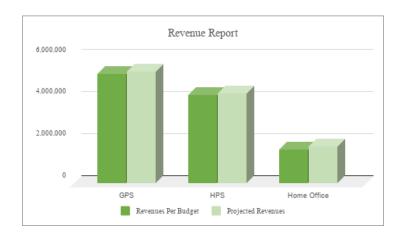


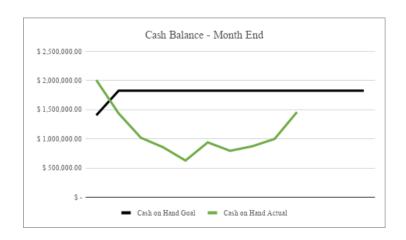
## 2017-18 Financial Report Narrative May 3, 2018 Finance Committee Meeting

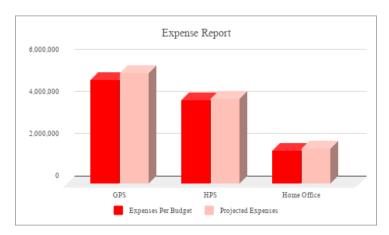
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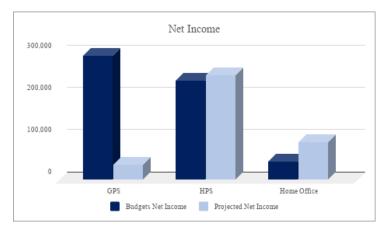
2017-18 Net Income			
	Current Projection	Orig Bd Rpt	<b>Previous Projection</b>
CMO	\$89k	\$42k	26K
Gilroy Prep	\$36k	\$294k	34K
Hollister Prep	<u>\$247k</u>	<u>\$235k</u>	<u>\$290k</u>
Total	\$372k	\$571k	350k

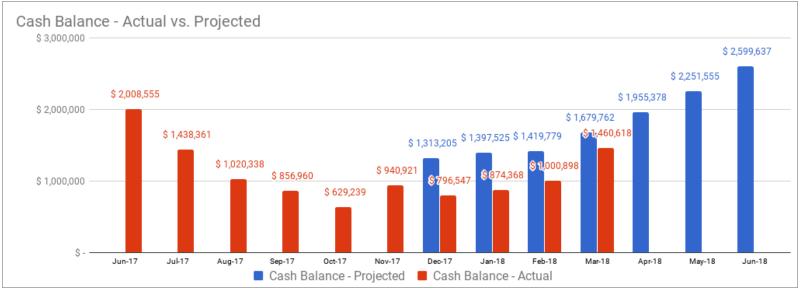
- CMO projected net income variance highlights
  - \$170k favorable variance from adding to the private fundraising total. The fundraising total changed from \$70k last board report to \$170k to reflect the CSGF grant amount.
  - \$45k unfavorable variance from additional staff hired.
  - \$64k unfavorable variance from benefits and taxes being under budgeted.
  - \$15k unfavorable variance from professional development going over budget.
- Gilroy Prep projected net income variance highlights
  - \$68k favorable variance from one-time mandated cost not budgeted.
  - \$100k favorable variance for elimination of contingency expenses due to the process that has begun to prioritize needs that were not budgeted for.
  - \$267k unfavorable variance in salaries from staffing needs for additional staff to meet the needs of SPED students and staff on leave.
  - \$77k unfavorable variance in benefits & taxes from the additional staff added and from being under budgeted.
  - \$79k unfavorable variance for Books & Supplies from anticipated technology expenses that were budgeted for the 2016-17 year but, due to late arrival of product, had to be recorded in 2017-18 and for technology needs for the additional staff not originally budgeted for.
- Hollister Prep projected net income variance highlights
  - \$51k favorable variance from one-time mandated cost not budgeted.
  - \$50k favorable variance for elimination of contingency expenses due to the process that has begun to prioritize needs that were not budgeted for.
  - \$85k unfavorable variance in salaries from staffing needs for additional Teachers in Training to meet staffing needs to cover multiple Teacher maternity leaves.











## Navigator Schools Balance Sheet Comparison

	Actual	Actual	Actual
	6/30/2016	6/30/2017	3/31/2018
Cash	1,884,454	2,008,555	1,460,618
Accounts Receivable	767,909	1,126,497	0
Prepaid Expense	72,379	209,415	33,045
Fixed Assets, net of depreciation	188,935	312,895	335,009
Total Assets	2,913,677	3,657,361	1,828,672
-			
Accrued Liabilities	319,149	657,592	429,990
CDE Loan Payable	125,000	62,500	10,321
Total Liabilities	444,149	720,092	440,311
Beginning Fund Balance	1,790,843	2,469,528	2,937,269
Net Income	678,685	467,741	(1,548,908)
Ending Fund Balance	2,469,528	2,937,269	1,388,361
<b>Total Liabilities &amp; Fund Balance</b>	2,913,677	3,657,361	1,828,672

