

Ivy Hill Prep Charter School

Board of Trustees Meeting - Ivy Hill Prep

Date and Time

Monday October 24, 2022 at 6:30 PM EDT

Location

Via zoom link at https://us02web.zoom.us/j/82354088638; trustees must have their video capacity enable d for meeting/voting purposes.

Agenda

- I. Opening Items
 - A. Call the Meeting to Order
 - · Start recording
 - Welcome guests, members of School
 - Open meeting law and public comment policy
 - Public comments
 - B. Record Attendance
 - C. Approve Minutes

Approve minutes for Board of Trustees Meeting - Ivy Hill Prep on August 29, 2022

D. Approve agenda

II. Governance

- A. Trustee membership
 - Confirming appointment of new Trustees stating for the record (as of this meeting), based on NYSED approval
- B. Governance Goals
 - Preview and next steps
- C. Trustee Agreement/ Commitment
 - Review draft, provide input
 - Collective re-commitment
- **D.** Trustee recruitment
 - Status update tracker
 - Reminder to Board about process expectation for Trustees outside of Governance to join the interview to ensure everybody gets to know the candidates
- E. Website
 - Opportunity to update photos (and submit for new Trustees)
 - Trustee bios
- F. Compliance
 - Reminders/ status updates
 - NYSED actions
 - Charter revision December deadline (Adam)
- G. District Safety Plan

• Any remaining comments/ feedback (document)

III. Finance

- A. Review Financial Dashboard
 - · Key financial indicators
 - · Budget vs. Actuals
- B. Year-end Financials and Auditor Compliance
 - · Unaudited year-end
 - Report on outcomes from auditor meeting
- C. Lease Letter Challenge
 - Update/ next steps from Committee
- D. Development
 - Giving Tuesday
- E. Insurance
 - Professional Employer Organization- Insurance for staff

IV. Academic Achievement

- A. Review Dashboard and HOS Report
 - · Enrollment and recruitment
 - State test results
 - · Upcoming data
- B. Enrollment

- Status update
- Current activities/ traction
- What's next?

V. CEO Support And Eval

- A. HOS Goals and Support
 - Draft goals

VI. Other Business

- A. Executive session (as needed)
 - Personnel matter

VII. Closing Items

A. Adjourn Meeting

Coversheet

Approve Minutes

Section:
Item:
C. Approve Minutes
Purpose:
Approve Minutes

Submitted by:

Related Material: Minutes for Board of Trustees Meeting - Ivy Hill Prep on August 29, 2022



Ivy Hill Prep Charter School

Minutes

Board of Trustees Meeting - Ivy Hill Prep

Date and Time

Monday August 29, 2022 at 6:30 PM

Location

Via zoom link at https://us02web.zoom.us/j/82354088638; trustees must have their video capacity enabled for meeting/voting purposes.

Trustees Present

A. Jimenez-Schulman (remote), A. Laniyan (remote), D. Lewis (remote)

Trustees Absent

M. Kane, N. Williams, T. James

Guests Present

A. Coleman (remote), Donald Moore (remote), J. Haque (remote), N. Olisma (remote), Shantel Thompson (remote), W. Nevins-Warden (remote)

I. Opening Items

A. Call the Meeting to Order

A. Jimenez-Schulman called a meeting of the board of trustees of Ivy Hill Prep Charter School to order on Monday Aug 29, 2022 at 6:38 PM.

B. Record Attendance

C. Approve Minutes

A. Jimenez-Schulman made a motion to approve the minutes from July Board of Trustees Meeting - Ivy Hill Prep on 07-25-22.

D. Lewis seconded the motion.

The board **VOTED** unanimously to approve the motion.

Roll Call

M. Kane AbsentD. Lewis AyeA. Jimenez-Schulman AyeA. Laniyan AyeT. James AbsentN. Williams Absent

D. Approve agenda

A. Laniyan made a motion to Approve the agenda.

A. Jimenez-Schulman seconded the motion.

The board **VOTED** unanimously to approve the motion.

Roll Call

D. Lewis Aye
A. Laniyan Aye
N. Williams Absent
M. Kane Absent
A. Jimenez-Schulman Aye
T. James Absent

II. Closing Items

A. Adjourn Meeting

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 8:09 PM.

