



Urban Montessori Charter School

Regular Board Meeting

Published on May 20, 2024 at 5:20 PM PDT

Date and Time

Thursday May 23, 2024 at 5:30 PM PDT

Location

4551 Steele Street, Oakland, CA 94619. Ring the front bell or call/text 510-290-4005 for entry. Signage on campus will direct you to the correct room, generally the Head of School's Office.

The public may comment and participate [via Zoom](#) if they prefer. The public may also email comments to board@urbanmontessori.org to be shared by the Board's Secretary during the meeting. Please make that intention clear in your email.

<https://us02web.zoom.us/j/82592855160?pwd=cG02OTRoUVdrdngwOTI2WFBrOTBzQT09>

Meeting ID: 825 9285 5160; Passcode 510 842 1181

One tap mobile

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Dial by your location

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+1 253 215 8782 US (Tacoma)

+1 346 248 7799 US (Houston)

+1 301 715 8592 US (Washington DC)

+1 312 626 6799 US (Chicago)

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Members: Kara Fortuna, Greg Klein, Sarah Morrill (Chair), Amy Ng, Ann Rhodes, Evan Sequoia

Urban Montessori Charter School welcomes your participation at Board meetings. The purpose of a public meeting of the Board of Directors ("Board") is to conduct the affairs of the organization in public. Your participation assures us of continuing community interest in our school and assists the Board in making the best decisions for our school. To assist you in the ease of speaking/participating in our meetings, guidelines are provided at the bottom of this agenda. All materials for all board and committee meetings, including audio recordings of Regular Board Meetings, are available on our [BoardOnTrack public portal](#) and also through the [UMCS School Calendar](#).

Each year by April 1, and when first joining or leaving the board, board members complete and file a [Form 700](#). Board members annually train on the CA [Brown Act](#), [Conflict of Interest](#), and the [Public Records Act](#).

Agenda

	Purpose	Presenter	Time
I. Opening Items			5:30 PM
A. Call the Meeting to Order		Sarah Morrill	
This meeting is being audio-recorded.			
B. Record Attendance		Greg Klein	
C. Review of Action/Discussion Items	Discuss	Sarah Morrill	1 m
With input from the board, the Chair may decide, based upon a number of factors, to reorder the action/discussion items to best suit the needs of the meeting. No additional action/discussion items will be added at this time.			
D. Board and Community Appreciations		Sarah Morrill	5 m
Members of the Board and UMCS community may provide appreciations and affirmations during this time.			

	Purpose	Presenter	Time
E. Board Member Comment		Sarah Morrill	1 m
Any board member wishing to speak to an issue regarding UMCS that does not pertain to an agenda item may do so at this time. No further discussion or action will take place following each board member's comments.			
F. Presentations from the Floor		Sarah Morrill	10 m
PRESENTATIONS ON NON-AGENDA ITEMS – Any person wishing to speak to any item not on the agenda will be granted three minutes to make a presentation. Speakers requiring translation shall have double time. Comments should refer to matters within the jurisdiction of this committee.			
<i>“What if [we] listened to others so deeply that they felt loved, accepted, and safe in [our] presence, no matter what they had to say?” -- Steve Shapiro, Author</i>			

II. Head of School Report 5:47 PM

The Head of School and their designees will present topics of interest to the Board and the general public.

A. Head of School Report	Discuss	Krishna Feeney	10 m
Report topics this meeting may include:			
<ol style="list-style-type: none"> 1. Recent and upcoming events 2. Ongoing Professional Development and Staff Support 3. Student and Staff Attendance 4. Staffing and Enrollment Updates 			
B. PUBLIC HEARING: Local Control Accountability Plan (LCAP) 2024-2025	Discuss	Krishna Feeney	10 m
PUBLIC HEARING for the development of the Urban Montessori LCAP for 2024-2025 and collection of input from community.			
Discuss aligned multiyear draft budget.			

III. Academic Oversight Committee 6:07 PM

A. Committee Report and Training on Effective Goal Monitoring	Discuss	Amy Ng	5 m
After the committee report the board will also discuss Effective Goal Monitoring .			

	Purpose	Presenter	Time
IV. Family Advisory Council			6:12 PM
A. Discussion Item - Committee Report	Discuss	Evan Sequoia	5 m
V. Executive & Governance Committee			6:17 PM
A. Committee Report and Board roles	Vote	Sarah Morrill	25 m
<p>As needed, the Board may also take action to change its officers, as well as committee membership, alternates, and leadership. Current and archival information is here. Please review the Executive and Governance Committee's minutes for more information. Governance Committee Overview.</p> <p>In May, the Board will use this item to discuss 2024-2025 board roles, the 2024-2025 board calendar, and also the results of the most recent annual board assessment.</p>			
VI. Other Business			6:42 PM
A. Oakland and California Updates	Discuss	Greg Klein	5 m
<p>Updates and current events related to Oakland USD, Alameda County Office of Education, and California, and potential implications for UMCS.</p>			
B. Approve Minutes from April 25, 2024 Regular Meeting	Approve Minutes	Greg Klein	1 m
C. Action Item - Vote on General Consent Report	Vote	Sarah Morrill	1 m
<p>General Consent Report for May 23, 2024</p> <ol style="list-style-type: none"> 1. Vote to accept monthly Finance Committee Report Documents: Year-to-date forecast, presentation from Edtec, cashflow, balance sheet 2. UMCS Student Free Speech Policy [reviewed by Exec & Gov committee] 3. UMCS Public Records Act Policy [reviewed by Exec & Gov committee] <p>[items may be linked or attached directly here in the agenda, or on BoardOnTrack under this date's Meeting and then "Documents."]</p>			
D. Collect New Business items for Future Meetings	Discuss	Sarah Morrill	1 m

	Purpose	Presenter	Time
VII. Closed Session			6:50 PM
A. Closed Session Items	Discuss	Sarah Morrill	30 m
1. Public Employee Performance Evaluation - Head of School			
<p>"Closed Session" is always agendized ahead of time as a "Discuss" item. If any votes are taken during any Closed Session, those are reported out publicly upon return to Open Session.</p>			
VIII. Return to Open Session			7:20 PM
A. Report out of any closed session action(s)	Vote	Sarah Morrill	1 m
<p>"Return to Open Session" is always agendized ahead of time as a "Vote" item. It is not meant to indicate the the Board <i>shall</i> take an action at this time. If any votes are taken during any Closed Session, those are reported out publicly at this time on the agenda.</p>			
IX. Closing Items			7:21 PM
A. Adjourn Meeting	FYI	Sarah Morrill	

THE ORDER OF BUSINESS MAY BE CHANGED WITHOUT NOTICE Notice is hereby given that the order of consideration of matters on this agenda may be changed without prior notice.

REASONABLE LIMITATIONS MAY BE PLACED ON PUBLIC TESTIMONY The Board's presiding officer reserves the right to impose reasonable time limits on public testimony to ensure that the agenda is completed.

REASONABLE ACCOMMODATION WILL BE PROVIDED FOR ANY INDIVIDUAL WITH A DISABILITY Pursuant to the Rehabilitation Act of 1973 and the Americans with Disabilities Act of 1990, any individual with a disability who requires reasonable accommodation to attend or participate in this meeting of the Board may request assistance by contacting UMCS at 4551 Steele Street, Oakland, CA 94619 or info@urbanmontessori.org.

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Coversheet

Committee Report and Board roles

Section: V. Executive & Governance Committee
Item: A. Committee Report and Board roles
Purpose: Vote
Submitted by:
Related Material: Board Assessment Report.pdf

FY23-24 Board Assessment

Board Assessment Report

OPENED 3/22/2024

HEAD OF
SCHOOLS

DB Daniel Bissonnette KF Krishna Feeney





BOARD MEMBERS

Amy Ng Ann Rhodes Evan Sequoia Greg Klein Kara Fortuna
Sarah Morrill

Completed



LEGEND

-  BOARD Average for all participating board members
-  Head of School One Head of School
-  One individual board member
-  Insufficient Data

Overview

	Board	Head of School
Board Meetings	LEVEL 4	LEVEL 5
Board Structure	LEVEL 5	LEVEL 5
Board Composition	LEVEL 1	LEVEL 1
Board Recruitment	LEVEL 1	LEVEL 2
Board Goals & Accountability	LEVEL 2	LEVEL 1
Finance	LEVEL 3	LEVEL 5
Development	LEVEL 1	LEVEL 3
Academic Oversight	LEVEL 4	LEVEL 5
Head of School Support & Evaluation	LEVEL 5	LEVEL 5
BoardSavvy Head of School	LEVEL 3	LEVEL 4

Summary

LEVEL
1

LEVEL
2

LEVEL
3

LEVEL
4

LEVEL
5

Board Meetings				BOARD	Head of Sch Head of Sch
Board Structure					BOARD Head of Sch Head of Sch
Board Composition	BOARD Head of School Head of School				
Board Recruitment	BOARD	Head of School Head of School			
Board Goals & Accountability	Head of School Head of School	BOARD			
Finance			BOARD		Head of Sch Head of Sch
Development	BOARD Head of School				Head of Sch
Academic Oversight				BOARD	Head of Sch Head of Sch
Head of School Support & Evaluation					BOARD Head of Sch Head of Sch
BoardSavvy Head of School			BOARD Head of School		Head of Sch

Board Meetings

Details

LEVEL
1

LEVEL
2

LEVEL
3

LEVEL
4

LEVEL
5

Yearly Meeting Plan			BOARD	Head of School	Head of School
Board Meeting Agenda					BOARD Head of School Head of School
Board Meeting Materials					BOARD Head of School Head of School
Board Meeting Content		BOARD	Head of School		Head of School
Board Meeting Facilitation					BOARD Head of School Head of School
Board Meeting Minutes					BOARD Head of School Head of School
Board Meeting Evaluation	BOARD Head of School				Head of School
Open Meeting Law Compliance		BOARD Head of School		Head of School	

