

| Ivy Hill Preparatory Charter School Balance Sheet |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS | Amounts As of March 31, 2022 <br> (unaudited) |  | Amounts As of June 30, 2021 (audited) |  | Notes about current period |
| Current Assets |  |  |  |  |  |
| Cash and cash equivalents - Unrestricted | \$ | 3,336,680 | \$ | 1,924,273 |  |
| Escrow - Restricted |  | 75,000 |  | 50,000 |  |
| Grants Receivable |  | 38,416 |  | 45,165 | Title grants receivable |
|  |  |  |  |  | Prepaid expenses include the following: |
|  |  |  |  |  | Legal Fee (retainer) - \$6,182 |
|  |  |  |  |  | GSA Consulting (retainer) - \$2,000 |
|  |  |  |  |  | Taxes receivable - \$4,288 |
|  |  |  |  |  | NYC Charter School Center - \$775 |
|  |  |  |  |  | PowerSchool - \$1,911 |
|  |  |  |  |  | Board on Track - \$1,500 |
|  |  |  |  |  | SchoolMint - \$3,762 |
|  |  |  |  |  | OnSolve - \$324 |
|  |  |  |  |  | Premier Supplies - \$2,979 |
| Prepaid Expenses and Other ReceivablesTotal current assets |  | 33,365 |  | 89,499 | Prepaid Insurance - \$9,644.25 |
|  |  | 3,483,461 |  | 2,108,937 |  |
| Security Deposit |  | 93,750 |  | 93,750 |  |
| Fixed assets, Net |  | 278,359 |  | 303,994 |  |
| Total assets | \$ | 3,855,570 | \$ | 2,506,681 |  |
| LIABILITIES AND NET ASSETS |  |  |  |  |  |
| Current liabilities |  |  |  |  |  |
|  |  |  |  |  | A schedule of AP aging is included. |
|  |  |  |  |  | Accrued Expenses include the balance on the audit fee of $\$ 2,750$ plus $\$ 225$ for the exterminator and |
| Accrued Expenses and Other Accounts Payable | \$ | 19,462 | \$ | 105,752 | \$6,000 estimated ASNY fee for March |
|  |  |  |  |  | DOE deposit for April 2022 plus a portion of the initial |
| Defered Revenue |  | 510,724 |  |  | 20\% deposits received from the ESSER II Grant |
| Payroll Liabilities |  | 78,616 |  | 66,523 | Estimated Summer Pay Accruals |
| Total current liabilities |  | 608,802 |  | 172,275 |  |
| Deferred Rent |  | 1,966,830 |  | 1,627,876 |  |
| Total liabilities |  | 2,575,632 |  | 1,800,151 |  |
| Net assets |  |  |  |  |  |
| Net Assets without Donor Restrictions |  | 696,530 |  | 232,282 |  |
| Net Assets with Donor Restrictions |  | 10,000 |  | 10,000 |  |
| Change in net assets during current period |  | 573,408 |  | 464,248 |  |
| Total net assets |  | 1,279,938 |  | 706,530 |  |
| Total liabilities and net assets | \$ | 3,855,570 | \$ | 2,506,681 |  |
|  |  | - |  | - |  |


|  | Ivy Hill Preparatory Charter School Unaudited Profit \& Loss Summary <br> March 31, 2022 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Current Period |  |  | Annual |  | Audited |
|  | Actuals <br> July 1, 21-Mar 31, 22 | Budget <br> July 1, 21-Mar 31, 22 | Variance | Budget <br> July 1, 21-June 30, 22 | $\%$Achieved/Utilized <br> $=75 \%$ | FY 2020-21 Actuals |
| Income |  |  |  |  |  |  |
| Total 4000 State Grants | 3,888,742 | 3,656,710 | 232,033 | 4,875,613 | 79.76\% | 3,754,310 |
| Total 4100 Federal Grants | 183,106 | 241,030 | $(57,924)$ | 321,373 | 56.98\% | 158,355 |
