



# Urban Montessori Charter School

## Regular Board Meeting

Published on November 27, 2023 at 4:25 PM PST

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### Date and Time

Thursday November 30, 2023 at 5:30 PM PST

### Location

4551 Steele Street, Oakland, CA 94619. Ring the front bell or call/text 510-290-4005 for entry. Signage on campus will direct you to the correct room, generally the Head of School's Office.

The public may comment and participate [via Zoom](#) if they prefer. The public may also email comments to board@urbanmontessori.org to be shared by the Board's Secretary during the meeting. Please make that intention clear in your email.

<https://us02web.zoom.us/j/82592855160?pwd=cG02OTRoUVdrdngwOTI2WFBrOTBzQT09>

Meeting ID: 825 9285 5160; Passcode 510 842 1181

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Members: Kara Fortuna, Greg Klein, Sarah Morrill (Chair), Amy Ng, Ann Rhodes, Donald Williams

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## Agenda

	Purpose	Presenter	Time
<b>I. Opening Items</b>			<b>5:30 PM</b>
<b>A.</b> Call the Meeting to Order		Sarah Morrill	
This meeting is being audio-recorded.			
<b>B.</b> Record Attendance		Sarah Morrill	1 m
<b>C.</b> Review of Action/Discussion Items	Discuss	Sarah Morrill	1 m
With input from the board, the Chair may decide, based upon a number of factors, to reorder the action/discussion items to best suit the needs of the meeting. No additional action/discussion items will be added at this time.			
<b>D.</b> Board and Community Appreciations		Sarah Morrill	5 m
Members of the Board and UMCS community may provide appreciations and affirmations during this time.			
<b>E.</b> Board Member Comment		Sarah Morrill	5 m

	Purpose	Presenter	Time
<p>Any board member wishing to speak to an issue regarding UMCS that does not pertain to an agenda item may do so at this time. No further discussion or action will take place following each board member’s comments.</p>			

<p><b>F.</b> Presentations from the Floor</p>		<p>Sarah Morrill</p>	<p>10 m</p>
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PRESENTATIONS ON NON-AGENDA ITEMS – Any person wishing to speak to any item not on the agenda will be granted three minutes to make a presentation. Speakers requiring translation shall have double time. Comments should refer to matters within the jurisdiction of this committee.

*“What if [we] listened to others so deeply that they felt loved, accepted, and safe in [our] presence, no matter what they had to say?” -- Steve Shapiro, Author*

<p><b>G.</b> Community Agreements Discussion</p>	<p>Discuss</p>	<p>Sarah Morrill</p>	<p>10 m</p>
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The Board will discuss two agreements and how it might be support us in our public board meetings.

Mistakes are for learning!

Be curious, vulnerable and courageous - without judgment

<b>II.</b>	<b>Head of School Report</b>		<b>6:02 PM</b>
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The Head of School and their designees will present topics of interest to the Board and the general public.

<p><b>A.</b> Head of School Report</p>	<p>Discuss</p>	<p>Krishna Feeney</p>	<p>10 m</p>
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Report topics this meeting **may** include:

1. Recent and upcoming events
2. Ongoing Professional Development and Staff Support
3. Student and Staff Attendance
4. Staffing and Enrollment Updates
5. Scheduling a special meeting in December

<b>III.</b>	<b>Executive &amp; Governance Committee</b>		<b>6:12 PM</b>
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<p><b>A.</b> Discussion Item: Committee Report</p>	<p>Discuss</p>	<p>Sarah Morrill</p>	<p>15 m</p>
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Brief report summarizing this month's committee meeting.

Committee report may also include updates on:

	Purpose	Presenter	Time
<ul style="list-style-type: none"> <li>• Upcoming Board trainings</li> <li>• Head of School Evaluation process</li> <li>• Board member recruitment (<a href="#">short Board member job description</a>)</li> </ul>			

Reminders:

- [Form 700](#), and [September 2023 Brown Act Training slides](#), and [related Feb 2023 Training Materials](#)

<b>B.</b>	Discussion and votes on Board Members	Vote	Greg Klein	5 m
	A discussion and vote on a two-year term on the Board of Directors for Sarah Morrill, January 1, 2024 - December 31, 2025.			
<b>C.</b>	Board and Committee Officers & Members	Vote	Sarah Morrill	2 m
	As needed, the Board may take action to change its officers, as well as committee membership and leadership.			

Current and archival information is [here](#).

**IV. Family Advisory Council 6:34 PM**

<b>A.</b>	Discussion Item - Committee Report	Discuss	Ann Rhodes	5 m
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**V. Other Business 6:39 PM**

<b>A.</b>	Oakland and California Updates	Discuss	Sarah Morrill	5 m
	Updates and current events related to Oakland USD, Alameda County Office of Education, and California, and potential implications for UMCS.			

<b>B.</b>	Approve Minutes from October 26, 2023 Regular Meeting	Approve Minutes	Sarah Morrill	1 m
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<b>C.</b>	Action Item - Vote on General Consent Report	Vote	Sarah Morrill	2 m
	General Consent Report for November 30, 2023			

1. Vote to accept monthly Finance Committee Report Documents: Year-to-date forecast, presentation from Edtec, cashflow, balance sheet

	Purpose	Presenter	Time	
2.				
[items may be linked or attached directly here in the agenda, or on BoardOnTrack under this date's Meeting and then "Documents."]				
D.	Collect New Business items for Future Meetings	Discuss	Sarah Morrill	2 m
<b>VI.</b>	<b>Closed Session</b>			<b>6:49 PM</b>
A.	Closed Session Items	Discuss	Sarah Morrill	15 m
1. Public Employee Performance Evaluation - Head of School				
"Closed Session" is always agendized ahead of time as a "Discuss" item. If any votes are taken during any Closed Session, those are reported out publicly upon return to Open Session.				
<b>VII.</b>	<b>Return to Open Session</b>			<b>7:04 PM</b>
A.	Report out of any closed session action(s)	Vote	Sarah Morrill	1 m
"Return to Open Session" is always agendized ahead of time as a "Vote" item. It is not meant to indicate the the Board <i>shall</i> take an action at this time. If any votes are taken during any Closed Session, those are reported out publicly at this time on the agenda.				
<b>VIII.</b>	<b>Closing Items</b>			<b>7:05 PM</b>
A.	Adjourn Meeting	FYI	Sarah Morrill	

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# Coversheet

## Approve Minutes from October 26, 2023 Regular Meeting

**Section:** V. Other Business  
**Item:** B. Approve Minutes from October 26, 2023 Regular Meeting  
**Purpose:** Approve Minutes  
**Submitted by:**  
**Related Material:** Minutes for Regular Board Meeting on October 26, 2023

APPROVED



## Urban Montessori Charter School

# Minutes

## Regular Board Meeting

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### Date and Time

Thursday October 26, 2023 at 5:30 PM

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**Directors Present**

A. Rhodes, G. Klein, K. Fortuna, S. Morrill

**Directors Absent**

D. Williams

**Guests Present**

D. Bissonnette, K. Feeney

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**I. Opening Items**

**A. Call the Meeting to Order**

S. Morrill called a meeting of the board of directors of Urban Montessori Charter School to order on Thursday Oct 26, 2023 at 5:36 PM.

**B. Record Attendance**

**C. Review of Action/Discussion Items**

No changes needed.

**D. Board and Community Appreciations**

Kara shared an appreciation for the support in Manzanita while Teacher Amy is out on a Leave.

Ana shared an appreciation for the Reading Buddies.

Sarah shared an appreciation for staff, and for the upcoming classroom observations.  
Mr. Daniel appreciated afterschool staff.  
Ms. Feeney appreciated Teacher Lisa and Mr. Daniel.

**E. Board Member Comment**

No comments by Board members on items not on the agenda.

**F. Presentations from the Floor**

No public comments on items not on the agenda.

**G. Community Agreements Discussion**

Sarah framed the discussion on starting with the school's agreements used by staff, and then the board discussing how the agreements might translate for the board's use.

Welcome Discomfort is the first agreement that the board discussed. Mr. Daniel shared how the staff has agreements to communicate on issues as soon as possible and not to wait for meetings. Sarah shared about welcoming discomfort of an issue being raised, while avoiding attacks on individuals. Ms. Feeney shared that the nature of public school board meetings is that community members can come and share what they want, comfortable and uncomfortable things, and it can be uncomfortable for board members to sit and listen when that topic is not on the agenda and the board isn't legally allowed to go back and forth discussing that topic at that time. The board also discussed the agreement Learn from Silence. Sarah shared that it's important to support folks to speak up who may not usually do so.

