |  |
| 8299 All Other Federal Revenue |  |  |  |  |  |  |  |  |  | 452,162 |  | 139,903 | 10,818 | 602,883 | 40,271 |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 8550 Mandate Block Grant |  | - | - |  |  | 8,690 |  |  |  |  |  |  |  | 8,690 |  |  |
| 8560 Lottery Revenue |  | - |  |  | - |  | 21,168 |  |  | 21,168 |  | 70,826 | 5,954 | 119,118 | 7,846 |  |
| 8592 State Mental Health | 1,771 | 1,771 | 1,853 | 3,336 | 3,336 | 3,336 | 3,336 | 3,336 | 3,336 | 3,336 | 3,336 | 26,103 | $(21,120)$ | 37,064 | 10,961 |  |
| 8595 Expanded Learning Opportunity Program | 13,112 | 13,112 | 4,451 | 8,011 | 8,011 | 8,011 | 8,011 | 8,011 | 8,011 | 8,011 | 8,011 | 8,011 | (13,763) | 89,0010 |  |  |
| 8596 Prop 28 Arts \& Music |  |  |  |  |  |  |  |  |  |  |  | 64,196 | 700 | 64,896 | $(3,060)$ |  |
| 8599 State Revenue - Other |  |  |  |  | 233,350 |  |  |  |  | 89,750 |  | 28,200 | 7,700 | 359,000 | 27,000 |  |
| 8600.8799 Other Local Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 8660 Interest \& Dividend Income 8695 Contributions \& Events | - |  | 18,905 | 3,815 | 16,107 | 2,970 | 2,975. | 18,322 | 7,809 |  | 28,34 | 13,746 24,071 | 3,686 0 | 35,000 105,750 | - |  |
| 8696 Other Fundraising | - | - |  | - | . | - | - |  | 1,016 | - |  | 5,994 | . | 6,510 | - |  |
| 8699 All Other Local Revenue |  | - |  |  |  |  |  |  |  |  |  | 21,630 |  | 21,630 |  |  |
| 8792 Transers of Apportionments - Special Education | . | - | 28,721 | 28,721 | 28,721 | 28,721 | 28,721 | 77,346 | 38,673 | 38,673 | 38,673 | 38,673 | 49,425 | 425,067 | 40,077 |  |
| Total 1600-8799 - Other Income-Local |  |  | 47,626 | 32,536 | 44,828 | 31,691 | 31,996 | 95,668 | 47,497 | 38,673 | 67,018 | 103,613 | 53,111 | 593,957 | 40,077 |  |
| Prior Year Adjustments8999 Other Prior Year Adiustment |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 8999 Other Prior Year Adjustment Total Prior Year Adjustments |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| total licome | 77,687 | 313,358 | 413,395 | 476,592 | 703,451 | 482,230 | 542,046 | 959,702 | 547,233 | 1,158,080 | 571,933 | 973,407 | 289,132 | 7,508,247 | $(1,113)$ |  |
| Expense |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total 1000 - Certificated Salaries | 40,272 | 173,671 | 299,220 | 298,952 | 298,952 | 298,952 | 298,952 | 298,952 | 298,952 | 298,952 | 298,952 | 298,952 | - | 3,198,728 | 29,749 |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 3111 STRS - State Teachers Retirement System | 7,692 | 32,631 | 56,196 | 57,100 | 57,100 | 57,100 | 57,100 | 57,100 | 57,100 | 57,100 | 57,100 | 57,100 |  | ${ }^{610,417}$ | ${ }_{6}^{6,222}$ |  |
| 3311 OASDI - Social Security | 1,290 | 3,438 | 5,578 | 5,625 | 5,625 | 5,625 | 5,625 | 5,625 | 5,625 | 5,625 | 5,625 | 5,625 |  | 60,926 | (2,086) |  |
| 3331 MED - Medicare | 886 | 3,338 | 5,571 | 5,650 | 5,650 | 5,650 | 5,650 | 5,650 | 5,650 | 5,650 | 5,650 | 5,650 |  | 60,646 | (73) |  |
