

The Leadership School

TLS September 27, 2023 Board Meeting

Moved to Wednesday for the month of September only

Published on September 25, 2023 at 5:44 PM CDT

Date and Time

Wednesday September 27, 2023 at 6:00 PM CDT

Location

The Leadership School 1785 Pennsylvania Ave Pagedale, MO 63133

All board meetings will be fully in-person.

https://zoom.us/j/93648300851?pwd=RnJ0YIFzYy9qeE9vQ3MvR1RvR2JQUT09

Attendees can still join via Zoom using the link below.

Or the following:

Meeting ID: 936 4830 0851

• Passcode: TLS2021

Per Missouri Revised State Statute Section 610.021, the Board of Directors may close this meeting for an Execu tive Session to discuss permissible subjects.

This notice is published at our school site (1785 Pennsylvania Ave Pagedale, MO 63133) and on our website (https://theleadershipschoolstl.org).

Agenda

			Purpose	Presenter	Time
l.	Оре	ening Items			6:00 PM
	A.	Call the Meeting to Order			
	В.	Record Attendance			2 m
	C.	Public Comment Section			8 m
II.	Act	ion Items			6:10 PM
	A.	Approve August 16, 2023 Minutes	Approve Minutes	Lennel Hunter	5 m
	В.	Approve August 29, 2023 Minutes	Approve Minutes	Lennel Hunter	5 m
	C.	Approve August 2023 Monthly Financials	Vote		15 m
III.	Dar				
••••	DO	ard Business			6:35 PM
••••	А.	Board Conflict of Interest Forms	Discuss	Lennel Hunter	6:35 PM 10 m
			Discuss	Lennel Hunter Lennel Hunter	
IV.	A. B.	Board Conflict of Interest Forms			10 m
	A. B.	Board Conflict of Interest Forms Board Chair Updates			10 m
	A. B.	Board Conflict of Interest Forms Board Chair Updates ard Committee Reports			10 m 10 m 6:55 PM
	A. B. Boa	Board Conflict of Interest Forms Board Chair Updates ard Committee Reports Governance Committee			10 m 10 m 6:55 PM 5 m
	A. Boa A. B.	Board Conflict of Interest Forms Board Chair Updates ard Committee Reports Governance Committee Finance & Facilities Committee			10 m 10 m 6:55 PM 5 m 5 m
	A. Boa A. B. C.	Board Conflict of Interest Forms Board Chair Updates ard Committee Reports Governance Committee Finance & Facilities Committee Development Committee			10 m 10 m 6:55 PM 5 m 5 m
IV.	A. Boa A. B. C.	Board Conflict of Interest Forms Board Chair Updates ard Committee Reports Governance Committee Finance & Facilities Committee Development Committee School Performance Committee			10 m 10 m 6:55 PM 5 m 5 m 5 m

			Purpose	Presenter	Time
VI.	Clo	sing Items			7:45 PM
	A.	Next Steps			5 m
	B.	Adjourn Meeting	Vote		

Coversheet

Approve August 16, 2023 Minutes

Section: II. Action Items

Item: A. Approve August 16, 2023 Minutes

Purpose: Approve Minutes

Submitted by: Related Material:

Minutes for TLS August 16, 2023 Special Board Meeting on August 16, 2023

2023_08_16_board_meeting_minutes.pdf



The Leadership School

Minutes

TLS August 16, 2023 Special Board Meeting

Date and Time

Wednesday August 16, 2023 at 5:30 PM

Location

The Leadership School 1785 Pennsylvania Ave Pagedale, MO 63133

This meeting will be virtual.

https://zoom.us/j/93648300851?pwd=RnJ0YIFzYy9qeE9vQ3MvR1RvR2JQUT09

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Directors Present

A. Williams (remote), D. Henderson (remote), G. McHam (remote), L. Hunter (remote)

Directors Absent

None

Ex Officio Members Present

K. Townsend (remote)

Non Voting Members Present

K. Townsend (remote)

Guests Present

D. Wright

I. Opening Items

A. Record Attendance

B. Call the Meeting to Order

L. Hunter called a meeting of the board of directors of The Leadership School to order on Wednesday Aug 16, 2023 at 5:33 PM.

