The Leadership School

Finance and Facilities Committee Meeting

Published on August 18, 2026 at 2:24 PM CDT

Date and Time

Wednesday August 19, 2026 at 6:00 PM CDT

Agenda

			Purpose	Presenter	Time
I.	**Opening Items**				**6:00 PM**
	A.	Record Attendance		Rebecca Langrall	1 m
	B.	Call the Meeting to Order		Rebecca Langrall	1 m
II.	**Finance and Facilities**				**6:02 PM**
	Board Oversight on the Finance & Facilities Committee's Four Focus Areas				
	A.	The Pulse: Dashboard Review Quick check on actions / Q & A Parking Lot	Discuss	Courtney Moulder	10 m
	B.	Compliance & Reporting	FYI	Courtney Moulder	5 m
	C.	Strategic Deep Dive - Board Accountability Committee Goal #1: Committee Governance Efficacy [Review the AY 27 Committee Charter]()	Discuss	Rebecca Langrall	15 m

		Purpose	Presenter	Time
D.	Strategic Deep Dive: - Focus Area 1: Long-Term Financial Stability & Sustainability	Discuss	Rebecca Langrall	20 m

Review monthly financials

Review CSP Spend Down Plan

E.	Strategic Deep Dive - Focus Area 2: Operational Efficiency and Resource Stewardship	Discuss	Ed Ops/Courtney Moulder	20 m

- **Strategic Monitoring Framework - Revisions for 26 - 27**
- **Review proposed revisions to the Internal Controls Questionnaire**

F.	Board Inquiry & Actions	FYI	Rebecca Langrall	10 m

Decisions, next steps, action items

G.	Next Month Focus	FYI	Rebecca Langrall	3 m

- Committee Charter finalization
- August Financials
- CSP Spend Down
- Strategic Monitoring alignment finalization
- Internal Controls Questionnaire (Oct 1)
- Actual Enrollment vs Budget
- Facilities Updates: Master Plan & Enrollment, Loan Repayment

III. Closing Items — 7:25 PM

A.	Adjourn Meeting	Vote		

Coversheet

Strategic Deep Dive: - Focus Area 1: Long-Term Financial Stability & Sustainability

Section: II. Finance and Facilities
Item: D. Strategic Deep Dive: - Focus Area 1: Long-Term Financial Stability & Sustainability
Purpose: Discuss
Submitted by:
Related Material:
2026 07 Invoice Listing - ALL.pdf
2026 07 TLS Check Register.pdf
2026 07 Cash Receipts.pdf
2026 07 31 Accounts Payable.pdf
TLS - Monthly Presentation - July 2026.pdf
TLS - Supplemental Report - July 2026.xlsx

The Leadership School | **Invoice Listing - Summary** | Page: 1
08/11/2026 9:42 AM | 07/2026 | User ID: SAS

Vendor ID	Vendor Name	Invoice Number	Description	Invoice Date	Check Date	Checking Account ID	Check Number	CC:	Invoice Amount
AMAZON	Amazon	1119-D7GR-QGXV	General Supplies	03/24/2026	07/16/2026	1	88614992		25.00
AMAZON	Amazon	113G-R4YN-Y3HK	General Supplies	02/17/2026	07/16/2026	1	88614992		56.97
AMAZON	Amazon	11HC-LVGW-HYXP	General Supplies	04/14/2026	07/16/2026	1	88614992		67.91
AMAZON	Amazon	11JX-1WC1-V44V	General Supplies	05/14/2026	07/16/2026	1	88614992		57.74
AMAZON	Amazon	11LW-FPRJ-WNFM	General Supplies	05/11/2026	07/16/2026	1	88614992		5.98
AMAZON	Amazon	136P-3M74-KYVC	General Supplies	02/04/2026	07/16/2026	1	88614992		105.20
AMAZON	Amazon	13C7-FDJX-9K97	General Supplies	05/20/2026	07/16/2026	1	88614992		12.59
AMAZON	Amazon	13FN-R617-TR93	General Supplies	01/23/2026	07/16/2026	1	88614992		63.99
AMAZON	Amazon	13KQ-NY64-CRN4	General Supplies	03/09/2026	07/16/2026	1	88614992		26.99
AMAZON	Amazon	13N9-7X1X-9WDH	General Supplies	03/30/2026	07/16/2026	1	88614992		399.99
AMAZON	Amazon	143F-1PYP-FQLQ	General Supplies	03/10/2026	07/16/2026	1	88614992		11.99
AMAZON	Amazon	1619-TXYQ-QG4J	General Supplies	02/18/2026	07/16/2026	1	88614992		109.90
AMAZON	Amazon	16FP-QWRG-KRGR	General Supplies	04/21/2026	07/16/2026	1	88614992		20.33
AMAZON	Amazon	16QN-QGXT-JDK3	General Supplies	03/28/2026	07/16/2026	1	88614992		25.00
AMAZON	Amazon	16QP-L6TQ-NXMR	General Supplies	02/12/2026	07/16/2026	1	88614992		14.99
AMAZON	Amazon	16WK-DHCL-JCVP	General Supplies	05/13/2026	07/16/2026	1	88614992		35.93
AMAZON	Amazon	17G7-PCNJ-9NTW	General Supplies	05/05/2026	07/16/2026	1	88614992		91.41
AMAZON	Amazon	17G7-PCNJ-V7WW	General Supplies	05/06/2026	07/16/2026	1	88614992		40.99
AMAZON	Amazon	17QD-R7DP-1RCW	Technology Supplies	04/07/2026	07/16/2026	1	88614992		89.99
AMAZON	Amazon	197X-WGQX-FYLC	General Supplies	02/23/2026	07/16/2026	1	88614992		14.99
AMAZON	Amazon	19CN-7LDM-JKL4	General Supplies	03/07/2026	07/16/2026	1	88614992		27.99
AMAZON	Amazon	19P3-GX63-4XXJ	General Supplies	03/23/2026	07/16/2026	1	88614992		29.96
AMAZON	Amazon	19R7-VWXQ-R6JF	General Supplies	02/17/2026	07/16/2026	1	88614992		105.17
AMAZON	Amazon	19VC-CH4K-PJLD	General Supplies	02/12/2026	07/16/2026	1	88614992		111.44
AMAZON	Amazon	1C4G-JLQ1-RDDW	General Supplies	04/04/2026	07/16/2026	1	88614992		51.54
AMAZON	Amazon	1C7J-TY3C-DP9G	General Supplies	05/07/2026	07/16/2026	1	88614992		100.00
AMAZON	Amazon	1CL3-RKCK-F99C	General Supplies	04/07/2026	07/16/2026	1	88614992		18.04
AMAZON	Amazon	1CYQ-4Q1G-9PHX	General Supplies	02/03/2026	07/16/2026	1	88614992		20.81
AMAZON	Amazon	1DN7-HTJL-HQWV	General Supplies	02/05/2026	07/16/2026	1	88614992		14.36
AMAZON	Amazon	1DQG-3GMJ-H6W1	General Supplies	05/18/2026	07/17/2026	1	88650140		95.98
AMAZON	Amazon	1DXL-MGC4-4WNT	General Supplies	05/19/2026	07/17/2026	1	88650140		95.98
AMAZON	Amazon	1FKM-RHQ1-7XWM	General Supplies	03/30/2026	07/17/2026	1	88650140		54.64
AMAZON	Amazon	1FVT-NKGX-6X96	General Supplies	05/12/2026	07/17/2026	1	88650140		307.15
AMAZON	Amazon	1GTR-L991-C3FD	General Supplies	05/11/2026	07/17/2026	1	88650140		19.95
AMAZON	Amazon	1GXH-X4KM-FQGN	General Supplies	04/20/2026	07/17/2026	1	88650140		10.56
AMAZON	Amazon	1H1T-R4CC-FNRM	General Supplies	05/18/2026	07/17/2026	1	88650140		59.95
AMAZON	Amazon	1HCJ-WHN7-4GDV	General Supplies	03/06/2026	07/17/2026	1	88650140		379.50

