



# Urban Montessori Charter School

## Board Meeting

Published on November 26, 2024 at 10:19 AM PST

Amended on December 2, 2024 at 4:21 PM PST

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### Date and Time

Thursday December 5, 2024 at 5:30 PM PST

### Location

4551 Steele Street, Oakland, CA 94619. Ring the front bell or call/text 510-290-4005 for entry. Signage on campus will direct you to the correct room, generally the Head of School's Office.

The public may comment and participate [via Zoom](#) if they prefer. The public may also email comments to board@urbanmontessori.org to be shared by the Board's Secretary during the meeting. Please make that intention clear in your email.

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Meeting ID: 825 9285 5160; Passcode 510 842 1181

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Members: Lana Butler, Kara Fortuna, Greg Klein, Sarah Morrill, Amy Ng (Chair), Evan Sequoia

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## Agenda

	Purpose	Presenter	Time
<b>I. Opening Items</b>			<b>5:30 PM</b>
<b>A. Call the Meeting to Order</b>		Amy Ng	
This meeting is being audio-recorded.			
<b>B. Record Attendance</b>		Greg Klein	
<b>C. Review of Action/Discussion Items</b>	Discuss	Amy Ng	1 m
With input from the board, the Chair may decide, based upon a number of factors, to reorder the action/discussion items to best suit the needs of the meeting. No additional action/discussion items will be added at this time.			
<b>D. Board and Community Appreciations</b>		Amy Ng	5 m

	Purpose	Presenter	Time
<p>Members of the Board and UMCS community may provide appreciations and affirmations during this time.</p>			
<b>E.</b>	Board Member Comment	Amy Ng	1 m
<p>Any board member wishing to speak to an issue regarding UMCS that does not pertain to an agenda item may do so at this time. No further discussion or action will take place following each board member's comments.</p>			
<b>F.</b>	Presentations from the Floor	Amy Ng	10 m
<p>PRESENTATIONS ON NON-AGENDA ITEMS – Any person wishing to speak to any item not on the agenda will be granted three minutes to make a presentation. Speakers requiring translation shall have double time. Comments should refer to matters within the jurisdiction of this committee.</p> <p><i>“What if [we] listened to others so deeply that they felt loved, accepted, and safe in [our] presence, no matter what they had to say?” -- Steve Shapiro, Author</i></p>			
<b>II.</b>	<b>Head of School Report</b>		<b>5:47 PM</b>
<p>The Head of School and their designees will present topics of interest to the Board and the general public.</p>			
<b>A.</b>	Head of School Report	Discuss Daniel Bissonnette	10 m
<p>Report topics this meeting <b>may</b> include:</p> <ol style="list-style-type: none"> <li>1. Recent and upcoming events</li> <li>2. Ongoing Professional Development and Staff Support</li> <li>3. Staffing and Enrollment Updates</li> <li>4. ACOE Charter Renewal <a href="#">Staff Report</a></li> </ol>			
<b>III.</b>	<b>Academic Oversight Committee</b>		<b>5:57 PM</b>
<b>A.</b>	Discussion Item - Committee Report	Discuss Kara Fortuna	5 m
<b>IV.</b>	<b>Family Advisory Council</b>		<b>6:02 PM</b>
<b>A.</b>	Discussion Item - Committee Report	Discuss Evan Sequoia	5 m
<b>V.</b>	<b>Executive &amp; Governance Committee</b>		<b>6:07 PM</b>

	Purpose	Presenter	Time
<b>A. Committee Report</b>	Vote	Amy Ng	25 m
<p>If needed, the Board may take action during this agenda item to change its officers, as well as committee membership, alternates, and leadership. Current and archival information is <a href="#">here</a>. Please review the Executive and Governance Committee's minutes for more information. <a href="#">Governance Committee Overview</a>.</p> <p><a href="#">Effective School Boards Framework</a></p> <ul style="list-style-type: none"> <li>-discussing <a href="#">draft interim goals</a> and <a href="#">guardrails</a></li> <li>-updates on training</li> <li>-discussion and questions on framework and <i>Great on Their Behalf</i></li> </ul>			
<b>VI. Other Business</b>			<b>6:32 PM</b>
<b>A. Approve Minutes from October 24, 2024 Regular Meeting</b>	Approve Minutes	Greg Klein	1 m
<b>B. Action Item - Vote on General Consent Report</b>	Vote	Amy Ng	3 m
<ol style="list-style-type: none"> <li>1. Vote to accept monthly Finance Committee Report Documents: Year-to-date forecast, presentation from Edtec, cashflow, balance sheet</li> <li>2. <a href="#">UMCS School Safety Plan</a></li> <li>3. First Interim Form</li> </ol> <p>[items may be linked or attached directly here in the agenda, or on BoardOnTrack under this date's Meeting and then "Documents."]</p>			
<b>C. Collect New Business items for Future Meetings</b>	Discuss	Amy Ng	1 m
<b>D. Discussion to approve Non Public School contract</b>	Vote	Daniel Bissonnette	15 m
<p>Discussion and vote to approve a Non Public School Contract and transportation for a total not exceeding \$200,000 a year.</p>			
<b>VII. Closed Session</b>			<b>6:52 PM</b>
<b>A. Closed Session Items</b>	Discuss	Amy Ng	15 m

	Purpose	Presenter	Time
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1. Public Employee Performance Evaluation - Head of School

"Closed Session" is always agendized ahead of time as a "Discuss" item. If any votes are taken during any Closed Session, those are reported out publicly upon return to Open Session.

**VIII. Return to Open Session 7:07 PM**

A. Report out of any closed session action(s)	Vote	Amy Ng	1 m
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"Return to Open Session" is always agendized ahead of time as a "Vote" item. It is not meant to indicate the the Board *shall* take an action at this time. If any votes are taken during any Closed Session, those are reported out publicly at this time on the agenda.

**IX. Closing Items 7:08 PM**

A. Adjourn Meeting	Vote	Amy Ng	
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# Coversheet

## Approve Minutes from October 24, 2024 Regular Meeting

**Section:** VI. Other Business  
**Item:** A. Approve Minutes from October 24, 2024 Regular Meeting  
**Purpose:** Approve Minutes  
**Submitted by:**  
**Related Material:** Minutes for Board Meeting on October 24, 2024

APPROVED



## Urban Montessori Charter School

### Minutes

#### Board Meeting

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#### Date and Time

Thursday October 24, 2024 at 5:30 PM

#### Location

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Members: Kara Fortuna, Greg Klein, Sarah Morrill (Chair), Amy Ng, Ann Rhodes, Evan Sequoia

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#### **Directors Present**

A. Ng, A. Rhodes, E. Sequoia, G. Klein, K. Fortuna (remote)

#### **Directors Absent**

S. Morrill

#### **Guests Present**

D. Bissonnette, K. Feeney, L. Butler

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### **I. Opening Items**

#### **A. Call the Meeting to Order**

A. Ng called a meeting of the board of directors of Urban Montessori Charter School to order on Thursday Oct 24, 2024 at 5:37 PM.

#### **B. Record Attendance**

G. Klein made a motion to allow Kara to participate virtually.

E. Sequoia seconded the motion.

There were no public comments. There were no adults in the room with Kara.

The board **VOTED** unanimously to approve the motion.



**C. Review of Action/Discussion Items**

No changes needed.

**D. Board and Community Appreciations**

Ann appreciated the Board and Daniel for their support of the school.

Greg appreciated Ann, Kara, Evan, and Lana for their service.

Amy appreciated Daniel for his charter renewal leadership.

Daniel appreciated the FAC and Sarah for the FallFest and Readathon.

Greg appreciated Evan for dinner.

Daniel appreciated Primary Teachers for flexibility.

**E. Board Member Comment**

No board member comments on items not on the agenda.

**F. Presentations from the Floor**

No public comments on items not on the agenda.

**II. Head of School Report**

**A. Head of School Report**

Daniel shared his Head of School report including raising over \$31k in the Fall Donation drive and 49% of families participated! FallFest and Read-a-thon kicked off on Saturday. Parent Engagement Night is on 10/29, with food and childcare. No school on 11/1 for PD day. FAC Coffee for families tomorrow morning. Daniel shared the Charter Renewal timeline between now and December.

Amy asked about the Fall Drive and Daniel shared using some different strategies to reach families, including texts and calls. Greg asked and Amy followed up and Daniel responded that scheduling with ACOE Board members is underway.

No other questions and no public comments on this item.

**B. Bank Account Authorization**

G. Klein made a motion to direct the Head of School to begin banking with Heritage Bank of Commerce.

E. Sequoia seconded the motion.

Daniel shared about his recommendation to bank with a new bank. There were no questions and no public comments on this item. Adopted without objection.

The board **VOTED** unanimously to approve the motion.

**C. Adoption of UMCS Corrective Action Plan**

G. Klein made a motion to adopt the corrective action plan.

A. Rhodes seconded the motion.

Daniel shared this information in this renewal requirement for schools who are technically in the low renewal tier. The plan addresses chronic absence, ELA, and Math, and looks at root causes and the steps the school is taking to address them. For all three indicators, UMCS currently out performs OUSD. Greg asked and Daniel shared that not much is new in this document, but this document expanded some of the language we had already included in the charter renewal submission. Daniel shared that staff worked to make the language more traditional public education-friendly, and less Montessori-specific. Lana asked and Daniel responded that the UMCS and OUSD numbers include all students for each indicator. Greg asked and Daniel shared how Admin has created this document and that it will be socialized further with staff on the upcoming PD day and that there wouldn't be any surprises in this document for staff who are already busy doing the work. Amy asked and Daniel shared he wasn't sure how CDE might continue to monitor the components of the plan, and Greg shared that progress will be tracked through the Dashboard at minimum.