No public comments on this item.

**II. Head of School Report**

**A. Head of School Report**

Ms. Feeney shared the Head of School Report.

Recent and upcoming events included the recent ACOE staff yearly visit; first round of NWEA complete; family observations November 3 - November 9; family conferences week of November 13th; and Minimum day week for family conference week.

County staff shared that they were impressed with student engagement across classrooms. Data highlights included improved rates of chronic absence for African American students and the growth in SBAC scores from the prior year.

There were also three teachers observing UMCS from two other schools at the same time. Earlier in the day, two members of the National Association of Charter School Authorizers visited (one from Colorado and one from Massachusetts). Amy Ng shared

that on her recent visit, the amount of noise produced by classrooms was a "Joy" -- hearing students engaging productively.

The Site Leadership Team SLT has been meeting every other week on Thursdays from 4:15 - 5:15pm. Working on priorities produced by staff last spring: Data Analysis; Instruction; Professional Development; and Staff Support.

Ms. Feeney shared a major Instructional Goal for the year: 60% of K, 3, 6th grade students will be proficient or master 60% of Math transition checklist items. To support achieving this goal, Ms. Feeney shared upcoming actions including getting an accurate baseline; and using data to schedule lesson study and instructional conversations throughout the year. Teachers are also working this year to calibrate on student mastery for those key transition skills, when students are using the Montessori materials, and connect those specific lessons to the CA state standards and how it is assessed traditionally. The SLT is supporting teachers with social emotional learning curriculum and resources. Ms. Feeney also shared the SLT's staff development goal that connectedness and feeling of inclusiveness will be at 90% or above by May 2024 as measured by staff surveys, and how the SLT will work to support that goal over the year.

On enrollment, Ms. Feeney shared that the school is at 353 students currently and 25 students have signed up for a tour on Nov 17th. On staffing, our new Occupational Therapist starts next week and still hiring for Student Support Assistants and Aftercare Program Leaders. Ms. Feeney was asked and she responded that the SSA positions are full time and aftercare may be part-time, but could include regular day work additionally.

Amy asked about effective enrollment strategies. Ms. Feeney responded that it's still difficult to know still coming back from the pandemic, but that for now folks coming on the tours are asked, and that interest in TK and K is very strong in particular.

No other public comments on this item.

### **III. Student Outcomes**

#### **A. Discussion of 2022-2023 Student Outcomes**

Mr. Daniel shared about recent statewide data released publicly by the state. Today will be high-level sharing with more details to go into at the committee level. On Spring 2023 SBAC, 40.79% and 25.7% of students met or exceeded standard in reading and math, respectively. Not shown on the slides, was a large jump in 7th grade proficiency, where the day-to-day program model shifts to more closely align with the more traditional form of assessing as done by the annual state exams. Chronic absence was higher overall than the county last year, but discussed previously, rates for African American students were 10% lower than the county. On ELPAC, the percentage of students reaching Level 3 and Level 4 ten or more percentage points higher than OUSD, and five to seven more percentage points higher than the county. Over 60% of UMCS English Learners scored in

Level 3 or Level 4. Finally, 2.1% of students were suspended last year, compared to OUSD's 3.5%.

No public comments on this item.

#### IV. Executive & Governance Committee

##### A. Discussion Item: Committee Report

Sarah shared the committee's report. Sarah shared about the need for the Board to hold more of the institutional understanding of the vision and the direction of the school. The Admin team are going to work to codify and clarify their recent work around the training center and high-fidelity Montessori, and then the Board can work to socialize that information with more people. The board discussed looking for examples of how schools represent this information visually. Amy asked about audience, Sarah shared that for now it's internal staff and board, and could be later further be augmented for families. Ms. Feeney emphasized moving from prior board's work of legal compliance towards student outcomes visioning (without losing legal compliance routines). Sarah shared about checking in again on this in January what support the Board may need to offer to Admin on this work. Sarah reminded the Board about Forms 700 as needed, along with recent Brown Act training materials.

No public comments on this item.

##### B. Discussion and votes on Board Members

S. Morrill made a motion to approve the board membership of Kara Fortuna for a second term.

A. Rhodes seconded the motion.

Sarah discussed Kara moving from an FAC-appointed rep to board member voted in by the rest of the board. No public comment on this item.

The board **VOTED** to approve the motion.

##### Roll Call

S. Morrill Aye

D. Williams Absent

G. Klein Absent

K. Fortuna Abstain

A. Rhodes Aye

S. Morrill made a motion to to approve board membership of Amy Ng for a two year term starting November 1.

K. Fortuna seconded the motion.

Amy shared background information about her interest in board leadership. Amy has younger students who went to a language immersion Montessori pre-school and spoke to her personal, family, and professional experiences that drive her interest in volunteering for the board.

Amy's term would begin November 1.

Daniel asked Amy about her interest in public Montessori. Amy responded that her students have become self-driven and self-advocates, are building independence at a young age.

The board **VOTED** unanimously to approve the motion.

**Roll Call**

G. Klein Absent

A. Rhodes Aye

K. Fortuna Aye

D. Williams Absent

S. Morrill Aye

**C. Board and Committee Officers & Members**

Sarah commented that Donald will complete his board term through the end of February. The board unanimously discussed that Amy Ng will join the Academic Committee.

No public comments on this item.

**V. Family Advisory Council**

**A. Discussion Item - Committee Report**

Ann shared that there will be an upcoming family morning coffee, and a Fall Fest Potluck. Left Coast Yoga has upcoming family night out fundraisers. The FAC will soon hear the Finance Committee's recommendation on our first annual donation specific to the UMCS Land Acknowledgement.

No public comments on this item.

**VI. Other Business**

**A. Oakland and California Updates**

Sarah shared that district five has an upcoming special election for OUSD school board and encouraged eligible voters to vote.

No public comments on this item.

**B. Approve Minutes from September 28, 2023 Regular Meeting**

K. Fortuna made a motion to approve the minutes from Regular Board Meeting on 09-28-23.

S. Morrill seconded the motion.

No discussion, questions, or public comments on this item.  
The board **VOTED** unanimously to approve the motion.

**Roll Call**

A. Rhodes Aye  
G. Klein Absent  
S. Morrill Aye  
K. Fortuna Aye  
D. Williams Absent

**C. Action Item - Vote on General Consent Report**

S. Morrill made a motion to approve the general consent report.  
K. Fortuna seconded the motion.  
No discussion, questions, or public comments on this item.  
The board **VOTED** unanimously to approve the motion.

**Roll Call**

G. Klein Absent  
S. Morrill Aye  
K. Fortuna Aye  
D. Williams Absent  
A. Rhodes Aye

**D. Collect New Business items for Future Meetings**

Kara commented about receiving future updates on the School Leadership Team's progress on their goals.

**VII. Closed Session**

**A. Closed Session Items**

At 6:58pm, Sarah announced that the Board would go into closed session on Public Employee Performance Evaluation - Head of School. No public comments on this item.

**VIII. Return to Open Session**

**A. Report out of any closed session action(s)**

At 7:22pm, the board returned to open session. No actions taken.

**IX. Closing Items**

**A. Adjourn Meeting**

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 7:22 PM.

Respectfully Submitted,  
K. Feeney

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### Documents used during the meeting

- Amy Ng Resume\_10.2023.pdf
- Kara Fortuna Resume - UMCS.pdf
- UMCS\_September\_Balance\_Sheet\_10.19.23.pdf
- UMCS\_September\_Cash\_Flow\_10.19.23.pdf
- UMCS\_September\_Forecast\_10.19.23.pdf
- UMCS\_Finance\_Committee\_Presentation\_10.19.23.pdf

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# Coversheet

## Action Item - Vote on General Consent Report

**Section:** V. Other Business  
**Item:** C. Action Item - Vote on General Consent Report  
**Purpose:** Vote  
**Submitted by:**  
**Related Material:** UMCS Oct FY24 Board Presentation.pdf  
UMCS October 2023 Balance Sheet 11.29.23.pdf  
UMCS FY24 1st Interim Financials.pdf  
UMCS October 2023 Cash Flow 11.29.23.pdf  
UMCS October 2023 Forecast 11.29.23.pdf



# Urban Montessori Board Update

EBONI WILLIAMS AND JOSH KEMP  
NOVEMBER 30, 2023





# Contents

- 1. 2023-24 Financial Update**
  - A. Current Forecast
  - B. Forecast Comparison
- 2. Multiyear Projections**
  - A. Multiyear Projection
  - B. Multiyear Metrics
- 3. Exhibits**
  - A. Current 2023-24 Forecast
  - B. 2023-24 Cash Flow
  - C. 2023-2026 Projections