| Total 4200 Contributions \& Donations | 24,792 | 234,150 | $(209,358)$ | 26,200 | 94.62\% | 14,047 |
| Total Income | 4,096,640 | 4,131,889 | $(35,250)$ | 5,223,186 | 78.43\% | 3,926,713 |
| Expenses |  |  |  |  |  |  |
| Total 5100 Administrative Staff | 328,220 | 499,451 | 171,231 | 665,935 | 49.29\% | 340,565 |
| Total 5200 Instructional Staff | 982,103 | 1,194,863 | 212,760 | 1,593,151 | 61.65\% | 806,520 |
| Total 5400 Payroll Taxes | 132,743 | 158,419 | 25,676 | 211,225 | 62.84\% | 100,328 |
| Total 5500 Compensation Employee Benefits | 131,198 | 207,576 | 76,378 | 276,768 | 47.40\% | 139,550 |
| Total 6000 Professional Services/Contracted Expenses | 192,012 | 118,005 | $(74,007)$ | 157,340 | 122.04\% | 138,911 |
| Total 6100 Board Expenses | 19,906 | 15,900 | $(4,006)$ | 21,200 | 93.90\% |  |
| Total 6200 Classroom \& Teaching Supplies \& Materials | 46,072 | 49,339 | 3,267 | 65,786 | 70.03\% | 17,983 |
| Total 6300 Special Education Supplies \& Materials | 111 | 1,350 | 1,239 | 1,800 | 6.14\% | 100 |
| Total 6400 Textbooks \& Workbooks | 23,717 | 28,787 | 5,069 | 38,382 | 61.79\% | 8,889 |
| Total 6500 Supplies \& Materials Other | 6,781 | 8,100 | 1,319 | 10,800 | 62.78\% | 2,136 |
| Total 6600 Equipment \& Furniture (Non Asset) | 39,110 | 33,300 | $(5,810)$ | 44,400 | 88.09\% | 67,711 |
| Total 6700 Telephone | 6,457 | 10,425 | 3,968 | 13,900 | 46.45\% | 3,808 |
| Total 6800 Technology | 70,058 | 88,568 | 18,510 | 118,091 | 59.33\% | 97,991 |
| Total 6900 Student Testing \& Assessment | 12,800 | 15,248 | 2,448 | 20,331 | 62.96\% | 7,498 |
| Total 7000 Student Travel | 560 | 2,625 | 2,065 | 3,500 | 16.00\% |  |
| Total 7100 Student Services | 3,068 | 43,440 | 40,372 | 57,920 | 5.30\% | 1,025 |
| Total 7200 Office Expenses | 31,621 | 22,800 | $(8,821)$ | 30,400 | 104.02\% | 13,500 |
| Total 7300 Staff Development | 91,255 | 48,525 | $(42,730)$ | 64,700 | 141.04\% | 38,482 |
| Total 7400 Staff Recruitment | 64,454 | 13,050 | $(51,404)$ | 17,400 | 370.42\% | 23,567 |
| Total 7500 Student Recruitment/Marketing | 8,195 | 15,188 | 6,992 | 20,250 | 40.47\% | 8,438 |
| Total 7600 School Meals/Lunches | 4,412 | 3,600 | (812) | 4,800 | 91.92\% |  |
| Total 7700 Staff Travel | 648 | 1,800 | 1,152 | 2,400 | 27.00\% | 254 |
| Total 7800 Fundraising Expense | - | 1,500 | 1,500 | 2,000 | 0.00\% | 160 |
| Total 7900 Miscellaneous Expenses | 194 | 4,125 | 3,931 | 5,500 | 3.53\% | 754 |
| Total 8000 Insurance Expense | 38,353 | 40,125 | 1,772 | 53,500 | 71.69\% | 25,308 |
| Total 8100 Facility Operations \& Maintenance | 1,225,413 | 1,210,791 | $(14,622)$ | 1,614,388 | 75.91\% | 1,546,005 |
| Total 8200 Depreciation Expense \& Amortization | 63,770 | 62,327 | $(1,444)$ | 83,102 | 76.74\% | 72,981 |
| Total Expenses | 3,523,232 | 3,899,227 | 375,995 | 5,198,969 | 67.77\% | 3,462,464 |
| Net Income | 573,408 | 232,663 | 411,244 | 24,217 |  | 464,248 |