Respectfully Submitted,

A. Jimenez-Schulman

Coversheet

Review Financial Dashboard

Section: III. Finance

Item: A. Review Financial Dashboard

Purpose: Discuss

Submitted by:

Related Material: Ivy Hill Monthly Financials - September 2022.pdf



Ivy Hill Preparatory Charter School Financial Indicators

	September 30, 2022		BENCHMARKS
S	Current Ratio (Current Assets / Current Liabilities)		
JOR S	Total Current Assets	\$ 3,871,525	
CA	Total Current Liabilities	\$ 552,864	
Q	Current Ratio	7.00	ratio should be over 1.0
NEAR-TERM INDICATORS	Unrestricted Days Cash		
AR	Total Cash Available (at end of period)	\$ 3,550,298	Includes Reserve of \$539,368
Ž	Budgeted Cash Expenditures	\$ 5,702,534	·
	Daily Cash Expenditures	\$ 15,623	
	Days Cash on Hand	227	goal of 90 days of cash on hand
ORS	Total Margin (Net Income / Total Revenue)		
CAT	Net Income	\$ 289.281	Accrual basis net position
Ì	Total Revenue	\$ 1,476,179	
=	Total Margin		total margin should be positive
SUSTAINABILITY INDICATORS	Debt to Asset Ratio (Total Liabilities / Total Assets)		
SOS	Total Liabilities	\$ 2,683,163	
	Total Assets	\$ 4,329,412	
	Debt to Asset Ratio	0.62	standard of 0.9 or less is low risk



Ivy Hill Preparatory Charter School Statement of Balance Sheet

ASSETS	S	Amounts As of Sep 30, 2022 (unaudited)		mounts As of une 30, 2022 (unaudited)	Amounts As of June 30, 2021 (audited)		Notes about current period
Current Assets Cash and cash equivalents - Unrestricted Escrow - Restricted	\$	3,550,298 100,000	\$	3,151,912 75,000	\$	1,924,273 50,000	Title receivables have been received in August. An FS25 for this \$20K was submitted in August
Grants Receivable		20,655		96,617		45,165	Includes the October rent payment, Prepaid Insurance Premium plus a few other minor items
Prepaid Expenses and Other Receivables		200,572		44,683		89,499	
Total current assets		3,871,525		3,368,212		2,108,937	
Security Deposit Fixed assets, Net		93,750 364,137		93,750 279,481		93,750 303,994	
Total assets	\$	4,329,412	\$	3,741,443	\$	2,506,681	
LIABILITIES AND NET ASSETS	·						
Current liabilities							
Accrued Expenses and Other Accounts Payable Defered Revenue Payroll Liabilities	\$	57,334 495,345 184	\$	9,261 134,162	\$	105,752 - 66,523	A schedule of AP aging is included plus the accrual of the Audit Fees DOE deposit for Oct 2022 Retirement Contributions
Total current liabilities		552,864		304,660		172,275	
Deferred Rent		2,130,299		2,079,815		1,627,876	
Total liabilities		2,683,163		2,384,474		1,800,151	
Net assets Net Assets without Donor Restrictions Net Assets with Donor Restrictions Change in net assets during current period Total net assets		1,356,969 - 289,281 1,646,249		706,530 - 650,439 1,356,969		232,282 10,000 464,248 706,530	
Total liabilities and net assets	\$	4,329,412	\$	3,741,443	\$	2,506,681	
	· · · · · · · · · · · · · · · · · · ·	-		-		-	



