# Local Control Accountability Plan and Annual Update (LCAP) Template

Addendum: General instructions & regulatory requirements.

Appendix A: Priorities 5 and 6 Rate Calculations

Appendix B: Guiding Questions: Use as prompts (not limits)

<u>LCFF Evaluation Rubrics</u>: Essential data to support completion of this LCAP. Please analyze the LEA's full data set; specific links to the rubrics are also provided within the template.

LEA Name	Contact Name and Title	Email and Phone
American Indian Public High		tareyton.russ@aimschools.org
School	Tareyton Russ - Head of School Peter Holmquist - Division Head	peter.holmquist@aimschools.org

### 2017-20 Plan Summary

### The Story

Describe the students and community and how the LEA serves them.

American Indian Public High School is located in downtown Oakland. We serve 420 students. The community prides itself on being family oriented, to be able to provide a diverse student population for success in a four year university. We provide a college prep program that supports students with exceeding their UC/CSU A-G requirements and to take AP courses. Our approach to college readiness ensures all students have a pathway towards learning content and knowledge, improving cognitive skills ......

The overarching goal is college and career readiness for all students and joint stakeholder strategic planning through the annual local control process aligns our resources and actions to serve our students in pursuit of this goal.

#### **AIMS Mission Statement**

Our mission at AIMS is to cultivate a community of diverse learners who achieve academic excellence. Our commitment to high expectations in attendance, academic achievement, and character development results in our students being prepared for lifelong success. The results driven culture at AIMS and the adherence to it with fidelity guarantees that all graduates earn admission into four year post- secondary programs and become productive members of society.

AIMS CredoThe Family: We are a family at AIM Schools.

The Goal: We are always working for academic and social excellence.

The Faith: We will prosper by focusing and working toward our goals.

The Journey: We will go forward, continue working, and remember we will always be a part of the AIM Schools family.

**AIMS Values** 

#### At AIMS we value:

Excellence - Commitment to excellence in all that we do

Wisdom and Knowledge - Pursuit of wisdom and knowledge as intrinsically valuable

Empathy - Recognition of dignity and worth of every human being

Family and Community - Building of family and community

Citizenship - Social awareness and justice that leads to action

Legacy - The continued preservation and development of AIMS methodologies for 21st century learners and

### **LCAP Highlights**

Identify and briefly summarize the key features of this year's LCAP.

The LCAP serves as the school's annual work plan.

Key themes that are evident throughout the 2018-19 LCAP include:

- Whole Child Knowing
- Shared Responsibility

- Capacity Building
- Student Centered Approach
- Equity and Access
- Building Community
- Focus on student goals
- Family and Community Engagement, to reflect enhanced services that support all LCAP Goals

#### **Review of Performance**

Based on a review of performance on the state indicators and local performance indicators included in the LCFF Evaluation Rubrics, progress toward LCAP goals, local self-assessment tools, stakeholder input, or other information, what progress is the LEA most proud of and how does the LEA plan to maintain or build upon that success? This may include identifying any specific examples of how past increases or improvements in services for low-income students, English learners, and foster youth have led to improved performance for these students.

#### **Greatest Progress**

AIPHS was recognized by Innovate Public Schools as one of three schools in the Bay Area for eliminating the achievement gap among Low-Income African American and Latino students in Math and ELA.

Referring to the LCFF Evaluation Rubrics, identify any state indicator or local performance indicator for which overall performance was in the "Red" or "Orange" performance category or where the LEA received a "Not Met" or "Not Met for Two or More Years" rating. Additionally, identify any areas that the LEA has determined need significant improvement based on review of local performance indicators or other local indicators. What steps is the LEA planning to take to address these areas with the greatest need for improvement?

#### **Greatest Needs**

Our greatest needs have been academically preparing are English Learners and students who are new to the district. In addition, students that are new to the district may have longer commutes that have in turn affected chronic truancy rates. When a student first attends our school we provide the proper tools to support students to ensure that they are performing at grade level.

Referring to the LCFF Evaluation Rubrics, identify any state indicator for which performance for any student group was two or more performance levels below the "all student" performance. What steps is the LEA planning to take to address these performance gaps?

#### **Performance Gaps**

Our largest performance gap is seen in the scores of our second language learners and students who are new to the AIMS school system. Expenditures have been allocated for increasing our ELD programs. Tutoring and intervention support have been funded to help students new to the AIMS system.

If not previously addressed, identify the two to three most significant ways that the LEA will increase or improve services for low-income students, English learners, and foster youth.

#### **Increased or Improved services**

Additional ways that AIPHS has increased or improved services include:

- Activities include expanding the number of school counselors, adding opportunities for original credit and credit recovery during math camp, increasing number of students serves in after school tutoring program by 25%, expanding family literacy and programs at Title I school sites, and adding additional students and staff to high school College program.
- Activities include targeted professional development on prioritizing standards, creating culturally responsive learning environments, utilizing restorative practices, improving the teaching of mathematics, and supporting the needs of long term English learners (LTELS).
- Activities include expanding the number of community liaisons at school site and providing resources for families.
- Activities expanding the number of community liaisons at school site and providing regular training and expanding site and district parent education opportunities.

### **Budget Summary**

Complete the table below. LEAs may include additional information or more detail, including graphics.

DESCRIPTION	AMOUNT	
Total General Fund Budget Expenditures For LCAP Year	\$ [Add amount here]	

Total Funds Budgeted for Planned Actions/Services to Meet The Goals in the LCAP for LCAP Year

\$ [Add amount here]

The LCAP is intended to be a comprehensive planning tool but may not describe all General Fund Budget Expenditures. Briefly describe any of the General Fund Budget Expenditures specified above for the LCAP year not included in the LCAP.

The California Education Code requires that local educational agencies (LEAs) to follow the definitions, instructions, and procedures in the California School Accounting Manual. The General Fund is the chief operating find for all LEAs and is divided into restricted and unrestricted resources. Restricted programs fulfill the requirements defined by the funding source and are not included with the LCAP unless they are specifically support the goals and services included in the document. For this reason, restricted expenditures (such as those in Title I, II, and III) are generally not included as part of LCAP expenditures unless specifically identified as a funding source. Any significant revisions to the LCAP will be developed in collaboration with the SSC (School Site Council) Parent Advisory Committee and the District English Advisory Committee and presented to the Board for approval.

DESCRIPTION	AMOUNT
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Total Projected LCFF Revenues for LCAP Year

AIPCS 1: \$1,443,898 AIPCS 2: \$7,377,462

### **Annual Update**

LCAP Year Reviewed: 2017–18

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

#### Goal 1

Closing the Achievement Gap with High Expectations for All - All levels of the organization work to improve student achievement and close the achievement gap for all underperforming student groups.

State and/or Local Priorities addressed by this goal:

State Priorities:

Priority 4: Pupil Achievement (Pupil Outcomes)

Priority 8: Other Pupil Outcomes (Pupil Outcomes)

#### **Annual Measurable Outcomes**

Expected Actual

CL Declaration rates	
EL Reclassification rates	
ELs making at least one year's Progress in learning English	
ELs achieving Proficiency in English	
California Assessment of Student Performance and Progress	
Graduation Rate	

#### **Actions / Services**

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
<ol> <li>School will use formative assessments to develop learning plans, set goals with students, monitor progress, and evaluate the effectiveness of the plans at the end of the year. Relevant data will be accessible and readily available for staff to use in developing plans, setting goals, monitoring progress and evaluating effectiveness.</li> <li>Central office staff will support Deans and school staff to design site-based assessments systems that promote a culture of revision and continuous improvement of student learning.</li> </ol>	AIPHS utilize Illuminate benchmark assessments and Ellevation for English Learners. Data was aggregated and shared, though it was not regularly used to develop plans, set goals, and monitor progress.  Illuminate assessments were administered to students to determine benchmarks and formative data to drive instruction.  Surveys were administered to families and students to evaluate and reflect school climate, safety and feedback from families.	\$12,000	[Add estimated actual expenditures here]
3. Develop, monitor and refine information that provides real time data, reporting and dashboards	Teachers were trained in using Illuminate and Ellevations platforms that provide real time data and reports to drive instruction.		

Planned	Actual	Budgeted	Estimated Actual Expenditures
Actions/Services	Actions/Services	Expenditures	
Deans, ELD coordinator, English Learner Support Teachers, classroom teachers will continue to analyze and discuss student progress to:  • Monitor the progress of English Learners (ELs) including Long Term English Learner (LTELs) and reclassified students • Create Newcomer program to support students that have been in the country for three years or less. Monitor and	Pull out services are provided throughout the week to support ELs and LTELs.  Ellevation assessment leveling is administered to students to determine short and long term needs, in addition to discussion with classroom teachers and consideration of language development.	\$150,000	[Add estimated actual expenditures here]

track progress	with	formative
assessments		

Monthly ELAC, (DELAC- AIPCSII) meetings to inform families of supplemental resources that are provided to EL students. Update of outcomes

- Determine the short and longer term needs of ELs
- Determine specific actions designed to accelerate language acquisition and learning for English Learners (ELs)

Specific actions to accelerate language acquisition include using subgrant funds to meet accountability measures by continuing to implement small group intervention through classroom EL instructors for 1 hour on regular school days.

Planned	Actual	Budgeted	Estimated Actual Expenditures
Actions/Services	Actions/Services	Expenditures	
Action: Maintain current intervention teachers/ academic support staff and implement an additional five hours of professional development per semester. One academic intervention teacher/academic support staff per 150 students.  Service: Students that are struggling to pass with grades C- and below in ELA and/or Math are provided pull-out tutoring services up to twice a week. Service: One hour of tutoring is provided after school to students that are struggling to pass with grades C- and below in ELA and/or Math.	The ratio of support staff to students was maintained. These intervention aides have received at least five hours of professional development per semester. Students struggling in core subjects receive pull-out tutoring services at an average rate of 1.5 times per week. Additionally, students received tutoring from their classroom teachers (at the teacher's discretion) for 1 hour after school.	\$303,000	[Add estimated actual expenditures here]

Planned	Actual	Budgeted	Estimated Actual Expenditures
Actions/Services	Actions/Services	Expenditures	
1.All students will have 4-year plans, that clearly articulate the courses students will complete to meet state and district graduation/'a-g' requirements, and be prepared for college.	1.In consultation with College Advisor, Administrators, and teachers, all students participated in articulating the courses which will meet state and district graduation/'a-g' requirements, and prepare them for college.	\$25,000.00	\$

### Goal 2

Positive School Environment, Climate, and Culture with Equity at the Core and Support for the Entire Child - provide safe and well-maintained facilities and positive learning climates and instructional practices that are culturally responsive, challenge bias, and support the academic, social, emotional, and physical needs of students.

State and/or Local Priorities addressed by this goal:

State Priorities:

Priority 1: Basic (Conditions of Learning)

Priority 5: Pupil Engagement (Engagement)

Priority 6: School Climate (Engagement)

#### **Annual Measurable Outcomes**

Expected Actual

Student Attendance Rate: 96.39 ADA	Student Attendance Rate:
School Climate Survey- Safety	School Climate Survey- Safety
Student Survey: 75.29%	Student Survey:
Family Survey: 89.74%	Family Survey:
School Climate Survey- High Expectations	School Climate Survey- High Expectations
Family Survey: 84.61%	Family Survey-
School Climate Survey- Caring Relationship	School Climate Survey- Caring Relationship
Student Survey: 72.94%	Student Survey:

#### **Actions / Services**

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

#### Action 1

Planned	Actual	Budgeted	Estimated Actual Expenditures
Actions/Services	Actions/Services	Expenditures	
<ol> <li>Implementation and interventions between school site to focus on the physical, social, emotional and behavioral health needs of students.</li> <li>Positive Behavioral Intervention and Support (PBIS) programs and staff professional development to ensure effective implementation of program</li> </ol>	<ol> <li>School Counselor/ MFT hired to support social-emotional and behavioral needs of students. Wellness committee formed to focus and implement programming around student specific needs in regards to physical, social, emotional wellness of student.</li> <li>Four Professional Development days provided to teachers to educate and inform positive safe environment.</li> </ol>	\$15,000	

Planned	Actual	Budgeted	Estimated Actual
Actions/Services	Actions/Services	Expenditures	Expenditures

1.The school will provide counseling, psychological and guidance services that address student social and emotional needs.	School counselor provided one on one counseling support, determined students by severity of social-emotional crisis, addressed needs of students, guidance counseling, and wrap-around family support as needed.  Engagement with local community and partnerships created for family and student resources and referrals.	\$40,000	[Add estimated actual expenditures here]
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Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
	Formed district wellness committee to address and maintain positive health and wellness of whole-child. Partnered with Vision to Learn to provide free eye glasses and eye exams to students.		
<ol> <li>The school will provide health and wellness services to students.</li> <li>Offer Athletic program to 9th-12th grade.</li> <li>The school will continue to implement its comprehensive wellness policy and action plan.</li> </ol>	2.Offered Athletic program open to students to provide opportunities to attain skills and knowledge to be physically active as a part of lifestyle.  The Wellness Committee met four times during the year to discuss and address nutritional awareness, chronic absenteeism related to sleep deprivation, malnutrition. In addition, to awareness of social-emotional wellbeing, importance of physical activity, to ensure the whole child is supported and academically prepared.	\$4,500	[Add estimated actual expenditures here]

Planned	Actual	Budgeted	Estimated Actual
Actions/Services	Actions/Services	Expenditures	Expenditures

School will install a security monitoring system that has visual monitoring capabilities.	Four security cameras were installed that allow monitoring in the most vulnerable areas during school hours.	\$10,000	[Add estimated actual expenditures here]
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Planned	Actual	Budgeted	Estimated Actual Expenditures
Actions/Services	Actions/Services	Expenditures	
School Support Staff and Resources - All Students  1. The school will recruit, hire, and train effective clerical and support staff who promote a welcoming school climate, student attendance, and provide effective operations and support for students, parents and staff.  1. The school will continue to provide staff with general supplies and operating expenses.	Clerical and support staff received ongoing professional development in the following domains: customer service, conflict de-escalation, establishing rapport and boundaries with families.  Front desk staff offered Attendance Works literature to families to reduce chronic absenteeism.	\$47,000	[Add estimated actual expenditures here]

Planned	Actual	Budgeted	Estimated Actual
Actions/Services	Actions/Services	Expenditures	Expenditures

School will hire athletic coaches  School will offer competitive/comprehensive athletic programming  School will purchase uniforms and sports equipment	School site hired teachers with coaching experience and credentials or outside adults with coaching experience to coach high school volleyball, soccer, swimming, & cross-country. All teams participated in the league competitions.	\$40,000	\$
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Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
School will have an active and robust Student Government.	Leadership class was offered and student government officers contributed to the school climate and school activities and events.	\$9,000	[Add estimated actual expenditures here]

#### **Action 8**

Planned	Actual	Budgeted	Estimated Actual
Actions/Services	Actions/Services	Expenditures	Expenditures
AIPHS will purchase 140 new classroom desks.	Purchased 140 desks	\$18,000	

### Goal 3

Increase rate of students who are on track for college readiness by strengthening proficiency in mathematics and English language arts/literacy.