Vendor ID	Vendor Name	Invoice Number	Description	Invoice Date	Check Date	Checking Account ID	Check Number	CC:	Invoice Amount
AMAZON	Amazon	1HJW-F49Q-RJCH	General Supplies	02/17/2026	07/17/2026	1	88650140		17.95
AMAZON	Amazon	1J9C-LTGL-9DX4	General Supplies	02/03/2026	07/17/2026	1	88650140		9.99
AMAZON	Amazon	1JH3-VHDY-4DQ4	General Supplies	05/27/2026	07/17/2026	1	88650140		473.17
AMAZON	Amazon	1JVN-L4YF-VXGF	General Supplies	02/06/2026	07/17/2026	1	88650140		111.08
AMAZON	Amazon	1JVN-L4YF-WFXQ	General Supplies	02/06/2026	07/17/2026	1	88650140		25.00
AMAZON	Amazon	1JXM-V1LC-W3TL	Technology Supplies	04/19/2026	07/17/2026	1	88650140		29.99
AMAZON	Amazon	1K39-PX6L-C4XP	General Supplies	04/22/2026	07/17/2026	1	88650140		17.99
AMAZON	Amazon	1K7X-JFCV-M1DW	General Supplies	05/29/2026	07/17/2026	1	88650140		44.04
AMAZON	Amazon	1KD4-QXXC-WMKX	General Supplies	02/12/2026	07/17/2026	1	88650140		87.12
AMAZON	Amazon	1KQN-PFH4-DPWR	General Supplies	04/28/2026	07/17/2026	1	88650140		18.97
AMAZON	Amazon	1KTF-JHDJ-D1TY	General Supplies	03/09/2026	07/17/2026	1	88650140		142.88
AMAZON	Amazon	1L1M-7QWY-914K	General Supplies	03/03/2026	07/17/2026	1	88650140		19.96
AMAZON	Amazon	1L9G-JHMK-71WK	General Supplies	02/02/2026	07/17/2026	1	88650140		14.95
AMAZON	Amazon	1LJ4-JWPR-D63R	General Supplies	05/07/2026	07/17/2026	1	88650140		285.05
AMAZON	Amazon	1LKL-QM9R-K9YJ	General Supplies	05/19/2026	07/17/2026	1	88650140		88.32
AMAZON	Amazon	1LQ7-QDTN-D3VK	General Supplies	03/09/2026	07/17/2026	1	88650140		15.98
AMAZON	Amazon	1LRM-1D41-F7PP	General Supplies	04/21/2026	07/17/2026	1	88650140		51.98
AMAZON	Amazon	1M17-L9HQ-7GJR	General Supplies	03/19/2026	07/17/2026	1	88650140		26.69
AMAZON	Amazon	1MY4-GVRG-9LKW	Technology Supplies	04/09/2026	07/17/2026	1	88650140		152.26
AMAZON	Amazon	1N3V-46K1-CP9L	General Supplies	05/05/2026	07/17/2026	1	88650140		13.78
AMAZON	Amazon	1NQT-KRLW-VQ1X	General Supplies	02/17/2026	07/17/2026	1	88650140		19.89
AMAZON	Amazon	1P4J-PTDL-GKY9	General Supplies	04/13/2026	07/17/2026	1	88650140		34.91
AMAZON	Amazon	1Q1L-CT6N-QJYQ	General Supplies	02/19/2026	07/17/2026	1	88650140		147.14
AMAZON	Amazon	1QK6-GVH1-JT3X	General Supplies	02/04/2026	07/17/2026	1	88650140		39.90
AMAZON	Amazon	1QMK-XH1W-DFN9	General Supplies	03/09/2026	07/17/2026	1	88650140		19.98
AMAZON	Amazon	1QVJ-JFKY-QVLJ	General Supplies	05/14/2026	07/17/2026	1	88650140		29.92
AMAZON	Amazon	1QVV-KMHN-CKWW	General Supplies	02/03/2026	07/17/2026	1	88650140		110.05
AMAZON	Amazon	1QYQ-4NYW-3JN7	General Supplies	02/02/2026	07/16/2026	1	88614992		29.00
AMAZON	Amazon	1R4J-XCC7-9D6W	General Supplies	04/30/2026	07/17/2026	1	88650140		19.99
AMAZON	Amazon	1RJN-TG9M-91FN	General Supplies	03/31/2026	07/17/2026	1	88650140		98.91
AMAZON	Amazon	1RQ7-9Q3J-DN6K	General Supplies	04/23/2026	07/17/2026	1	88650140		65.69
AMAZON	Amazon	1RQT-K1HJ-CDPK	General Supplies	05/11/2026	07/17/2026	1	88650140		95.97
AMAZON	Amazon	1RYH-Y9Q3-JFPM	General Supplies	04/13/2026	07/17/2026	1	88650140		38.84
AMAZON	Amazon	1TCH-RPLL-WWCC	General Supplies	05/14/2026	07/17/2026	1	88650140		190.59
AMAZON	Amazon	1TJ1-1LPM-C716	General Supplies	02/03/2026	07/17/2026	1	88650140		8.93
AMAZON	Amazon	1TJQ-G9PH-DF9K	General Supplies	02/24/2026	07/17/2026	1	88650140		28.32
AMAZON	Amazon	1TRW-PWXQ-CLW6	General Supplies	05/13/2026	07/17/2026	1	88650140		9.99