| Ivy Hill Preparatory Charter School <br> Unaudited Profit \& Loss Detailed <br> March 31, 2022 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | School Year 2020-2021 (Year 2) | School Year 2020-2021 (Year 3) |  |  |
|  | Audited Actuals for period: <br> 7.1.20-6.30.21 | Approved Budget | Actuals <br> July 1, 21-Mar 31, 22 | $\%$Achieved/Utilized <br> $=75 \%$ |
| Staff Count | 17.00 | 35.00 | 27.00 |  |
| Authorized Enrollment | 180.00 | 240.00 | 240.00 |  |
| Total Enrollment | 175.78 | 216.00 | 229.03 |  |
| SpEd Enrollment (20-60\%) | 13.18 | 12.00 | 1.95 |  |
| SpEd Enrollment $(>60 \%)$ | 3.00 | 5.00 | 14.90 |  |
| FRPL\% | 80\% | 80\% | 80\% |  |
| Per Pupil Allocation | 16,123 | 16,845 | 16,844 |  |
| Sped Allocation $(20-60 \%)$ | 10,390 | 10,390 | 10,390 |  |
| Sped Allocation $(>60 \%)$ | 19,049 | 19,049 | 19,049 |  |
| REVENUE | 3,926,713 | 5,223,186 | 4,096,640 | 78.43\% |
| EXPENSES | 3,462,464 | 5,198,969 | 3,523,232 | 67.77\% |
| NET INCOME/(DEFICIT) | 464,248 | 24,217 | 573,408 | 2367.80\% |
| CASH INCOME/(DEFICIT) | 1,190,664 | 505,179 | 912,997 | 180.73\% |
| INCOME |  |  |  |  |
| 4000 State Grants |  |  |  |  |
| 4001 Per Pupil General Education | 2,819,107 | 3,638,520 | 2,906,182 | 79.87\% |
| 4002 Per Pupil Special Education | 185,204 | 219,925 | 232,560 | 105.75\% |
| 4003 Facility Assistance | 750,000 | 1,000,000 | 750,000 | 75.00\% |
| 4004 NYSTL - Textbook Materials |  | 12,582 |  |  |
| 4005 NYSSL - Software Materials |  | 3,236 |  |  |
| 4006 NYSLIB - Library Materials |  | 1,350 |  |  |
| 4009 NYS State Senate Grant Per Pupil Supplement |  | 0 |  |  |
| Total 4000 State Grants | \$ 3,754,310 | \$ 4,875,613 | \$ 3,888,742 | 79.76\% |
| 4100 Federal Grants |  |  |  |  |
| 4101 IDEA Special Needs | 12,911 | 12,000 | 21,021 | 175.18\% |
| 4102 Title I | 75,855 | 86,400 | 54,825 | 63.45\% |
| 4103 Title IIA | 12,119 | 6,912 | 3,091 | 44.72\% |
| 4104 Title IV | 10,000 | 10,000 | 6,000 | 60.00\% |
| 4105 E-Rate | 36,533 | 40,080 | 20,655 | 51.53\% |
| 4107 CSP | - | - | - |  |
| 4108 Cares Act. | 10,937 | 165,981 | 77,514 | 46.70\% |
| Total 4100 Federal Grants | 158,355 | 321,373 | \$ 183,106 | 56.98\% |
| 4200 Contributions \& Donations |  |  |  |  |
| 4202 Unrestricted Contributions | 13,686 | 16,000 | 4,644 | 29.03\% |
| 4203 Walton Foundation | - | 0 | - |  |
| Total 4200 Contributions \& Donations | \$ 13,686 | \$ 16,000 | \$ 4,644 | 29.03\% |
| 4300 Fundraising |  |  |  |  |
| 4301 Fundraising Events |  |  |  |  |
| Total 4300 Fundraising | \$ 0 | \$ 0 | 0 |  |
| 4400 Interest Income |  |  |  |  |
| 4401 Interest Income. | 361 | 200 | 147 | 73.68\% |
| Total 4400 Interest Income | \$ 361 | \$ 200 | \$ 147 |  |
| 4500 Other Revenue |  |  |  |  |
| 4501 In Kind Donation |  |  | 20,000.00 |  |
| 4503 Misc |  | 10,000 |  | 0.00\% |
| Total 4500 Other Revenue | \$ 0 | \$ 10,000 | \$ 20,000 | 200.00\% |


|  |  | y Cha <br> \& Loss <br> , 2022 |  | Scho <br> iled |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | School Year 2020-2021(Year 2) |  | School Year 2020-2021 (Year 3) |  |  |  |  |