Board Structure

Details

LEVEL
1

LEVEL
2

LEVEL
3

LEVEL
4

LEVEL
5

Bylaws					<p>BOARD</p> <p>Head of School</p> <p>Head of School</p>
Job Descriptions					<p>BOARD</p> <p>Head of School</p> <p>Head of School</p>
Officers					<p>BOARD</p> <p>Head of School</p> <p>Head of School</p>
Committees					<p>BOARD</p> <p>Head of School</p> <p>Head of School</p>

Board Composition

Details

LEVEL
1

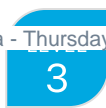
LEVEL
2

LEVEL
3

LEVEL
4

LEVEL
5

Board Size	<p>BOARD</p> <p>Head of School</p> <p>Head of School</p>				
Previous Governance Experience	<p>BOARD</p> <p>Head of School</p> <p>Head of School</p>				
Skills and Expertise	<p>BOARD</p>				<p>Head of School</p> <p>Head of School</p>
Diversity	<p>BOARD</p> <p>Head of School</p> <p>Head of School</p>				



Level of Objectivity		BOARD Head of School Head of School			
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Board Recruitment

Details

	LEVEL 1	LEVEL 2	LEVEL 3	LEVEL 4	LEVEL 5
Recruitment Plan	BOARD			Head of School Head of School	
Recruitment Process	BOARD Head of School	Head of School			
Board Recruitment Pipeline	BOARD Head of School Head of School				
Role of the Head of School in Board Recruitment	BOARD Head of School		Head of School		
Orientation					BOARD Head of School Head of School

Board Goals & Accountability

Details

	LEVEL 1	LEVEL 2	LEVEL 3	LEVEL 4	LEVEL 5
Board Goals	BOARD Head of School Head of School				
Accountability	Head of School Head of School	BOARD			

Finance

Details

LEVEL
1

LEVEL
2

LEVEL
3

LEVEL
4

LEVEL
5

Financial Oversight			BOARD		Head of School Head of School
Financial Policies and Procedures		BOARD			Head of School Head of School
Financial Controls			BOARD		Head of School Head of School
Financial Reports			BOARD		Head of School Head of School
Developing Realistic Budgets					BOARD Head of School Head of School
Board Education		BOARD		Head of School Head of School	
Annual Audit/990			BOARD		Head of School Head of School
Financial Compliance		BOARD			Head of School Head of School
Support of the Head of School	BOARD				Head of School Head of School

Development

Details

	LEVEL 1	LEVEL 2	LEVEL 3	LEVEL 4	LEVEL 5
Philosophical Alignment		BOARD	Head of School Head of School		
Strategic Fund Development Plan	BOARD Head of School				Head of School
Accountability	BOARD	Head of School			Head of School
Board Training	BOARD Head of School Head of School				

Academic Oversight

Details

	LEVEL 1	LEVEL 2	LEVEL 3	LEVEL 4	LEVEL 5
Clarity of Vision		BOARD	Head of School		Head of School
Roadmap	Head of School			BOARD	Head of School
Charter Obligations					BOARD Head of School Head of School
Standardized Testing					BOARD Head of School Head of School
Comparative Data			BOARD	Head of School	Head of School
Board Education		Head of School	BOARD		Head of School

Head of School Support & Evaluation

Details

LEVEL
1

LEVEL
2

LEVEL
3

LEVEL
4

LEVEL
5

Governance/Management					<p>BOARD</p> <p>Head of School</p> <p>Head of School</p>
Partnership with Head of School					<p>BOARD</p> <p>Head of School</p> <p>Head of School</p>
Head of School Evaluation				<p>BOARD</p>	<p>Head of School</p> <p>Head of School</p>
Head of School Support				<p>BOARD</p>	<p>Head of School</p> <p>Head of School</p>

BoardSavvy Head of School

Details

LEVEL
1

LEVEL
2

LEVEL
3

LEVEL
4

LEVEL
5

Governance Knowledge		<p>BOARD</p> <p>Head of School</p> <p>Head of School</p>			
Governance Prioritized		<p>BOARD</p> <p>Head of School</p>			<p>Head of School</p>
Board Education					<p>BOARD</p> <p>Head of School</p> <p>Head of School</p>
Setting Strategic Direction				<p>BOARD</p>	<p>Head of School</p> <p>Head of School</p>
Communication		<p>Head of School</p>		<p>BOARD</p>	<p>Head of School</p>
Succession Planning	<p>BOARD</p>	<p>Head of School</p>	<p>Head of School</p>		

Please provide any additional comments, questions and concerns.



Having been on the board for only 4 months now, I look forward to the opportunity to discuss the assessments results and how to increase the board's effectiveness and support the new Head of School and school community to achieve excellence.

Generated on May 14, 2024 at 8:09 AM PDT by Greg Klein

Coversheet

Approve Minutes from April 25, 2024 Regular Meeting

Section: VI. Other Business
Item: B. Approve Minutes from April 25, 2024 Regular Meeting
Purpose: Approve Minutes
Submitted by:
Related Material: Minutes for Regular Board Meeting on April 25, 2024

APPROVED



Urban Montessori Charter School

Minutes

Regular Board Meeting

Date and Time

Thursday April 25, 2024 at 5:30 PM

Location

4551 Steele Street, Oakland, CA 94619. Ring the front bell or call/text 510-290-4005 for entry. Signage on campus will direct you to the correct room, generally the Head of School's Office.

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Directors Present

A. Ng, E. Sequoia, G. Klein, S. Morrill

Directors Absent

A. Rhodes, K. Fortuna

Guests Present

D. Bissonnette, K. Feeney

I. Opening Items

A. Call the Meeting to Order

S. Morrill called a meeting of the board of directors of Urban Montessori Charter School to order on Thursday Apr 25, 2024 at 5:41 PM.

B. Record Attendance

C. Review of Action/Discussion Items

No changes needed.

D. Board and Community Appreciations

Krishna appreciated Mr. Buck.

Greg appreciated Ms. Brittany.

Sarah appreciated Greg.

Daniel gave huge appreciations to the FAC.
Sarah appreciated the FAC.
Daniel appreciated the LE and UE teams.

E. Board Member Comment

No board member comments on items not on the agenda.

F. Presentations from the Floor

No public comment on items not on the agenda.

G. Community Agreements Discussion

Sarah framed a brief discussion on agreements Mistakes are for learning! and Be curious, vulnerable and courageous - without judgment. Daniel connected an appreciation for Amy's participation in Academic Oversight Committee with her being curious and open. Sarah shared that she appreciated how the Board has tried to create space for new FAC leadership to step in and participate more regularly. Greg shared his about his curiosity about budget and staffing planning details, but how that's not an excuse to reach out all day long to Admin for details that are not within the Board's purview, and how it can make him feel vulnerable to always knowing the details until the details are ready to be shared.

No public comments on this item.

II. Head of School Report

A. Head of School Report

Daniel shared about recent events including the recent Plant and Bake Sale for Earth Day; practice SBAC testing is starting with SBAC in a few weeks; classroom placements for rising students will be shared with families soon; Moveathon is May 18th. Daniel shared about the current 90-91% attendance rate. Krishna shared latest enrollment expectations for the next year, currently at 372, with more applications coming in, more Intents to Return being confirmed this week, and some spots available in TK and 4th. Krishna shared an update about the process and timeline of sharing reasonable assurances or a postponement of reasonable assurances to all staff. Two Lead teachers and one Support teacher have shared with Admin that they do not intend to return. Those classrooms will get communications directly in the coming weeks. Daniel shared about charter renewal process, including the three renewal tracks, and the additional supports the school has made available for students in testing grades. Krishna commented how families with young students may have a hard time getting into their desired Kindergarten if they haven't enrolled in a TK the year prior. The board discussed messaging to families about this new younger enrollment dynamic to help ensure folks make an informed choice. Greg asked and Krishna shared that the staff who are not returning have not yet shared publicly across all staff, but may have with individuals, and that occurs just prior to

families being notified, and then students are talked to in classrooms. Daniel added that the school is hosting an info session for staff to learn about joining the training center to become lead teachers. Sarah asked about low track status and Krishna responded about overall and subgroups matching or being below the state on any indicator, and that our lack of sufficient number of ELPAC test takers years ago during COVID meant the state couldn't assign us a color. Admin is working with the state on that, and also meeting this coming week with County staff to explain and share more data. ELPAC progress was much higher than the state. Daniel added about the work ongoing to strengthen academic plans, support for teachers, and align resources to specific subgroup outcomes.

No public comments on this item.

B. Local Control Accountability Plan (LCAP) 2024-2025 and Board Agenda planning

Krishna shared the most recent draft of the LCAP. Still focused right now on one single CA School Dashboard-aligned goal, with aligned metrics, including subgroups. Draft activities are starting to be populated. The document remains available to all community, board, and staff to comment. School Leadership Team has reviewed and is providing feedback.

Krishna reminded the Board about its prior discussion earlier in the school year about streamlining committee report out at regular Board meetings. The board discussed the expectation of shrinking the Executive & Governance Committee's report out and referring community to the committee's minutes, bringing more of the work of the Academic Committee into the Regular Board meeting aligned to a monitoring calendar (that needs to be developed), and keeping the FAC report the same. Greg offered and the Board agreed to do a brief training at the May meeting about what effective goal monitoring can look like during a board meeting. Daniel shared about the need for the board to learn about the data it might not be as familiar with.