State and/or Local Priorities addressed by this goal:

State Priorities:

Priority 2: State Standards (Conditions of Learning)

Priority 4: Pupil Achievement (Pupil Outcomes)

Priority 7: Course Access (Conditions of Learning)

#### **Annual Measurable Outcomes**

Expected Actual

Hours of computer usage	
Retention Rates	
California Assessment of Student Performance and Progress ELA: 52%, Math 72%	
17% of students getting a 3 or above score in AP exams	% of students getting a 3 or above score in AP exams (waiting for data)
60% of students scoring above state average in PSAT	% of students scoring above state average in PSAT
60% of students scoring above state average in SAT	% of students scoring above state average in SAT

#### **Actions / Services**

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

Planned	Actual	Budgeted	Estimated Actual Expenditures
Actions/Services	Actions/Services	Expenditures	
<ol> <li>The Course of Study will be updated on an annual basis to ensure continued alignment with the Common Core and English Language Development (ELD) State Standards, the Next Generation Science Standards (NGSS) and prepare students to meet the UC 'a-g' requirements.</li> <li>The school will continue to develop core content and course curriculum maps, tools, and guides, in alignment CCSS and NGSS standards and materials.</li> </ol>	<ol> <li>Administrators led professional development in which teachers designed pacing guides and curriculum maps for core subjects during the start of the year.</li> <li>Teachers implemented the lessons and structures of the guides in their daily lesson plans. In collaboration with teachers, curriculum maps for history and science were created with NGSS and CA social studies standards.</li> <li>Teachers received semi-weekly professional development based on</li> </ol>	\$259,000	[Add estimated actual expenditures here]

- 3. Professional development and evaluation cycles will be strengthened across the school to ensure effective implementation of curriculum.
- curriculum, pedagogy, and school climate.
- 4. Using the Charlotte Danielson Framework, teachers were evaluated three times during the year with the TCRP Teacher Effectiveness Rubric.

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
School will offer AP testing for all students enrolled in an AP class.	1. 711 AP tests administered		
<ol> <li>School will pay SAT fees for all enrolled students in the 11<sup>th</sup> grade</li> </ol>	2. 35% students who took the SAT (fees paid)		
3. School will pay for PSAT fees for all enrolled students in the 9 <sup>th</sup> and 10 <sup>th</sup> graders	3. 35% students who took the PSAT (fees paid)	\$50,000	
School will pay for up to three college/university applications for our 12 <sup>th</sup> graders	4. 3% students who applied (fees paid)		

Planned	Actual	Budgeted	Estimated Actual
Actions/Services	Actions/Services	Expenditures	Expenditures
<ol> <li>Purchase 120 additional Chromebooks to add to and maintain pre-existing inventory.</li> <li>Establish a barcode tracking system of school Science equipment, laptops, music equipment, novels, and other materials.</li> </ol>	1. 120 more Chromebooks purchased     2. Barcoding system purchased and begun coding new materials	\$40,000	\$15,000

Planned	Actual	Budgeted	Estimated Actual Expenditures
Actions/Services	Actions/Services	Expenditures	
<ol> <li>School will replace pre-existing textbooks to updated AP aligned ones</li> <li>Update all science classrooms with science lab technology/equipment</li> </ol>	Current AP aligned textbooks were purchased for Calculus, Pre-Calculus, Statistics, Algebra 2, Physics, Biology, World History and U.S. History.      Lab tables and specific lab materials were purchased for Biology,	AP Books included in 3.1 Science Equipment - \$80,000.00	

### Goal 4

Teaching and Learning Effectiveness – effective teaching is evident system-wide with a unifying vision that equips and empowers all stakeholders to provide optimal student learning opportunities and outcomes.

State and/or Local Priorities addressed by this goal:

State Priorities:

Priority 1: Basic (Conditions of Learning)

Priority 2: State Standards (Conditions of Learning)

#### **Annual Measurable Outcomes**

Expected Actual

Percentage of fully credentialed teachers 85.0%	[Add actual outcome here]
Rate of teacher misassignments 0.01%	[Add actual outcome here]
Monthly collaboration meetings 70% of teachers will meet monthly	[Add actual outcome here]
Classroom observation rated based on TCRP framework	% of teachers showed improvement from 1st observation to the 2nd formal observation.

Availability of standards-aligned instructional materials, students are enrolled in a broad course of study (as described in Education Code section 51210), and teachers provide instruction aligned to the California state standards, including EL access to ELD state standards

% of teachers maintained scores in combination of excellent or satisfactory

#### **Actions / Services**

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

#### Action 1

Planned	Actual	Budgeted	Estimated Actual Expenditures
Actions/Services	Actions/Services	Expenditures	
Acquire, Develop, and Retain Classroom Teachers, Certificated Support Personnel, and Administrators  The school will continue to increase the size, stability, and quality of the teacher applicant pool through targeted outreach and support, such as:  1. Recruitment events hosted by colleges and universities with large percentages of minority students.  2. Regularly monitoring potential barriers to initial and continued employment of diverse candidates.  3. Engaging in partnerships with other schools to promote the field of education and work toward national solutions to the teacher shortage and developing a purposeful plan to market education as a premier profession.	<ol> <li>District-wide participation in several college/university hosted recruitment events.</li> <li>Professional Development event with current teachers around student data around interpreting diversity and underserved groups. Also PD to begin work on uncovering unconscious biases.</li> </ol>	\$4,000	[Add estimated actual expenditures here]

Planned	Actual	Budgeted	Estimated Actual
Actions/Services	Actions/Services	Expenditures	Expenditures
Develop Capacity of Beginning Teachers and Teachers in Need of Support - All Students  1. The school will continue to collaborate with local colleges and universities to ensure	1. The school attended recruiting events, partnered with credentialing intern programs, and participated in panels to support recent graduates as a form of needs assessment.	See 3.1	[Add estimated actual expenditures here]

effective preparation of interns and student	2. The school participated in the East Bay	
teachers.	Induction Consortium BTSA program and paid	
	for all participants to clear their credentials.	
2. The school will continue to provide an		
Induction Program for beginning teachers and		
interns.		

Planned	Actual	Budgeted	Estimated Actual Expenditures
Actions/Services	Actions/Services	Expenditures	
All teachers must attend an off-campus workshop/ professional development on targeted subjects.	<ol> <li>Two teachers sent to AP training.</li> <li>40% of other teachers participated in ACOE English Literacy, as well as Science and Technology networks, and Region 4 (RSDSS) CA data and accountability training.</li> </ol>	See 3.1	[Add estimated actual expenditures here]

### Goal 5

**Parent and Community Engagement** - Parents and community members are engaged and work with the school to support student learning.

State and/or Local Priorities addressed by this goal:

State Priorities:

Priority 3: Parental Involvement (Engagement)

#### **Annual Measurable Outcomes**

Expected Actual

School Climate Survey- Safety
Student Survey: 75.29% [Add actual outcome here]
Family Survey: 89.74%

School Climate Survey- High Expectations Family Survey: 84.61%	[Add actual outcome here]
School Climate Survey- Meaningful Participation	
Student Survey: 62.35%	[Add actual outcome here]
Family Survey: 65.38%	
Promoting parent participation: 66.66%	

#### **Actions / Services**

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

Planned	Actual	Budgeted	Estimated Actual Expenditures
Actions/Services	Actions/Services	Expenditures	
<ol> <li>Annual school family surveys will be conducted to identify strengths and areas for improvement in family engagement.</li> <li>School/parents/guardians will create a family engagement plan based on survey results, student academic needs, and/or identified priorities, and aligned to school goals and federal and state requirements.</li> <li>Parent information and training will be provided to families so they can access Parent Portal (through PowerSchool), and training and support on family technology use at home and social media to enhance and support student achievement at home.</li> <li>Educate parents on the Local Control and Accountability Plan (LCAP), educational systems, etc., so that parents and community partners can make informed recommendations to the various decision making groups.</li> </ol>	<ol> <li>School, student, and family surveys were conducted. Generating input representing how parents would like more event-oriented involvement.</li> <li>Family engagement plans were created by committee during Family Advisory Council (FAC) in the following areas: parent education, community engagement, sports/booster, and student trips.</li> <li>PowerSchool (Student data base system) overview presented during orientations and parent-teacher meetings. Teachers facilitated class-level parent communication using digital platforms that best met the needs of their families.</li> <li>Intensive education on LCAP provided during SSC. Cursory information offered during FAC. Recommendations made by SSC are reflected in 2018-2019 LCAP.</li> </ol>	\$3,500	[Add estimated actual expenditures here]

Planned	Actual	Budgeted	Estimated Actual Expenditures
Actions/Services	Actions/Services	Expenditures	
Translation and interpretation services will continue to be provided to facilitate effective communication, engagement, and participation for all stakeholders.	Translation services offered regularly in Cantonese and Spanish concerning memos, meeting participation, and parent-teacher meetings. School was unable to procure other highly represented languages due to spending on Cantonese and Spanish bilingual support staff. Arabic speaking staff member was added late in the year.	\$6000	[Add estimated actual expenditures here]

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures	
The school will continue to improve communication strategies and structures for timely and easy access to information, support, and resources.	<ol> <li>School implemented more regular use of Parent Square in addition to memos and class-level communication.</li> <li>Community partnerships include:</li> </ol>			
<ol> <li>Community partnerships to support student and family engagement and learning will continue to be cultivated, sustained, and expanded.</li> </ol>	<ul> <li>a. Chinese Chamber of Commerce in participating in annual flag raising ceremony</li> <li>b. Oakland Natives Give Back</li> <li>c. K2C - events and information</li> </ul>			
3. Current, accurate, and timely communication will continue to be provided to parents/guardians regarding student learning (e.g., PowerSchool, ParentSquare, website, AIMS TV, automated calls, school and teacher communications).	<ol> <li>PowerSchool, ParentSquare, automated calls, AIMS TV, and teacher communications continued.</li> <li>Parent-teacher conferences took place at the beginning of the year and quarterly</li> </ol>	\$2000	[Add estimated actual expenditures here]	
<ol> <li>Mandatory teacher-parent conference at beginning of the school year.</li> </ol>	intervention meetings continued thereafter.			
<ol> <li>SST - Student Success Team's formed on an at-need basis to provide support to individual students undergoing exceptional challenges. Team consists</li> </ol>	5. SSTs continued to function as a space for collaborative solutions for issues facing students and families.			

- of faculty, families, students, and administrators.
- 6. Regular correspondence through memo's, PowerSchool, ParentSquare, detention slips, and progress reports to encourage frequent communication between faculty and families.
- Powerschool Access is provided to families to view student academic progress.

- 6. Correspondence was maintained.
- 7. PowerSchool continued to be utilized, parents received login codes for their child at the beginning of the school year. Additionally, the school mailed the information to families directly.

Planned	Actual	Budgeted	Estimated Actual
Actions/Services	Actions/Services	Expenditures	Expenditures
<ol> <li>SART –The Student Attendance Review Team (SART) acts as a support team between students, parents, and schools. The main objective of the Student Attendance Review Team (SART) is to understand the reasons why students, at a site level, are not attending school and to connect students and families to school and community resources to address these absence concerns.</li> <li>Attendance personnel will meet with Deans monthly to review students that have chronic absenteeism and truancy.</li> </ol>	<ol> <li>Student Attendance Review Teams were conducted by Head of School on an as-needed basis. Families were given tools and support to mitigate chronic tardy/absenteeism.</li> <li>Collaborated with local non-profit organization, "Oakland Natives Give Back" to challenge and address chronic absenteeism district wide.</li> </ol>	\$87,5000	[Add estimated actual expenditures here]

Planned	Actual	Budgeted	Estimated Actual Expenditures
Actions/Services	Actions/Services	Expenditures	
FAC - Family Advisory Committee     meets to provide general support and	<ol> <li>FAC met using a K-12 model with breakout sessions by committee.</li> </ol>	\$3,000	[Add estimated actual expenditures here]

voice to all families.

- SSC School Site Council meets to provide input in school's planning, including SSD's.
- 3. ELAC English Learner Advisory
  Committee meets in effort to provide
  support for English Language Learners
  and their families.
- 4. Wellness committee

- Childcare/movie nights were provided in order to enhance parent participation.
- 2. SSC met bimonthly to review LCAP goals, receive education on LCAP and budgeting considerations, and ultimately offer input on LCAP.
- 3. ELAC met to generate parent support concerning ELD goals and parent engagement.
- 4. Wellness Committee met 4 times during the school year. The committee developed the wellness policy.