|  | Audited Actuals for period: <br> 7.1.20-6.30.21 |  | Approved Budget |  | Actuals <br> July 1, 21-Mar 31, 22 |  | $\begin{gathered} \% \\ \text { Achieved/Utilized } \\ =75 \% \\ \hline \end{gathered}$ |
| Total Income | \$ | 3,926,713 | \$ | 5,223,186 | \$ | 4,096,640 | 78.43\% |
| Gross Profit | \$ | 3,926,713 | \$ | 5,223,186 | \$ | 4,096,640 | 78.43\% |
| Expenses |  |  |  |  |  |  |  |
| 5000 Compensation |  |  |  |  |  |  |  |
| 5100 Administrative Staff |  |  |  |  |  |  |  |
| 5101 Head of School |  | 133,900 |  | 133,900 |  | 64,363 | 48.07\% |
| 5105 Director of Curriculum \& Instructions |  |  |  | 90,000 |  | 46,530 | 51.70\% |
| 5115 Dean of Students |  |  |  |  |  |  |  |
| 5120 Dean of School Supports |  | 74,613 |  | 83,718 |  | 62,789 | 75.00\% |
| 5125 Director of Operations |  | 76,564 |  | 97,500 |  | 18,032 | 18.49\% |
| 5130 Director of Finance |  |  |  | 110,000 |  | 47,468 | 43.15\% |
| 5135 Office Coordinator |  | 55,487 |  | 55,097 |  | 35,444 | 64.33\% |
| 5140 Operations Fellow |  |  |  | 77,000 |  | 48,701 | 63.25\% |
| 5145 Office Assistant |  |  |  |  |  |  |  |
| 5150 Middle School and Alumni Coordinator |  |  |  |  |  |  |  |
| 5160 Bus Matrons |  |  |  | 18,720 |  | 4,893 | 26.14\% |
| Total 5100 Administrative Staff | \$ | 340,565 | \$ | 665,935 | \$ | 328,220 | 49.29\% |
| 5200 Instructional Staff |  |  |  |  |  |  |  |
| 5205 Lead Teachers |  | 274,765 |  | 629,776 |  | 312,847 | 49.68\% |
| 5207 Co-Teachers |  | 333,909 |  | 432,050 |  | 331,864 | 76.81\% |
| 5210 Special Ed Teachers |  | 39,375 |  | 134,525 |  | 27,685 | 20.58\% |
| 5215 Elective Teachers |  | 67,913 |  | 170,000 |  | 111,042 | 65.32\% |
| 5220 Teaching Fellow |  | 30,558 |  | 165,000 |  | 152,844 | 92.63\% |
| 5225 Social Worker |  | 60,000 |  | 61,800 |  | 45,820 | 74.14\% |
| Total 5200 Instructional Staff | \$ | 806,520 | \$ | 1,593,151 | \$ | 982,103 | 61.65\% |
| 5300 Non-Instructional Staff |  |  |  |  |  |  |  |
| 5305 School Food Worker |  |  |  |  |  |  |  |
| Total 5300 Non-Instructional Staff | \$ | 0 | \$ | 0 | \$ | 0 |  |
| 5400 Payroll Taxes |  |  |  |  |  |  |  |
| 5401 Federal Unemployment Insurance |  | - |  |  |  | - |  |
| 5402 NY State Unemployment Insurance |  | 12,669 |  | 33,886 |  | 31,005 | 91.50\% |
| 5403 Social Security - ER |  | 79,057 |  | 140,064 |  | 82,454 | 58.87\% |
| 5404 Medicare - ER |  | 7,924 |  | 32,757 |  | 19,284 | 58.87\% |
| 5410 NY-Disability |  | 289 |  | 4,518 |  |  | 0.00\% |
| 5412 Paid Family Leave |  | 389 |  |  |  |  |  |
| Total 5400 Payroll Taxes | \$ | 100,328 | \$ | 211,225 | \$ | 132,743 | 62.84\% |
| 5500 Compensation Employee Benefits |  |  |  |  |  |  |  |
| 5501 Medical Insurance |  | 116,916 |  | 217,835 |  | 113,068 | 51.91\% |
| 5515 Workers Compensation Expense |  | 11,341 |  | 33,886 |  | 6,580 | 19.42\% |
| 5520 STD, LTD, Life Insur. and NYS Disability Insur., HSA and AD\&D |  | 11,293 |  | 25,047 |  | 11,550 | 46.11\% |
| 5570 Other Employee Benefits |  | - |  |  |  |  |  |