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Vendor ID	Vendor Name	Invoice Number	Description	Invoice Date	Check Date	Checking Account ID	Check Number	CC:	Invoice Amount
AMAZON	Amazon	1VH6-GU16-DDTG	General Supplies	05/12/2026	07/17/2026	1	88650140		14.99
AMAZON	Amazon	1VM6-MH1Q-KF16	General Supplies	04/14/2026	07/17/2026	1	88650140		182.17
AMAZON	Amazon	1VP3-9N9K-NVHV	General Supplies	04/01/2026	07/17/2026	1	88650140		1,003.52
AMAZON	Amazon	1W4N-XW1L-13QL	General Supplies	02/11/2026	07/17/2026	1	88650140		23.97
AMAZON	Amazon	1W4N-XW1L-MPY9	General Supplies	02/12/2026	07/17/2026	1	88650140		66.95
AMAZON	Amazon	1W7Y-GWRF-NKTX	General Supplies	02/12/2026	07/17/2026	1	88650140		59.69
AMAZON	Amazon	1WTV-JMTJ-YC3T	General Supplies	02/12/2026	07/17/2026	1	88650140		461.63
AMAZON	Amazon	1XFD-1T6N-DP9T	General Supplies	05/12/2026	07/17/2026	1	88650140		6.99
AMAZON	Amazon	1XL3-7V4H-31VG	General Supplies	04/17/2026	07/17/2026	1	88650140		74.99
AMAZON	Amazon	1XTV-DHC9-DF3X	General Supplies	04/22/2026	07/17/2026	1	88650140		146.75
AMAZON	Amazon	1Y9L-NLMT-1XXJ	General Supplies	03/24/2026	07/17/2026	1	88650140		147.59
AMAZON	Amazon	1YCJ-91WC-9QN9	General Supplies	04/08/2026	07/17/2026	1	88650140		37.20
AMAZON	Amazon	1YJK-WKCJ-RFN9	General Supplies	02/18/2026	07/17/2026	1	88650140		18.95
AMAZON	Amazon	1YJW-XFQF-7TFJ	General Supplies	05/05/2026	07/17/2026	1	88650140		451.13
AMAZON	Amazon	1YRC-F6QL-9GWW	General Supplies	02/03/2026	07/17/2026	1	88650140		39.52
AMAZON	Amazon	1YVJ-3YWN-1T99	General Supplies	02/06/2026	07/17/2026	1	88650140		150.86
AMAZON	Amazon	2026 07 Divvy	FY27 Classroom supplies	07/14/2026	07/15/2026	1	88388317	X	2,617.85
AMEREN	Ameren	20260804	Ameren Utilities	07/24/2026	07/29/2026	1	88388315		4,292.35
AMEREN	Ameren	20260804-0001	Ameren Utilities	07/29/2026	07/29/2026	1	88388315		4,000.00
AMPLIFY	Amplify Education Inc.	INV-469752	Curriculum and Instructional Resources	06/23/2026	07/29/2026	1	88719985		5,157.20
BAMBOOHR	Bamboo HR	2026 07-0001	Bamboo 2026 07	07/13/2026	07/13/2026	1	88388289		385.21
BEISPLUMB	Beis Plumbing LLC	39390	Repairs and Maintenance	06/23/2026	07/29/2026	1	88719782		1,198.00
BSI	BSI Constructors Inc.	20260615-663118.00	Buildings	06/15/2026	07/29/2026	1	88719789		663,118.00
STLOUISPAR	cc - City of St. Louis Parking	2026 07 Divvy	ED meeting Parking	07/04/2026	07/15/2026	1	88388317	X	3.00
COGNITOPRO	cc - Cognito-Pro	2026 07 Divvy	Recruitment/Enrollment	07/01/2026	07/15/2026	1	88388317	X	19.00
DELCANTINA	cc - Del Cantina Laredo	2026 07 Divvy	Team meal	06/24/2026	07/15/2026	1	88388317	X	90.32
INSTACART	CC - Instacart	2026 07 Divvy	New Family Orientation	06/18/2026	07/15/2026	1	88388317	X	119.06
INTERCON	cc - Intercontinental	2026 07 Divvy	Meals during PD travel	06/28/2026	07/15/2026	1	88388317	X	75.90
JIMMYJOHNS	CC - JIMMY JOHN'S PIZZA	2026 07 Divvy	TLS Day at the Zoo family	06/22/2026	07/15/2026	1	88388317	X	175.64
LAMBERT	CC - Lambert AIrport	2026 07 Divvy	Airport parking	06/30/2026	07/15/2026	1	88388317	X	145.00
LUKEREST	cc - Luke Restaurant	2026 07 Divvy	Meal during Principal Sup	06/25/2026	07/15/2026	1	88388317	X	63.05
OPENAI	CC - Open AI Chat GPT	2026 07 Divvy	Chat Subscription	06/29/2026	07/15/2026	1	88388317	X	20.00
PODS	cc - Pods	2026 07 Divvy	Additional storage	06/24/2026	07/15/2026	1	88388317	X	455.76
SOUTHWEST	CC - Southwest Airlines	2026 07 Divvy	Travel - Rebecca Maldonad	06/18/2026	07/15/2026	1	88388317	X	844.40
STAPLES	CC - STAPLS7651570902000001	2026 07 Divvy	Annual Subscription Fee	06/18/2026	07/15/2026	1	88388317	X	190.33
STLEL	CC - Stlel Element St	2026 07 Divvy	Summer team building	07/03/2026	07/15/2026	1	88388317	X	832.60
TEACHERS	CC - TEACHERS PAY TEACHERS	2026 07 Divvy	Summer Academic Supplies	06/17/2026	07/15/2026	1	88388317	X	14.89

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Vendor ID	Vendor Name	Invoice Number	Description	Invoice Date	Check Date	Checking Account ID	Check Number	CC:	Invoice Amount
TEGESCAPE	cc - Teg The Escape	2026 07 Divvy	Staff Party Escape Rooms	06/26/2026	07/15/2026	1	88388317	X	602.84
BOULIGNY	cc - The Bouligny Tavern	2026 07 Divvy	Meals during Relay	06/27/2026	07/15/2026	1	88388317	X	109.14
NOBLECROWN	cc - The Noble Crown	2026 07 Divvy	PD Lunch	06/21/2026	07/15/2026	1	88388317	X	118.91
RITZCARL	cc - The Ritz-Carlton	2026 07 Divvy	Team meal	06/24/2026	07/15/2026	1	88388317	X	118.79
TRENASSE	cc - Trenasse	2026 07 Divvy	Meal during travel	06/27/2026	07/15/2026	1	88388317	X	100.69
TSA	CC - TSA Confirmed Fee	2026 07 Divvy	PD Travel - Uber	06/22/2026	07/15/2026	1	88388317	X	45.00
UBER	CC - UBER	2026 07 Divvy	PD Travel - Uber	06/22/2026	07/15/2026	1	88388317	X	397.95
UBEREATS	cc - UBER EATS	2026 07 Divvy	Food for staff during meeting.	07/12/2026	07/15/2026	1	88388317	X	46.42
WALGREENS	CC - Walgreens	2026 07 Divvy	Gift card for New Family	06/18/2026	07/15/2026	1	88388317	X	55.95
WALMART	CC - Walmart	2026 07 Divvy	Supplies for tabling	06/28/2026	07/15/2026	1	88388317	X	129.96
CINTAS	Cintas Corp	4271643388	General Supplies	06/04/2026	07/17/2026	1	88650065		163.06
CINTAS	Cintas Corp	4274673159	General Supplies	07/02/2026	07/29/2026	1	88719891		163.06
COSTCO	Costco Wholesale	2026 07 Divvy	Candy for TLS Recruitment	06/27/2026	07/15/2026	1	88388317	X	125.02
CSD	CSD Insurance Trust	20260601-21952.11	Employee Benefits - Medical Insurance	06/01/2026	07/17/2026	1	88650456		21,952.11
CSD	CSD Insurance Trust	20260706-23364.09	Employee Benefits - Medical Insurance	07/06/2026	07/29/2026	1	88720183		23,364.09
CSD	CSD Insurance Trust	LS-2026-06	Purchased Services	06/15/2026	07/17/2026	1	88650456		9.90
CULLIGAN	CULLIGAN	20260630-209.00	General Supplies	06/30/2026	07/29/2026	1	88719783		209.00
DBQCO	DBQ Company, The	4187	Technology Supplies	06/17/2026	07/29/2026	1	88719790		425.00
DIVVY	DIVVY - BILL.COM	2026 07 Divvy	DIVVY late payment fee	06/15/2026	07/15/2026	1	88388317	X	487.58
DOMINOS	Dominos Pizza	2026 07 Divvy	Pizza for Family Info	06/18/2026	07/15/2026	1	88388317	X	161.76
EDOPS	EdOps	109608	Purchased Services	07/01/2026	07/29/2026	1	88720181		13,000.33
EDUPLUS	Education Plus	INV57751	Curriculum and Instructional Resources	07/01/2026	07/29/2026	1	88719986		99.00
FACEBOOK	Facebook	2026 07-0001	Facebook ads	07/20/2026	07/20/2026	1	88388288		0.00
FIRSTSTUDE	First Student Bus	12112837	Home-to-School	03/30/2026	07/17/2026	1	88650457		30,280.87
FIRSTSTUDE	First Student Bus	12114617	Home-to-School	04/06/2026	07/17/2026	1	88650457		32,791.98
FIRSTSTUDE	First Student Bus	12124833	Home-to-School	04/30/2026	07/17/2026	1	88650457		39,375.39
FIRSTSTUDE	First Student Bus	12133204	Home-to-School	06/09/2026	07/17/2026	1	88650457		31,347.73
FIRSTSTUDE	First Student Bus	SF-572641	Non Route	06/03/2026	07/17/2026	1	88650457		1,877.01
FIRSTSTUDE	First Student Bus	SF-572948	Non Route	06/03/2026	07/17/2026	1	88650457		189.81
FIRSTSTUDE	First Student Bus	SF-573440	Non Route	06/04/2026	07/17/2026	1	88650457		542.43
FIRSTSTUDE	First Student Bus	SF-573597	Non Route	06/04/2026	07/17/2026	1	88650457		259.83
FORDHOTEL	Ford Hotel Supply	1048	Kitchen equipment for new building	07/14/2026	07/14/2026	1	1048		20,709.00
GADELLNET	GadellNet Consulting Services, LLC.	CW196353	Data Processing Services	05/29/2026	07/17/2026	1	88649874		208.40
GADELLNET	GadellNet Consulting Services, LLC.	CW197229	Data Processing Services	06/01/2026	07/17/2026	1	88649875		1,050.00
GSUITE	Google Suite	2026 07-0001	Google Suite 07/2026	07/07/2026	07/07/2026	1	88388284		208.33
HKWARCHITE	hkw architects	5973	Buildings	12/09/2025	07/17/2026	1	88649877		26,155.50
HKWARCHITE	hkw architects	6087	Buildings	05/18/2026	07/17/2026	1	88649882		12,240.00