Unaudited Profit & Loss Summary

September 30, 2022

EXCELLENCE If NOTAL ACCUMM	September 30, 2022				0/				11		
		Actuals		Budget	%	Audited		U	Jnaudited		
	July	1, 22 - Sep 30, 22	July	1, 22 - June 30, 23	Achieved/Utilized =25%	FY 20	20-21 Actuals	FY 20	21-22 Actuals		
Income											
Total 4000 State Grants	\$	1,475,880	\$	6,147,272	24.01%	\$	3,754,310	\$	5,180,989		
Total 4100 Federal Grants		-		148,463	0.00%		158,355		340,656		
Total 4200 Contributions & Donations		299		4,700	6.37%		14,047		24,856		
Total Income	\$	1,476,179	\$	6,300,435	23.43%	\$	3,926,713	\$	5,546,501		
Expenses											
Total 5100 Administrative Staff		154,891		766,198	20.22%		340,565		502,263		
Total 5200 Instructional Staff		265,071		2,121,639	12.49%		806,520		1,366,748		
Total 5400 Payroll Taxes		42,210		270,013	15.63%		100,328		174,584		
Total 5500 Compensation Employee Benefits		48,014		344,523	13.94%		139,550		173,098		
Total 6000 Professional Services/Contracted Expenses		68,270		234,620	29.10%		138,911		322,274		
Total 6100 Board Expenses		4,188		21,200	19.75%		-		19,169		
Total 6200 Classroom & Teaching Supplies & Materials		16,886		72,590	23.26%		17,983		51,603		
Total 6300 Special Education Supplies & Materials		-		2,000	0.00%		100		572		
Total 6400 Textbooks & Workbooks		43,536		29,230	148.94%		8,889		23,717		
Total 6500 Supplies & Materials Other		964		13,500	7.14%		2,136		20,168		
Total 6600 Equipment & Furniture (Non Asset)		4,509		34,400	13.11%		67,711		57,185		
Total 6700 Telephone		1,608		8,500	18.91%		3,808		11,601		
Total 6800 Technology		19,332		118,091	16.37%		97,991		89,780		
Total 6900 Student Testing & Assessment		5,235		20,331	25.75%		7,498		13,413		
Total 7000 Student Travel		1,687		7,000	24.10%		-		8,495		
Total 7100 Student Services		1,371		5,000	27.41%		1,025		4,834		
Total 7200 Office Expenses		5,908		30,400	19.43%		13,500		36,732		
Total 7300 Staff Development		38,367		76,000	50.48%		38,482		135,586		
Total 7400 Staff Recruitment		2,016		17,400	11.59%		23,567		76,776		
Total 7500 Student Recruitment/Marketing		2,786		20,250	13.76%		8,438		10,799		
Total 7600 School Meals/Lunches		-		4,800	0.00%		-		7,254		
Total 7700 Staff Travel		-		2,400	0.00%		254		648		
Total 7800 Fundraising Expense		-		2,000	0.00%		160		-		
Total 7900 Miscellaneous Expenses		1,024		1,000	102.41%		754		194		
Total 8000 Insurance Expense		10,410		60,000	17.35%		25,308		47,997		
Total 8100 Facility Operations & Maintenance		429,770		1,621,388	26.51%		1,546,005		1,655,112		
Total 8200 Depreciation Expense & Amortization		18,847		90,000	20.94%		72,981		85,458		
Total Expenses	\$	1,186,899		5,994,472	19.80%	\$	3,462,464		4,896,062		
Net Income - Accrual Basis	\$	289,281	\$	305,963		\$	464,248	\$	650,439		
Adjustments to Cash Basis Net Income											
Subtract Capital Costs	\$	103,503	\$	-		\$	18,504	\$	38,135		
Subtract Rent Deposit		-		-			-		-		
Subtract Escrow		-		25,000			30,000		20,000		
Add back Depreciation		18,847		90,000			72,981		85,458		
Add back Deferred Rent		50,485		201,938			701,938		451,938		
Net Income - Cash Basis	\$	255,109	\$	572,901		\$	1,190,664	\$	1,129,700		