There were no other public comments.

Adopted without objection.

The board **VOTED** unanimously to approve the motion.

### **III. Academic Oversight Committee**

#### **A. Discussion Item - Committee Report**

Kara shared the committee report, which mainly included reviewing Fall NWEA data, including 70% of 8th graders meeting growth targets and students with special needs leading all other subgroups in the percent meeting growth targets. The full data report is part of the Committee's meeting materials and Daniel will add it to this Regular Meeting's public documents. Amy asked and Daniel shared that the percentage of students with special needs is in the mid teens percentage.

No other questions or public comments on this item.

### **IV. Family Advisory Council**

#### **A. Discussion Item - Committee Report**

Ann shared about the FallFest and Readathon going on now. Oakland Roots tickets are on sale that benefit the school. The monthly zoom call is on 30th, and there's an upcoming Chipotle fundraiser, too. There's been increased engagement and participation

with the FAC. Lana shared that she agreed about positive energy of people. Daniel asked and Ann shared new ways the FAC was trying to engage families.

No other questions or public comments on this item.

## V. Executive & Governance Committee

### A. Committee Report

G. Klein made a motion to Lana to join Finance Committee and serve as a Alternate on Academic Committee starting November 1.

E. Sequoia seconded the motion.

No public comments or questions on this item. Adopted without objection.

The board **VOTED** unanimously to approve the motion.

Amy shared the committee's report including discussing the timeline for the Head of School evaluation. Greg shared updates on the work to align to the Effective School Board Framework, with official training hopefully coming together in March of 2025. The governing team discussed Chapter 1 of *Great on Their Behalf*.

No other questions or public comments on this item.

## VI. Other Business

### A. Approve Minutes from September 19, 2024 Regular Meeting

A. Ng made a motion to approve the minutes from Board Meeting on 09-19-24.

E. Sequoia seconded the motion.

No public comments or questions on the minutes. Approved without objection.

The board **VOTED** unanimously to approve the motion.

### B. Approve Minutes from September 30, 2024 Special Meeting

A. Ng made a motion to approve the minutes from Special Board Meeting on 09-30-24.

E. Sequoia seconded the motion.

No public comments or questions on the minutes. Approved without objection.

The board **VOTED** unanimously to approve the motion.

### C. Action Item - Vote on General Consent Report

G. Klein made a motion to approve the General Consent Report.

A. Ng seconded the motion.

No public comments or questions on the minutes. Approved without objection.

The board **VOTED** unanimously to approve the motion.

### D. Collect New Business items for Future Meetings

Review draft interim goals at the December board meeting.

## VII. Closed Session

### A. Closed Session Items

At 6:32p, Amy shared that the board would go into closed session on Public Employee Performance Evaluation - Head of School. No public comments on this item.

## VIII. Return to Open Session

### A. Report out of any closed session action(s)

At 7:03p, the Board returned to open session. Amy shared that no actions were taken.

## IX. Closing Items

### A. Adjourn Meeting

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 7:03 PM.

Respectfully Submitted,  
G. Klein

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## Documents used during the meeting

- UMCS\_2024-25\_September\_Balance\_Sheet.pdf
- UMCS\_2024-25\_September\_Cash\_Flow.pdf
- UMCS\_Finance\_Committee\_10.17.24\_Presentation.pdf
- UMCS\_2024-25\_September\_Financials.pdf

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# Coversheet

## Action Item - Vote on General Consent Report

**Section:** VI. Other Business  
**Item:** B. Action Item - Vote on General Consent Report  
**Purpose:** Vote  
**Submitted by:**  
**Related Material:** UMCS\_Finance\_Committee\_Presentation\_11.21.24.pdf  
UMCS\_October\_2024-25\_Balance\_Sheet.pdf  
UMCS\_October\_2024-25\_Cash\_Flow.pdf  
UMCS\_October\_2024-25\_MYP.pdf  
UMCS\_October\_2024-25\_Financials.pdf  
UMCS FY25 1st Interim Alt Form.xls

# Urban Montessori Finance Committee Update

JOSH KEMP

NOVEMBER 21, 2024





# Contents

- **2024-25 Financial Update**

- Forecast Update
- Cash Balance
- Enrollment & Attendance
- 1<sup>st</sup> Interim Report
- Prop 32 Update
- Audit Timeline