The Leadership School | **Invoice Listing - Summary** | Page: 5
08/11/2026 9:42 AM | 07/2026 | User ID: SAS

Vendor ID	Vendor Name	Invoice Number	Description	Invoice Date	Check Date	Checking Account ID	Check Number	CC:	Invoice Amount
HKWARCHITE	hkw architects	6089	Buildings	05/18/2026	07/17/2026	1	88649881		7,993.79
HKWARCHITE	hkw architects	6121	Buildings	06/10/2026	07/17/2026	1	88649878		12,024.80
HKWARCHITE	hkw architects	6122	Buildings	06/10/2026	07/29/2026	1	88719787		5,160.00
HOPSKIP	HopSkipDrive, Inc.	01759_0526_A	Home-to-School	05/31/2026	07/29/2026	1	88720182		11,821.97
HOPSKIP	HopSkipDrive, Inc.	620306_LF_260529	Non Route	05/29/2026	07/17/2026	1	88650454		167.58
HOPSKIP	HopSkipDrive, Inc.	620306_LF_260630	Home-to-School	06/30/2026	07/29/2026	1	88720182		391.57
LEVEL3	Level 3 Communications, LLC	2026 07-0001	Telecommunications Contract 07/2026	07/03/2026	07/03/2026	1	88388287		2,815.54
HARDMON	Marquita Hardmond	1049	Face painting-K6 Roundup	07/28/2026	07/28/2026	1	1049		175.00
NEXTIVA	Nextiva	2026 07 Divvy	Phone lines in building A	06/15/2026	07/15/2026	1	88388317	X	950.56
NEXTIVA	Nextiva	2026 07-0001	2026 07 Phones	07/16/2026	07/16/2026	1	88388285		0.00
LANORPAYNE	Payne, Lanor	1046	Consulting-Canvassing, Enrollment, etc.	07/13/2026	07/13/2026	1	1046		10,000.00
PAYPOOL	Paypool LLC	9055661	Purchased Services	07/01/2026	07/29/2026	1	88720179		430.80
PHILLIPS	Phillips 66	2026 07 Divvy	Ice for cooler	06/28/2026	07/15/2026	1	88388317	X	6.55
POWERSCHO O	PowerSchool	INV491982	Technology Supplies	05/06/2026	07/17/2026	1	88650455		13,074.49
PROJECTWAY	Project Wayfinder, Inc.	6788	Technology Supplies	07/01/2026	07/29/2026	1	88719784		8,662.00
QPDLLC	QPD LLC	9	Buildings	06/10/2026	07/29/2026	1	88719788		4,500.00
RAPTORTECH	Raptor Technologies, LLC	INV268148	Technology Supplies	07/01/2026	07/29/2026	1	88719785		2,070.60
REBELLAW	Rebel Law	296	Legal Services	06/09/2026	07/17/2026	1	88649876		82.00
RELAY	RELAY GRADUATE SCHOOL OF EDUCATION	SO00553	Travel/Offsite PD	05/29/2026	07/29/2026	1	88719786		33,000.00
REPUBLIC	Republic Services	2026 07 Divvy	Trash Service	07/11/2026	07/15/2026	1	88388317	X	2,029.58
TURNER	Robert Turner	1050	Walkway and Bench Install	07/28/2026	07/28/2026	1	1050		11,000.00
ROTTLER	Rottler Pest Solutions	4733395	Other Property Services	06/15/2026	07/29/2026	1	88719987		116.00
SAMSCLUB	Sams Club	2026 07 Divvy	Snacks for TLS Day	06/20/2026	07/15/2026	1	88388317	X	54.92
SCI	SCI Engineering, Inc.	221950	Buildings	05/15/2026	07/17/2026	1	88649880		1,930.00
SCI	SCI Engineering, Inc.	222286	Buildings	05/27/2026	07/17/2026	1	88649879		740.00
SPIRE	Spire gas utilitiy	20260804	Gas utility for new building	07/27/2026	07/27/2026	1	88388316		64.34
TARGET	Target	2026 07 Divvy	Gift for staff member	07/09/2026	07/15/2026	1	88388317	X	624.41
THOMASENTE	Thomas Enterprise LLC	INV0120	Other Property Services	06/19/2026	07/29/2026	1	88720180		1,040.00
WELLSFARGO	Wells Fargo Vendor	2026 07-0001	Copier Rental 07/2026	07/20/2026	07/20/2026	1	88388286		3,611.75
							Report Total:		1,085,780.62

The Leadership School | **Check Register by Type** | Page: 1
08/11/2026 11:40 AM | 07/2026 | User ID: SAS

Payee Type: Vendor **Check Type: Automatic Payment** **Checking Account ID: 1**

Check Number	Check Date	Cleared	Void	Void Date	Entity ID	Entity Name	Check Amount
88388284	07/07/2026	X			GSUITE	Google Suite	208.33
88388285	07/16/2026	X			NEXTIVA	Nextiva	0.00
88388286	07/20/2026	X			WELLSFARGO	Wells Fargo Vendor	3,611.75
88388287	07/03/2026	X			LEVEL3	Level 3 Communications, LLC	2,815.54
88388288	07/20/2026	X			FACEBOOK	Facebook	0.00
88388289	07/13/2026	X			BAMBOOHR	Bamboo HR	385.21
88388315	07/29/2026	X			AMEREN	Ameren	8,292.35
88388316	07/27/2026	X			SPIRE	Spire gas utilitiy	64.34
88388317	07/15/2026	X			DIVVY	DIVVY - BILL.COM	11,832.83

Checking Account ID:	1	Void Total:	0.00	Total without Voids:	27,210.35
Check Type Total:	Automatic Payment	Void Total:	0.00	Total without Voids:	27,210.35