No public comments on this item.

III. Family Advisory Council

A. Discussion Item - Committee Report

Evan shared that the FAC has been meeting to plan Moveathon, weekly on Saturday mornings. Evan asked and Admin clarified that bouncy houses are not a good option insurance-wise for a school. Greg shared that the planning team will need to discuss shifting to other fun options. Evan shared that the 99pledges part of the Moveathon for donations will go live soon. Daniel shared that there is an upcoming Karaoke Night.

No public comment on this item.

IV. Academic Oversight Committee

A. Committee Report

Amy shared the committee report and updated the Independent Study Policy, and how 4-8th graders are practicing on IXL. The committee discussed LCAP and investing to address chronic absenteeism. Greg asked and Krishna confirmed that the Independent Study Policy still remains below the limit of days allowed after which live daily instruction is required by law.

No public comment on this item.

Amy shared the committee report and updated the Independent Study Policy, and how 4-8th graders are practicing on IXL. The committee discussed LCAP and investing to address chronic absenteeism. Greg asked and Krishna confirmed that the Independent Study Policy still remains below the limit of days allowed after which live daily instruction is required by law.

No public comment on this item.

V. Executive & Governance Committee

A. Committee Report and Board roles

Greg gave the report, including Evan's recent board trainings, and that the Board Assessment and Head of School Evaluation surveys are both out for board members to complete, and that the committee reviewed the Board Statement of Agreement and the Conflict of Interest Policy, with minor updates on both.

No actions were taken tonight on officers or committee assignments. Greg shared that at its next meeting, the Executive and Governance committee should discuss 2024-2025 officer roles and committee assignments, as well as a Board calendar for next year.

Sarah shared that the May committee meeting would be rescheduled, and when it is, the calendar and BoardOnTrack will be updated.

No public comment on this item.

VI. Other Business

A. Oakland and California Updates

Greg shared about a recent Agency *by Design* Oakland event he attending. Greg shared OUSD is working through its own multiyear budget work, as well as adopting metrics related to state law and conversations and decision around school mergers, consolidations, and closures. Daniel asked and Greg wasn't sure exactly what the metrics included, but would be part of the OUSD Board's public documents.

No public comments on this item.

B. Approve Minutes from March 21, 2024 Regular Meeting

S. Morrill made a motion to approve the minutes from Regular Board Meeting on 03-21-24.

A. Ng seconded the motion.

There was no public comment on this item.

The board **VOTED** unanimously to approve the motion.

C. Action Item - Vote on General Consent Report

G. Klein made a motion to approve the General Consent Report.

S. Morrill seconded the motion.

Greg shared each item was reviewed prior by a committee except the 990 tax form, which staff reviewed and recommends for approval.

There were no public comments on this item.

The board **VOTED** unanimously to approve the motion.

D. Collect New Business items for Future Meetings

Greg will put a discussion on Effective Goal Monitoring on the May agenda. Greg commented that committees should continue to review and update 1-2 policies per month.

VII. Closed Session

A. Closed Session Items

At 6:59p, Sarah shared that the board would go into closed session on Public Employee Performance Evaluation - Head of School. There were no public comments.

VIII. Return to Open Session

A. Report out of any closed session action(s)

At 7:19p, the board returned to open session and Sarah shared that were no actions taken.

IX. Closing Items

A. Adjourn Meeting

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 7:19 PM.

Respectfully Submitted,

G. Klein

Documents used during the meeting

None

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SPECIAL PRESENTATIONS MAY BE MADE Notice is hereby given that, consistent with the requirements of the Bagley-Keene Open Meeting Act, special presentations not mentioned in the agenda may be made at this meeting. However, any such presentation will be for information only.

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Coversheet

Action Item - Vote on General Consent Report

Section: VI. Other Business
Item: C. Action Item - Vote on General Consent Report
Purpose: Vote
Submitted by:
Related Material: UMCS_April_2024_Balance_Sheet.pdf
UMCS_April_2024_Cash_Flow.pdf
UMCS_April_2024_MYP_Draft.pdf
UMCS_April_2024_Financials.pdf
UMCS_April_Financials_2024_FC_Presentation.pdf

Urban Montessori
Balance Sheet
As of Apr FY2024

	Jun FY23	Apr FY24	Projected Jun FY24
ASSETS			
Cash Balance	2,043,051	2,074,654	1,799,594
Accounts Receivable	648,146	25,533	810,666
Other Current Assets	91,234	11,470	11,470
Fixed Assets	21,659	14,189	12,695
ROU Assets	30,100	30,100	-
TOTAL ASSETS	2,834,189	2,155,946	2,634,425
LIABILITIES & EQUITY			
Accounts Payable	99,138	(4,632)	127,547
Other Current Liabilities	182,576	140,715	123,549
Summer Holdback	78,340	61,654	64,652
Deferred Revenue	834,212	834,212	663,176
ROU Long-Term Liabilities	30,542	30,542	30,542
Beginning Net Assets	1,513,606	1,609,380	1,609,380
Net Income (Loss) to Date	95,774	(515,925)	15,579
TOTAL LIABILITIES & EQUITY	2,834,189	2,155,946	2,634,425

Urban Montessori
Monthly Cash Forecast
As of Apr FY2024

	2023-24													Forecast	Remaining Balance
	Actuals & Forecast														
	Jul Actuals	Aug Actuals	Sep Actuals	Oct Actuals	Nov Actuals	Dec Actuals	Jan Actuals	Feb Actuals	Mar Actuals	Apr Actuals	May Forecast	Jun Forecast			
Beginning Cash	2,043,051	2,225,516	1,796,887	1,701,362	1,863,367	1,713,192	1,530,971	1,820,627	1,568,387	1,635,877	2,074,654	1,861,590			
REVENUE															
LCFF Entitlement	-	77,375	256,559	444,376	218,912	139,275	524,012	218,831	331,032	554,583	214,398	214,398	3,726,886	533,136	
Federal Revenue	-	-	-	970	21,261	-	52,086	10,078	14,903	-	21,490	131,874	481,189	228,527	
Other State Revenue	16,127	25,534	38,436	145,638	62,980	16,933	116,306	22,974	70,389	80,660	57,617	81,319	783,414	48,501	
Other Local Revenue	11,044	8,544	27,218	28,175	22,250	23,771	24,387	24,774	31,845	22,508	300	58,709	283,523	-	
Fundraising & Grants	250	29	8,500	12,664	2,700	26	9,864	4,469	-	163,864	(68,684)	56,316	190,000	-	
TOTAL REVENUE	27,421	111,482	330,713	631,823	328,102	180,005	726,655	281,126	448,169	821,615	225,121	542,616	5,465,012	810,165	
EXPENSES															
Certificated Salaries	57,371	220,979	194,928	197,424	187,302	181,330	204,243	199,201	180,746	183,754	229,480	187,842	2,224,601	-	
Classified Salaries	29,500	60,864	72,076	76,678	80,734	71,282	74,152	85,083	80,432	81,638	54,802	51,688	818,929	-	
Employee Benefits	33,661	107,906	52,359	71,203	98,821	46,917	78,532	101,950	48,099	72,329	98,031	65,037	867,588	(7,256)	
Books & Supplies	10,728	21,889	18,283	25,796	25,052	18,299	10,505	36,614	22,399	23,492	50,973	50,662	339,404	24,712	
Services & Other Operating Expenses	137,653	135,374	113,255	73,834	126,252	34,701	63,908	126,075	52,483	76,784	62,677	135,829	1,189,947	51,123	
Capital Outlay & Depreciation	-	-	-	-	-	4,482	747	747	747	747	747	747	8,964	-	
Other Outflows	-	-	5,352	2,948	1,042	-	-	1,120	-	235	(10,697)	-	-	-	
TOTAL EXPENSES	268,913	547,012	456,252	447,882	519,203	357,011	432,087	550,790	384,907	438,980	486,012	491,805	5,449,434	68,579	
Operating Cash Inflow (Outflow)	(241,493)	(435,530)	(125,539)	183,942	(191,101)	(177,006)	294,569	(269,664)	63,262	382,635	(260,892)	50,810	15,579	741,586	
Accounts Receivable	477,382	1,000	7,992	25,063	68,383	325	(5,262)	(1,877)	(1,400)	51,007	25,031	-	-	-	
Other Current Assets	79,764	-	-	-	-	-	-	-	-	-	-	-	-	-	
Fixed Assets	-	-	-	-	-	4,482	747	747	747	747	747	747	-	-	
ROU Assets	-	-	-	-	-	-	-	-	-	-	-	30,100	-	-	
Accounts Payable	(54,448)	215	13,407	(10,168)	(34,316)	(17,690)	(7,213)	10,977	(3,092)	(1,442)	35,480	28,120	-	-	
Other Current Liabilities	(400)	(2,126)	961	(44,919)	1,073	981	175	332	1,021	1,039	(17,166)	-	-	-	
Summer Holdback	(78,340)	7,812	7,654	8,088	5,785	6,687	6,640	7,244	6,951	4,792	3,735	(737)	-	-	
Deferred Revenue	-	-	-	-	-	-	-	-	-	-	-	(171,036)	-	-	
Ending Cash	2,225,516	1,796,887	1,701,362	1,863,367	1,713,192	1,530,971	1,820,627	1,568,387	1,635,877	2,074,654	1,861,590	1,799,594			

