



Urban Montessori Charter School

Regular Board Meeting

Published on September 25, 2023 at 3:54 PM PDT

Date and Time

Thursday September 28, 2023 at 5:30 PM PDT

Location

4551 Steele Street, Oakland, CA 94619. Ring the front bell or call/text 510-290-4005 for entry. Signage on campus will direct you to the correct room, generally the Head of School's Office.

The public may comment and participate [via Zoom](#) if they prefer. The public may also email comments to board@urbanmontessori.org to be shared by the Board's Secretary during the meeting. Please make that intention clear in your email.

<https://us02web.zoom.us/j/82592855160?pwd=cG02OTRoUVdrdngwOTI2WFBrOTBzQT09>

Meeting ID: 825 9285 5160; Passcode 510 842 1181

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Members: Kara Fortuna, Greg Klein, Sarah Morrill (Chair), Ann Rhodes, Donald Williams

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Agenda

	Purpose	Presenter	Time
I. Opening Items			5:30 PM
A. Call the Meeting to Order		Sarah Morrill	
This meeting is being audio-recorded.			
B. Record Attendance		Greg Klein	1 m
C. Review of Action/Discussion Items	Discuss	Sarah Morrill	1 m
With input from the board, the Chair may decide, based upon a number of factors, to reorder the action/discussion items to best suit the needs of the meeting. No additional action/discussion items will be added at this time.			
D. Board and Community Appreciations		Sarah Morrill	5 m
Members of the Board and UMCS community may provide appreciations and affirmations during this time.			
E. Board Member Comment		Sarah Morrill	5 m

	Purpose	Presenter	Time
<p>Any board member wishing to speak to an issue regarding UMCS that does not pertain to an agenda item may do so at this time. No further discussion or action will take place following each board member’s comments.</p>			
F.	Presentations from the Floor	Sarah Morrill	10 m
<p>PRESENTATIONS ON NON-AGENDA ITEMS – Any person wishing to speak to any item not on the agenda will be granted three minutes to make a presentation. Speakers requiring translation shall have double time. Comments should refer to matters within the jurisdiction of this committee.</p> <p><i>“What if [we] listened to others so deeply that they felt loved, accepted, and safe in [our] presence, no matter what they had to say?” -- Steve Shapiro, Author</i></p>			
G.	Community Agreements Discussion	Discuss Sarah Morrill	15 m
<p>The Board will discuss two agreements and how it might be support us in our public board meetings.</p> <ul style="list-style-type: none"> • Welcome Discomfort - give it space and let it land in a place of growth • Learn from silence - listen with intent; Step up AND Step back 			
II.	Head of School Report		6:07 PM
<p>The Head of School and their designees will present topics of interest to the Board and the general public.</p>			
A.	Head of School Report	Discuss Sarah Morrill	5 m
<p>Report topics this meeting may include:</p> <ol style="list-style-type: none"> 1. Recent and upcoming events 2. Ongoing Professional Development and Staff Support 3. Student and Staff Attendance 4. Staffing and Enrollment Updates 			
III.	Family Advisory Council		6:12 PM
A.	Discussion Item - Committee Report	Discuss Kara Fortuna	5 m
IV.	Executive & Governance Committee		6:17 PM

	Purpose	Presenter	Time
A. Discussion Item: Committee Report	Discuss	Greg Klein	30 m

Brief discussion on having watched the [DeSoto ISD board meeting from April 17, 2023](#).

Discussion of [Effective School Board Framework](#) and "[About the Framework](#)".

Discussion and workshop time of what we have already heard our community share for what it wants students to know or be able to do.

Committee report may also include updates on:

- Upcoming Board trainings
- Head of School Evaluation process
- Board member recruitment ([short Board member job description](#))

Reminders:

- [Form 700](#), and [September 2023 Brown Act Training slides](#), and [related Feb 2023 Training Materials](#)

B. Board and Committee Officers & Members	Vote	Sarah Morrill	2 m
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As needed, the Board may take action to change its officers, as well as committee membership and leadership.

Current and archival information is [here](#).

V. Other Business 6:49 PM

A. Oakland and California Updates	Discuss	Greg Klein	5 m
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Updates and current events related to Oakland USD, Alameda County Office of Education, and California, and potential implications for UMCS.

B. Approve Minutes from August 24, 2023 Regular Meeting	Approve Minutes	Sarah Morrill	1 m
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C. Action Item - Vote on General Consent Report	Vote	Sarah Morrill	2 m
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General Consent Report for September 28, 2023

	Purpose	Presenter	Time
1. Vote to accept monthly Finance Committee Report Documents: Year-to-date forecast, presentation from Edtec, cashflow, balance sheet, and Unaudited Actuals			
2.			
[items may be linked or attached directly here in the agenda, or on BoardOnTrack under this date's Meeting and then "Documents."]			
D. Collect New Business items for Future Meetings	Discuss	Sarah Morrill	2 m
VI. Closed Session			6:59 PM
A. Closed Session Items	Discuss	Sarah Morrill	15 m
1. Public Employee Performance Evaluation - Head of School			
"Closed Session" is always agendized ahead of time as a "Discuss" item. If any votes are taken during any Closed Session, those are reported out publicly upon return to Open Session.			
VII. Return to Open Session			7:14 PM
A. Report out of any closed session action(s)	Vote	Sarah Morrill	1 m
"Return to Open Session" is always agendized ahead of time as a "Vote" item. It is not meant to indicate the the Board <i>shall</i> take an action at this time. If any votes are taken during any Closed Session, those are reported out publicly at this time on the agenda.			
VIII. Closing Items			7:15 PM
A. Adjourn Meeting	FYI	Sarah Morrill	

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Coversheet

Approve Minutes from August 24, 2023 Regular Meeting

Section: V. Other Business
Item: B. Approve Minutes from August 24, 2023 Regular Meeting
Purpose: Approve Minutes
Submitted by:
Related Material: Minutes for Regular Board Meeting on August 24, 2023



Urban Montessori Charter School

Minutes

Regular Board Meeting

Date and Time

Thursday August 24, 2023 at 5:30 PM

Location

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Directors Present

A. Rhodes (remote), G. Klein, K. Fortuna, S. Morrill

Directors Absent

D. Williams

Guests Present

D. Bissonnette, K. Feeney

I. Opening Items

A. Call the Meeting to Order

S. Morrill called a meeting of the board of directors of Urban Montessori Charter School to order on Thursday Aug 24, 2023 at 5:32 PM.

B. Record Attendance

C. Review of Action/Discussion Items

No changes needed.

D. Community Agreements Discussion

Sarah and Krishna shared that they would like to use future Board meetings to take one or two agreements at a time and discuss together how they can and should show up specifically at our public board meetings.

No public comments on this item.

E. Board and Community Appreciations

Greg appreciated Alana for stepping up to help with UMCS T Shirts.

Daniel appreciated Alana also for traffic volunteering, and the other traffic volunteers and staff. Sarah echoed that appreciation. Krishna echoed that appreciation.

Sarah appreciated staff for a great start to the school year.

Greg appreciated the staff members who have stepped into new roles this school year.

Krishna appreciated the newest members of the Admin Team.

Ann appreciated Ms. Isa and to Krishna and Daniel for supporting Sequoia and for a smooth transition into CA Poppy.

Sarah appreciated Ms. Melody for all she does and having aftercare on Day One.

Daniel appreciated Kevin, Mariah, and Steven who are day time staff also helping afterschool.

F. Board Member Comment

None.

G. Presentations from the Floor

No public comments on items not on the agenda.

II. Head of School Report

A. Head of School Report

Krishna shared her Head of School Report which is attached to this meeting in BoardOnTrack. She shared recent and upcoming events, including Back to School on Sept 6, Fall NWEA testing, and initial ELPAC assessment. Daniel shared that the second summer of the Oakland Montessori Training. Expanded Learning program during the summer painted classroom name murals, and ran all the way to July 31. Summer PD was nine days, lots of community building, preparing classrooms, Support Teacher Montessori Training, Orton Gillingham training, developing the Site Leadership Team, and more.

