

# Libertas Academy Charter School

## Monthly Finance Committee Meeting

Published on August 10, 2022 at 11:42 AM EDT

### Date and Time

Thursday August 11, 2022 at 5:30 PM EDT

#### Location

Join Zoom Meeting https://us04web.zoom.us/j/5069946767?pwd=QXEvbzIHb0tYZWE4VHI6MCtrVFIGUT09

Meeting ID: 506 994 6767 Password: 12345

#### Agenda

|  | Purpose            | Presenter | Time               |
|--|--------------------|-----------|--------------------|
| I. Opening Items   |                    |           | 5:30 PM            |
| A. Record Attendance   |                    |           | 1 m                |
| B. Call the Meeting to Order   |                    |           | 2 m                |
| <b>C.</b> Approve Minutes  | Approve<br>Minutes |           | 2 m                |
| Approve minutes for Monthly Finance Committee on Ju  | ne 9, 2022         |           |                    |
| II. Executive Director School Update   |                    |           | 5:35 PM            |
| A. ED School Update  |                    |           | 15 m               |
| III. Finance<br>Financial statements Review  |                    |           | 5:50 PM            |
| <ul> <li>A. DESE Dashboard</li> <li>B. SNP</li> <li>C. School P&amp;L Summary Statement</li> <li>Also review:</li> </ul> |                    |           | 5 m<br>5 m<br>10 m |

P&L details

Purpose Presenter Time

- AP Report
- Prior Month Comparison
- Statement of Cash Flows

## IV. Closing Items

A. Adjourn Meeting

### 6:10 PM

5 m

Vote

# Coversheet

## **Approve Minutes**

Section: Item: Purpose: Submitted by: Related Material: I. Opening Items C. Approve Minutes Approve Minutes

Minutes for Monthly Finance Committee on June 9, 2022



## Libertas Academy Charter School

## **Minutes**

Monthly Finance Committee

#### Date and Time

Thursday June 9, 2022 at 5:30 PM

#### Location

APPROVE

Join Zoom Meeting https://us04web.zoom.us/j/5069946767?pwd=QXEvbzIHb0tYZWE4VHI6MCtrVFIGUT09

Meeting ID: 506 994 6767 Password: 12345

#### **Committee Members Present**

A. Langone (remote), C. Marie (remote), M. Montero (remote), P. Kkayego (remote), S. Lapolice (remote)

#### **Committee Members Absent**

L. Velez

**Guests Present** K. Frett (remote)

#### I. Opening Items

### A. Record Attendance

#### B. Call the Meeting to Order

P. Kkayego called a meeting of the Finance Committee of Libertas Academy Charter School to order on Thursday Jun 9, 2022 at 5:30 PM.

#### **C. Approve Minutes**

P. Kkayego made a motion to approve the minutes from Monthly Finance Committee on 03-10-22.

S. Lapolice seconded the motion. The committee **VOTED** unanimously to approve the motion.

#### **II. Executive Director School Update**

#### A. ED School Update

ED Update- no new since updated BOT just a few days ago.

#### **III. Finance**

#### A. DESE Dashboard

- Patrick and Sarah did a full review and feel the financials are in a strong place. So the LACS team presented.
- Discussed the Dashbaord. 2 indicators are in the red, unrestricted cash and % of the program paid by tuition.
- Management noted that we are anticipating a surplus of over 77k. This is in large part due to the fact that fringe benefits came in a little lower than projected.

P. Kkayego made a motion to approve the monthly financials.

S. Lapolice seconded the motion.

The committee **VOTED** unanimously to approve the motion.

#### B. SNP

#### C. School P&L Summary Statement

#### **IV. Auditor Selection**

#### A. Presentation

• Discuss the three proposals that were submitted. Management recommended Daniel Dennis given the price difference and the fact that they have a strong relationship with Central Source. The process will be smoother with Daniel Dennis.

P. Kkayego made a motion to select Daniel Dennis as LACS' auditor for SY22-23. S. Lapolice seconded the motion.

The committee VOTED unanimously to approve the motion.