# 2023-24 Forecast Update

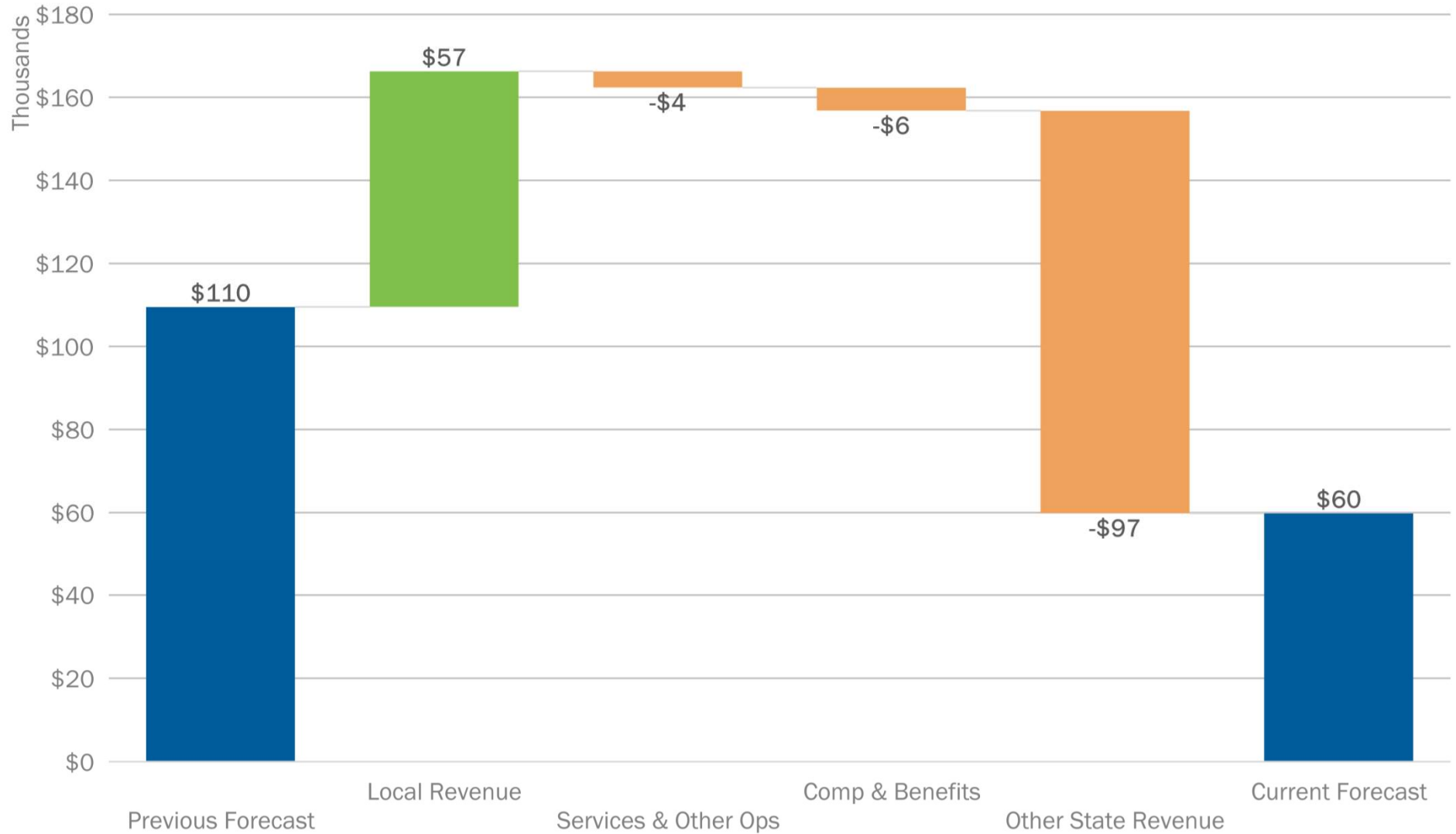
Actuals through 10/31/2023





# 2023-24 Forecast Update

## Revenue increases primarily due to afterschool



# Forecast Comparison

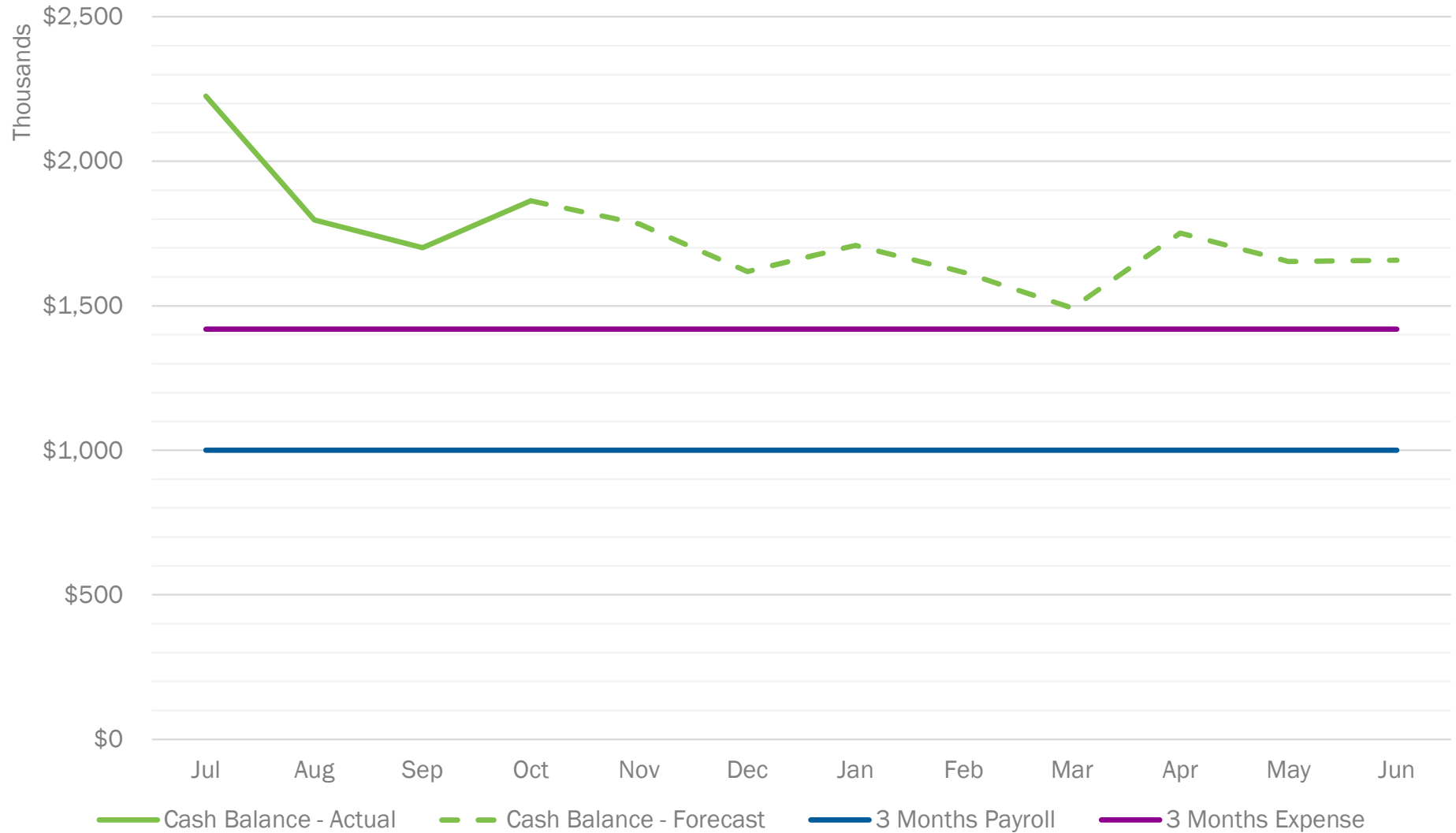


		2023-24	2023-24	Variance
		Previous Forecast	Current Forecast	
Revenue	LCFF Entitlement	3,782,296	3,782,296	-
	Federal Revenue	470,356	470,356	-
	Other State Revenues	1,112,877	1,015,935	(96,942)
	Local Revenues	221,765	278,502	56,737
	Fundraising and Grants	190,000	190,000	-
	<b>Total Revenue</b>	<b>5,777,294</b>	<b>5,737,089</b>	<b>(40,205)</b>
Expenses	Compensation and Benefits	3,997,489	4,003,052	(5,562)
	Books and Supplies	368,658	368,658	-
	Services and Other Operating	1,292,642	1,296,582	(3,940)
	Depreciation	8,964	8,964	-
	Other Outflows	-	-	-
	<b>Total Expenses</b>	<b>5,667,753</b>	<b>5,677,256</b>	<b>(9,502)</b>
	<b>Operating Income</b>	<b>109,540</b>	<b>59,833</b>	<b>(49,707)</b>
	Beginning Balance (Audited)	1,609,822	1,609,380	(442)
	Operating Income	109,540	59,833	(49,707)
	<b>Ending Fund Balance (incl. Depreciation)</b>	<b>1,719,362</b>	<b>1,669,213</b>	<b>(50,149)</b>
	<b>Ending Fund Balance as % of Expenses</b>	<b>30.3%</b>	<b>29.4%</b>	<b>-0.9%</b>