Krishna shared that the school continues to add students each day, launching enrollment tours for this school year. Kindergarten has a long waitlist, but other grades may have room. A bus ad is coming soon to the 880 corridor area. Kara asked about data on how applicants learn about the school and Krishna shared that the school can collect that information during tour sign ups. Sarah asked and Krishna shared that she and Buck hold the enrollment marketing work. Sarah offered a resource of an online course on digital marketing around school enrollment. Staff and student attendance are both above 96%. Greg commented that it was great seeing positive messages coming from the school on ParentSquare regarding attendance.

Krishna shared that Lead and Support teacher positions are all filled. Still hiring for Student Support Assistants and Aftercare Program Leaders.

Greg asked and Krishna shared a brief overview of the Orton Gillingham training. Parent Deb commented "thumbs up orton gillingham".

No other public comments on this item.

III. Family Advisory Council

A. Discussion Item - Committee Report

Kara shared the FAC report. FAC met with Krishna and Daniel at the beginning and end of summer, including yearlong event planning, which has all been shared on ParentSquare. First Morning Coffee is currently Sept 1, but that may move to Sept 8th. Sept 20th will be the first FAC meeting.

No public comments on this item.

IV. Executive & Governance Committee

A. Discussion Item: Committee Report

The Board briefly organized who's bringing dinner through the end of 2023. Greg shared about a process for moving from being a professionally functioning school board to being an effective professional functioning school board, and one that is greatly focused on the outcomes of students. This is not about reimagining the school, or its processes, pedagogies, but instead about helping the Board be clear in its role, and then if there are changes that cascade down, then those are very likely to do so because they are desired at other levels of the organization. Getting started includes more time reading some resources, including learning the language of the Effective School Board (ESB) framework, including what's the work of the board and what's the work of the Head of School. The board then listens to community and (re)codifies the vision and values. From there, a few student outcomes goals are prioritized, along with guardrails that protect the community's values. Then interim goals and interim guardrails are created, along with an adopted calendar for when progress will be monitored throughout the year during public board meetings. Effective school boards spend at least 50% of their public meeting time monitoring the goals and guardrails. As part of this, most effective boards go through both policy diet and committee diet processes, and use a General Consent Report even more. The Board discussed shrinking Finance Committee report outs at future Board meetings and leveraging the General Consent Report more.

Sarah asked what it looks like, and Greg shared about the board receiving outcome data reports (per an adopted calendar) and then engaging in questions about the report and hearing more from Staff on their analysis of the data. Board members shall refrain from

offering advice or suggestions on what staff should do, and instead listen for staff's analysis and own plan moving forward and how it aligns to the goals and guardrails. Listening for the vision and values is a multi-pronged process, including starting with the current words, using survey information, asking students, families, and staff. Krishna shared that this sounded like a long process and what first steps might look like and Greg shared that he would offer additional readings for now and helping the Finance Committee diet. Krishna shared that it will be important to organize and plan communications from the school so that posts aren't lost and families aren't inundated.

Additionally, Greg shared about future Board Brown Act and Secretary training opportunities.

Greg shared a BoardOnTrack training with Board Candidate Amy.

Kara clarified that her FAC Board seat ends in October and is seeking a replacement and would consider general board membership, too.

No public comments on this item.

B. Board and Committee Officers & Members

No changes needed. No public comments on this item.

V. Other Business

A. Oakland and California Updates

Greg shared that dyslexia screening is now law in California, and OUSD's Superintendent shared enrollment information for OUSD which showed more students in their Student Information System (SIS) than their budget projects and also fewer students on their in-real-life Day 10 count than in their SIS. The Great School Choices blog has been posted lists of charter-run schools with spaces available -- schools all around the City are actively seeking additional enrollment. Greg asked and Krishna shared that the UMCS is currently enrolling more students than it did last year, per our enrollment plan, and bucking this overall enrollment trend. Greg shared that the D5 OUSD board election had an error in candidates qualifying for the ballot, but it was resolved, and that OUSD is seeking volunteers for its various oversight committees.

No public comments on this item.

B. Approve Minutes from June 22, 2023 Regular Meeting

K. Fortuna made a motion to approve the minutes from the prior board meeting Regular Board Meeting on 06-22-23.

S. Morrill seconded the motion.

No public comments on this item.

The board **VOTED** unanimously to approve the motion.

Roll Call

S. Morrill Aye
D. Williams Absent
G. Klein Aye
K. Fortuna Aye
A. Rhodes Aye

C. LunchMasters 2023-2024 renewal contract

G. Klein made a motion to approve the contract with LunchMasters.

S. Morrill seconded the motion.

Greg shared that the contract is recommended by Administration but as Finance Committee did not meet prior, it was agendaized here separately from the General Consent Report for a discussion if needed. No public comments on this item.

The board **VOTED** unanimously to approve the motion.

Roll Call

S. Morrill Aye
D. Williams Absent
K. Fortuna Aye
G. Klein Aye
A. Rhodes Aye

D. Action Item - Vote on General Consent Report

G. Klein made a motion to approve the General Consent Report.

K. Fortuna seconded the motion.

No public comments on this item.

The board **VOTED** unanimously to approve the motion.

Roll Call

A. Rhodes Aye
S. Morrill Aye
D. Williams Absent
G. Klein Aye
K. Fortuna Aye

E. Collect New Business items for Future Meetings

None at this time.

F. Community Agreement Reflection

Sarah reflected that we navigated and accepted non-closure tonight on potential improvements to how the board operates. No public comments on this item.

VI. Closed Session

A. Closed Session Items

At 6:53pm, Sarah announced that the Board would go into Closed Session on Public Employee Performance Evaluation - Head of School.

No public comments on this item.

VII. Return to Open Session

A. Report out of any closed session action(s)

At 6:58pm, the Board returned to open session. No actions were taken.

VIII. Closing Items

A. Adjourn Meeting

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 6:59 PM.

Respectfully Submitted,
G. Klein

Documents used during the meeting

- LM CONTRACT EXTENSION 23-24 URBAN MONTESSORI SCHOOL.pdf
- UMCS23-24AppforFndng.pdf

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Coversheet

Action Item - Vote on General Consent Report

Section: V. Other Business
Item: C. Action Item - Vote on General Consent Report
Purpose: Vote
Submitted by:
Related Material: Finance_Committee_Presentation_09.21.23.pdf
UMCS_August_Balance_Sheet_09.21.23.pdf
UMCS_2022-23_UAR.pdf
UMCS_August_Cash_Flow_09.21.23.pdf
UMCS_August_Forecast_09.21.23.pdf

Urban Montessori Finance Committee Update

EBONI WILLIAMS AND JOSH KEMP
SEPTEMBER 21, 2023





Contents

- 1. 2023-24 Financial Update**
 - A. Current Forecast
 - B. Budget Comparison
- 2. 2022-23 Unaudited Actuals**
 - A. Submitted UA
 - B. Change in One-Time Funding
 - C. Audit Timeline
- 3. Exhibits**
 - A. Current 2023-24 Forecast
 - B. 2023-24 Cash Flow
 - C. FY23 Unaudited Actuals