### V. Policies and procedures

#### A. Discussion

• An overview of changes was presented.

P. Kkayego made a motion to approve the updates to the Fiscal Policies and Procedures as presented. S. Lapolice seconded the motion.

The committee **VOTED** unanimously to approve the motion.

#### **VI. Closing Items**

### **Adjourn Meeting**

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 6:30 PM.

Respectfully Submitted, P. Kkayego

# Coversheet

## **DESE** Dashboard

Section: Item: Purpose: Submitted by: Related Material: III. Finance A. DESE Dashboard

July FY22 Financials.xlsx.pdf July FY22 Financials.xlsx - Details.pdf July FY22 Financials.xlsx - Cash Flow.pdf

| Jur   | y 31, 2022 |   | DE         | SE Measure of Ri | ek        |
|---|------------|---|------------|------------------|-----------|
|   |            |   | Low        | Medium           | High      |
|   | Unaudited  |   |            |                  |           |
| Current Ratio   | 2.24       | 1 | >= 1.5     | 1.0 to 1.5       | < 1.0     |
| Current Assets divided by Current Liabilities   |            | _ |            |                  |           |
| <b>Jnrestricted Days Cash</b><br>Number of days expenses can be paid without another inflow of cash. Cash &<br>Cash Equivalents divided by (Total Expenses less Depreciation/365)                               | 6          | 3 | >= 60 days | 30 to 60 Days    | < 30 days |
| Percentage of Program Paid by Tuition<br>Percentage of total expense funded by tuition. Tuition plus In-Kind Contributions<br>livided by Total Expenses   | 88%        | 3 | >= 90%     | 75% to 90%       | < 75%     |
| Percentage of Program Paid by Tuition & Federal Grants<br>Percentage of total expense funded by tuition and Federal Grants. Tuition plus<br>n-Kind Contributions plus Federal Grants, divided by Total Expenses | 100%       | 1 | >= 90%     | 75% to 90%       | < 75%     |
| Percentage of Total Revenue Expended on Facilities Deperation & Maintenance plus Non-Operating Financing Expenses of Plant livided by Total Revenue   | 15%        | 1 | <= 15%     | 15% to 30%       | > 30%     |
| Change in Net Assets Percentage   | 0%         | 1 | Positive % | -2% to 0%        | < -2%     |
| Debt to Asset Ratio   | 0.45       | 1 | .9         | .9 to 1          | > 1       |

Measures the extent to which the school relies on borrowed funds to finance its operations. Calculated as Total Liabilities divided by Total Assets.