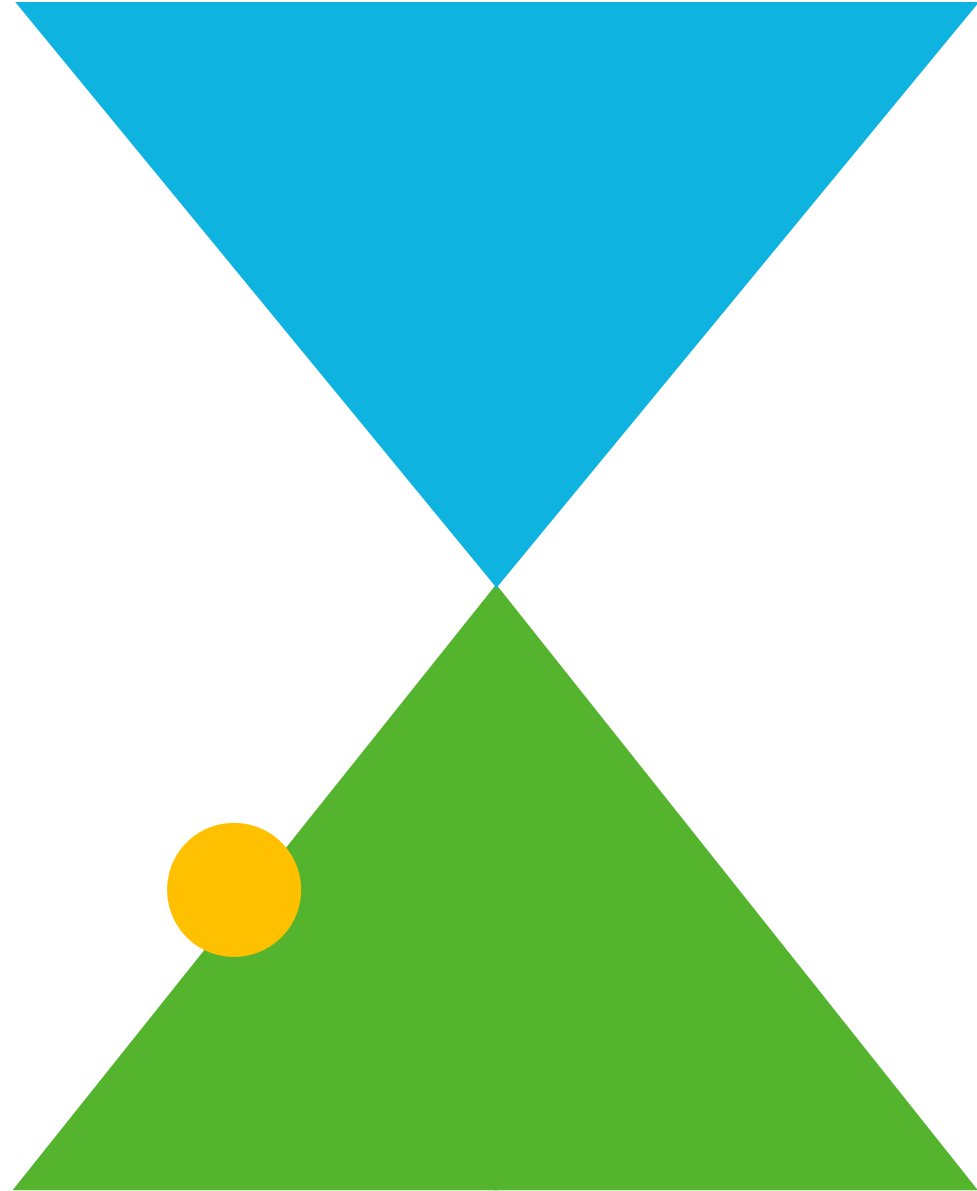
- **Exhibits**

- October Financials
- October Cash Flow
- October Balance Sheet
- MYP





# 2024-25





# 2024-25 Forecast Update

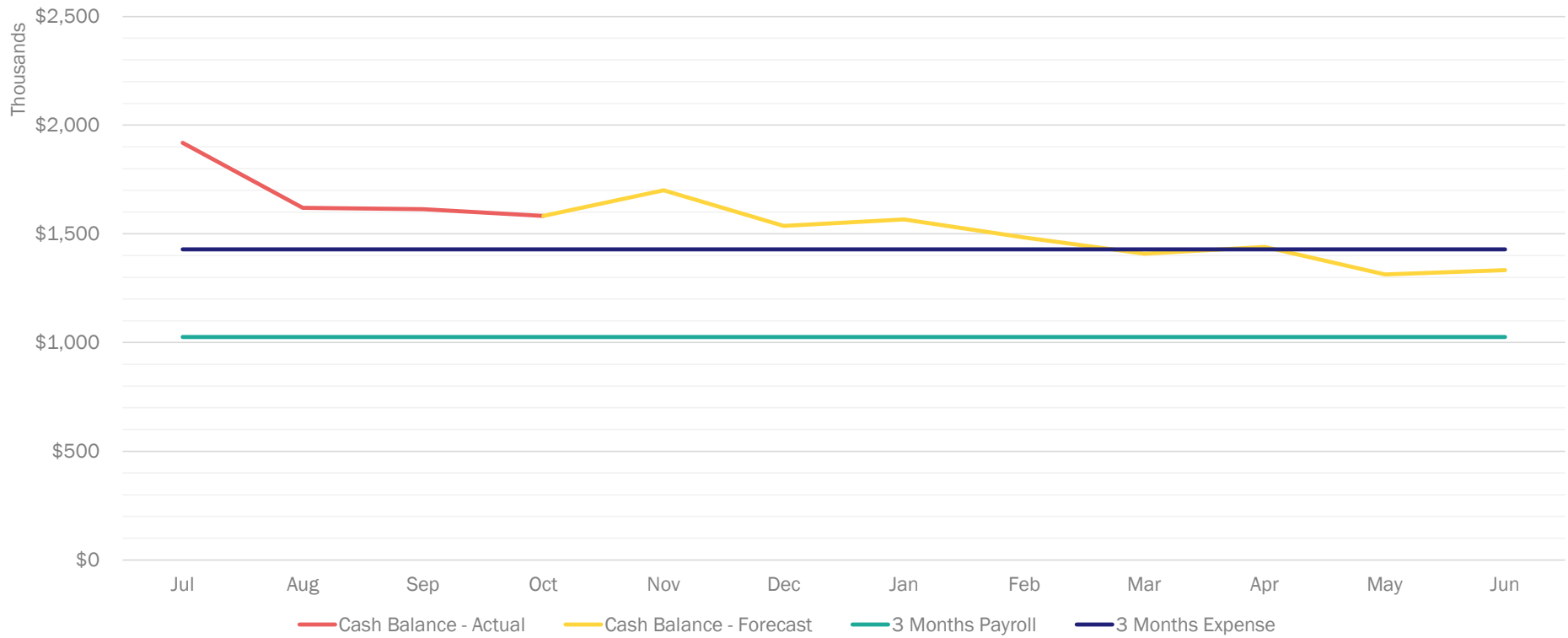
## Small change to operating income – savings from open positions moved to special education





# Cash Balance

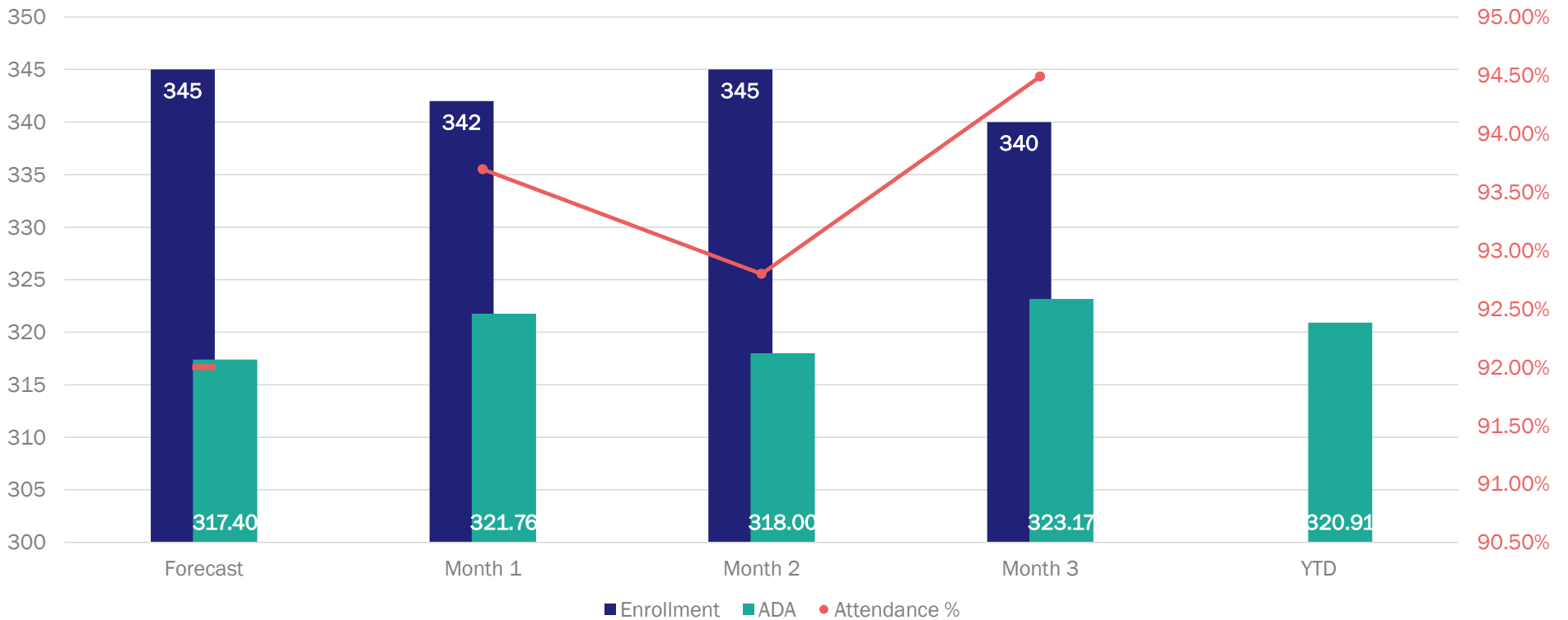
Cash remains steady at approximately 3-months expenses for FY25





# Enrollment & Attendance

**M3, ending 11/1/24, has an ending enrollment of 340 and 94.49% attendance**





# 1<sup>st</sup> Interim Report

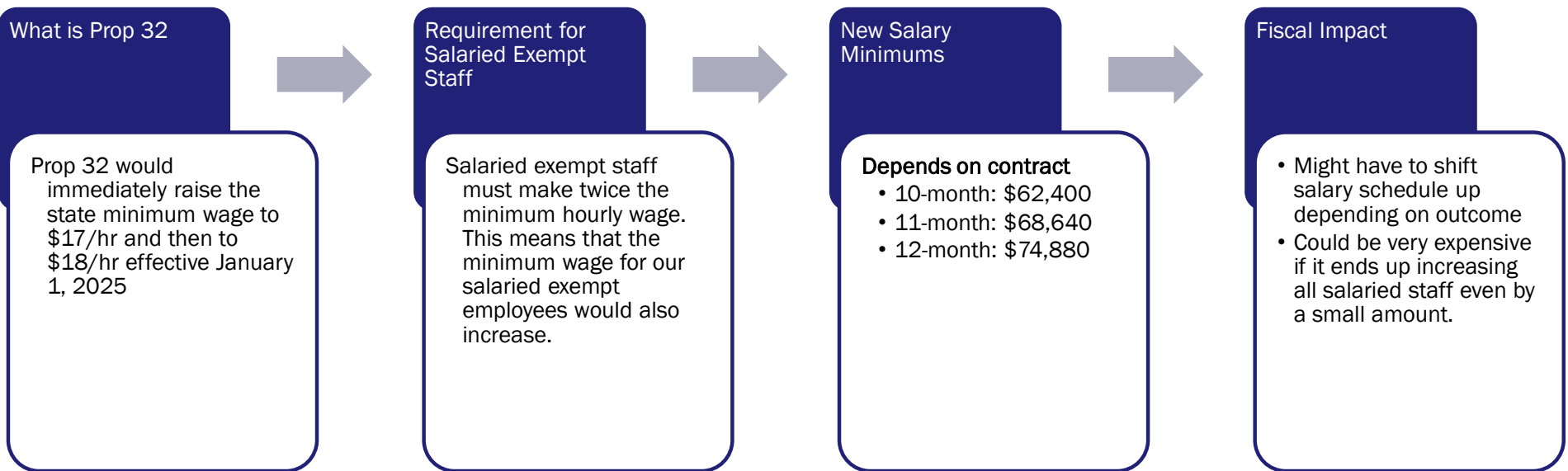
Due to ACOE on December 16<sup>th</sup> - relies on continued enrollment growth in future years

		2024-25	2025-26	2026-27
		<b>Current Forecast</b>	<b>Projected Budget</b>	<b>Projected Budget</b>
Revenue	LCFF Entitlement	3,801,330	4,568,057	4,965,640
	Federal Revenue	209,334	277,582	300,046
	Other State Revenues	1,118,707	746,562	773,311
	Local Revenues	280,000	285,773	291,691
	Fundraising and Grants	140,000	140,000	140,000
	<b>Total Revenue</b>	<b>5,549,371</b>	<b>6,017,974</b>	<b>6,470,688</b>
Expenses	Compensation and Benefits	4,099,951	4,382,357	4,744,539
	Books and Supplies	338,517	338,378	361,436
	Services and Other Operating Expenditures	1,267,876	1,286,888	1,332,735
	Depreciation	9,284	3,095	-
	Other Outflows & Amortization	-	-	-
	<b>Total Expenses</b>	<b>5,715,628</b>	<b>6,010,719</b>	<b>6,438,710</b>
	<b>Operating Income</b>	<b>(166,257)</b>	<b>7,255</b>	<b>31,978</b>
	Beginning Balance (Unaudited)	1,684,657	1,518,401	1,525,656
	Operating Income	(166,257)	7,255	31,978
	<b>Ending Fund Balance (incl. Depreciation)</b>	<b>1,518,401</b>	<b>1,525,656</b>	<b>1,557,634</b>
	<b>Ending Fund Balance as % of Expenses</b>	<b>26.6%</b>	<b>25.4%</b>	<b>24.2%</b>