| Total 5500 Compensation Employee Benefits | \$ | 139,550 | \$ | 276,768 | \$ | 131,198 | 47.40\% |
| 5600 Retirement \& Pension |  |  |  |  |  |  |  |
| 5601 401(k) Expenses |  | - |  | - |  | - |  |
| 5605 401(k) Matching |  | - |  |  |  | - |  |
| 5610 401(K) Contributions-Clearing |  | - |  | - |  | - |  |
| Total 5600 Retirement \& Pension | \$ | 0 | \$ | 0 | \$ | 0 |  |
| Total 5000 Compensation | \$ | 1,386,963 | \$ | 2,747,079 | \$ | 1,574,264 | 57.31\% |
| 6000 Professional Services/Contracted Expenses |  |  |  |  |  |  |  |
| 6001 Accounting/Audit Services |  | 28,250 |  | 23,000 |  | - | 0.00\% |
| 6005 Payroll Services |  | 17,535 |  | 42,840 |  | 24,929 | 58.19\% |



|  |  | Cha <br> Loss <br> 2022 |  | Scho <br> ed |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $20-2021$ | School Year 2020-2021 (Year 3) |  |  |  |  |
|  | Audited Actuals for period: <br> 7.1.20-6.30.21 |  | Approved Budget |  | Actuals <br> July 1, 21-Mar 31, 22 |  | $\%$Achieved/Utilized <br> $=75 \%$ |
| Total 6600 Equipment \& Furniture (Non Asset) | \$ | 67,711 | \$ | 44,400 | \$ | 39,110 | 88.09\% |
| 6700 Telephone |  |  |  |  |  |  |  |
| 6701 Telephone |  | 3,808 |  | 8,500 |  | 6,457 | 75.97\% |
| 6705 Mobile Phone |  | - |  | 5,400 |  | - | 0.00\% |
| Total 6700 Telephone | \$ | 3,808 | \$ | 13,900 | \$ | 6,457 | 46.45\% |
| 6800 Technology |  |  |  |  |  |  |  |
| 6801 Internet |  | 33,372 |  | 38,400 |  | 22,987 | 59.86\% |
| 6805 Technology Services |  | 35,566 |  | 35,000 |  | 27,255 | 77.87\% |
| 6810 Technology Equipment \& Supplies |  | 11,795 |  | 20,931 |  | 4,730 | 22.60\% |
| 6815 Software (non capitalized) |  | 15,758 |  | 20,760 |  | 13,461 | 64.84\% |
| 6820 Website Maintenance |  | 1,500 |  | 3,000 |  | 1,625 | 54.17\% |
| Total 6800 Technology | \$ | 97,991 | \$ | 118,091 | \$ | 70,058 | 59.33\% |
| 6900 Student Testing \& Assessment |  |  |  |  |  |  |  |
| 6901 Assessment Supplies and Materials |  | 7,498 |  | 20,331 |  | 12,800 | 62.96\% |
| Total 6900 Student Testing \& Assessment | \$ | 7,498 | \$ | 20,331 | \$ | 12,800 | 62.96\% |
| 7000 Student Travel |  |  |  |  |  |  |  |
| 7001 Field Trips |  | - |  | 3,500 |  | 560 | 16.00\% |
| 7005 Transportation |  | - |  |  |  |  |  |
| Total 7000 Student Travel | \$ | 0 | \$ | 3,500 | \$ | 560 | 16.00\% |
| 7100 Student Services |  |  |  |  |  |  |  |
| 7101 Student Uniforms |  | 1,025 |  | 1,920 |  | 3,068 | 159.78\% |
| AFTER SCHOOL |  | - |  | 56,000 |  |  | 0.00\% |
| Total 7100 Student Services | \$ | 1,025 | \$ | 57,920 | \$ | 3,068 | 5.30\% |
| 7200 Office Expenses |  |  |  |  |  |  |  |
| 7201 Office Supplies |  | 12,651 |  | 28,000 |  | 15,975 | 57.05\% |
| 7205 Postage \& Shipping |  | 849 |  | 2,400 |  | 15,647 | 651.94\% |
| Total 7200 Office Expenses | \$ | 13,500 | \$ | 30,400 | \$ | 31,621 | 104.02\% |
| 7300 Staff Development |  |  |  |  |  |  |  |
| 7301 Instructional Staff Development |  | 9,652 |  | 30,200 |  | 48,734 | 161.37\% |
| 7305 Administrative Staff Development |  | 19,400 |  | 19,000 |  | 31,133 | 163.86\% |