## **Analysis**

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed. Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

Many of these goals are modifications, aimed at improving our current high expectations, school environment, college readiness, teaching/learning effectiveness, and parent/community engagement.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

Highlights from this year include:

Goal 1: District-wide ELD program for newcomers, long term English learners, and better supporting recently reclassified English Language Learners, with staff assigned to this focus.

Goal 2: High school sports program including hiring teachers who coached sports, or adults from outside the school to coach our school teams.

Goal 3: Chromebooks and lab tables were purchased, administrators and teachers prepared detailed instructional plans ahead of time, over 200 more AP tests were given this year than last year.

Goal 4: AIMS staff participated in teacher recruitment events, preliminary credential internship and credential clearing (EBIC) programs, and teachers participated in professional development on understanding and using California dashboard data as well as off campus professional development events.

Goal 5: Increased diversity in school staff allowing broader primary language communication and translations, continuing growth in expertise and use of technological options for communicating with staff, parents, and students.

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

[Add text here]

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

[Add text here]

### Stakeholder Engagement

LCAP Year: 2018-2019

The LEA consulted with various stakeholders throughout the course of the school year.

School Site Council convened bimonthly and submitted input tools to indicate feedback and projected expectations for LCAPs. Input during Family Advisory Committee convenings were also noted in gathering stakeholder input. ELAC/DELAC input were considered. Annual parent/student surveys were compiled for consideration on the LCAP.

Finally, curriculum committee, professional development, and division-head initiated surveys gave opportunities for teachers to offer feedback to AIPCS II administration.

### **Involvement Process for LCAP and Annual Update**

How, when, and with whom did the LEA consult as part of the planning process for this LCAP/Annual Review and Analysis?

As a result of this input, the LEA determined that ...

### Impact on LCAP and Annual Update

How did these consultations impact the LCAP for the upcoming year?

As a result of this input, the LEA determined that the goals of the LCAP continue to be very important and only small adjustments to the plan were needed. The main areas of concern continue to be in meeting the needs of the current group of students and those who choose to come to the school. That group continues to evolve, so adjustments made in 2017-2018, continue to be made as new groups of students arrive, and we build on successes for 2018-2019, for groups in every category.

### Goals, Actions, & Services

Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

(Select from New Goal, Modified Goal, or Unchanged Goal)

[Add selection here]

#### Goal 1

Closing the Achievement Gap with High Expectations for All - All levels of the organization work to improve student achievement and close the achievement gap for all underperforming student groups.

#### State and/or Local Priorities addressed by this goal:

State Priorities:

Priority 4: Pupil Achievement (Pupil Outcomes)

Priority 8: Other Pupil Outcomes (Pupil Outcomes)

#### **Identified Need:**

Numerous metrics indicate a need to close the achievement gap for all underperforming student groups and ensure that all students are achieving. School data indicate that persistent gaps exist among student groups.

### **Expected Annual Measurable Outcomes**

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
EL Reclassification Rate	15%		ELPAC Baseline + 15%	ELPAC Baseline + 25%
ELs making at least one year's progress in learning English	50%		ELPAC Baseline + 15%	ELPAC Baseline + 25%
ELs achieving proficiency in English	<5 yrs cohort: 26% 5+ yrs cohort: 45%		ELPAC Baseline + 15%	ELPAC Baseline + 25%
California Assessment of Student Performance and Progress	ELA: 50% Math: 70%	ELA: Math:	ELA: 54% Math: 74%	ELA: 56% Math: 76%
Graduation Rate	95.5			

#### **Planned Actions / Services**

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:			
Students to be Served:		Location(s):	
(Select from All, Students with Disabilities, or Specific Stud	lent Groups)	(Select from All Schools, Spe	cific Schools, and/or Specific Grade Spans):
All		LEA	
	C	)R	
For Actions/Services included as contributing	g to meeting the Increas	sed or Improved Servic	es Requirement:
Students to be Served:	Scope of Services:		Location(s):
(Select from English Learners, Foster Youth, and/or Low Income)	(Select from LEA-wide, School Unduplicated Student Group		(Select from All Schools, Specific Schools, and/or Specific Grade Spans)
[Add Students to be Served selection here]	[Add Scope of Services	selection here]	[Add Location(s) selection here]
Actions/Services Select from New, Modified, or Unchanged for Select from New, Modified, or Unchanged for		d, or Unchanged for	Select from New, Modified, or Unchanged for
2017-18	2018-19		2019-20
New	Modified		[Add 2019-20 selection here]
2017-18 Actions/Services	2018-19 Actions/Serv	ices	2019-20 Actions/Services
<ol> <li>School will use formative assessments to help teachers develop goals for students, monitor progress, and adjust instructional plans throughout the year. Relevant data will be accessible and readily available for staff to use in developing plans, setting goals, monitoring progress and evaluating effectiveness.</li> <li>Central office staff will support Deans and school staff to design site-based assessments systems that promote a culture of revision and continuous improvement of student learning.</li> <li>Develop, monitor and refine information that provides real time data, reporting and</li> </ol>	help teachers devented monitor progress, plans throughout to be administered we (Illuminate, ESGI, Illuminate software: \$2598)  2. Central office staff school staff to review.	f will support Deans and ise site-based ems that promote a and continuous	[Describe the 2019-20 action/service here]

dashboards	<ol> <li>Continue to monitor and refine information that provides real time data, reporting and dashboards.</li> </ol>	
	<ol> <li>Professional development will be given to improve teacher data analysis skills. Teachers will work collaboratively to develop more individualized learning plans, set goals, monitor progress and evaluate effectiveness of instruction.</li> </ol>	

### **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$3,000	Up to \$10,000	[Add amount here]
Source	LCFF	LCFF	[Add source here]
Budget Reference	8011	8011	[Add budget reference here]

### Action 2

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:		
Students to be Served: Location(s):		
(Select from All, Students with Disabilities, or Specific Student Groups) (Select from All Schools, Specific Schools, and/or Specific Grade Spans):		
Specific Student Groups School		

#### OR

For Actions/Services included as contributing to meeting the increased or improved Services Requirement.		
Students to be Served:	Scope of Services:	Location(s):
(Select from English Learners, Foster Youth, and/or Low Income)	(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)
[Add Students to be Served selection here]	[Add Scope of Services selection here]	[Add Location(s) selection here]

#### **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
New	Unchanged	[Add 2019-20 selection here]
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services

Deans, ELD coordinator, English Learner Support Teachers, classroom teachers will continue to analyze and discuss student progress to:

- Monitor the progress of English Learners (ELs) including Long Term English Learner (LTELs) and reclassified students
- Create Newcomer program to support students that have been in the country for three years or less. Monitor and track progress with formative assessments.

Monthly ELAC, (DELAC- AIPCSII) meetings to inform families of supplemental resources that are provided to EL students. Update of outcomes

- Determine the short and longer term needs of ELs
- Determine specific actions designed to accelerate language acquisition and learning for English Learners (ELs)

Head of School, Division Heads, ELD coordinator, English Learner Support Teachers, classroom teachers will continue to analyze and discuss student progress to:

- Monitor the progress of English Learners (ELs) including Long Term English Learner (LTELs) and reclassified students
- Create Newcomer program to support students that have been in the country for three years or less. Monitor and track progress with formative assessments.

Monthly ELAC meetings to inform families of supplemental resources that are provided to EL students. Update of outcomes

- Determine the short and longer term needs of ELs
- Determine specific actions designed to accelerate language acquisition and learning for English Learners (ELs)

[Describe the 2019-20 action/service here]

#### **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$67,500	Up to \$120,000	[Add amount here]
Source	[Add source here]	[Add source here]	[Add source here]
Budget Reference	[Add budget reference here]	[Add budget reference here]	[Add budget reference here]

For Actions/Services not included as contributing	g to meeting the Increased	l or Improved Services R	equirement:
Students to be Served:		Location(s):	
(Select from All, Students with Disabilities, or Specific Stud	dent Groups)	(Select from All Schools, Spe	cific Schools, and/or Specific Grade Spans):
[Add Students to be Served selection here]		[Add Location(s) selection	here]
	C	)R	
For Actions/Services included as contributing	g to meeting the Increas	sed or Improved Service	ces Requirement:
Students to be Served:	Scope of Services:		Location(s):
(Select from English Learners, Foster Youth, and/or Low Income)	(Select from LEA-wide, School Unduplicated Student Group		(Select from All Schools, Specific Schools, and/or Specific Grade Spans)
[Add Students to be Served selection here]	[Add Scope of Services	selection here]	[Add Location(s) selection here]
Actions/Services Select from New, Modified, or Unchanged for	Select from New, Modified	d, or Unchanged for	Select from New, Modified, or Unchanged for
2017-18	2018-19		2019-20
Modification	Unchanged		[Add 2019-20 selection here]
2017-18 Actions/Services	2018-19 Actions/Servi	ices	2019-20 Actions/Services
Action:  Maintain current intervention teachers/ academic support staff and implement an additional five hours of professional development per semester. One academic intervention teacher/academic support staff per 180 students.  Service:  Students that are struggling to pass with grades C-and below in ELA and/or Math are provided pull-out tutoring services up to twice a week. Service: One hour of tutoring is provided after school to students	Action:  Maintain current intervention support staff and implement of professional development academic intervention teams staff per 180 students.  Service:  Students that are struggling and below in ELA and/or Not tutoring services up to twice thour of tutoring is provided.	ant an additional five hours ent per semester. One cher/academic support ag to pass with grades C-Math are provided pull-out be a week. Service: One	[Describe the 2019-20 action/service here]
hour of tutoring is provided after school to students that are struggling to pass with grades C- and below in ELA and/or Math.	hour of tutoring is provided that are struggling to pass below in ELA and/or Math.	d after school to students with grades C- and	

### **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$140,000	Up to 200,000	[Add amount here]
Source	[Add source here]	[Add source here]	[Add source here]
Budget Reference	[Add budget reference here]	[Add budget reference here]	[Add budget reference here]

### Action 4

2017-18 Actions/Services

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:		
Students to be Served: Location(s):		
(Select from All, Students with Disabilities, or Specific Student Groups) (Select from All Schools, Specific Schools, and/or Specific Grade Spans):		
[Add Students to be Served selection here] [Add Location(s) selection here]		

#### OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:				
Students to be Served: Scope of Services: Location(s):				
(Select from English Learners, Foster Youth, and/or Low Income)	(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)		
[Add Students to be Served selection here]	[Add Scope of Services selection here]	[Add Location(s) selection here]		
Actions/Services				
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20		
Modification	Unchanged	[Add 2019-20 selection here]		

2019-20 Actions/Services

2018-19 Actions/Services

All students will have 4-year plans, that clearly articulate the courses students will complete to meet state and district graduation/a-g' requirements, and be prepared for college.	All students will have 4-year plans, that clearly articulate the courses students will complete to meet state and district graduation/'a-g' requirements, and be prepared for college.	[Describe the 2019-20 action/service here]
---	--	--

#### **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$25,000	Up to \$60,000	[Add amount here]
Source	[Add source here]	[Add source here]	[Add source here]
Budget Reference	[Add budget reference here]	[Add budget reference here]	[Add budget reference here]

# Goals, Actions, & Services

Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

(Select from New Goal, Modified Goal, or Unchanged Goal)

[Add selection here]

#### Goal 2

Positive School Environment, Climate, and Culture with Equity at the Core and Support for the Entire Child - provide safe and well-maintained facilities and positive learning climates and instructional practices that are culturally responsive, challenge bias, and support the academic, social, emotional, and physical needs of students.

#### State and/or Local Priorities addressed by this goal:

State Priorities:

Priority 1: Basic (Conditions of Learning)

#### **Identified Need:**

To provide positive and supportive learning environments for students in schools that are safe, clean, and inviting and increase attendance and sense of well-being. An analysis of school data indicate that the school is well-maintained and inviting, but there are areas of need that must be continually monitored and addressed.

