El Camino Real Charter High School



FINANCIAL REPORT AS OF: NOVEMBER 30, 2020

PROVIDED BY: ICON School Management



BALANCE SHEET

| | Actual | Prior | | |
|-----------------------------------|------------------|------------------|------------------|----------|
| Description | Nov 2020 | Nov 2019 | \$ Change | % Change |
| ASSETS | | | | |
| Current Assets | | | | |
| Cash | \$ 13,642,618 | \$ 5,663,134 | \$ 7,979,483 | 140.90% |
| Investments | 22,143,343 | 6,467,317 | 15,676,026 | 242.39% |
| Accounts Receivable | 2,698,816 | 2,104,521 | 594,295 | 28.24% |
| Prepaid Expenditures (Expenses) | 336,719 | 485,390 | (148,672) | -30.63% |
| Total Current Assets | 38,821,495 | 14,720,362 | 24,101,133 | 163.73% |
| Fixed Assets, Net of Depreciation | 6,912,123 | 7,171,063 | (258,940) | -3.61% |
| Total Assets | \$ 45,733,618 | \$ 21,891,425 | \$ 23,842,193 | 108.91% |
| | | | | |
| LIABILITIES & NET ASSETS | | | | |
| Current Liabilities | | | | |
| Accounts Payables | \$ 156,538 | \$ 332,937 | \$ (176,399) | -52.98% |
| Accrued Liabilities | 1,086,298 | 1,840,538 | (754,240) | -40.98% |
| Deferred Revenue | 108,500 | 621,179 | (512,679) | -82.53% |
| Total Current Liabilities | 1,351,336 | 2,794,654 | (1,443,318) | -51.65% |
| Long-Term Debt | 35,362,096 | 12,225,286 | 23,136,811 | 189.25% |
| Total Liabilities | 36,713,433 | 15,019,940 | 21,693,493 | 144.43% |
| Net Assets | | | | |
| Restricted | - | - | - | N/A |
| Unrestricted | 9,020,185 | 6,871,485 | 2,148,700 | 31.27% |
| Total Net Assets | 9,020,185 | 6,871,485 | 2,148,700 | 31.27% |
| Total Liabilities & Net Assets | \$ 45,733,618 | \$ 21,891,425 | \$ 23,842,193 | 108.91% |
| | | | | |

- Cash has increased due to PPP Funding and LLMF Funding as well as classification of MMA of Investments
- Reclassification of Assets No longer Net OPEB Liability.
 Investment Part is separated and is now an Asset
- Reclassification of LTD No longer NET OPEB Liability.
 OPEB Liability is separated from Investments
- LT-Debt Increased due to PPP Funding and Compensated Absences



CASH FLOW

| Description | Nov 2020 | Nov 2019 |
|--|------------------|-------------------|
| OPERATING ACTIVITIES | 1107 2020 | 1101 2017 |
| Net Income | \$2,741,243.41 | (\$1,371,781.51) |
| Total Adjustments to Reconcile Net Income | | |
| to Net Cash provided by operations | (\$1,761,748.88) | (\$4,602,822.49) |
| Net Cash provided by Operating Activities | 979,494.53 | (5,974,604.00) |
| | | |
| INVESTING ACTIVITIES | | |
| Net Cash provided (used) by Investing Activities | \$231,172.85 | (\$5,537,400.51) |
| | | |
| FINANCING ACTIVITIES | | |
| Net Cash provided by Financing Activities | \$5,164,940.00 | \$29,289,548.41 |
| | | |
| NET CASH INCREASE (DECREASE) FOR PERIOD | 6,375,607.38 | 17,777,543.90 |
| | | |
| CASH, BEGINNING | \$7,267,010.15 | (\$12,114,409.53) |
| | | |
| CASH, ENDING | \$ 13,642,617.53 | \$ 5,663,134.37 |
| | | |

- School received PPP Funding to help with Future Cash Deferrals of 35.91%
- School received FMV
 Adjustment in OPEB Liability
 causing Financing Activity to
 increase as well as PPP
 Funding which is considered
 LT-Debt.
- School received LLMF of \$1,375,560



CASH ANALYSIS

• Days of Cash on Hand: 125 (Recommended: 120)

| | Nov 2020 | Oct 2020 | Jun 2020 | Nov 2019 |
|----------------------------|------------------|------------------|-----------------|----------------|
| Fundraising #1287 | \$ 87.95 | \$ 87.95 | \$ - | \$ - |
| LAUSD Account #1295 | 218,014.88 | 402,407.13 | - | - |
| PPP Account #1309 | 3,815,700.00 | 3,815,700.00 | - | - |
| General Account #1761 | 6,671,216.52 | 6,934,391.55 | 5,537,876.22 | 3,594,688.14 |
| A/P Account #1796 | 244,704.07 | 439,636.37 | 36,229.48 | 592,229.60 |
| ASB Trust #1826 | 323,522.71 | 325,563.10 | 164,872.41 | 235,337.01 |
| CNB ZBA Account | (25,920.10) | (23,687.78) | (21,958.45) | (27,335.16) |
| Hanmi MMA #2745 | - | - | - | 341.77 |
| Cetera MMA #3344 | 2,181,698.15 | 1,725,879.14 | 1,273,928.00 | 879,374.52 |
| Royal Alliance MMA #3922 | - | - | - | - |
| Cetera OPEB MMA #4925 | 212,918.65 | 225,781.86 | 230,858.53 | - |
| Petty Cash | 244.70 | - | - | (213.60) |
| Undeposited Funds | 430.00 | 7,127.00 | 335.00 | 388,712.09 |
| Total Checking/Savings/CDs | 13,642,617.53 | 13,852,886.32 | 7,222,141.19 | 5,663,134.37 |
| Less - | | | | |
| 5% Reserve | (1,805,134.00) | | | |
| J/0 Reserve | (1,003,134.00) | | | |
| Total Cash Available | \$ 11,837,483.53 | \$ 12,047,752.32 | \$ 7,222,141.19 | \$5,663,134.37 |



INVESTMENT ANALYSIS (NOV. 31)

- Charter School Investment Account
 - \$750,000 used to purchase 2 annuities
 - YTD Investment Revenue: \$40,506.26 (Realized)
 - YTD Investment Fees: \$7,824.07
 - YTD FMV Adjustment: (\$35,589.50)
- Charter School OPEB Investment Account
 - YTD Investment Revenue: \$134,236.7 (Realized)
 - YTD Investment Fees: \$109,513.09
 - YTD FMV Adjustment: \$1,955,214.75



PROFIT & LOSS (SUMMARY)

| | Working | 1st Interim | YTD | PYTD |
|-------------------|---------------------|---------------|---------------|----------------|
| | Budget 20-21 | Budget | 2020-21 | 2019-20 |
| REVENUES | | | | |
| LCFF | \$ 34,623,203 | \$ 34,623,203 | \$ 12,366,026 | \$ 12,004,408 |
| Federal | 3,455,377 | 3,371,523 | 1,926,653 | 521,412 |
| State | 1,409,106 | 1,560,958 | 518,341 | 410,931 |
| Local | 3,192,091 | 2,799,521 | 3,090,049 | 2,462,875 |
| | 42,679,777 | 42,355,205 | 17,901,069 | 15,399,626 |
| | | | | |
| EXPENSES | | | | |
| Salaries | | | | |
| and benefits | 30,492,305 | 30,622,540 | 12,033,748 | 12,359,093 |
| Student | | | | |
| supplies | 2,604,498 | 2,465,359 | 952,690 | 1,566,279 |
| Operating Exp | 6,970,529 | 6,704,996 | 1,906,715 | 2,846,035 |
| Capital Outlay | 550,254 | 640,020 | 266,673 | - |
| Other Outgo | 31,280 | 31,280 | - | - |
| | 40,648,866 | 40,464,195 | 15,159,826 | 16,771,407 |
| | | | | |
| NET INCOME (LOSS) | \$ 2,030,911 | \$ 1,891,010 | \$ 2,741,243 | \$ (1,371,782) |