# 2023-24 Monthly Cash Flow Projection

Cash is steady with dips forecasted due to deferred revenue



# 1st Interim Report





# Forecast Summary

		2023-24	2024-25	2025-26
		<b>Current Forecast</b>	<b>Projected Budget</b>	<b>Projected Budget</b>
Revenue	LCFF Entitlement	3,782,296	4,296,037	4,639,235
	Federal Revenue	470,356	213,627	276,697
	Other State Revenues	1,015,935	947,062	763,154
	Local Revenues	278,502	280,000	285,773
	Fundraising and Grants	190,000	65,000	65,000
	<b>Total Revenue</b>	<b>5,737,089</b>	<b>5,801,725</b>	<b>6,029,859</b>
Expenses	Compensation and Benefits	4,003,052	4,182,212	4,372,738
	Books and Supplies	368,658	364,252	344,591
	Services and Other Operating Expenditures	1,296,582	1,199,481	1,267,625
	Depreciation	8,964	8,964	3,735
	Other Outflows	-	-	-
	<b>Total Expenses</b>	<b>5,677,256</b>	<b>5,754,909</b>	<b>5,988,688</b>
	<b>Operating Income</b>	<b>59,833</b>	<b>46,816</b>	<b>41,171</b>
	Beginning Balance (Audited)	1,609,380	1,669,213	1,716,029
	Operating Income	59,833	46,816	41,171
<b>Ending Fund Balance (incl. Depreciation)</b>		<b>1,669,213</b>	<b>1,716,029</b>	<b>1,757,200</b>
<b>Ending Fund Balance as % of Expenses</b>		<b>29.4%</b>	<b>29.8%</b>	<b>29.3%</b>





# Key Metrics

## Sustainability driven by enrollment and attendance

	FY24	FY25	FY26
Ending Fund Balance	1,669,213	1,716,029	1,757,200
Total Revenues per ADA	17,683	16,417	16,291
Total Expenses per ADA	17,498	16,284	16,180
Operating Income per ADA	184	132	111
Fund Balance as a % of Expenses	29%	30%	29%

**Urban Montessori**  
**Balance Sheet**  
**As of Oct FY2024**

	<b>Jun FY2023</b>	<b>Oct FY2024</b>
<b>ASSETS</b>		
Cash Balance	2,043,051	1,863,367
Accounts Receivable	648,146	38,905
Other Assets	121,334	41,570
Fixed Assets, Net	21,659	21,659
<b>TOTAL ASSETS</b>	<b>2,834,189</b>	<b>1,965,501</b>
<b>LIABILITIES &amp; EQUITY</b>		
Accounts Payable	129,672	28,678
Due to Others	102,400	102,400
Deferred Revenue	874,827	874,827
Current Loans and Other Payables	87,368	31,848
Long-Term Loans and Other Liabilities	30,542	30,542
Beginning Net Assets	1,513,606	1,609,380
Net Income (Loss) to Date	95,774	(712,173)
<b>TOTAL LIABILITIES &amp; EQUITY</b>	<b>2,834,189</b>	<b>1,965,501</b>

**Urban Montessori**  
**Multi-year Projection**  
**As of Oct FY2024**

	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>
	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>
<b>SUMMARY</b>			
<b>Revenue</b>			
LCFF Entitlement	3,782,296	4,296,037	4,639,235
Federal Revenue	470,356	213,627	276,697
Other State Revenues	1,015,935	947,062	763,154
Local Revenues	278,502	280,000	285,773
Fundraising and Grants	190,000	65,000	65,000
<b>Total Revenue</b>	<b>5,737,089</b>	<b>5,801,725</b>	<b>6,029,859</b>
<b>Expenses</b>			
Compensation and Benefits	4,003,052	4,182,212	4,372,738
Books and Supplies	368,658	364,252	344,591
Services and Other Operating Expenditures	1,296,582	1,199,481	1,267,625
Depreciation	8,964	8,964	3,735
Other Outflows	-	-	-
<b>Total Expenses</b>	<b>5,677,256</b>	<b>5,754,909</b>	<b>5,988,688</b>
<b>Operating Income</b>	<b>59,833</b>	<b>46,816</b>	<b>41,171</b>
<b>Fund Balance</b>			
Beginning Balance (Unaudited)	1,609,822	1,669,213	1,716,029
Audit Adjustment	(442)		
Beginning Balance (Audited)	1,609,380	1,669,213	1,716,029
Operating Income	59,833	46,816	41,171
<b>Ending Fund Balance</b>	<b>1,669,213</b>	<b>1,716,029</b>	<b>1,757,200</b>
<b>Total Revenue Per ADA</b>	17,683	16,417	16,291
<b>Total Expenses Per ADA</b>	17,498	16,284	16,180
<b>Operating Income Per ADA</b>	184	132	111
<b>Fund Balance as a % of Expenses</b>	29%	30%	29%

**Urban Montessori  
Multi-year Projection  
As of Oct FY2024**

	<b>Year 1 2023-24</b>	<b>Year 2 2024-25</b>	<b>Year 3 2025-26</b>
<b>Key Assumptions</b>			
<b>Enrollment Breakdown</b>			
TK	39	45	45
K	47	45	45
1	37	46	44
2	42	40	46
3	26	41	40
4	50	30	40
5	41	48	29
6	29	40	44
7	20	28	39
8	16	17	26
<b>Total Enrolled</b>	<b>347</b>	<b>380</b>	<b>398</b>
<b>ADA %</b>			
K-3	93.5%	93.0%	93.0%
4-6	93.5%	93.0%	93.0%
7-8	93.5%	93.0%	93.0%
<b>Average ADA %</b>	<b>93.5%</b>	<b>93.0%</b>	<b>93.0%</b>
<b>ADA</b>			
K-3	179	202	205
4-6	112	110	105
7-8	34	42	60
<b>Total ADA</b>	<b>324</b>	<b>353</b>	<b>370</b>

**Urban Montessori**  
**Multi-year Projection**  
**As of Oct FY2024**

	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>
	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>
<b>REVENUE</b>			
<b>LCFF Entitlement</b>			
8011 Charter Schools General Purpose Entitlement - State Aid	1,758,373	2,051,459	2,251,916
8012 Education Protection Account Entitlement	933,554	1,056,917	1,143,400
8096 Charter Schools in Lieu of Property Taxes	1,090,369	1,187,661	1,243,918
<b>SUBTOTAL - LCFF Entitlement</b>	<b>3,782,296</b>	<b>4,296,037</b>	<b>4,639,235</b>
<b>Federal Revenue</b>			
8181 Special Education - Entitlement	42,380	45,110	49,400
8220 Child Nutrition Programs	108,588	122,483	180,181
8291 Title I	29,582	30,469	31,384
8292 Title II	5,403	5,565	5,732
8294 Title IV	10,000	10,000	10,000
8299 All Other Federal Revenue	274,403	-	-
<b>SUBTOTAL - Federal Revenue</b>	<b>470,356</b>	<b>213,627</b>	<b>276,697</b>
<b>Other State Revenue</b>			
8319 Other State Apportionments - Prior Years	1,290	-	-
8381 Special Education - Entitlement (State)	287,917	313,348	328,191
8382 Special Education Reimbursement (State)	23,968	23,968	23,968
8520 Child Nutrition - State	88,845	100,213	12,012
8550 Mandated Cost Reimbursements	5,853	6,693	7,531
8560 State Lottery Revenue	84,380	91,909	96,263
8590 All Other State Revenue	359,504	230,188	102,667
8593 Expanded Learning Opportunities Program	164,178	180,743	192,523
<b>SUBTOTAL - Other State Revenue</b>	<b>1,015,935</b>	<b>947,062</b>	<b>763,154</b>
<b>Local Revenue</b>			
8676 After School Program Revenue	206,696	230,000	235,773
8699 All Other Local Revenue	3,806	-	-
8702 Oakland Measure G1	68,000	50,000	50,000
<b>SUBTOTAL - Local Revenue</b>	<b>278,502</b>	<b>280,000</b>	<b>285,773</b>
<b>Fundraising and Grants</b>			
8801 Family Fundraising	50,000	50,000	50,000
8802 Private Grants	125,000	-	-
8814 Field Trips Donations	15,000	15,000	15,000
<b>SUBTOTAL - Fundraising and Grants</b>	<b>190,000</b>	<b>65,000</b>	<b>65,000</b>
<b>TOTAL REVENUE</b>	<b>5,737,089</b>	<b>5,801,725</b>	<b>6,029,859</b>