| 3401 H\&W - Heath \& Welfare | 48,930 | 72,665 | 34,251 | 34,251 | 34,251 | 34,251 | 34,251 | 34,251 | 34,251 | 34,251 | 34,251 |  |  | 429,855 | 14,928 |  |
| 3501 SUl - State Unemployment Insurance | 31 | 115 | 192 | 195 | 195 | 195 | 195 | 195 | 195 | 195 | 195 | 195 |  | 2,091 | ${ }^{(3)}$ |  |
| 3601 Workers' Compensation Insurance |  | 15,872 | 3,994 | 3,994 | 3,994 | 3,994 | 3,994 | 3,994 | 3,994 | 3,994 |  |  |  | 47,826 13,937 | 264 |  |
| 3901 Other Retirement Benefits | - | 341 | 1,350 | 1,361 | 1,361 | 1,361 | 1,361 | 1,361 | 1,361 | 1,361 | 1,361 | 1,361 |  | 13,937 | 298 |  |
| 3902 Other Benefits |  | 3,403 | 3,403 | 3,403 | 3,403 | 3,403 | 3,403 | 3,403 | 3,403 | 3,403 | 3,403 | 3,403 |  | 37,435 | $(37,43)$ |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 4111 Core Curricula Materials |  | 14,488 | 19,094 | 2,633 | 2,633 | 2,633 | 2,633 | 2,633 | 2,633 | 2,633 | 2,633 | 2,633 |  | 57,282 | 12,105 |  |
| 4211 Books \& Other Reference Materials |  | 4,716 | 2,822 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 |  | 8,466 | 672 |  |
| 4311 Student Materials | 479 | 16,583 | 4,173 | 4,173 | 4,173 | 4,173 | 4,173 | 4,173 | 4,173 | 4,173 | 4,173 | 4,173 |  | 58,792 |  |  |
| 4351 Office Supplies | 218 | 4,011 | 3,105 | 3,105 | 3,105 | 3,105 | 3,105 | 3,105 | 3,105 | 3,105 | 3,105 | 3,105 |  | 35,276 | $(3,887)$ |  |
| 4371 Custodial Supplies | 217 | 151 | 1,456 | 1,456 | 1,456 | 1,456 | 1,456 | 1,456 | 1,456 | 1,456 | 1,456 | 1,456 |  | 14,925 | $(1,077)$ |  |
| 4391 Food (Non Nutrition Program) | 94 | 139 | 1,933 | 1,933 | 1,933 | 1,933 | 1,933 | 1,933 | 1,933 | 1,933 | 1,933 | 1,933 |  | 19,559 | (6,561) | -50\% |
| 4392 Uniform |  |  | 1,957 | 1,957 | 1,957 | 1,957 | 1,957 | 1,957 | 1,957 | 1,957 | 1,957 | 1,957 |  | 19,572 | $(4,044)$ |  |
| 4393 P E \& Sports Equipment |  | - | 310 | 310 | 310 | 310 | 310 | 310 | 310 | 310 | 310 | 310 |  | 3,097 | 1,015 |  |
| 4399 All Other Supplies | 28 | 1,016 | 6,885 | 1,414 | 1,414 | 1,414 | 1,414 | 1,414 | 1,414 | 1,414 | 1,414 | 1,414 |  | 20,654 |  |  |
| 4390 Other Supplies |  |  | 11,084 | 5,613 | 5,613 | 5,613 | 5,613 | 5,613 | 5,613 | 5,613 | 5,613 | 5,613 | - | ${ }^{62,882}$ | (9,590) |  |
| 4411 Non Capitalized Equipment | 2,747 | 9,775 | 13,439 | 1,595 | 1,595 15495 | 1,595 | 1,595 | 1,595 | 1,595 | 1,595 | 1,595 | 1,595 |  | $\begin{array}{r}40,318 \\ \hline 136909\end{array}$ |  |  |
| 47711 Nutrition Program Food \& Supplies Total 4000 . Supplies | 3,884 | 334 51,213 | 2,320 57,93 | ${ }_{\text {14,692 }}$ | 15,465 34,144 | $\underset{\text { 11,599 }}{30,277}$ | 9,279 27,988 | 14,692 | ${ }_{\text {13,145 }}{ }_{31,824}$ | $\underset{\text { 16,239 }}{34,917}$ | 15,465 34,144 | $\underset{\text { 16,239 }}{34,917}$ | ${ }_{6,6625}^{6,625}$ | 136,094 <br> 414,035 | 5,016 3,290 |  |