2023-24 Forecast Update

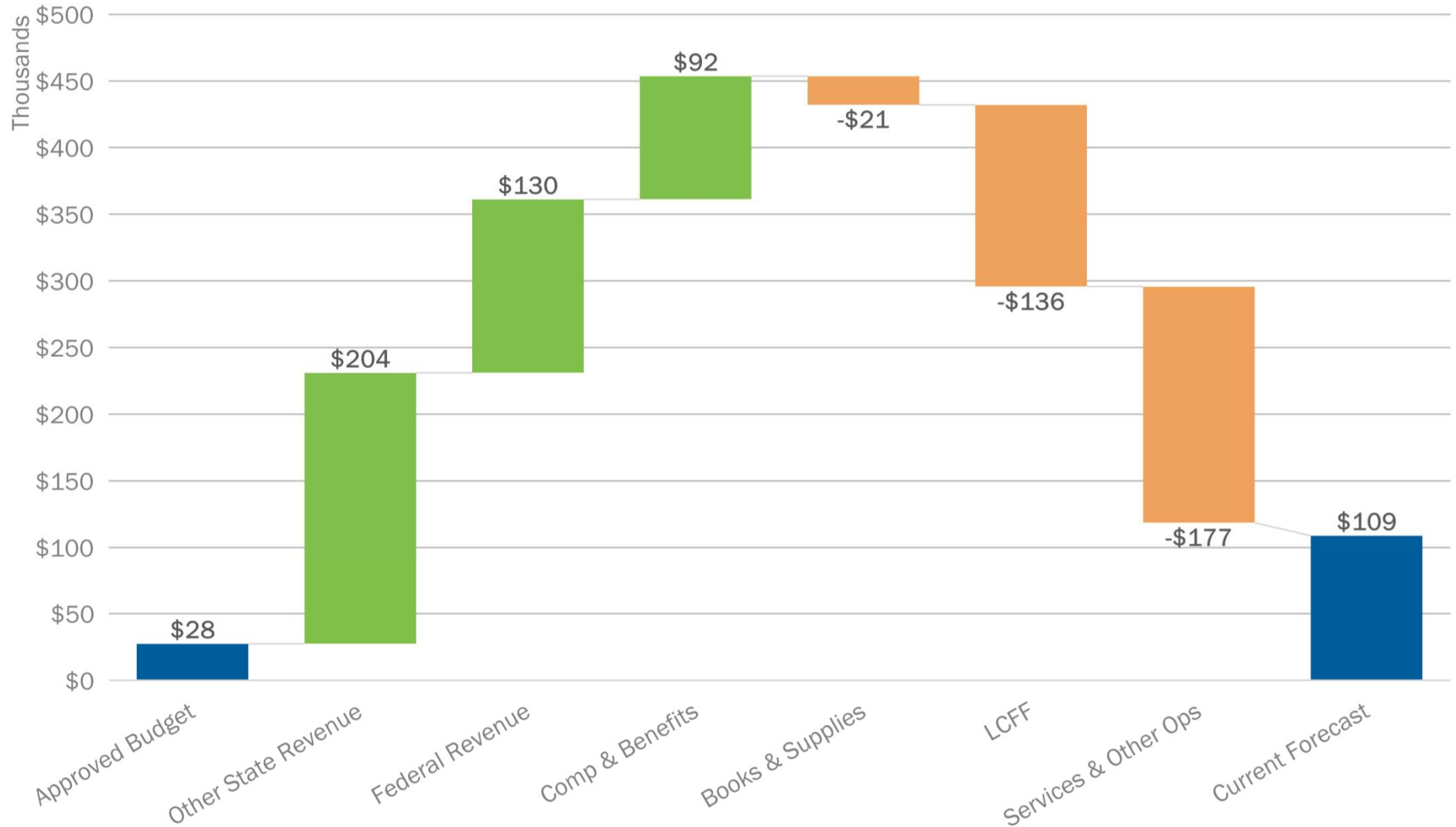
Actuals through 8/31/2023





2023-24 Forecast Update

Revenue decreases due to enrollment, increases due to one-time funding



Budget Comparison

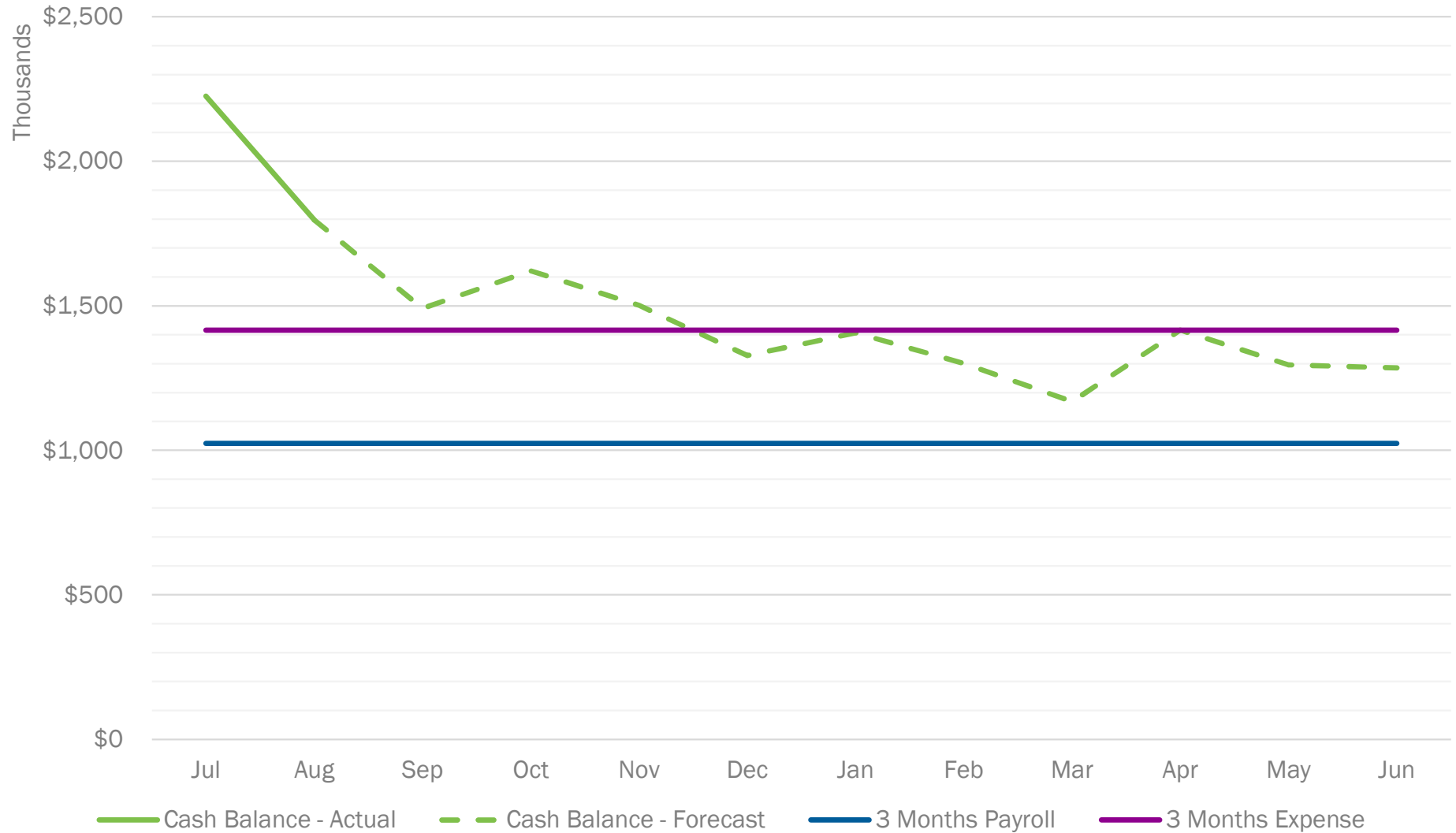


		2023-24	2023-24	Variance
		Budget	Current Forecast	
Revenue	LCFF Entitlement	3,918,738	3,782,296	(136,442)
	Federal Revenue	341,638	471,783	130,145
	Other State Revenues	903,476	1,107,059	203,583
	Local Revenues	231,349	221,765	(9,584)
	Fundraising and Grants	190,000	190,000	-
	Total Revenue	5,585,200	5,772,903	187,702
Expenses	Compensation and Benefits	4,189,306	4,096,926	92,380
	Books and Supplies	347,193	368,658	(21,465)
	Services and Other Operating	1,012,211	1,189,391	(177,180)
	Depreciation	8,986	8,964	22
	Other Outflows	-	-	-
	Total Expenses	5,557,696	5,663,940	(106,243)
Operating Income		27,504	108,963	81,459
	Beginning Balance (Unaudited)	1,564,376	1,609,822	45,446
	Operating Income	27,504	108,963	81,459
Ending Fund Balance (incl. Depreciation)		1,591,880	1,718,785	126,905
Ending Fund Balance as % of Expenses		28.6%	30.3%	1.7%