#### Libertas Academy Charter School and Friends of LACS Statements of Net Position July 31, 2022

|  | July 31, 202          | .2                  |           |                       |                     |        |
|--|-----------------------|---------------------|-----------|-----------------------|---------------------|--------|
|  |                       | Cabaal              |           |                       | Fuiende             |        |
|  | l la sudita d         | School              |           | l la sudita d         | Friends             |        |
|  | Unaudited<br>07/31/22 | Audited at 06/30/22 | Change    | Unaudited<br>07/31/22 | Audited at 06/30/22 | Change |
| ASSETS   | 01/01/22              | 00,00,22            | onango    | 01101122              | 00,00,22            | onungo |
| Current Assets   |                       |                     |           |                       |                     |        |
| 1000 · Cash and Cash Equivalents                         | 141,338               | 709,065             | (567,727) | 242,255               | 241,660             | 596    |
| 1102 · Accounts Receivable                               | 1,018,103             | 334,396             | 683,707   |                       |                     | -      |
| 1207 - Due from Related Parties (School)                 |                       | -                   | -         | 19,940                | 19,940              | 0      |
| 1308 · Prepaid Expenses                                  | 128,366               | 128,372             | (6)       |                       | -                   | -      |
| 1510 - Deposit (Security, Other)                         | 31,396                | 31,396              | -         | -                     | -                   | -      |
| Total Current Assets                                     | 1,319,203             | 1,203,229           | 115,974   | 262,196               | 261,600             | 596    |
| Fixed Assets   |                       |                     |           |                       |                     |        |
| 1514 · Building/Leasehold Improvement                    | 7,125                 | 7,125               | -         | -                     | -                   | -      |
| 1515 · Furniture and Equipment                           | 160,791               | 159,959             | 832       | -                     | -                   | -      |
| 1616 · Less Accumulated Depreciation                     | (93,694)              | (91,391)            | (2,303)   | -                     | -                   | -      |
| Total Fixed Assets                                       | 74,223                | 75,694              | (1,471)   | -                     | -                   | -      |
| Other Assets   |                       |                     | ( , ,     |                       |                     |        |
| 1500 · Right of Use Lease                                |                       |                     |           |                       |                     |        |
| 1617 · Lease Amortization                                | (439,878)             | (439,878)           | -         |                       |                     |        |
| 1500 · Right of Use Lease - Other                        | 3,958,903             | 3,958,903           | -         |                       |                     |        |
| Total Other Assets                                       | 3,519,025             | 3,519,025           | -         |                       |                     |        |
| TOTAL ASSETS   | 4,912,450             | 4,797,948           | 114,503   | 262,196               | 261,600             | 596    |
| LIABILITIES  |                       |                     |           |                       |                     |        |
| Accounts Payable   |                       |                     |           |                       |                     |        |
| 2024 · Accounts Payable                                  | 56,508                | 47,081              | 9,426     | -                     | -                   | -      |
| Total Accounts Payable                                   | 56,508                | 47,081              | 9,426     | -                     | -                   | -      |
| Credit Cards   |                       |                     |           |                       |                     |        |
| 2050 · AMEX Credit Card                                  | 30,072                | 43,998              | (13,926)  |                       |                     |        |
| Other Current Liabilities                                |                       |                     | -         |                       |                     |        |
| 1004 · Line of Credit                                    | 95,320                | 95,755              | (435)     |                       |                     |        |
| 2125 · Accrued Expenses/AccruedPayroll                   | 473,491               | 464,758             | 8,733     | -                     | -                   | -      |
| 2226 · Current Deferred Revenue                          | -                     | -                   | -         | -                     | -                   | -      |
| 2327 - Due to related party (Friends)                    | 19,940                | 19,940              | 0         | -                     | -                   | -      |
| 2428 - Current Debt Payable - Line of Credit             | -                     | -                   | -         | -                     | -                   | -      |
| Total Other Current Liabilities                          | 588,751               | 580,453             | 8,298     | -                     | -                   | -      |
| CURRENT LIABILITIES                                      | 675,331               | 671,532             | 3,799     | -                     | -                   | -      |
| Long Term Liabilities                                    |                       |                     |           |                       |                     |        |
| 1005 · Lease Liability                                   | 3,635,791             | 3,635,791           | -         |                       |                     |        |
| LONGTERM LIABILITIES                                     | 3,635,791             | 3,635,791           | -         |                       |                     |        |
| TOTAL LIABILITIES  | 4,311,122             | 4,307,323           | 3,799     |                       |                     |        |
| NET POSITION   |                       |                     |           |                       |                     |        |
| Temporarily Restricted                                   |                       | -                   | -         | 261,600               | 261,600             | -      |
| Unrestricted   | 601,329               | 490,624             | 110,704   | 596                   | -                   | 596    |
| TOTAL NET POSITION = TOTAL EQUITY (assets - liabilities) | 601,329               | 490,624             | 110,704   | 262,196               | 261,600             | 596    |
| TOTAL LIABILITIES & NET POSITION = ASSETS                | 4,912,450             | 4,797,948           | 114,503   | 262,196               | 261,600             | 596    |
|  |                       |                     |           |                       |                     |        |

Notes:

#### Libertas Academy Charter School Statement of Revenues, Expenses and Change in Net Position Summary July 31, 2022

|                                     |            | Unaudited<br>FTE 330 |   |                  |                      |                                    |
|-------------------------------------|------------|----------------------|---|------------------|----------------------|------------------------------------|
|                                     | YTD Actual | % of<br>Revenue      | % of YTD<br>Actual to<br>Annual<br>Budget | Annual<br>Budget | Annual<br>Projection | Projections<br>vs Annual<br>Budget |
| Revenues                            |            | /                    |   |                  |                      |                                    |
| 4001 · Tuition                      | 666,975    | 93%                  | 8%  | 7,875,000        | 7,736,910            | (138,090)                          |
| 4100 · Government Grants & Funding  | 46,732     | 7%                   | 5%  | 1,007,626        | 1,099,642            | 92,016                             |
| 4400 · Private Support Funding      |            | 0%                   | 0%  | 100,000          | 100,000              | -                                  |
| 4500 · Student Programs & Misc Fees | -          | 0%                   | 0%  | 5,000            | 5,000                | -                                  |
| 4716 · Interest / Investment Income | 40         | 0%                   | 0%  | -                | 754                  | -                                  |
| Total Revenues                      | 713,747    | 100%                 | 8%  | 8,987,626        | 8,942,306            | (46,074)                           |
| Expenses                            |            |                      |   |                  |                      |                                    |
| 5000 · Personnel Costs              | 409,370    | 57%                  | 6%  | 6,554,000        | 6,444,498            | (109,502)                          |
| 5100 · Administrative Costs         | 23,024     | 3%                   | 5%  | 435,000          | 445,000              | 10,000                             |
| 5200 · Instructional Services       | 86,423     | 12%                  | 18%                                       | 483,000          | 537,000              | 54,000                             |
| 5300 · Other Student Services       | (886)      | 0%                   | -1%                                       | 109,500          | 175,500              | 66,000                             |
| 5400 · Facility & Other Fixed Costs | 85,112     | 12%                  | 7%  | 1,291,652        | 1,296,652            | 5,000                              |
| 9999 · Contingency                  |            | 0%                   |   |                  | -                    | -                                  |
| Total Expenses                      | 603,043    | 84%                  | 7%  | 8,873,152        | 8,898,650            | 25,499                             |
| Change in Net Position              | 110,704    | 16%                  |   | 114,474          | 43,656               | (71,573)                           |

**Financial Highlights** 

| A/P Aging Summary<br>July 31, 2022  |           |           |          |         |      |           |  |  |  |  |  |
|-------------------------------------|-----------|-----------|----------|---------|------|-----------|--|--|--|--|--|
| _                                   | Current   | 1 - 30    | 31 - 60  | 61 - 90 | > 90 | TOTAL     |  |  |  |  |  |
| ABC Glass Company, Inc.             | 1,148.56  | 0.00      | 0.00     | 0.00    | 0.00 | 1,148.56  |  |  |  |  |  |
| Amazon                              | 27,681.32 | 0.00      | 0.00     | 0.00    | 0.00 | 27,681.32 |  |  |  |  |  |
| Charter Technology Solutions, LLC   | 8,915.00  | 0.00      | 0.00     | 0.00    | 0.00 | 8,915.00  |  |  |  |  |  |
| Curriculum Associates LLC           | 0.00      | 12,500.00 | 0.00     | 0.00    | 0.00 | 12,500.00 |  |  |  |  |  |
| deRenzy Business Technologies, Inc. | 860.22    | 784.58    | 636.39   | 0.00    | 0.00 | 2,281.19  |  |  |  |  |  |
| First Student, Inc.                 | 0.00      | 0.00      | 635.84   | 0.00    | 0.00 | 635.84    |  |  |  |  |  |
| GOODCOPY                            | 0.00      | 494.53    | 0.00     | 0.00    | 0.00 | 494.53    |  |  |  |  |  |
| Ithaka                              | 1,560.00  | 0.00      | 0.00     | 0.00    | 0.00 | 1,560.00  |  |  |  |  |  |
| Microsoft                           | 296.17    | 0.00      | 0.00     | 0.00    | 0.00 | 296.17    |  |  |  |  |  |
| SmartPass LLC                       | 508.30    | 0.00      | 0.00     | 0.00    | 0.00 | 508.30    |  |  |  |  |  |
| W.B.Mason                           | 79.96     | 0.00      | 0.00     | 0.00    | 0.00 | 79.96     |  |  |  |  |  |
| XL Color                            | 406.85    | 0.00      | 0.00     | 0.00    | 0.00 | 406.85    |  |  |  |  |  |
| TAL                                 | 41,456.38 | 13,779.11 | 1,272.23 | 0.00    | 0.00 | 56,507.72 |  |  |  |  |  |

