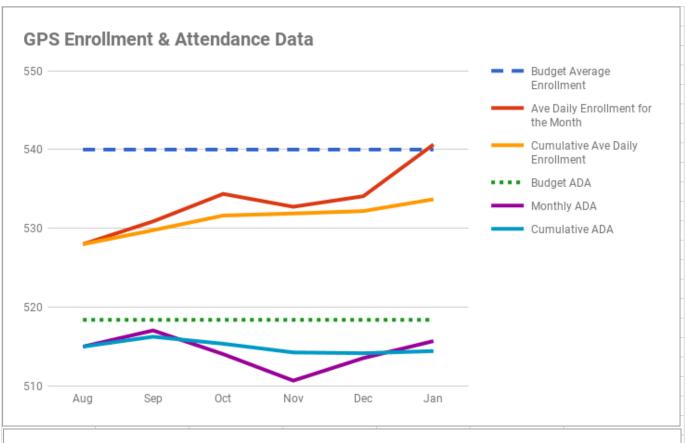


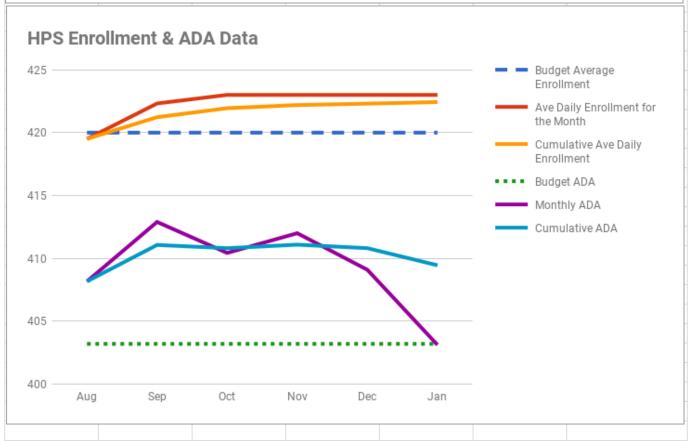
## 2017-18 Financial Report Narrative February 27, 2017 Finance Committee

2017-18 Net Income

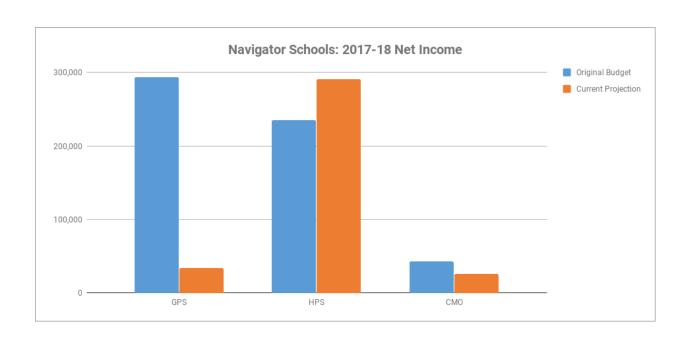
017-19 Net Illcome		
	Current Projection	Orig Bd Rpt
CMO	\$26K	\$42k
Gilroy Prep	\$34k	\$294k
Hollister Prep	<u>\$290k</u>	<u>\$235k</u>
Total	\$350k	\$571k

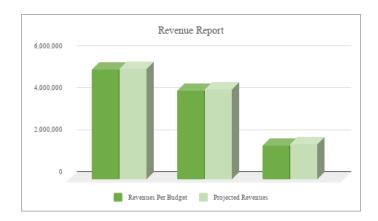
- CMO projected net income variance highlights
  - \$70k favorable variance from adding to the private fundraising total.
  - \$30k unfavorable variance from additional staff hired.
  - \$58k unfavorable variance from benefits and taxes being under budgeted.
- Gilroy Prep projected net income variance highlights
  - \$68k favorable variance from one-time mandated cost not budgeted.
  - \$100k favorable variance for elimination of contingency expenses due to the process that has begun to prioritize needs that were not budgeted for.
  - \$300k unfavorable variance in salaries from staffing needs for additional staff to meet the needs of SPED students and staff on leave.
  - \$25k unfavorable variance in benefits & taxes from the additional staff added.
  - \$79k unfavorable variance for Books & Supplies from anticipated technology expenses that were budgeted for the 2016-17 year but, due to late arrival of product, had to be recorded in 2017-18 and for technology needs for the additional staff not originally budgeted for.
- Hollister Prep projected net income variance highlights
  - \$51k favorable variance from one-time mandated cost not budgeted.
  - \$50k favorable variance for elimination of contingency expenses due to the process that has begun to prioritize needs that were not budgeted for.
  - \$85k unfavorable variance in salaries from staffing needs for additional Teachers in Training to meet staffing needs to cover multiple Teacher maternity leaves.

