

Key Financials:

(in \$thousands)

| o YTD Net Income | (\$136) |
|--|----------|
| o FY24 Projected Net Income | (\$398) |
| FY24 Projected Budget Variance | (\$304) |
| Month-end Cash Balance | +\$1,035 |
| o Unrestricted Net Assets | +\$1,170 |

Fiscal Health:

| Benchmarks | | IGC |
|-----------------------|--|--------------|
| Liquidity Ratio Index | <u>Current Assets</u> Current Liabilities | -42.85 |
| Operating Cash Ratio | <u>Total Cash</u> Avg. Monthly Exp. | 16.64 months |
| Reserve Ratio Index | <u>Fund Balance</u> Avg. Monthly Exp. | 18.79 months |

Note: Fund Balance is equal to Unrestricted Net Assets plus Net income.

Treasurer Notes:

o FY24 Projection

Intergenerational Cleveland's FY24 deficit through November was (\$136,231). The year-end deficit is projected to be (\$397,732) based upon anticipated receipts and disbursements. FY24 Core Program Receipts are projected to be \$349,097, a favorable (\$270,403) budget variance. The Core Program Expenses for FY24 are projected to be (\$416,828), an unfavorable (\$33,388) budget variance. As a result, the projected FY24 core budget variance is an unfavorable (\$303,792) based upon current revenue and expense assumptions.

o Cash Flow

The cash balance for IGC decreased by \$26,517 in November. Near-term cash balances are expected to decrease based on projected operating expenses and expected fundraising.

o Expected Fundraising Revenue

Direct support revenues are projected to be materially lower than budget. We anticipate a \$200,000 annual gift from Perkins Malo Hunter and total receipts of \$75,000 from other funders, sourced by InBloom.

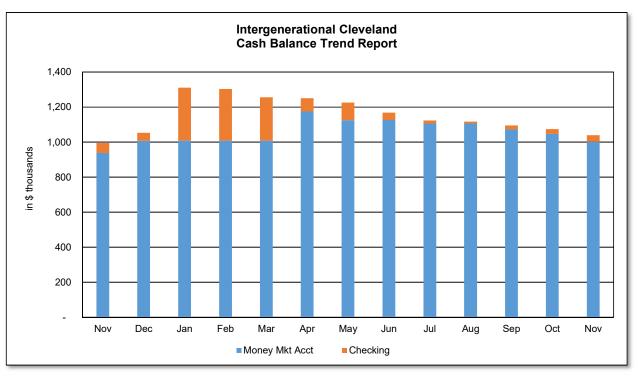
Proposed Board Action Items:

1) Continue planning related to IGC long-term financial goals, including specific benchmarks related to revenue generation and/or expenses reduction objectives for FY24.



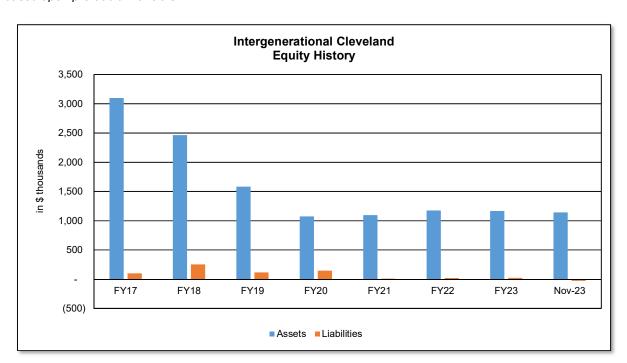
Cash Position

The chart below provides the month-end cash balances for IGC over the past 13 months. Cash balances are expected to decrease during the remainder of Fiscal Year based on the current operating revenue and expense projections.



Equity Position History

The chart below outlines the IGC balance sheet totals based upon prior financial reports for Fiscal Year 2017 through Oct 2023. Both assets and liabilities reduced significantly during FY17 to FY20 as a result of Base Support distributions to the schools. FY24 & Oct 2024 is based upon pre-audit financials.