Powered by BoardonTrack


| ELEVATE SCHOOL <br> 2023-24 Cash Flow Forecast |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Ceparec by ExED. For use by ExD and ExED clies |  |  |  |  |  |  |  |  |  |  |  | Actuals as of | 8/31/2023 |  |  |  |
|  | ACTUAL Jul-23 | Actual <br> Aug-23 | Sep-23 | oct-23 | Nov-23 | Dec.23 | Jan-24 | Feb-24 | Mar-24 | Apr-24 | May-24 | Jun-24 | Accrual | $\begin{aligned} & \text { FORECAST } \\ & \text { Jul-23- Jun-24 } \end{aligned}$ | Budget Variance <br> Better / (Worse) | \% Better / (Worse) |
| 5000 Operating Services |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 5211 Travel \& Conferences |  | 250 | 1,226 | 1,226 | 1,226 | 1,226 | 1,226 | 1,226 | 1,226 | 1,226 | 1,226 | 1,226 |  | 12,514 | $(3,699)$ | -42\% |
| 5311 Dues \& Memberships | 9,171 | 8,916 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 |  | 19,227 | $(3,57)$ | 21\% |
| 5451 General I Isurance |  |  | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |  |  |  | 40,000 |  |  |
| 5511 Utilities |  | 2,043 | 895 | 895 | 895 | 895 | 895 | 895 | 895 | 895 | 895 | 895 |  | 10,993 | 8,204 | 43\% |
| 5531 Housekeeping Services | 6,099 | 5,365 | 4,407 | 4,407 | 4,407 | 4,407 | 4,407 | 4,407 | 4,407 | 4,407 | 4,407 | 4,407 |  | 55,528 | (2,023) | -4\% |
| 5599 Other Facility Operations \& Utilities |  | 108 | 471 | 471 | 471 | 471 | 471 | 471 | 471 | 471 | 471 | 471 |  | 4,815 | 7,596 | 61\% |
| 5619 Other Facility Rentals | 82,79 | 92,732 | 37,193 | 37,193 | 37,193 | 37,193 | 37,193 | 37,193 | 37,193 | 37,193 | 37,193 | 37,193 |  | 546,940 |  |  |
| 5621 Equipment Lease | 766 | 2,633 | 1,960 | 1,960 | 1,960 | 1,960 | 1,960 | 1,960 | 1,960 | 1,960 | 1,960 | 1,960 |  | 23,000 |  |  |
| 5631 Vendor Repairs | 992 | 851 | 587 | 587 | 587 | 587 | 587 | 587 | 587 | 587 | 587 | 587 |  | 7,714 | $(3,38)$ | -75\% |
| 5812 Field Trips \& Pupil Transportation |  | (360) | 4,536 | 4,536 | 4,536 | 4,536 | 4,536 | 4,536 | 4,536 | 4,536 | 4,536 | 4,536 |  | 45,000 |  |  |
| 5821 Legal | - | 1,733 | 2,327 | 2,327 | 2,327 | 2,327 | 2,327 | 2,327 | 2,327 | 2,327 | 2,327 | 2,327 |  | 25,000 |  |  |
| 5823 Audit |  |  | 1,322 | 1,322 | 1,322 | 1,322 | 1,322 | 1,322 | 1,322 | 1,322 | 1,322 | 1,322 |  | 13,220 | 2,518 | 16\% |
| 5831 Advertisement \& Recruitment |  |  | 247 | 247 | 247 | 247 | 247 | 247 | 247 | 247 | 247 | 247 |  | 2,473 | 4,509 | 65\% |
| 5842 Special Education Services |  | 2,452 | 15,755 | 15,755 | 15,755 | 15,755 | 15,755 | 15,755 | 15,755 | 15,755 | 15,755 | 15,755 |  | 160,000 |  |  |
| 5843 Non Public School |  |  | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |  | 15,000 |  |  |
| 5844 After School Services |  | 1,800 | 8,721 | 8,721 | 8,721 | 8,721 | 8,721 | 8,721 | 8,721 | 8,721 | 8,721 | 8,721 |  | 89,010 |  |  |
| 5849 Othe Student Instructional Services |  | 500 | 3,950 | 3,950 | 3,950 | 3,950 | 3,950 | 3,950 | 3,950 | 3,950 | 3,950 | 3,950 |  | 40,000 |  |  |
| 5852 PD Consultant \& Tuition | 2,700 | 2,700 | 4,460 | 4,460 | 4,460 | 4,460 | 4,460 | 4,460 | 4,460 | 4,460 | 4,460 | 4,460 |  | 50,000 |  |  |
| 5859 All Other Consultant \& Services | 13,400 | 24,463 | 13,997 | 13,997 | 13,997 | 13,997 | 13,997 | 13,997 | 13,997 | 13,997 | 13,997 | 13,997 |  | 177,836 | 2,964 | 2\% |
| 5861 Non Instructional Sotwwe | 12,576 | 13,343 | 2,408 | 2,408 | 2,408 | 2,408 | 2,408 | 2,408 | 2,408 | 2,408 | 2,408 | 2,408 |  | 50,000 |  |  |
| 5865 fundraising Cost |  |  | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 |  | 5,750 |  |  |
| 5871 District Oversight Fees | - | - | 5,239 | 5,239 | 5,239 | 5,239 | 5,239 | 5,239 | 5,239 | 5,239 | 5,239 | 5,239 |  | 52,387 | 1,276 | 2\% |