Urban Montessori
Multi-year Projection
As of Apr FY2024

	Year 1	Year 2	Year 3	Year 4
	2023-24	2024-25	2025-26	2026-27
SUMMARY				
Revenue				
LCFF Entitlement	3,726,886	3,932,734	4,265,459	4,629,830
Federal Revenue	481,189	221,545	282,335	304,138
Other State Revenues	783,414	1,160,126	761,579	736,905
Local Revenues	283,523	280,000	285,773	291,691
Fundraising and Grants	190,000	65,000	240,747	246,150
Total Revenue	5,465,012	5,659,405	5,835,893	6,208,714
Expenses				
Compensation and Benefits	3,911,118	4,340,481	4,641,228	4,786,796
Books and Supplies	339,404	360,977	341,863	363,991
Services and Other Operating Expenditures	1,189,947	1,168,758	1,235,741	1,279,317
Depreciation	8,964	8,964	3,735	-
Other Outflows	-	-	-	-
Total Expenses	5,449,434	5,879,180	6,222,567	6,430,104
Operating Income	15,579	(219,775)	(386,674)	(221,390)
Fund Balance				
Beginning Balance (Unaudited)	1,609,822	1,624,959	1,405,184	1,018,510
Audit Adjustment	(442)			
Beginning Balance (Audited)	1,609,380	1,624,959	1,405,184	1,018,510
Operating Income	15,579	(219,775)	(386,674)	(221,390)
Ending Fund Balance	1,624,959	1,405,184	1,018,510	797,120
Total Revenue Per ADA	17,174	17,088	16,693	16,872
Total Expenses Per ADA	17,125	17,751	17,799	17,473
Operating Income Per ADA	49	(664)	(1,106)	(602)
Fund Balance as a % of Expenses	30%	24%	16%	12%

**Urban Montessori
Multi-year Projection
As of Apr FY2024**

	Year 1 2023-24	Year 2 2024-25	Year 3 2025-26	Year 4 2026-27
Key Assumptions				
Enrollment Breakdown				
TK	39	37	37	38
K	47	51	40	41
1	37	47	53	41
2	42	38	46	54
3	26	40	36	46
4	50	26	39	36
5	41	47	25	39
6	29	34	46	25
7	20	24	34	46
8	16	16	24	34
Total Enrolled	347	360	380	400
ADA %				
K-3	92.9%	92.0%	92.0%	92.0%
4-6	91.7%	92.0%	92.0%	92.0%
7-8	85.6%	92.0%	92.0%	92.0%
Average ADA %	91.7%	92.0%	92.0%	92.0%
ADA				
K-3	177	196	195	202
4-6	110	98	101	92
7-8	31	37	53	74
Total ADA	318	331	350	368

Urban Montessori
Multi-year Projection
As of Apr FY2024

	Year 1	Year 2	Year 3	Year 4
	2023-24	2024-25	2025-26	2026-27
REVENUE				
LCFF Entitlement				
8011 Charter Schools General Purpose Entitlement - State Aid	1,552,665	1,645,530	1,793,368	1,988,040
8012 Education Protection Account Entitlement	1,024,882	1,090,900	1,209,325	1,312,563
8019 State Aid - Prior Years	(81)	-	-	-
8096 Charter Schools in Lieu of Property Taxes	1,149,420	1,196,304	1,262,766	1,329,227
SUBTOTAL - LCFF Entitlement	3,726,886	3,932,734	4,265,459	4,629,830
Federal Revenue				
8181 Special Education - Entitlement	52,408	45,240	46,800	49,400
8220 Child Nutrition Programs	108,588	116,036	172,032	186,519
8291 Title I	30,392	42,687	45,433	49,438
8292 Title II	5,398	7,582	8,069	8,781
8294 Title IV	10,000	10,000	10,000	10,000
8299 All Other Federal Revenue	274,403	-	-	-
SUBTOTAL - Federal Revenue	481,189	221,545	282,335	304,138
Other State Revenue				
8319 Other State Apportionments - Prior Years	1,290	-	-	-
8381 Special Education - Entitlement (State	282,388	293,664	309,978	326,293
8382 Special Education Reimbursement (State	25,443	28,467	30,526	29,333
8520 Child Nutrition - State	88,845	94,939	11,469	12,435
8550 Mandated Cost Reimbursements	5,853	6,336	6,774	7,373
8560 State Lottery Revenue	82,760	86,135	90,921	95,706
8590 All Other State Revenue	89,641	414,073	59,678	-
8591 Prop 28 Arts & Music in Schools	42,990	47,865	49,505	52,264
8593 Expanded Learning Opportunities Program	164,204	188,648	202,729	213,501
SUBTOTAL - Other State Revenue	783,414	1,160,126	761,579	736,905
Local Revenue				
8676 After School Program Revenue	206,696	230,000	235,773	241,691
8699 All Other Local Revenue	8,827	-	-	-
8702 Oakland Measure G1	68,000	50,000	50,000	50,000
SUBTOTAL - Local Revenue	283,523	280,000	285,773	291,691

**Urban Montessori
Multi-year Projection
As of Apr FY2024**

	Year 1	Year 2	Year 3	Year 4
	2023-24	2024-25	2025-26	2026-27
Fundraising and Grants				
8801 Family Fundraising	50,000	50,000	50,000	50,000
8802 Private Grants	125,000	-	175,747	181,150
8814 Field Trips Donations	15,000	15,000	15,000	15,000
SUBTOTAL - Fundraising and Grants	190,000	65,000	240,747	246,150
TOTAL REVENUE	5,465,012	5,659,405	5,835,893	6,208,714

Urban Montessori
Multi-year Projection
As of Apr FY2024

	Year 1	Year 2	Year 3	Year 4	
	2023-24	2024-25	2025-26	2026-27	
EXPENSES					
Compensation & Benefits					
Certificated Salaries					
1100	Lead Teacher Salaries	952,950	1,110,045	1,223,346	1,260,046
1148	Special Education Salaries	339,516	370,062	381,164	392,599
1150	Support Teacher Salaries	478,264	586,449	648,292	667,741
1170	Measure G1 Stipends	50,000	50,000	50,000	51,500
1300	Certificated Supervisor & Administrator Salaries	403,871	260,945	268,773	276,836
	SUBTOTAL - Certificated Salaries	2,224,601	2,377,500	2,571,575	2,648,722
Classified Salaries					
2102	Student Support Staff	195,777	272,420	280,593	289,011
2300	Classified Supervisor & Administrator Salaries	112,398	265,208	273,164	281,359
2400	Classified Clerical & Office Salaries	241,551	243,810	251,125	258,658
2900	Classified Substitutes	20,337	48,421	49,874	51,370
2905	Other Classified - After School	248,865	182,173	187,638	193,267
	SUBTOTAL - Classified Salaries	818,929	1,012,032	1,042,393	1,073,665
Employee Benefits					
3100	STRS	428,648	449,760	486,985	501,594
3300	OASDI-Medicare-Alternative	93,688	113,304	118,390	121,941
3400	Health & Welfare Benefits	292,093	323,240	353,691	371,375
3500	Unemployment Insurance	16,585	23,912	24,766	24,766
3600	Workers Comp Insurance	36,574	40,732	43,429	44,732
	SUBTOTAL - Employee Benefits	867,588	950,948	1,027,260	1,064,409
Books & Supplies					
4100	Approved Textbooks & Core Curricula Materials	20,000	20,600	10,000	10,300
4200	Books & Other Reference Materials	3,103	3,196	1,000	1,030
4320	Educational Software	9,270	9,548	5,000	5,150
4325	Instructional Materials & Supplies	25,000	25,750	10,000	10,300
4326	Art & Music Supplies	7,000	7,210	5,000	5,150
4330	Office Supplies	6,695	6,896	4,000	4,120

Urban Montessori
Multi-year Projection
As of Apr FY2024

	Year 1	Year 2	Year 3	Year 4
	2023-24	2024-25	2025-26	2026-27
4335 PE Supplies	2,060	2,122	2,000	2,060
4340 SpEd Materials & Supplies	2,060	2,122	5,000	5,150
4400 Training Center Expenses	10,746	18,746	18,746	18,746
4410 Classroom Furniture, Equipment & Supplies	17,000	17,510	15,000	15,450
4420 Computers: individual items less than \$5k	17,620	14,244	14,671	15,111
4430 Non Classroom Related Furniture, Equipment & Supplies	2,500	2,575	2,000	2,060
4700 Snacks	13,767	14,180	14,606	15,044
4710 Student Food Services	197,433	210,975	229,377	248,692
4720 Other Food	5,150	5,305	5,464	5,628
SUBTOTAL - Books and Supplies	339,404	360,977	341,863	363,991
Services & Other Operating Expenses				
5215 Travel - Mileage, Parking, Tolls	1,712	1,763	1,816	1,871
5305 Dues & Membership - Professional	20,000	20,000	20,600	21,218
5450 Insurance - Other	73,119	75,313	77,572	79,899
5515 Janitorial, Gardening Services & Supplies	103,000	106,090	109,273	112,551
5520 Security	10,000	10,300	10,609	10,927
5535 Utilities - All Utilities	77,358	79,679	82,069	84,531
5605 Equipment Leases	14,004	14,424	14,857	15,302
5610 Rent	158,237	148,323	155,739	160,411
5615 Repairs and Maintenance - Building	81,047	50,000	51,500	53,045
5803 Accounting Fees	24,382	26,880	27,686	28,517
5805 Administrative Fees	6,978	7,187	7,403	7,625
5809 Banking Fees	2,060	2,122	2,185	2,251
5812 Business Services	124,058	123,750	127,800	132,912
5815 Consultants - Instructional	20,150	20,755	21,377	22,018
5820 Consultants - Non Instructional - Custom 1	38,075	20,600	21,218	21,855
5824 District Oversight Fees	37,269	39,327	42,655	46,298
5826 Directors Contingency	-	39,327	42,655	46,298
5827 Middle School Program expenses (8816 offset)	1,976	2,035	2,096	2,159
5830 Field Trips Expenses	5,000	5,150	1,000	1,030
5833 Fines and Penalties	9,972	1,061	1,093	1,126
5836 Fingerprinting	1,743	1,795	1,849	1,905
5839 Fundraising Expenses	12,024	12,385	12,757	13,139
5845 Legal Fees	30,000	30,900	25,000	25,750
5851 Marketing and Student Recruiting	18,685	30,000	30,900	31,827
5857 Payroll Fees	6,948	29,799	25,371	26,132