| Statement of Rev                            | enues, Expen | ses and C       | hange in Net P                         | osition                                 |                   |
|---|--------------|-----------------|--|---|-------------------|
|   |              | 1, 2022         | -                                      |   |                   |
|   |              |                 |  |   |                   |
| 1% of Revenue = Surplus Goal >>             | 89,423       |                 |  |   |                   |
| Current Surplus                             | 43,656       |                 |  |   |                   |
| % Personnel is of Tuition Revenue >>        | 72%          |                 |  |   |                   |
|   |              |                 |  |   |                   |
| Increased allocation                        |              |                 |  |   |                   |
| Decreased allocation                        |              |                 |  |   |                   |
| Make a note                                 |              |                 |  |   |                   |
| Line Item                                   | YTD Actual   | % of<br>Revenue | % of YTD<br>Actual to<br>Annual Budget | June BOT<br>Approved -<br>Annual Budget | Annual Projection |
| Revenues                                    |              |                 |  |   |                   |
| 4001 · Tuition                              | 666,975      | 93%             | 8%                                     | 7,875,000                               | 7,736,910         |
| 4100 · Government Grants & Funding          | 46,732       | 7%              | 5%                                     | 1,007,626                               | 1,099,642         |
| 4400 · Private Support Funding              |              | 0%              | 0%                                     | 100,000                                 | 100,000           |
| 4500 · Student Programs & Misc Fees         | 0            |                 | 0%                                     | 5,000                                   | 5,000             |
| 4716 · Interest / Investment Income         | 40           |                 | 0%                                     | 754                                     | 754               |
| Total Revenues                              | 713,747      | 100%            | 8%                                     | 8,988,380                               | 8,942,306         |
|   |              |                 |  |   |                   |
| Expenses                                    |              |                 |  |   |                   |
| 5000 · Personnel Costs                      | 070.465      |                 |  | E 050 005                               |                   |
| 5000 - Personnel Salaries                   | 370,436      |                 | 7%                                     | 5,650,000                               | 5,653,281         |
| 5520f · Fringe Benefits                     | 29,311       |                 | 4%                                     | 678,000                                 | 559,618           |
| 5520m · MTRS Expense                        |              |                 | 0%                                     | 56,500                                  | 62,000            |
| 5520t · Payroll Taxes                       | 9,623        |                 | 6%                                     | 169,500                                 | 169,598           |
| Total 5000 · Personnel Costs                | 409,370      | 57%             | 6%                                     | 6,554,000                               | 6,444,498         |
| 5100 · Administrative Costs                 |              |                 |  |   |                   |
| 5112 · Board Travel & Other Exp             |              |                 | 0%                                     | 14,000                                  | 12,000            |
| 5122 · Contr Serv - School Leader           |              |                 | 0%                                     | 5,000                                   | 5,000             |
| 5132 · Contr Serv - Business & Finance      | 4,585        |                 | 6%                                     | 80,000                                  | 85,000            |
|   | -,000        |                 | 070                                    | 50,000                                  |                   |
| 5142 · Contr Serv - Human Resources         | 7,113        |                 | 11%                                    | 65,000                                  | 65,000            |
| 5152 · Contr Serv - Legal                   | 0            |                 | 0%                                     | 7,000                                   | 12,000            |
| 5162 · Contr Serv - IT                      | 5,791        |                 | 9%                                     | 62,000                                  | 60,000            |
| 5163 · Supplies & Materials - IT            |              |                 | 0%                                     | 10,000                                  | 10,000            |
| 5173 · Fundraising                          |              |                 | 0%                                     | 5,000                                   | 3,000             |
| 5182 · Staff Recruitment and Advertising    | 1,918        |                 | 3%                                     | 55,000                                  | 55,000            |
| 5182s - Student Recruitment and Advertising | 0            |                 | 0%                                     | 60,000                                  | 55,000            |
| 5183 · Travel, Dues & Other Exp -Admin      | 2,673        |                 | 8%                                     | 34,000                                  | 48,000            |
| 5184 · Supplies & Materials - Admin         | 944          |                 | 2%                                     | 38,000                                  | 35,000            |
| Total 5100 · Administrative Costs           | 23,024       | 3%              | 5%                                     | 435,000                                 | 445,000           |
|   |              |                 |  |   |                   |
| 5200 · Instructional Services               |              |                 |  |   |                   |
| 5234 · Contr Serv - Other Teaching          | 6,048        |                 | 11%                                    | 57,000                                  | 48,000            |
| 5242 · Contr Serv - Prof Development        | 500          |                 | 2%                                     | 30,000                                  | 32,000            |
| 5244 · Travel & Other Exp -Prof Develop     | 549          |                 | 2%                                     | 30,000                                  | 30,000            |
| 5253 · Contr Serv - Guidance & Testing      |              |                 | 0%                                     | 110,000                                 | 110,000           |
| 5261 · Books and Libraries                  | 12,746       |                 | 42%                                    | 30,000                                  | 40,000            |
| 5263 · Instructional Equipment              | 1,645        |                 | 16%                                    | 10,000                                  | 55,000            |