2023-24 Monthly Cash Flow Projection

Cash is steady beginning of FY with midyear fluctuations forecasted



Unaudited Actuals



FY23 Year-End Net Income (Unaudited Actuals)



Savings from underspending across categories, pushed one-time

		2022-23	2022-23	Variance
		Previous Forecast	Unaudited Actuals	
Revenue	LCFF Entitlement	3,183,158	3,183,158	0
	Federal Revenue	456,342	202,682	(253,660)
	Other State Revenues	1,377,070	1,318,393	(58,677)
	Local Revenues	219,176	287,421	68,244
	Fundraising and Grants	190,000	187,055	(2,945)
	Total Revenue	5,425,745	5,178,708	(247,037)
Expenses	Compensation and Benefits	3,817,565	3,647,907	169,658
	Books and Supplies	447,012	410,811	36,201
	Services and Other Operating	1,101,412	1,014,808	86,604
	Depreciation	8,986	8,967	19
	Other Outflows	-	-	-
	Total Expenses	5,374,975	5,082,492	292,483
	Operating Income	50,770	96,216	45,446
	Beginning Balance (Audited)	1,513,606	1,513,606	-
	Operating Income	50,770	96,216	45,446
	Ending Fund Balance (incl. Depreciation)	1,564,376	1,609,822	45,446
	Ending Fund Balance as % of Expenses	29.1%	31.7%	2.6%

2023-24 One-Time Funding

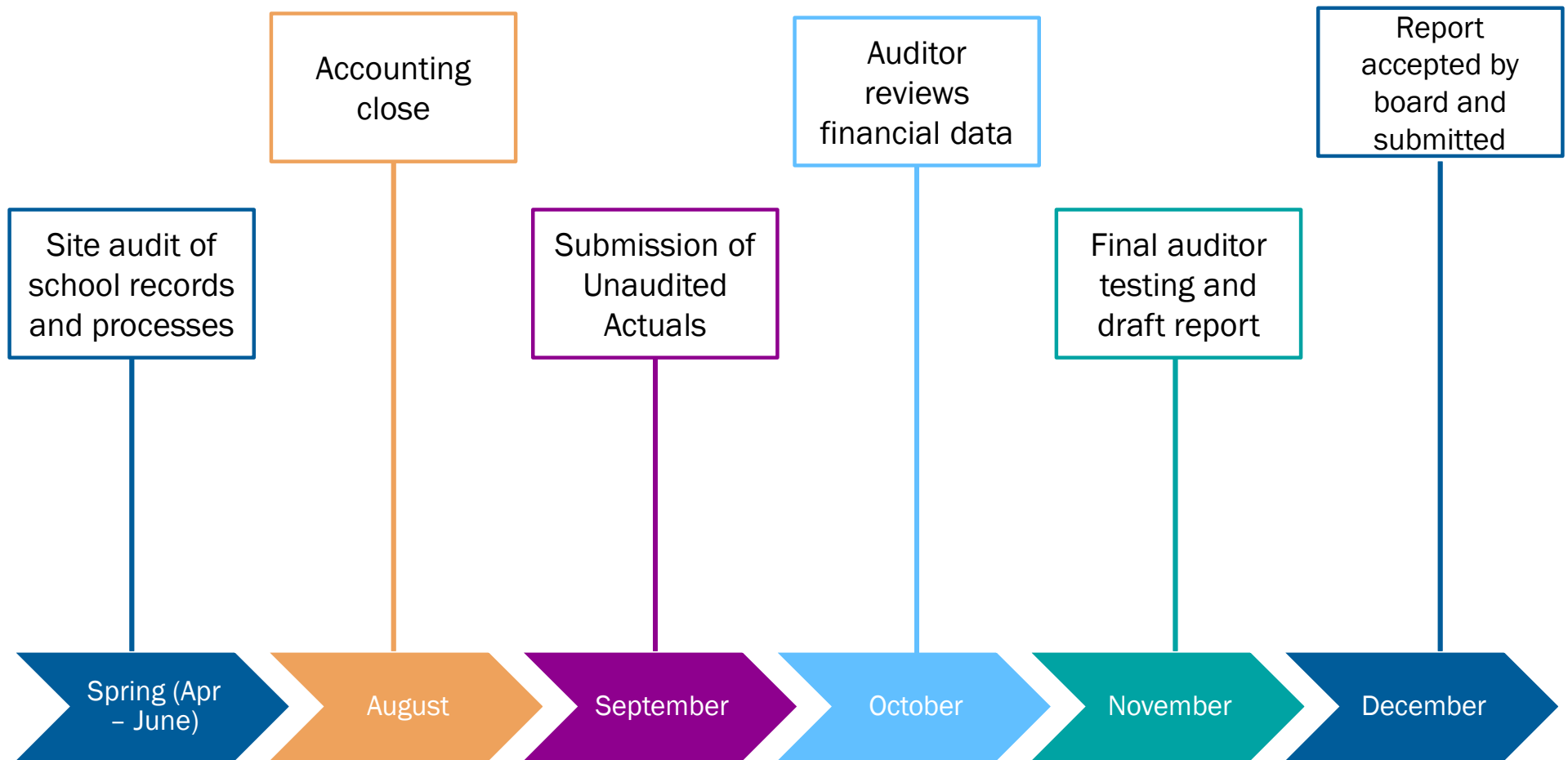


Increase in one-time funding from deferring revenue and state budget

CATEGORY	Change from Budget	NOTES
ESSER III	\$174,403	Pushed from FY23
Arts, Music, Instructional Materials	\$133,174	\$65,560 pushed from FY23; \$11,826 decrease from final state budget
Learning Recovery	\$51,874	\$9,433 pushed from FY23; \$42,441 increase from final state budget
Universal PreK	\$60,130	Pushed from FY23
	\$419,581	Total Change

Audit process over next four months

Audit is a result of EdTec accounting close and auditor review and testing



Urban Montessori
Balance Sheet
As of Aug FY2024

	Jun FY2023	Aug FY2024
ASSETS		
Cash Balance	2,043,051	1,796,887
Accounts Receivable	648,146	169,772
Other Assets	91,234	91,234
Fixed Assets, Net	21,659	21,659
TOTAL ASSETS	2,804,089	2,079,552
LIABILITIES & EQUITY		
Accounts Payable	129,672	75,441
Due to Others	102,400	102,400
Deferred Revenue	874,827	874,827
Current Loans and Other Payables	87,368	14,314
Beginning Net Assets	1,513,606	1,609,822
Net Income (Loss) to Date	96,216	(597,252)
TOTAL LIABILITIES & EQUITY	2,804,089	2,079,552

CHARTER SCHOOL UNAUDITED ACTUALS
FINANCIAL REPORT -- ALTERNATIVE FORM

July 1, 2022 to June 30, 2023

Charter School Name: Urban Montessori Charter
CDS #: 01-10017-0125567
Charter Approving Entity: Alameda County Office of Education
County: Alameda
Charter #: 1383

This charter school uses the following basis of accounting:

(Please enter an "X" in the applicable box below; check only one box)

- Accrual Basis (Applicable Capital Assets/Interest on Long-Term Debt/Long-Term Liabilities/Net Position objects are 6900, 6910, 7438, 9400-9489, 9660-9669, 9796, and 9797)
- Modified Accrual Basis (Applicable Capital Outlay/Debt Service/Fund Balance objects are 6100-6170, 6200-6500, 6600, 7438, 7439, and 9711-9789)