# Prop 32 Update

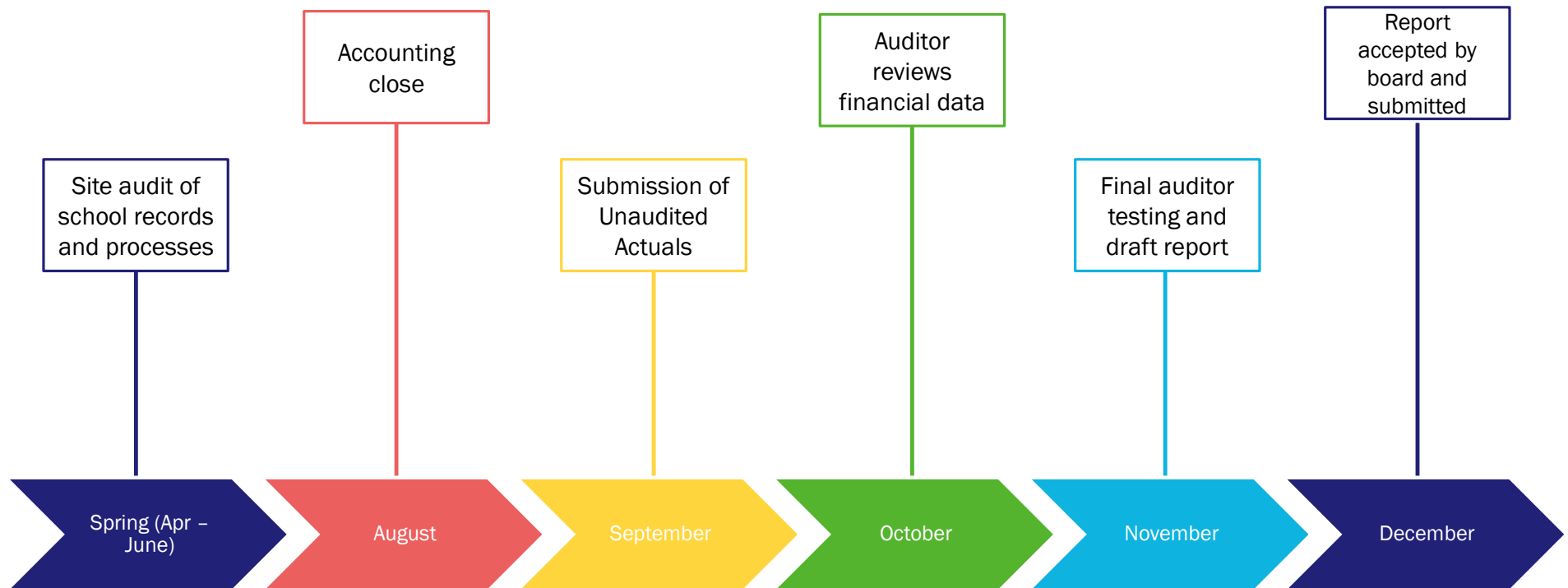
## What is Prop 32 and how would it impact UMCS?



**Did Not Pass – 50.8% no with 97% reporting**

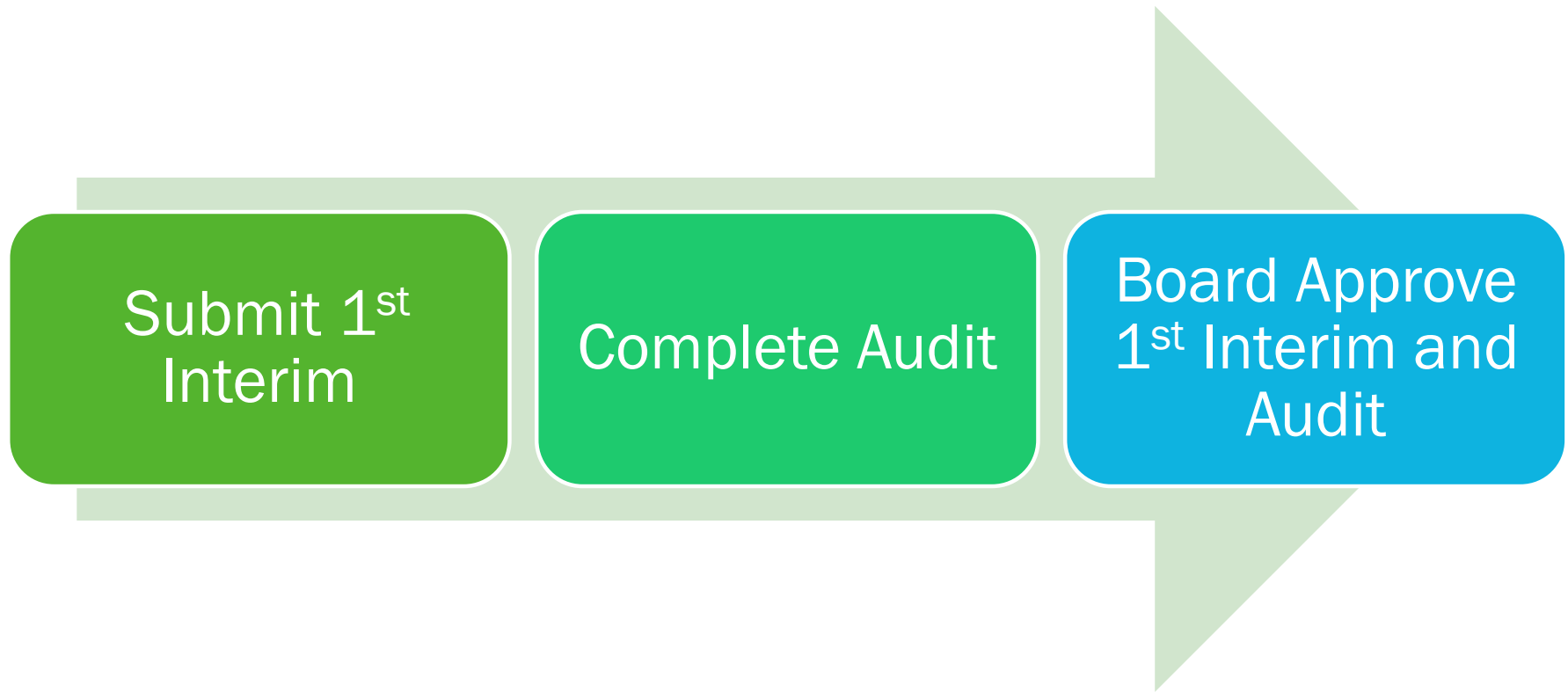
## Audit process over next four months

**Audit is result of EdTec accounting close and auditor review and testing**



## Next Steps

**October financials will be utilized for 1<sup>st</sup> interim report**





**Urban Montessori**  
**Balance Sheet**  
**As of Oct FY2025**

	Jun FY24	Oct FY25	Projected Jun FY25
<b>ASSETS</b>			
Cash Balance	1,807,457	1,582,851	1,333,451
Accounts Receivable	986,194	214,901	564,222
Other Current Assets	16,843	-	-
Fixed Assets	12,695	12,695	3,411
ROU Assets	21,387	21,387	21,387
<b>TOTAL ASSETS</b>	<b>2,844,576</b>	<b>1,831,835</b>	<b>1,922,470</b>
<b>LIABILITIES &amp; EQUITY</b>			
Accounts Payable	49,964	23,883	39,140
Other Current Liabilities	437,102	151,246	96,550
Summer Holdback	60,042	20,897	45,101
Deferred Revenue	590,732	599,330	201,201
ROU Long-Term Liabilities	22,078	22,078	22,078
Beginning Net Assets	1,609,380	1,684,657	1,684,657
Net Income (Loss) to Date	75,278	(670,257)	(166,257)
<b>TOTAL LIABILITIES &amp; EQUITY</b>	<b>2,844,576</b>	<b>1,831,835</b>	<b>1,922,470</b>