|   | · •        |                 | hange in Net P                         | 03111011                                |                   |
|---|------------|-----------------|--|---|-------------------|
|   | July 3     | 1, 2022         |  |   |                   |
| 1% of Revenue = Surplus Goal >>           | 89,423     |                 |  |   |                   |
| Current Surplus                           | 43,656     |                 |  |   |                   |
| % Personnel is of Tuition Revenue >>      | 72%        |                 |  |   |                   |
| Increased allocation                      |            |                 |  |   |                   |
| Decreased allocation                      |            |                 |  |   |                   |
| Make a note                               |            |                 |  |   |                   |
| Line Item                                 | YTD Actual | % of<br>Revenue | % of YTD<br>Actual to<br>Annual Budget | June BOT<br>Approved -<br>Annual Budget | Annual Projection |
| 5264 · General Supplies -Instructional    | 11,875     |                 | 14%                                    | 85,000                                  | 85,000            |
| 5266 · Classroom Instructional Tech       | 19,731     |                 | 76%                                    | 26,000                                  | 27,000            |
| 5268 · Instructional Software             | 33,330     |                 | 32%                                    | 105,000                                 | 110,000           |
| Total 5200 · Instructional Services       | 86,423     | 12%             | 18%                                    | 483,000                                 | 537,000           |
| 5300 · Other Student Services             |            |                 |  |   |                   |
| 5320 · Health Services                    | -886       |                 | -11%                                   | 8,000                                   | 8,000             |
| 5330 · Student Transportation             |            |                 | 0%                                     | 5,000                                   | 25,000            |
| 5350 · Food Services                      |            |                 | 0%                                     | 2,500                                   | 2,500             |
| 5360 · Athletic Services                  |            |                 |  | 54,000                                  | 55,000            |
| 5370 · Other Student Activities           |            |                 | 0%                                     | 40,000                                  | 45,000            |
| Collge Preparation                        |            |                 |  |   | 40,000            |
| Total 5300 · Other Student Services       | -886       | 0%              | -1%                                    | 109,500                                 | 175,500           |
| 5400 · Facility & Other Fixed Costs       |            |                 |  |   |                   |
| 5420 · Utilities                          | 3,053      |                 | 9%                                     | 35,000                                  | 38,000            |
| 5430 · Maint of Buildings & Grounds       | 1,293      |                 | 1%                                     | 105,000                                 | 105,000           |
| 5450 · Networking & Communications        | 2,706      |                 | 5%                                     | 50,000                                  | 50,000            |
| 5730 · Other costs rel. Cap. Facility     |            |                 | 0%                                     | 87,000                                  | 87,000            |
| 5740 · Rental/Lease of Building & Grounds | 72,239     |                 | 8%                                     | 881,319                                 | 881,319           |
| 5530 · Insurance (non-employee)           | 2,000      |                 | 8%                                     | 25,000                                  | 25,000            |
| 5550 · Rental / Lease of Equipment        | 1,517      |                 | 2%                                     | 68,000                                  | 70,000            |
| 5750 Depreciation                         | 2,303      |                 | 6%                                     | 40,333                                  | 40,333            |
| Total 5400 · Facility & Other Fixed Costs | 85,112     | 12%             |  | 1,291,652                               | 1,296,652         |
| ASKACCOUNTANT                             | 0          |                 | 0%                                     |   |                   |
| 9999 · Contingency                        | 0          | 0%              | 0%                                     | -                                       | -                 |
| tal Expenses                              | 603,043    | 84%             | 7%                                     | 8,873,152                               | 8,898,650         |