Description	Object Code	Unrestricted	Restricted	Total
A. REVENUES				
1. LCFF Sources				
State Aid - Current Year	8011	1,949,287.00		1,949,287.00
Education Protection Account State Aid - Current Year	8012	238,407.00		238,407.00
State Aid - Prior Years	8019			0.00
Transfers to Charter Schools in Lieu of Property Taxes	8096	995,464.00		995,464.00
Other LCFF Transfers	8091, 8097			0.00
Total, LCFF Sources		3,183,158.00	0.00	3,183,158.00
2. Federal Revenues (see NOTE in Section L)				
No Child Left Behind/Every Student Succeeds Act	8290		46,482.00	46,482.00
Special Education - Federal	8181, 8182		51,236.00	51,236.00
Child Nutrition - Federal	8220		60,577.69	60,577.69
Donated Food Commodities	8221			0.00
Other Federal Revenues	8110, 8260-8299		44,386.26	44,386.26
Total, Federal Revenues		0.00	202,681.95	202,681.95
3. Other State Revenues				
Special Education - State	StateRev SE		330,538.00	330,538.00
All Other State Revenues	StateRev AO	595,165.14	392,689.59	987,854.73
Total, Other State Revenues		595,165.14	723,227.59	1,318,392.73
4. Other Local Revenues				
All Other Local Revenues	LocalRev AO	474,475.42		474,475.42
Total, Local Revenues		474,475.42	0.00	474,475.42
5. TOTAL REVENUES				
		4,252,798.56	925,909.54	5,178,708.10
B. EXPENDITURES (see NOTE in Section L)				
1. Certificated Salaries				
Certificated Teachers' Salaries	1100	1,607,125.06	317,340.10	1,924,465.16
Certificated Pupil Support Salaries	1200			0.00
Certificated Supervisors' and Administrators' Salaries	1300	278,120.16		278,120.16
Other Certificated Salaries	1900			0.00
Total, Certificated Salaries		1,885,245.22	317,340.10	2,202,585.32
2. Noncertificated Salaries				
Noncertificated Instructional Salaries	2100	88,020.59	103,132.83	191,153.42
Noncertificated Support Salaries	2200			0.00
Noncertificated Supervisors' and Administrators' Salaries	2300	1,790.00	112,397.76	114,187.76
Clerical, Technical and Office Salaries	2400	167,726.30		167,726.30
Other Noncertificated Salaries	2900	60,191.48	109,006.58	169,198.06
Total, Noncertificated Salaries		317,728.37	324,537.17	642,265.54
3. Employee Benefits				
STRS	3101-3102	344,889.98	66,388.86	411,278.84
PERS	3201-3202			0.00
OASDI / Medicare / Alternative	3301-3302	51,751.86	22,655.49	74,407.35

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Health and Welfare Benefits	3401-3402	217,183.01	58,330.49	275,513.50
Unemployment Insurance	3501-3502	6,181.75	1,487.92	7,669.67
Workers' Compensation Insurance	3601-3602	27,754.45	6,432.12	34,186.57
OPEB, Allocated	3701-3702			0.00
OPEB, Active Employees	3751-3752			0.00
Other Employee Benefits	3901-3902			0.00
Total, Employee Benefits		647,761.05	155,294.88	803,055.93
4. Books and Supplies				
Approved Textbooks and Core Curricula Materials	4100	29.76		29.76
Books and Other Reference Materials	4200	3,185.89		3,185.89
Materials and Supplies	4300	93,684.04	13,652.37	107,336.41
Noncapitalized Equipment	4400	85,694.34	2,944.61	88,638.95
Food	4700	27,587.15	184,033.26	211,620.41
Total, Books and Supplies		210,181.18	200,630.24	410,811.42
5. Services and Other Operating Expenditures				
Subagreements for Services	5100			0.00
Travel and Conferences	5200	9,197.18		9,197.18
Dues and Memberships	5300	20,403.92		20,403.92
Insurance	5400	73,330.00		73,330.00
Operations and Housekeeping Services	5500	199,504.18	26.12	199,530.30
Rentals, Leases, Repairs, and Noncap. Improvements	5600	189,003.96		189,003.96
Transfers of Direct Costs	5700-5799			0.00
Professional/Consulting Services and Operating Expend.	5800	361,735.47	130,685.02	492,420.49
Communications	5900	30,921.66		30,921.66
Total, Services and Other Operating Expenditures		884,096.37	130,711.14	1,014,807.51
6. Capital Outlay				
(Objects 6100-6170, 6200-6500 modified accrual basis only)				
Land and Land Improvements	6100-6170			0.00
Buildings and Improvements of Buildings	6200			0.00
Books and Media for New School Libraries or Major				
Expansion of School Libraries	6300			0.00
Equipment	6400			0.00
Equipment Replacement	6500			0.00
Lease Assets	6600			0.00
Depreciation Expense (accrual basis only)	6900	8,966.64		8,966.64
Amortization Expense - Lease Assets	6910			0.00
Total, Capital Outlay		8,966.64	0.00	8,966.64
7. Other Outgo				
Tuition to Other Schools	7110-7143			0.00
Transfers of Pass-Through Revenues to Other LEAs	7211-7213			0.00
Transfers of Apportionments to Other LEAs - Spec. Ed.	7221-7223SE			0.00
Transfers of Apportionments to Other LEAs - All Other	7221-7223AO			0.00
All Other Transfers	7281-7299			0.00
Transfers of Indirect Costs	7300-7399			0.00
Debt Service:				
Interest	7438			0.00
Principal (for modified accrual basis only)	7439			0.00
Total Debt Service		0.00	0.00	0.00
Total, Other Outgo		0.00	0.00	0.00
8. TOTAL EXPENDITURES		3,953,978.83	1,128,513.53	5,082,492.36
C. EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES BEFORE OTHER FINANCING SOURCES AND USES (A5-B8)		298,819.73	(202,603.99)	96,215.74
D. OTHER FINANCING SOURCES / USES				
1. Other Sources	8930-8979			0.00

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Less:					
2. Other Uses	7630-7699				0.00
3. Contributions Between Unrestricted and Restricted Accounts (must net to zero)	8980-8999	(202,603.99)	202,603.99		0.00
4. TOTAL OTHER FINANCING SOURCES / USES		(202,603.99)	202,603.99		0.00
E. NET INCREASE (DECREASE) IN FUND BALANCE /NET POSITION (C+D4)		96,215.74	0.00		96,215.74
F. FUND BALANCE / NET POSITION					
1. Beginning Fund Balance/Net Position					
a. As of July 1	9791	1,468,305.09			1,468,305.09
b. Adjustments/Restatements	9793, 9795	45,301.00			45,301.00
c. Adjusted Beginning Fund Balance /Net Position		1,513,606.09	0.00		1,513,606.09
2. Ending Fund Balance /Net Position, June 30 (E+F1c)		1,609,821.83	0.00		1,609,821.83
Components of Ending Fund Balance (Modified Accrual Basis only)					
a. Nonspendable					
1. Revolving Cash (equals Object 9130)	9711				0.00
2. Stores (equals Object 9320)	9712				0.00
3. Prepaid Expenditures (equals Object 9330)	9713				0.00
4. All Others	9719				0.00
b. Restricted	9740				0.00
c. Committed					
1. Stabilization Arrangements	9750				0.00
2. Other Commitments	9760				0.00
d. Assigned	9780				0.00
e. Unassigned/Unappropriated					
1. Reserve for Economic Uncertainties	9789				0.00
2. Unassigned/Unappropriated Amount	9790M				0.00
3. Components of Ending Net Position (Accrual Basis only)					
a. Net Investment in Capital Assets	9796	21,658.94			21,658.94
b. Restricted Net Position	9797				0.00
c. Unrestricted Net Position	9790A	1,588,162.89	0.00		1,588,162.89
	Description	Object Code	Unrestricted	Restricted	Total
G. ASSETS					
1. Cash					
In County Treasury	9110				0.00
Fair Value Adjustment to Cash in County Treasury	9111				0.00
In Banks	9120	1,168,223.47	874,827.14		2,043,050.61
In Revolving Fund	9130				0.00
With Fiscal Agent/Trustee	9135				0.00
Collections Awaiting Deposit	9140				0.00
2. Investments	9150				0.00
3. Accounts Receivable	9200	648,145.71			648,145.71
4. Due from Grantor Governments	9290				0.00
5. Stores	9320				0.00
6. Prepaid Expenditures (Expenses)	9330	91,233.64			91,233.64
7. Other Current Assets	9340				0.00
8. Lease Receivable	9380				0.00
9. Capital Assets (accrual basis only)	9400-9489	21,658.94			21,658.94
10. TOTAL ASSETS		1,929,261.76	874,827.14		2,804,088.90
H. DEFERRED OUTFLOWS OF RESOURCES					
1. Deferred Outflows of Resources	9490				0.00
2. TOTAL DEFERRED OUTFLOWS		0.00	0.00		0.00
I. LIABILITIES					
1. Accounts Payable	9500	217,039.93			217,039.93
2. Due to Grantor Governments	9590	102,400.00			102,400.00
3. Current Loans	9640				0.00
4. Unearned Revenue	9650		874,827.14		874,827.14

