

**Urban Montessori**  
**Multi-year Projection**  
**As of Apr FY2020**

	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year 4</b>
	<b>2019-20</b>	<b>2020-21</b>	<b>2021-22</b>	<b>2022-23</b>
<b>SUMMARY</b>				
<b>Revenue</b>				
LCFF Entitlement	3,254,077	3,162,108	3,199,292	3,222,859
Federal Revenue	165,755	196,233	160,427	161,263
Other State Revenues	482,585	365,548	345,641	348,108
Local Revenues	131,921	100,896	101,555	102,231
Fundraising and Grants	247,288	145,000	145,000	145,000
<b>Total Revenue</b>	<b>4,281,627</b>	<b>3,969,784</b>	<b>3,951,915</b>	<b>3,979,460</b>
<b>Expenses</b>				
Compensation and Benefits	3,128,863	3,130,379	3,230,272	3,368,481
Books and Supplies	124,344	142,878	143,755	144,413
Services and Other Operating Expenditures	1,037,260	856,465	856,857	857,105
Depreciation	-	-	-	-
Other Outflows	-	4,743	1,779	-
<b>Total Expenses</b>	<b>4,290,467</b>	<b>4,134,464</b>	<b>4,232,662</b>	<b>4,370,000</b>
<b>Operating Income</b>	<b>(8,840)</b>	<b>(164,680)</b>	<b>(280,747)</b>	<b>(390,539)</b>
<b>Fund Balance</b>				
Beginning Balance (Unaudited)	225,801	276,477	111,796	(168,950)
Audit Adjustment	59,516			
Beginning Balance (Audited)	285,317	276,477	111,796	(168,950)
Operating Income	(8,840)	(164,680)	(280,747)	(390,539)
<b>Ending Fund Balance</b>	<b>276,477</b>	<b>111,796</b>	<b>(168,950)</b>	<b>(559,489)</b>
<b>Total Revenue Per ADA</b>	11,765	10,369	10,221	10,217
<b>Total Expenses Per ADA</b>	11,789	10,799	10,947	11,220
<b>Operating Income Per ADA</b>	(24)	(430)	(726)	(1,003)
<b>Fund Balance as a % of Expenses</b>	6%	3%	-4%	-13%

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<b>Key Assumptions</b>				
<b>Enrollment Breakdown</b>				
TK	20	21	22	21
K	69	71	72	72
1	56	59	60	60
2	55	53	53	53
3	50	49	48	48
4	52	39	39	43
5	33	47	36	38
6	24	28	38	27
7	13	22	21	30
8	18	14	18	18
<b>Total Enrolled</b>	<b>390</b>	<b>403</b>	<b>407</b>	<b>410</b>
<b>ADA %</b>				
K-3	92.7%	95.0%	95.0%	95.0%
4-6	93.8%	95.0%	95.0%	95.0%
7-8	96.1%	95.0%	95.0%	95.0%
<b>Average ADA %</b>	<b>93.3%</b>	<b>95.0%</b>	<b>95.0%</b>	<b>95.0%</b>
<b>ADA</b>				
K-3	232	240	242	241
4-6	102	108	107	103
7-8	30	34	37	46
<b>Total ADA</b>	<b>364</b>	<b>383</b>	<b>387</b>	<b>390</b>
<b>Demographic Information</b>				
CALPADS Enrollment (for unduplicated % calc)	393	403	407	410
# Unduplicated (CALPADS)	165	169	171	172
# Free & Reduced Lunch (CALPADS)	132	135	136	137
# ELL (CALPADS)	71	73	74	75
New Students	-	10	4	3
<b>School Information</b>				
FTE's	42.6	41.4	41.4	41.4
Teachers	17	17	17	17
Certificated Pay Increases	7%	0%	3%	3%
Classified Pay Increases	7%	0%	3%	3%
# of school days	-	-	-	-
Default Expense Inflation Rate		0%	0%	0%