II. Board Business

A. Review and vote on vendor contract for food service.

The board discussed plans and concerns for the new vendor Fresh Palate.

- A. Williams made a motion to To approve vendor contract with Fresh Palate.
- G. McHam seconded the motion.

The board **VOTED** to approve the motion.

III. Closing Items

A. Adjourn Meeting

- G. McHam made a motion to To adjourn meeting.
- D. Henderson seconded the motion.

The board **VOTED** to approve the motion.

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 6:15 PM.

Respectfully Submitted,

L. Hunter



The Leadership School

Minutes

TLS August 16, 2023 Special Board Meeting

Date and Time

Wednesday August 16, 2023 at 5:30 PM

Location

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Directors Present

A. Williams (remote), D. Henderson (remote), G. McHam (remote), L. Hunter (remote)

Directors Absent

None

Ex Officio Members Present

K. Townsend (remote)

Non Voting Members Present

K. Townsend (remote)

Guests Present

D. Wright

I. Opening Items

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B. Call the Meeting to Order

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- A. Williams made a motion to To approve vendor contract with Fresh Palate.
- G. McHam seconded the motion.

The board **VOTED** to approve the motion.

III. Closing Items

A. Adjourn Meeting

- G. McHam made a motion to To adjourn meeting.
- D. Henderson seconded the motion.

The board **VOTED** to approve the motion.

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 6:15 PM.

Respectfully Submitted,

L. Hunter

Coversheet

Approve August 29, 2023 Minutes

Section: II. Action Items

Item: B. Approve August 29, 2023 Minutes

Purpose: Approve Minutes

Submitted by:

Related Material: Minutes for TLS August 29, 2023 Board Meeting on August 29, 2023

2023_08_29_board_meeting_minutes.pdf



The Leadership School

Minutes

TLS August 29, 2023 Board Meeting

Date and Time

Tuesday August 29, 2023 at 6:00 PM

Location

The Leadership School 1785 Pennsylvania Ave Pagedale, MO 63133

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Directors Present

A. Williams (remote), D. Henderson, G. McHam (remote), L. Hunter

Directors Absent

None

Ex Officio Members Present

K. Townsend

Non Voting Members Present

K. Townsend

Guests Present

D. Wright, Janie Loughridge, marshell Mitchell

I. Opening Items

A. Call the Meeting to Order

L. Hunter called a meeting of the board of directors of The Leadership School to order on Tuesday Aug 29, 2023 at 6:15 PM.

B. Record Attendance

C. Public Comment Section

No public comment at this meeting

II. Action Items

A. Approve July 25, 2023 Minutes

- G. McHam made a motion to approve the minutes from TLS July 25, 2023 Board Meeting on 07-25-23.
- D. Henderson seconded the motion.

The board **VOTED** to approve the motion.

Roll Call

- A. Williams Aye
- G. McHam Aye
- D. Henderson Aye
- L. Hunter Aye

B. Approve July 2023 Monthly Financials

- D. Henderson made a motion to Approve July 2023 Monthly Financials.
- G. McHam seconded the motion.

The board **VOTED** to approve the motion.

Roll Call

A. Williams Aye

L. Hunter Aye

G. McHam Aye

D. Henderson Aye

III. Board Business

A. Approve the policy for Access and Use of Fingerprint-Based Criminal History Record Information

D. Henderson made a motion to Approve the policy for Access and Use of Fingerprint-Based Criminal History Record Information.

A. Williams seconded the motion.

The board **VOTED** to approve the motion.

Roll Call

G. McHam Aye

A. Williams Aye

L. Hunter Aye

D. Henderson Aye

IV. Board Committee Reports

A. Governance Committee

- 1. No updates at this time.
- 2. Concerns about potential new board member.