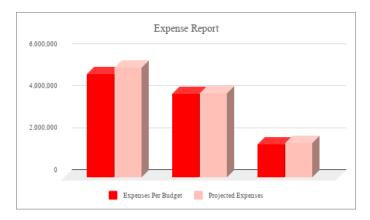


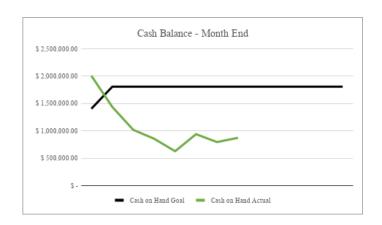


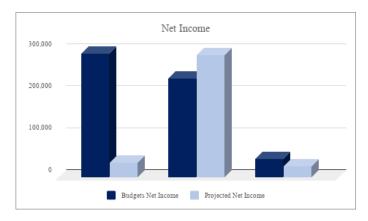


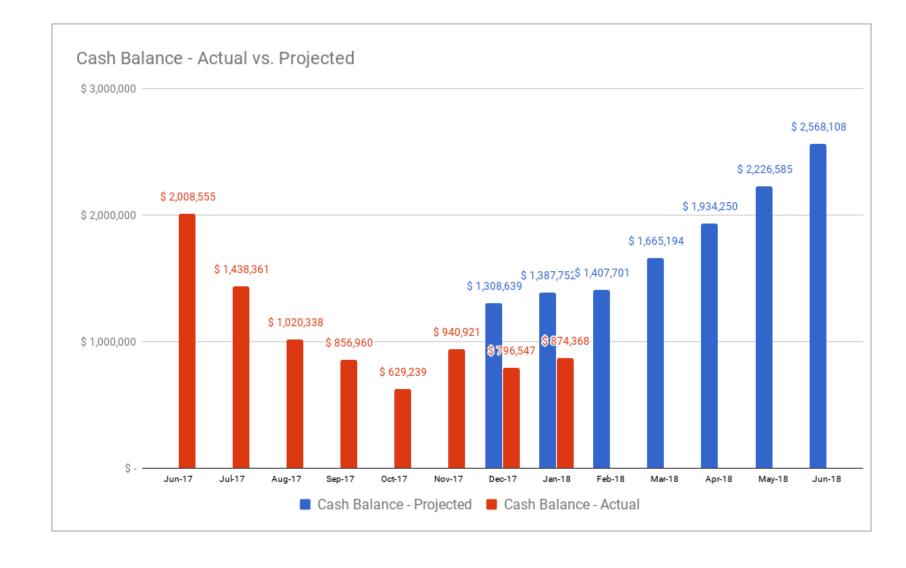












## Navigator Schools Balance Sheet Comparison

	Actual	Actual	Actual
	6/30/2016	6/30/2017	1/31/2018
Cash	1,884,454	2,008,555	874,368
Accounts Receivable	767,909	1,126,497	91,551
Prepaid Expense	72,379	209,415	31,782
Fixed Assets, net of depreciati	188,935	312,895	312,895
<b>Total Assets</b>	2,913,677	3,657,361	1,310,596
Accrued Liabilities	319,149	657,592	223,469
CDE Loan Payable	125,000	62,500	31,161
Total Liabilities	444,149	720,092	254,630
Beginning Fund Balance	1,790,843	2,469,528	2,937,269
Net Income	678,685	467,741	(1,881,303)
Ending Fund Balance	2,469,528	2,937,269	1,055,966
<b>Total Liabilities &amp; Fund Balance</b>	2,913,677	3,657,361	1,310,596