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<b>REVENUE</b>				
<b>LCFF Entitlement</b>				
8011 Charter Schools General Purpose Entitlement - State Aid	1,769,031	1,604,797	1,626,524	1,638,498
8012 Education Protection Account Entitlement	567,248	596,725	602,648	607,090
8019 State Aid - Prior Years	4,663	-	-	-
8096 Charter Schools in Lieu of Property Taxes	913,135	960,586	970,120	977,271
<b>SUBTOTAL - LCFF Entitlement</b>	<b>3,254,077</b>	<b>3,162,108</b>	<b>3,199,292</b>	<b>3,222,859</b>
<b>Federal Revenue</b>				
8181 Special Education - Entitlement	57,495	49,125	50,375	50,875
8220 Child Nutrition Programs	42,503	45,105	45,553	45,889
8291 Title I	45,694	45,694	45,694	45,694
8292 Title II	8,805	8,805	8,805	8,805
8294 Title IV	10,000	10,000	10,000	10,000
8297 PY Federal - Not Accrued	1,259	-	-	-
8299 CARES Funding	-	37,504	-	-
<b>SUBTOTAL - Federal Revenue</b>	<b>165,755</b>	<b>196,233</b>	<b>160,427</b>	<b>161,263</b>
<b>Other State Revenue</b>				
8319 Other State Apportionments - Prior Years	4,259	-	-	-
8381 Special Education - Entitlement (State	195,799	234,687	213,431	215,004
8382 Special Education Reimbursement (State	39,600	39,600	39,600	39,600
8520 Child Nutrition - State	2,082	2,209	2,231	2,248
8545 School Facilities Apportionments	147,719	-	-	-
8550 Mandated Cost Reimbursements	6,719	6,278	6,784	7,045
8560 State Lottery Revenue	78,685	82,773	83,595	84,211
8590 COVID-19 LEA Response Funds	7,723	-	-	-
<b>SUBTOTAL - Other State Revenue</b>	<b>482,585</b>	<b>365,548</b>	<b>345,641</b>	<b>348,108</b>
<b>Local Revenue</b>				
8634 Food Service Sales	25,628	26,271	26,930	27,606
8676 After School Program Revenue	27,470	-	-	-
8699 All Other Local Revenue	4,199	-	-	-
8702 Oakland Measure G1	74,625	74,625	74,625	74,625
<b>SUBTOTAL - Local Revenue</b>	<b>131,921</b>	<b>100,896</b>	<b>101,555</b>	<b>102,231</b>
<b>Fundraising and Grants</b>				
8801 Walkathon	106	25,000	25,000	25,000
8802 Private Grants	181,529	50,000	50,000	50,000
8803 All In for Learning	22,000	25,000	25,000	25,000
8811 Fall Campaign	15,737	15,000	15,000	15,000
8812 Other Fundraising (Movie Night, Apparel, etc)	11,443	10,000	10,000	10,000
8814 Field Trips Donations	16,473	20,000	20,000	20,000
<b>SUBTOTAL - Fundraising and Grants</b>	<b>247,288</b>	<b>145,000</b>	<b>145,000</b>	<b>145,000</b>
<b>TOTAL REVENUE</b>	<b>4,281,627</b>	<b>3,969,784</b>	<b>3,951,915</b>	<b>3,979,460</b>

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<b>EXPENSES</b>				
<b>Compensation &amp; Benefits</b>				
<b>Certificated Salaries</b>				
1100 Teachers Salaries	745,426	756,303	778,992	802,362
1103 Teacher - Substitute Pay	22,912	40,000	41,200	42,436
1148 Teacher - Special Ed	325,959	327,138	336,952	347,061
1170 Teacher - Custom 3	-	50,000	55,000	55,000
1300 Certificated Supervisor & Administrator Salaries	115,000	115,000	118,450	122,004
1322 Cert Admin - Custom 2	91,048	91,048	93,779	96,593
<b>SUBTOTAL - Certificated Salaries</b>	<b>1,300,345</b>	<b>1,379,489</b>	<b>1,424,374</b>	<b>1,465,455</b>
<b>Classified Salaries</b>				
2100 Classified Instructional Aide Salaries	670,978	657,623	677,351	697,672
2102 Classified- Counselors	145,127	133,426	137,428	141,551
2103 Classified- Substitutes	6,435	-	-	-
2105 Classified- Reading Specialist	61,274	61,274	63,113	65,006
2400 Classified Clerical & Office Salaries	147,725	138,820	142,985	147,274
2900 Classified Other Salaries	101,198	103,215	106,311	109,501
<b>SUBTOTAL - Classified Salaries</b>	<b>1,132,737</b>	<b>1,094,358</b>	<b>1,127,188</b>	<b>1,161,004</b>
<b>Employee Benefits</b>				
3100 STRS	295,150	280,910	287,009	334,002
3300 OASDI-Medicare-Alternative	79,117	81,407	84,117	86,515
3400 Health & Welfare Benefits	267,674	240,947	252,995	265,644
3500 Unemployment Insurance	12,234	11,212	11,212	11,212
3600 Workers Comp Insurance	41,606	42,055	43,377	44,650
<b>SUBTOTAL - Employee Benefits</b>	<b>695,781</b>	<b>656,533</b>	<b>678,710</b>	<b>742,023</b>
<b>Books &amp; Supplies</b>				
4100 Approved Textbooks & Core Curricula Materials	-	15,000	15,000	15,000
4200 Books & Other Reference Materials	102	1,000	1,000	1,000
4315 Custodial Supplies	2,000	-	-	-
4320 Educational Software	4,000	4,000	4,000	4,000
4325 Instructional Materials & Supplies	6,181	8,000	8,000	8,000
4326 Art & Music Supplies	12,154	5,000	5,000	5,000
4330 Office Supplies	4,000	4,000	4,000	4,000
4335 PE Supplies	542	1,000	1,000	1,000
4340 SpEd Materials & Supplies	750	1,500	1,500	1,500
4410 Classroom Furniture, Equipment & Supplies	1,662	2,000	2,000	2,000
4420 Computers: individual items less than \$5k	5,000	5,000	5,000	5,000
4430 Non Classroom Related Furniture, Equipment & Supplies	944	2,000	2,000	2,000
4710 Student Food Services	83,278	88,378	89,255	89,913
4720 Other Food	3,731	6,000	6,000	6,000
<b>SUBTOTAL - Books and Supplies</b>	<b>124,344</b>	<b>142,878</b>	<b>143,755</b>	<b>144,413</b>
<b>Services &amp; Other Operating Expenses</b>				
5215 Travel - Mileage, Parking, Tolls	500	500	500	500
5305 Dues & Membership - Professional	6,000	6,000	6,000	6,000
5450 Insurance - Other	40,839	40,839	40,839	40,839
5515 Janitorial, Gardening Services & Supplies	120,000	85,000	85,000	85,000
5520 Security	608	600	600	600
5530 Utilities- Pleasant	29,000	-	-	-
5535 Utilities- Brann	53,339	50,000	50,000	50,000
5605 Equipment Leases	14,024	14,024	14,024	14,024