B. Finance & Facilities Committee

- 1. There is no current financial report at this time due to this being the start of the school year.
- 2. D. Henderson provided an update on the revenue balance, grants, and fundraiser dollar amounts.
- 3. D. Henderson will give an update on state revenue at the next meeting.
- 4. Members discussed the Letter of Concern and the rebuttal.

C. Development Committee

- 1. A. Williams gave an update on upcoming events and the event calendar.
- 2. Mr. Williams shared some information about creating a list of possible/potential donors.

D. School Performance Committee

No updates at this time.

V. Executive Director Report

A. Strong Start Report: Enrollment, Staffing, and Operations

- 1. E.D. shared an update on current enrollment, and staffing for the start of the school year.
- 2. E.D. discussed attendance and the challenges experienced with transportation.
- 3. Shared some results and concerns from a staff survey.
- 4. Discussed follow-up on the Compliance reports status and submissions.

VI. Closing Items

A. Next Step

B. Adjourn Meeting

- D. Henderson made a motion to Adjourn meeting.
- A. Williams seconded the motion.

The board **VOTED** to approve the motion.

Roll Call

A. Williams Aye

L. Hunter Aye

G. McHam Aye

D. Henderson Aye

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 7:30 PM.

Respectfully Submitted,

L. Hunter



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Ex Officio Members Present

K. Townsend

Non Voting Members Present

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Guests Present

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C. Public Comment Section

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- D. Henderson seconded the motion.

The board **VOTED** to approve the motion.

Roll Call

- L. Hunter Aye
- D. Henderson Aye
- A. Williams Aye
- G. McHam Aye

B. Approve July 2023 Monthly Financials

- D. Henderson made a motion to Approve July 2023 Monthly Financials.
- G. McHam seconded the motion.

The board **VOTED** to approve the motion.

Roll Call

L. Hunter Aye

G. McHam Aye

D. Henderson Aye

A. Williams Aye

III. Board Business

A. Approve the policy for Access and Use of Fingerprint-Based Criminal History Record Information

D. Henderson made a motion to Approve the policy for Access and Use of Fingerprint-Based Criminal History Record Information.

A. Williams seconded the motion.

The board **VOTED** to approve the motion.

Roll Call

L. Hunter Aye

G. McHam Aye

A. Williams Aye

D. Henderson Aye

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- 2. E.D. discussed attendance and the challenges experienced with transportation.
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VI. Closing Items

A. Next Step

B. Adjourn Meeting

- D. Henderson made a motion to Adjourn meeting.
- A. Williams seconded the motion.

The board **VOTED** to approve the motion.

Roll Call

- D. Henderson Aye
- A. Williams Aye
- G. McHam Aye
- L. Hunter Aye

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 7:30 PM.

Respectfully Submitted,

L. Hunter

Coversheet

Approve August 2023 Monthly Financials

Section: II. Action Items

Item: C. Approve August 2023 Monthly Financials

Purpose: Vote

Submitted by:

Related Material: TLS - Monthly Presentation - August 2023.pdf

2023 08 TLS Check Register (1).pdf

TLS - Supplemental Report - August 2023 (1).xlsx

2023 08 TLS Outstanding Invoices (1).pdf



August 2023 Financials

PREPARED **SEP'23** BY



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Contents



- Executive Summary
- Key Performance Indicators
- State Revenue
- Forecast Overview
- Cash Forecast
- Appendix

Executive Summary



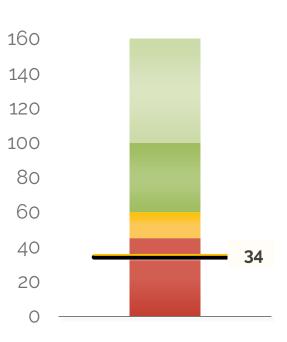
- Year end net income is \$195k which is \$8k less than the budgeted net income of \$202k.
- The cash balance at year end is \$238k
- We continue to track cash flow closely as private donations and state funds continue to stabilize.
- The FY23 audit is scheduled for October 2023.