Unaudited Profit & Loss Detailed

September 30, 2022

	School Year 2020-2021 (Year 2)	School Year 2020-2022 (Year 3)	Sch	· 4)	
	Audited Actuals for period: 7.1.20-6.30.21	Unaudited Actuals for period: 7.1.21-6.30.22	Approved Budget	July 1, 22 - Sep 30, 22	Achieved/Utilized =25%
Staff Count	17.00	28.00	41.00	31.00	
Authorized Enrollment	180.00	240.00	294.00	294.00	
Total Enrollment	175.78	227.47	258.72	265.00	
SpEd Enrollment (20-60%)	15181			-	
SpEd Enrollment (>60%)	5 00	17.18	17.60	18.00	
FRPL%	80%	80%	0.80	80%	
Per Pupil Allocation	16,123	16,844	17,633.00	17,626	
Sped Allocation (20-60%)	10 390	10,390	10,390.00	10,390	
Sped Allocation (>60%)	19 049	19,049	19,049.00	19,049	
REVENUE	3,926,713	5,546,501	6,300,435	1,476,179	23.43%
EXPENSES	3,462,464	4,896,062	5,994,472	1,186,899	19.80%
NET INCOME/(DEFICIT)	464,248	650,439	305,963	289,281	94.55%
CASH INCOME/(DEFICIT)	1,190,664	1,129,700	572,901	255,109	44.53%
INCOME					
4000 State Grants					
4001 Per Pupil General Education	2,819,107	3,837,383	4,562,010	1,158,910	25.40%
4002 Per Pupil Special Education	185,204	343,606	335,262	85,721	25.57%
4003 Facility Assistance	750,000	1,000,000	1,250,000	231,250	18.50%
4004 NYSTL - Textbook Materials	-	-	-	-	
4005 NYSSL - Software Materials	-	-	-	-	
4006 NYSLIB - Library Materials	-	-	-	-	
4007 Food Service - State Income	-	-	-	-	
4008 State Grants DYCD	-	-	-	-	
4009 NYS State Senate Grant Per Pupil Supplement	-	-	-	-	
Total 4000 State Grants	\$ 3,754,310	\$ 5,180,989	\$ 6,147,272	\$ 1,475,880	24.01%
4100 Federal Grants					
4101 IDEA Special Needs	12,911	21,021	20,000	-	0.00%
4102 Title I	75,855	80,330	77,331	-	0.00%
4103 Title IIA	12,119	11,132	11,132		0.00%
4104 Title IV	10,000	10,000	10,000		0.00%
4105 E-Rate	36,533	46,929	30,000	-	0.00%
4106 Food Service - Federal Income	-	-	-	-	
4107 CSP	-	-	-	-	
4108 Cares Act.	10,937	171,245	-	-	
Total 4100 Federal Grants	\$ 158,355	\$ 340,656	\$ 148,463	\$ -	0.00%
4200 Contributions & Donations	12.000	10:0			2 2224
4202 Unrestricted Contributions	13,686	4,649	4,500	-	0.00%
4203 Walton Foundation	-	-	-	-	
Total 4200 Contributions & Donations 4300 Fundraising	\$ 13,686	\$ 4,649	\$ 4,500	\$ 0	0.00%

Notes about current period

DOE is only reimbursing the base amount this year



Unaudited Profit & Loss Detailed

September 30, 2022

	0 1 11/ 0000 0004				
	School Year 2020-2021 (Year 2)	School Year 2020-2022 (Year 3)	School Year 2022-2023 (Year 4)		
	Audited Actuals for	Unaudited Actuals for	301	1001 1641 2022-2023 (164	,
	period: 7.1.20-6.30.21	period: 7.1.21-6.30.22	Approved Budget	July 1, 22 - Sep 30, 22	Achieved/Utilized =25%
4301 Fundraising Events		-		-	
Total 4300 Fundraising	\$ 0	\$ 0	\$ 0	\$ 0	
4400 Interest Income					
4401 Interest Income.	361	207	200	299	149.70%
Total 4400 Interest Income	\$ 361	\$ 207	\$ 200	\$ 299	
4500 Other Revenue					
4501 In Kind Donation		20,000.00		-	
4502 In Kind Legal		-		-	
4503 Misc		-	-	-	
4504 Revenue Suspense		-		-	
Total 4500 Other Revenue	\$ 0	\$ 20,000	\$ 0	\$ 0	
Total Income	\$ 3,926,713	,	·	\$ 1,476,179	23.43%
Gross Profit	\$ 3,926,713		\$ 6,300,435		
Expenses	. , ,		, ,	, ,	
5000 Compensation					
5100 Administrative Staff					
5101 Head of School	133,900	150,238	143,500	35,750	24.91%
5102 Assistant Principal	,	,	100,000		
5105 Director of Curriculum & Instructions		65,684	· · · · · · · · · · · · · · · · · · ·		
5115 Dean of Students		30,001	95,000	·	
5120 Dean of School Supports	74,613	83,718		-	2011070
5125 Director of Operations	76,564	,		12,604	13.29%
5130 Director of Finance	10,001	47,468	·		0.00%
5135 Office Coordinator	55,487				37.71%
5140 Operations Fellow	00,101	57,951	75,000		
5145 Office Assistant		-	-	- 11,022	10.0070
5150 Middle School and Alumni Coordinator		_	_	_	
5160 Bus Matrons		4,893	_	_	
Total 5100 Administrative Staff	\$ 340,565	· · · · · · · · · · · · · · · · · · ·		\$ 154,891	20.22%
5200 Instructional Staff	Ψ 040,000		Ψ 100,130	ψ 104,031	EV.EE /0
5205 Lead Teachers	274,765	411,260	_	_	
5206 Regular Teachers	214,100	711,200	1,277,827	156,707	12.26%
5207 Co-Teachers	333,909	440,994	1,211,021	100,707	12.2070
5210 Special Ed Teachers	39,375	· · · · · · · · · · · · · · · · · · ·	212,528	23,838	11.22%
5212 Founding Teachers	03,070	47,040	212,020	23,030	11.22/0
5215 Elective Teachers	67,913	160,148	306,800	41,044	13.38%
	30,558		246,400		
5220 Teaching Fellow 5225 Social Worker	60,000	· · · · · · · · · · · · · · · · · · ·	·		15.74%
			· ·	·	12.49%
Total 5200 Instructional Staff	\$ 806,520	1,300,740	\$ 2,121,639	Ψ 200,071	12.43%
5400 Payroll Taxes					
5401 Federal Unemployment Insurance	- 12 660	20.204	42 240	7 600	17 FF0/
5402 NY State Unemployment Insurance	12,669	· · · · · · · · · · · · · · · · · · ·			
5403 Social Security - ER	79,057			·	
5404 Medicare - ER	7,924	27,347	41,874	6,560	15.67%