## Libertas Academy Charter School Cash Flow Projection FY23

|  | Actual    | Forecast  | Forecast  | Forecast | Forecast | Forecast |
|--|-----------|-----------|-----------|----------|----------|----------|
|  | July      | August    | September | October  | November | December |
| Beginning Bank Balance (operating accounts only) | 709,065   | 141,338   | 811,381   | 827,231  | 843,081  | 858,931  |
| Inflows  |           |           |           |          |          |          |
| Tuition Revenue                                  | 0         | 1,289,485 | 644,743   | 644,743  | 644,743  | 644,743  |
| Government Grant Revenue                         | 30,000    | 99,967    | 99,967    | 99,967   | 99,967   | 99,967   |
| Private Revenue                                  | 0         |           |           |          |          |          |
| Miscellaneous Revenue                            | 30        |           | 500       | 500      | 500      | 500      |
| Outflows   |           |           |           |          |          |          |
| Personnel Costs                                  | 456,588   | 544,355   | 544,355   | 544,355  | 544,355  | 544,355  |
| Expenditures and Liabilities                     | 141,169   | 175,054   | 185,004   | 185,004  | 185,004  | 185,004  |
|  |           |           |           |          |          |          |
| Inflows less Outflows                            | (567,727) | 670,043   | 15,850    | 15,850   | 15,850   | 15,850   |
| Draw on Line of Credit                           | 0         |           |           |          |          |          |
| Private Lending                                  |           |           |           |          |          |          |
| Ending Bank Balance                              | 141,338   | 811,381   | 827,231   | 843,081  | 858,931  | 874,781  |

|  | Forecast | Forecast | Forecast | Forecast | Forecast | Forecast  |
|--|----------|----------|----------|----------|----------|-----------|
|  | January  | February | March    | April    | May      | June      |
| Beginning Bank Balance (operating accounts only) | 874,781  | 890,631  | 906,481  | 922,332  | 938,183  | 954,033   |
| Inflows  |          |          |          |          |          |           |
| Tuition Revenue                                  | 644,743  | 644,743  | 644,743  | 644,743  | 644,743  | 644,743   |
| Government Grant Revenue                         | 99,967   | 99,967   | 99,967   | 99,967   | 99,967   | 99,967    |
| Private Revenue                                  |          |          |          |          |          |           |
| Miscellaneous Revenue                            | 500      | 500      | 500      | 500      | 500      | 500       |
| Outflows   |          |          |          |          |          |           |
| Personnel Costs                                  | 544,355  | 544,355  | 544,355  | 544,355  | 544,355  | 544,355   |
| Expenditures and Liabilities                     | 185,004  | 185,004  | 185,004  | 185,004  | 185,004  | 185,004   |
|  |          |          |          |          |          |           |
| Inflows less Outflows                            | 15,850   | 15,850   | 15,850   | 15,850   | 15,850   | 15,850    |
| Draw on Line of Credit                           |          |          |          |          |          | (150,000) |
| Private Lending                                  |          |          |          |          |          |           |
| Ending Bank Balance                              | 890,631  | 906,481  | 922,332  | 938,183  | 954,033  | 819,883   |