FY24 Projection

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| | | YTD Actual (1) | | | FY24 Act + Proj | FY24 Budget (3) | | | | | | ٠ ١ |
|---|----|-------------------|--------------|--|--------------------|--------------------|---|----|-----------|--|----|-----------|
| REVENUE | | (1) | (=) | | | | ı | | | | | |
| Direct Support (4) | \$ | 6,427 | \$ 268,573 | | \$ | 275,000 | | \$ | 550,000 | | \$ | (275,000) |
| School Revenues | * | - | 69,500 | | \$ | 69,500 | | • | 69,500 | | , | - |
| Other Revenues | | 1,915 | 2,681 | | \$ | 4,597 | | | - | | | 4,597 |
| TOTAL REVENUE | | 8,342 | 340,754 | | | 349,097 | | | 619,500 | | | (270,403) |
| EXPENSES | | | | | | | | | | | | |
| Admin/Ops Staff | \$ | (20,208) | \$ (34,712) | | \$ | (54,920) | | \$ | (54,920) | | \$ | - |
| Purchased Services (excl rent) | | (88,869) | (225,533) | | \$ | (314,402) | | | (311,700) | | | (2,702) |
| Supplies | | (21,317) | (10,610) | | \$ | (31,927) | | | (10,270) | | | (21,657) |
| Other Expenses | | (14,180) | (1,400) | | \$ | (15,580) | | | (6,550) | | | (9,030) |
| TOTAL EXPENSES | | (144,574) | (272,255) | | | (416,828) | | | (383,440) | | | (33,388) |
| CORE PROGRAM SURPLUS/DEFICIT | \$ | (136,231) | \$ 68,499 | | \$ | (67,732) | | \$ | 236,060 | | \$ | (303,792) |
| EXTRAORDINARY REVENUE & EXPENSES | 3 | | | | | | | | | | | |
| IGC Base Support | \$ | - | (330,000) | | \$ | (330,000) | | | (330,000) | | | - |
| SURPLUS/DEFICIT incl Extraordinary Item | \$ | (136,231) | \$ (261,501) | | \$ | (397,732) | | \$ | (93,940) | | \$ | (303,792) |

Notes

- 1 YTD Actuals are cash transactions for FY24 activities for the period of 07/01/23 to 11/30/23 (excludes FY23 activity).
- 2 FY24 Projections are anticipated cash transactions for remaining FY24 activity (includes FY24 accruals to be paid/rec'd after 06/30/24).
- 3 FY24 Budget is based upon May approved budget.
- 4 Projected IGC Revenues have been reduced based on year-to-date receipts and the expected annual Perkins Malo Hunter gift

Equity Position

The chart below outlines the balance sheet totals for the current and prior year months. All of the information in this financial report is based upon pre-audit estimates using available information as of December 13, 2023. This information should not be used for official financial analysis or reporting. It is provided solely for the use of the Board and Administration to facilitate future financial planning.

Intergenerational Cleveland Balance Sheet Summary November 2023 and November 2022

| ASSETS | 1 | 11/30/2023 11/30/2022 | | 1/30/2022 | \$ | \$ Change | | |
|--------------------------------------|----|-----------------------|----|-----------|----|------------------|--|--|
| Current Assets | | | | | | | | |
| Cash | \$ | 1,035,475 | \$ | 995,158 | \$ | 40,317 | | |
| Accounts Receivable | | 106,241 | | 112,781 | | (6,540) 1 | | |
| Intranetwork Receivable | | 1,252 | | 1,252 | | 0 | | |
| Other Current Assets | | | | | | | | |
| Total Current Assets | | 1,142,968 | | 1,109,191 | · | 33,777 | | |
| Non-Current Assets | | | | | | | | |
| Capital Assets, net | | 173 | | 158 | | 15 | | |
| Other Non-Current Assets | | - | | - | | - | | |
| Total Non-Current Assets | | 173 | | 158 | | 15 | | |
| TOTAL ASSETS | \$ | 1,143,141 | \$ | 1,109,349 | \$ | 33,792 | | |
| LIABILITIES | | | | | | | | |
| Current Liabilities | | | | | | | | |
| Accounts Payable | | (34,789) | | 72,561 | | (107,350) | | |
| Wages & Benefits Payable | | 8,114 | | 5,635 | | 2,479 | | |
| Other Current Liabilities | | - | | - | | - | | |
| Total Current Liabilities | | (26,676) | | 78,196 | | (104,872) | | |
| Non-Current Liabilities | | | | | | | | |
| Note Payable | | - | | - | | - | | |
| Other Non-Current Liabilities | | - | | - | | - | | |
| Total Non-Current Liabilities | | - | | - | | - | | |
| TOTAL LIABILITIES | \$ | (26,676) | \$ | 78,196 | \$ | (104,872) | | |
| NET EQUITY | | | | | | | | |
| Net Assets | | | | | | | | |
| Invested in Capital Assets, net | | 173 | | 158 | | 15 | | |
| Restricted | | - | | 15,000 | | (15,000) | | |
| Unrestricted | | 1,169,644 | | 1,015,995 | | 153,649 | | |
| TOTAL NET ASSETS | | 1,169,817 | | 1,031,153 | | 138,664 2 | | |
| TOTAL LIABILITIES & NET ASSETS | \$ | 1,143,141 | \$ | 1,109,349 | \$ | 33,792 | | |

Notes

- 1 Accounts Payable include support payments receivable by network schools.
- 2 Total Net Assets are preliminary estimates based upon pre-audit financial information.