PROFIT & LOSS (YTD)

| | Actual YTD | Prior YTD | | |
|-------------------------|---------------|----------------|--------------|----------|
| Description | Nov 2020 | Nov 2019 | \$ Change | % Change |
| REVENUES | | | | |
| LCFF Revenues | \$ 12,366,026 | 12,004,408 | \$ 361,618 | 3.01% |
| Federal Revenues | 1,926,653 | 521,412 | 1,405,241 | 269.51% |
| State Revenues | 518,341 | 410,931 | 107,410 | 26.14% |
| Local Revenues | 3,090,049 | 2,462,875 | 627,174 | 25.47% |
| Total Revenues | 17,901,069 | 15,399,626 | 2,501,443 | 16.24% |
| | | | | |
| EXPENDITURES | | | | |
| Certificated Salaries | 6,096,539 | 6,350,248 | (253,709) | -4.00% |
| Classified Salaries | 1,584,311 | 1,715,351 | (131,040) | -7.64% |
| Employee Benefits | 4,352,897 | 4,293,494 | 59,403 | 1.38% |
| Books & Supplies | 952,690 | 1,566,279 | (613,589) | -39.17% |
| Services and Operations | 1,906,715 | 2,846,035 | (939,320) | -33.00% |
| Capital Outlay | 266,673 | - | 266,673 | N/A |
| Total Expenditures | 15,159,826 | 16,771,407 | (1,611,582) | -9.61% |
| | | | | |
| NET INCOME (LOSS) | \$ 2,741,243 | \$ (1,371,782) | \$ 4,113,025 | -299.83% |
| · | | • | | |

- Significant Difference is in Federal Revenues. LLMF was received for the largest portion and all upfront.
- Local Revenues are primarily FMV Adjustment of Investment Activities with the OPEB Investments accounting for over 62% of this local revenue.
- Local Revenues affected by closing of Campus. No ASB, no tuition.
- As Stock Market fluctuates, Local Revenue will fluctuate.



P & L - CONTINUED

Revenue

- Federal Revenue does not come in till year end. Learning Loss Mitigation Fund received in September will significantly help future Cash Flow.
- 5% of Total LCFF Revenue coming in for July and August. 9% starts coming in September. Based on prior year P-2 numbers.

• Expenses

• Expenses are normal for this period.



BUDGET COMPARISON (YTD)

| | Actual | | 1 | st Interim | |
|-------------------------|--------|------------|--------|------------|---------|
| Description | | Nov 2020 | Budget | | % Used |
| REVENUES | | | | | |
| LCFF Revenues | \$ | 12,366,026 | \$ | 34,623,203 | 35.72% |
| Federal Revenues | | 1,926,653 | | 3,371,523 | 57.14% |
| State Revenues | | 518,341 | | 1,560,958 | 33.21% |
| Local Revenues | | 3,090,049 | | 2,799,521 | 110.38% |
| Total Revenues | | 17,901,069 | | 42,355,205 | 42.26% |
| | | | | | |
| EXPENDITURES | | | | | |
| Certificated Salaries | | 6,096,539 | | 15,401,651 | 39.58% |
| Classified Salaries | | 1,584,311 | | 4,000,585 | 39.60% |
| Employee Benefits | | 4,352,897 | | 11,220,304 | 38.79% |
| Books & Supplies | | 952,690 | | 2,465,359 | 38.64% |
| Services and Operations | | 1,906,715 | | 6,704,996 | 28.44% |
| Capital Outlay | | 266,673 | | 640,020 | 41.67% |
| Other Outgo | | - | | 31,280 | 0.00% |
| Total Expenditures | | 15,159,826 | | 40,464,195 | 37.46% |
| _ | | | | | |
| NET INCOME (LOSS) | \$ | 2,741,243 | \$ | 1,891,010 | 144.96% |
| , , | | | | | |



BUDGET ANALYSIS - CONTINUED

- Budget updated as of 12/2/2020 to reflect the everchanging State Budget.
- Revenue
 - In Line with Projections at 1st Interim Budget Report.
- Expenses
 - In Line with Projections at 1st Interim Budget Report.



OTHER MATTERS

• 1st Interim was submitted on 12/02/2020 to LAUSD.



El Camino Real Charter High School Parent Company Balance Sheet End of Oct 2020

| Financial Row | 2020 | 2019 | \$ Variance | % Variance |
|--|----------------------|-----------------------|------------------|------------|
| ASSETS | | | | |
| Current Assets | | | | |
| Bank | | | | |
| 9120-100 - ECR Petty Cash | \$0.00 | (\$194.75) | \$194.75 | -100.00% |
| 9121-1287 - CNB Checking - Fundraising #1287 | \$87.95 | \$0.00 | \$87.95 | 0.00% |
| 9121-1295 - CNB Checking - LAUSD Account #1295 | \$402,407.13 | \$0.00 | \$402,407.13 | 0.00% |
| 9121-1309 - CNB Checking - PPP Account #1309 | \$3,815,700.00 | \$0.00 | \$3,815,700.00 | 0.00% |
| 9121-1761 - CNB Checking - General Account #1761 | \$6,934,391.55 | \$4,200,765.01 | \$2,733,626.54 | 65.07% |
| 9121-1796 - CNB Checking - A/P Account #1796 | \$439,636.37 | \$1,186,530.50 | (\$746,894.13) | -62.95% |
| 9122-1826 - CNB Checking - ASB Trust #1826 | \$325,563.10 | \$210,224.08 | \$115,339.02 | 54.86% |
| 9124-2717 - ECRCHS : CNB ZBA account | (\$23,687.78) | (\$37,171.22) | \$13,483.44 | -36.27% |
| 9126-2745 - Hanmi Money Market #2745 | \$0.00 | \$341.77 | (\$341.77) | -100.00% |
| 9135-3344 - Cetera Investments #3344 | \$1,725,879.14 | \$0.00 | \$1,725,879.14 | 0.00% |
| 9135-3922 - Royal Alliance Investment #3922 | \$0.00 | \$217,274.78 | (\$217,274.78) | -100.00% |
| 9135-4925 - Cetera OPEB Investments #4925 | \$225,781.86 | \$0.00 | \$225,781.86 | 0.00% |
| Total Bank | \$13,845,759.32 | \$5,777,770.17 | \$8,067,989.15 | 139.64% |
| Accounts Receivable | | | | |
| 9200 - Accounts Receivable | | | | |
| 9200 - Accounts Receivable | \$13,000.00 | \$116,119.75 | (\$103,119.75) | -88.80% |
| 9211 - AR - Title I | \$57,828.00 | \$0.00 | \$57,828.00 | 0.00% |
| 9212 - AR - Title II | \$19,724.00 | \$0.00 | \$19,724.00 | 0.00% |
| 9213 - AR - Title III | \$2,760.00 | \$0.00 | \$2,760.00 | 0.00% |
| 9214 - AR - Title IV | \$13,418.00 | \$0.00 | \$13,418.00 | 0.00% |
| 9219 - AR - Special Ed (Fed) | \$0.00 | \$0.00 | \$0.00 | 0.00% |
| 9226 - AR- Child Nutrition (Federal) | \$67,956.30 | \$87,176.28 | (\$19,219.98) | -22.05% |
| 9230 - AR - State Aid | \$1,535,130.00 | \$1,679,430.00 | (\$144,300.00) | -8.59% |
| 9232 - AR - Property Taxes | \$0.00 | \$0.00 | \$0.00 | 0.00% |
| 9233 - AR - Lottery | \$10,350.82 | \$169,886.67 | (\$159,535.85) | -93.91% |
| 9239 - AR - Special Education | \$0.03 | \$0.02 | \$0.01 | 50.00% |
| 9246 - AR - Child Nutrition (State) | \$5,676.06 | \$9,323.23 | (\$3,647.17) | -39.12% |
| 9249 - AR - Other State Grants | \$0.00 | (\$0.03) | \$0.03 | -100.00% |
| 9251 - AR - Gen Purpose prior yr adjustment (Due from Distri | | \$44,315.00 | (\$44,315.00) | -100.00% |
| 9253 - AR - AR1 | \$0.00 | \$0.00 | \$0.00 | 0.00% |
| 9260 - AR - Misc | \$18,264.44 | \$0.00 | \$18,264.44 | 0.00% |
| Total - 9200 - Accounts Receivable | \$1,744,107.65 | \$2,106,250.92 | (\$362,143.27) | -17.19% |
| Total Accounts Receivable | \$1,744,107.65 | \$2,106,250.92 | (\$362,143.27) | -17.19% |
| Other Current Asset | AF 044 757 07 | ^ 7 444 440 07 | (40,000,000,00) | 00.000 |
| 9150 - Investments | \$5,044,757.07 | \$7,114,440.07 | (\$2,069,683.00) | -29.09% |
| 9151 - OPEB Investments | \$15,006,626.12 | \$0.00 | \$15,006,626.12 | 0.00% |
| 9152 - Other Investments | \$750,000.00 | \$0.00 | \$750,000.00 | 0.00% |
| 9330 - PrePaid Expenses | \$380,195.12 | \$539,489.08 | (\$159,293.96) | -29.53% |
| Undeposited Funds | \$7,127.00 | \$393,656.19 | (\$386,529.19) | -98.19% |
| Total Other Current Asset | \$21,188,705.31 | \$8,047,585.34 | \$13,141,119.97 | 163.29% |
| Total Current Assets | \$36,778,572.28 | \$15,931,606.43 | \$20,846,965.85 | 130.85% |
| Fixed Assets | #0.040.000.00 | 00 040 000 00 | #0.00 | 0.000/ |
| 9410 - Land | \$2,019,963.89 | \$2,019,963.89 | \$0.00 | 0.00% |
| 9420 - Land Improvements | \$168,345.25 | \$168,345.25 | \$0.00 | 0.00% |
| 9425 - Accumulated Depreciation - Land Improvements | (\$162,492.07) | (\$161,684.73) | (\$807.34) | 0.50% |
| 9430 - Buildings | \$3,559,839.36 | \$3,559,839.36 | \$0.00 | 0.00% |
| 9431 - Fixed Asset - Building Improvements | \$139,467.91 | \$139,467.91 | \$0.00 | 0.00% |
| 9435 - Accumulated Depreciation-Buildings | (\$343,738.20) | (\$284,897.92) | (\$58,840.28) | 20.65% |
| 9436 - Accumulated Depreciation - Building Improvements | (\$120,872.18) | (\$97,627.98) | (\$23,244.20) | 23.81% |
| 9440 - Equipment | \$1,691,746.68 | \$1,691,746.68 | \$0.00 | 0.00% |
| 9445 - Accumulated Depreciation-Equipment | (\$1,282,619.74) | (\$1,173,690.98) | (\$108,928.76) | 9.28% |
| 9460 - Fixed Asset - Leasehold Improvements | \$1,478,554.00 | \$1,478,554.00 | \$0.00 | 0.00% |