**Urban Montessori**  
**Multi-year Projection**  
**As of Oct FY2024**

	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>
	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>
<b>EXPENSES</b>			
<b>Compensation &amp; Benefits</b>			
<b>Certificated Salaries</b>			
1100 Lead Teacher Salaries	922,843	950,528	979,044
1148 Special Education Salaries	426,383	439,174	452,349
1150 Support Teacher Salaries	432,507	448,474	506,177
1170 Measure G1 Stipends	50,000	58,000	58,000
1300 Certificated Supervisor & Administrator Salaries	398,100	410,043	422,344
<b>SUBTOTAL - Certificated Salaries</b>	<b>2,229,833</b>	<b>2,306,219</b>	<b>2,417,915</b>
<b>Classified Salaries</b>			
2102 Student Support Staff	245,711	263,493	271,398
2300 Classified Supervisor & Administrator Salaries	112,398	115,770	119,243
2400 Classified Clerical & Office Salaries	241,551	248,798	256,262
2900 Classified Substitutes	34,540	35,576	36,643
2905 Other Classified - After School	258,476	284,821	293,365
<b>SUBTOTAL - Classified Salaries</b>	<b>892,677</b>	<b>948,458</b>	<b>976,911</b>
<b>Employee Benefits</b>			
3100 STRS	436,322	451,971	473,982
3300 OASDI-Medicare-Alternative	97,239	102,270	105,846
3400 Health & Welfare Benefits	294,948	310,577	333,250
3500 Unemployment Insurance	14,510	23,606	24,037
3600 Workers Comp Insurance	37,523	39,111	40,796
<b>SUBTOTAL - Employee Benefits</b>	<b>880,542</b>	<b>927,536</b>	<b>977,911</b>
<b>Books &amp; Supplies</b>			
4100 Approved Textbooks & Core Curricula Materials	20,000	20,600	10,000
4200 Books & Other Reference Materials	3,103	3,196	1,000
4320 Educational Software	9,270	9,548	5,000
4325 Instructional Materials & Supplies	25,000	25,750	10,000
4326 Art & Music Supplies	7,000	7,210	5,000
4330 Office Supplies	6,695	6,896	4,000
4335 PE Supplies	2,060	2,122	2,000
4340 SpEd Materials & Supplies	2,060	2,122	5,000
4400 Training Center Expenses	30,000	-	-
4410 Classroom Furniture, Equipment & Supplies	17,000	17,510	15,000
4420 Computers: individual items less than \$5k	17,620	14,244	14,671
4430 Non Classroom Related Furniture, Equipment & Supplies	2,500	2,575	2,000
4700 Snacks	23,767	24,480	25,215
4710 Student Food Services	197,433	222,696	240,242
4720 Other Food	5,150	5,305	5,464
<b>SUBTOTAL - Books and Supplies</b>	<b>368,658</b>	<b>364,252</b>	<b>344,591</b>
<b>Services &amp; Other Operating Expenses</b>			
5215 Travel - Mileage, Parking, Tolls	1,712	1,763	1,816
5305 Dues & Membership - Professional	20,000	20,000	20,600
5450 Insurance - Other	73,119	75,313	77,572
5515 Janitorial, Gardening Services & Supplies	103,000	106,090	109,273

**Urban Montessori  
Multi-year Projection  
As of Oct FY2024**

	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>
	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>
5520 Security	10,000	10,300	10,609
5535 Utilities - All Utilities	77,358	79,679	82,069
5605 Equipment Leases	14,004	14,424	14,857
5610 Rent	158,237	221,532	228,178
5615 Repairs and Maintenance - Building	100,000	50,000	51,500
5803 Accounting Fees	24,382	25,113	25,867
5805 Administrative Fees	6,978	7,187	7,403
5809 Banking Fees	2,060	2,122	2,185
5812 Business Services	133,000	137,500	142,000
5815 Consultants - Instructional	20,150	20,755	21,377
5820 Consultants - Non Instructional - Custom 1	38,075	20,600	21,218
5824 District Oversight Fees	37,823	42,960	46,392
5826 Directors Contingency	57,823	-	-
5827 Middle School Program expenses (8816 offset)	1,976	2,035	2,096
5830 Field Trips Expenses	5,000	5,150	1,000
5833 Fines and Penalties	1,030	1,061	1,093
5836 Fingerprinting	1,743	1,795	1,849
5839 Fundraising Expenses	12,024	12,385	12,757
5845 Legal Fees	30,000	30,900	25,000
5851 Marketing and Student Recruiting	18,685	30,000	30,900
5857 Payroll Fees	6,950	7,158	7,373
5860 Printing and Reproduction	1,061	1,093	1,126
5861 Prior Yr Exp (not accrued)	23,738	-	-
5863 Professional Development	71,370	73,511	75,716
5869 Special Education Contract Instructors	140,300	90,000	125,000
5872 Special Education Encroachment	13,965	15,304	16,236
5875 Staff Recruiting	4,120	4,244	4,371
5878 Student Assessment	8,500	8,755	9,018
5880 Student Health Services	6,180	6,365	6,556
5881 Student Information System	25,750	26,523	27,318
5884 Substitutes	-	-	8,000
5887 Technology Services	13,390	13,792	14,205
5910 Communications - Internet / Website Fees	17,564	18,090	18,633
5915 Postage and Delivery	3,497	3,602	3,710
5920 Communications - Telephone & Fax	12,020	12,381	12,752
<b>SUBTOTAL - Services &amp; Other Operating Exp.</b>	<b>1,296,582</b>	<b>1,199,481</b>	<b>1,267,625</b>
<b>Depreciation Expense</b>			
6900 Depreciation	8,964	8,964	3,735
<b>SUBTOTAL - Depreciation Expense</b>	<b>8,964</b>	<b>8,964</b>	<b>3,735</b>
<b>Other Outflows</b>			
<b>SUBTOTAL - Other Outflows</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL EXPENSES</b>	<b>5,677,256</b>	<b>5,754,909</b>	<b>5,988,688</b>