1%
8%
2%
6%
9%
0%
Due to an overlap - discussed in the July meeting



Unaudited Profit & Loss Detailed

September 30, 2022

	School Year 2020-2021 (Year 2)	School Year 2020-2022 (Year 3)	Sch	r 4)	
	Audited Actuals for period: 7.1.20-6.30.21	Unaudited Actuals for period: 7.1.21-6.30.22	Approved Budget	July 1, 22 - Sep 30, 22	Achieved/Utilized =25%
5410 NY-Disability	289	-	5,776	-	
Total 5400 Payroll Taxes	\$ 100,328	\$ 174,584	\$ 270,013	\$ 42,210	15.63%
5500 Compensation Employee Benefits					
5501 Medical Insurance	116,916	150,822	303,926	42,275	13.91%
5515 Workers Compensation Expense	11,341	6,580	21,659	-	0.00%
5520 STD, LTD, Life Insur. and NYS Disability Insur.,					
HSA and AD&D	11,293	15,697	18,938	5,739	30.31%
Total 5500 Compensation Employee Benefits	\$ 139,550	\$ 173,098	\$ 344,523	\$ 48,014	13.94%
Total 5000 Compensation	\$ 1,386,963	\$ 2,216,694	\$ 3,502,372	\$ 510,186	14.57%
6000 Professional Services/Contracted Expenses					
6001 Accounting/Audit Services	28,250	26,250	23,000	-	0.00%
6005 Payroll Services	17,535	34,447	54,120	10,930	20.20%
6010 Financial Management Services	75,700	72,072	80,000	20,000	25.00%
6015 Legal - Paid	-	26,519	10,000	310	3.10%
6025 Titlement Services	6,775	7,885	6,500	800	12.31%
6026 ERate Consultants	6,000	4,000	6,000	-	0.00%
6030 Compliance Consulting	-	-	25,000	2,275	
6035 Curriculum Services	-	10,064	10,000	2,399	23.99%
6037 Stipends	4,000	102,997	-	18,312	
6045 Substitute Teaching Services	-	15,625	10,000	4,244	42.44%
6050 Other Purchased / Professional / Consulting	651	22,414	10,000	9,000	90.00%
Total 6000 Professional Services/Contracted Expenses	\$ 138,911	\$ 322,274	\$ 234,620	\$ 68,270	29.10%
6100 Board Expenses					
6101 Board Meetings	-	669	1,200	-	0.00%
6105 Board Development	-	18,500	20,000	4,188	20.94%
Total 6100 Board Expenses	\$ 0	\$ 19,169	\$ 21,200	\$ 4,188	19.75%
6200 Classroom & Teaching Supplies & Materials					
6205 Classroom Supplies & Materials	17,783	34,558	54,390	16,886	31.05%
6210 Math Supplies & Materials	45	910	5,200	-	0.00%
6215 Science Supplies & Materials	105	120	5,000	-	0.00%
6230 Physical Education Supplies & Materials	50	16,014	8,000	-	0.00%
6235 NYSSL Expense	-	-	-	-	
6240 NYSLIB Expense	-	-	-	-	
6245 In-Kind Expense	-	-	-	-	
Total 6200 Classroom & Teaching Supplies & Materials	\$ 17,983	\$ 51,603	\$ 72,590	\$ 16,886	23.26%
6300 Special Education Supplies & Materials	11,000	0 1,300	12,000	10,000	2012070
6301 SPED- Supplies & Materials	100	572	2,000	_	0.00%
Total 6300 Special Education Supplies & Materials	\$ 100				0.00%
6400 Textbooks & Workbooks	100	312	2,000	ų U	0.00 /0
6405 Textbooks		877	1,000	3,254	325.43%
6406 Library Books	2,810	10,020	13,230		2.07%
OTOO LINIUI y DOORG	2,010	10,020	10,200	214	2.01 /0