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5610 Brann Rent	76,680	174,000	174,000	174,000
5615 Repairs and Maintenance - Building	5,000	5,000	5,000	5,000
5631 Jarlath Rent	264,000	-	-	-
5803 Accounting Fees	12,630	19,300	19,300	19,300
5805 Administrative Fees	6,386	6,386	6,386	6,386
5809 Banking Fees	725	600	600	600
5812 Business Services	112,000	120,000	120,000	120,000
5815 Consultants - Instructional	25,000	2,500	2,500	2,500
5824 District Oversight Fees	34,322	33,352	33,744	33,992
5826 Directors Contingency	-	45,000	45,000	45,000
5827 Middle School Program expenses (8816 offset)	1,808	1,808	1,808	1,808
5830 Field Trips Expenses	45,409	20,000	20,000	20,000
5833 Fines and Penalties	500	500	500	500
5836 Fingerprinting	1,595	1,595	1,595	1,595
5839 Fundraising Expenses	5,532	10,270	10,270	10,270
5843 Interest - Loans Less than 1 Year	-	5,000	5,000	5,000
5845 Legal Fees	10,575	15,000	15,000	15,000
5851 Marketing and Student Recruiting	-	3,500	3,500	3,500
5857 Payroll Fees	6,000	6,000	6,000	6,000
5860 Printing and Reproduction	10,000	10,000	10,000	10,000
5861 Prior Yr Exp (not accrued)	11,986	-	-	-
5863 Professional Development	13,615	13,000	13,000	13,000
5869 Special Education Contract Instructors	62,750	90,000	90,000	90,000
5875 Staff Recruiting	4,000	4,000	4,000	4,000
5878 Student Assessment	5,000	5,000	5,000	5,000
5880 Student Health Services	3,500	5,000	5,000	5,000
5881 Student Information System	29,246	23,000	23,000	23,000
5884 Substitutes	-	15,000	15,000	15,000
5887 Technology Services	3,000	3,000	3,000	3,000
5910 Communications - Internet / Website Fees	9,492	9,492	9,492	9,492
5915 Postage and Delivery	3,200	3,200	3,200	3,200
5920 Communications - Telephone & Fax	9,000	9,000	9,000	9,000
<b>SUBTOTAL - Services &amp; Other Operating Exp.</b>	<b>1,037,260</b>	<b>856,465</b>	<b>856,857</b>	<b>857,105</b>
<b>Depreciation Expense</b>				
<b>SUBTOTAL - Depreciation Expense</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other Outflows</b>				
7438 Long term debt - Interest	-	4,743	1,779	-
<b>SUBTOTAL - Other Outflows</b>	<b>-</b>	<b>4,743</b>	<b>1,779</b>	<b>-</b>
<b>TOTAL EXPENSES</b>	<b>4,290,467</b>	<b>4,134,464</b>	<b>4,232,662</b>	<b>4,370,000</b>