5. Long-Term Liabilities (accrual basis only)	9660-9669			0.00
6. TOTAL LIABILITIES		319,439.93	874,827.14	1,194,267.07
J. DEFERRED INFLOWS OF RESOURCES				
1. Deferred Inflows of Resources	9690			0.00
2. TOTAL DEFERRED INFLOWS		0.00	0.00	0.00
K. FUND BALANCE /NET POSITION				
Ending Fund Balance /Net Position, June 30 (G10 + H2) - (I6 + J2) (must agree with Line F2)		1,609,821.83	0.00	1,609,821.83

L. FEDERAL EVERY STUDENT SUCCEEDS ACT (ESSA) MAINTENANCE OF EFFORT REQUIREMENT

NOTE: IF YOUR CHARTER SCHOOL RECEIVED FEDERAL FUNDING, AS REPORTED IN SECTION A2, THE FOLLOWING ADDITIONAL INFORMATION MUST BE PROVIDED IN ORDER FOR THE CDE TO CALCULATE COMPLIANCE WITH THE FEDERAL EVERY STUDENT SUCCEEDS ACT (ESSA) MAINTENANCE OF EFFORT REQUIREMENT:

1. Federal Revenue Used for Capital Outlay and Debt Service

Included in the Capital Outlay and Debt Service expenditures reported in sections B6 and B7 are the following amounts paid out of federal funds:

Federal Program Name (If no amounts, indicate "NONE")	Capital Outlay	Debt Service	Total
a. NONE	\$		0.00
b. _____			0.00
c. _____			0.00
d. _____			0.00
e. _____			0.00
f. _____			0.00
g. _____			0.00
h. _____			0.00
i. _____			0.00
j. _____			0.00
TOTAL FEDERAL REVENUES USED FOR CAPITAL OUTLAY AND DEBT SERVICE	0.00	0.00	0.00

2. Community Services Expenditures

Provide the amount of State and Local funds reported in Section B that were expended for Community Services Activities:

Objects of Expenditures	Amount (Enter "0.00" if none)
a. Certificated Salaries 1000-1999	0.00
b. Noncertificated Salaries 2000-2999	0.00
c. Employee Benefits 3000-3999 except 3801-3802	0.00
d. Books and Supplies 4000-4999	0.00
e. Services and Other Operating Expenditures 5000-5999	0.00
TOTAL COMMUNITY SERVICES EXPENDITURES	0.00

3. Supplemental State and Local Expenditures resulting from a Presidentially Declared Disaster

Date of Presidential Disaster Declaration	Brief Description i.e., COVID-19 (If no amounts, indicate "None")	Amount
a. _____	None	
b. _____		
c. _____		
d. _____		
TOTAL SUPPLEMENTAL EXPENDITURES (Should not be negative)		0.00

4. State and Local Expenditures to be Used for ESSA Annual Maintenance of Effort Calculation:

Results of this calculation will be used for comparison with 2021-22 expenditures. Failure to maintain the required 90 percent expenditure level on either an aggregate or per capita expenditure basis may result in reduction to allocations for covered programs in 2024-25.

a. Total Expenditures (B8)	5,082,492.36
b. Less Federal Expenditures (Total A2) [Revenues are used as proxy for expenditures because most federal revenues are normally recognized in the period that qualifying expenditures are incurred]	202,681.95
c. Subtotal of State & Local Expenditures [a minus b]	4,879,810.41
d. Less Community Services [L2 Total]	0.00
e. Less Capital Outlay & Debt Service [Total B6 plus objects 7438 and 7439, less L1 Total, less objects 6600 and 6910]	8,966.64
f. Less Supplemental Expenditures made as the result of a Presidentially	0.00

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Declared Disaster

TOTAL STATE & LOCAL EXPENDITURES SUBJECT TO MOE

[c minus d minus e minus f]

\$	4,870,843.77
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**Urban Montessori
Monthly Cash Forecast
As of Aug FY2024**

	2023-24													Forecast	Remaining Balance
	Actuals & Forecast														
	Jul Actuals	Aug Actuals	Sep Forecast	Oct Forecast	Nov Forecast	Dec Forecast	Jan Forecast	Feb Forecast	Mar Forecast	Apr Forecast	May Forecast	Jun Forecast			
Beginning Cash	2,043,051	2,225,516	1,796,887	1,491,040	1,621,130	1,501,593	1,328,397	1,406,397	1,300,889	1,168,876	1,416,424	1,296,064			
REVENUE															
LCFF Entitlement	-	77,375	137,103	484,194	218,912	218,912	444,375	218,912	261,087	601,688	266,950	266,950	3,782,296	585,838	
Federal Revenue	-	-	68,601	-	22,462	79,460	10,859	22,462	79,460	10,859	22,462	121,840	471,783	33,321	
Other State Revenue	-	9,407	139,887	44,052	52,937	173,244	52,937	71,265	163,250	48,823	67,151	163,250	1,107,059	120,855	
Other Local Revenue	27,243	24,486	12,814	12,814	12,814	12,814	12,814	12,814	12,814	12,814	12,814	80,814	221,765	(26,101)	
Fundraising & Grants	-	29	23,997	23,997	23,997	23,997	15,664	15,664	15,664	15,664	15,664	15,664	190,000	-	
TOTAL REVENUE	27,243	111,297	382,402	565,057	331,121	508,426	536,648	341,116	532,275	689,848	385,041	648,518	5,772,903	713,913	
EXPENSES															
Certificated Salaries	57,371	220,979	197,053	197,053	197,053	210,611	197,053	197,053	197,053	197,053	255,053	205,416	2,328,802	-	
Classified Salaries	29,500	60,864	72,363	77,169	77,169	77,169	77,169	77,169	77,169	77,169	77,169	74,555	854,635	-	
Employee Benefits	16,197	107,426	93,218	79,574	78,883	81,592	84,411	79,574	79,574	75,296	86,887	50,859	913,490	-	
Books & Supplies	4,171	10,710	36,797	32,749	32,143	30,747	31,843	31,482	32,457	32,269	32,126	29,427	368,658	31,738	
Services & Other Operating Expenses	81,725	105,969	138,214	76,218	71,534	116,592	74,297	67,471	113,122	66,636	60,291	128,445	1,189,391	88,878	
Capital Outlay & Depreciation	-	-	896	896	896	896	896	896	896	896	896	896	8,964	-	
Other Outflows	-	40,879	(40,879)	-	-	-	-	-	-	-	-	-	-	-	
TOTAL EXPENSES	188,965	546,827	497,662	463,659	457,679	517,606	465,669	453,645	500,272	449,320	512,422	489,598	5,663,940	120,616	
Operating Cash Inflow (Outflow)	(161,722)	(435,530)	(115,261)	101,398	(126,558)	(9,181)	70,980	(112,529)	32,003	240,528	(127,381)	158,920	108,963	593,297	
Revenues - Prior Year Accruals	477,373	-	27,706	21,671	-	-	-	-	-	-	-	-	-	-	
Accounts Receivable - Current Year	-	1,000	2,750	-	-	-	-	-	-	-	-	-	-	-	
Fixed Assets	-	-	896	896	896	896	896	896	896	896	896	896	896	-	
Expenses - Prior Year Accruals	(15,623)	-	(48,438)	1,562	1,562	1,562	1,562	1,562	1,562	1,562	1,562	1,562	1,562	-	
Accounts Payable - Current Year	(39,223)	(1,911)	(8,064)	-	-	-	-	-	-	-	-	-	-	-	
Summerholdback for Teachers	(78,340)	7,812	4,562	4,562	4,562	4,562	4,562	4,562	4,562	4,562	4,562	(904)	-	-	
Other Liabilities	-	-	(170,000)	-	-	(171,036)	-	-	(171,036)	-	-	(171,036)	-	-	
Ending Cash	2,225,516	1,796,887	1,491,040	1,621,130	1,501,593	1,328,397	1,406,397	1,300,889	1,168,876	1,416,424	1,296,064	1,285,502			