| 7310 Team Building \& Staff Appreciation |  | 9,430 |  | 15,500 |  | 11,388 | 73.47\% |
| Total 7300 Staff Development | \$ | 38,482 | \$ | 64,700 | \$ | 91,255 | 141.04\% |
| 7400 Staff Recruitment |  |  |  |  |  |  |  |
| 7401 Staff Recruitment. |  | 23,567 |  | 17,400 |  | 64,454 | 370.42\% |
| Total 7400 Staff Recruitment | \$ | 23,567 | \$ | 17,400 | \$ | 64,454 | 370.42\% |
| 7500 Student Recruitment/Marketing |  |  |  |  |  |  |  |
| 7501 Student Recruitment |  | 8,438 |  | 20,250 |  | 8,195 | 40.47\% |
| Total 7500 Student Recruitment/Marketing | \$ | 8,438 | \$ | 20,250 | \$ | 8,195 | 40.47\% |
| 7600 School Meals/Lunches |  |  |  |  |  |  |  |
| 7601 Meals \& Lunches |  |  |  | 4,800 |  | 4,412 | 91.92\% |
| Total 7600 School Meals/Lunches | \$ | 0 | \$ | 4,800 | \$ | 4,412 | 91.92\% |
| 7700 Staff Travel |  |  |  |  |  |  |  |
| 7701 Local Travel |  | - |  | 1,200 |  | - | 0.00\% |
| 7705 Travel, Meals \& Lodging (PD) |  | 254 |  | 1,200 |  | 648 | 54.00\% |
| Total 7700 Staff Travel | \$ | 254 | \$ | 2,400 | \$ | 648 | 27.00\% |
| 7800 Fundraising Expense |  |  |  |  |  |  |  |
| 7801 Fundraising Supplies \& Materials |  | 160 |  | 2,000 |  | - | 0.00\% |
| Total 7800 Fundraising Expense | \$ | 160 | \$ | 2,000 | \$ | 0 | 0.00\% |
| 7900 Miscellaneous Expenses |  |  |  |  |  |  |  |
| 7901 Bank Services Charges |  | 754 |  | 1,000 |  | 194 | 19.44\% |
| 7905 Dues \& Memberships |  | - |  |  |  | - |  |



## Ivy Hill Preparatory Charter School

Statement of Cash Flow Projection for period: 4/1/2022-6/30/22

|  |  | Apr-22 |  | May-22 |  | Jun-22 |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unrestricted cash balance at the beginning of the month | \$ | 3,336,680 | \$ | 3,773,332 | \$ | 3,384,671 | \$ | 3,336,680 |
| Cash in-flows: |  |  |  |  |  |  |  |  |
| DOE Payments |  | 844,775 |  |  |  |  |  | 844,775 |
| Federal Grants |  |  |  |  |  |  |  | - |
| Total cash available |  | 4,181,455 |  | 3,773,332 |  | 3,384,671 |  | 4,181,455 |
| Cash out-flows: |  |  |  |  |  |  |  |  |
| Personnel |  | 188,257 |  | 188,257 |  | 188,257 |  | 564,771 |
| Taxes and Benefits |  | 40,666 |  | 40,666 |  | 40,666 |  | 121,998 |
| Total Compensation Expense |  | 228,923 |  | 228,923 |  | 228,923 |  | 686,770 |
| Other Than Personnel Costs (OTPS) - Ongoing |  |  |  |  |  |  |  |  |
| Consultants and other Professionals |  | 13,112 |  | 13,112 |  | 13,112 |  | 39,335 |
| School operations and other materials |  | 49,755 |  | 49,755 |  | 49,755 |  | 149,265 |
| Facility operations and maintenance |  | 96,871 |  | 96,871 |  | 96,871 |  | 290,613 |
| Payment on existing accounts payable |  | 19,462 |  |  |  |  |  | 19,462 |
| Total OTPS costs |  | 179,200 |  | 159,738 |  | 159,738 |  | 498,675 |
| Total cash outflow |  | 408,123 |  | 388,661 |  | 388,661 |  | 1,185,444 |
| Total unrestricted cash balance at the end of the month | \$ | 3,773,332 | \$ | 3,384,671 | \$ | 2,996,011 | \$ | 2,996,011 |
| Days of cash on hand |  | 295 |  | 265 |  | 234 |  |  |