El Camino Real Charter High School Parent Company Balance Sheet End of Oct 2020

| Financial Row | 2020 | 2019 | \$ Variance | % Variance |
|---|-----------------------------------|-----------------------------------|---|-----------------------------|
| 9465 - Accumulated Depreciation - Leaseholds | (\$218,237.78) | (\$168,952.66) | (\$49,285.12) | 29.17% |
| Total Fixed Assets | \$6,929,957.12 | \$7,171,062.82 | (\$241,105.70) | -3.36% |
| Total ASSETS | \$43,708,529.40 | \$23,102,669.25 | \$20,605,860.15 | 89.19% |
| LIABILITIES & EQUITY | . , , | . , , | | |
| Current Liabilities | | | | |
| Accounts Payable | | | | |
| 9500 - Accounts Payable | | | | |
| 9500 - Accounts Payable | \$188,028.36 | \$339,957.87 | (\$151,929.51) | -44.69% |
| 9502 - AP - District Oversight Fee | \$0.00 | \$0.01 | (\$0.01) | -100.00% |
| 9503 - AP - Special Education | \$0.00 | \$0.02 | (\$0.02) | -100.00% |
| 9516 - AP - Payable to County (prior yr adj) | \$0.00 | \$9,910.00 | (\$9,910.00) | -100.00% |
| Total - 9500 - Accounts Payable | \$188,028.36 | \$349,867.90 | (\$161,839.54) | -46.26% |
| 9504 - AMEX - Accounts Payable | \$10,852.28 | (\$1,370.72) | • | -891.72% |
| Total Accounts Payable | \$198,880.64 | \$348,497.18 | (\$149,616.54) | -42.93% |
| Credit Card | ψ130,000.0 - | ψ0-τ0,-τ31.10 | (ψ1+3,010.3+) | -42.33 /0 |
| 9515-1013 - American Express-Hussey (1013) | \$0.00 | \$0.00 | \$0.00 | 0.00% |
| 9515-1039 - American Express - Darby | \$320.00 | \$78,221.41 | (\$77,901.41) | -99.59% |
| 9515-1047 - American Express - Barby | | \$0.00 | , | 0.00% |
| Total Credit Card | (\$39,367.29) | | (\$39,367.29) (\$447.368.70) | -149.92% |
| | (\$39,047.29) | \$78,221.41 | (\$117,268.70) | -149.92% |
| Other Current Liability | Ф770 404 00 | #4 004 046 00 | (* E4E 400 00) | 44.400/ |
| 9501 - Accrued Accounts Payable | \$779,194.90 | \$1,324,316.99 | (\$545,122.09) | -41.16% |
| 9530 - Garnishment/Lien Payable | \$785.91 | (\$3,985.61) | \$4,771.52 | -119.72% |
| 9546 - Payroll Liability - SUI | \$0.00 | \$0.00 | \$0.00 | 0.00% |
| 9550 - Retirement Liability - PERS | \$0.00 | (\$4,318.11) | \$4,318.11 | -100.00% |
| 9552 - Sales Tax Payable CA | \$4.04 | \$0.00 | \$4.04 | 0.00% |
| 9555 - Retirement Liability - STRS | \$0.00 | (\$126.46) | \$126.46 | -100.00% |
| 9558 - Retirement Liability - PARS | \$24,246.56 | \$3,676.12 | \$20,570.44 | 559.57% |
| 9570 - Wages Payable | (\$1,985.91) | (\$900.00) | (\$1,085.91) | 120.66% |
| 9573 - Accrued Salaries | \$19,592.98 | \$10,228.43 | \$9,364.55 | 91.55% |
| 9574 - Accrued Payroll Taxes | (\$4,215.25) | \$0.00 | (\$4,215.25) | 0.00% |
| 9580 - 403B Payable | \$2,340.00 | \$62,047.00 | (\$59,707.00) | -96.23% |
| 9585 - Other Payroll Liabilities | \$44,118.96 | \$46,211.48 | (\$2,092.52) | -4.53% |
| 9589 - OPEB Current Liability | \$261,053.47 | \$0.00 | \$261,053.47 | 0.00% |
| 9590 - Due to Grantor Governments | (\$49,112.90) | \$0.00 | (\$49,112.90) | 0.00% |
| 9620 - Due to Student Groups/Other Agencies | | | | |
| 9621 - Due to (From) School 1 | \$324,027.29 | \$237,807.35 | \$86,219.94 | 36.26% |
| Total - 9620 - Due to Student Groups/Other Agencies | \$324,027.29 | \$237,807.35 | \$86,219.94 | 36.26% |
| 9650 - Deferred Revenue | \$69,500.00 | \$569,204.00 | (\$499,704.00) | -87.79% |
| 9651 - Deposit | \$90,586.00 | \$0.00 | \$90,586.00 | 0.00% |
| Refunds Payable | (\$948.00) | \$0.00 | (\$948.00) | 0.00% |
| Total Other Current Liability | \$1,559,188.05 | \$2,244,161.19 | (\$684,973.14) | -30.52% |
| Total Current Liabilities | \$1,719,021.40 | \$2,670,879.78 | (\$951,858.38) | -35.64% |
| Long Term Liabilities | | | , | |
| 9664 - OPEB Liability | \$31,082,952.00 | \$12,469,889.55 | \$18,613,062.45 | 149.26% |
| 9665 - Compensated Absences Payable | \$193,596.42 | \$0.00 | \$193,596.42 | 0.00% |
| 9669 - Other general Long Term Debt | \$3,815,700.00 | \$0.00 | \$3,815,700.00 | 0.00% |
| Total Long Term Liabilities | \$35,092,248.42 | \$12,469,889.55 | \$22,622,358.87 | 181.42% |
| Equity | ***,***=,= *** ** | , ·-, ···, ··· | , | |
| Equity | | | | |
| 9760 - Fund Balance | \$7,722,661.77 | \$8,239,617.06 | (\$516,955.29) | -6.27% |
| Total - Equity | \$7,722,661.77 | \$8,239,617.06 | (\$516,955.29) | -6.27% |
| Retained Earnings | (\$1,809,527.76) | \$3,649.72 | (\$1,813,177.48) | -49,679.91% |
| Net Income | \$984,125.57 | (\$281,366.86) | \$1,265,492.43 | -49,679.91% -449.77% |
| Total Equity | | | | -449.77% - 13.37% |
| Total LIABILITIES & EQUITY | \$6,897,259.58 \$43,708,539,40 | \$7,961,899.92 \$23,102,669.25 | (\$1,064,640.34) \$20,605,860,45 | |
| I DIGI LIADILITIES & EQUIT | \$43,708,529.40 | \$23,102,669.25 | \$20,605,860.15 | 89.19% |