**Urban Montessori  
Monthly Cash Forecast  
As of Oct FY2024**

	2023-24													Forecast	Remaining Balance
	Actuals & Forecast														
	Jul Actuals	Aug Actuals	Sep Actuals	Oct Actuals	Nov Forecast	Dec Forecast	Jan Forecast	Feb Forecast	Mar Forecast	Apr Forecast	May Forecast	Jun Forecast			
<b>Beginning Cash</b>	<b>2,043,051</b>	<b>2,225,516</b>	<b>1,796,887</b>	<b>1,701,362</b>	<b>1,863,367</b>	<b>1,783,235</b>	<b>1,618,601</b>	<b>1,708,805</b>	<b>1,615,385</b>	<b>1,492,524</b>	<b>1,752,158</b>	<b>1,653,116</b>			
<b>REVENUE</b>															
LCFF Entitlement	-	77,375	256,559	444,376	218,912	218,912	444,375	218,912	261,087	601,688	266,950	266,950	3,782,296	506,200	
Federal Revenue	-	-	-	970	22,105	79,460	10,859	22,105	79,460	10,859	22,105	121,840	470,356	100,594	
Other State Revenue	15,942	25,349	38,103	47,835	54,035	173,869	53,456	71,784	163,902	49,343	67,671	163,902	1,015,935	90,744	
Other Local Revenue	11,044	8,544	35,218	40,425	17,675	17,675	17,675	17,675	17,675	17,675	17,675	85,675	278,502	(26,126)	
Fundraising & Grants	250	29	500	414	29,851	29,851	21,517	21,517	21,517	21,517	21,517	21,517	190,000	-	
<b>TOTAL REVENUE</b>	<b>27,236</b>	<b>111,297</b>	<b>330,380</b>	<b>534,020</b>	<b>342,578</b>	<b>519,765</b>	<b>547,882</b>	<b>351,993</b>	<b>543,641</b>	<b>701,082</b>	<b>395,918</b>	<b>659,884</b>	<b>5,737,089</b>	<b>671,412</b>	
<b>EXPENSES</b>															
Certificated Salaries	57,371	220,979	194,928	197,424	185,901	199,459	185,901	185,901	185,901	185,901	235,901	194,264	2,229,833	-	
Classified Salaries	29,500	60,864	72,076	76,678	71,694	83,497	83,497	83,497	83,497	83,497	83,497	80,883	892,677	-	
Employee Benefits	33,661	107,906	52,359	71,203	73,718	82,061	85,153	80,074	80,074	75,831	85,834	52,669	880,542	-	
Books & Supplies	4,171	21,889	18,283	25,796	40,693	31,115	32,211	31,851	32,826	32,638	32,494	29,795	368,658	34,894	
Services & Other Operating Expenses	144,025	135,189	112,922	73,834	72,103	123,344	77,029	70,202	119,280	69,693	63,348	126,803	1,296,582	108,812	
Capital Outlay & Depreciation	-	-	-	-	1,121	1,121	1,121	1,121	1,121	1,121	1,121	1,121	8,964	-	
Other Outflows	-	-	1,101	2,948	(4,049)	-	-	-	-	-	-	-	-	-	
<b>TOTAL EXPENSES</b>	<b>268,728</b>	<b>546,827</b>	<b>451,668</b>	<b>447,882</b>	<b>441,180</b>	<b>520,597</b>	<b>464,912</b>	<b>452,646</b>	<b>502,700</b>	<b>448,681</b>	<b>502,194</b>	<b>485,534</b>	<b>5,677,256</b>	<b>143,706</b>	
<b>Operating Cash Inflow (Outflow)</b>	<b>(241,493)</b>	<b>(435,530)</b>	<b>(121,289)</b>	<b>86,139</b>	<b>(98,603)</b>	<b>(831)</b>	<b>82,971</b>	<b>(100,653)</b>	<b>40,941</b>	<b>252,401</b>	<b>(106,276)</b>	<b>174,350</b>	<b>59,833</b>	<b>527,706</b>	
Revenues - Prior Year Accruals	477,382	-	7,992	122,866	21,581	-	-	-	-	-	-	-	-	-	
Accounts Receivable - Current Year	-	1,000	-	-	2,750	-	-	-	-	-	-	-	-	-	
Other Assets	79,764	-	-	-	-	-	-	-	-	-	-	-	30,100	-	
Fixed Assets	-	-	-	-	1,121	1,121	1,121	1,121	1,121	1,121	1,121	1,121	1,121	-	
Expenses - Prior Year Accruals	(15,625)	-	-	(50,000)	1,953	1,953	1,953	1,953	1,953	1,953	1,953	1,953	1,953	-	
Accounts Payable - Current Year	(39,223)	(1,911)	10,117	(5,087)	(13,094)	-	-	-	-	-	-	-	-	-	
Summerholdback for Teachers	(78,340)	7,812	7,654	8,088	4,160	4,160	4,160	4,160	4,160	4,160	4,160	(1,307)	-	-	
Other Liabilities	-	-	-	-	-	(171,036)	-	-	(171,036)	-	-	(201,578)	-	-	
<b>Ending Cash</b>	<b>2,225,516</b>	<b>1,796,887</b>	<b>1,701,362</b>	<b>1,863,367</b>	<b>1,783,235</b>	<b>1,618,601</b>	<b>1,708,805</b>	<b>1,615,385</b>	<b>1,492,524</b>	<b>1,752,158</b>	<b>1,653,116</b>	<b>1,657,754</b>			



**Urban Montessori**  
**Income Statement**  
**As of Oct FY2024**

	Actual			YTD	Budget							
	Aug	Sep	Oct		Actual YTD	Approved Budget v1	Previous Forecast	Current Forecast	Previous Forecast vs. Current Forecast	Approved Budget v1 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
<b>SUMMARY</b>												
<b>Revenue</b>												
LCFF Entitlement	77,375	256,559	444,376	778,310	3,918,738	3,782,296	3,782,296	-	(136,442)	3,003,986	21%	
Federal Revenue	-	-	970	970	341,638	470,356	470,356	-	128,718	469,386	0%	
Other State Revenues	25,349	38,103	47,835	127,229	903,476	1,112,877	1,015,935	(96,942)	112,459	888,706	13%	
Local Revenues	8,544	35,218	40,425	95,230	231,349	221,765	278,502	56,737	47,153	183,272	34%	
Fundraising and Grants	29	500	414	1,193	190,000	190,000	190,000	-	-	188,807	1%	
<b>Total Revenue</b>	<b>111,297</b>	<b>330,380</b>	<b>534,020</b>	<b>1,002,933</b>	<b>5,585,200</b>	<b>5,777,294</b>	<b>5,737,089</b>	<b>(40,205)</b>	<b>151,888</b>	<b>4,734,156</b>	<b>17%</b>	
<b>Expenses</b>												
Compensation and Benefits	389,749	319,362	345,304	1,174,948	4,189,306	3,997,489	4,003,052	(5,562)	186,255	2,828,103	29%	
Books and Supplies	21,889	18,283	25,796	70,139	347,193	368,658	368,658	-	(21,465)	298,519	19%	
Services and Other Operating Expenditures	135,189	112,922	73,834	465,969	1,012,211	1,292,642	1,296,582	(3,940)	(284,371)	830,613	36%	
Depreciation	-	-	-	-	8,986	8,964	8,964	-	22	8,964	0%	
Other Outflows	-	1,101	2,948	4,049	-	-	-	-	-	(4,049)		
<b>Total Expenses</b>	<b>546,827</b>	<b>451,668</b>	<b>447,882</b>	<b>1,715,105</b>	<b>5,557,696</b>	<b>5,667,753</b>	<b>5,677,256</b>	<b>(9,502)</b>	<b>(119,560)</b>	<b>3,962,150</b>	<b>30%</b>	
<b>Operating Income</b>	<b>(435,530)</b>	<b>(121,289)</b>	<b>86,139</b>	<b>(712,173)</b>	<b>27,504</b>	<b>109,540</b>	<b>59,833</b>	<b>(49,707)</b>	<b>32,329</b>	<b>772,006</b>		
<b>Fund Balance</b>												
Beginning Balance (Audited)					1,564,376	1,609,822	1,609,380					
Operating Income					27,504	109,540	59,833					
<b>Ending Fund Balance</b>					<b>1,591,880</b>	<b>1,719,362</b>	<b>1,669,213</b>					
Fund Balance as a % of Expenses					29%	30%	29%					

**Urban Montessori**  
**Income Statement**  
**As of Oct FY2024**

	Actual			YTD	Budget							
	Aug	Sep	Oct		Actual YTD	Approved Budget v1	Previous Forecast	Current Forecast	Previous Forecast vs. Current Forecast	Approved Budget v1 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
<b>KEY ASSUMPTIONS</b>												
<b>Enrollment Summary</b>												
K-3					200	191	191	-	(9)			
4-6					115	120	120	-	5			
7-8					47	36	36	-	(11)			
<b>Total Enrolled</b>					<b>362</b>	<b>347</b>	<b>347</b>	-	(15)			
<b>ADA %</b>												
K-3					93.5%	93.5%	93.5%	0.0%	0.0%			
4-6					93.5%	93.5%	93.5%	0.0%	0.0%			
7-8					93.5%	93.5%	93.5%	0.0%	0.0%			
<b>Average ADA %</b>					<b>93.5%</b>	<b>93.5%</b>	<b>93.5%</b>	<b>0.0%</b>	<b>0.0%</b>			
<b>ADA</b>												
K-3					187.00	178.59	178.59	-	(8.41)			
4-6					107.53	112.20	112.20	-	4.67			
7-8					43.95	33.66	33.66	-	(10.29)			
<b>Total ADA</b>					<b>338.48</b>	<b>324.45</b>	<b>324.45</b>	-	(14.03)			