Payee Type: Vendor **Check Type: Check** **Checking Account ID: 1**

Check Number	Check Date	Cleared	Void	Void Date	Entity ID	Entity Name	Check Amount
1046	07/13/2026	X			LANORPAYNE	Lanor Payne	10,000.00
1048	07/14/2026	X			FORDHOTEL	Ford Hotel Supply	20,709.00
1049	07/28/2026	X			HARDMON	Marquita Hardmon	175.00
1050	07/28/2026	X			TURNER	Robert Turner	11,000.00
88614992	07/16/2026	X			AMAZON	Amazon	1,786.19
88649874	07/17/2026	X			GADELLNET	GadellNet Consulting Services, LLC.	208.40
88649875	07/17/2026	X			GADELLNET	GadellNet Consulting Services, LLC.	1,050.00
88649876	07/17/2026	X			REBELLAW	Rebel Law	82.00
88649877	07/17/2026	X			HKWARCHITE	hkw architects	26,155.50
88649878	07/17/2026	X			HKWARCHITE	hkw architects	12,024.80
88649879	07/17/2026	X			SCI	SCI Engineering, Inc.	740.00
88649880	07/17/2026	X			SCI	SCI Engineering, Inc.	1,930.00
88649881	07/17/2026	X			HKWARCHITE	hkw architects	7,993.79
88649882	07/17/2026	X			HKWARCHITE	hkw architects	12,240.00
88650065	07/17/2026	X			CINTAS	Cintas Corp	163.06
88650140	07/17/2026	X			AMAZON	Amazon	6,516.78
88650454	07/17/2026	X			HOPSKIP	HopSkipDrive, Inc.	167.58
88650455	07/17/2026	X			POWERSCHOO	PowerSchool	13,074.49
88650456	07/17/2026	X			CSD	CSD Insurance Trust	21,962.01
88650457	07/17/2026	X			FIRSTSTUDE	First Student Bus	136,665.05
88719782	07/29/2026	X			BEISPLUMB	Beis Plumbing LLC	1,198.00
88719783	07/29/2026	X			CULLIGAN	CULLIGAN	209.00
88719784	07/29/2026	X			PROJECTWAY	Project Wayfinder, Inc.	8,662.00
88719785	07/29/2026	X			RAPTORTECH	Raptor Technologies, LLC	2,070.60
88719786	07/29/2026	X			RELAY	RELAY GRADUATE SCHOOL OF EDUCATION	33,000.00
88719787	07/29/2026	X			HKWARCHITE	hkw architects	5,160.00
88719788	07/29/2026	X			QPDLLC	QPD LLC	4,500.00
88719789	07/29/2026	X			BSI	BSI Constructors Inc.	663,118.00
88719790	07/29/2026	X			DBQCO	The DBQ Company	425.00
88719891	07/29/2026	X			CINTAS	Cintas Corp	163.06
88719985	07/29/2026	X			AMPLIFY	Amplify Education Inc.	5,157.20
88719986	07/29/2026	X			EDUPLUS	Education Plus	99.00
88719987	07/29/2026	X			ROTTLER	Rottler Pest Solutions	116.00
88720179	07/29/2026	X			PAYPOOL	Paypool LLC	430.80
88720180	07/29/2026	X			THOMASENTE	Thomas Enterprise LLC	1,040.00
88720181	07/29/2026	X			EDOPS	EdOps	13,000.33
88720182	07/29/2026	X			HOPSKIP	HopSkipDrive, Inc.	12,213.54
88720183	07/29/2026	X			CSD	CSD Insurance Trust	23,364.09

Checking Account ID:	1	Void Total:	0.00	Total without Voids:	1,058,570.27
Check Type Total:	Check	Void Total:	0.00	Total without Voids:	1,058,570.27
Payee Type Total:	Vendor	Void Total:	0.00	Total without Voids:	1,085,780.62
	Grand Total:	Void Total:	0.00	Total without Voids:	1,085,780.62

The Leadership School | **Cash Receipt Listing by Received From** | Page: 1
08/11/2026 9:41 AM | 07/2026 | User ID: SAS

Receipt Number	Received From	Receipt Date	Cash Receipt Description	Chart of Account Number	Detail Description		Amount
224		07/02/2026	Construction reimbursement	40 5661 0000 90001	Construction reimbursement		761,614.34
						Total:	761,614.34

Summary Totals

Account Type		Cash Accounts			Receivable Accounts
Subtotal Revenue	761,614.34	40 1112		761,614.34	
Subtotal Expense			Total:	761,614.34	
Subtotal General Ledger					
Account Total	761,614.34				

Anybill

Accounts Payable

As of 7/31/2026

The Leadership School

PAYEE: ALL
STATUS: -- All --
REPORT DATE: 8/11/2026 1:28:22 PM ET
GL CODE: ALL

Invoice #	Incur Date	Invoice Date	Status	Check Date	Check or Trans. #	Payee/Account	GL code	Split Amount	Memo	Total Amount
2599	5/1/2026	10/21/2025	Awaiting Payment Authorization			PERRY PROMOTIONAL PRODUCTS LLC The Leadership School	10|1421|6411|6905|3|00000|000	$145.00	Student jerseys	$145.00
1003	7/1/2026	3/24/2026	Awaiting Payment Authorization			Black Men Read The Leadership School	10|1111|6319|6905|3|25001|000	$97,000.00	Blackmen Reads 03/24/26	$97,000.00
222112	6/1/2026	5/20/2026	Awaiting Payment Authorization			SCI ENGINEERING, INC. The Leadership School	40|4051|6521|6905|1|90001|000	$1,865.00	New construction of new Pagedale building 5/20/26	$1,865.00
620306_LF _26052 9	7/1/2026	5/29/2026	Awaiting Payment Authorization			HopSkipDrive, Inc. The Leadership School	10|2329|6319|6905|3|00000|000	$167.58	Late Fee May 2026	$167.58
222570	6/5/2026	6/5/2026	Awaiting Payment Authorization			SCI ENGINEERING, INC. The Leadership School	40|4051|6521|6905|1|90001|000	$1,150.00	New construction of new Pagedale building 6/5/2026	$1,150.00
222725	6/11/2026	6/11/2026	Awaiting Payment Authorization			SCI ENGINEERING, INC. The Leadership School	40|4051|6521|6905|1|90001|000	$615.00	New construction of new Pagedale building 06/11/2026	$615.00
222872	7/1/2026	6/18/2026	Awaiting Payment Authorization			SCI ENGINEERING, INC. The Leadership School	40|4051|6521|6905|1|90001|000	$475.00	New construction of new Pagedale building 6/18/2026	$475.00
223134	7/1/2026	6/25/2026	Awaiting Payment Authorization			SCI ENGINEERING, INC. The Leadership School	40|4051|6521|6905|1|90001|000	$2,300.00	New construction of new Pagedale building 6/25/2026	$2,300.00