**Urban Montessori**  
**Monthly Cash Forecast**  
**As of Oct FY2025**

	2024-25													Forecast	Remaining Balance
	Actuals & Forecast														
	Jul Actuals	Aug Actuals	Sep Actuals	Oct Actuals	Nov Forecast	Dec Forecast	Jan Forecast	Feb Forecast	Mar Forecast	Apr Forecast	May Forecast	Jun Forecast			
<b>Beginning Cash</b>	<b>1,807,457</b>	<b>1,918,243</b>	<b>1,620,090</b>	<b>1,613,070</b>	<b>1,582,851</b>	<b>1,700,328</b>	<b>1,536,590</b>	<b>1,566,468</b>	<b>1,482,948</b>	<b>1,408,719</b>	<b>1,440,029</b>	<b>1,313,288</b>			
<b>REVENUE</b>															
LCFF Entitlement	-	100,167	100,167	326,996	580,282	274,414	421,109	274,414	353,093	412,156	271,256	271,256	3,801,330	416,019	
Federal Revenue	-	-	-	-	23,508	11,120	11,120	23,508	11,120	11,120	23,508	59,700	209,334	34,629	
Other State Revenue	13,770	25,592	36,608	21,279	85,403	63,098	56,714	78,011	57,321	57,321	78,011	456,058	1,118,707	89,521	
Other Local Revenue	8,330	9,453	260,340	40,198	(220,206)	18,841	18,841	18,841	18,841	18,841	18,841	68,841	280,000	-	
Fundraising & Grants	-	13	111	7,500	7,172	7,172	7,172	7,172	7,172	7,172	7,172	82,172	140,000	-	
<b>TOTAL REVENUE</b>	<b>22,100</b>	<b>135,226</b>	<b>397,226</b>	<b>395,973</b>	<b>476,160</b>	<b>374,645</b>	<b>514,956</b>	<b>401,946</b>	<b>447,547</b>	<b>506,610</b>	<b>398,788</b>	<b>938,027</b>	<b>5,549,371</b>	<b>540,168</b>	
<b>EXPENSES</b>															
Certificated Salaries	59,189	188,736	215,331	197,924	191,227	201,227	191,227	191,227	191,227	191,227	241,227	201,227	2,260,996	-	
Classified Salaries	56,102	91,239	90,326	94,259	82,024	85,024	85,024	85,024	85,024	85,024	85,024	85,024	1,009,117	-	
Employee Benefits	46,953	41,893	23,832	57,181	79,720	87,033	91,865	86,216	86,216	81,725	89,845	57,359	829,838	-	
Books & Supplies	3,536	27,960	9,785	33,371	34,391	33,027	33,027	33,027	33,027	33,027	33,027	31,311	338,517	-	
Services & Other Operating Expenses	106,556	62,495	117,289	94,147	92,053	135,066	86,960	92,998	129,308	87,322	79,431	147,840	1,267,876	36,412	
Capital Outlay & Depreciation	-	-	-	-	1,161	1,161	1,161	1,161	1,161	1,161	1,161	1,161	9,284	-	
Other Outflows	30	108	2,337	201	(2,676)	-	-	-	-	-	-	-	-	-	
<b>TOTAL EXPENSES</b>	<b>272,366</b>	<b>412,430</b>	<b>458,901</b>	<b>477,084</b>	<b>477,899</b>	<b>542,537</b>	<b>489,264</b>	<b>489,652</b>	<b>525,962</b>	<b>479,486</b>	<b>529,715</b>	<b>523,921</b>	<b>5,715,628</b>	<b>36,412</b>	
<b>Operating Cash Inflow (Outflow)</b>	<b>(250,266)</b>	<b>(277,205)</b>	<b>(61,675)</b>	<b>(81,111)</b>	<b>(1,739)</b>	<b>(167,892)</b>	<b>25,693</b>	<b>(87,706)</b>	<b>(78,415)</b>	<b>27,124</b>	<b>(130,927)</b>	<b>414,106</b>	<b>(166,257)</b>	<b>503,757</b>	
Accounts Receivable	706,949	350	42,479	21,514	190,848	-	-	-	-	-	-	-	-	-	
Other Current Assets	16,843	-	-	-	-	-	-	-	-	-	-	-	-	-	
Fixed Assets	-	-	-	-	1,161	1,161	1,161	1,161	1,161	1,161	1,161	1,161	1,161	-	
Accounts Payable	(19,728)	(29,255)	5,397	17,504	(21,122)	(32)	-	-	-	-	-	-	-	-	
Other Current Liabilities	(295,415)	3,830	201	5,529	(54,697)	-	-	-	-	-	-	-	-	-	
Summer Holdback	(56,196)	4,128	6,578	6,344	3,025	3,025	3,025	3,025	3,025	3,025	3,025	3,025	-	-	
Deferred Revenue	8,598	-	-	-	-	-	-	-	-	-	-	(398,129)	-	-	
<b>Ending Cash</b>	<b>1,918,243</b>	<b>1,620,090</b>	<b>1,613,070</b>	<b>1,582,851</b>	<b>1,700,328</b>	<b>1,536,590</b>	<b>1,566,468</b>	<b>1,482,948</b>	<b>1,408,719</b>	<b>1,440,029</b>	<b>1,313,288</b>	<b>1,333,451</b>			

**Urban Montessori**  
**Multi-year Projection**  
**As of Oct FY2025**

	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>
	<b>2024-25</b>	<b>2025-26</b>	<b>2026-27</b>
<b>SUMMARY</b>			
<b>Revenue</b>			
LCFF Entitlement	3,801,330	4,568,057	4,965,640
Federal Revenue	209,334	277,582	300,046
Other State Revenues	1,118,707	746,562	773,311
Local Revenues	280,000	285,773	291,691
Fundraising and Grants	140,000	140,000	140,000
<b>Total Revenue</b>	<b>5,549,371</b>	<b>6,017,974</b>	<b>6,470,688</b>
<b>Expenses</b>			
Compensation and Benefits	4,099,951	4,382,357	4,744,539
Books and Supplies	338,517	338,378	361,436
Services and Other Operating Expenditures	1,267,876	1,286,888	1,332,735
Depreciation	9,284	3,095	-
Other Outflows & Amortization	-	-	-
<b>Total Expenses</b>	<b>5,715,628</b>	<b>6,010,719</b>	<b>6,438,710</b>
<b>Operating Income</b>	<b>(166,257)</b>	<b>7,255</b>	<b>31,978</b>
<b>Fund Balance</b>			
Beginning Balance (Unaudited)	1,684,657	1,518,401	1,525,656
Audit Adjustment			
Beginning Balance (Audited)	1,684,657	1,518,401	1,525,656
Operating Income	(166,257)	7,255	31,978
<b>Ending Fund Balance</b>	<b>1,518,401</b>	<b>1,525,656</b>	<b>1,557,634</b>
<b>Total Revenue Per ADA</b>	17,484	16,387	16,645
<b>Total Expenses Per ADA</b>	18,008	16,368	16,563
<b>Operating Income Per ADA</b>	(524)	20	82
<b>Fund Balance as a % of Expenses</b>	27%	25%	24%

**Urban Montessori**  
**Multi-year Projection**  
**As of Oct FY2025**

	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>
	<b>2024-25</b>	<b>2025-26</b>	<b>2026-27</b>
<b>Key Assumptions</b>			
<b>Enrollment Breakdown</b>			
TK	41	56	55
K	60	60	55
1	46	60	57
2	41	43	54
3	39	42	46
4	26	41	40
5	43	25	40
6	18	30	27
7	17	21	24
8	14	19	20
<b>Total Enrolled</b>	<b>345</b>	<b>397</b>	<b>418</b>
<b>ADA %</b>			
K-3	92.0%	92.5%	93.0%
4-6	92.0%	92.5%	93.0%
7-8	92.0%	92.5%	93.0%
<b>Average ADA %</b>	<b>92.0%</b>	<b>92.5%</b>	<b>93.0%</b>
<b>ADA</b>			
K-3	209	241	248
4-6	80	89	100
7-8	29	37	41
<b>Total ADA</b>	<b>317</b>	<b>367</b>	<b>389</b>
<b>Demographic Information</b>			
CALPADS Enrollment (for unduplicated % calc)	345	397	418
# Unduplicated (CALPADS)	137	158	166
# Free & Reduced Lunch (CALPADS)	119	137	144
# ELL (CALPADS)	44	51	54
New Students	-	52	21
<b>School Information</b>			
FTE's	49.3	51.0	54.0
Teachers	28	31	32
Certificated Pay Increases	3%	3%	3%
Classified Pay Increases	3%	3%	3%
# of school days	-	-	-
Default Expense Inflation Rate		3%	3%

**Urban Montessori**  
**Multi-year Projection**  
**As of Oct FY2025**

		<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>
		<b>2024-25</b>	<b>2025-26</b>	<b>2026-27</b>
<b>REVENUE</b>				
<b>LCFF Entitlement</b>				
8011	Charter Schools General Purpose Entitlement - State Aid	2,048,936	2,520,916	2,776,107
8012	Education Protection Account Entitlement	579,053	689,591	752,466
8096	Charter Schools in Lieu of Property Taxes	1,173,342	1,357,550	1,437,067
<b>SUBTOTAL - LCFF Entitlement</b>		<b>3,801,330</b>	<b>4,568,057</b>	<b>4,965,640</b>
<b>Federal Revenue</b>				
8181	Special Education - Entitlement	48,580	48,300	55,580
8220	Child Nutrition Programs	111,201	179,729	194,913
8291	Title I	33,343	33,343	33,343
8292	Title II	6,210	6,210	6,210
8294	Title IV	10,000	10,000	10,000
<b>SUBTOTAL - Federal Revenue</b>		<b>209,334</b>	<b>277,582</b>	<b>300,046</b>
<b>Other State Revenue</b>				
8381	Special Education - Entitlement (State)	285,420	329,369	348,661
8382	Special Education Reimbursement (State)	25,300	29,272	30,987
8520	Child Nutrition - State	90,983	11,982	12,994
8550	Mandated Cost Reimbursements	6,384	6,554	7,818
8560	State Lottery Revenue	90,503	104,711	110,844
8590	All Other State Revenue	398,737	43,734	-
8591	Prop 28 Arts & Music in Schools	56,352	47,455	54,613
8593	Expanded Learning Opportunities Program	165,027	173,486	207,394
<b>SUBTOTAL - Other State Revenue</b>		<b>1,118,707</b>	<b>746,562</b>	<b>773,311</b>
<b>Local Revenue</b>				
8676	After School Program Revenue	230,000	235,773	241,691
8702	Oakland Measure G1	50,000	50,000	50,000
<b>SUBTOTAL - Local Revenue</b>		<b>280,000</b>	<b>285,773</b>	<b>291,691</b>
<b>Fundraising and Grants</b>				
8801	Family Fundraising	50,000	50,000	50,000
8802	Private Grants	75,000	75,000	75,000
8814	Field Trips Donations	15,000	15,000	15,000
<b>SUBTOTAL - Fundraising and Grants</b>		<b>140,000</b>	<b>140,000</b>	<b>140,000</b>
<b>TOTAL REVENUE</b>		<b>5,549,371</b>	<b>6,017,974</b>	<b>6,470,688</b>