Bridge Equity

Consultant replacing Director of Operations cost - discussed in July meeting

Will be funded by ESSER II and ARP - discussed in July meeting



Unaudited Profit & Loss Detailed

September 30, 2022

	School Year 2020-20 (Year 2)	21	School Year 2020-2022 (Year 3)	School Year 2022-2023 (Year 4)		
	Audited Actuals fo period: 7.1.20-6.30.21	r	Unaudited Actuals for period: 7.1.21-6.30.22	Approved Budget	July 1, 22 - Sep 30, 22	Achieved/Utilized =25%
6407 Curriculum	6,07	79	12,821	15,000	40,008	266.72%
6410 NYSTL Expense		-	-	-	-	
Total 6400 Textbooks & Workbooks	\$ 8,8	889	\$ 23,717	\$ 29,230	\$ 43,536	148.94%
6500 Supplies & Materials Other						
6515 Student Incentives	70	01	1,948	7,500	-	0.00%
6520 Parent Outreach & Education Programs		-	-	1,000	-	0.00%
6525 Special Events	1,43	35	18,220	5,000	964	19.29%
Total 6500 Supplies & Materials Other	\$ 2,1	36	\$ 20,168	\$ 13,500	\$ 964	7.14%
6600 Equipment & Furniture (Non Asset)						
6601 Copy Machine Lease	18,82	28	23,641	22,000	2,307	10.49%
6605 Office Furniture	2,54	43	7,153	2,000	-	0.00%
6606 Classroom Furniture	2,40	00	3,187	2,000	1,783	89.15%
6610 Office Equipment	21,75	53	1,324	2,000	419	20.93%
6611 Classroom Equipment	4,32	29	6,316	6,400	-	0.00%
6612 COVID-19 Related Expenditures	17,85	58	15,565	-	-	
Total 6600 Equipment & Furniture (Non Asset)	\$ 67,7	'11	\$ 57,185	\$ 34,400	\$ 4,509	13.11%
6700 Telephone						
6701 Telephone	3,80	08	9,041	8,500	1,608	18.91%
6705 Mobile Phone		-	2,559	-	-	
Total 6700 Telephone	\$ 3,8	308	\$ 11,601	\$ 8,500	\$ 1,608	18.91%
6800 Technology		П				
6801 Internet	33,37	72	30,637	38,400	3,529	9.19%
6805 Technology Services	35,56		33,255	35,000	,	22.82%
6810 Technology Equipment & Supplies	11,79		6,876	20,931		7.91%
6815 Software (non capitalized)	15,75		16,637	20,760		29.67%
6820 Website Maintenance	1,50		2,375	3,000		0.00%
Total 6800 Technology	\$ 97,9		•			
6900 Student Testing & Assessment	,	7	. ,	,	,	
6901 Assessment Supplies and Materials	7,49	98	13,413	20,331	5,235	25.75%
Total 6900 Student Testing & Assessment		198				25.75%
7000 Student Travel	· · · · · · · · · · · · · · · · · · ·		, ,	7	, 3,233	
7001 Field Trips		- #	7,175	7,000	-	0.00%
7005 Transportation		- #	1,320	-	1,687	0.007
Total 7000 Student Travel	\$	0		\$ 7,000		24.10%
7100 Student Services	*	1	V 0,100	1,000	1,001	2111070
7101 Student Uniforms	1,02	25	4,834	5,000	1,371	27.41%
7103 After School Program	1,02	<u>-</u>	- 1,001		1,071	21.1170
Total 7100 Student Services	\$ 1.0)25	\$ 4,834	\$ 5,000	\$ 1,371	27.41%
7200 Office Expenses	Ψ 1,0	,20	Ψ τ,σστ	Ψ 0,000	Ψ 1,011	21.4170
7201 Office Supplies	12,65	51	21,085	28,000	5,908	21.10%
7201 Office Supplies 7205 Postage & Shipping	•	49	15,647	2,400	•	0.00%
Total 7200 Office Expenses		500	, , , , , , , , , , , , , , , , , , ,	·		
7300 Staff Development	ψ 13,0	,00	ψ 30,13Z	JU,400	J,300	13.43 /0
7301 Instructional Staff Development	0.61	52	61 504	40.000	10 574	16 120/ I
1 30 1 mistructional Stan Development	9,68	JZ	61,524	40,000	18,571	46.43% F