#### **Expected Annual Measureable Outcomes**

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
Student Attendance Rate	96.39% ADA	ADA	[Add outcome here]	[Add outcome here]
School Climate Survey - Safety	Student Survey: 75.29% Family Survey: 89.74%	Student Survey: Family Survey:	[Add outcome here]	[Add outcome here]
School Climate Survey - High Expectations	Family Survey: 84.61%	Family Survey:	[Add outcome here]	[Add outcome here]
School Climate Survey - Caring Relationships	Student Survey: 72.94%	Student Survey:		

#### Planned Actions / Services

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

### Action 1

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

Location(s):

(Select from All, Students with Disabilities, or Specific Student Groups)

(Select from All Schools, Specific Schools, and/or Specific Grade Spans):

[Add Students to be Served selection here]	[Add Location(s) selection here]
[Add Stadents to be Served selection here]	[Add Eddation(3) Selection nere]

#### OR

	OK			
For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:				
Students to be Served:	Scope of Services:	Location(s):		
(Select from English Learners, Foster Youth, and/or Low Income)	(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)		
[Add Students to be Served selection here]	[Add Scope of Services selection here]	[Add Location(s) selection here]		
Actions/Services				
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20		
New	Unchanged	[Add 2019-20 selection here]		
<ul><li>2017-18 Actions/Services</li><li>1. Implementation of attendance coordination and interventions between school site to</li></ul>	2018-19 Actions/Services  1. Implementation of attendance coordination and interventions between school site to	2019-20 Actions/Services		
focus on the physical, social, emotional and behavioral health needs of students.	focus on the physical, social, emotional and behavioral health needs of students.			
<ol><li>Positive Behavioral Intervention and Support (PBIS) programs and staff professional development to ensure effective implementation of program.</li></ol>	<ol> <li>Positive Behavioral Intervention and Support (PBIS) programs and staff professional development to ensure effective implementation of program.</li> </ol>			

### **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$15,000		[Add amount here]
Source	[Add source here]	[Add source here]	[Add source here]
Budget Reference	[Add budget reference here]	[Add budget reference here]	[Add budget reference here]

For Actions/Services not included as contributing	g to meeting the Increase	d or Improved Services	Requirement:
Students to be Served:		Location(s):	
(Select from All, Students with Disabilities, or Specific Students	dent Groups)	(Select from All Schools, Sp	pecific Schools, and/or Specific Grade Spans):
[Add Students to be Served selection here]		[Add Location(s) selection	on here]
		OR	
For Actions/Services included as contributing	g to meeting the Increa	sed or Improved Serv	ices Requirement:
Students to be Served:	Scope of Services:		Location(s):
(Select from English Learners, Foster Youth, and/or Low Income)	(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))		(Select from All Schools, Specific Schools, and/or Specific Grade Spans)
[Add Students to be Served selection here]	[Add Scope of Services selection here]		[Add Location(s) selection here]
Actions/Services			
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modifie 2018-19	d, or Unchanged for	Select from New, Modified, or Unchanged for 2019-20
New	Unchanged		[Add 2019-20 selection here]
2017-18 Actions/Services	2018-19 Actions/Serv	rices	2019-20 Actions/Services
<ol> <li>The school will provide counseling, services that address student social and emotional needs.</li> </ol>	The school will pr services that add emotional needs.	ovide counseling, ress student social and	[Describe the 2019-20 action/service here]

### **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$40,000	Up to \$60,000	[Add amount here]
Source	[Add source here]	[Add source here]	[Add source here]

Budget	[Add budget reference here]	[Add budget reference here]	[Add budget reference here]
Reference			

[Add Students to be Served selection here]

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:		
Students to be Served: Location(s):		
(Select from All, Students with Disabilities, or Specific Student Groups) (Select from All Schools, Specific Schools, and/or Specific Grade Spans):		

OR

[Add Location(s) selection here]

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:				
Students to be Served: Scope of Services: Location(s):				
(Select from English Learners, Foster Youth, and/or Low Income)	(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)		
[Add Students to be Served selection here]	[Add Scope of Services selection here]	[Add Location(s) selection here]		
Actions/Services				

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
New	Unchanged	[Add 2019-20 selection here]

2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
The school will provide health and wellness services to students.	The school will provide health and wellness services to students.	[Describe the 2019-20 action/service here]
The school will continue to implement its comprehensive wellness policy and action plan.	The school will continue to implement its comprehensive wellness policy and action plan.	

### **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$4,500	Up to \$6000	[Add amount here]

Source	[Add source here]	[Add source here]	[Add source here]
Budget Reference	[Add budget reference here]	[Add budget reference here]	[Add budget reference here]

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

#### Students to be Served: Location(s):

(Select from All, Students with Disabilities, or Specific Student Groups) (Select from All Schools, Specific Schools, and/or Specific Grade Spans):

[Add Students to be Served selection here] [Add Location(s) selection here]

#### OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:	Scope of Services:	Location(s):
(Select from English Learners, Foster Youth, and/or Low Income)	(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)
[Add Students to be Served selection here]	[Add Scope of Services selection here]	[Add Location(s) selection here]

#### **Actions/Services**

Select from New, Modified, or Unchanged for	Select from New, Modified, or Unchanged for	Select from New, Modified, or Unchanged for
2017-18	2018-19	2019-20
New	Unchanged	[Add 2019-20 selection here]

2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
<ol> <li>School will install a security monitoring system that has visual monitoring capabilities.</li> </ol>	School continue to operate the security monitoring system	[Describe the 2019-20 action/service here]

#### **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	\$10,000	Up to 10,000	[Add amount here]
Source	[Add source here]	[Add source here]	[Add source here]

Budget Reference	[Add budget reference here]	[Add budget re	eference here]	[Add budget reference here]
Action	5			
For Actions/S	ervices not included as contributing	g to meeting the Increased	d or Improved Services R	equirement:
Students to	be Served:		Location(s):	
(Select from All,	Students with Disabilities, or Specific Stud	dent Groups)	(Select from All Schools, Spe	cific Schools, and/or Specific Grade Spans):
[Add Students	to be Served selection here]		[Add Location(s) selection	here]
		(	OR	
For Actions/S	Services included as contributing	g to meeting the Increa	sed or Improved Service	ces Requirement:
Students to	be Served:	Scope of Services:		Location(s):
(Select from Eng Income)	lish Learners, Foster Youth, and/or Low	(Select from LEA-wide, Scho Unduplicated Student Group	The state of the s	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)
[Add Students	s to be Served selection here]	[Add Scope of Services	selection here]	[Add Location(s) selection here]
Actions/Ser	vices			
Select from Ne 2017-18	w, Modified, or Unchanged for	Select from New, Modifie 2018-19	d, or Unchanged for	Select from New, Modified, or Unchanged for 2019-20
Modified		Unchanged		[Add 2019-20 selection here]
2017-18 Actions/Services 2018-19 Actions/Services 2019-20 Actions/Services			2019-20 Actions/Services	
<ol> <li>The scientification</li> <li>promote student operating parents</li> <li>The scientification</li> </ol>	t Staff and Resources - All Students hool will recruit, hire, and train re clerical and support staff who re a welcoming school climate, t attendance, and provide effective ons and support for students, is and staff.  The hool will continue to provide staff teneral supplies and operating	promote a welcon student attendanc operations and su parents and staff.  2. The school will co	cruit, hire, and train and support staff who ning school climate, ce, and provide effective upport for students,	[Describe the 2019-20 action/service here]

Year	2017-18	2018-19	2019-20
Amount	\$47,000	Up to \$100,000	[Add amount here]
Source	[Add source here]	[Add source here]	[Add source here]
Budget Reference	[Add budget reference here]	[Add budget reference here]	[Add budget reference here]

# Action 6

or Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:		
Students to be Served: Location(s):		
(Select from All, Students with Disabilities, or Specific Student Groups) (Select from All Schools, Specific Schools, and/or Specific Grade Spans)		
[Add Students to be Served selection here]	[Add Location(s) selection here]	

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:			
Students to be Served:	Scope of Services:	Location(s):	
(Select from English Learners, Foster Youth, and/or Low Income)	(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)	
[Add Students to be Served selection here]	[Add Scope of Services selection here]	[Add Location(s) selection here]	
Actions/Services			
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20	
New	Unchanged	[Add 2019-20 selection here]	
2017-18 Actions/Services School will hire athletic coaches	2018-19 Actions/Services  1. School will hire athletic coaches	2019-20 Actions/Services [Describe the 2019-20 action/service here]	
School will offer competitive/comprehensive athletic programming	School will offer competitive/comprehensive athletic programming		

School will purchase uniforms and sports equipment	School will purchase uniforms and sports equipment	

Year	2017-18	2018-19	2019-20
Amount	\$40,000	Up to \$200,000	[Add amount here]
Source	[Add source here]	[Add source here]	[Add source here]
Budget Reference	[Add budget reference here]	4700	[Add budget reference here]

# Action 7

For Actions/Services not included as contributing to	o meeting the Increased or Improved Services Requirement:	

Students to be Served: Location(s):

(Select from All, Students with Disabilities, or Specific Student Groups) (Select from All Schools, Specific Schools, and/or Specific Grade Spans):

[Add Students to be Served selection here] [Add Location(s) selection here]

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:	Scope of Services:	Location(s):
(Select from English Learners, Foster Youth, and/or Low Income)	(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)
[Add Students to be Served selection here]	[Add Scope of Services selection here]	[Add Location(s) selection here]

#### **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Modified	Unchanged	[Add 2019-20 selection here]

2017-18 Actions/Services		2018-19 Actions/Services	2019-20 Actions/Services
	School will have an active and robust		[Describe the 2019-20 action/service here]
	Student Government.	Student Government.	

Year	2017-18	2018-19	2019-20
Amount	\$9,000	Up to \$15,000	[Add amount here]
Source	[Add source here]	[Add source here]	[Add source here]
Budget Reference	[Add budget reference here]	[Add budget reference here]	[Add budget reference here]

# Action 8

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:		
Students to be Served: Location(s):		
(Select from All, Students with Disabilities, or Specific Student Groups) (Select from All Schools, Specific Schools, and/or Specific Grade Spans):		
[Add Students to be Served selection here]	[Add Location(s) selection here]	

For Actions/Services included as contributir	ig to mooting the mereaded or improved eer	viocs requirement.
Students to be Served:	Scope of Services:	Location(s):
(Select from English Learners, Foster Youth, and/or Low Income)	(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)
[Add Students to be Served selection here]	[Add Scope of Services selection here]	[Add Location(s) selection here]
Actions/Services		
Actions/Services Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20

2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
	1. The school will provide resources for nutrition education and materials to promote healthy alternatives for classroom celebrations, and will work to ensure that all competitive food sales align with the wellness policy and state and federal guidelines.	[Describe the 2019-20 action/service here]
	The school will start a lunch program to ensure students are well-nourished and prepared to learn	

Year	2017-18	2018-19	2019-20
Amount	[Add amount here]	Up to \$140,000	[Add amount here]
Source	[Add source here]	[Add source here]	[Add source here]
Budget Reference	[Add budget reference here]	[Add budget reference here]	[Add budget reference here]

# Action 9

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:			
Students to be Served: Location(s):			
(Select from All, Students with Disabilities, or Specific Student Groups) (Select from All Schools, Specific Schools, and/or Specific Grade Spans):			
[Add Students to be Served selection here] [Add Location(s) selection here]			

For Actions/Services included as contributing to meeting the increased or improved Services Requirement.				
Students to be Served: Scope of Services: Location(s):				
(Select from English Learners, Foster Youth, and/or Low Income)	(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)		

[Add Students to be Served selection here]	[Add Scope of Services selection here]	[Add Location(s) selection here]
Actions/Services		
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
New	[Add 2018-19 selection here]	[Add 2019-20 selection here]
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
AIPHS will purchase 140 new classroom desks.	AIPHS will purchase 70 new classroom desks.	[Describe the 2019-20 action/service here]

Year	2017-18	2018-19	2019-20
Amount	\$18,000	\$9000	[Add amount here]
Source	[Add source here]	[Add source here]	[Add source here]
Budget Reference	[Add budget reference here]	[Add budget reference here]	[Add budget reference here]

# Action 10

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:			
Students to be Served: Location(s):			
(Select from All, Students with Disabilities, or Specific Student Groups) (Select from All Schools, Specific Schools, and/or Specific Grade Spans):			
[Add Students to be Served selection here] [Add Location(s) selection here]			

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:				
Students to be Served: Scope of Services: Location(s):				
(Select from English Learners, Foster Youth, and/or Low Income)  (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))  (Select from All Schools, Specific Schools, and/or Specific Grade Spans)				

[Add Students to be Served selection here]	[Add Scope of Services selection here]	[Add Location(s) selection here]
Actions/Services		
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
	New	[Add 2019-20 selection here]
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
	School will provide safe transportation to students for sports, field trip and other school related activities.	[Describe the 2019-20 action/service here]

Year	2017-18	2018-19	2019-20
Amount		Up to \$50,000	[Add amount here]
Source	[Add source here]	[Add source here]	[Add source here]
Budget Reference	[Add budget reference here]	[Add budget reference here]	[Add budget reference here]

# Goals, Actions, & Services

Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

(Select from New Goal, Modified Goal, or Unchanged Goal)

[Add selection here]

### Goal 3

Increase rate of students who are on track for college readiness by strengthening proficiency in mathematics and English language arts/literacy.

### State and/or Local Priorities addressed by this goal:

State Priorities:

Priority 2: State Standards (Conditions of Learning)

Priority 4: Pupil Achievement (Pupil Outcomes)

Priority 7: Course Access (Conditions of Learning)

#### **Identified Need**

- 1. Additional support for students struggling in core subjects.
- 2. Additional support for English Language Learners.