**Urban Montessori**  
**Income Statement**  
**As of Oct FY2024**

		Actual			YTD	Budget						
		Aug	Sep	Oct	Actual YTD	Approved Budget v1	Previous Forecast	Current Forecast	Previous Forecast vs. Current Forecast	Approved Budget v1 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
<b>REVENUE</b>												
<b>LCFF Entitlement</b>												
8011	Charter Schools General Purpose Entitlement - State Aid	77,375	77,375	139,275	294,025	1,885,376	1,758,373	1,758,373	-	(127,003)	1,464,348	17%
8012	Education Protection Account Entitlement	-	-	225,464	225,464	973,922	933,554	933,554	-	(40,369)	708,090	24%
8096	Charter Schools in Lieu of Property Taxes	-	179,184	79,637	258,821	1,059,439	1,090,369	1,090,369	-	30,930	831,548	24%
<b>SUBTOTAL - LCFF Entitlement</b>		<b>77,375</b>	<b>256,559</b>	<b>444,376</b>	<b>778,310</b>	<b>3,918,738</b>	<b>3,782,296</b>	<b>3,782,296</b>	<b>-</b>	<b>(136,442)</b>	<b>3,003,986</b>	<b>21%</b>
<b>Federal Revenue</b>												
8181	Special Education - Entitlement	-	-	-	-	40,750	42,380	42,380	-	1,630	42,380	0%
8220	Child Nutrition Programs	-	-	970	970	154,476	108,588	108,588	-	(45,888)	107,618	1%
8291	Title I	-	-	-	-	31,880	29,582	29,582	-	(2,298)	29,582	0%
8292	Title II	-	-	-	-	5,610	5,403	5,403	-	(207)	5,403	0%
8294	Title IV	-	-	-	-	8,922	10,000	10,000	-	1,078	10,000	0%
8299	All Other Federal Revenue	-	-	-	-	100,000	274,403	274,403	-	174,403	274,403	0%
<b>SUBTOTAL - Federal Revenue</b>		<b>-</b>	<b>-</b>	<b>970</b>	<b>970</b>	<b>341,638</b>	<b>470,356</b>	<b>470,356</b>	<b>-</b>	<b>128,718</b>	<b>469,386</b>	<b>0%</b>
<b>Other State Revenue</b>												
8319	Other State Apportionments - Prior Years	-	-	1,290	1,290	-	-	1,290	1,290	1,290	0	100%
8381	Special Education - Entitlement (State)	15,942	28,696	29,029	89,609	300,119	287,917	287,917	-	(12,202)	198,308	31%
8382	Special Education Reimbursement (State)	1,198	1,198	2,157	4,553	18,150	23,968	23,968	-	5,818	19,415	19%
8520	Child Nutrition - State	-	-	583	583	72,089	88,845	88,845	-	16,756	88,262	1%
8550	Mandated Cost Reimbursements	-	-	-	-	5,880	5,880	5,853	(27)	(27)	5,853	0%
8560	State Lottery Revenue	-	-	-	-	83,786	84,380	84,380	-	594	84,380	0%
8590	All Other State Revenue	-	-	-	-	235,944	457,709	359,504	(98,205)	123,560	359,504	0%
8593	Expanded Learning Opportunities Program	8,209	8,209	14,776	31,194	187,508	164,178	164,178	-	(23,330)	132,984	19%
<b>SUBTOTAL - Other State Revenue</b>		<b>25,349</b>	<b>38,103</b>	<b>47,835</b>	<b>127,229</b>	<b>903,476</b>	<b>1,112,877</b>	<b>1,015,935</b>	<b>(96,942)</b>	<b>112,459</b>	<b>888,706</b>	<b>13%</b>
<b>Local Revenue</b>												
8676	After School Program Revenue	8,544	27,203	27,056	65,225	153,765	153,765	206,696	52,931	52,931	141,471	32%
8699	All Other Local Revenue	-	-	205	205	-	-	3,806	3,806	3,806	3,600	5%
8702	Oakland Measure G1	-	-	-	-	77,584	68,000	68,000	-	(9,584)	68,000	0%
8999	Uncategorized Revenue	-	8,015	13,163	29,800	-	-	-	-	-	(29,800)	
<b>SUBTOTAL - Local Revenue</b>		<b>8,544</b>	<b>35,218</b>	<b>40,425</b>	<b>95,230</b>	<b>231,349</b>	<b>221,765</b>	<b>278,502</b>	<b>56,737</b>	<b>47,153</b>	<b>183,272</b>	<b>34%</b>
<b>Fundraising and Grants</b>												
8801	Family Fundraising	29	500	414	943	50,000	50,000	50,000	-	-	49,057	2%
8802	Private Grants	-	-	-	250	125,000	125,000	125,000	-	-	124,750	0%
8814	Field Trips Donations	-	-	-	-	15,000	15,000	15,000	-	-	15,000	0%
<b>SUBTOTAL - Fundraising and Grants</b>		<b>29</b>	<b>500</b>	<b>414</b>	<b>1,193</b>	<b>190,000</b>	<b>190,000</b>	<b>190,000</b>	<b>-</b>	<b>-</b>	<b>188,807</b>	<b>1%</b>
<b>TOTAL REVENUE</b>		<b>111,297</b>	<b>330,380</b>	<b>534,020</b>	<b>1,002,933</b>	<b>5,585,200</b>	<b>5,777,294</b>	<b>5,737,089</b>	<b>(40,205)</b>	<b>151,888</b>	<b>4,734,156</b>	<b>17%</b>

**Urban Montessori**  
**Income Statement**  
**As of Oct FY2024**

Actual			YTD	Budget								
Aug	Sep	Oct	Actual YTD	Approved Budget v1	Previous Forecast	Current Forecast	Previous Forecast vs. Current Forecast	Approved Budget v1 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent		
<b>EXPENSES</b>												
<b>Compensation &amp; Benefits</b>												
<b>Certificated Salaries</b>												
1100	Lead Teacher Salaries	91,179	94,233	95,142	288,669	978,256	922,843	922,843	-	55,413	634,174	31%
1148	Special Education Salaries	45,550	28,700	26,694	102,544	430,908	426,383	426,383	-	4,525	323,839	24%
1150	Support Teacher Salaries	42,942	38,671	43,240	139,056	548,905	432,507	432,507	-	116,398	293,452	32%
1170	Measure G1 Stipends	-	-	-	-	58,000	58,000	50,000	8,000	8,000	50,000	0%
1300	Certificated Supervisor & Administrator Salaries	41,308	33,325	32,347	140,433	398,100	398,100	398,100	-	-	257,667	35%
<b>SUBTOTAL - Certificated Salaries</b>		<b>220,979</b>	<b>194,928</b>	<b>197,424</b>	<b>670,702</b>	<b>2,414,169</b>	<b>2,237,833</b>	<b>2,229,833</b>	<b>8,000</b>	<b>184,336</b>	<b>1,559,131</b>	<b>30%</b>
<b>Classified Salaries</b>												
2102	Student Support Staff	14,372	15,340	15,345	45,056	246,335	245,711	245,711	-	624	200,654	18%
2300	Classified Supervisor & Administrator Salaries	9,366	9,366	9,366	37,466	112,398	112,398	112,398	-	-	74,932	33%
2400	Classified Clerical & Office Salaries	21,380	20,840	20,902	77,342	236,531	241,551	241,551	-	(5,020)	164,210	32%
2900	Classified Substitutes	3,436	4,267	2,381	10,084	22,512	34,540	34,540	-	(12,028)	24,456	29%
2905	Other Classified - After School	12,311	22,262	28,685	69,171	200,840	234,359	258,476	(24,117)	(57,636)	189,306	27%
<b>SUBTOTAL - Classified Salaries</b>		<b>60,864</b>	<b>72,076</b>	<b>76,678</b>	<b>239,118</b>	<b>818,616</b>	<b>868,559</b>	<b>892,677</b>	<b>(24,117)</b>	<b>(74,061)</b>	<b>653,558</b>	<b>27%</b>
<b>Employee Benefits</b>												
3100	STRS	38,884	39,232	39,532	127,967	463,076	436,322	436,322	-	26,754	308,355	29%
3300	OASDI-Medicare-Alternative	7,026	7,403	7,787	25,514	96,990	96,006	97,239	(1,233)	(249)	71,725	26%
3400	Health & Welfare Benefits	57,834	1,486	19,858	84,577	343,787	307,190	294,948	12,242	48,839	210,371	29%
3500	Unemployment Insurance	510	586	374	1,505	13,820	14,250	14,510	(261)	(691)	13,005	10%
3600	Workers Comp Insurance	3,652	3,652	3,652	25,565	38,848	37,330	37,523	(194)	1,325	11,958	68%
<b>SUBTOTAL - Employee Benefits</b>		<b>107,906</b>	<b>52,359</b>	<b>71,203</b>	<b>265,128</b>	<b>956,521</b>	<b>891,097</b>	<b>880,542</b>	<b>10,555</b>	<b>75,979</b>	<b>615,414</b>	<b>30%</b>
<b>Books &amp; Supplies</b>												
4100	Approved Textbooks & Core Curricula Materials	7,552	-	-	7,552	15,000	20,000	20,000	-	(5,000)	12,448	38%
4200	Books & Other Reference Materials	(84)	37	353	306	3,103	3,103	3,103	-	-	2,797	10%
4320	Educational Software	-	-	-	-	9,270	9,270	9,270	-	-	9,270	0%
4325	Instructional Materials & Supplies	5,828	1,215	2,136	10,058	10,000	25,000	25,000	-	(15,000)	14,942	40%
4326	Art & Music Supplies	220	49	1,283	1,552	7,000	7,000	7,000	-	-	5,448	22%
4330	Office Supplies	738	357	221	1,343	6,695	6,695	6,695	-	-	5,352	20%
4335	PE Supplies	-	192	265	457	2,060	2,060	2,060	-	-	1,603	22%
4340	SpEd Materials & Supplies	1,059	-	200	1,920	2,060	2,060	2,060	-	-	140	93%
4400	Training Center Expenses	-	-	-	-	30,000	30,000	30,000	-	-	30,000	0%
4410	Classroom Furniture, Equipment & Supplies	1,347	678	569	2,761	7,000	17,000	17,000	-	(10,000)	14,239	16%
4420	Computers: individual items less than \$5k	1,044	905	-	1,959	17,620	17,620	17,620	-	-	15,661	11%
4430	Non Classroom Related Furniture, Equipment & Supplies	-	-	143	578	2,500	2,500	2,500	-	-	1,922	23%
4700	Snacks	711	1,441	2,561	4,713	23,767	23,767	23,767	-	-	19,054	20%
4710	Student Food Services	2,808	13,408	18,064	36,274	205,968	197,433	197,433	-	8,535	161,159	18%
4720	Other Food	666	-	-	666	5,150	5,150	5,150	-	-	4,484	13%
<b>SUBTOTAL - Books and Supplies</b>		<b>21,889</b>	<b>18,283</b>	<b>25,796</b>	<b>70,139</b>	<b>347,193</b>	<b>368,658</b>	<b>368,658</b>	<b>-</b>	<b>(21,465)</b>	<b>298,519</b>	<b>19%</b>
<b>Services &amp; Other Operating Expenses</b>												
5215	Travel - Mileage, Parking, Tolls	-	-	1,581	1,581	1,712	1,712	1,712	-	-	131	92%
5305	Dues & Membership - Professional	-	2,379	505	19,804	12,360	20,000	20,000	-	(7,640)	196	99%
5450	Insurance - Other	6,094	6,093	6,093	42,654	75,530	73,119	73,119	-	2,411	30,465	58%
5515	Janitorial, Gardening Services & Supplies	11,241	7,364	9,060	34,790	103,000	103,000	103,000	-	-	68,210	34%
5520	Security	3,246	927	265	4,873	10,000	10,000	10,000	-	-	5,127	49%
5535	Utilities - All Utilities	4,634	4,375	10,842	24,126	77,358	77,358	77,358	-	-	53,232	31%