Key Performance Indicators The Leadership School - TLS September 27, 2023 Board Meeting - Agenda - Wednesday September 27, 2023 at 6:00 PM The Leadership School - TLS September 27, 2023 Board Meeting - Agenda - Wednesday September 27, 2023 at 6:00 PM



Days of Cash

Cash balance at year-end divided by average daily expenses

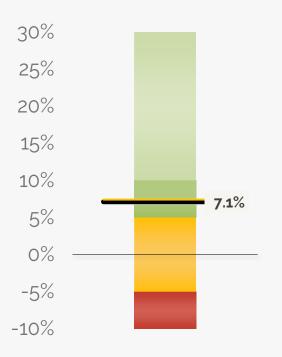


34 DAYS OF CASH AT YEAR'S END

The school will end the year with 34 days of cash. This is below the recommended 60 days

Gross Margin

Revenue less expenses, divided by revenue

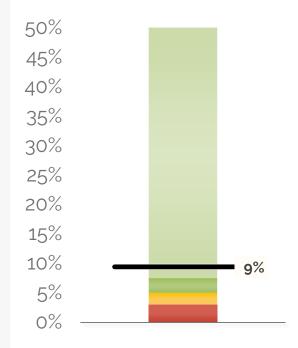


7.1% GROSS MARGIN

The forecasted net income is \$195k, which is \$8k below the budget. It yields a 7.1% gross margin.

Fund Balance %

Forecasted Ending Fund Balance / Total Expenses



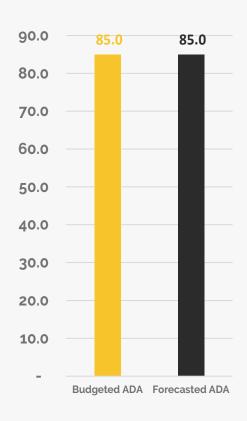
9.42% AT YEAR'S END

The school is projected to end the year with a fund balance of \$239,554. Last year's fund balance was \$44,714.

State and Local Revenue The Leadership School - TLS September 27, 2023 Board Meeting - Agenda - Wednesday September 27, 2023 at 6:00 PM Example 2015 PM The Leadership School - TLS September 27, 2023 Board Meeting - Agenda - Wednesday September 27, 2023 at 6:00 PM



Student Expectations



The school now forecasts 85 ADA for SY23-24. The budget target was 85.

TLS Per-Pupil Funding forecast as Budget

	Current Forecast	SY22-23 Budget	Differenc e	Financial Gain / (Loss)
Enrollment	144	144	0	
Attendance	92%	92%	0%	
Total ADA	138	138	0	
Regular Term K-12	134	134	0	
Summer	4	4	0	Need to Review with ESSER Summer Finding
FRL Count	113	113	0	113 FRL students
FRL Weight	18	18	0	
IEP Count	0	0	0	
IEP Weight	0	0	0	
LEP Count	0	0	0	
LEP Weight	0	0	0	
WADA	156	156	0	
Per WADA Payment	\$9.735	\$9,735	0	
State Aid	\$1,497,663	\$1,497,663	o	

Forecast Overview The Leadership School - TLS September 27, 2023 Board Meeting - Agenda - Wednesday September 27, 2023 at 6:00 PM