Urban Montessori
Multi-year Projection
As of Apr FY2024

	Year 1	Year 2	Year 3	Year 4
	2023-24	2024-25	2025-26	2026-27
5860 Printing and Reproduction	1,061	1,093	1,126	1,159
5861 Prior Yr Exp (not accrued	24,378	-	-	-
5863 Professional Development	71,370	73,511	75,716	77,988
5869 Special Education Contract Instructors	110,300	90,000	125,000	128,750
5872 Special Education Encroachment	14,022	14,431	15,339	16,297
5875 Staff Recruiting	4,120	1,250	1,288	1,326
5878 Student Assessment	8,500	8,755	9,018	9,288
5880 Student Health Services	6,180	6,365	6,556	6,753
5881 Student Information System	25,750	26,523	27,318	28,138
5884 Substitutes	-	-	8,000	8,240
5887 Technology Services	13,390	13,792	14,205	14,632
5910 Communications - Internet / Website Fees	17,564	18,090	18,633	19,192
5915 Postage and Delivery	3,497	3,602	3,710	3,821
5920 Communications - Telephone & Fax	12,020	12,381	12,752	13,135
SUBTOTAL - Services & Other Operating Exp.	1,189,947	1,168,758	1,235,741	1,279,317
Depreciation Expense				
6900 Depreciation	8,964	8,964	3,735	-
SUBTOTAL - Depreciation Expense	8,964	8,964	3,735	-
Other Outflows				
SUBTOTAL - Other Outflows	-	-	-	-
TOTAL EXPENSES	5,449,434	5,879,180	6,222,567	6,430,104

Urban Montessori
Income Statement
As of Apr FY2024

	Actual			YTD	Budget							
	Feb	Mar	Apr		Actual YTD	Approved Budget v1	Previous Forecast	Current Forecast	Previous Forecast vs.	Approved Budget v1 vs.	Current Forecast Remaining	% Current Forecast Spent
									Current Forecast	Current Forecast		
SUMMARY												
Revenue												
LCFF Entitlement	218,831	331,032	554,583	2,764,955	3,918,738	3,726,886	3,726,886	-	(191,852)	961,931	74%	
Federal Revenue	10,078	14,903	-	99,298	341,638	481,189	481,189	-	139,551	381,891	21%	
Other State Revenues	22,974	70,389	80,660	595,977	903,476	1,010,288	783,414	(226,874)	(120,062)	187,437	76%	
Local Revenues	24,774	31,845	22,508	224,514	231,349	283,523	283,523	-	52,174	59,009	79%	
Fundraising and Grants	4,469	-	163,864	202,367	190,000	190,000	190,000	-	-	(12,367)	107%	
Total Revenue	281,126	448,169	821,615	3,887,112	5,585,200	5,691,886	5,465,012	(226,874)	(120,188)	1,577,901	71%	
Expenses												
Compensation and Benefits	386,235	309,277	337,721	3,231,495	4,189,306	3,938,332	3,911,118	27,214	278,188	679,622	83%	
Books and Supplies	36,614	22,399	23,492	213,057	347,193	339,404	339,404	-	7,789	126,347	63%	
Services and Other Operating Expenditures	126,075	52,483	76,784	940,318	1,012,211	1,189,947	1,189,947	(0)	(177,736)	249,630	79%	
Depreciation	747	747	747	7,470	8,986	8,964	8,964	-	22	1,494	83%	
Other Outflows	1,120	-	235	10,697	-	-	-	-	-	(10,697)		
Total Expenses	550,790	384,907	438,980	4,403,037	5,557,696	5,476,647	5,449,434	27,214	108,263	1,046,397	81%	
Operating Income	(269,664)	63,262	382,635	(515,925)	27,504	215,239	15,579	(199,660)	(11,925)	531,504		
Fund Balance												
Beginning Balance (Audited)					1,564,376	1,609,380	1,609,380					
Operating Income					27,504	215,239	15,579					
Ending Fund Balance					1,591,880	1,824,619	1,624,959					
Fund Balance as a % of Expenses					29%	33%	30%					

Urban Montessori
Income Statement
As of Apr FY2024

	Actual			YTD	Budget						
	Feb	Mar	Apr	Actual YTD	Approved Budget v1	Previous Forecast	Current Forecast	Previous Forecast vs. Current Forecast	Approved Budget v1 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
KEY ASSUMPTIONS											
Enrollment Summary											
K-3					200	191	191	-	(9)		
4-6					115	120	120	-	5		
7-8					47	36	36	-	(11)		
Total Enrolled					362	347	347	-	(15)		
ADA %											
K-3					93.5%	92.9%	92.9%	0.0%	-0.6%		
4-6					93.5%	91.7%	91.7%	0.0%	-1.8%		
7-8					93.5%	85.6%	85.6%	0.0%	-8.0%		
Average ADA %					93.5%	91.7%	91.7%	0.0%	-1.8%		
ADA											
K-3					187.00	177.39	177.39	-	(9.61)		
4-6					107.53	110.03	110.03	-	2.50		
7-8					43.95	30.80	30.80	-	(13.15)		
Total ADA					338.48	318.22	318.22	-	(20.26)		

Urban Montessori
Income Statement
As of Apr FY2024

	Actual			YTD	Budget							
	Feb	Mar	Apr		Actual YTD	Approved Budget v1	Previous Forecast	Current Forecast	Previous Forecast vs. Current Forecast	Approved Budget v1 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
REVENUE												
LCFF Entitlement												
8011 Charter Schools General Purpose Entitlement - State Aid	139,275	139,180	139,180	1,129,485	1,885,376	1,552,665	1,552,665	-	(332,711)	423,180	73%	
8012 Education Protection Account Entitlement	-	-	319,477	770,404	973,922	1,024,882	1,024,882	-	50,959	254,478	75%	
8019 State Aid - Prior Years	(81)	-	-	(81)	-	(81)	(81)	-	(81)	-	100%	
8096 Charter Schools in Lieu of Property Taxes	79,637	191,852	95,926	865,147	1,059,439	1,149,420	1,149,420	-	89,981	284,273	75%	
SUBTOTAL - LCFF Entitlement	218,831	331,032	554,583	2,764,955	3,918,738	3,726,886	3,726,886	-	(191,852)	961,931	74%	
Federal Revenue												
8181 Special Education - Entitlement	-	-	-	-	40,750	52,408	52,408	-	11,658	52,408	0%	
8220 Child Nutrition Programs	10,078	9,505	-	65,296	154,476	108,588	108,588	-	(45,888)	43,292	60%	
8291 Title I	-	-	-	23,604	31,880	30,392	30,392	-	(1,488)	6,788	78%	
8292 Title II	-	5,398	-	5,398	5,610	5,398	5,398	-	(212)	-	100%	
8294 Title IV	-	-	-	5,000	8,922	10,000	10,000	-	1,078	5,000	50%	
8299 All Other Federal Revenue	-	-	-	-	100,000	274,403	274,403	-	174,403	274,403	0%	
SUBTOTAL - Federal Revenue	10,078	14,903	-	99,298	341,638	481,189	481,189	-	139,551	381,891	21%	
Other State Revenue												
8319 Other State Apportionments - Prior Years	-	-	-	1,290	-	1,290	1,290	-	1,290	0	100%	
8381 Special Education - Entitlement (State)	-	38,310	19,155	234,864	300,119	282,388	282,388	-	(17,730)	47,524	83%	
8382 Special Education Reimbursement (State)	2,157	2,452	2,452	18,085	18,150	25,443	25,443	-	7,293	7,358	71%	
8520 Child Nutrition - State	6,041	6,248	11,450	49,681	72,089	88,845	88,845	-	16,756	39,164	56%	
8550 Mandated Cost Reimbursements	-	-	-	5,852	5,880	5,853	5,853	-	(27)	1	100%	
8560 State Lottery Revenue	-	-	24,224	51,346	83,786	82,760	82,760	-	(1,027)	31,413	62%	
8590 All Other State Revenue	-	-	-	97,803	235,944	316,515	89,641	(226,874)	(146,303)	(8,162)	109%	
8591 Prop 28 Arts & Music in Schools	-	8,598	8,598	17,196	-	42,990	42,990	-	42,990	25,794	40%	
8593 Expanded Learning Opportunities Program	14,776	14,781	14,781	119,860	187,508	164,204	164,204	-	(23,304)	44,344	73%	
SUBTOTAL - Other State Revenue	22,974	70,389	80,660	595,977	903,476	1,010,288	783,414	(226,874)	(120,062)	187,437	76%	
Local Revenue												
8676 After School Program Revenue	24,774	23,035	22,508	206,096	153,765	206,696	206,696	-	52,931	600	100%	
8699 All Other Local Revenue	-	-	-	8,827	-	8,827	8,827	-	8,827	-	100%	
8702 Oakland Measure G1	-	-	-	-	77,584	68,000	68,000	-	(9,584)	68,000	0%	
8999 Uncategorized Revenue	-	8,810	-	9,591	-	-	-	-	-	(9,591)	-	
SUBTOTAL - Local Revenue	24,774	31,845	22,508	224,514	231,349	283,523	283,523	-	52,174	59,009	79%	
Fundraising and Grants												
8801 Family Fundraising	4,469	-	13,614	51,387	50,000	50,000	50,000	-	-	(1,387)	103%	
8802 Private Grants	-	-	150,000	150,730	125,000	125,000	125,000	-	-	(25,730)	121%	
8812 Other Fundraising (Movie Night, Apparel, etc)	-	-	251	251	-	-	-	-	-	(251)	-	
8814 Field Trips Donations	-	-	-	-	15,000	15,000	15,000	-	-	15,000	0%	
SUBTOTAL - Fundraising and Grants	4,469	-	163,864	202,367	190,000	190,000	190,000	-	-	(12,367)	107%	
TOTAL REVENUE	281,126	448,169	821,615	3,887,112	5,585,200	5,691,886	5,465,012	(226,874)	(120,188)	1,577,901	71%	