### **Expected Annual Measureable Outcomes**

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
Hours of computer usage	At least 30 minutes per week	TBD	[Add outcome here]	[Add outcome here]
Retention Rates	2%	TBD	[Add outcome here]	[Add outcome here]
California Assessment of Student Performance and Progress	ELA: 55% Math: 70%	TBD	[Add outcome here]	[Add outcome here]
% of students getting a 3 or above score in AP exams	17% of students will get a 3 or above score in AP exams			

% of students scoring above state average in PSAT	60% of students scoring above state average in PSAT		
% of students scoring above state average in SAT	60% of students scoring above state average in SAT		

# **Planned Actions / Services**

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

### Action 1

Students to be Served:		Location(s):	
(Select from All, Students with Disabilities, or Specific Student Groups)		(Select from All Schools, Specific Schools, and/or Specific Grade Spans):	
[Add Students to be Served selection here]		[Add Location(s) selection here]	
	0	R	
For Actions/Services included as contributing	g to meeting the Increas	ed or Improved Service	ces Requirement:
Students to be Served:	Scope of Services:		Location(s):
(Select from English Learners, Foster Youth, and/or Low Income)	(Select from LEA-wide, Schoo Unduplicated Student Group(		(Select from All Schools, Specific Schools, and/or Specific Grade Spans)
[Add Students to be Served selection here]	[Add Scope of Services s	selection here]	[Add Location(s) selection here]
Actions/Services			
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified 2018-19	, or Unchanged for	Select from New, Modified, or Unchanged for 2019-20
New	Unchanged		[Add 2019-20 selection here]
2017-18 Actions/Services	2018-19 Actions/Service	ces	2019-20 Actions/Services
The Course of Study will be updated on an annual basis to ensure continued alignment		dy will be updated on an sure continued alignment	[Describe the 2019-20 action/service here]

	with the Common Core and English Language Development (ELD) State Standards, the Next Generation Science Standards (NGSS) and prepare students to meet the UC 'a-g' requirements.		with the Common Core and English Language Development (ELD) State Standards, the Next Generation Science Standards (NGSS) and prepare students to meet the UC 'a-g' requirements.
2	The school will continue to develop core content and course curriculum maps, tools, and guides, in alignment CCSS and NGSS standards and materials.	2.	The school will continue to develop core content and course curriculum maps, tools, and guides, in alignment CCSS and NGSS standards and materials.
3	Professional development and evaluation cycles will be strengthened across the school to ensure effective implementation of curriculum	3.	Professional development and evaluation cycles will be strengthened across the school to ensure effective implementation of curriculum

Year	2017-18	2018-19	2019-20
Amount	\$259,000	up to \$150,000.00	[Add amount here]
Source		[Add source here]	[Add source here]
Budget Reference	[Add budget reference here]	[Add budget reference here]	[Add budget reference here]

# Action 2

Students to be Served:

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:			
Students to be Served: Location(s):			
(Select from All, Students with Disabilities, or Specific Student Groups)	(Select from All Schools, Specific Schools, and/or Specific Grade Spans):		
[Add Students to be Served selection here] [Add Location(s) selection here]			
OR			
For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:			

Location(s):

**Scope of Services:** 

(Select from English Learners, Foster Youth, and/or Low Income)	(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)
[Add Students to be Served selection here]	[Add Scope of Services selection here]	[Add Location(s) selection here]
Actions/Services		
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Modified	Unchanged	[Add 2019-20 selection here]
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
<ol> <li>The school will continue to identify and provide standards-aligned instructional materials and resources.</li> </ol>	<ol> <li>The school will continue to identify and provide standards-aligned instructional materials and resources.</li> </ol>	[Describe the 2019-20 action/service here]
<ol><li>Students will attend academic field trips that are aligned with curriculum.</li></ol>	<ol><li>Students will attend academic field trips that are aligned with curriculum.</li></ol>	

Year	2017-18	2018-19	2019-20
Amount	\$50,000.00	Up to \$70,000.00	[Add amount here]
Source	[Add source here]	[Add source here]	[Add source here]
Budget Reference	[Add budget reference here]	[Add budget reference here]	[Add budget reference here]

# Action 3

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:			
Students to be Served: Location(s):			
(Select from All, Students with Disabilities, or Specific Student Groups)	(Select from All Schools, Specific Schools, and/or Specific Grade Spans):		
[Add Students to be Served selection here]	[Add Location(s) selection here]		

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:				
Students to be Served:	Scope of Services:	Location(s):		
(Select from English Learners, Foster Youth, and/or Low Income)	(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)		
[Add Students to be Served selection here]	[Add Scope of Services selection here]	[Add Location(s) selection here]		
Actions/Services				
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20		
Modified	Unchanged	[Add 2019-20 selection here]		
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services		
Purchase 120 additional Chromebooks to add to and maintain the pre-existing inventory.	<ol> <li>Purchase 120 additional Chromebooks to add to and maintain the pre-existing inventory.</li> <li>Continue barcode system</li> </ol>	[Describe the 2019-20 action/service here]		
2. Establish a barcode tracking system of school Science equipment, laptops, music equipment, novels, and other materials.				

Year	2017-18	2018-19	2019-20
Amount	\$40,000.00	Up to \$50,000.00	[Add amount here]
Source	[Add source here]	[Add source here]	[Add source here]
Budget Reference	[Add budget reference here]	[Add budget reference here]	[Add budget reference here]

# Action 4

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

#### Students to be Served:

### Location(s):

(Select from All, Students with Disabilities, or Specific Student Groups)

(Select from All Schools, Specific Schools, and/or Specific Grade Spans):

[Add Students to be Served selection here] [Add Loc	cation(s) selection here]
---	---------------------------

### OR

-				
For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:				
Students to be Served:	Scope of Services:	Location(s):		
(Select from English Learners, Foster Youth, and/or Low Income)	(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)		
[Add Students to be Served selection here]	[Add Scope of Services selection here]	[Add Location(s) selection here]		
Actions/Services				
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20		
Modified	Modified	[Add 2019-20 selection here]		
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services		
1. School will replace pre-existing textbooks to updated AP aligned ones 2.  Update all science classrooms with science	School will replace pre-existing textbooks to updated AP aligned ones	[Describe the 2019-20 action/service here]		
lab technology/equipment	2. Maintain science classrooms with science lab technology/equipment			

### **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	AP Books included in 3.1 Science Equipment - \$80,000.00	Up to \$50,000	[Add amount here]
Source	[Add source here]	[Add source here]	[Add source here]
Budget Reference	[Add budget reference here]	[Add budget reference here]	[Add budget reference here]

# Action 5

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

# Students to be Served: (Select from All, Students with Disabilities, or Specific Student Groups) [Add Students to be Served selection here] [Add Location(s) selection here]

#### OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:				
Students to be Served:	Scope of Services:	Location(s):		
(Select from English Learners, Foster Youth, and/or Low Income)	(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)		
[Add Students to be Served selection here]	[Add Scope of Services selection here]	[Add Location(s) selection here]		
Actions/Services				
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20		
	New	[Add 2019-20 selection here]		
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services		
•	<ol> <li>Teachers will effectively use student assessment data to plan intervention for those students that are not meeting the standards.</li> </ol>	[Describe the 2019-20 action/service here]		
	Teachers will receive training on how to effectively assess student data.			

### **Budgeted Expenditures**

Year	2017-18	2018-19	2019-20
Amount	[Add amount here]	Up to \$6,000	[Add amount here]
Source	[Add source here]	[Add source here]	[Add source here]
Budget Reference	[Add budget reference here]	[Add budget reference here]	[Add budget reference here]

# Goals, Actions, & Services

Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

(Select from New Goal, Modified Goal, or Unchanged Goal)

[Add selection here]

### Goal 4

**Teaching and Learning Effectiveness** – effective teaching is evident system-wide with a unifying vision that equips and empowers all stakeholders to provide optimal student learning opportunities and outcomes.

### State and/or Local Priorities addressed by this goal:

State Priorities: [List State Priorities here]

Local Priorities: [List Local Priorities here]

#### **Identified Need**

To ensure all students receive quality instruction and equip and teachers to provide for it. There will continue to be a need to recruit, develop, and retain effective teachers who are prepared and equipped to effectively support our diverse students, families.

### **Expected Annual Measureable Outcomes**

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
Percentage of fully credentialed teachers	85%	[Add outcome here]	[Add outcome here]	[Add outcome here]

Rate of teacher mis-assignments	0.01%	[Add outcome here]	[Add outcome here]	[Add outcome here]
Monthly collaboration meetings	70% of teachers will meet monthly	[Add outcome here]	[Add outcome here]	[Add outcome here]
Classroom observation rated based on TCRP framework  Availability of standards-aligned instructional materials, students are enrolled in a broad course of study (as described in Education Code section 51210), and teachers provide instruction aligned to the California state standards, including EL access to ELD state standards.	60% of teachers showed improvement from the 1st observation to the 2nd formal observation.  During formal observation use of standards-aligned instructional materials is evident			

# **Planned Actions / Services**

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

# Action 1

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:			
Students to be Served: Location(s):			
(Select from All, Students with Disabilities, or Specific Student Groups)	(Select from All Schools, Specific Schools, and/or Specific Grade Spans):		
[Add Students to be Served selection here]	[Add Location(s) selection here]		
OR			

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:	Scope of Services:	Location(s):
(Select from English Learners, Foster Youth, and/or Low Income)	(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)
[Add Students to be Served selection here]	[Add Scope of Services selection here]	[Add Location(s) selection here]
Actions/Services		
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Modified	Unchanged	[Add 2019-20 selection here]
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
Acquire, Develop, and Retain Classroom Teachers, Certificated Support Personnel, and Administrators	Acquire, Develop, and Retain Classroom Teachers, Certificated Support Personnel, and Administrators	[Describe the 2019-20 action/service here]
<ol> <li>The school will continue to increase the size, stability, and quality of the teacher applicant pool through targeted outreach and support, such as:</li> <li>Recruitment events hosted by colleges and universities with large percentages of minority students.</li> <li>Regularly monitoring potential barriers to initial and continued employment of diverse candidates.</li> <li>Engaging in partnerships with other schools to promote the field of education and work toward national solutions to the teacher shortage and developing a purposeful plan to market education as a premier profession.</li> </ol>	<ol> <li>The school will continue to increase the size, stability, and quality of the teacher applicant pool through targeted outreach and support, such as:         <ol> <li>Recruitment events hosted by colleges and universities with large percentages of minority students.</li> </ol> </li> <li>Regularly monitoring potential barriers to initial and continued employment of diverse candidates.</li> <li>Engaging in partnerships with other schools to promote the field of education and work toward national solutions to the teacher shortage and developing a purposeful plan to market education as a premier profession.</li> </ol>	

Year	Year	2017-18	2018-19	2019-20
------	------	---------	---------	---------

Amount	\$4,000	Up to \$6,000	[Add amount here]
Source	[Add source here]	[Add source here]	[Add source here]
Budget Reference	[Add budget reference here]	[Add budget reference here]	[Add budget reference here]

# Action 2

Students to be Served:		Location(s):	
(Select from All, Students with Disabilities, or Specific Student Groups)		(Select from All Schools, Spe	ecific Schools, and/or Specific Grade Spans):
[Add Students to be Served selection here]		[Add Location(s) selection	n here]
<b>0</b>		PR	
For Actions/Services included as contributin	g to meeting the Increas	sed or Improved Service	ces Requirement:
Students to be Served:	Scope of Services:		Location(s):
(Select from English Learners, Foster Youth, and/or Low Income)	(Select from LEA-wide, School Unduplicated Student Group		(Select from All Schools, Specific Schools, and/or Specific Grade Spans)
[Add Students to be Served selection here]	[Add Scope of Services	selection here]	[Add Location(s) selection here]
Actions/Services Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified 2018-19	d, or Unchanged for	Select from New, Modified, or Unchanged for 2019-20
Modified	Unchanged		[Add 2019-20 selection here]
2017-18 Actions/Services  Develop Capacity of Beginning Teachers and Teachers in Need of Support - All Students  1. The school will continue to collaborate with local colleges and universities to ensure effective preparation of interns and student teachers.  2. The school will continue to provide an Induction Program for beginning teachers and interns.	local colleges and	ning Teachers and	2019-20 Actions/Services [Describe the 2019-20 action/service here]

The school will continue to provide an Induction Program for beginning teachers and interns.	
--	--

Year	2017-18	2018-19	2019-20
Amount	See 3.1	See 3.1	[Add amount here]
Source	general funds	[Add source here]	[Add source here]
Budget Reference	[Add budget reference here]	[Add budget reference here]	[Add budget reference here]

# Action 3

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:		
Students to be Served: Location(s):		
(Select from All, Students with Disabilities, or Specific Student Groups)	(Select from All Schools, Specific Schools, and/or Specific Grade Spans):	
[Add Students to be Served selection here]	[Add Location(s) selection here]	

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:		
Students to be Served:	Scope of Services:	Location(s):
(Select from English Learners, Foster Youth, and/or Low Income)	(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)
[Add Students to be Served selection here]	[Add Scope of Services selection here]	[Add Location(s) selection here]
Actions/Services		
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Modified	Unchanged	[Add 2019-20 selection here]
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services

All teachers must attend an off-campus workshop/ professional development on targeted subjects.	All teachers must attend an off-campus workshop/ professional development on targeted subjects.	[Describe the 2019-20 action/service here]
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Year	2017-18	2018-19	2019-20
Amount	See 3.1	See 3.1	[Add amount here]
Source	[Add source here]	[Add source here]	[Add source here]
Budget Reference	[Add budget reference here]	[Add budget reference here]	[Add budget reference here]

# Action 4

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:		
Students to be Served: Location(s):		
(Select from All, Students with Disabilities, or Specific Student Groups) (Select from All Schools, Specific Schools, and/or Specific Grade Spans):		
[Add Students to be Served selection here]	[Add Location(s) selection here]	

t from LEA-wide, Schoolwide, or Limited to blicated Student Group(s))  Scope of Services selection here	Location(s):  (Select from All Schools, Specific Schools, and/or Specific Grade Spans)  [Add Location(s) selection here]
Scope of Services selection here]	[Add Location(s) selection here]
t from New, Modified, or Unchanged for 19	Select from New, Modified, or Unchanged for 2019-20
19	2019-20
anged	[Add 2019-20 selection here]
	19

All teachers will have the supplies needed to be able to perform in successful educational	All teachers will have the supplies needed to be able to perform in successful educational	[Describe the 2019-20 action/service here]
environment  All students will have all supplies needed to be able to thrive in school.	environment  All students will have all supplies needed to be able to thrive in school.	

Year	2017-18	2018-19	2019-20
Amount	[Add amount here]	Up to \$60,000	[Add amount here]
Source	[Add source here]	[Add source here]	[Add source here]
Budget Reference	[Add budget reference here]	[Add budget reference here]	[Add budget reference here]

# Goals, Actions, & Services

Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

(Select from New Goal, Modified Goal, or Unchanged Goal)

[Add selection here]

### Goal 5

Parent and Community Engagement - Parents and community members are engaged and work with the school to support student learning.