| Financial Row | 20-21 (YTD) | 19-20 (YTD) | \$ Variance | % Variance |
|---|-----------------------------------|-----------------------|---------------------------------|------------|
| Ordinary Income/Expense | | | | |
| Income | | | | |
| 8000 - Revenue | | | | |
| 8010 - Principal Apportionment | | | | |
| 8011 - Charter Schools General Purpose Entitlement - State Aid | \$6,311,090.00 | \$6,904,324.00 | (\$593,234.00) | -8.59% |
| 8012 - Education Protection Account Entitlement | \$1,905,009.00 | \$1,594,169.00 | \$310,840.00 | 19.50% |
| 8019 - State Aid - Prior Years | \$0.00 | (\$3,541.00) | \$3,541.00 | -100.00% |
| 8096 - Charter Schools in Lieu of Property Taxes | \$4,149,926.97 | \$3,509,456.00 | \$640,470.97 | 18.25% |
| Total - 8010 - Principal Apportionment | \$12,366,025.97 | \$12,004,408.00 | \$361,617.97 | 3.01% |
| 8100 - Federal Revenue | | | | |
| 8181 - Special Education - Entitlement | \$294,087.00 | \$281,857.33 | \$12,229.67 | 4.34% |
| 8220 - Child Nutrition Programs | \$94,485.58 | \$99,550.62 | (\$5,065.04) | -5.09% |
| 8290 - Every Student Succeeds Act | | | | |
| 8291 - Title I | \$33,508.00 | \$85,308.00 | (\$51,800.00) | -60.72% |
| 8292 - Title II | \$0.00 | \$19,103.00 | (\$19,103.00) | -100.00% |
| 8293 - Title III | \$0.00 | \$5,820.00 | (\$5,820.00) | -100.00% |
| 8294 - Title IV | \$6,513.00 | \$5,923.00 | \$590.00 | 9.96% |
| Total - 8290 - Every Student Succeeds Act | \$40,021.00 | \$116,154.00 | (\$76,133.00) | -65.54% |
| 8295 - Federal Learning Loss Funding | \$1,375,560.00 | \$0.00 | \$1,375,560.00 | 0.00% |
| 8296 - Other Federal Revenue | | | | |
| 8296 - Other Federal Revenue | \$76,495.00 | \$0.00 | \$76,495.00 | 0.00% |
| 8299 - All Other Federal Revenue | \$46,004.34 | \$23,850.13 | \$22,154.21 | 92.89% |
| Total - 8296 - Other Federal Revenue | \$122,499.34 | \$23,850.13 | \$98,649.21 | 413.62% |
| Total - 8100 - Federal Revenue | \$1,926,652.92 | \$521,412.08 | \$1,405,240.84 | 269.51% |
| 8300 - Other State Revenues | ψ1,020,002.02 | 402 1, 4 12.00 | ψ·,σσ, Ξ·σ.σ· | 200.0.70 |
| 8520 - Child Nutrition - State | \$5,989.27 | \$27,616.56 | (\$21,627.29) | -78.31% |
| 8560 - State Lottery Revenue | \$0.00 | \$169,886.67 | (\$169,886.67) | -100.00% |
| 8590 - All Other State Revenue | \$512,351.71 | \$213,427.72 | \$298,923.99 | 140.06% |
| Total - 8300 - Other State Revenues | \$518,340.98 | \$410,930.95 | \$107,410.03 | 26.14% |
| 8600 - Other Local Revenue | ψο 10,040.50 | ψ+10,000.00 | ψ107,410.00 | 20.1470 |
| 8631 - Sales | | | | |
| 8631 - Sales | \$0.00 | \$570.61 | (\$570.61) | -100.00% |
| 8634 - Food Service Sales | (\$290.50) | | (\$139,209.43) | -100.00% |
| Total - 8631 - Sales | | | (\$139,780.04) | -100.21% |
| 8660 - Interest | (\$290.50) \$175,161.85 | \$77,994.52 | \$97,167.33 | 124.58% |
| 8662 - Net Increase (Decrease) in the Fair Value of Investments | | | | 292.13% |
| 8677 - Transfers of Apportionments from Districts | \$1,919,625.25 | \$489,535.29 | \$1,430,089.96 | |
| 8690 - Other Local Revenue | \$931,178.00 | \$952,353.65 | (\$21,175.65) | -2.22% |
| 8690 - Other Local Revenue | ¢74 E12 E0 | ¢404.2E7.42 | (#406 042 02) | -84.52% |
| 8699 - All Other Local Revenue | \$74,513.50 | \$481,357.43 | (\$406,843.93) | -114.82% |
| Total - 8690 - Other Local Revenue | (\$10,350.82) | | (\$80,190.94) (\$487,034.87) | -88.36% |
| Total - 8600 - Other Local Revenue | \$64,162.68 | \$551,197.55 | , | |
| 8999 - Uncategorized Revenue | \$3,089,837.28 | \$2,210,570.55 | \$879,266.73 | 39.78% |
| Total - 8000 - Revenue | \$0.00 | \$85.00 | (\$85.00) | -100.00% |
| | \$17,900,857.15 | \$15,147,406.58 | \$2,753,450.57 | 18.18% |
| 8804 - ASB Revenues | \$211.89 | \$252,219.15 | (\$252,007.26) | -99.92% |
| Total - Income | \$17,901,069.04 | \$15,399,625.73 | \$2,501,443.31 | 16.24% |
| Gross Profit | \$17,901,069.04 | \$15,399,625.73 | \$2,501,443.31 | 16.24% |
| Expense | | | | |
| 1000 - Certificated Salaries | | | | |
| 1100 - Teachers Salaries | \$4,970,246.50 | \$5,212,252.80 | (\$242,006.30) | -4.64% |
| 1101 - Teacher - Stipends | \$0.00 | (\$2,967.08) | \$2,967.08 | -100.00% |
| 1190 - Teacher - Custom 5 | \$0.00 | \$255.47 | (\$255.47) | -100.00% |
| 1200 - Certificated Pupil Support Salaries | \$738,629.32 | \$701,698.09 | \$36,931.23 | 5.26% |
| 1300 - Certificated Supervisor & Administrator Salaries | \$387,663.65 | \$439,008.90 | (\$51,345.25) | -11.70% |
| Total - 1000 - Certificated Salaries | \$6,096,539.47 | \$6,350,248.18 | (\$253,708.71) | -4.00% |
| 2000 - Classified Salaries | | | | |
| 2100 - Classified Instructional Aide Salaries | \$364,554.43 | \$409,519.67 | (\$44,965.24) | -10.98% |
| 2200 - Classified Support Salaries | \$562,032.50 | \$602,311.88 | (\$40,279.38) | -6.69% |
| | | | • | |