## Navigator Schools - 2017-18 Latest Projection Comparison to 2016-17 Actuals As of March 2018

Income Statement - Combined	2017-18	2017-18	2016-17
CMO/GPS/HPS	Original	Latest	Audited
	<u>Budget</u>	<b>Projection</b>	<u>Actuals</u>
Revenue	10,991,368	11,335,437	9,860,508
Expenses	10,420,391	10,963,689	9,392,768
Net Income - GAAP basis (audit)	570,977	371,748	467,740
Less Capital Outlay	(157,550)	(31,713)	(190,113)
Revenue less expenses & capital out	413,427	340,035	277,627

	<u>2017-18</u>	<u>2017-18</u>	<u>2016-17</u>
Beginning Fund Balance	3,136,443	2,937,268	2,469,528
Net Income - GAAP basis (audit)	570,977	371,748	467,740
Ending Fund Balance	3,707,420	3,309,016	2,937,268
-			
Revenues/Student *	9,939	10,295	10,254
Expenses/Student *	9,344	9,908	9,697
Fund Balance/Student at Year End	3,862	3,447	3,497

<sup>\*</sup> Revenues and Expenses per student do not include CMO Management Fee Revenue/Expense because that is an intercompany charge.

Navigator Schools - 2017-18 Budget vs. Projection GPS GPS HPS HPS CMO CMO As of March 2018 Total Total 2017-18 2017-18 2017-18 2017-18 2017-18 2017-18 2017-18 **Summary Level** 2017-18 Original Current Original Current Original Current Original Current Budget Projection <u>Budget</u> Projection <u>Budget</u> Projection Budget Projection **Enrollment Projection** 960 960 540 540 420 420 **REVENUE:** LCFF Revenue 8,055,232 8,068,943 4,377,511 4,381,372 3,677,721 3,687,571 0 0 Federal Revenue 403,203 438,721 270,757 302,050 132,446 0 136,671 Other State Revenue 771,475 883,045 441,906 478,150 329,569 404,895 0 0 **Donations & Grants** 156,885 16,885 300,000 319,885 16,885 10,000 3,000 130,000 172,433 Other Revenue 154,631 104,744 115,729 49,887 56,427 0 277 1,449,942 1,449,942 1,452,410 **CMO Management Fees** 1,452,410 5,211,803 5,294,186 4,199,623 4,288,564 **REVENUE** 10,991,368 11,335,437 1,579,942 1,752,687 **EXPENDITURES: Salaries** 2,301,008 2,567,693 1,831,375 1,940,702 1,033,683 1,079,535 5,166,066 5,587,930 Benefits & Taxes 529,291 199,749 1,368,284 1,529,025 639,244 736,352 529,291 263,382 **Books & Supplies** 290,216 306,174 67,127 829,728 924,386 485,740 551,085 53,772 Services & Other Operating Expense 1,380,571 1,417,938 553,777 579,472 576,515 584,866 250,279 253,600 **CMO Management Fees** 1,449,942 1,452,410 787,952 788.647 661,990 663,763 0 **Contingency Expenses** 150,000 100,000 0 50,000 0 0 **Capital Outlay** 157,550 31,713 101,025 21,713 56,525 10.000 0 0 4,968,746 3,995,912 4,034,796 1,537,483 1,663,644 **EXPENDITURES** 10,502,141 10,943,402 5,244,962 **REVENUE LESS EXPENDITURES** 489,227 392,035 243,057 49,224 203,711 253,768 42,459 89,043 **GAAP Adjustments:** 89,043 **Revenue Less Expenditures** 489,227 392,035 243,057 49,224 203,711 253,768 42,459 Add back Capita Outlay to Net income 56,525 10,000 0 0 157,550 31,713 101,025 21,713 **Subtract Depreciation Expense** (75,800)(52,000)(50,362)(35,000)(25,438)(17,000)0 35,937 234,798 246,768 42,459 Net Income - GAAP Basis 2017-18 570,977 371,748 293,720 89,043 Beginning Net Assets @ 6/30/17 (latest projecti 3,136,443 2.937.269 1,642,303 1,478,654 1,324,788 1,306,504 169,352 152,111 Net Income - GAAP Basis 2017-18 570,977 371,748 293,720 35,937 234,798 246,768 42,459 89,043

3,309,017

1,936,023 1,514,591

1,559,586 1,553,272

211,811

241,154

3,707,420

Ending Net Assets @ 6/30/18



## Navigator Schools - Financial Data

Attendance and Enrollment Data	<u>Total</u>	<u>GPS</u>	<u>HPS</u>
2017-18 ADA - Approved Budget	921.6	518.4	403.2
2017-18 ADA thru 3/31/18	920.5	514.8	405.6
2017-18 ADA % thru 3/31/18	96.1%	96.2%	96.1%
2017-18 Enrollment - Approved Budget	960.0	540.0	420.0
2017-18 Ave Enrollment thru 3/31/18	957.6	535.4	422.2
Enrollment as of 3/31/18	959.0	538.0	421.0

	<u>Actual</u>	<u>Goal</u>
Cash balance as of 3/31/18	1,460,618	1,508,700
Annual Budgeted Expenditures (not including CMO Mgmt Fees)	9,052,199	9,052,199
Number of Months Cash on Hand	1.94	2.00