Urban Montessori
Income Statement
As of Aug FY2024

	Actual		YTD	Budget				
	Jul	Aug		Actual YTD	Approved Budget v1	Current Forecast	Approved Budget v1 vs. Current Forecast	Current Forecast Remaining
SUMMARY								
Revenue								
LCFF Entitlement	-	77,375	77,375	3,918,738	3,782,296	(136,442)	3,704,921	2%
Federal Revenue	-	-	-	341,638	471,783	130,145	471,783	0%
Other State Revenues	-	9,407	9,407	903,476	1,107,059	203,583	1,097,652	1%
Local Revenues	27,243	24,486	51,728	231,349	221,765	(9,584)	170,037	23%
Fundraising and Grants	-	29	29	190,000	190,000	-	189,971	0%
Total Revenue	27,243	111,297	138,539	5,585,200	5,772,903	187,702	5,634,364	2%
Expenses								
Compensation and Benefits	103,068	389,269	492,337	4,189,306	4,096,926	92,380	3,604,589	12%
Books and Supplies	4,171	10,710	14,882	347,193	368,658	(21,465)	353,776	4%
Services and Other Operating Expenditures	81,725	105,969	187,694	1,012,211	1,189,391	(177,180)	1,001,697	16%
Depreciation	-	-	-	8,986	8,964	22	8,964	0%
Other Outflows	-	40,879	40,879	-	-	-	(40,879)	
Total Expenses	188,965	546,827	735,792	5,557,696	5,663,940	(106,243)	4,928,148	13%
Operating Income	(161,722)	(435,530)	(597,252)	27,504	108,963	81,459	706,215	
Fund Balance								
Beginning Balance (Audited)				1,564,376	1,609,822			
Operating Income				27,504	108,963			
Ending Fund Balance				1,591,880	1,718,785			
Fund Balance as a % of Expenses				29%	30%			

**Urban Montessori
Income Statement
As of Aug FY2024**

	Actual		YTD	Budget				
	Jul	Aug	Actual YTD	Approved Budget v1	Current Forecast	Approved Budget v1 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
KEY ASSUMPTIONS								
Enrollment Summary								
K-3				200	191	(9)		
4-6				115	120	5		
7-8				47	36	(11)		
Total Enrolled				362	347	(15)		
ADA %								
K-3				93.5%	93.5%	0.0%		
4-6				93.5%	93.5%	0.0%		
7-8				93.5%	93.5%	0.0%		
Average ADA %				93.5%	93.5%	0.0%		
ADA								
K-3				187.00	178.59	(8.41)		
4-6				107.53	112.20	4.67		
7-8				43.95	33.66	(10.29)		
Total ADA				338.48	324.45	(14.03)		

Urban Montessori
Income Statement
As of Aug FY2024

	Actual		YTD	Budget				
	Jul	Aug		Actual YTD	Approved Budget v1	Current Forecast	Approved Budget v1 vs. Current Forecast	Current Forecast Remaining
REVENUE								
LCFF Entitlement								
8011		77,375	77,375	1,885,376	1,758,373	(127,003)	1,680,998	4%
8012		-	-	973,922	933,554	(40,369)	933,554	0%
8096		-	-	1,059,439	1,090,369	30,930	1,090,369	0%
		77,375	77,375	3,918,738	3,782,296	(136,442)	3,704,921	2%
Federal Revenue								
8181		-	-	40,750	42,380	1,630	42,380	0%
8220		-	-	154,476	108,588	(45,888)	108,588	0%
8291		-	-	31,880	31,880	-	31,880	0%
8292		-	-	5,610	5,610	-	5,610	0%
8294		-	-	8,922	8,922	-	8,922	0%
8299		-	-	100,000	274,403	174,403	274,403	0%
		-	-	341,638	471,783	130,145	471,783	0%
Other State Revenue								
8381		-	-	300,119	287,917	(12,202)	287,917	0%
8382		1,198	1,198	18,150	18,150	-	16,952	7%
8520		-	-	72,089	88,845	16,756	88,845	0%
8550		-	-	5,880	5,880	-	5,880	0%
8560		-	-	83,786	84,380	594	84,380	0%
8590		-	-	235,944	457,709	221,765	457,709	0%
8593		8,209	8,209	187,508	164,178	(23,330)	155,969	5%
		9,407	9,407	903,476	1,107,059	203,583	1,097,652	1%
Local Revenue								
8676	2,422	2,890	5,312	153,765	153,765	-	148,453	3%
8702		-	-	77,584	68,000	(9,584)	68,000	0%
8999	24,821	21,596	46,416	-	-	-	(46,416)	
	27,243	24,486	51,728	231,349	221,765	(9,584)	170,037	23%
Fundraising and Grants								
8801		-	-	50,000	50,000	-	50,000	0%
8802		-	-	125,000	125,000	-	125,000	0%
8812		29	29	-	-	-	(29)	
8814		-	-	15,000	15,000	-	15,000	0%
		29	29	190,000	190,000	-	189,971	0%

Urban Montessori
Income Statement
As of Aug FY2024

	Actual		YTD	Budget				
	Jul	Aug	Actual YTD	Approved Budget v1	Current Forecast	Approved Budget v1 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
TOTAL REVENUE	27,243	111,297	138,539	5,585,200	5,772,903	187,702	5,634,364	2%