Urban Montessori
Income Statement
As of Apr FY2024

		Actual			YTD	Budget						
		Feb	Mar	Apr	Actual YTD	Approved Budget v1	Previous Forecast	Current Forecast	Previous Forecast vs. Current Forecast	Approved Budget v1 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
EXPENSES												
Compensation & Benefits												
Certificated Salaries												
1100	Lead Teacher Salaries	89,574	84,010	86,864	821,036	978,256	974,013	952,950	21,063	25,306	131,915	86%
1148	Special Education Salaries	27,694	26,089	26,327	271,635	430,908	339,516	339,516	-	91,392	67,881	80%
1150	Support Teacher Salaries	48,758	38,637	35,463	374,779	548,905	478,264	478,264	-	70,641	103,485	78%
1170	Measure G1 Stipends	-	-	-	-	58,000	50,000	50,000	-	8,000	50,000	0%
1300	Certificated Supervisor & Administrator Salaries	33,175	32,011	35,100	339,830	398,100	403,871	403,871	-	(5,771)	64,041	84%
SUBTOTAL - Certificated Salaries		199,201	180,746	183,754	1,807,279	2,414,169	2,245,664	2,224,601	21,063	189,568	417,322	81%
Classified Salaries												
2102	Student Support Staff	26,669	23,675	22,984	182,064	246,335	195,777	195,777	-	50,557	13,713	93%
2300	Classified Supervisor & Administrator Salaries	9,366	9,366	8,867	93,165	112,398	112,398	112,398	-	-	19,233	83%
2400	Classified Clerical & Office Salaries	22,158	20,582	21,469	204,788	236,531	241,551	241,551	-	(5,020)	36,764	85%
2900	Classified Substitutes	-	-	-	10,084	22,512	21,731	20,337	1,394	2,175	10,253	50%
2905	Other Classified - After School	26,889	26,809	28,318	222,338	200,840	248,865	248,865	-	(48,025)	26,527	89%
SUBTOTAL - Classified Salaries		85,083	80,432	81,638	712,439	818,616	820,323	818,929	1,394	(313)	106,490	87%
Employee Benefits												
3100	STRS	39,751	36,515	36,454	352,429	463,076	432,671	428,648	4,023	34,428	76,219	82%
3300	OASDI-Medicare-Alternative	8,806	8,021	8,169	73,562	96,990	94,100	93,688	412	3,302	20,126	79%
3400	Health & Welfare Benefits	48,434	(378)	27,540	234,477	343,787	292,093	292,093	-	51,694	57,616	80%
3500	Unemployment Insurance	1,307	288	166	7,479	13,820	16,637	16,585	52	(2,765)	9,106	45%
3600	Workers Comp Insurance	3,653	3,653	-	43,830	38,848	36,844	36,574	270	2,274	(7,256)	120%
SUBTOTAL - Employee Benefits		101,950	48,099	72,329	711,777	956,521	872,345	867,588	4,757	88,933	155,811	82%
Books & Supplies												
4100	Approved Textbooks & Core Curricula Materials	-	-	-	7,661	15,000	20,000	20,000	-	(5,000)	12,339	38%
4200	Books & Other Reference Materials	-	-	-	1,766	3,103	3,103	3,103	-	-	1,337	57%
4320	Educational Software	-	-	-	-	9,270	9,270	9,270	-	-	9,270	0%
4325	Instructional Materials & Supplies	433	747	621	13,658	10,000	25,000	25,000	-	(15,000)	11,342	55%
4326	Art & Music Supplies	1,272	178	1,225	5,829	7,000	7,000	7,000	-	-	1,171	83%
4330	Office Supplies	805	406	562	5,384	6,695	6,695	6,695	-	-	1,311	80%
4335	PE Supplies	-	381	-	838	2,060	2,060	2,060	-	-	1,222	41%
4340	SpEd Materials & Supplies	235	411	58	3,272	2,060	2,060	2,060	-	-	(1,212)	159%
4400	Training Center Expenses	-	-	-	10,746	30,000	10,746	10,746	-	19,254	-	100%
4410	Classroom Furniture, Equipment & Supplies	204	440	129	3,562	7,000	17,000	17,000	-	(10,000)	13,438	21%
4420	Computers: individual items less than \$5k	-	128	233	3,898	17,620	17,620	17,620	-	-	13,722	22%
4430	Non Classroom Related Furniture, Equipment & Supplies	302	151	-	1,031	2,500	2,500	2,500	-	-	1,469	41%
4700	Snacks	1,611	905	999	11,714	23,767	13,767	13,767	-	10,000	2,053	85%
4710	Student Food Services	30,505	18,371	19,578	140,072	205,968	197,433	197,433	-	8,535	57,362	71%
4720	Other Food	1,247	282	88	3,627	5,150	5,150	5,150	-	-	1,523	70%
SUBTOTAL - Books and Supplies		36,614	22,399	23,492	213,057	347,193	339,404	339,404	-	7,789	126,347	63%
Services & Other Operating Expenses												
5215	Travel - Mileage, Parking, Tolls	-	6	-	1,587	1,712	1,712	1,712	-	-	125	93%
5305	Dues & Membership - Professional	142	-	1,200	21,146	12,360	20,000	20,000	-	(7,640)	(1,146)	106%
5450	Insurance - Other	6,093	6,093	-	73,119	73,530	73,119	73,119	-	2,411	-	100%
5515	Janitorial, Gardening Services & Supplies	9,896	7,100	9,978	84,632	103,000	103,000	103,000	-	-	18,369	82%
5520	Security	1,219	1,105	352	11,066	10,000	10,000	10,000	-	-	(1,066)	111%
5535	Utilities - All Utilities	16,635	2,431	11,109	63,596	77,358	77,358	77,358	-	-	13,762	82%

Urban Montessori
Income Statement
As of Apr FY2024

	Actual			YTD	Budget						
	Feb	Mar	Apr	Actual YTD	Approved Budget v1	Previous Forecast	Current Forecast	Previous Forecast vs. Current Forecast	Approved Budget v1 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
								-	-	-	-
5605 Equipment Leases	1,969	931	935	11,542	14,004	14,004	14,004	-	-	2,462	82%
5610 Rent	39,559	-	-	118,677	162,154	158,237	158,237	-	3,917	39,560	75%
5615 Repairs and Maintenance - Building	7,182	3,864	56	59,940	20,600	81,047	81,047	-	(60,447)	21,107	74%
5803 Accounting Fees	5,880	-	5,600	28,805	24,382	24,382	24,382	-	-	(4,423)	118%
5805 Administrative Fees	-	-	-	708	6,978	6,978	6,978	-	-	6,270	10%
5809 Banking Fees	298	111	111	1,287	2,060	2,060	2,060	-	-	773	62%
5812 Business Services	11,083	11,083	11,083	110,833	133,000	133,000	124,058	8,942	8,942	13,225	89%
5815 Consultants - Instructional	-	-	-	7,043	5,150	20,150	20,150	-	(15,000)	13,107	35%
5820 Consultants - Non Instructional - Custom 1	2,735	1,250	-	28,810	18,075	38,075	38,075	-	(20,000)	9,265	76%
5824 District Oversight Fees	6,575	-	7,737	19,365	39,187	37,269	37,269	-	1,919	17,904	52%
5826 Directors Contingency	-	-	-	-	39,187	-	-	-	39,187	-	-
5827 Middle School Program expenses (8816 offset)	83	884	39	1,006	1,976	1,976	1,976	-	-	970	51%
5830 Field Trips Expenses	-	-	304	469	5,000	5,000	5,000	-	-	4,531	9%
5833 Fines and Penalties	-	-	8,942	8,942	1,030	1,030	9,972	(8,942)	(8,942)	1,030	90%
5836 Fingerprinting	-	-	-	-	1,743	1,743	1,743	-	-	1,743	0%
5839 Fundraising Expenses	-	975	250	1,299	12,024	12,024	12,024	-	-	10,726	11%
5845 Legal Fees	2,975	2,318	4,640	23,876	30,000	30,000	30,000	-	-	6,124	80%
5851 Marketing and Student Recruiting	98	-	-	19,266	10,000	18,685	18,685	-	(8,685)	(581)	103%
5857 Payroll Fees	914	589	492	5,517	6,950	6,948	6,948	-	2	1,431	79%
5860 Printing and Reproduction	-	-	-	2,208	1,061	1,061	1,061	-	-	(1,147)	208%
5861 Prior Yr Exp (not accrued)	873	-	-	25,251	-	24,378	24,378	-	(24,378)	(873)	104%
5863 Professional Development	2,789	150	933	63,266	56,370	71,370	71,370	-	(15,000)	8,104	89%
5869 Special Education Contract Instructors	2,650	6,035	5,950	57,385	50,300	110,300	110,300	-	(60,000)	52,915	52%
5872 Special Education Encroachment	-	782	391	3,208	-	14,022	14,022	-	(14,022)	10,814	23%
5875 Staff Recruiting	3,143	205	-	3,499	4,120	4,120	4,120	-	-	621	85%
5878 Student Assessment	483	485	4,198	20,844	8,500	8,500	8,500	-	-	(12,344)	245%
5880 Student Health Services	245	3,765	127	6,380	6,180	6,180	6,180	-	-	(200)	103%
5881 Student Information System	867	867	867	22,510	25,750	25,750	25,750	-	-	3,240	87%
5887 Technology Services	297	297	306	20,472	13,390	13,390	13,390	-	-	(7,082)	153%
5910 Communications - Internet / Website Fees	79	69	97	2,280	17,564	17,564	17,564	-	-	15,284	13%
5915 Postage and Delivery	-	-	26	571	3,497	3,497	3,497	-	-	2,925	16%
5920 Communications - Telephone & Fax	1,314	1,089	1,062	9,917	12,020	12,020	12,020	-	-	2,103	83%
SUBTOTAL - Services & Other Operating Exp.	126,075	52,483	76,784	940,318	1,012,211	1,189,947	1,189,947	(0)	(177,736)	249,630	79%
Capital Outlay & Depreciation											
6900 Depreciation	747	747	747	7,470	8,986	8,964	8,964	-	22	1,494	83%
SUBTOTAL - Capital Outlay & Depreciation	747	747	747	7,470	8,986	8,964	8,964	-	22	1,494	83%
Other Outflows											
7999 Uncategorized Expense	1,120	-	235	10,697	-	-	-	-	-	(10,697)	-
SUBTOTAL - Other Outflows	1,120	-	235	10,697	-	-	-	-	-	(10,697)	-
TOTAL EXPENSES	550,790	384,907	438,980	4,403,037	5,557,696	5,476,647	5,449,434	27,214	108,263	1,046,397	81%