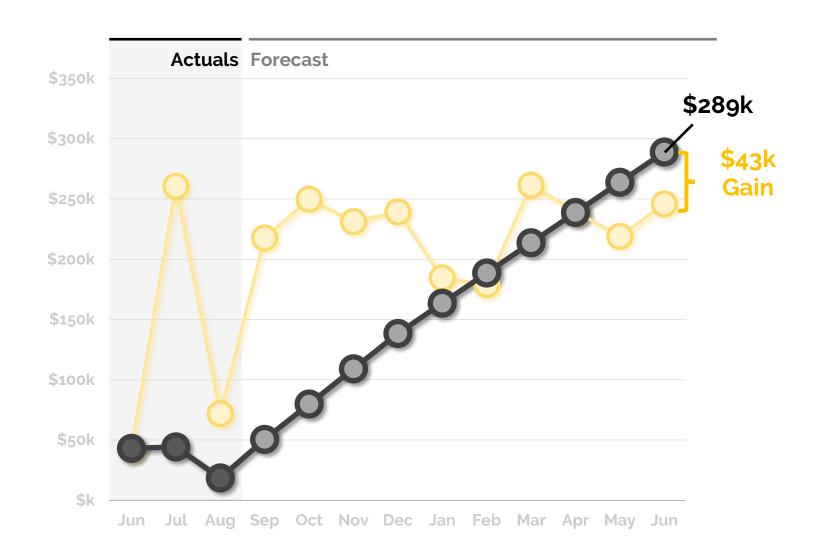
	Forecast	Budget	Variance	Variance Graphic		Comments
Revenue	\$2.7m	\$2.7m	-0.31		-0 k	
Expenses	\$2.5m	\$2.5m	-\$8k	-8k		Primarily savings in Personnel forecast
Net Income	\$1 95k	\$203k	-\$8k	-8k		

Cash Forecast



42 Days of Cash at year's end

We forecast the school's year ending cash balance as **\$289k**, **\$43k** above budget.



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QUESTIONS?

Please contact your EdOps Finance Team:
Anne Nichols
anichols@ed-ops.com
816.945.2918

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The Leadership School - TLS September 27, 2023 Board Meeting - Agenda - Wednesday September 27, 2023 at 6:00 PM Year-To-Date Annual Forecast

	Actual	Budget	Variance	Forecast	Budget	Variance	Remaining
Revenue							
Local Revenue	13,964	1,432	12,532	107,382	107,382	0	93,418
State Revenue	93,198	12,470	80,728	1,572,423	1,572,424	(0)	1,479,225
Federal Revenue	12,006	22,175	(10,169)	424,421	424,421	0	412,415
Private Grants and Donations	53,363	407,875	(354,512)	627,500	627,500	(0)	574,137
Earned Fees	177,925	700	177,225	6,700	6,700	- ((171,225)
Total Revenue	350,456	444,652	(94,196)	2,738,426	2,738,426	(o)	2,387,970
Expenses							
Salaries	164,431	188,866	24,435	1,069,662	1,133,196	63,534	905,231
Benefits and Taxes	37.719	49,477	11,758	301,375	296,862	(4,513)	263,656
Staff-Related Costs	980	2,333	1,353	20,000	20,000	(0)	19,020
Rent	38,741	30,216	(8,525)	232,441	181,296	(51,145)	193,700
Occupancy Service	55,087	27,211	(27,876)	174,837	163,268	(11,569)	119,750
Student Expense, Direct	47,256	47,323	68	290,812	286,940	(3,872)	243,556
Student Expense, Food	-	16,667	16,667	100,000	100,000	(0)	100,000
Office & Business Expense	34,581	27,615	(6,966)	197,858	197,313	(545)	163,277
Transportation	8,935	26,100	17,165	156,600	156,600	(0)	147,665
Total Expenses	387,730	415,809	28,079	2,543,585	2,535,475	(8,110)	2,155,855
Net Income	(37,274)	28,843	(66,117)	194,840	202,951	(8,110)	232,115
Cash Flow Adjustments	12,746	-	12,746	(0)	-	(o)	(12,746)
Change in Cash	(24,529)	28,843	(53,371)	194,840	202,951	(8,110)	219,369