Invoice #	Incur Date	Invoice Date	Status	Check Date	Check or Trans. #	Payee/Account	GL code	Amount	Memo	Amount
LVGINV3659	7/1/2026	6/25/2026	Awaiting Payment Authorization			Lavinia Group, LLC The Leadership School	10|1111|6431|6905|4|40001|000	$30,000.00	Classroom curriculum 6/25/26	$30,000.00
132925	7/1/2026	6/30/2026	Awaiting Payment Authorization			Marr and Company PC 06061	10|2311|6315|6905|3|00000|000	$2,280.00	Audit services for FY25	$2,280.00
223349	7/1/2026	7/1/2026	Awaiting Payment Authorization			SCI ENGINEERING, INC. The Leadership School	40|4051|6521|6905|1|90001|000	$900.00	New construction of new Pagedale building 7/1/2026	$900.00
CW199143	7/1/2026	7/1/2026	Awaiting Payment Authorization			GadellNet Consulting Services, LLC. The Leadership School	10|2331|6316|6905|3|00000|000	$1,102.50	Tech Services 07/2026	$1,102.50
INV56203	7/1/2026	7/1/2026	Awaiting Payment Authorization			EducationPlus The Leadership School	10|1111|6431|6905|3|00000|000	$834.48	FY27 EducationPlus Dues 07/01/26	$834.48
2623	7/6/2026	7/6/2026	Awaiting Payment Authorization			Mindscape Education Consulting The Leadership School	10|2644|6319|6905|4|04970|000	$5,000.00	LEADERSHIP SUPPORT 07/06/26 Invoice 9 & 10 of 10.	$10,000.00
							10|2213|6319|6905|4|04970|000	$5,000.00	LEADERSHIP SUPPORT 07/06/26 Invoice 9 & 10 of 10.	
320	7/7/2026	7/7/2026	Awaiting Payment Authorization			Rebel Law The Leadership School	10|2311|6317|6905|3|00000|000	$143.50	Legal services 07/07/26	$143.50
2026-30836	7/9/2026	7/9/2026	Awaiting Payment Authorization			BoardOnTrack, Inc. The Leadership School	10|2321|6371|6905|3|00000|000	$3,120.00	Board on track membership 7/26-6/27	$3,120.00
6144	7/10/2026	7/10/2026	Awaiting Payment Authorization			hkw architects The Leadership School	40|4031|6521|6905|1|90001|000	$11,900.00	Architect design fees for new Pagedale building 06/2026	$11,900.00
10	7/13/2026	7/13/2026	Awaiting Payment Authorization			QPD LLC The Leadership School	40|4051|6521|6905|1|90001|000	$4,500.00	Construction Mngt - 06/2026	$4,500.00

Invoice #	Incur Date	Invoice Date	Status	Check Date	Check or Trans. #	Payee/Account	GL code	Amount	Memo	Amount
63185-1	7/13/2026	7/13/2026	Awaiting Payment Authorization			QuaverEd, Inc. THE LEADERSHIP SCHOOL	10|1111|6412|6905|4|40001|000	$1,800.00	FY27 PE Curriculum 1 year license 7/14/26	$1,800.00
LS-2026-07	7/14/2026	7/14/2026	Awaiting Payment Authorization			CSD Insurance Trust Leadership School District	10|2329|6319|6905|3|00000|000	$13.20	DCA Service Fee 07/2026	$13.20
WO-998161-1	7/14/2026	7/14/2026	Awaiting Payment Authorization			Office Essentials 9990990	10|2511|6411|6905|3|00000|000	$405.12	Supplies - Copy Paper 07/14/26	$405.12
109627	7/15/2026	7/15/2026	Awaiting Payment Authorization			EdOps The Leadership School	10|2125|6319|6905|4|04970|000	$447.30	Data Services 30% CSP 07/2026 (Addendum)	$1,491.00
							10|2125|6319|6905|3|00000|000	$1,043.70	EdOps Data: 07/2026 (Addendum)	
223750	7/16/2026	7/16/2026	Awaiting Payment Authorization			SCI ENGINEERING, INC. The Leadership School	40|4051|6521|6905|1|90001|000	$900.00	New construction of new Pagedale building 7/16/2026	$900.00
4769055	7/17/2026	7/17/2026	Awaiting Payment Authorization			Rottler Pest Solutions The Leadership School	10|2543|6339|6905|3|00000|000	$116.00	Pest Control Services 07/2026	$116.00
INV290194	7/17/2026	7/17/2026	Awaiting Payment Authorization			Great Minds PBC C-0340599	10|1111|6431|6905|3|00000|000	$13,579.64	FY27 curriculum 07/17/26	$13,579.64
INV0121	7/21/2026	7/21/2026	Awaiting Payment Authorization			Thomas Enterprise LLC The Leadership School	10|2543|6339|6905|3|00000|000	$1,040.00	lawn service 06/28/26 - 07/21/26	$1,040.00
INV505015	7/24/2026	7/24/2026	Awaiting Payment Authorization			PowerSchool 10027556	10|2114|6412|6905|3|00000|000	$2,862.25	PowerSchool FY27 7/24/26	$2,862.25
#2026-228	7/27/2026	7/27/2026	Awaiting Payment Authorization			Innovative Options, LLC The Leadership School	10|2529|6319|6905|3|00000|000	$674.00	SDAC Consulting Q1 2026	$674.00
211161836	7/28/2026	7/28/2026	Awaiting Payment Authorization			ULINE 22143827	10|2542|6411|6905|3|00000|000	$2,748.35	Cleaning Supplies 07/28/26	$2,748.35

Invoice #	Incur Date	Invoice Date	Status	Check Date	Check or Trans. #	Payee/Account	GL code	Amount	Memo	Amount
20260729-941757.00	7/29/2026	7/29/2026	Awaiting Payment Authorization			BSI Constructors Inc The Leadership School	40|4051|6521|6905|3|00000|000	$941,757.00	New construction of new Pagedale building	$941,757.00
									Total:	**$1,135,884.62**

GL Code Summary

10|1111|6319|6905|3|25001|000	$97,000.00
10|1111|6412|6905|4|40001|000	$1,800.00
10|1111|6431|6905|3|00000|000	$14,414.12
10|1111|6431|6905|4|40001|000	$30,000.00
10|1421|6411|6905|3|00000|000	$145.00
10|2114|6412|6905|3|00000|000	$2,862.25
10|2125|6319|6905|3|00000|000	$1,043.70
10|2125|6319|6905|4|04970|000	$447.30
10|2213|6319|6905|4|04970|000	$5,000.00
10|2311|6315|6905|3|00000|000	$2,280.00
10|2311|6317|6905|3|00000|000	$143.50
10|2321|6371|6905|3|00000|000	$3,120.00
10|2329|6319|6905|3|00000|000	$180.78
10|2331|6316|6905|3|00000|000	$1,102.50
10|2511|6411|6905|3|00000|000	$405.12
10|2529|6319|6905|3|00000|000	$674.00
10|2542|6411|6905|3|00000|000	$2,748.35
10|2543|6339|6905|3|00000|000	$1,156.00
10|2644|6319|6905|4|04970|000	$5,000.00
40|4031|6521|6905|1|90001|000	$11,900.00
40|4051|6521|6905|1|90001|000	$12,705.00
40|4051|6521|6905|3|00000|000	$941,757.00
	$1,135,884.62

PREPARED **AUG'26** BY

EDOPS

July 2026 Financials

Contents

Executive Summary

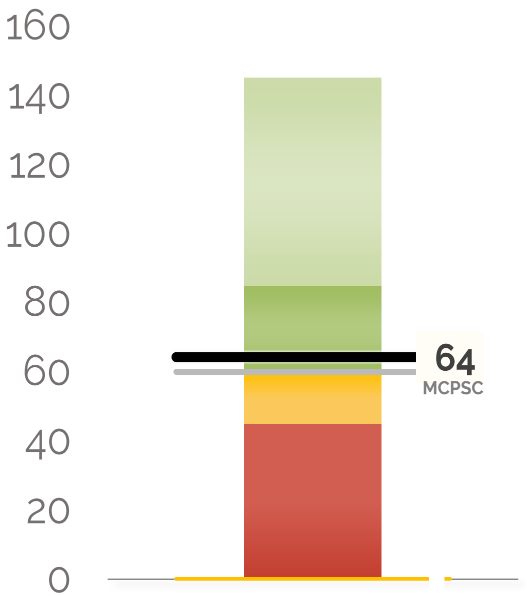
- As discussed last month, the school's FY26 ending cash balance was higher than forecasted at time of board approved budget due primarily to FY26 anticipated expenses not being invoiced until FY27. These first set of financials reflect this as transportation, student expense direct, and food service revenue forecasts have been updated accordingly.
- In next month's financials, we will update forecast for state revenue based on the school's opening day enrollment.
- The key risks to FY27 budget performance remain consistent with what has been discussed previously: enrollment, csp grant management, unbudgeted expenses.