Navigator Schools - 2017-18 Budget vs. Projection Total GPS GPS HPS **HPS** CMO CMO As of February 2018 Total 2017-18 2017-18 2017-18 2017-18 2017-18 2017-18 2017-18 2017-18 **Summary Level** Original Current Original Current Original Current Original Current Budget Projection Budget Projection <u>Budget</u> Projection <u>Budget</u> Projection **Enrollment Projection** 960 960 540 540 420 420 **REVENUE:** LCFF Revenue 8,055,232 8,062,182 4,377,511 4,381,372 3,677,721 3,680,810 0 0 Federal Revenue 403,203 427,853 270,757 293,961 132,446 0 0 133,892 Other State Revenue 771,475 880,969 441,906 478,150 329,569 402,819 0 0 **Donations & Grants** 227,585 10,000 130,000 156,885 16,885 17,585 10,000 200,000 0 Other Revenue 154,631 149,270 104,744 93,361 49,887 55,696 213 1,449,942 1,451,193 1,449,942 1,451,193 **CMO Management Fees** 5,211,803 5,264,429 4,199,623 4,283,217 **REVENUE** 10,991,36{ 11,199,051 1,579,942 1,651,406 **EXPENDITURES: Salaries** 2,301,008 2,600,809 1,831,375 1,893,142 1,033,683 1,063,912 5,166,066 5,557,863 Benefits & Taxes 529,291 1,368,284 1,453,647 639,244 665,969 529,291 199,749 258,387 **Books & Supplies** 290,216 312,098 60,461 829,728 937,259 485,740 564,700 53,772 Services & Other Operating Expense 1,380,571 1,397,393 553,777 575,720 576,515 578,823 250,279 242,850 **CMO Management Fees** 1,449,942 1,451,193 787,952 788.647 661.990 662,546 **Contingency Expenses** 150,000 0 100,000 50,000 0 0 **Capital Outlay** 157,550 55,672 45,672 56,525 10,000 0 0 101,025 10,502,14: 10,853,021 1,537,483 1,625,610 **EXPENDITURES** 4,968,746 5,241,517 3,995,912 3,985,900 **REVENUE LESS EXPENDITURES** 346,025 489,227 243,057 22,912 203,711 297,317 42,459 25,796 **GAAP Adjustments: Revenue Less Expenditures** 489,227 346,025 243,057 22,912 203,711 297,317 42,459 25,796 Add back Capita Outlay to Net income 56,525 10,000 0 157,550 55,672 101,025 45,672 0 **Subtract Depreciation Expense** (75,800)(52,000)(50,362)(35,000)(25,438)(17,000)0 0 42,459 25,796 Net Income - GAAP Basis 2017-18 570,977 349,697 293,720 33,584 234,798 290,317 Beginning Net Assets @ 6/30/17 (latest projecti 3,136,443 2,937,269 1,642,303 1,478,654 1,324,788 1,306,504 169,352 152.111 Net Income - GAAP Basis 2017-18 570,977 349,697 293,720 33,584 234,798 290,317 42,459 25,796

3,707,420 3,286,966 1,936,023 1,512,238 1,559,586 1,596,821

211,811

177,907

Ending Net Assets @ 6/30/18

## Navigator Schools - 2017-18 Latest Projection Comparison to 2016-17 Actuals As of February 2018

Income Statement - Combined	2017-18	2017-18	2016-17
CMO/GPS/HPS	Original	Latest	Audited
	<u>Budget</u>	<b>Projection</b>	<u>Actuals</u>
Revenue	10,991,368	11,199,052	9,860,508
Expenses	10,420,391	10,849,355	9,392,768
Net Income - GAAP basis (audit)	570,977	349,697	467,740
Less Capital Outlay	(157,550)	(55,672)	(190,113)
Revenue less expenses & capital out	413,427	294,025	277,627

	<u>2017-18</u>	<u>2017-18</u>	2016-17
Beginning Fund Balance	3,286,965	2,937,268	2,469,528
Net Income - GAAP basis (audit)	570,977	349,697	467,740
Ending Fund Balance	3,857,942	3,286,965	2,937,268
-			
Revenues/Student *	9,939	10,154	10,254
Expenses/Student *	9,344	9,790	9,697
Fund Balance/Student at Year End	4,019	3,424	3,497

<sup>\*</sup> Revenues and Expenses per student do not include CMO Management Fee Revenue/Expense because that is an intercompany charge.

## Navigator Schools - Financial Data

Attendance and Enrollment Data	<u>Total</u>	<u>GPS</u>	<u>HPS</u>
2017-18 ADA - Approved Budget	921.6	518.4	403.2
2017-18 ADA thru 1/31/18	923.9	514.44	409.4
2017-18 ADA % thru 1/31/18	96.6%	96.4%	96.9%
2017-18 Enrollment - Approved Budget	960.0	540.0	420.0
2017-18 Ave Enrollment thru 1/31/18	956.1	533.7	422.4
Enrollment as of 1/31/18	964.0	541.0	423.0

	<u>Actual</u>	<u>Goal</u>
Cash balance as of 1/31/18	874,368	1,508,700
Annual Budgeted Expenditures (not including CMO Mgmt Fees)	9,052,199	9,052,199
Number of Months Cash on Hand	1.16	2.00