Urban Montessori Finance Committee Update

JOSH KEMP AND ADRIENE WONG
MAY 20, 2024





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2023-24 Forecast Update

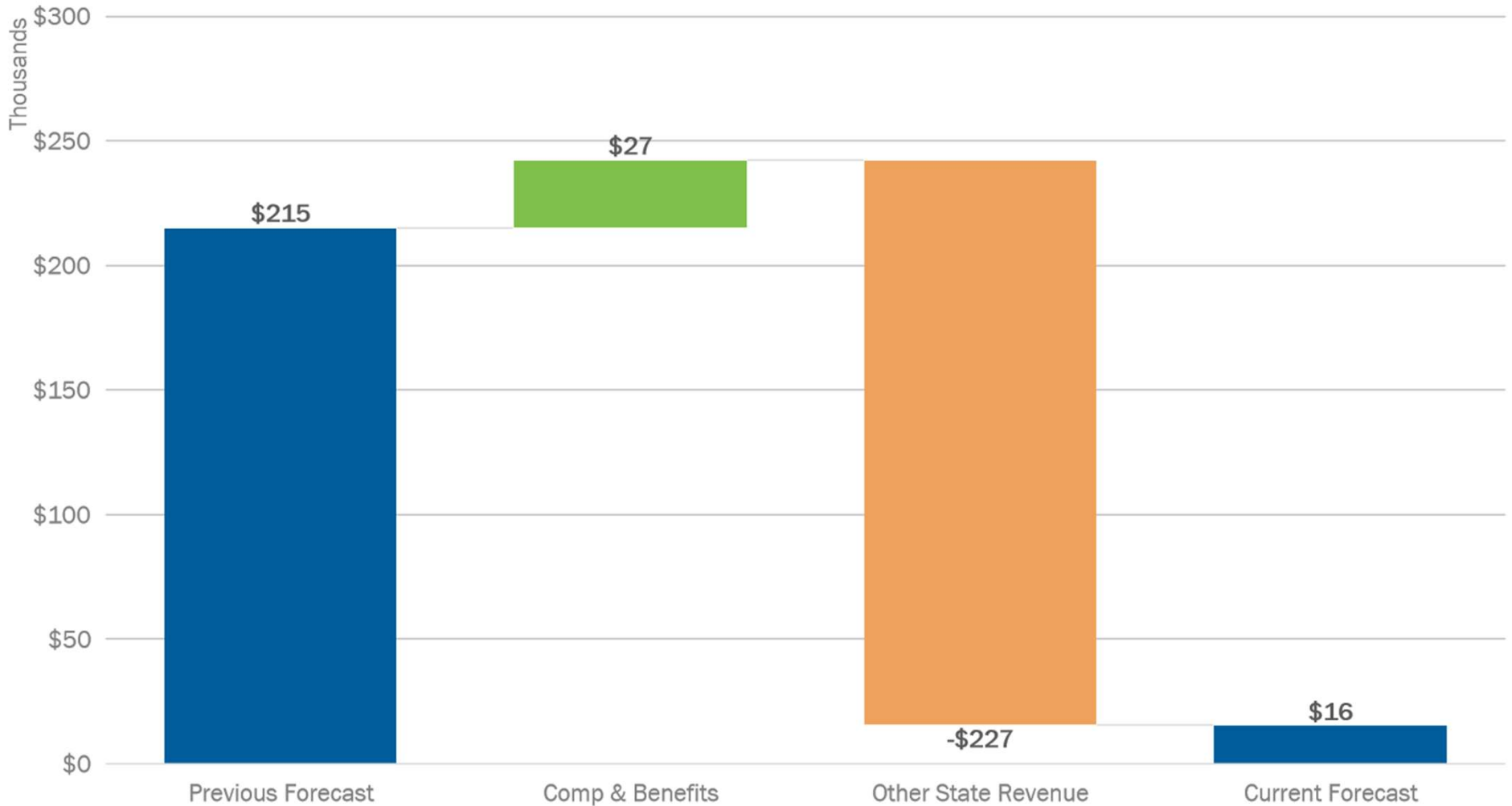
Actuals through 4/30/2024



2023-24 Forecast Update



Close to break-even OI, with one-time funds shifted to next year



Forecast Comparison



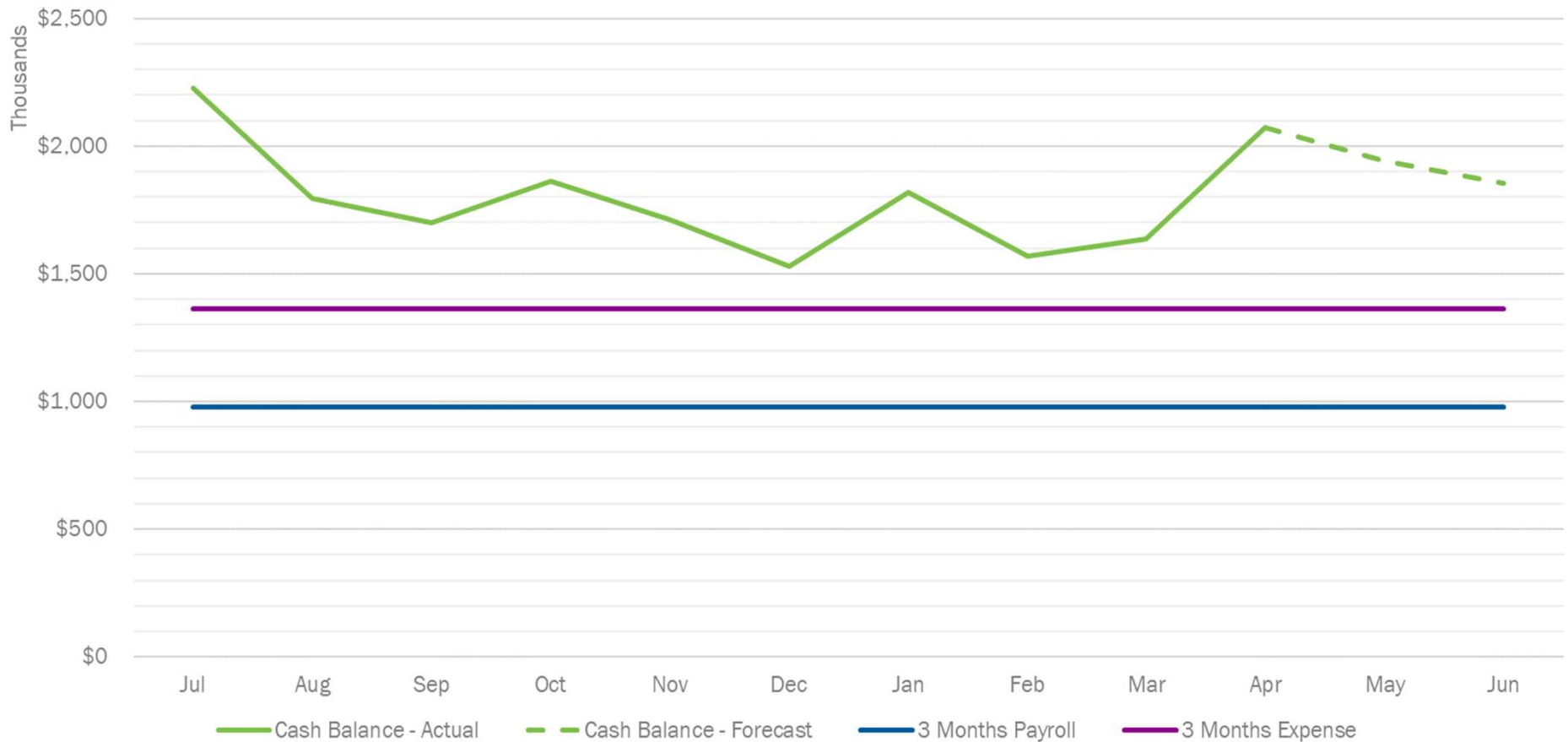
One-time funds shifted to next year

		2023-24	2023-24	Variance
		Previous Forecast	Current Forecast	
Revenue	LCFF Entitlement	3,726,886	3,726,886	-
	Federal Revenue	481,189	481,189	-
	Other State Revenues	1,010,288	783,414	(226,874)
	Local Revenues	283,523	283,523	-
	Fundraising and Grants	190,000	190,000	-
	Total Revenue	5,691,886	5,465,012	(226,874)
Expenses	Compensation and Benefits	3,938,332	3,911,118	27,214
	Books and Supplies	339,404	339,404	-
	Services and Other Operating	1,189,947	1,189,947	(0)
	Depreciation	8,964	8,964	-
	Other Outflows	-	-	-
	Total Expenses	5,476,647	5,449,434	27,214
	Operating Income	215,239	15,579	(199,660)
	Beginning Balance (Audited)	1,609,380	1,609,380	-
	Operating Income	215,239	15,579	(199,660)
	Ending Fund Balance (incl. Depreciation)	1,824,619	1,624,959	(199,660)
	Ending Fund Balance as % of Expenses	33.3%	29.8%	-3.5%