### State and/or Local Priorities addressed by this goal:

State Priorities:

### Priority 3: Parental Involvement (Engagement)

#### **Identified Need:**

- 1. Improve overall family engagement.
- 2. Organized systems to encourage familial involvement.
- 3. Reduce chronic absenteeism.
- 4. Implement an after-school program

### **Expected Annual Measureable Outcomes**

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
School Climate Survey - Safety	Student Survey: 75.29% Family Survey: 89.74%	Student Survey: Family Survey:	[Add outcome here]	[Add outcome here]
School Climate Survey - High Expectations	Family Survey: 84.61%	Family Survey:	[Add outcome here]	[Add outcome here]
School Climate Survey - Meaningful Participation	Student Survey: 62.35% Family Survey: 65.38%	Student Survey: Family Survey:	[Add outcome here]	[Add outcome here]
Promoting parent participation	Family Survey: 66.66%	Family Survey:		

### **Planned Actions / Services**

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

### Action 1

	4 '1 4' 4	41 T 1 T	10 · D ·
For Actions/Services not included as	s contributing to meeting	the Increased or Im	nroved Services Requirement:
1 of 7 felions, bet vices not included as	o commodume to mocume	, the increased of inf	proved berviees requirement.

### Students to be Served: Location(s):

(Select from All, Students with Disabilities, or Specific Student Groups) (Select from All Schools, Specific Schools, and/or Specific Grade Spans):

All	All
-----	-----

For Actional Convices included as sentributing	a to mosting the Ingressed or Improved Comi	and Daguiromant:
Students to be Served:	g to meeting the Increased or Improved Services:	Location(s):
(Select from English Learners, Foster Youth, and/or Low Income)	(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)
[Add Students to be Served selection here]	[Add Scope of Services selection here]	[Add Location(s) selection here]
Actions/Services		
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
New	Modified	[Add 2019-20 selection here]
<ol> <li>Annual school family surveys will be conducted to identify strengths and areas for improvement in family engagement.</li> <li>School/parents/guardians will create a family engagement plan based on survey results, student academic needs, and/or identified priorities, and aligned to school goals and federal and state requirements.</li> <li>Parent information and training will be provided to families so they can access Parent Portal (through PowerSchool), and training and support on family technology use at home and social media to enhance and support student achievement at home.</li> <li>Educate parents on the Local Control and Accountability Plan (LCAP), educational systems, etc., so that parents and community partners can make informed recommendations to the various decision making groups.</li> </ol>	<ol> <li>Annual school family surveys will be conducted to identify strengths and areas for improvement in family engagement.</li> <li>School/parents/guardians will create a family engagement plan based on survey results, student academic needs, and/or identified priorities, and aligned to school goals and federal and state requirements.</li> <li>Parent information and training will be provided to families so they can access Parent Portal (through PowerSchool), and training and support on family technology use at home and social media to enhance and support student achievement at home.</li> <li>Educate parents on the Local Control and Accountability Plan (LCAP), educational systems, etc., so that parents and</li> </ol>	2019-20 Actions/Services [Describe the 2019-20 action/service here]

Year	2017-18	2018-19	2019-20
Amount	\$3500	Up to \$7000	[Add amount here]
Source	[Add source here]	[Add source here]	[Add source here]
Budget Reference	[Add budget reference here]	[Add budget reference here]	[Add budget reference here]

# Action 2

For Actions/Services not included as contributing	g to meeting the Increase	d or Improved Services R	equirement:
Students to be Served:		Location(s):	
(Select from All, Students with Disabilities, or Specific Stu	dent Groups)	(Select from All Schools, Spe	ecific Schools, and/or Specific Grade Spans):
[Add Students to be Served selection here]		[Add Location(s) selection	n here]
		OR	
For Actions/Services included as contributing	g to meeting the Increa	ased or Improved Servi	ces Requirement:
Students to be Served: Scope of Services:			Location(s):
(Select from English Learners, Foster Youth, and/or Low Income)	(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))		(Select from All Schools, Specific Schools, and/or Specific Grade Spans)
[Add Students to be Served selection here]	[Add Scope of Services selection here]		[Add Location(s) selection here]
Actions/Services			
Select from New, Modified, or Unchanged for 2017-18 Select from New, Modified 2018-19		ed, or Unchanged for	Select from New, Modified, or Unchanged for 2019-20
[Add 2017-18 selection here]	[Add 2018-19 selection here]		[Add 2019-20 selection here]
2017-18 Actions/Services	2018-19 Actions/Serv	vices	2019-20 Actions/Services
Translation and interpretation services will continue to be provided to facilitate effective communication, engagement, and participation for all stakeholders.		ation services will continue e effective communication, pation for all stakeholders.	[Describe the 2019-20 action/service here

support, and resources.

Year	2017-18	2018-19	2019-20
Amount	\$6,000	Up to \$8000	[Add amount here]
Source	[Add source here]	[Add source here]	[Add source here]
Budget Reference	[Add budget reference here]	[Add budget reference here]	[Add budget reference here]

# Action 3

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:			
Students to be Served: Location(s):			
(Select from All, Students with Disabilities, or Specific Student Groups)	(Select from All Schools, Specific Schools, and/or Specific Grade Spans):		
[Add Students to be Served selection here]	[Add Location(s) selection here]		

### OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:				
Students to be Served: Scope of Services:		Location(s):		
(Select from English Learners, Foster Youth, and/or Low Income)	(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)		
[Add Students to be Served selection here]	[Add Scope of Services selection here]	[Add Location(s) selection here]		
Actions/Services				
Select from New, Modified, or Unchanged for Select from New, Modified, or Unchanged for 2017-18		Select from New, Modified, or Unchanged for 2019-20		
New	Unchanged	[Add 2019-20 selection here]		
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services		
<ol> <li>The school will continue to improve communication strategies and structures for timely and easy access to information,</li> </ol>	The school will continue to improve communication strategies and structures for timely and easy access to information,	[Describe the 2019-20 action/service here]		

support, and resources.

- Community partnerships to support student and family engagement and learning will continue to be cultivated, sustained, and expanded.
- Current, accurate, and timely communication will continue to be provided to parents/guardians regarding student learning (e.g., PowerSchool, ParentSquare, website, AIMS TV, automated calls, school and teacher communications).
- 4. Mandatory teacher-parent conference at beginning of the school year.
- SST Student Success Team's formed on an at-need basis to provide support to individual students undergoing exceptional challenges. Team consists of faculty, families, students, and administrators.
- Regular correspondence through memo's, PowerSchool, ParentSquare, detention slips, and progress reports to encourage frequent communication between faculty and families.
- 7. Powerschool Access is provided to families to view student academic progress.

- 2. Community partnerships to support student and family engagement and learning will continue to be cultivated, sustained, and expanded.
- Current, accurate, and timely communication will continue to be provided to parents/guardians regarding student learning (e.g., PowerSchool, ParentSquare, website, AIMS TV, automated calls, school and teacher communications).
- 4. Mandatory teacher-parent conference at beginning of the school year.
- SST Student Success Team's formed on an at-need basis to provide support to individual students undergoing exceptional challenges. Team consists of faculty, families, students, and administrators.
- Regular correspondence through memo's, PowerSchool, ParentSquare, detention slips, and progress reports to encourage frequent communication between faculty and families.
- 7. Powerschool Access is provided to families to view student academic progress.

Year	2017-18	2018-19	2019-20
Amount	\$2000	Up to \$5000	[Add amount here]
Source	[Add source here]	[Add source here]	[Add source here]
Budget Reference	[Add budget reference here]	[Add budget reference here]	[Add budget reference here]

# Action 4

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:				
Students to be Served:		Location(s):		
(Select from All, Students with Disabilities, or Specific Student Groups)		(Select from All Schools, Spe	cific Schools, and/or Specific Grade Spans):	
All		All		
	(	)R		
For Actions/Services included as contributing	g to meeting the Increa	sed or Improved Service	ces Requirement:	
Students to be Served:	Scope of Services:		Location(s):	
(Select from English Learners, Foster Youth, and/or Low Income)	(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))		(Select from All Schools, Specific Schools, and/or Specific Grade Spans)	
[Add Students to be Served selection here]	[Add Scope of Services selection here]		[Add Location(s) selection here]	
Actions/Services  Select from New, Modified, or Unchanged for 2017-18  Select from New, Modified 2018-19		d, or Unchanged for	Select from New, Modified, or Unchanged for 2019-20	
New	Unchanged		[Add 2019-20 selection here]	
1. SART –The Student Attendance Review Team (SART) acts as a support team between students, parents, and schools. The main objective of the Student Attendance Review Team (SART) is to understand the reasons why students, at a site level, are not attending school  2018-19 Actions/Serv  1. SART –The Stude Team (SART) act between students The main objectiv Attendance Review Attendance Review understand the re site level, are not attending school connect students		ent Attendance Review s as a support team , parents, and schools. e of the Student w Team (SART) is to asons why students, at a attending school and to and families to school sources to address these	2019-20 Actions/Services [Describe the 2019-20 action/service here]	

# **Budgeted Expenditures**

Year 2017-18	2018-19	2019-20
--------------	---------	---------

Amount	\$87,500	Up to \$100,000	[Add amount here]
Source	[Add source here]	[Add source here]	[Add source here]
Budget Reference	[Add budget reference here]	[Add budget reference here]	[Add budget reference here]

# Action 5

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:			
Students to be Served: Location(s):			
(Select from All, Students with Disabilities, or Specific Student Groups) (Select from All Schools, Specific Schools, and/or Specific Grade Spans):			
All School site			
OR			

#### OR

Students to be Served: Scope of Services: Location(s):				
(Select from English Learners, Foster Youth, and/or Low Income)	(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	(Select from All Schools, Specific Schools, and/or Specific Grade Spans)		
	[Add Scope of Services selection here]	[Add Location(s) selection here]		
A stinus /One in a				

#### **Actions/Services**

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
New	Unchanged	[Add 2019-20 selection here]

#### 2017 19 Actions/Services

2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
<ol> <li>FAC - Family Advisory Committee meets to provide general support and voice to all families.</li> </ol>	<ol> <li>FAC - Family Advisory Committee meets to provide general support and voice to all families.</li> </ol>	[Describe the 2019-20 action/service here]
<ol><li>SSC - School Site Council meets to provide input in school's planning, including SSD's.</li></ol>	<ol><li>SSC - School Site Council meets to provide input in school's planning, including SSD's.</li></ol>	
<ol> <li>DELAC (ELAC - AIPCS)  – District English  Learner Advisory Committee meets in effort to provide support for English Language</li> </ol>	<ol> <li>DELAC (ELAC - AIPCS)  – District English  Learner Advisory Committee meets in effort to provide support for English Language</li> </ol>	

Learners and their families.	Learners and their families.	
4. Wellness committee	4. Wellness committee	

Year	2017-18	2018-19	2019-20
Amount	\$3,000	Up to \$5000	[Add amount here]
Source	[Add source here]	[Add source here]	[Add source here]
Budget Reference	[Add budget reference here]	[Add budget reference here]	[Add budget reference here]

# Demonstration of Increased or Improved Services for Unduplicated Pupils

LCAP Year: 2017-18

Estimated Supplemental and Concentration Grant Funds	Percentage to Increase or Improve Services
\$ [Add amount here]	[Add percentage here] %

Describe how services provided for unduplicated pupils are increased or improved by at least the percentage identified above, either qualitatively or quantitatively, as compared to services provided for all students in the LCAP year.

Identify each action/service being funded and provided on a schoolwide or LEA-wide basis. Include the required descriptions supporting each schoolwide or LEA-wide use of funds (see instructions).

[Add text here]

### **Addendum**

The Local Control and Accountability Plan (LCAP) and Annual Update Template documents and communicates local educational agencies' (LEAs) actions and expenditures to support student outcomes and overall performance. The LCAP is a three-year plan, which is reviewed and updated annually, as required. Charter schools may complete the LCAP to align with the term of the charter school's budget, typically one year, which is submitted to the school's authorizer. The LCAP and Annual Update Template must be completed by all LEAs each year.

For school districts, the LCAP must describe, for the school district and each school within the district, goals and specific actions to achieve those goals for all students and each student group identified by the Local Control Funding Formula (LCFF) (ethnic, socioeconomically disadvantaged, English learners, foster youth, pupils with disabilities, and homeless youth), for each of the state priorities and any locally identified priorities.

For county offices of education, the LCAP must describe, for each county office of education-operated school and program, goals and specific actions to achieve those goals for all students and each LCFF student group funded through the county office of education (students attending juvenile court schools, on probation or parole, or expelled under certain conditions) for each of the state priorities and any locally identified priorities. School districts and county offices of education may additionally coordinate and describe in their LCAPs services funded by a school district that are provided to students attending county-operated schools and programs, including special education programs.

If a county superintendent of schools has jurisdiction over a single school district, the county board of education and the governing board of the school district may adopt and file for review and approval a single LCAP consistent with the requirements in Education Code (EC) sections 52060, 52062, 52066, 52068, and 52070. The LCAP must clearly articulate to which entity's budget (school district or county superintendent of schools) all budgeted and actual expenditures are aligned.

Charter schools must describe goals and specific actions to achieve those goals for all students and each LCFF subgroup of students including students with disabilities and homeless youth, for each of the state priorities that apply for the grade levels served or the nature of the program operated by the charter school, and any locally identified priorities. For charter schools, the inclusion and description of goals for state priorities in the LCAP may be modified to meet the grade levels served and the nature of the programs provided, including modifications to reflect only the statutory requirements explicitly applicable to charter schools in the EC. Changes in LCAP goals and actions/services for charter schools that result from the annual update process do not necessarily constitute a material revision to the school's charter petition.