Urban Montessori
Income Statement
As of Aug FY2024

		Actual		YTD	Budget				
		Jul	Aug	Actual YTD	Approved Budget v1	Current Forecast	Approved Budget v1 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
EXPENSES									
Compensation & Benefits									
Certificated Salaries									
1100	Lead Teacher Salaries	8,115	91,179	99,294	978,256	998,701	(20,445)	899,407	10%
1148	Special Ed Teacher Salaries	1,600	45,550	47,150	430,908	426,383	4,525	379,232	11%
1150	Support Teacher Salaries	14,203	42,942	57,145	548,905	447,618	101,287	390,474	13%
1170	Measure G1 Stipends	-	-	-	58,000	58,000	-	58,000	0%
1300	Certificated Supervisor & Administrator Salaries	33,453	41,308	74,761	398,100	398,100	-	323,339	19%
SUBTOTAL - Certificated Salaries		57,371	220,979	278,350	2,414,169	2,328,802	85,367	2,050,452	12%
Classified Salaries									
2102	Student Support Staff	-	14,372	14,372	246,335	255,818	(9,484)	241,447	6%
2300	Classified Supervisor & Administrator Salaries	9,366	9,366	18,733	112,398	112,398	-	93,665	17%
2400	Classified Clerical & Office Salaries	14,220	21,380	35,600	236,531	241,551	(5,020)	205,952	15%
2900	Classified Substitutes	-	3,436	3,436	22,512	34,540	(12,028)	31,104	10%
2905	Other Classified - After School	5,218	12,311	17,529	200,840	210,327	(9,487)	192,799	8%
2999	Payroll Temporary Holding Account	696	-	696	-	-	-	(696)	
SUBTOTAL - Classified Salaries		29,500	60,864	90,364	818,616	854,635	(36,019)	764,271	11%
Employee Benefits									
3100	STRS	10,320	38,884	49,204	463,076	455,628	7,449	406,424	11%
3300	OASDI-Medicare-Alternative	3,298	7,026	10,323	96,990	95,633	1,357	85,310	11%
3400	Health & Welfare Benefits	2,544	57,354	59,899	343,787	310,154	33,633	250,255	19%
3500	Unemployment Insurance	35	510	545	13,820	13,820	-	13,275	4%
3600	Workers Comp Insurance	-	3,652	3,652	38,848	38,255	593	34,603	10%
SUBTOTAL - Employee Benefits		16,197	107,426	123,623	956,521	913,490	43,032	789,867	14%
Books & Supplies									
4100	Approved Textbooks & Core Curricula Materials	-	-	-	15,000	20,000	(5,000)	20,000	0%
4200	Books & Other Reference Materials	-	(84)	(84)	3,103	3,103	-	3,186	-3%
4320	Educational Software	-	-	-	9,270	9,270	-	9,270	0%
4325	Instructional Materials & Supplies	878	4,750	5,628	10,000	25,000	(15,000)	19,372	23%
4326	Art & Music Supplies	-	220	220	7,000	7,000	-	6,780	3%
4330	Office Supplies	26	658	684	6,695	6,695	-	6,011	10%
4335	PE Supplies	-	-	-	2,060	2,060	-	2,060	0%
4340	SpEd Materials & Supplies	661	1,059	1,720	2,060	2,060	-	340	83%
4400	Training Center Expenses	-	-	-	30,000	30,000	-	30,000	0%
4410	Classroom Furniture, Equipment & Supplies	167	328	495	7,000	17,000	(10,000)	16,505	3%

Urban Montessori
Income Statement
As of Aug FY2024

	Actual		YTD	Budget					
	Jul	Aug		Actual YTD	Approved Budget v1	Current Forecast	Approved Budget v1 vs.	Current Forecast	% Current Forecast Spent
							Current Forecast	Remaining	
4420 Computers: individual items less than \$5k	10	815	825	17,620	17,620	-	16,795	5%	
4430 Non Classroom Related Furniture, Equipment & Supplies	435	-	435	2,500	2,500	-	2,065	17%	
4700 Snacks	-	-	-	23,767	23,767	-	23,767	0%	
4710 Student Food Services	1,994	2,541	4,535	205,968	197,433	8,535	192,898	2%	
4720 Other Food	-	424	424	5,150	5,150	-	4,726	8%	
SUBTOTAL - Books and Supplies	4,171	10,710	14,882	347,193	368,658	(21,465)	353,776	4%	
Services & Other Operating Expenses									
5215 Travel - Mileage, Parking, Tolls	-	-	-	1,712	1,712	-	1,712	0%	
5305 Dues & Membership - Professional	-	-	-	12,360	12,360	-	12,360	0%	
5450 Insurance - Other	-	6,094	6,094	75,530	75,530	-	69,436	8%	
5515 Janitorial, Gardening Services & Supplies	7,124	11,241	18,365	103,000	103,000	-	84,635	18%	
5520 Security	255	3,215	3,471	10,000	10,000	-	6,529	35%	
5535 Utilities - All Utilities	4,275	488	4,763	77,358	77,358	-	72,595	6%	
5605 Equipment Leases	-	1,979	1,979	14,004	14,004	-	12,025	14%	
5610 Rent	-	-	-	162,154	162,154	-	162,154	0%	
5615 Repairs and Maintenance - Building	13,696	19,388	33,084	20,600	50,600	(30,000)	17,516	65%	
5803 Accounting Fees	-	-	-	24,382	24,382	-	24,382	0%	
5805 Administrative Fees	-	-	-	6,978	6,978	-	6,978	0%	
5809 Banking Fees	87	111	197	2,060	2,060	-	1,863	10%	
5812 Business Services	10,917	10,917	21,833	133,000	133,000	-	111,167	16%	
5815 Consultants - Instructional	-	-	-	5,150	20,150	(15,000)	20,150	0%	
5820 Consultants - Non Instructional - Custom 1	5,000	-	5,000	18,075	18,075	-	13,075	28%	
5824 District Oversight Fees	-	-	-	39,187	37,823	1,364	37,823	0%	
5826 Directors Contingency	-	-	-	39,187	57,823	(18,636)	57,823	0%	
5827 Middle School Program expenses (8816 offset)	-	1,078	1,078	1,976	1,976	-	897	55%	
5830 Field Trips Expenses	-	-	-	5,000	5,000	-	5,000	0%	
5833 Fines and Penalties	-	-	-	1,030	1,030	-	1,030	0%	
5836 Fingerprinting	-	-	-	1,743	1,743	-	1,743	0%	
5839 Fundraising Expenses	-	73	73	12,024	12,024	-	11,951	1%	
5845 Legal Fees	4,902	-	4,902	30,000	30,000	-	25,099	16%	
5851 Marketing and Student Recruiting	2,410	-	2,410	10,000	10,000	-	7,590	24%	
5857 Payroll Fees	433	473	906	6,950	6,950	-	6,043	13%	
5860 Printing and Reproduction	442	-	442	1,061	1,061	-	619	42%	
5861 Prior Yr Exp (not accrued)	-	24,059	24,059	-	-	-	(24,059)		
5863 Professional Development	29,288	22,619	51,907	56,370	71,370	(15,000)	19,463	73%	
5869 Special Education Contract Instructors	-	-	-	50,300	140,300	(90,000)	140,300	0%	
5872 Special Education Encroachment	-	-	-	-	9,909	(9,909)	9,909	0%	
5875 Staff Recruiting	-	-	-	4,120	4,120	-	4,120	0%	
5878 Student Assessment	29	-	29	8,500	8,500	-	8,471	0%	
5880 Student Health Services	125	1,707	1,832	6,180	6,180	-	4,348	30%	

Urban Montessori
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		Actual		YTD	Budget				
		Jul	Aug	Actual YTD	Approved Budget v1	Current Forecast	Approved Budget v1 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
5881	Student Information System	867	2,410	3,277	25,750	25,750	-	22,473	13%
5887	Technology Services	186	67	253	13,390	13,390	-	13,137	2%
5910	Communications - Internet / Website Fees	609	-	609	17,564	17,564	-	16,954	3%
5915	Postage and Delivery	48	50	98	3,497	3,497	-	3,399	3%
5920	Communications - Telephone & Fax	1,033	-	1,033	12,020	12,020	-	10,987	9%
SUBTOTAL - Services & Other Operating Exp.		81,725	105,969	187,694	1,012,211	1,189,391	(177,180)	1,001,697	16%
Capital Outlay & Depreciation									
6900	Depreciation	-	-	-	8,986	8,964	22	8,964	0%
SUBTOTAL - Capital Outlay & Depreciation		-	-	-	8,986	8,964	22	8,964	0%
Other Outflows									
7999	Uncategorized Expense	-	40,879	40,879	-	-	-	(40,879)	
SUBTOTAL - Other Outflows		-	40,879	40,879	-	-	-	(40,879)	
TOTAL EXPENSES		188,965	546,827	735,792	5,557,696	5,663,940	(106,243)	4,928,148	13%