Will be funded by ESSER II and ARP - discussed in July meeting

Bridge Equity, Umoja Collective and Characterstrong LLC



Unaudited Profit & Loss Detailed

September 30, 2022

	School Year 2020-2021 (Year 2)	School Year 2020-2022 (Year 3)	School Year 2022-2023 (Year 4)		
	Audited Actuals for period: 7.1.20-6.30.21	Unaudited Actuals for period: 7.1.21-6.30.22	Approved Budget	July 1, 22 - Sep 30, 22	Achieved/Utilized =25%
7305 Administrative Staff Development	19,400	58,550	19,000	16,500	86.84%
7310 Team Building & Staff Appreciation	9,430	15,512	17,000	3,297	19.39%
Total 7300 Staff Development	\$ 38,482	\$ 135,586	\$ 76,000	\$ 38,367	50.48%
7400 Staff Recruitment					
7401 Staff Recruitment.	23,567	76,776	17,400	2,016	11.59%
Total 7400 Staff Recruitment	\$ 23,567	\$ 76,776	\$ 17,400	\$ 2,016	11.59%
7500 Student Recruitment/Marketing					
7501 Student Recruitment	8,438	10,799	20,250	2,786	13.76%
Total 7500 Student Recruitment/Marketing	\$ 8,438	\$ 10,799	\$ 20,250	\$ 2,786	13.76%
7600 School Meals/Lunches					
7601 Meals & Lunches	-	7,254	4,800	-	0.00%
Total 7600 School Meals/Lunches	\$ 0	\$ 7,254	\$ 4,800	\$ 0	0.00%
7700 Staff Travel					
7701 Local Travel	-	-	1,200	-	0.00%
7705 Travel, Meals & Lodging (PD)	254	648	1,200	-	0.00%
Total 7700 Staff Travel	\$ 254	\$ 648	\$ 2,400	\$ 0	0.00%
7800 Fundraising Expense			,		
7801 Fundraising Supplies & Materials	160	-	2,000	-	0.00%
Total 7800 Fundraising Expense	\$ 160	\$ 0	·		0.00%
7900 Miscellaneous Expenses		,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,	
7901 Bank Services Charges	754	194	1,000	-	0.00%
7905 Dues & Memberships	-	-	-	1,024	0.007
Total 7900 Miscellaneous Expenses	\$ 754	\$ 194	\$ 1,000	•	102.41%
8000 Insurance Expense	· · · · · · · · · · · · · · · · · · ·	V	1,000	.,	10211170
8001 General	25,308	47,997	60,000	10,410	17.35%
8005 ERISA	-	-	00,000	-	17.0070
Total 8000 Insurance Expense	\$ 25,308	\$ 47,997	\$ 60,000	\$ 10,410	17.35%
8100 Facility Operations & Maintenance	Ψ 20,000	41,001	ψ 00,000	Ψ 10,410	17.0070
8105 Rent or Lease of Buildings	750,000	999,996	1,250,000	312,500	25.00%
8110 Repairs & Maintenance	5,858	12,722	15,000		147.10%
8115 Security	9,390	84,586	,	,	19.13%
8116 Pest Control	6,075	5,625	6,450		20.93%
8117 Janitorial Service	72,744	100,245	88,000		36.24%
8120 Deferred Rent	701,938		201,938		25.00%
					25.00% 26.51%
Total 8100 Facility Operations & Maintenance	\$ 1,546,005	\$ 1,655,112	\$ 1,621,388	\$ 429,770	20.31%
8200 Depreciation Expense & Amortization	70.004	05.450	00.000	40.047	20.040/
8201 Depreciation Expense	72,981	85,458	90,000	18,847	20.94%
8202 Amortization Expense	70.004	05.450	00.000	6 40.047	00.040/
Total 8200 Depreciation Expense & Amortization	\$ 72,981				20.94%
Total Expenses	\$ 3,462,464				19.80%
Net Operating Income	\$464,248	\$650,439	\$305,963	\$289,281	94.55%
AADITAL DUDAFT					
CAPITAL BUDGET vs. ACTUAL					
1501 Office Equipment				-	