For questions related to specific sections of the template, please see instructions below:

### **Instructions: Linked Table of Contents**

Plan Summary
Annual Update
Stakeholder Engagement
Goals, Actions, and Services
Planned Actions/Services

Demonstration of Increased or Improved Services for Unduplicated Students

For additional questions or technical assistance related to completion of the LCAP template, please contact the local county office of education, or the CDE's Local Agency Systems Support Office at: 916-319-0809 or by email at: <a href="mailto:lcff@cde.ca.gov">lcff@cde.ca.gov</a>.

### **Plan Summary**

The LCAP is intended to reflect an LEA's annual goals, actions, services and expenditures within a fixed three-year planning cycle. LEAs must include a plan summary for the LCAP each year.

When developing the LCAP, enter the appropriate LCAP year, and address the prompts provided in these sections. When developing the LCAP in year 2 or year 3, enter the appropriate LCAP year and replace the previous summary information with information relevant to the current year LCAP. In this section, briefly address the prompts provided. These prompts are not limits. LEAs may include information regarding local program(s), community demographics, and the overall vision of the LEA. LEAs may also attach documents (e.g., the LCFF Evaluation Rubrics data reports) if desired and/or include charts illustrating goals, planned outcomes, actual outcomes, or related planned and actual expenditures.

An LEA may use an alternative format for the plan summary as long as it includes the information specified in each prompt and the budget summary

An LEA may use an alternative format for the plan summary as long as it includes the information specified in each prompt and the budget summary table.

The reference to LCFF Evaluation Rubrics means the evaluation rubrics adopted by the State Board of Education under EC Section 52064.5.

### **Budget Summary**

The LEA must complete the LCAP Budget Summary table as follows:

• Total LEA General Fund Budget Expenditures for the LCAP Year: This amount is the LEA's total budgeted General Fund expenditures for the LCAP year. The LCAP year means the fiscal year for which an LCAP is adopted or updated by July 1. The General Fund is the main operating fund of the LEA and accounts for all activities not accounted for in another fund. All activities are reported in the General Fund unless there is a compelling reason to account for an activity in another fund. For further information please refer to the California School Accounting Manual (<a href="http://www.cde.ca.gov/fg/ac/sa/">http://www.cde.ca.gov/fg/ac/sa/</a>). (Note: For some charter schools that follow governmental fund accounting, this amount is the total budgeted expenditures in the Charter

- Schools Special Revenue Fund. For charter schools that follow the not-for-profit accounting model, this amount is total budgeted expenses, such as those budgeted in the Charter Schools Enterprise Fund.)
- Total Funds Budgeted for Planned Actions/Services to Meet the Goals in the LCAP for the LCAP Year: This amount is the total of the budgeted expenditures associated with the actions/services included for the LCAP year from all sources of funds, as reflected in the LCAP. To the extent actions/services and/or expenditures are listed in the LCAP under more than one goal, the expenditures should be counted only once.
- Description of any use(s) of the General Fund Budget Expenditures specified above for the LCAP year not included in the LCAP: Briefly describe expenditures included in total General Fund Expenditures that are not included in the total funds budgeted for planned actions/services for the LCAP year. (Note: The total funds budgeted for planned actions/services may include funds other than general fund expenditures.)
- Total Projected LCFF Revenues for LCAP Year: This amount is the total amount of LCFF funding the LEA estimates it will receive pursuant to EC sections 42238.02 (for school districts and charter schools) and 2574 (for county offices of education), as implemented by EC sections 42238.03 and 2575 for the LCAP year respectively.

# **Annual Update**

The planned goals, expected outcomes, actions/services, and budgeted expenditures must be copied verbatim from the previous year's\* approved LCAP; in addition, list the state and/or local priorities addressed by the planned goals. Minor typographical errors may be corrected.

\* For example, for LCAP year 2017/18 of the 2017/18 – 2019/20 LCAP, review the goals in the 2016/17 LCAP. Moving forward, review the goals from the most recent LCAP year. For example, LCAP year 2020/21 will review goals from the 2019/20 LCAP year, which is the last year of the 2017/18 – 2019/20 LCAP.

#### **Annual Measurable Outcomes**

For each goal in the prior year, identify and review the actual measurable outcomes as compared to the expected annual measurable outcomes identified in the prior year for the goal.

#### **Actions/Services**

Identify the planned Actions/Services and the budgeted expenditures to implement these actions toward achieving the described goal. Identify the **actual** actions/services implemented to meet the described goal and the estimated actual annual expenditures to implement the actions/services. As applicable, identify any changes to the students or student groups served, or to the planned location of the actions/services provided.

### **Analysis**

Using actual annual measurable outcome data, including data from the LCFF Evaluation Rubrics, analyze whether the planned actions/services were effective in achieving the goal. Respond to the prompts as instructed.

- Describe the overall implementation of the actions/services to achieve the articulated goal. Include a discussion of relevant challenges and successes experienced with the implementation process.
- Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.
- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures. Minor variances in expenditures or a dollar-for-dollar accounting is not required.
- Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the data provided in the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

# **Stakeholder Engagement**

Meaningful engagement of parents, students, and other stakeholders, including those representing the student groups identified by LCFF, is critical to the development of the LCAP and the budget process. *EC* identifies the minimum consultation requirements for school districts and county offices of education as consulting with teachers, principals, administrators, other school personnel, local bargaining units of the school district, parents, and pupils in developing the LCAP. *EC* requires charter schools to consult with teachers, principals, administrators, other school personnel, parents, and pupils in developing the LCAP. In addition, *EC* Section 48985 specifies the requirements for the translation of notices, reports, statements, or records sent to a parent or guardian.

The LCAP should be shared with, and LEAs should request input from, school site-level advisory groups, as applicable (e.g., school site councils, English Learner Advisory Councils, student advisory groups, etc.), to facilitate alignment between school-site and district-level goals and actions. An LEA may incorporate or reference actions described in other plans that are being undertaken to meet specific goals.

**Instructions:** The stakeholder engagement process is an ongoing, annual process. The requirements for this section are the same for each year of a three-year LCAP. When developing the LCAP, enter the appropriate LCAP year, and describe the stakeholder engagement process used to develop the LCAP and Annual Update. When developing the LCAP in year 2 or year 3, enter the appropriate LCAP year and replace the previous stakeholder narrative(s) and describe the stakeholder engagement process used to develop the current year LCAP and Annual Update.

**School districts and county offices of education:** Describe the process used to consult with the Parent Advisory Committee, the English Learner Parent Advisory Committee, parents, students, school personnel, the LEA's local bargaining units, and the community to inform the development of the LCAP and the annual review and analysis for the indicated LCAP year.

**Charter schools:** Describe the process used to consult with teachers, principals, administrators, other school personnel, parents, and students to inform the development of the LCAP and the annual review and analysis for the indicated LCAP year.

Describe how the consultation process impacted the development of the LCAP and annual update for the indicated LCAP year, including the goals, actions, services, and expenditures.

### Goals, Actions, and Services

LEAs must include a description of the annual goals, for all students and each LCFF identified group of students, to be achieved for each state priority as applicable to type of LEA. An LEA may also include additional local priorities. This section shall also include a description of the specific planned actions an LEA will take to meet the identified goals, and a description of the expenditures required to implement the specific actions.

School districts and county offices of education: The LCAP is a three-year plan, which is reviewed and updated annually, as required.

Charter schools: The number of years addressed in the LCAP may align with the term of the charter schools budget, typically one year, which is submitted to the school's authorizer. If year 2 and/or year 3 is not applicable, charter schools must specify as such.

#### New, Modified, Unchanged

As part of the LCAP development process, which includes the annual update and stakeholder engagement, indicate if the goal, identified need, related state and/or local priorities, and/or expected annual measurable outcomes for the current LCAP year or future LCAP years are modified or unchanged from the previous year's LCAP; or, specify if the goal is new.

#### Goal

State the goal. LEAs may number the goals using the "Goal #" box for ease of reference. A goal is a broad statement that describes the desired result to which all actions/services are directed. A goal answers the question: What is the LEA seeking to achieve?

#### Related State and/or Local Priorities

List the state and/or local priorities addressed by the goal. The LCAP must include goals that address each of the state priorities, as applicable to the type of LEA, and any additional local priorities; however, one goal may address multiple priorities. (Link to State Priorities)

#### **Identified Need**

Describe the needs that led to establishing the goal. The identified needs may be based on quantitative or qualitative information, including, but not limited to, results of the annual update process or performance data from the LCFF Evaluation Rubrics, as applicable.

### **Expected Annual Measurable Outcomes**

For each LCAP year, identify the metric(s) or indicator(s) that the LEA will use to track progress toward the expected outcomes. LEAs may identify metrics for specific student groups. Include in the baseline column the most recent data associated with this metric or indicator available at the time of adoption of the LCAP for the first year of the three-year plan. The most recent data associated with a metric or indicator includes data as reported in the annual update of the LCAP year immediately preceding the three-year plan, as applicable. The baseline data shall remain unchanged throughout the three-year LCAP. In the subsequent year columns, identify the progress to be made in each year of the three-year cycle of the LCAP. Consider how expected outcomes in any given year are related to the expected outcomes for subsequent years.

The metrics may be quantitative or qualitative, but at minimum an LEA must use the applicable required metrics for the related state priorities, in each LCAP year as applicable to the type of LEA. For the student engagement priority metrics, as applicable, LEAs must calculate the rates as described in the <u>LCAP Template Appendix</u>, sections (a) through (d).

#### **Planned Actions/Services**

For each action/service, the LEA must complete either the section "For Actions/Services not included as contributing to meeting Increased or Improved Services Requirement" or the section "For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement." The LEA shall not complete both sections for a single action.

#### For Actions/Services Not Contributing to Meeting the Increased or Improved Services Requirement

#### Students to be Served

The "Students to be Served" box is to be completed for all actions/services except for those which are included by the LEA as contributing to meeting the requirement to increase or improve services for unduplicated students. Indicate in this box which students will benefit from the actions/services by entering "All", "Students with Disabilities", or "Specific Student Group(s)". If "Specific Student Group(s)" is entered, identify the specific student group(s) as appropriate.

### Location(s)

Identify the location where the action/services will be provided. If the services are provided to all schools within the LEA, the LEA must identify "All Schools". If the services are provided to specific schools within the LEA or specific grade spans only, the LEA must enter "Specific Schools" or "Specific Grade Spans". Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades K-5), as appropriate.

Charter schools operating more than one site, authorized within the same charter petition, may choose to distinguish between sites by entering "Specific Schools" and identifying the site(s) where the actions/services will be provided. For charter schools operating only one site, "All Schools" and "Specific Schools" may be synonymous and, therefore, either would be appropriate. Charter schools may use either term provided they are used in a consistent manner through the LCAP.

#### For Actions/Services Contributing to Meeting the Increased or Improved Services Requirement:

#### Students to be Served

For any action/service contributing to the LEA's overall demonstration that it has increased or improved services for unduplicated students above what is provided to all students (see Demonstration of Increased or Improved Services for Unduplicated Students section, below), the LEA must identify the unduplicated student group(s) being served.

#### Scope of Service

For each action/service contributing to meeting the increased or improved services requirement, identify the scope of service by indicating "LEA-wide", "Schoolwide", or "Limited to Unduplicated Student Group(s)". The LEA must identify one of the following three options:

- If the action/service is being funded and provided to upgrade the entire educational program of the LEA, enter "LEA-wide."
- If the action/service is being funded and provided to upgrade the entire educational program of a particular school or schools, enter "schoolwide".
- If the action/service being funded and provided is limited to the unduplicated students identified in "Students to be Served", enter "Limited to Unduplicated Student Group(s)".

For charter schools and single-school school districts, "LEA-wide" and "Schoolwide" may be synonymous and, therefore, either would be appropriate. For charter schools operating multiple schools (determined by a unique CDS code) under a single charter, use "LEA-wide" to refer to all schools under the charter and use "Schoolwide" to refer to a single school authorized within the same charter petition. Charter schools operating a single school may use "LEA-wide" or "Schoolwide" provided these terms are used in a consistent manner through the LCAP.

#### Location(s)

Identify the location where the action/services will be provided. If the services are provided to all schools within the LEA, the LEA must indicate "All Schools". If the services are provided to specific schools within the LEA or specific grade spans only, the LEA must enter "Specific Schools" or "Specific Grade Spans". Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades K-5), as appropriate.

Charter schools operating more than one site, authorized within the same charter petition, may choose to distinguish between sites by entering "Specific Schools" and identify the site(s) where the actions/services will be provided. For charter schools operating only one site, "All Schools" and "Specific Schools" may be synonymous and, therefore, either would be appropriate. Charter schools may use either term provided they are used in a consistent manner through the LCAP.

#### **Actions/Services**

For each LCAP year, identify the actions to be performed and services provided to meet the described goal. Actions and services that are implemented to achieve the identified goal may be grouped together. LEAs may number the action/service using the "Action #" box for ease of reference.

#### New/Modified/Unchanged:

- Enter "New Action" if the action/service is being added in any of the three years of the LCAP to meet the articulated goal.
- Enter "Modified Action" if the action/service was included to meet an articulated goal and has been changed or modified in any way from the prior year description.
- Enter "Unchanged Action" if the action/service was included to meet an articulated goal and has not been changed or modified in any way from the prior year description.
  - o If a planned action/service is anticipated to remain unchanged for the duration of the plan, an LEA may enter "Unchanged Action" and leave the subsequent year columns blank rather than having to copy/paste the action/service into the subsequent year columns. Budgeted expenditures may be treated in the same way as applicable.

**Note:** The goal from the prior year may or may not be included in the current three-year LCAP. For example, when developing year 1 of the LCAP, the goals articulated in year 3 of the preceding three-year LCAP will be from the prior year.

Charter schools may complete the LCAP to align with the term of the charter school's budget that is submitted to the school's authorizer.