**Urban Montessori**  
**Multi-year Projection**  
**As of Oct FY2025**

		<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>
		<b>2024-25</b>	<b>2025-26</b>	<b>2026-27</b>
<b>EXPENSES</b>				
<b>Compensation &amp; Benefits</b>				
<b>Certificated Salaries</b>				
1100	Lead Teacher Salaries	846,049	951,431	1,064,846
1148	Special Education Salaries	298,818	307,782	317,016
1150	Support Teacher Salaries	546,098	633,245	652,242
1170	Measure G1 Stipends	50,000	50,000	51,500
1300	Certificated Supervisor & Administrator Salaries	520,030	535,631	551,700
<b>SUBTOTAL - Certificated Salaries</b>		<b>2,260,996</b>	<b>2,478,089</b>	<b>2,637,304</b>
<b>Classified Salaries</b>				
2102	Student Support Staff	363,144	344,091	394,718
2300	Classified Supervisor & Administrator Salaries	216,317	222,807	229,491
2400	Classified Clerical & Office Salaries	219,967	229,692	236,582
2900	Classified Substitutes	-	-	51,370
2905	Other Classified - After School	209,689	206,379	212,571
<b>SUBTOTAL - Classified Salaries</b>		<b>1,009,117</b>	<b>1,002,969</b>	<b>1,124,732</b>
<b>Employee Benefits</b>				
3100	STRS	314,424	339,137	365,521
3300	OASDI-Medicare-Alternative	148,099	155,975	168,600
3400	Health & Welfare Benefits	311,879	348,994	387,003
3500	Unemployment Insurance	16,139	15,362	16,170
3600	Workers Comp Insurance	39,297	41,832	45,208
<b>SUBTOTAL - Employee Benefits</b>		<b>829,838</b>	<b>901,299</b>	<b>982,503</b>
<b>Books &amp; Supplies</b>				
4100	Approved Textbooks & Core Curricula Materials	20,600	10,000	10,300
4200	Books & Other Reference Materials	3,196	1,000	1,030
4320	Educational Software	9,548	5,000	5,150
4325	Instructional Materials & Supplies	25,750	10,000	10,300
4326	Art & Music Supplies	7,210	5,000	5,150
4330	Office Supplies	6,896	4,000	4,120
4335	PE Supplies	2,122	2,000	2,060
4340	SpEd Materials & Supplies	2,148	5,000	5,150
4400	Training Center Expenses	5,000	5,000	5,000
4410	Classroom Furniture, Equipment & Supplies	17,510	15,000	15,450
4420	Computers: individual items less than \$5k	14,244	14,671	15,111
4430	Non Classroom Related Furniture, Equipment & Supplies	2,625	2,000	2,060
4700	Snacks	14,180	14,606	15,044
4710	Student Food Services	202,184	239,638	259,884
4720	Other Food	5,305	5,464	5,628
<b>SUBTOTAL - Books and Supplies</b>		<b>338,517</b>	<b>338,378</b>	<b>361,436</b>
<b>Services &amp; Other Operating Expenses</b>				
5215	Travel - Mileage, Parking, Tolls	1,763	1,816	1,871

**Urban Montessori  
Multi-year Projection  
As of Oct FY2025**

	<b>Year 1 2024-25</b>	<b>Year 2 2025-26</b>	<b>Year 3 2026-27</b>
5305 Dues & Membership - Professional	23,769	24,482	25,216
5450 Insurance - Other	77,364	79,685	82,075
5515 Janitorial, Gardening Services & Supplies	106,090	109,273	112,551
5520 Security	10,300	10,609	10,927
5535 Utilities - All Utilities	79,679	82,069	84,531
5605 Equipment Leases	14,424	14,857	15,302
5610 Rent	148,323	155,739	160,411
5615 Repairs and Maintenance - Building	50,000	51,500	53,045
5803 Accounting Fees	26,880	27,686	28,517
5805 Administrative Fees	7,187	7,403	7,625
5809 Banking Fees	2,122	2,185	2,251
5812 Business Services	123,750	127,800	132,912
5815 Consultants - Instructional	27,855	21,377	22,018
5820 Consultants - Non Instructional - Custom 1	20,600	21,218	21,855
5824 District Oversight Fees	38,013	45,681	49,656
5826 Directors Contingency	-	45,681	49,656
5827 Middle School Program expenses	2,035	2,096	2,159
5830 Field Trips Expenses	5,150	1,000	1,030
5833 Fines and Penalties	1,061	1,093	1,126
5836 Fingerprinting	1,795	1,849	1,905
5839 Fundraising Expenses	12,385	12,757	13,139
5845 Legal Fees	30,900	25,000	25,750
5851 Marketing and Student Recruiting	30,000	30,900	31,827
5857 Payroll Fees	29,799	25,371	26,132
5860 Printing and Reproduction	1,093	1,126	1,159
5861 Prior Yr Exp (not accrued)	1,664	-	-
5863 Professional Development	73,511	75,716	77,988
5869 Special Education Contract Instructors	177,500	125,000	128,750
5872 Special Education Encroachment	14,107	16,200	17,437
5875 Staff Recruiting	1,250	1,288	1,326
5878 Student Assessment	16,755	17,258	17,775
5880 Student Health Services	6,365	6,556	6,753
5881 Student Information System	26,523	27,318	28,138
5884 Substitutes	30,000	38,000	39,140
5887 Technology Services	13,792	14,205	14,632
5910 Communications - Internet / Website Fees	18,090	18,633	19,192
5915 Postage and Delivery	3,602	3,710	3,821
5920 Communications - Telephone & Fax	12,381	12,752	13,135
<b>SUBTOTAL - Services &amp; Other Operating Exp.</b>	<b>1,267,876</b>	<b>1,286,888</b>	<b>1,332,735</b>
<b>Depreciation Expense</b>			
6900 Depreciation	9,284	3,095	-
<b>SUBTOTAL - Depreciation Expense</b>	<b>9,284</b>	<b>3,095</b>	<b>-</b>
<b>Other Outflows &amp; Amortization</b>			
<b>SUBTOTAL - Other Outflows &amp; Amortization</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL EXPENSES</b>	<b>5,715,628</b>	<b>6,010,719</b>	<b>6,438,710</b>

**Urban Montessori**  
**Income Statement**  
**As of Oct FY2025**

	Actual			YTD	Budget & Forecast						
	Aug	Sep	Oct	Actual YTD	Approved Budget v1	Previous Forecast	Current Forecast	Previous Forecast vs. Current Forecast	Approved Budget v1 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
<b>SUMMARY</b>											
<b>Revenue</b>											
LCFF Entitlement	100,167	100,167	326,996	527,330	3,989,895	3,801,330	3,801,330	-	(188,565)	3,274,000	14%
Federal Revenue	-	-	-	-	225,992	209,334	209,334	-	(16,657)	209,334	0%
Other State Revenues	25,592	36,608	21,279	97,249	1,167,500	1,109,500	1,118,707	9,206	(48,794)	1,021,458	9%
Local Revenues	9,453	260,340	40,198	318,322	280,000	280,000	280,000	-	-	(38,322)	114%
Fundraising and Grants	13	111	7,500	7,624	140,000	140,000	140,000	-	-	132,376	5%
<b>Total Revenue</b>	<b>135,226</b>	<b>397,226</b>	<b>395,973</b>	<b>950,524</b>	<b>5,803,387</b>	<b>5,540,165</b>	<b>5,549,371</b>	<b>9,206</b>	<b>(254,016)</b>	<b>4,598,847</b>	<b>17%</b>
<b>Expenses</b>											
Compensation and Benefits	321,869	329,489	349,364	1,162,966	4,207,271	4,187,453	4,099,951	87,503	107,321	2,936,984	28%
Books and Supplies	27,960	9,785	33,371	74,652	348,990	338,517	338,517	-	10,472	263,865	22%
Services and Other Operating Expenditures	62,495	117,289	94,147	380,486	1,200,217	1,171,612	1,267,876	(96,264)	(67,659)	887,389	30%
Depreciation	-	-	-	-	8,964	9,284	9,284	-	(320)	9,284	0%
Other Outflows & Amortization	108	2,337	201	2,676	-	-	-	-	-	(2,676)	
<b>Total Expenses</b>	<b>412,430</b>	<b>458,901</b>	<b>477,084</b>	<b>1,620,781</b>	<b>5,765,442</b>	<b>5,706,867</b>	<b>5,715,628</b>	<b>(8,761)</b>	<b>49,814</b>	<b>4,094,847</b>	<b>28%</b>
<b>Operating Income</b>	<b>(277,205)</b>	<b>(61,675)</b>	<b>(81,111)</b>	<b>(670,257)</b>	<b>37,945</b>	<b>(166,701)</b>	<b>(166,257)</b>	<b>445</b>	<b>(204,202)</b>	<b>504,000</b>	
<b>Fund Balance</b>											
Beginning Balance (Audited)					1,690,394	1,684,657	1,684,657				
Operating Income					37,945	(166,701)	(166,257)				
<b>Ending Fund Balance</b>					<b>1,728,340</b>	<b>1,517,956</b>	<b>1,518,401</b>				
Fund Balance as a % of Expenses					30%	27%	27%				