| Financial Row | 20-21 (YTD) | 19-20 (YTD) | \$ Variance | % Variance |
|---|-------------------------------|----------------------|----------------|------------|
| 2300 - Classified Supervisor & Administrator Salaries | \$284,918.35 | \$297,381.36 | (\$12,463.01) | -4.19% |
| 2400 - Classified Clerical & Office Salaries | \$345,709.20 | \$373,331.18 | (\$27,621.98) | -7.40% |
| 2900 - Classified Other Salaries | \$27,096.63 | \$32,807.18 | (\$5,710.55) | -17.41% |
| Total - 2000 - Classified Salaries | | | , , , | -7.64% |
| | \$1,584,311.11 | \$1,715,351.27 | (\$131,040.16) | -7.0470 |
| 3000 - Employee Benefits | | | | |
| 3100 - STRS | | | | |
| 3101 - State Teachers Retirement System, certificated positions | \$831,366.42 | \$919,675.36 | (\$88,308.94) | -9.60% |
| 3102 - State Teachers Retirement System, classified positions | \$26,344.01 | \$16,332.70 | \$10,011.31 | 61.30% |
| Total - 3100 - STRS | \$857,710.43 | \$936,008.06 | (\$78,297.63) | -8.37% |
| | φυσ <i>τ</i> , <i>τ</i> 10.43 | \$330,000.00 | (ψ10,231.03) | -0.57 /0 |
| 3200 - PERS | | | | |
| 3201 - Public Employees Retirement System, certificated positions | \$16,150.67 | \$16,498.45 | (\$347.78) | -2.11% |
| 3202 - Public Employees Retirement System, classified positions | \$269,339.90 | \$254,816.68 | \$14,523.22 | 5.70% |
| Total - 3200 - PERS | \$285,490.57 | \$271,315.13 | \$14,175.44 | 5.22% |
| 3300 - OASDI-Medicare-Alternative | | • | | |
| 3301 - OASDI/Alternative, certificated positions | \$78,595.50 | \$104,721.07 | (\$26,125.57) | -24.95% |
| 3302 - OASDI/Alternative, certificated positions | . , | \$116,288.38 | | -9.32% |
| | \$105,444.63 | | (\$10,843.75) | |
| Total - 3300 - OASDI-Medicare-Alternative | \$184,040.13 | \$221,009.45 | (\$36,969.32) | -16.73% |
| 3400 - Health & Welfare Benefits | | | | |
| 3400 - Health & Welfare Benefits | \$0.00 | \$13,019.58 | (\$13,019.58) | -100.00% |
| 3401 - Health & Welfare Benefits - Certificated Positions | \$1,180,548.63 | \$1,268,217.75 | (\$87,669.12) | -6.91% |
| 3402 - Health and Welfare Benefits - Classified Positions | \$411,682.50 | \$281,750.48 | \$129,932.02 | 46.12% |
| | | | . , | |
| Total - 3400 - Health & Welfare Benefits | \$1,592,231.13 | \$1,562,987.81 | \$29,243.32 | 1.87% |
| 3500 - Unemployment Insurance | | | | |
| 3501 - State Unemploy. Insurance - Certificated Positions | \$5,198.24 | \$24.27 | \$5,173.97 | 21,318.38% |
| 3502 - State Unemploy, Insurance - Classified Positions | \$1,381.81 | \$581.20 | \$800.61 | 137.75% |
| Total - 3500 - Unemployment Insurance | \$6,580.05 | \$605.47 | \$5,974.58 | 986.77% |
| 3600 - Workers Comp Insurance | Ψο,σσσ.σσ | 4000 111 | φο,στ 1.σσ | 000.1170 |
| • | #40 505 00 | # 444,000,04 | (004.007.04) | 50.040/ |
| 3601 - Worker's Comp Insurance - Certificated Positions | \$49,535.60 | \$114,232.94 | (\$64,697.34) | -56.64% |
| 3602 - Worker's Comp Insurance - Classified Positions | \$16,246.85 | \$0.00 | \$16,246.85 | 0.00% |
| Total - 3600 - Workers Comp Insurance | \$65,782.45 | \$114,232.94 | (\$48,450.49) | -42.41% |
| 3700 - Retiree Benefits | | | | |
| 3701 - OPEB, Allocated, Certificated Positions | \$1,073,873.70 | \$912,900.26 | \$160,973.44 | 17.63% |
| 3702 - OPEB, Allocated, Classified Positions | \$275,366.30 | \$245,818.72 | \$29,547.58 | 12.02% |
| | | | | |
| Total - 3700 - Retiree Benefits | \$1,349,240.00 | \$1,158,718.98 | \$190,521.02 | 16.44% |
| 3900 - Other Employee Benefits | | | | |
| 3901 - Other Benefits - Certificated Positions | \$7,230.00 | \$25,029.06 | (\$17,799.06) | -71.11% |
| 3902 - Other Benefits - Classified Positions | \$4,592.17 | \$3,586.95 | \$1,005.22 | 28.02% |
| Total - 3900 - Other Employee Benefits | \$11,822.17 | \$28,616.01 | (\$16,793.84) | -58.69% |
| Total - 3000 - Employee Benefits | \$4,352,896.93 | \$4,293,493.85 | \$59,403.08 | 1.38% |
| 4000 - Books & Supplies | Ψ-1,002,000.00 | Ψ+,200,400.00 | ψ00,400.00 | 1.0070 |
| | 0.400.047.00 | 0000 044 40 | (0.450,000,00) | 00 500/ |
| 4100 - Approved Textbooks & Core Curricula Materials | \$103,917.80 | \$263,311.46 | (\$159,393.66) | -60.53% |
| 4200 - Books & Other Reference Materials | \$39,528.46 | \$66,207.69 | (\$26,679.23) | -40.30% |
| 4300 - Materials & Supplies | | | | |
| 4300 - Materials & Supplies | \$16,500.38 | \$1,053.69 | \$15,446.69 | 1,465.96% |
| 4325 - Instructional Materials & Supplies | \$100,589.24 | \$124,761.75 | (\$24,172.51) | -19.37% |
| 4330 - Office Supplies | | \$55,297.85 | (\$38,862.78) | -70.28% |
| • • | \$16,435.07 | | , , | |
| 4345 - Non Instructional Student Materials & Supplies | \$93,143.40 | \$322,358.33 | (\$229,214.93) | -71.11% |
| Total - 4300 - Materials & Supplies | \$226,668.09 | \$503,471.62 | (\$276,803.53) | -54.98% |
| 4400 - Noncapitalized Equipment | \$526,290.86 | \$412,286.28 | \$114,004.58 | 27.65% |
| 4700 - Food | | | | |
| 4710 - Student Food Services | \$56,284.65 | \$321,001.97 | (\$264,717.32) | -82.47% |
| Total - 4700 - Food | | \$321,001.97 | (\$264,717.32) | -82.47% |
| | \$56,284.65 | | | |
| Total - 4000 - Books & Supplies | \$952,689.86 | \$1,566,279.02 | (\$613,589.16) | -39.17% |
| 5000 - Services & Other Operating Expenses | | | | |
| 5000 - Services & Other Operating Expenses | \$17,686.61 | \$23,216.60 | (\$5,529.99) | -23.82% |
| 5100 - Subagreement for Services | \$223,023.39 | \$0.00 | \$223,023.39 | 0.00% |
| 5200 - Travel & Conferences | \$5,852.69 | \$25,912.45 | (\$20,059.76) | -77.41% |
| 5300 - Dues & Memberships | \$91,473.59 | \$222,024.27 | (\$130,550.68) | -58.80% |
| 0000 - Daes a Mellineislihs | φσ1,473.39 | ψ ∠∠∠,∪∠4.∠ / | (φ130,330.00) | -30.00% |