Key Performance Indicators

EDOPS

Days of Cash

Cash balance at year-end divided by average daily expenses

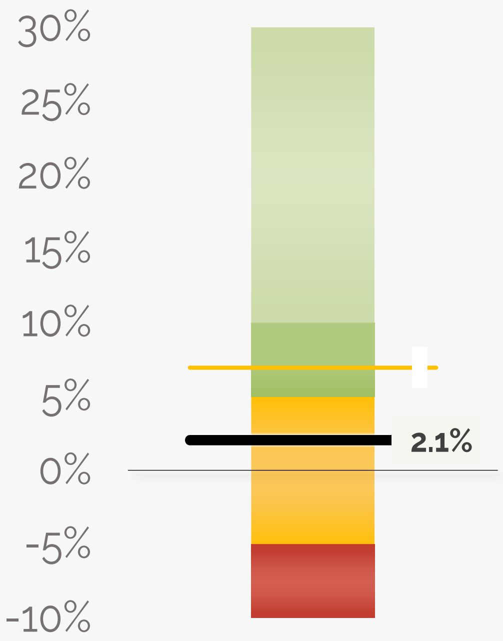


64 DAYS OF CASH AT YEAR'S END

The school will end the year with 64 days of cash. This is above the recommended 60 days

Gross Margin

Revenue less expenses, divided by revenue

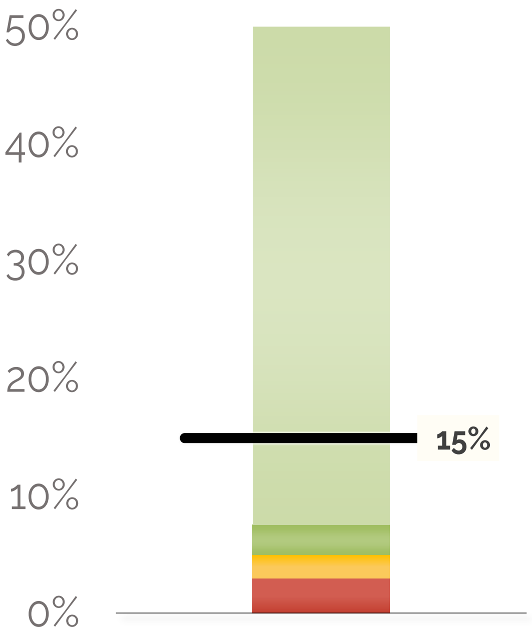


2.1% GROSS MARGIN

The forecasted net income is $158k, which is $321k below the budget. It yields a 2.1% gross margin.

Fund Balance %

Forecasted Ending Fund Balance / Total Expenses



14.92% AT YEAR'S END

The school is projected to end the year with a fund balance of $1,126,209. Last year's fund balance was $968,117.

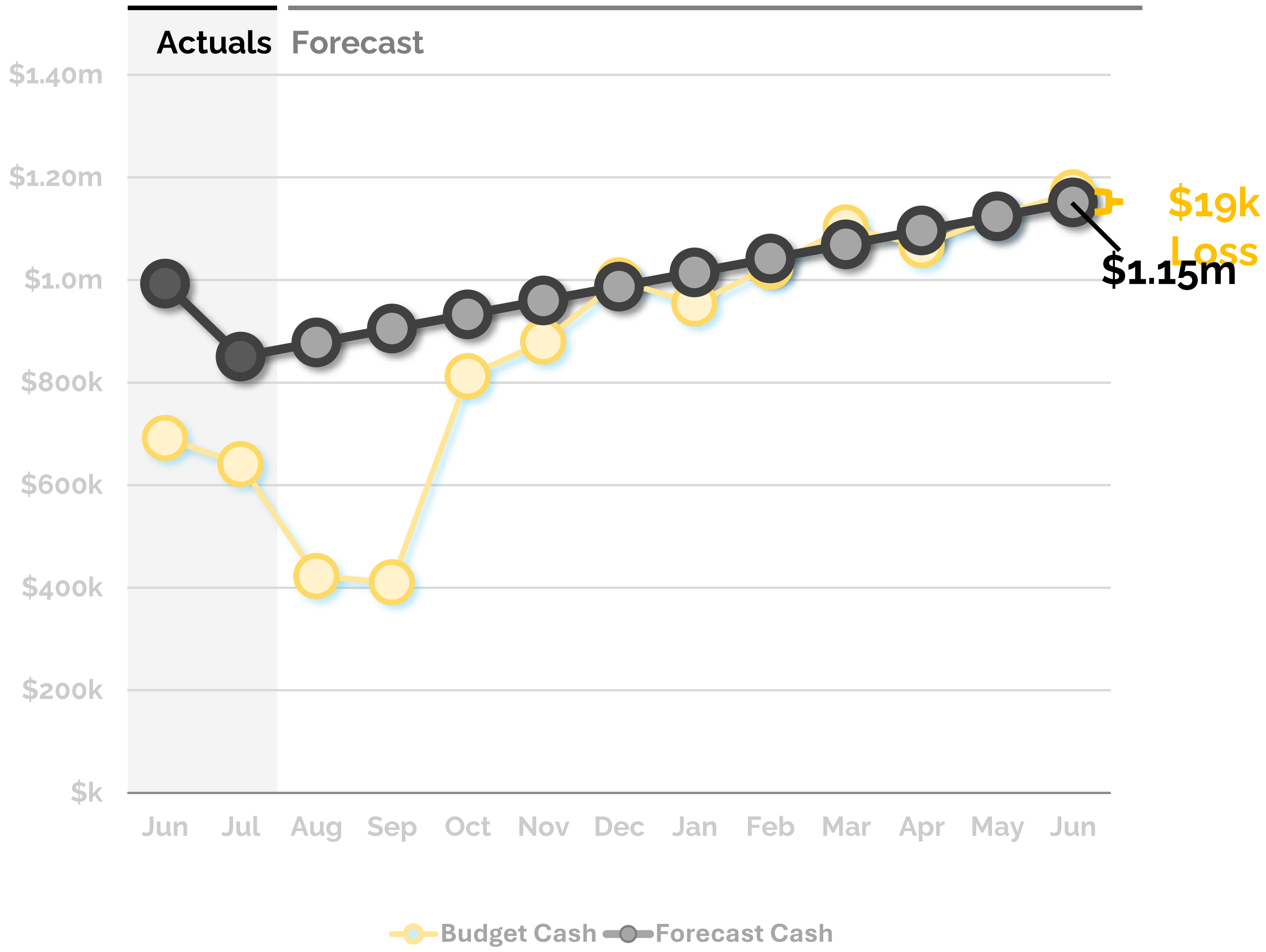
Cash Forecast

EDOPS

64 Days of Cash at year s end

We forecast the school s year ending cash balance as **$1.2m**, **$19k** below budget.

The school's financial performance targets remain unchanged from board approved budget at this time.