**Urban Montessori**  
**Income Statement**  
**As of Oct FY2025**

	Actual			YTD	Budget & Forecast						
	Aug	Sep	Oct	Actual YTD	Approved Budget v1	Previous Forecast	Current Forecast	Previous Forecast vs. Current Forecast	Approved Budget v1 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
<b>KEY ASSUMPTIONS</b>											
<b>Enrollment Summary</b>											
K-3					236	227	227	-	(9)		
4-6					93	87	87	-	(6)		
7-8					34	31	31	-	(3)		
<b>Total Enrolled</b>					<b>363</b>	<b>345</b>	<b>345</b>	-	(18)		
<b>ADA %</b>											
K-3					92.0%	92.0%	92.0%	0.0%	0.0%		
4-6					92.0%	92.0%	92.0%	0.0%	0.0%		
7-8					92.0%	92.0%	92.0%	0.0%	0.0%		
<b>Average ADA %</b>					<b>92.0%</b>	<b>92.0%</b>	<b>92.0%</b>	<b>0.0%</b>	<b>0.0%</b>		
<b>ADA</b>											
K-3					217.12	208.84	208.84	-	(8.28)		
4-6					85.56	80.04	80.04	-	(5.52)		
7-8					31.28	28.52	28.52	-	(2.76)		
<b>Total ADA</b>					<b>333.96</b>	<b>317.40</b>	<b>317.40</b>	-	(16.56)		

**Urban Montessori**  
**Income Statement**  
**As of Oct FY2025**

		Actual			YTD	Budget & Forecast						
		Aug	Sep	Oct	Actual YTD	Approved Budget v1	Previous Forecast	Current Forecast	Previous Forecast vs. Current Forecast	Approved Budget v1 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
<b>REVENUE</b>												
<b>LCFF Entitlement</b>												
8011	Charter Schools General Purpose Entitlement - State Aid	100,167	100,167	180,301	380,635	1,683,632	2,048,936	2,048,936	-	365,304	1,668,301	19%
8012	Education Protection Account Entitlement	-	-	146,695	146,695	1,099,990	579,053	579,053	-	(520,937)	432,358	25%
8096	Charter Schools in Lieu of Property Taxes	-	-	-	-	1,206,274	1,173,342	1,173,342	-	(32,931)	1,173,342	0%
<b>SUBTOTAL - LCFF Entitlement</b>		<b>100,167</b>	<b>100,167</b>	<b>326,996</b>	<b>527,330</b>	<b>3,989,895</b>	<b>3,801,330</b>	<b>3,801,330</b>	-	<b>(188,565)</b>	<b>3,274,000</b>	<b>14%</b>
<b>Federal Revenue</b>												
8181	Special Education - Entitlement	-	-	-	-	48,720	48,580	48,580	-	(140)	48,580	0%
8220	Child Nutrition Programs	-	-	-	-	117,003	111,201	111,201	-	(5,802)	111,201	0%
8291	Title I	-	-	-	-	42,687	33,343	33,343	-	(9,344)	33,343	0%
8292	Title II	-	-	-	-	7,582	6,210	6,210	-	(1,372)	6,210	0%
8294	Title IV	-	-	-	-	10,000	10,000	10,000	-	-	10,000	0%
<b>SUBTOTAL - Federal Revenue</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>225,992</b>	<b>209,334</b>	<b>209,334</b>	-	<b>(16,657)</b>	<b>209,334</b>	<b>0%</b>
<b>Other State Revenue</b>												
8381	Special Education - Entitlement (State)	13,770	24,786	-	52,326	299,529	285,420	285,420	-	(14,108)	233,094	18%
8382	Special Education Reimbursement (State)	1,322	1,322	2,379	5,023	28,467	25,300	25,300	-	(3,167)	20,277	20%
8520	Child Nutrition - State	-	-	-	-	95,730	90,983	90,983	-	(4,747)	90,983	0%
8550	Mandated Cost Reimbursements	-	-	-	-	6,336	6,384	6,384	-	48	6,384	0%
8560	State Lottery Revenue	-	-	-	-	86,853	90,503	90,503	-	3,650	90,503	0%
8590	All Other State Revenue	-	-	-	-	414,073	398,129	398,737	608	(15,336)	398,737	0%
8591	Prop 28 Arts & Music in Schools	2,300	2,300	4,141	8,741	47,865	47,754	56,352	8,598	8,487	47,611	16%
8593	Expanded Learning Opportunities Program	8,200	8,200	14,759	31,159	188,648	165,027	165,027	-	(23,621)	133,868	19%
<b>SUBTOTAL - Other State Revenue</b>		<b>25,592</b>	<b>36,608</b>	<b>21,279</b>	<b>97,249</b>	<b>1,167,500</b>	<b>1,109,500</b>	<b>1,118,707</b>	<b>9,206</b>	<b>(48,794)</b>	<b>1,021,458</b>	<b>9%</b>
<b>Local Revenue</b>												
8676	After School Program Revenue	9,453	21,293	40,198	79,275	230,000	230,000	230,000	-	-	150,725	34%
8702	Oakland Measure G1	-	-	-	-	50,000	50,000	50,000	-	-	50,000	0%
8999	Uncategorized Revenue	-	239,047	-	239,047	-	-	-	-	-	(239,047)	
<b>SUBTOTAL - Local Revenue</b>		<b>9,453</b>	<b>260,340</b>	<b>40,198</b>	<b>318,322</b>	<b>280,000</b>	<b>280,000</b>	<b>280,000</b>	-	-	<b>(38,322)</b>	<b>114%</b>
<b>Fundraising and Grants</b>												
8801	Family Fundraising	13	111	7,500	7,624	50,000	50,000	50,000	-	-	42,376	15%
8802	Private Grants	-	-	-	-	75,000	75,000	75,000	-	-	75,000	0%
8814	Field Trips Donations	-	-	-	-	15,000	15,000	15,000	-	-	15,000	0%
<b>SUBTOTAL - Fundraising and Grants</b>		<b>13</b>	<b>111</b>	<b>7,500</b>	<b>7,624</b>	<b>140,000</b>	<b>140,000</b>	<b>140,000</b>	-	-	<b>132,376</b>	<b>5%</b>
<b>TOTAL REVENUE</b>		<b>135,226</b>	<b>397,226</b>	<b>395,973</b>	<b>950,524</b>	<b>5,803,387</b>	<b>5,540,165</b>	<b>5,549,371</b>	<b>9,206</b>	<b>(254,016)</b>	<b>4,598,847</b>	<b>17%</b>