| Financial Row | 20-21 (YTD) | 19-20 (YTD) | \$ Variance | % Variance |
|--|-----------------|------------------|------------------|------------|
| 5400 - Insurance | \$169,583.03 | \$168,834.30 | \$748.73 | 0.44% |
| 5500 - Operations & Housekeeping | | | | |
| 5500 - Operations & Housekeeping | \$52,175.82 | \$67,526.15 | (\$15,350.33) | -22.73% |
| 5520 - Security | \$0.00 | \$158,964.10 | (\$158,964.10) | -100.00% |
| Total - 5500 - Operations & Housekeeping | \$52,175.82 | \$226,490.25 | (\$174,314.43) | -76.96% |
| 5600 - Rentals, Leases, & Repairs | | | | |
| 5605 - Equipment Leases | \$30,671.35 | \$294,953.79 | (\$264,282.44) | -89.60% |
| 5610 - Rent | \$926.81 | \$6,137.36 | (\$5,210.55) | -84.90% |
| 5616 - Repairs and Maintenance - Computers | \$6,727.47 | \$991.83 | \$5,735.64 | 578.29% |
| 5631 - Other Rentals, Leases and Repairs 1 | \$837.04 | \$6,622.25 | (\$5,785.21) | -87.36% |
| Total - 5600 - Rentals, Leases, & Repairs | \$39,162.67 | \$308,705.23 | (\$269,542.56) | -87.31% |
| 5800 - Other Services & Operating Expenses | | | , | |
| 5800 - Other Services & Operating Expenses | \$14,608.50 | \$15,430.00 | (\$821.50) | -5.32% |
| 5808 - Investment Fees | \$117,337.16 | \$0.00 | \$117,337.16 | 0.00% |
| 5809 - Banking Fees | \$13,376.55 | \$114,189.87 | (\$100,813.32) | -88.29% |
| 5812 - Business Services | \$0.00 | \$17,364.17 | (\$17,364.17) | -100.00% |
| 5815 - Consultants - Instructional | \$353,556.23 | \$386,553.21 | (\$32,996.98) | -8.54% |
| 5820 - Consultants - Non Instructional - Custom 1 | \$215,212.75 | \$210,229.09 | \$4,983.66 | 2.37% |
| 5824 - District Oversight Fees | \$115,623.30 | \$425,542.25 | (\$309,918.95) | -72.83% |
| 5830 - Field Trips Expenses | \$930.06 | \$143,991.15 | (\$143,061.09) | -99.35% |
| 5833 - Fines and Penalties | \$22.00 | \$2,063.82 | (\$2,041.82) | -98.93% |
| 5840 - Onboarding Fees | \$64.00 | \$0.00 | \$64.00 | 0.00% |
| 5845 - Legal Fees | \$96,262.87 | \$89,120.11 | \$7,142.76 | 8.01% |
| 5848 - Licenses and Other Fees | \$2,186.97 | \$56,580.06 | (\$54,393.09) | -96.13% |
| 5851 - Marketing and Student Recruiting | \$19,970.00 | \$11,500.00 | \$8,470.00 | 73.65% |
| 5857 - Payroll Fees | \$25,545.36 | \$29,242.77 | (\$3,697.41) | -12.64% |
| 5872 - Special Education Encroachment | \$209,267.00 | \$175,854.86 | \$33,412.14 | 19.00% |
| 5884 - Substitutes | \$54,023.69 | \$113,114.18 | (\$59,090.49) | -52.24% |
| 5899 - Miscellaneous Operating Expenses | \$0.00 | \$138.00 | (\$138.00) | -100.00% |
| Total - 5800 - Other Services & Operating Expenses | \$1,237,986.44 | \$1,790,913.54 | (\$552,927.10) | -30.87% |
| 5900 - Communications | \$69,771.17 | \$79,938.28 | (\$10,167.11) | -12.72% |
| Total - 5000 - Services & Other Operating Expenses | \$1,906,715.41 | \$2,846,034.92 | (\$939,319.51) | -33.00% |
| 6000 - Capital Outlay | | | , | |
| 6900 - Depreciation | \$266,672.85 | \$0.00 | \$266,672.85 | 0.00% |
| Total - 6000 - Capital Outlay | \$266,672.85 | \$0.00 | \$266,672.85 | 0.00% |
| Total - Expense | \$15,159,825.63 | \$16,771,407.24 | (\$1,611,581.61) | -9.61% |
| Net Ordinary Income | \$2,741,243.41 | (\$1,371,781.51) | , | -299.83% |
| Net Income | \$2,741,243.41 | (\$1,371,781.51) | \$4,113,024.92 | -299.83% |

| Financial Row | 20-21 (YTD) | 1st Interim | % Variance |
|--|------------------------------------|------------------------------------|----------------|
| Ordinary Income/Expense | | | |
| Income | | | |
| 8000 - Revenue | | | |
| 8010 - Principal Apportionment | 40.044.000.00 | 4. | 00.0404 |
| 8011 - Charter Schools General Purpose Entitlement - State Aid | \$6,311,090.00 | \$17,130,078.00 | 36.84% |
| 8012 - Education Protection Account | \$1,905,009.00 | \$7,620,035.00 | 25.00% |
| 8019 - State Aid - Prior Years | \$0.00 | \$0.00 | N/A |
| 8096 - Charter Schools in Lieu of Property Taxes | \$4,149,926.97 | \$9,873,090.00 | 42.03% |
| Total - 8010 - Principal Apportionment | \$12,366,025.97 | \$34,623,203.00 | 35.72% |
| 8100 - Federal Revenue 8181 - Special Education - Entitlement | ¢204.007.00 | 0.00 | NI/A |
| • | \$294,087.00 | \$0.00 | N/A |
| 8220 - Child Nutrition Programs | \$94,485.58 | \$236,113.00 | 40.02% |
| Total - 8100 - Federal Revenue | \$388,572.58 | \$236,113.00 | 164.57% |
| 8290 - Every Student Succeeds Act | ¢22 F00 00 | #205 255 00 | 0.470/ |
| 8291 - Title I 8292 - Title II | \$33,508.00 | \$365,355.00 | 9.17% |
| | \$0.00 | \$74,517.00 | 0.00% |
| 8293 - Title III | \$0.00 | \$7,665.00 | 0.00% |
| 8294 - Title IV | \$6,513.00 | \$27,386.00 | 23.78% |
| 8290 - ESSER (CARES) | \$0.00 | \$305,978.00 | 0.00% |
| 8290 - GEER (CARES) | \$0.00 | \$151,344.00 | 0.00% |
| Total - 8290 - Every Student Succeeds Act | \$40,021.00 | \$932,245.00 | 4.29% |
| 8295 - CR (CARES) | \$1,375,560.00 | \$1,375,560.00 | 100.00% |
| 8296 - Other Federal Revenue | Φ 7 0 405 00 | #700 007 00 | 40.000 |
| 8296 - Other Federal Revenue | \$76,495.00 | \$700,207.00 | 10.92% |
| 8299 - All Other Federal Revenue | \$46,004.34 | \$127,398.00 | 36.11% |
| Total - 8296 - Other Federal Revenue | \$122,499.34 | \$827,605.00 | 14.80% |
| Total - 8100 - Federal Revenue | \$1,926,652.92 | \$3,371,523.00 | 57.14% |
| 8300 - Other State Revenues | #F 000 07 | 047.004.00 | 00.000 |
| 8520 - Child Nutrition - State | \$5,989.27 | \$17,624.00 | 33.98% |
| 8550 - Mandated Cost Reimbursement | \$0.00 | \$158,222.00 | 0.00% |
| 8560 - State Lottery | \$0.00 | \$661,669.00 | 0.00% |
| 8590 - All Other State Revenue | \$512,351.71 | \$723,443.00 | 70.82% |
| Total - 8300 - Other State Revenues | \$518,340.98 | \$1,560,958.00 | 33.21% |
| 8600 - Other Local Revenue | | | |
| 8631 - Sales | #0.00 | 0405 574 00 | 0.000 |
| 8631 - Sales | \$0.00 | \$125,571.00 | 0.00% |
| 8634 - Food Service Sales | (\$290.50) | \$71,644.00 | -0.41% |
| Total - 8631 - Sales | (\$290.50) | \$197,215.00 | -0.15% |
| 8660 - Interest | \$175,161.85 | \$185,000.00 | 94.68% |
| 8662 - Net Increase (Decrease) in the Fair Value of Investments | \$1,919,625.25 | \$0.00 | N/A |
| 8677 - Transfers of Apportionments from Districts | \$931,178.00 | \$2,217,091.00 | 42.00% |
| 8690 - Other Local Revenue | ¢74 Г40 Г0 | # CO 000 00 | 400 400/ |
| 8690 - Other Local Revenue | \$74,513.50 | \$62,000.00 | 120.18% |
| 8699 - All Other Local Revenue | (\$10,350.82) | \$138,000.00 | -7.50% |
| Total - 8690 - Other Local Revenue | \$64,162.68 | \$200,000.00 | 32.08% |
| Total - 8600 - Other Local Revenue | \$3,089,837.28 | \$2,799,306.00 | 110.38% |
| Total - 8000 - Revenue | \$17,900,857.15 \$211.80 | \$42,354,990.00 \$215.00 | 42.26 % |
| 8804 - ASB Revenues | \$211.89 | \$215.00 | 98.55% |
| 8930 - Other Sources | \$0.00 \$17,004,069,04 | \$10,000.00 | 0.00% |
| Total - Income | \$17,901,069.04 \$17,001,069.04 | \$42,365,205.00 \$42,365,205.00 | 42.25% |
| Gross Profit | \$17,901,069.04 | \$42,365,205.00 | 42.25% |
| Expense 1000 - Certificated Salaries | | | |