2023-24 Monthly Cash Flow Projection

Cash is steady and stays above 3-months expense rest of the year

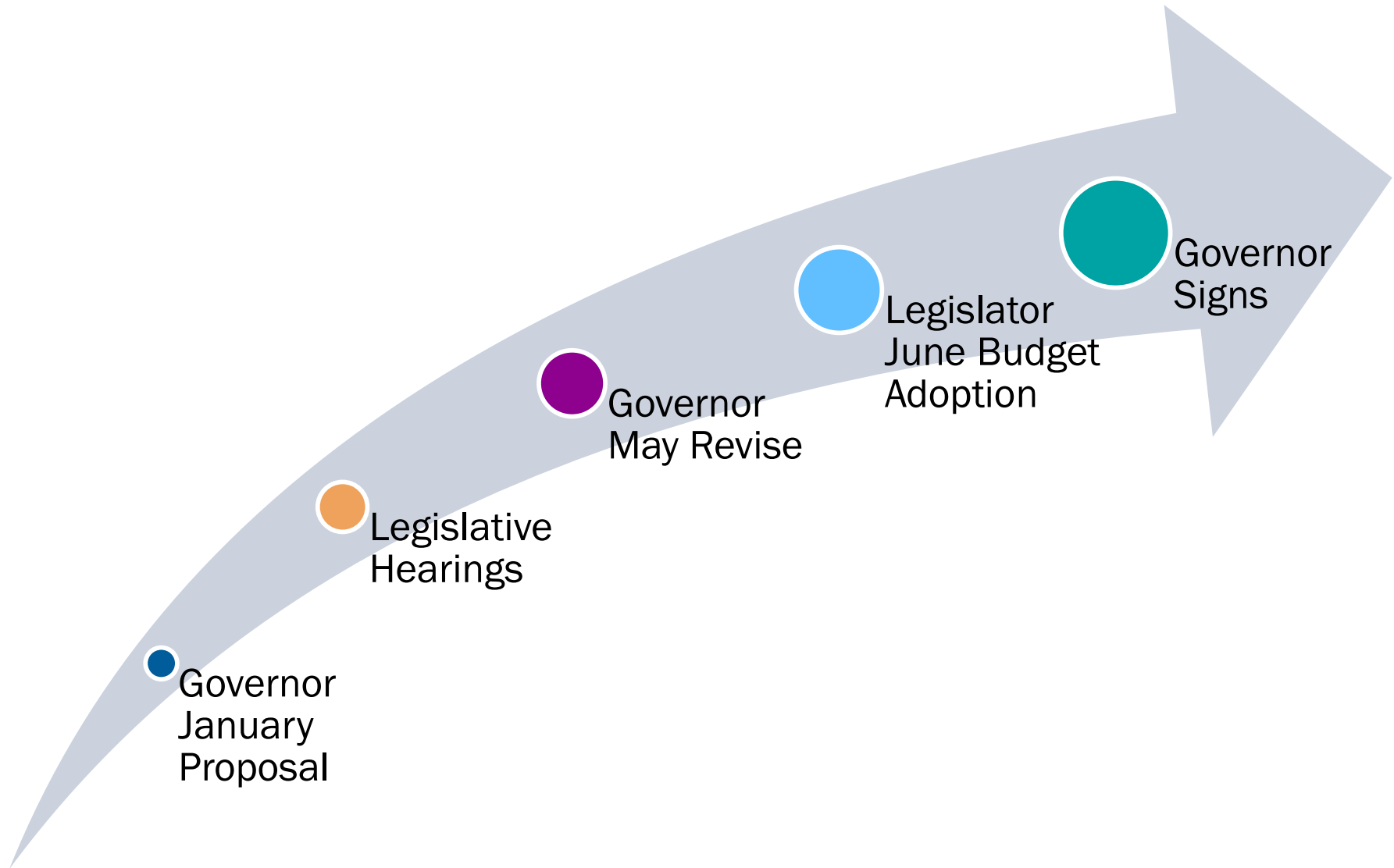


2024-25 Budget Draft



State Budget Process

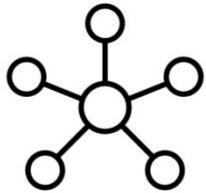
Iterative process with many changes to Governor's Proposal



May Revise Highlights



1.07% COLA (up from 0.76%)



COLA extends to SpEd, Nutrition, MBG, and more



Increased COLA adds ~\$50/ADA



No deferrals, no new programs or funds

2024-25 Budget Draft

Adjusted enrollment projections, delays getting to sustainable budget

		2023-24	2024-25	2025-26	2026-27
		Current Forecast	Projected Budget	Projected Budget	Projected Budget
Revenue	LCFF Entitlement	3,726,886	3,932,734	4,265,459	4,629,830
	Federal Revenue	481,189	221,545	282,335	304,138
	Other State Revenues	783,414	1,160,126	761,579	736,905
	Local Revenues	283,523	280,000	285,773	291,691
	Fundraising and Grants	190,000	65,000	240,747	246,150
	Total Revenue	5,465,012	5,659,405	5,835,893	6,208,714
Expenses	Compensation and Benefits	3,911,118	4,340,481	4,641,228	4,786,796
	Books and Supplies	339,404	360,977	341,863	363,991
	Services and Other Operating Expenditures	1,189,947	1,168,758	1,235,741	1,279,317
	Depreciation	8,964	8,964	3,735	-
	Other Outflows	-	-	-	-
	Total Expenses	5,449,434	5,879,180	6,222,567	6,430,104
	Operating Income	15,579	(219,775)	(386,674)	(221,390)
	Beginning Balance (Audited)	1,609,380	1,624,959	1,405,184	1,018,510
	Operating Income	15,579	(219,775)	(386,674)	(221,390)
	Ending Fund Balance (incl. Depreciation)	1,624,959	1,405,184	1,018,510	797,120
	Ending Fund Balance as % of Expenses	29.8%	23.9%	16.4%	12.4%

Revenue Assumptions

Revenue Drivers	2022-23	2023-24	2024-25	2025-26
Enrollment	326	347	360	380
ADA	296	318	331	350
Unduplicated Count	112	139	144	152

Funding Sources	2022-23	2023-24	2024-25	2025-26
LCFF				
Rate Per ADA	\$10,753	\$11,711	\$11,874	\$12,200
Federal Revenue				
Title I	\$31,887	\$30,392	\$42,687	\$45,433
Title II	\$5,610	\$5,398	\$7,582	\$8,069
ESSER III	\$39,589	\$274,403	\$0	\$0
Other State Revenues				
SPED Per ADA	\$820	\$887	\$887	\$887
Learning Recovery Block Grant	\$0	\$0	\$243,129	\$0
Arts, Music, and Instructional	\$0	\$0	\$155,000	\$43,734
Hold Harmless	\$534,775	\$0	\$0	\$0
ELO-P	\$216,246	\$164,204	\$188,648	\$202,729
Local Revenue/ Fundraising				
After School Revenue	\$228,054	\$206,696	\$230,000	\$235,773
Fundraising	\$187,055	\$190,000	\$65,000	\$65,000

Salary Schedule Comparison

Salary schedule from study would be difficult to implement

	2024-25 Current	2024-25 Study	Increase
Certificated Salaries	\$2,377,500	\$2,669,800	\$292,300
Classified Salaries	\$1,012,032	\$1,080,694	\$68,662
Benefits	\$950,948	\$1,015,906	\$64,958
Total	\$4,340,480	\$4,766,400	\$425,920

Expenses – Change in Staffing

Changes in staffing positions, but only small change in FTE

	2023-24	2024-25
Educators/Coaches	34.9	36.9 +0.5 Teacher Trainer +1.0 Coach +1.5 SSA +1.0 Teacher (on leave last year) -1.0 Support Teacher -1.0 Lead Teacher
Administrators	4.0	4.0 +1.0 Director of Fund Development -1.0 Assistant Head of School
Other Certificated Staff	10.0	10.0

Key Metrics

	FY21	FY22	FY23	FY24	FY25	FY26
Ending Fund Balance	1,422,465	1,513,606	1,609,822	1,624,959	1,405,184	1,429,808
Total Revenues per ADA	13,935	14,218	17,495	17,174	17,088	16,693
Total Expenses per ADA	10,929	13,929	17,172	17,125	17,751	17,779
Operating Income per ADA	3,005	288	324	49	(664)	(1,106)
Fund Balance as a % of Expenses	35%	34%	30%	30%	24%	16%