| 5872 Special Education Fees (SELPA) |  |  | 1,164 | 1,164 | 1,164 | 1,164 | 1,164 | 2,910 | 1,455 | 1,455 | 1,455 | 1,455 |  | 14,550 | (1,271) | 10\% |
| 5899 All Other Expenses | 197 | 240 | 723 | 723 | 723 | 723 | 723 | 723 | 723 | 723 | 723 | 723 |  | 7,670 | 2,692 | 26\% |
| 5911 Office Phone | 1,768 |  | 1,451 | 1,451 | 1,451 | 1,451 | 1,451 | 1,451 | 1,451 | 1,451 | 1,451 | 1,451 |  | 16,276 | 4,627 | 22\% |
| 5921 Internet |  |  | 4,800 | 4,800 | 4,800 | 4,800 | 4,800 | 4,800 | 4,800 | 4,800 | 4,800 | 4,800 |  | 48,000 |  |  |
| 5923 Website Hosting | - | $\cdot$ | 413 | 413 | 413 | 413 | 413 | 413 | 413 | ${ }^{413}$ | ${ }^{413}$ | 413 |  | 4,125 |  |  |
| 5931 Postage \& Shipping | - | 97 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 |  | 1,347 | (194) | -17\% |
| 5999 Other Communications |  | 12 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 |  | 148 | 21 | 13\% |
| Total 5000 - Operating Services | 129,947 | 159,878 | 125,579 | 125,579 | 125,579 | 125,579 | 125,579 | 127,325 | 125,870 | 125,870 | 120,870 | 120,870 |  | 1,538,525 | 20,554 |  |
| 6000. Capital outlay |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 6901 Depreciation Expense 6911 Amortization Expense - Lease Assets | 3,856 | 3,856 | 3,799 | 3,799 | 3,799 | 3,799 | 3,780 | 3,780 | 3,780 | 3,780 | 3,780 | 3,756 |  | 45,564 | (41) | 0\% |
| Total 6000 - Capital Outlay | 3,856 | 3,856 | 3,799 | 3,799 | 3,799 | 3,799 | 3,780 | 3,780 | 3,780 | 3,780 | 3,780 | 3,756 |  | 45,564 | ${ }^{(41)}$ | 0\% |
| 7000 - other Outgo |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 7438 Interest ExpenseTotal 700 Other outgo |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Expense | 258,710 | 579,417 | 681,592 | 663,997 | 664,770 | 660,904 | 658,565 | 665,724 | 662,723 | 665,816 | 656,048 | 622,546 | 6,625 | 7,447,437 | (2,744) | 0\% |
| NET INCOME | (181,023) | (266,058) | (268,197) | $(187,405)$ | 38,681 | (178,674) | (116,519) | 293,978 | (115,490) | 492,264 | (84,115) | 350,861 | 282,507 | 60,809 | $(3,857)$ | -6\% |
| Operating Income EBITDA |  |  |  |  |  |  |  |  |  |  |  |  |  | $\begin{aligned} & 106,373 \\ & 106,373 \end{aligned}$ |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Income | $(181,023)$ | (266,058) | $(268,197)$ | $(187,405)$ | 38,681 | (178,674) | $(116,519)$ | 293,978 | (115,490) | 492,264 | (84,115) | 350,861 | 282,507 | 60,809 | (3,857) |  |
| Change in Accounts Receivable |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Prior Year Accounts Receivale | 409,652 | 62,328 | 5,137 | 142,394 | - | 13,642 | - | 10,391 | - | - |  |  |  | $\begin{array}{r}643,544 \\ \hline 1324596 \\ \hline 14\end{array}$ | ${ }^{(105,599)}$ |  |
| Current Year Accounts Receivable |  |  |  |  |  |  |  |  |  |  |  |  | (324,596) | (324,596) | ${ }^{(141,695)}$ |  |
| Change in Due from | (13,239) | (30,120) |  |  |  |  |  |  |  |  |  |  |  | $(43,360)$ 57087 1588 |  |  |
| Change in Accounts Payable | (17,665) | 40,497 |  |  |  |  |  |  |  |  |  | 27,631 | 6,625 35464 | 57,087 15889 | ${ }^{65,588}$ |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Change in Payroll Liailities | $(73,604)$ | 41,895 |  |  |  |  |  |  |  |  |  |  |  | (31,709) | (31,709) |  |
| Change in Prepaid Expenditures | $(2,690)$ | 96,740 |  |  |  |  |  |  |  |  |  | (210,704) |  | (116,654) | 40,452 |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Change in Deferred Revenue Change in Other Long Term Assets |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Depreciation Expense | 3,856 | 3,856 | 3,799 | 3,799 | 3,799 | 3,799 | 3,780 | 3,780 | 3,780 | 3,780 | 3,780 | 3,756 |  | 45,564 | 41 |  |
| Cash Flow from Investing Activities |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |



# Elevate School <br> Financial Analysis <br> August 31, 2023 

## Net Income

Elevate School is projected to have a net income of $\$ 60,809$ in the Fiscal Year 2023-24. This is $\$ 3,857$ less than the current board-approved budget.

## Balance Sheet

As of August 31, 2023, the school's operating cash balance was $\$ 1,938,927$, with an additional amount of \$1,017,356 reserved for Economic Uncertainty.

As of August 31, 2023, the Accounts Receivable balance was $\$ 370,456$.
As of August 31, 2023, the Accounts Payable balance, including payroll liabilities, totaled \$146,576.

## Income Statement

Revenue
Total revenue for Fiscal Year 2023-24 is projected to be $\$ 7,508,247$, which is $\$ 1,113$ less than the boardapproved budget.

- LCFF is projected to be $\$ 127,620$ under budget based on a 476 enrollment and $96.3 \%$ ADA, resulting in a 458.03.
- Federal Revenue is projected to be $\$ 45,054$ favorable mainly due to an increase in ESSER funding.
- Other State Revenue is projected to be $\$ 41,376$ favorable due to an increase in Lottery Revenue, State Mental Health, and EEF.
- Other Local Revenue is projected to be $\$ 40,077$ favorable due to an increase in State SPED Revenue.


## Expenses

Total expenses for the year are projected to be $\$ 7,447,437$. This is $\$ 2,744$ less than the budgeted amount.