- REVENUE: \$oK BEHIND
- **2** EXPENSES: \$8K BEHIND
- **3** NET INCOME: \$8K behind

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Actual Forecast Income Statement Jul Sep Oct Nov Dec Feb **TOTAL** Aug Jan Mar Apr May Jun Revenue Local Revenue 13,964 9,342 9,342 9,342 9,342 9,342 9,342 9,342 9,342 9,342 9,342 107,382 State Revenue 86,963 6,235 147,923 147,923 147,923 147,923 147,923 147,923 147,923 147,923 147,923 147,923 1,572,423 Federal Revenue 1,556 10,450 41,242 41,242 41,242 41,242 41,242 41,242 41,242 41,242 41,242 41,242 424,421 Private Grants and Donations 51,784 1,579 57,414 57,414 57,414 57,414 57,414 57,414 57,414 57,414 57,414 627,500 57,414 Earned Fees 672 6,700 177,253 -17,123 -17,123 -17,123 -17,123 -17,123-17,123 -17,123 -17,123 -17,123 -17,123 **Total Revenue** 149,869 200,587 238,797 238,797 238,797 238,797 238,797 238,797 238,797 238,797 238,797 238,797 2,738,426 **Expenses** Salaries 57,221 88,337 90,766 90,766 90,766 90,766 90,766 90,766 90,766 90,766 90,766 1,069,662 107,211 Benefits and Taxes 12,512 25,207 23,541 23,893 23,893 23,893 28,073 28,073 28,073 28,073 28,073 28,073 301,375 Staff-Related Costs 980 0 1,902 1,902 1,902 1,902 1,902 1,902 1,902 1,902 1,902 1,902 20,000 Rent 19,370 19,370 19,370 19,370 19,370 19,370 19,370 19,370 19,370 19,370 19,370 19,370 232,441 Occupancy Service 30,853 174,837 24,234 11,975 11,975 11,975 11,975 11,975 11,975 11,975 11,975 11,975 11,975 Student Expense, Direct 3,639 43,617 24,356 24,356 24,356 24,356 24,356 24,356 24,356 24,356 24,356 24,356 290,812 Student Expense, Food 10,000 0 0 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 100,000 197,858 Office & Business Expense 19,921 14.660 16,328 16,328 16,328 16,328 16,328 16,328 16,328 16,328 16,328 16,328 Transportation 14,766 14,766 14,766 156,600 8,935 \bigcirc 14,766 14,766 14,766 14,766 14,766 14,766 14,766 **Total Ordinary Expenses** 217,535 2,543,585 153,431 210,575 213,356 213,356 213,356 234,299 217,535 217,535 217,535 217,535 213,356 213,356 **Total Expenses** 153,431 210,575 213,356 217,535 2,543,585 234,299 217,535 217,535 217,535 217,535 217,535 **Net Income** -3,562 21,262 21,262 21,262 21,262 21,262 21,262 194,840 -33,712 28,222 25,441 25,441 25,441 Cash Flow Adjustments 4.868 7,878 -1,275-1,275-1,275-1,275-1,275-1,275-1,275-1,275-1,275-1,275-25,834 19,987 19,987 19,987 19,987 19,987 194,840 24,166 24,166 24,166 Change in Cash 1,306 26,948 19,987 **Ending Cash** 18,514 60 620 02 705 117,962 217,896 237,883 44,349 45,462 137,949 157,935 177,922 197,909 28 of 34 Powered by BoardOnTrack

The Leadership School - TLS September 27, 2023 Board Meeting - Agenda - Wednesday September 27, 2023 at 6:00 PM

	Previous Year End	Current	Year End
Assets			
Current Assets			
Cash	43,043	18,514	237,883
Total Current Assets	43,043	18,514	237,883
Total Assets	43,043	18,514	237,883
Liabilities and Equity			
Liabilities			
Current Liabilities			
Other Current Liabilities	-1,671	11,075	-1,671
Total Current Liabilities	-1,671	11,075	-1,671
Total Long-Term Liabilities	0	0	
Total Liabilities	-1,671	11,075	-1,671
Equity			
Unrestricted Net Assets	44,714	44,714	44,714
Net Income	0	-37,274	194,840
Total Equity	44,714	7,439	239,554
Total Liabilities and Equity	43,043	18,514	237,883