**Urban Montessori**  
**Income Statement**  
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		Actual			YTD	Budget						
		Aug	Sep	Oct	Actual YTD	Approved Budget v1	Previous Forecast	Current Forecast	Previous Forecast vs. Current Forecast	Approved Budget v1 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
5605	Equipment Leases	1,979	931	935	3,845	14,004	14,004	14,004	-	-	10,159	27%
5610	Rent	-	39,559	-	39,559	162,154	158,237	158,237	-	3,917	118,678	25%
5615	Repairs and Maintenance - Building	19,388	10,523	53	43,660	20,600	100,000	100,000	-	(79,400)	56,340	44%
5803	Accounting Fees	-	3,150	-	3,150	24,382	24,382	24,382	-	-	21,232	13%
5805	Administrative Fees	-	-	-	-	6,978	6,978	6,978	-	-	6,978	0%
5809	Banking Fees	111	85	86	368	2,060	2,060	2,060	-	-	1,692	18%
5812	Business Services	10,917	11,417	11,083	44,333	133,000	133,000	133,000	-	-	88,667	33%
5815	Consultants - Instructional	-	-	1,810	1,810	5,150	20,150	20,150	-	(15,000)	18,340	9%
5820	Consultants - Non Instructional - Custom 1	8,315	3,405	1,085	17,805	18,075	38,075	38,075	-	(20,000)	20,270	47%
5824	District Oversight Fees	-	-	354	354	39,187	37,823	37,823	-	1,364	37,469	1%
5826	Directors Contingency	-	-	-	-	39,187	57,823	57,823	-	(18,636)	57,823	0%
5827	Middle School Program expenses (8816 offset)	-	-	-	-	1,976	1,976	1,976	-	-	1,976	0%
5830	Field Trips Expenses	-	-	55	55	5,000	5,000	5,000	-	-	4,945	1%
5833	Fines and Penalties	-	-	-	-	1,030	1,030	1,030	-	-	1,030	0%
5836	Fingerprinting	-	-	-	-	1,743	1,743	1,743	-	-	1,743	0%
5839	Fundraising Expenses	73	-	-	73	12,024	12,024	12,024	-	-	11,951	1%
5845	Legal Fees	8,457	-	-	13,359	30,000	30,000	30,000	-	-	16,642	45%
5851	Marketing and Student Recruiting	5,079	5,079	-	18,685	10,000	18,685	18,685	-	(8,685)	-	100%
5857	Payroll Fees	473	551	496	1,954	6,950	6,950	6,950	-	-	4,996	28%
5860	Printing and Reproduction	-	-	-	442	1,061	1,061	1,061	-	-	619	42%
5861	Prior Yr Exp (not accrued)	24,059	(205)	(116)	23,738	-	23,854	23,738	116	(23,738)	-	100%
5863	Professional Development	23,930	3,892	129	59,649	56,370	71,370	71,370	-	(15,000)	11,721	84%
5869	Special Education Contract Instructors	-	3,900	13,450	17,350	50,300	140,300	140,300	-	(90,000)	122,950	12%
5872	Special Education Encroachment	-	-	-	-	-	9,909	13,965	(4,056)	(13,965)	13,965	0%
5875	Staff Recruiting	-	-	-	-	4,120	4,120	4,120	-	-	4,120	0%
5878	Student Assessment	-	4,307	479	4,815	8,500	8,500	8,500	-	-	3,685	57%
5880	Student Health Services	1,812	237	-	2,173	6,180	6,180	6,180	-	-	4,007	35%
5881	Student Information System	2,410	867	867	17,310	25,750	25,750	25,750	-	-	8,440	67%
5887	Technology Services	1,263	2,377	13,556	17,382	13,390	13,390	13,390	-	-	(3,992)	130%
5910	Communications - Internet / Website Fees	609	609	69	1,897	17,564	17,564	17,564	-	-	15,667	11%
5915	Postage and Delivery	66	50	56	220	3,497	3,497	3,497	-	-	3,276	6%
5920	Communications - Telephone & Fax	1,033	1,049	1,042	4,157	12,020	12,020	12,020	-	-	7,863	35%
<b>SUBTOTAL - Services &amp; Other Operating Exp.</b>		<b>135,189</b>	<b>112,922</b>	<b>73,834</b>	<b>465,969</b>	<b>1,012,211</b>	<b>1,292,642</b>	<b>1,296,582</b>	<b>(3,940)</b>	<b>(284,371)</b>	<b>830,613</b>	<b>36%</b>
<b>Capital Outlay &amp; Depreciation</b>												
6900	Depreciation	-	-	-	-	8,986	8,964	8,964	-	22	8,964	0%
<b>SUBTOTAL - Capital Outlay &amp; Depreciation</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>8,986</b>	<b>8,964</b>	<b>8,964</b>	<b>-</b>	<b>22</b>	<b>8,964</b>	<b>0%</b>
<b>Other Outflows</b>												
7999	Uncategorized Expense	-	1,101	2,948	4,049	-	-	-	-	-	(4,049)	
<b>SUBTOTAL - Other Outflows</b>		<b>-</b>	<b>1,101</b>	<b>2,948</b>	<b>4,049</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(4,049)</b>	
<b>TOTAL EXPENSES</b>		<b>546,827</b>	<b>451,668</b>	<b>447,882</b>	<b>1,715,105</b>	<b>5,557,696</b>	<b>5,667,753</b>	<b>5,677,256</b>	<b>(9,502)</b>	<b>(119,560)</b>	<b>3,962,150</b>	<b>30%</b>