| Financial Row | 20-21 (YTD) | 1st Interim | % Variance |
|---|------------------------|--|----------------|
| 1100 - Teachers Salaries | \$4,970,246.50 | \$12,840,241.00 | 38.71% |
| 1200 - Certificated Pupil Support Salaries | \$738,629.32 | \$1,579,386.00 | 46.77% |
| 1300 - Certificated Supervisor & Administrator Salaries | \$387,663.65 | \$931,060.00 | 41.64% |
| 1900 - Other Certificated Salaries | \$0.00 | \$50,964.00 | 0.00% |
| Total - 1000 - Certificated Salaries | \$6,096,539.47 | \$15,401,651.00 | 39.58% |
| 2000 - Classified Salaries | , -,, | , ,, , ,, ,, | N/A |
| 2100 - Classified Instructional Aide Salaries | \$364,554.43 | \$962,499.00 | 37.88% |
| 2200 - Classified Support Salaries | \$562,032.50 | \$1,396,932.00 | 40.23% |
| 2300 - Classified Supervisor & Administrator Salaries | \$284,918.35 | \$692,498.00 | 41.14% |
| 2400 - Classified Clerical & Office Salaries | \$345,709.20 | \$877,406.00 | 39.40% |
| 2900 - Classified Other Salaries | \$27,096.63 | \$71,250.00 | 38.03% |
| Total - 2000 - Classified Salaries | \$1,584,311.11 | \$4,000,585.00 | 39.60% |
| 3000 - Employee Benefits | * 1,00 1,011111 | , ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | N/A |
| 3100 - STRS | | | N/A |
| 3101 - State Teachers Retirement System, certificated positions | \$831,366.42 | \$2,458,513.00 | 33.82% |
| 3102 - State Teachers Retirement System, classified positions | \$26,344.01 | \$64,830.00 | 40.64% |
| Total - 3100 - STRS | \$857,710.43 | \$2,523,343.00 | 33.99% |
| 3200 - PERS | 4001,110110 | + 2,020,010.00 | N/A |
| 3201 - Public Employees Retirement System, certificated positions | \$16,150.67 | \$47,233.00 | 34.19% |
| 3202 - Public Employees Retirement System, classified positions | \$269,339.90 | \$686,769.00 | 39.22% |
| Total - 3200 - PERS | \$285,490.57 | \$734,002.00 | 38.90% |
| 3300 - OASDI-Medicare-Alternative | 4200 , 100101 | ψ. σ. i,σσ <u>2</u> .σσ | N/A |
| 3301 - OASDI/Alternative, certificated positions | \$78,595.50 | \$218,228.00 | 36.02% |
| 3302 - OASDI/Alternative, classified positions | \$105,444.63 | \$248,281.00 | 42.47% |
| Total - 3300 - OASDI-Medicare-Alternative | \$184,040.13 | \$466,509.00 | 39.45% |
| 3400 - Health & Welfare Benefits | \$101,010110 | ψ 100,000.00 | N/A |
| 3400 - Health & Welfare Benefits | \$0.00 | \$0.00 | N/A |
| 3401 - Health & Welfare Benefits - Certificated Positions | \$1,180,548.63 | \$2,991,995.00 | 39.46% |
| 3402 - Health and Welfare Benefits - Classified Positions | \$411,682.50 | \$977,596.00 | 42.11% |
| Total - 3400 - Health & Welfare Benefits | \$1,592,231.13 | \$3,969,591.00 | 40.11% |
| 3500 - Unemployment Insurance | ¥ 1,002,20 1110 | ψο,σοσ,σοπισσ | N/A |
| 3501 - State Unemploy. Insurance - Certificated Positions | \$5,198.24 | \$8,275.00 | 62.82% |
| 3502 - State Unemploy. Insurance - Classified Positions | \$1,381.81 | \$1,965.00 | 70.32% |
| Total - 3500 - Unemployment Insurance | \$6,580.05 | \$10,240.00 | 64.26% |
| 3600 - Workers Comp Insurance | ψ0,000.00 | ψ10,2-10.00 | N/A |
| 3601 - Worker's Comp Insurance - Certificated Positions | \$49,535.60 | \$188,454.00 | 26.29% |
| 3602 - Worker's Comp Insurance - Classified Positions | \$16,246.85 | \$49,252.00 | 32.99% |
| Total - 3600 - Workers Comp Insurance | \$65,782.45 | \$237,706.00 | 27.67% |
| 3700 - Retiree Benefits | 400,702.70 | 4201,1 00.00 | N/A |
| 3701 - OPEB, Allocated, Certificated Positions | \$1,073,873.70 | \$2,598,387.00 | 41.33% |
| 3702 - OPEB, Allocated, Classified Positions | \$275,366.30 | \$663,315.00 | 41.51% |
| Total - 3700 - Retiree Benefits | \$1,349,240.00 | \$3,261,702.00 | 41.37% |
| 3900 - Other Employee Benefits | ψ1,040, 2 40.00 | ψο,201,702.00 | N/A |
| 3901 - Other Benefits - Certificated Positions | \$7,230.00 | \$3,540.00 | 204.24% |
| 3902 - Other Benefits - Classified Positions | \$4,592.17 | \$13,671.00 | 33.59% |
| Total - 3900 - Other Employee Benefits | \$11,822.17 | \$17,211.00 | 68.69% |
| Total - 3000 - Employee Benefits | \$4,352,896.93 | \$11,220,304.00 | 38.79% |
| 4000 - Books & Supplies | Ψ-,002,000.00 | Ψ11,220,004.00 | N/A |
| 4100 - Approved Textbooks & Core Curricula Materials | \$103,917.80 | \$146,428.00 | 70.97% |
| 4200 - Books & Other Reference Materials | \$39,528.46 | \$84,566.00 | 46.74% |
| 4300 - Materials & Supplies | ψυυ,υΖυ.40 | ΨΟΨ,ΟΟΟ.ΟΟ | 40.7470 N/A |
| 4300 - Materials & Supplies | \$16,500.38 | \$14,592.00 | 113.08% |
| 4325 - Instructional Materials & Supplies | \$100,589.24 | \$279,540.00 | 35.98% |
| 7020 - Instituctional Materials & Supplies | ψ100,308.24 | ΨΔ13,340.00 | 33.3070 |