The Leadership School 09/18/2023 3:04 PM				Check	Register by Che	cking Accoun	nt		Page: 1 User ID: SAS
Checking Account ID: 1				Check Type: Automatic Payment					
Check Number	Check Date	Cleared	<u>Void</u>	Void Date	Entity ID	Entity Name			<u>Amount</u>
52024016	08/09/2023	Χ			BAMBOOHR	Bamboo HR			222.00
52024017	08/05/2023	Χ			CRICKET	Cricket Wire	less		90.00
52024018	08/27/2023	Χ			ZOOM	Zoom			0.00
52024019	08/03/2023	Χ			GSUITE	Google Suite	e		208.33
52024020	08/17/2023	Χ			NEXTIVA	Nextiva			534.59
52024021	08/01/2023	Χ			SCCHARTER	SC Charter -	Rent		19,370.42
52024022	08/17/2023	Χ			WELLSFARGO	Wells Fargo	Vendor		137.98
52024023	08/13/2023	Χ			REPUBLIC	Republic Se	rvices		491.92
52024024	08/23/2023	Χ			LEVEL3	Level 3 Com	munications, L	LC	1,710.70
52024030	06/30/2023	Χ	Χ	09/15/2023	LITETECH	Lite Technol	ogy Solutions,	LLC	739.00
52024031	07/03/2023	Χ	Χ	09/15/2023	BOXWOOD	Boxwood La	ndscaping		8,952.73
52024032	07/12/2023	Χ	Χ	09/15/2023	AMAZON	Amazon			57.39
52024033	07/12/2023	Χ	Χ	09/15/2023	AMAZON	Amazon			18.80
52024034	07/17/2023	Χ	Χ	09/15/2023	SEOULTACO	SEOUL TAC	O - CC		55.14
52024035	07/24/2023	Χ	Χ	09/15/2023	AMAZON	Amazon			314.23
52024036	07/24/2023	Χ	Χ	09/15/2023	AMAZON	Amazon			18.04
52024046	08/03/2023	Χ			LAUNCHLAND	Kyle Simmo	ns d/b/a Launch	n and Land	2,388.00
52024047	08/07/2023	Χ			MIDWESTBNK	Midwest Bar	nk Credit Card		5.95
52024049	08/24/2023	Χ			MIDWESTBNK	Midwest Bar	nk Credit Card		10,155.33
	Check Type 7	Total:	Aut	omatic Paym	ent Vo	oid Total:	10,155.33	Total without Voids:	35,315.22
Checking Account	nt ID: 1			Check Type:	Check				
Check Number	Check Date	Cleared	<u>Void</u>	Void Date	Entity ID	Entity Name			<u>Amount</u>
81067768	08/07/2023	Χ			LITETECH	Lite Technol	ogy Solutions,	LLC	27,154.00
81072442	08/09/2023	Χ			LITETECH	Lite Technol	ogy Solutions,	LLC	12,203.00
81089972	08/11/2023	Χ			BOXWOOD	Boxwood La	ndscaping		12,316.00
81158125	08/17/2023	Χ			SPORTSPRIN	Sportsprint			5,095.00
81158126	08/17/2023	Χ			SHANDS	Shands, Elbe	ert, Gianoulakis	s, Giljum Law Firm	1,223.60
81158357	08/17/2023	Χ			CSD	CSD Insurar	nce Trust		5,177.91
81158358	08/17/2023	Χ			LITETECH	Lite Technol	ogy Solutions,	LLC	8,535.00
	Check Type 7	Total:	Ch	eck	Vo	oid Total:	0.00	Total without Voids:	71,704.51
	Checking Acc	count Tota	: 1		Vo	oid Total:	10,155.33	Total without Voids:	107,019.73
			Gra	and Total:	Vo	oid Total:	10,155.33	Total without Voids:	107,019.73

Notice

The following file is attached to this PDF. You will need to open this packet in an application that supports attachments to pdf files, e.g. <u>Adobe Reader</u>:

TLS - Supplemental Report - August 2023 (1).xlsx



Accounts Payable Aging Summary

As of 8/31/2023

The Leadership School

CLIENT: The Leadership School		REPORT DATE: 9/18/	'2023 4:04:10 PM ET			
Payee	Current	1-30	31-60	61-90	>90	Total
Amplify Education, Inc.	\$0.00	\$10,088.96	\$0.00	\$0.00	\$0.00	\$10,088.96
Andrea Andrews	\$666.11	\$101.20	\$0.00	\$0.00	\$0.00	\$767.31
BelievED	\$0.00	\$0.00	\$27,875.00	\$0.00	\$0.00	\$27,875.00
Brad White Educational Consulting LLC	\$0.00	\$33,000.00	\$0.00	\$0.00	\$0.00	\$33,000.00
CharacterPlus	\$200.00	\$0.00	\$0.00	\$0.00	\$0.00	\$200.00
Cintas Corp	\$519.48	\$747.64	\$0.00	\$0.00	\$0.00	\$1,267.12
COCA - Center of Creative Arts	\$142,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$142,500.00
CSD Insurance Trust	\$11,872.00	\$9,020.57	\$0.00	\$0.00	\$0.00	\$20,892.57
CULLIGAN	\$71.12	\$0.00	\$0.00	\$0.00	\$0.00	\$71.12
Curriculum Associates, LLC	\$0.00	\$10,875.00	\$0.00	\$0.00	\$0.00	\$10,875.00
EdOps	\$11,591.66	\$5,795.83	\$0.00	\$0.00	\$5,000.00	\$22,387.49
Franklin Covey Client Sales, Inc	\$0.00	\$0.00	\$0.00	\$0.00	\$15,894.92	\$15,894.92
HangSafe Hooks	\$0.00	\$676.71	\$0.00	\$0.00	\$0.00	\$676.71
Imani Dyson	\$2,150.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,150.00

Payee	Current	1-30	31-60	61-90	>90	Total
Innovative Options, LLC	\$49.00	\$0.00	\$0.00	\$0.00	\$0.00	\$49.00
inquirED	\$0.00	\$3,250.00	\$0.00	\$0.00	\$0.00	\$3,250.00
Kimberly Townsend	\$0.00	\$5,978.76	\$0.00	\$0.00	\$0.00	\$5,978.76
Lite Technology Solutions, LLC	\$2,035.00	\$1,535.00	\$18,035.00	\$0.00	\$0.00	\$21,605.00
Midwest Electric Systems	\$2,263.80	\$812.50	\$0.00	\$0.00	\$0.00	\$3,076.30
Mid-Western Adverstising	\$364.05	\$0.00	\$0.00	\$0.00	\$0.00	\$364.05
Minuteman Press	\$0.00	\$563.95	\$0.00	\$0.00	\$0.00	\$563.95
NWEA	\$2,250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,250.00
Office Essentials	\$237.15	\$0.00	\$0.00	\$0.00	\$0.00	\$237.15
Open Up Resources	\$0.00	\$3,795.00	\$0.00	\$0.00	\$0.00	\$3,795.00
Paypool LLC	\$161.82	\$710.24	\$161.43	\$0.00	\$0.00	\$1,033.49
PowerSchool	\$0.00	\$3,860.00	\$0.00	\$0.00	\$0.00	\$3,860.00
Ricoh USA, Inc	\$0.00	\$0.00	\$11.50	\$0.00	\$0.00	\$11.50
Rottler Pest Solutions	\$98.00	\$0.00	\$0.00	\$0.00	\$0.00	\$98.00
SchoolMint, Inc	\$0.00	\$60.00	\$0.00	\$0.00	\$0.00	\$60.00
Shands, Elbert, Gianoulakis & Dijum, LLP	\$0.00	\$133.00	\$266.00	\$0.00	\$0.00	\$399.00
Sportsprint	\$0.00	\$5,930.00	\$0.00	\$0.00	\$0.00	\$5,930.00

Payee	Current	1-30	31-60	61-90	>90	Total
ULINE	\$672.83	\$0.00	\$0.00	\$0.00	\$0.00	\$672.83
Warehouse of Fixtures	\$0.00	\$1,486.19	\$0.00	\$0.00	\$0.00	\$1,486.19
Warford's Classic Catering & Damp; Food Service	\$0.00	\$0.00	\$5,601.20	\$0.00	\$0.00	\$5,601.20
Total:	\$177,702.02	\$98,420.55	\$51,950.13	\$0.00	\$20,894.92	\$348,967.62