**Urban Montessori**  
**Income Statement**  
**As of Oct FY2025**

		Actual			YTD	Budget & Forecast						
		Aug	Sep	Oct	Actual YTD	Approved Budget v1	Previous Forecast	Current Forecast	Previous Forecast vs. Current Forecast	Approved Budget v1 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
<b>EXPENSES</b>												
<b>Compensation &amp; Benefits</b>												
<b>Certificated Salaries</b>												
1100	Lead Teacher Salaries	82,651	91,695	82,906	270,571	1,067,405	846,049	846,049	-	221,356	575,478	32%
1148	Special Education Salaries	28,388	29,108	26,840	84,336	362,138	298,818	298,818	-	63,320	214,481	28%
1150	Support Teacher Salaries	42,427	53,758	52,908	159,692	540,125	574,934	546,098	28,835	(5,974)	386,406	29%
1170	Measure G1 Stipends	-	-	-	-	50,000	50,000	50,000	-	-	50,000	0%
1300	Certificated Supervisor & Administrator Salaries	35,270	40,770	35,270	146,581	264,803	520,030	520,030	-	(255,228)	373,449	28%
<b>SUBTOTAL - Certificated Salaries</b>		<b>188,736</b>	<b>215,331</b>	<b>197,924</b>	<b>661,181</b>	<b>2,284,471</b>	<b>2,289,831</b>	<b>2,260,996</b>	<b>28,835</b>	<b>23,475</b>	<b>1,599,815</b>	<b>29%</b>
<b>Classified Salaries</b>												
2102	Student Support Staff	26,384	31,787	28,887	87,058	322,564	382,904	363,144	19,760	(40,580)	276,086	24%
2300	Classified Supervisor & Administrator Salaries	18,026	18,026	17,631	75,106	272,805	216,317	216,317	-	56,487	141,212	35%
2400	Classified Clerical & Office Salaries	21,010	20,648	22,057	81,407	244,839	223,002	219,967	3,035	24,872	138,559	37%
2905	Other Classified - After School	25,819	19,865	25,684	88,355	221,419	220,934	209,689	11,245	11,730	121,334	42%
<b>SUBTOTAL - Classified Salaries</b>		<b>91,239</b>	<b>90,326</b>	<b>94,259</b>	<b>331,926</b>	<b>1,061,626</b>	<b>1,043,157</b>	<b>1,009,117</b>	<b>34,040</b>	<b>52,510</b>	<b>677,191</b>	<b>33%</b>
<b>Employee Benefits</b>												
3100	STRS	-	-	-	-	339,229	314,424	314,424	-	24,805	314,424	0%
3300	OASDI-Medicare-Alternative	11,688	12,863	12,782	42,103	145,860	152,909	148,099	4,810	(2,239)	105,996	28%
3400	Health & Welfare Benefits	29,691	2,965	40,416	99,935	311,963	322,358	311,879	10,479	84	211,944	32%
3500	Unemployment Insurance	514	414	189	1,256	23,912	24,722	16,139	8,583	7,773	14,883	8%
3600	Workers Comp Insurance	-	7,590	3,795	26,566	40,210	40,053	39,297	756	913	12,731	68%
<b>SUBTOTAL - Employee Benefits</b>		<b>41,893</b>	<b>23,832</b>	<b>57,181</b>	<b>169,860</b>	<b>861,174</b>	<b>854,466</b>	<b>829,838</b>	<b>24,627</b>	<b>31,336</b>	<b>659,979</b>	<b>20%</b>
<b>Books &amp; Supplies</b>												
4100	Approved Textbooks & Core Curricula Materials	6,491	-	-	6,491	20,600	20,600	20,600	-	-	14,109	32%
4200	Books & Other Reference Materials	1,083	34	-	1,117	3,196	3,196	3,196	-	-	2,079	35%
4320	Educational Software	-	-	-	-	9,548	9,548	9,548	-	-	9,548	0%
4325	Instructional Materials & Supplies	8,299	977	428	10,473	25,750	25,750	25,750	-	-	15,277	41%
4326	Art & Music Supplies	57	374	178	2,178	7,210	7,210	7,210	-	-	5,032	30%
4330	Office Supplies	736	605	773	2,935	6,896	6,896	6,896	-	-	3,961	43%
4335	PE Supplies	474	654	713	1,841	2,122	2,122	2,122	-	-	281	87%
4340	SpEd Materials & Supplies	341	1,756	289	2,437	2,122	2,148	2,148	-	(27)	(289)	113%
4400	Training Center Expenses	-	-	-	-	5,000	5,000	5,000	-	-	5,000	0%
4410	Classroom Furniture, Equipment & Supplies	1,157	680	126	1,047	17,510	17,510	17,510	-	-	16,463	6%
4420	Computers: individual items less than \$5k	4,415	616	-	5,130	14,244	14,244	14,244	-	-	9,114	36%
4430	Non Classroom Related Furniture, Equipment & Supplies	410	2,101	175	2,800	2,575	2,625	2,625	-	(50)	(175)	107%
4700	Snacks	990	1,656	1,859	4,505	14,180	14,180	14,180	-	-	9,676	32%
4710	Student Food Services	3,220	334	28,721	32,878	212,733	202,184	202,184	-	10,549	169,307	16%
4720	Other Food	286	-	110	821	5,305	5,305	5,305	-	-	4,483	15%
<b>SUBTOTAL - Books and Supplies</b>		<b>27,960</b>	<b>9,785</b>	<b>33,371</b>	<b>74,652</b>	<b>348,990</b>	<b>338,517</b>	<b>338,517</b>	<b>-</b>	<b>10,472</b>	<b>263,865</b>	<b>22%</b>
<b>Services &amp; Other Operating Expenses</b>												
5215	Travel - Mileage, Parking, Tolls	983	-	15	998	1,763	1,763	1,763	-	-	765	57%
5305	Dues & Membership - Professional	7,180	1,259	-	23,769	20,000	23,769	23,769	-	(3,769)	-	100%
5450	Insurance - Other	-	12,894	6,447	45,129	75,313	77,364	77,364	-	(2,051)	32,235	58%
5515	Janitorial, Gardening Services & Supplies	9,270	7,999	8,493	36,077	106,090	106,090	106,090	-	-	70,013	34%

**Urban Montessori**  
**Income Statement**  
**As of Oct FY2025**

		Actual			YTD	Budget & Forecast						
		Aug	Sep	Oct	Actual YTD	Approved Budget v1	Previous Forecast	Current Forecast	Previous Forecast vs. Current Forecast	Approved Budget v1 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
5520	Security	1,265	933	490	3,230	10,300	10,300	10,300	-	-	7,070	31%
5535	Utilities - All Utilities	2,781	6,088	8,116	22,464	79,679	79,679	79,679	-	-	57,215	28%
5605	Equipment Leases	-	931	935	2,800	14,424	14,424	14,424	-	-	11,624	19%
5610	Rent	-	37,081	-	37,081	148,323	148,323	148,323	-	-	111,242	25%
5615	Repairs and Maintenance - Building	839	-	2,499	6,367	50,000	50,000	50,000	-	-	43,633	13%
5803	Accounting Fees	-	5,600	-	5,600	26,880	26,880	26,880	-	-	21,280	21%
5805	Administrative Fees	-	-	359	359	7,187	7,187	7,187	-	-	6,828	5%
5809	Banking Fees	135	171	280	671	2,122	2,122	2,122	-	-	1,451	32%
5812	Business Services	11,458	11,458	11,458	45,833	123,750	123,750	123,750	-	-	77,917	37%
5815	Consultants - Instructional	-	-	23,783	23,783	20,755	20,755	27,855	(7,100)	(7,100)	4,071	85%
5820	Consultants - Non Instructional - Custom 1	-	7,280	-	7,280	20,600	20,600	20,600	-	-	13,320	35%
5824	District Oversight Fees	-	-	-	-	39,899	38,013	38,013	-	1,886	38,013	0%
5826	Directors Contingency	-	-	-	-	39,899	-	-	-	39,899	-	-
5827	Middle School Program expenses	-	-	-	-	2,035	2,035	2,035	-	-	2,035	0%
5830	Field Trips Expenses	-	-	400	400	5,150	5,150	5,150	-	-	4,750	8%
5833	Fines and Penalties	-	-	-	-	1,061	1,061	1,061	-	-	1,061	0%
5836	Fingerprinting	-	-	-	-	1,795	1,795	1,795	-	-	1,795	0%
5839	Fundraising Expenses	-	1,222	544	1,766	12,385	12,385	12,385	-	-	10,619	14%
5845	Legal Fees	1,860	668	563	8,090	30,900	30,900	30,900	-	-	22,810	26%
5851	Marketing and Student Recruiting	-	-	22	4,199	30,000	30,000	30,000	-	-	25,801	14%
5857	Payroll Fees	6,181	1,421	1,385	8,987	29,799	29,799	29,799	-	-	20,812	30%
5860	Printing and Reproduction	-	-	-	-	1,093	1,093	1,093	-	-	1,093	0%
5861	Prior Yr Exp (not accrued)	-	1,664	-	1,664	-	-	1,664	(1,664)	(1,664)	-	100%
5863	Professional Development	10,841	1,900	2,843	16,647	73,511	73,511	73,511	-	-	56,864	23%
5869	Special Education Contract Instructors	1,125	13,071	18,941	33,137	90,000	90,000	177,500	(87,500)	(87,500)	144,363	19%
5872	Special Education Encroachment	199	358	-	756	14,747	14,107	14,107	-	641	13,351	5%
5875	Staff Recruiting	-	-	-	903	1,250	1,250	1,250	-	-	347	72%
5878	Student Assessment	-	-	-	-	8,755	16,755	16,755	-	(8,000)	16,755	0%
5880	Student Health Services	464	191	74	1,404	6,365	6,365	6,365	-	-	4,961	22%
5881	Student Information System	910	1,157	4,292	20,554	26,523	26,523	26,523	-	-	5,968	77%
5884	Substitutes	-	-	-	-	30,000	30,000	30,000	-	-	30,000	0%
5887	Technology Services	5,170	2,297	3	7,473	13,792	13,792	13,792	-	-	6,318	54%
5899	Miscellaneous Operating Expenses	-	-	-	(0)	-	-	-	-	-	0	-
5910	Communications - Internet / Website Fees	570	540	1,149	8,078	18,090	18,090	18,090	-	-	10,012	45%
5915	Postage and Delivery	-	6	-	498	3,602	3,602	3,602	-	-	3,103	14%
5920	Communications - Telephone & Fax	1,265	1,102	1,057	4,488	12,381	12,381	12,381	-	-	7,892	36%
<b>SUBTOTAL - Services &amp; Other Operating Exp.</b>		<b>62,495</b>	<b>117,289</b>	<b>94,147</b>	<b>380,486</b>	<b>1,200,217</b>	<b>1,171,612</b>	<b>1,267,876</b>	<b>(96,264)</b>	<b>(67,659)</b>	<b>887,389</b>	<b>30%</b>
<b>Capital Outlay &amp; Depreciation</b>												
6900	Depreciation	-	-	-	-	8,964	9,284	9,284	-	(320)	9,284	0%
<b>SUBTOTAL - Capital Outlay &amp; Depreciation</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>8,964</b>	<b>9,284</b>	<b>9,284</b>	<b>-</b>	<b>(320)</b>	<b>9,284</b>	<b>0%</b>
<b>Other Outflows &amp; Amortization</b>												
7999	Uncategorized Expense	108	2,337	201	2,676	-	-	-	-	-	(2,676)	-
<b>SUBTOTAL - Other Outflows &amp; Amortization</b>		<b>108</b>	<b>2,337</b>	<b>201</b>	<b>2,676</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(2,676)</b>	<b>-</b>
<b>TOTAL EXPENSES</b>		<b>412,430</b>	<b>458,901</b>	<b>477,084</b>	<b>1,620,781</b>	<b>5,765,442</b>	<b>5,706,867</b>	<b>5,715,628</b>	<b>(8,761)</b>	<b>49,814</b>	<b>4,094,847</b>	<b>28%</b>

## Notice

The following file is attached to this PDF. You will need to open this packet in an application that supports attachments to pdf files, e.g. [Adobe Reader](#):

UMCS FY25 1st Interim Alt Form.xls