Journey Therapy Center LLC

Based on the revised contract - discussed in July meeting



Unaudited Profit & Loss Detailed

September 30, 2022

	School Year 2020-2021 (Year 2)	School Year 2020-2022 (Year 3)	School Year 2022-2023 (Year 4)		· 4)
	Audited Actuals for	Unaudited Actuals for	0011001 1001 2022 2020 (1001		,
	period:	period:	Approved Budget	July 1, 22 - Sep 30, 22	Achieved/Utilized
	7.1.20-6.30.21	7.1.21-6.30.22			=25%
1502 Office Furniture & Fixtures		6,996		-	
1515 Classroom Equipment				32,715	
1521 Classroom Furniture & Fixtures	8,100			-	
1541 Student Computers	10,404	20,000		70,788	
1542 Staff Computers		11,139		-	
1543 Printers				-	
1544 Audio Visual - Classrooms				-	
1545 Audio Visual - Cafeteria				-	
1546 Software - Instructional				-	
1547 Software - Non-Instructional				-	
1548 Network Construction				-	
1549 Security				-	
1550 Website Development				-	
1551 Student Information System				-	
1552 Whiteboards				-	
1561 Construction				-	
1552 Major Repairs				-	
TOTAL	18,504	\$38,135	•	103,503	
Net Income - Accrual Basis	\$464,248	\$650,439	\$305,963	\$289,281	
Adjustments to Cash Basis Net Income					
Subtract Capital Costs	\$18,504	\$38,135	\$0	103,503	
Subtract Rent Deposit					
Subtract Escrow	\$30,000	\$20,000	25,000		
Add back Depreciation	72,981	\$85,458	\$90,000	18,847	
Add back Deferred Rent	\$701,938	\$451,938	\$201,938	\$50,485	
Net Income - Cash Basis	\$1,190,664	\$1,129,700	\$572,901	\$255,109	

Statement of Cash Flow Projection for period: 10/1/2022-12/31/22

	Oct-22		<u>Nov-22</u>	<u>Dec-22</u>	<u>Total</u>
Unrestricted cash balance at the beginning of the month	\$ 3,010,930	\$	3,241,115	\$ 2,228,500	\$ 3,010,930
Cash in-flows:					
DOE Payments	1,279,478				1,279,478
Federal Grants _	20,655				20,655
Total cash available	4,311,064		3,241,115	2,228,500	4,311,064
Cash out-flows:					
Personnel	274,208		274,208	274,208	822,625
Taxes and Benefits _	58,257		58,257	58,257	174,770
Total Compensation Expense	332,465		332,465	332,465	997,395
Other Than Personnel Costs (OTPS) - Ongoing					
Consultants and other Professionals	18,483		18,483	18,483	55,450
School operations and other materials	546,092		546,092	546,092	1,638,277
Facility operations and maintenance	115,574		115,574	115,574	346,722
Payment on existing accounts payable _	57,334				57,334
Total OTPS costs _	737,484		680,149	680,149	2,097,783
Total cash outflow_	1,069,949		1,012,615	1,012,615	3,095,178
Total unrestricted cash balance at the end of the month	\$ 3,241,115	\$	2,228,500	\$ 1,215,886	\$ 1,215,886
Days of cash on hand	207		143	78	
¹ Excludes the following cash with either Board or other restrictions: 1020 Savings - Reserves - 6001 1025 Escrow - 8724		\$ \$	539,368 100,000 639,368		