- Certificated Salaries are projected to be $\$ 29,749$ less than the budgeted amount due to some adjustments to the substitute teachers and stipends.
- Classified Salaries are projected to be $\$ 38,412$ more than the budgeted amount due to some adjustments in classified teachers and support.
- Other expenses are projected to be $\$ 20,554$ less than the budgeted amount due to a decreased trend in operational expenses.


## ADA \& Enrollment

Financials were calculated based on an enrollment of 476 and an ADA percentage of $96.3 \%$, resulting in an Average Daily Attendance of 458.03 . Budgeted enrollment was 488 with a $96.2 \%$ ADA percentage, resulting in an Average Daily Attendance of 469.50.

## Elevate School <br> Check Register

From 08/01/2023 to 08/31/2023

| Check \# | Vendor Name | Date Description | Amount |
| :---: | :---: | :---: | :---: |
| 1002907 | FAITH COMMUNITY CHURCH | 8/28/2023 09/23-RENT W/ CREDIT | 24,453.34 |
| 1434M | CALVERT DESIGN AND PRINT | 8/23/2023 BANNERS | 685.29 |
| 1435M | DBA CITY VIEW CHURCH | 8/23/2023 07/23-09/23-RENT BALANCE | 4,500.00 |
| 1436M | SAN DIEGO COUNTY SCHOOLS RISK MANAGEMENT JPA | 8/24/2023 FY23-24-JPA P\&L CONTRIBUTIONS | 35,859.00 |
| 1437M | DARREL ROUTE | 8/24/2023 08/09/23-08/11/23-FLOOR WAXING | 1,800.00 |
| 2308020-1019M | STERLING HEALTH SERVICES INC | 8/2/2023 08/23 - FSA MEDICAL COST | 40.00 |
| 2308021-1019M | CHARTER TECH SERVICES | 8/2/2023 08/23-MONTHLY TECH SERVICE | 2,500.00 |
| 2308090-1019M | STERLING HEALTH SERVICES INC | 8/9/2023 08/23- FSA MEDICAL COST | 65.00 |
| 2308100-1019M | STERLING HEALTH SERVICES INC | 8/10/2023 08/23-FSA MEDICAL COST | 20.00 |
| 2308170-1019M | STERLING HEALTH SERVICES INC | 8/17/2023 08/23-FSA MEDICAL COST | 20.00 |
| 2308180-1019M | CHARTERSAFE | 8/18/2023 FY23-24 - WORKERS COMP - 25\% DEPOSIT | 3,968.00 |
| 2308210-1019M | ASSURITY LIFE INSURANCE COMPANY | 8/21/2023 07/23 - HEALTH PREMIUM | 4,474.07 |
| 2308230-1019M | STERLING HEALTH SERVICES INC | 8/23/2023 08/23-FSA MEDICAL COST | 736.00 |
| 2308231-1019M | KAISER FOUNDATION HEALTH PLAN INC | 8/23/2023 10/23 - HEALTH PREMIUM - DUPLICATE PAYMENT | 13,239.46 |
| 2308250-1019M | STERLING HEALTH SERVICES INC | 8/25/2023 08/23 - FSA MEDICAL COST | 899.30 |
| 2308251-1019M | T\&D ELECTRIC | 8/25/2023 07/24/23-WATER COOLER SERVICE | 1,250.00 |
| 2308280-1019M | STERLING HEALTH SERVICES INC | 8/28/2023 08/23-FSA MEDICAL COST | 20.00 |
| 2308281-1019M | BUSINESS CARD | 8/28/2023 07/07/23-08/06/23-CREDIT CARD PURCHASES | 15,703.56 |
| 2308300-1019M | STERLING HEALTH SERVICES INC | 8/30/2023 08/23-FSA MEDICAL COST | 20.00 |
| 2308310-1019M | CHARTER TECH SERVICES | 8/31/2023 07/23-VISIO PLAN 2 | 2.20 |
| 2308311-1019M | STERLING HEALTH SERVICES INC | 8/31/2023 08/23-FSA MEDICAL COST | 20.00 |
| 2308312-1019M | KAISER FOUNDATION HEALTH PLAN INC | 8/31/2023 10/23 - HEALTH PREMIUM | 15,020.10 |
| 2308313-1019M | HEALTH NET OF CALIFORNIA, INC | 8/31/2023 09/23 - HEALTH PREMIUM | 37,083.96 |
| A012432 | OPEN WORKS | 8/21/2023 08/23-JANITORIAL SERVICES AT TS CAMPUS | 2,734.00 |
| A012433 | ODP BUSINESS SOLUTIONS LLC | 8/21/2023 COMPOSITION BOOKS - MATH MS CAMPUS | 640.86 |
| A012434 | DBA CITY VIEW CHURCH | 8/21/2023 09/23-RENT FOR MIDDLE SCHOOL CAMPUS, OFFICE RENT | 18,500.00 |
| A012488 | DENISE FINNEY | 8/28/2023 08/15/23-EDUCATIONAL CONSULTATION | 500.00 |
| E011361 | GENERATION GENIUS INC | 8/21/2023 FY23-24-EDUCATIONAL STREAMING VIDEO \& LESSON SUBSCRIPTION | 995.00 |
| P041498 | YOUNG, MINNEY \& CORR, LLP | 8/21/2023 07/23-LEGAL SERVICES | 1,732.50 |
| P041499 | RUN THE RACE LLC | 8/21/2023 07/31/23-08/11/23 - MAINTENANCE \& CUSTODIAL SERV | 321.97 |
| P041500 | AZTEC LEASING, INC | 8/21/2023 07/27/23-08/26/23 - COPIER LEASE | 765.94 |
| P041501 | AZTEC LEASING, INC (SMX6071) | 8/21/2023 07/10/23-08/09/23 - COPIER LEASE | 261.84 |
| P041502 | KCE CHAMPIONS LLC | 8/21/2023 06/19/23-06/30/23-ELOP SCHOLARSHIPS - SM | 7,678.21 |
| P041503 | SHARP ELECTRONICS CORPORATION | 8/21/2023 06/25/23-07/26/23-COPIER LEASE | 73.10 |
| P041504 | DEPENDABLE PLUMBING HEATING \& AIR CONDITIONING | 8/21/2023 08/01/23-INSTALLED AN IN-LINE WATER FILTER - MS CAMPUS | 851.00 |
| P041657 | EMPLOYMENT DEVELOPMENT DEPARTMENT | 8/28/2023 09/23-06/23-LOCAL EXPERIENCE CHARGE, LATE \& INTEREST FEES | 3,833.27 |
|  |  | Total | 201,266.97 |