Annotated Financials

	Year-To-Date			Annual Forecast				
	Actual	*Budget*	*Variance*	*Forecast*	*Budget*	*Variance*	*Remaining*	*Rem %*
Revenue								
Local Revenue	39,879	31,099	8,781	436,705	435,638	1,067	396,826	91%
State Revenue	272,373	253,663	18,710	4,243,375	4,243,374	0	3,971,002	94%
Federal Revenue	52,296	26,455	25,841	2,013,250	1,962,527	50,724	1,960,954	97%
Private Grants and Donations	-	64,051	(64,051)	250,000	250,000	0	250,000	100%
Earned Fees	765,191	3,457	761,735	765,191	3,500	761,691	(0)	0%
Total Revenue	**1,129,739**	**378,724**	**751,015**	**7,708,521**	**6,895,039**	**813,482**	**6,578,782**	
Expenses								
Salaries	164,955	217,759	52,804	2,617,676	2,613,108	(4,568)	2,452,721	94%
Benefits and Taxes	41,698	56,680	14,982	684,358	683,161	(1,197)	642,660	94%
Staff-Related Costs	35,275	19,908	(15,367)	309,000	309,000	0	273,725	89%
Occupancy Service	21,791	38,796	17,005	343,569	336,498	(7,071)	321,778	94%
Student Expense, Direct	27,012	53,510	26,497	973,430	774,697	(198,733)	946,418	97%
Student Expense, Food	-	-	-	487,316	487,316	0	487,316	100%
Office & Business Expense	42,143	22,535	(19,608)	483,509	475,834	(7,675)	441,366	91%
Transportation	148,879	-	(148,879)	642,000	492,439	(149,561)	493,121	77%
Total Ordinary Expenses	481,753	409,187	(72,566)	6,540,858	6,172,053	(368,805)	6,059,104	93%
Interest	-	20,333	20,333	244,000	244,000	0	244,000	100%
Total Extraordinary Expenses	765,571	20,333	(745,238)	1,009,571	244,000	(765,571)	244,000	24%
Total Expenses	**1,247,325**	**429,520**	**(817,804)**	**7,550,429**	**6,416,053**	**(1,134,376)**	**6,303,104**	
Net Income	**(117,585)**	**(50,796)**	**(66,789)**	**158,092**	**478,986**	**(320,894)**	**275,677**	
Cash Flow Adjustments	**(24,867)**	**-**	**(24,867)**	**0**	**-**	**0**	**24,867**	
Change in Cash	**(142,453)**	**(50,796)**	**(91,656)**	**158,092**	**478,986**	**(320,894)**	**300,545**	

Monthly Financials

	Actual	Forecast											
Income Statement	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL
Revenue													
Local Revenue	39,879	36,075	36,075	36,075	36,075	36,075	36,075	36,075	36,075	36,075	36,075	36,075	436,705
State Revenue	272,373	361,000	361,000	361,000	361,000	361,000	361,000	361,000	361,000	361,000	361,000	361,000	4,243,375
Federal Revenue	52,296	178,269	178,269	178,269	178,269	178,269	178,269	178,269	178,269	178,269	178,269	178,269	2,013,250
Private Grants and Donations	0	22,727	22,727	22,727	22,727	22,727	22,727	22,727	22,727	22,727	22,727	22,727	250,000
Earned Fees	765,191	0	0	0	0	0	0	0	0	0	0	0	765,191
Total Revenue	**1,129,739**	**598,071**	**598,071**	**598,071**	**598,071**	**598,071**	**598,071**	**598,071**	**598,071**	**598,071**	**598,071**	**598,071**	**7,708,521**
Expenses													
Salaries	164,955	222,975	222,975	222,975	222,975	222,975	222,975	222,975	222,975	222,975	222,975	222,975	2,617,676
Benefits and Taxes	41,698	58,424	58,424	58,424	58,424	58,424	58,424	58,424	58,424	58,424	58,424	58,424	684,358
Staff-Related Costs	35,275	24,884	24,884	24,884	24,884	24,884	24,884	24,884	24,884	24,884	24,884	24,884	309,000
Occupancy Service	21,791	29,253	29,253	29,253	29,253	29,253	29,253	29,253	29,253	29,253	29,253	29,253	343,569
Student Expense, Direct	27,012	86,038	86,038	86,038	86,038	86,038	86,038	86,038	86,038	86,038	86,038	86,038	973,430
Student Expense, Food	0	44,301	44,301	44,301	44,301	44,301	44,301	44,301	44,301	44,301	44,301	44,301	487,316
Office & Business Expense	42,143	40,124	40,124	40,124	40,124	40,124	40,124	40,124	40,124	40,124	40,124	40,124	483,509
Transportation	148,879	44,829	44,829	44,829	44,829	44,829	44,829	44,829	44,829	44,829	44,829	44,829	642,000
Total Ordinary Expenses	481,753	550,828	550,828	550,828	550,828	550,828	550,828	550,828	550,828	550,828	550,828	550,828	6,540,858
Operating Income	647,986	47,243	47,243	47,243	47,243	47,243	47,243	47,243	47,243	47,243	47,243	47,243	1,167,663
Extraordinary Expenses													
Interest	0	22,182	22,182	22,182	22,182	22,182	22,182	22,182	22,182	22,182	22,182	22,182	244,000
Facility Improvements	765,571	0	0	0	0	0	0	0	0	0	0	0	765,571
Total Extraordinary Expenses	765,571	22,182	22,182	22,182	22,182	22,182	22,182	22,182	22,182	22,182	22,182	22,182	1,009,571
Total Expenses	**1,247,325**	**573,009**	**573,009**	**573,009**	**573,009**	**573,009**	**573,009**	**573,009**	**573,009**	**573,009**	**573,009**	**573,009**	**7,550,429**
Net Income	**-117,585**	**25,062**	**25,062**	**25,062**	**25,062**	**25,062**	**25,062**	**25,062**	**25,062**	**25,062**	**25,062**	**25,062**	**158,092**
Cash Flow Adjustments	-24,867	2,261	2,261	2,261	2,261	2,261	2,261	2,261	2,261	2,261	2,261	2,261	0
Change in Cash	**-142,453**	**27,322**	**27,322**	**27,322**	**27,322**	**27,322**	**27,322**	**27,322**	**27,322**	**27,322**	**27,322**	**27,322**	**158,092**
Ending Cash	850,651	877,974	905,296	932,618	959,940	987,263	1,014,585	1,041,907	1,069,229	1,096,552	1,123,874	1,151,196	

Balance Sheet

	Previous Year End	Current	Year End
Assets			
Current Assets			
Cash	993,104	850,651	1,151,196
Accounts Receivable	18,895	18,695	18,895
Total Current Assets	1,011,999	869,346	1,170,091
Total Assets	**1,011,999**	**869,346**	**1,170,091**
Liabilities and Equity			
Liabilities			
Current Liabilities			
Other Current Liabilities	43,882	18,815	43,882
Total Current Liabilities	43,882	18,815	43,882
Total Long-Term Liabilities	0	0	
Total Liabilities	**43,882**	**18,815**	**43,882**
Equity			
Unrestricted Net Assets	968,117	968,117	968,117
Net Income	0	-117,585	158,092
Total Equity	**968,117**	**850,532**	**1,126,209**
Total Liabilities and Equity	**1,011,999**	**869,346**	**1,170,091**

QUESTIONS?

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Notice

The following file is attached to this PDF. You will need to open this packet in an application that supports attachments to pdf files, e.g. Adobe Reader:

TLS - Supplemental Report - July 2026.xlsx