Accordingly, a charter school submitting a one-year budget to its authorizer may choose not to complete the year 2 and year 3 portions of the "Goals, Actions, and Services" section of the template. If year 2 and/or year 3 is not applicable, charter schools must specify as such.

#### **Budgeted Expenditures**

For each action/service, list and describe budgeted expenditures for each school year to implement these actions, including where those expenditures can be found in the LEA's budget. The LEA must reference all fund sources for each proposed expenditure. Expenditures must be classified using the California School Accounting Manual as required by *EC* sections 52061, 52067, and 47606.5.

Expenditures that are included more than once in an LCAP must be indicated as a duplicated expenditure and include a reference to the goal and action/service where the expenditure first appears in the LCAP.

If a county superintendent of schools has jurisdiction over a single school district, and chooses to complete a single LCAP, the LCAP must clearly articulate to which entity's budget (school district or county superintendent of schools) all budgeted expenditures are aligned.

# **Demonstration of Increased or Improved Services for Unduplicated Students**

This section must be completed for each LCAP year. When developing the LCAP in year 2 or year 3, copy the "Demonstration of Increased or Improved Services for Unduplicated Students" table and enter the appropriate LCAP year. Using the copy of the section, complete the section as required for the current year LCAP. Retain all prior year sections for each of the three years within the LCAP.

#### **Estimated Supplemental and Concentration Grant Funds**

Identify the amount of funds in the LCAP year calculated on the basis of the number and concentration of low income, foster youth, and English learner students as determined pursuant to *California Code of Regulations*, Title 5 (5 *CCR*) Section 15496(a)(5).

#### Percentage to Increase or Improve Services

Identify the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year as calculated pursuant to 5 *CCR* Section 15496(a)(7).

Consistent with the requirements of 5 *CCR* Section 15496, describe how services provided for unduplicated pupils are increased or improved by at least the percentage calculated as compared to services provided for all students in the LCAP year. To improve services means to grow services in quality and to increase services means to grow services in quantity. This description must address how the action(s)/service(s) limited for one or more unduplicated student group(s), and any schoolwide or districtwide action(s)/service(s) supported by the appropriate description, taken together, result in the required proportional increase or improvement in services for unduplicated pupils.

If the overall increased or improved services include any actions/services being funded and provided on a schoolwide or districtwide basis, identify each action/service and include the required descriptions supporting each action/service as follows.

For those services being provided on an LEA-wide basis:

- For school districts with an unduplicated pupil percentage of 55% or more, and for charter schools and county offices of education: Describe how these services are **principally directed to** and **effective in** meeting its goals for unduplicated pupils in the state and any local priorities.
- For school districts with an unduplicated pupil percentage of less than 55%: Describe how these services are **principally directed to** and **effective in** meeting its goals for unduplicated pupils in the state and any local priorities. Also describe how the services are **the most effective use of the funds to** meet these goals for its unduplicated pupils. Provide the basis for this determination, including any alternatives considered, supporting research, experience or educational theory.

For school districts only, identify in the description those services being funded and provided on a schoolwide basis, and include the required description supporting the use of the funds on a schoolwide basis:

- For schools with 40% or more enrollment of unduplicated pupils: Describe how these services are **principally directed to** and **effective in** meeting its goals for its unduplicated pupils in the state and any local priorities.
- For school districts expending funds on a schoolwide basis at a school with less than 40% enrollment of unduplicated pupils: Describe how these services are **principally directed to** and how the services are **the most effective use of the funds to** meet its goals for English learners, low income students and foster youth, in the state and any local priorities.

### **State Priorities**

#### **Priority 1: Basic Services** addresses the degree to which:

- A. Teachers in the LEA are appropriately assigned and fully credentialed in the subject area and for the pupils they are teaching;
- B. Pupils in the school district have sufficient access to the standards-aligned instructional materials; and
- C. School facilities are maintained in good repair.

#### **Priority 2: Implementation of State Standards** addresses:

- A. The implementation of state board adopted academic content and performance standards for all students, which are:
  - a. English Language Arts Common Core State Standards (CCSS) for English Language Arts
  - b. Mathematics CCSS for Mathematics
  - c. English Language Development (ELD)
  - d. Career Technical Education
  - e. Health Education Content Standards
  - f. History-Social Science
  - g. Model School Library Standards
  - h. Physical Education Model Content Standards
  - i. Next Generation Science Standards
  - j. Visual and Performing Arts
  - k. World Language; and
- B. How the programs and services will enable English learners to access the CCSS and the ELD standards for purposes of gaining academic content knowledge and English language proficiency.

#### **Priority 3: Parental Involvement** addresses:

- A. The efforts the school district makes to seek parent input in making decisions for the school district and each individual school site;
- B. How the school district will promote parental participation in programs for unduplicated pupils; and
- C. How the school district will promote parental participation in programs for individuals with exceptional needs.

#### **Priority 4: Pupil Achievement** as measured by all of the following, as applicable:

- A. Statewide assessments;
- B. The Academic Performance Index;
- C. The percentage of pupils who have successfully completed courses that satisfy University of California (UC) or California State University (CSU) entrance requirements, or programs of study that align with state board approved career technical educational standards and framework;
- D. The percentage of English learner pupils who make progress toward English proficiency as measured by the California English Language Development Test (CELDT);
- E. The English learner reclassification rate;
- F. The percentage of pupils who have passed an advanced placement examination with a score of 3 or higher; and

G. The percentage of pupils who participate in, and demonstrate college preparedness pursuant to, the Early Assessment Program, or any subsequent assessment of college preparedness.

#### **Priority 5: Pupil Engagement** as measured by all of the following, as applicable:

- A. School attendance rates;
- B. Chronic absenteeism rates;
- C. Middle school dropout rates;
- D. High school dropout rates; and
- E. High school graduation rates;

#### **Priority 6: School Climate** as measured by all of the following, as applicable:

- A. Pupil suspension rates;
- B. Pupil expulsion rates; and
- C. Other local measures, including surveys of pupils, parents, and teachers on the sense of safety and school connectedness.

#### **Priority 7: Course Access** addresses the extent to which pupils have access to and are enrolled in:

- A. S broad course of study including courses described under EC sections 51210 and 51220(a)-(i), as applicable;
- B. Programs and services developed and provided to unduplicated pupils; and
- C. Programs and services developed and provided to individuals with exceptional needs.

**Priority 8: Pupil Outcomes** addresses pupil outcomes, if available, for courses described under EC sections 51210 and 51220(a)-(i), as applicable.

Priority 9: Coordination of Instruction of Expelled Pupils (COE Only) addresses how the county superintendent of schools will coordinate instruction of expelled pupils.

**Priority 10. Coordination of Services for Foster Youth (COE Only)** addresses how the county superintendent of schools will coordinate services for foster children, including:

- A. Working with the county child welfare agency to minimize changes in school placement
- B. Providing education-related information to the county child welfare agency to assist in the delivery of services to foster children, including educational status and progress information that is required to be included in court reports;
- C. Responding to requests from the juvenile court for information and working with the juvenile court to ensure the delivery and coordination of necessary educational services; and
- D. Establishing a mechanism for the efficient expeditious transfer of health and education records and the health and education passport.

#### **Local Priorities** address:

- A. Local priority goals; and
- B. Methods for measuring progress toward local goals.

### **APPENDIX A: PRIORITIES 5 AND 6 RATE CALCULATION INSTRUCTIONS**

For the purposes of completing the LCAP in reference to the state priorities under EC sections 52060 and 52066, as applicable to type of LEA, the following shall apply:

- (a) "Chronic absenteeism rate" shall be calculated as follows:
  - (1) The number of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30) who are chronically absent where "chronic absentee" means a pupil who is absent 10 percent or more of the schooldays in the school year when the total number of days a pupil is absent is divided by the total number of days the pupil is enrolled and school was actually taught in the total number of days the pupil is enrolled and school was actually taught in the regular day schools of the district, exclusive of Saturdays and Sundays.
  - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
  - (3) Divide (1) by (2).
- (b) "Middle School dropout rate" shall be calculated as set forth in 5 CCR Section 1039.1.
- (c) "High school dropout rate" shall be calculated as follows:
  - (1) The number of cohort members who dropout by the end of year 4 in the cohort where "cohort" is defined as the number of first-time grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die during school years 1, 2, 3, and 4.
  - (2) The total number of cohort members.
  - (3) Divide (1) by (2).
- (d) "High school graduation rate" shall be calculated as follows:
  - (1) The number of cohort members who earned a regular high school diploma [or earned an adult education high school diploma or passed the California High School Proficiency Exam] by the end of year 4 in the cohort where "cohort" is defined as the number of first-time grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die during school years 1, 2, 3, and 4.
  - (2) The total number of cohort members.
  - (3) Divide (1) by (2).
- (e) "Suspension rate" shall be calculated as follows:
  - (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was suspended during the academic year (July 1 June 30).
  - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
  - (3) Divide (1) by (2).
- (f) "Expulsion rate" shall be calculated as follows:
  - (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was expelled during the academic year (July 1 June 30).
  - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
  - (3) Divide (1) by (2).

NOTE: Authority cited: Sections 42238.07 and 52064, *Education Code*. Reference: Sections 2574, 2575, 42238.01, 42238.02, 42238.03, 42238.07, 47605, 47605.6, 47606.5, 48926, 52052, 52060, 52061, 52062, 52063, 52064, 52066, 52067, 52068, 52069, 52070, 52070.5, and 64001,; 20 U.S.C. Sections 6312 and 6314.

# **APPENDIX B: GUIDING QUESTIONS**

# **Guiding Questions: Annual Review and Analysis**

- 1) How have the actions/services addressed the needs of all pupils and did the provisions of those services result in the desired outcomes?
- 2) How have the actions/services addressed the needs of all subgroups of pupils identified pursuant to *EC* Section 52052, including, but not limited to, English learners, low-income pupils, and foster youth; and did the provision of those actions/services result in the desired outcomes?
- 3) How have the actions/services addressed the identified needs and goals of specific school sites and were these actions/services effective in achieving the desired outcomes?
- 4) What information (e.g., quantitative and qualitative data/metrics) was examined to review progress toward goals in the annual update?
- 5) What progress has been achieved toward the goal and expected measurable outcome(s)? How effective were the actions and services in making progress toward the goal? What changes to goals, actions, services, and expenditures are being made in the LCAP as a result of the review of progress and assessment of the effectiveness of the actions and services?
- 6) What differences are there between budgeted expenditures and estimated actual annual expenditures? What were the reasons for any differences?

# **Guiding Questions: Stakeholder Engagement**

- 1) How have applicable stakeholders (e.g., parents and pupils, including parents of unduplicated pupils and unduplicated pupils identified in *EC* Section 42238.01; community members; local bargaining units; LEA personnel; county child welfare agencies; county office of education foster youth services programs, court-appointed special advocates, and other foster youth stakeholders; community organizations representing English learners; and others as appropriate) been engaged and involved in developing, reviewing, and supporting implementation of the LCAP?
- 2) How have stakeholders been included in the LEA's process in a timely manner to allow for engagement in the development of the LCAP?
- 3) What information (e.g., quantitative and qualitative data/metrics) was made available to stakeholders related to the state priorities and used by the LEA to inform the LCAP goal setting process? How was the information made available?
- 4) What changes, if any, were made in the LCAP prior to adoption as a result of written comments or other feedback received by the LEA through any of the LEA's engagement processes?

- 5) What specific actions were taken to meet statutory requirements for stakeholder engagement pursuant to EC sections 52062, 52068, or 47606.5, as applicable, including engagement with representatives of parents and guardians of pupils identified in EC Section 42238.01?
- 6) What specific actions were taken to consult with pupils to meet the requirements 5 CCR Section 15495(a)?
- 7) How has stakeholder involvement been continued and supported? How has the involvement of these stakeholders supported improved outcomes for pupils, including unduplicated pupils, related to the state priorities?

# **Guiding Questions: Goals, Actions, and Services**

- 1) What are the LEA's goal(s) to address state priorities related to "Conditions of Learning": Basic Services (Priority 1), the Implementation of State Standards (Priority 2), and Course Access (Priority 7)?
- 2) What are the LEA's goal(s) to address state priorities related to "Pupil Outcomes": Pupil Achievement (Priority 4), Pupil Outcomes (Priority 8), Coordination of Instruction of Expelled Pupils (Priority 9 COE Only), and Coordination of Services for Foster Youth (Priority 10 COE Only)?
- 3) What are the LEA's goal(s) to address state priorities related to parent and pupil "Engagement": Parental Involvement (Priority 3), Pupil Engagement (Priority 5), and School Climate (Priority 6)?
- 4) What are the LEA's goal(s) to address any locally-identified priorities?
- 5) How have the unique needs of individual school sites been evaluated to inform the development of meaningful district and/or individual school site goals (e.g., input from site level advisory groups, staff, parents, community, pupils; review of school level plans; in-depth school level data analysis, etc.)?
- 6) What are the unique goals for unduplicated pupils as defined in *EC* Section 42238.01 and groups as defined in *EC* Section 52052 that are different from the LEA's goals for all pupils?
- 7) What are the specific expected measurable outcomes associated with each of the goals annually and over the term of the LCAP?
- 8) What information (e.g., quantitative and qualitative data/metrics) was considered/reviewed to develop goals to address each state or local priority?
- 9) What information was considered/reviewed for individual school sites?
- 10) What information was considered/reviewed for subgroups identified in EC Section 52052?
- 11) What actions/services will be provided to all pupils, to subgroups of pupils identified pursuant to EC Section 52052, to specific school sites, to English learners, to low-income pupils, and/or to foster youth to achieve goals identified in the LCAP?
- 12) How do these actions/services link to identified goals and expected measurable outcomes?
- 13) What expenditures support changes to actions/services as a result of the goal identified? Where can these expenditures be found in the LEA's budget?

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