## Coversheet

## Approve Proposed Posting Guidelines

Section: II. Agenda Items<br>Item:<br>Purpose:<br>F. Approve Proposed Posting Guidelines<br>Vote<br>Submitted by:<br>Related Material: 2023.10.9 Posting Guidelines.pdf

## Proposed Posting Guidelines:

Every aspect of the Elevate experience is an opportunity for us to fulfill our vision of inspiring every student to be excellent in academics, exceptional in leadership, and extraordinary in creativity. We recognize the myriad opportunities we have to teach and inspire students both in and out of the classroom, including the ways we use our walls as a teaching tool. With this in mind, here are the guiding principles that we will adhere to as a school community when choosing what to display on our walls:

- The content posted and shared should be consistent with our mission, core values, leadership curriculum, California Ed Code and academic standards (Common Core State Standards, California Social Studies Standards, and Next Generation Science Standards).
- The California Common Core State Standards serve as the framework in all grades and content areas. As a public school, Elevate adheres to the instruction of these standards, which include representation and inclusion so that all students see themselves represented in the learning curriculum. To access state standards, please click here.
- We are teaching respect. Inclusion and representation are integral to true community. What this looks like at Elevate is that all students, regardless of background, abilities, beliefs or gender are valued, cared for and belong.
- When questions arise related to curriculum, family members may reach out to Elevate's Assistant Director/Director of Instruction.
- We hold ourselves to a high standard in our communication. In the spirit of our core values, we are committed to open, healthy communication with our families and ask that families communicate with the same respect.
** This language will be added to the 23-24 Student/Parent Handbook if approved by the board.