| 4345 - Non Instructional Student Materials & Supplies \$93 Total - 4300 - Materials & Supplies \$226 4400 - Noncapitalized Equipment \$526 4700 - Food \$56 Total - 4700 - Food \$56 Total - 4000 - Books & Supplies \$952 5000 - Services & Other Operating Expenses \$17 5100 - Subagreements for Services \$223 5200 - Travel & Conferences \$5 5300 - Dues & Memberships \$91 5400 - Insurance \$169 5500 - Operations & Housekeeping \$52 5520 - Security \$52 Total - 5500 - Operations & Housekeeping \$52 5600 - Rentals, Leases, & Repairs \$52 | ,143.40 \$57 ,668.09 \$98 ,290.86 \$1,08 ,284.65 \$20 ,689.86 \$2,46 ,686.61 \$,023.39 \$34 ,852.69 \$2 ,473.59 \$58 ,583.03 \$28 ,175.82 \$77 \$0.00 \$23 ,175.82 \$1,00 | 46,232.00 28,300.00 53,315.00 58,886.00 70,187.00 30,000.00 00,187.00 96,306.00 | 20.04% 16.21% 23.84% 48.57% N/A 28.14% 38.64% N/A 101.07% 64.41% 20.68% 16.53% 65.50% N/A 6.77% 0.00% 5.22% N/A |
|--|---|--|--|
| Total - 4300 - Materials & Supplies \$226 4400 - Noncapitalized Equipment \$526 4700 - Food \$56 Total - 4700 - Food \$56 Total - 4000 - Books & Supplies \$952 5000 - Services & Other Operating Expenses \$17 5100 - Subagreements for Services \$223 5200 - Travel & Conferences \$5 5300 - Dues & Memberships \$91 5400 - Insurance \$169 5500 - Operations & Housekeeping \$52 5520 - Security \$52 Total - 5500 - Operations & Housekeeping \$52 5600 - Rentals, Leases, & Repairs \$52 | ,668.09 \$98, ,290.86 \$1,08 \$20.86 \$2,46 \$2,46 \$2,46 \$2,46 \$2,46 \$2,46 \$2,46 \$2,46 \$2,46 \$2,46 \$2,46 \$2,46 \$2,46 \$2,46 \$2,46 \$2,473.59 \$55,583.03 \$25,175.82 \$77,50.00 \$23,175.82 \$1,00 \$24,671.35 \$45 | 50,719.00 83,646.00 00,000.00 00,000.00 65,359.00 17,500.00 46,232.00 28,300.00 53,315.00 58,886.00 70,187.00 30,000.00 00,187.00 96,306.00 | 23.84% 48.57% N/A 28.14% 38.64% N/A 101.07% 64.41% 20.68% 16.53% 65.50% N/A 6.77% 0.00% 5.22% N/A |
| Total - 4300 - Materials & Supplies \$226 4400 - Noncapitalized Equipment \$526 4700 - Food \$56 Total - 4700 - Food \$56 Total - 4000 - Books & Supplies \$952 5000 - Services & Other Operating Expenses \$17 5100 - Subagreements for Services \$223 5200 - Travel & Conferences \$5 5300 - Dues & Memberships \$91 5400 - Insurance \$169 5500 - Operations & Housekeeping \$52 5520 - Security \$52 Total - 5500 - Operations & Housekeeping \$52 5600 - Rentals, Leases, & Repairs \$52 | ,668.09 \$98, ,290.86 \$1,08 \$20.86 \$2,46 \$2,46 \$2,46 \$2,46 \$2,46 \$2,46 \$2,46 \$2,46 \$2,46 \$2,46 \$2,46 \$2,46 \$2,46 \$2,46 \$2,46 \$2,473.59 \$55,583.03 \$25,175.82 \$77,50.00 \$23,175.82 \$1,00 \$24,671.35 \$45 | 50,719.00 83,646.00 00,000.00 00,000.00 65,359.00 17,500.00 46,232.00 28,300.00 53,315.00 58,886.00 70,187.00 30,000.00 00,187.00 96,306.00 | 48.57% N/A 28.14% 28.14% 38.64% N/A 101.07% 64.41% 20.68% 16.53% 65.50% N/A 6.77% 0.00% 5.22% N/A |
| 4700 - Food \$56 Total - 4700 - Food \$56 Total - 4000 - Books & Supplies \$952 5000 - Services & Other Operating Expenses \$17 5000 - Services & Other Operating Expenses \$223 5000 - Subagreements for Services \$223 5200 - Travel & Conferences \$5 5300 - Dues & Memberships \$91 5400 - Insurance \$169 5500 - Operations & Housekeeping \$52 5520 - Security Total - 5500 - Operations & Housekeeping \$52 5600 - Rentals, Leases, & Repairs | ,284.65 \$20 ,284.65 \$20 ,689.86 \$2,46 ,686.61 \$1,023.39 \$34 ,852.69 \$2 ,473.59 \$55 ,583.03 \$25 ,175.82 \$77 \$0.00 \$23 ,175.82 \$1,00 | 00,000.00 00,000.00 65,359.00 17,500.00 46,232.00 28,300.00 53,315.00 58,886.00 70,187.00 30,000.00 00,187.00 96,306.00 | N/A 28.14% 28.14% 38.64% N/A 101.07% 64.41% 20.68% 16.53% 65.50% N/A 6.77% 0.00% 5.22% N/A |
| 4710 - Student Food Services \$56 Total - 4700 - Food \$56 Total - 4000 - Books & Supplies \$952 5000 - Services & Other Operating Expenses \$17 5100 - Subagreements for Services \$223 5200 - Travel & Conferences \$5 5300 - Dues & Memberships \$91 5400 - Insurance \$169 5500 - Operations & Housekeeping \$52 5520 - Security \$52 Total - 5500 - Operations & Housekeeping \$52 5600 - Rentals, Leases, & Repairs \$56 | ,284.65 \$2(,689.86 \$2,46 ,686.61 \$1,023.39 \$34,852.69 \$2,473.59 \$55,583.03 \$25 ,175.82 \$77,\$0.00 \$23,175.82 \$1,00 | 00,000.00 65,359.00 17,500.00 46,232.00 28,300.00 53,315.00 58,886.00 70,187.00 30,000.00 00,187.00 96,306.00 | 28.14% 28.14% 38.64% N/A 101.07% 64.41% 20.68% 16.53% 65.50% N/A 6.77% 0.00% 5.22% N/A |
| Total - 4700 - Food \$56 Total - 4000 - Books & Supplies \$952 5000 - Services & Other Operating Expenses \$17 5100 - Subagreements for Services \$223 5200 - Travel & Conferences \$5 5300 - Dues & Memberships \$91 5400 - Insurance \$169 5500 - Operations & Housekeeping \$52 5500 - Security \$52 Total - 5500 - Operations & Housekeeping \$52 5600 - Rentals, Leases, & Repairs \$56 | ,284.65 \$2(,689.86 \$2,46 ,686.61 \$1,023.39 \$34,852.69 \$2,473.59 \$55,583.03 \$25 ,175.82 \$77,\$0.00 \$23,175.82 \$1,00 | 00,000.00 65,359.00 17,500.00 46,232.00 28,300.00 53,315.00 58,886.00 70,187.00 30,000.00 00,187.00 96,306.00 | 28.14% 38.64% N/A 101.07% 64.41% 20.68% 16.53% 65.50% N/A 6.77% 0.00% 5.22% N/A |
| Total - 4000 - Books & Supplies \$952 5000 - Services & Other Operating Expenses \$17 5000 - Services & Other Operating Expenses \$17 5100 - Subagreements for Services \$223 5200 - Travel & Conferences \$5 5300 - Dues & Memberships \$91 5400 - Insurance \$169 5500 - Operations & Housekeeping \$52 5500 - Security \$52 Total - 5500 - Operations & Housekeeping \$52 5600 - Rentals, Leases, & Repairs \$52 | ,689.86 \$2,46 ,686.61 \$1 ,023.39 \$34 ,852.69 \$2 ,473.59 \$55 ,583.03 \$25 ,175.82 \$77 \$0.00 \$23 ,175.82 \$1,00 | 65,359.00 17,500.00 46,232.00 28,300.00 53,315.00 58,886.00 70,187.00 30,000.00 00,187.00 96,306.00 | 38.64% N/A 101.07% 64.41% 20.68% 16.53% 65.50% N/A 6.77% 0.00% 5.22% N/A |
| 5000 - Services & Other Operating Expenses 5000 - Services & Other Operating Expenses \$17 5100 - Subagreements for Services \$223 5200 - Travel & Conferences \$5 5300 - Dues & Memberships \$91 5400 - Insurance \$169 5500 - Operations & Housekeeping \$52 5520 - Security Total - 5500 - Operations & Housekeeping \$52 5600 - Rentals, Leases, & Repairs | ,686.61 \$1,023.39 \$34,852.69 \$2,473.59 \$55,583.03 \$25,175.82 \$77,\$0.00 \$23,175.82 \$1,00 | 17,500.00 46,232.00 28,300.00 53,315.00 58,886.00 70,187.00 30,000.00 00,187.00 96,306.00 | N/A 101.07% 64.41% 20.68% 16.53% 65.50% N/A 6.77% 0.00% 5.22% N/A |
| 5000 - Services & Other Operating Expenses \$17 5100 - Subagreements for Services \$223 5200 - Travel & Conferences \$5 5300 - Dues & Memberships \$91 5400 - Insurance \$169 5500 - Operations & Housekeeping \$52 5520 - Security \$52 Total - 5500 - Operations & Housekeeping \$52 5600 - Rentals, Leases, & Repairs \$52 | ,023.39 \$34 ,852.69 \$2 ,473.59 \$55 ,583.03 \$25 ,175.82 \$77 \$0.00 \$23 ,175.82 \$1,00 | 46,232.00 28,300.00 53,315.00 58,886.00 70,187.00 30,000.00 00,187.00 96,306.00 | 101.07% 64.41% 20.68% 16.53% 65.50% N/A 6.77% 0.00% 5.22% N/A |
| 5100 - Subagreements for Services \$223 5200 - Travel & Conferences \$5 5300 - Dues & Memberships \$91 5400 - Insurance \$169 5500 - Operations & Housekeeping \$52 5520 - Security \$52 Total - 5500 - Operations & Housekeeping \$52 5600 - Rentals, Leases, & Repairs \$52 | ,023.39 \$34 ,852.69 \$2 ,473.59 \$55 ,583.03 \$25 ,175.82 \$77 \$0.00 \$23 ,175.82 \$1,00 | 46,232.00 28,300.00 53,315.00 58,886.00 70,187.00 30,000.00 00,187.00 96,306.00 | 64.41% 20.68% 16.53% 65.50% N/A 6.77% 0.00% 5.22% N/A |
| 5200 - Travel & Conferences \$5 5300 - Dues & Memberships \$91 5400 - Insurance \$169 5500 - Operations & Housekeeping \$52 5520 - Security \$52 Total - 5500 - Operations & Housekeeping \$52 5600 - Rentals, Leases, & Repairs \$52 | ,852.69 \$2 ,473.59 \$55 ,583.03 \$25 ,175.82 \$77 \$0.00 \$23 ,175.82 \$1,00 | 28,300.00 53,315.00 58,886.00 70,187.00 30,000.00 00,187.00 96,306.00 | 20.68% 16.53% 65.50% N/A 6.77% 0.00% 5.22% N/A |
| 5300 - Dues & Memberships \$91 5400 - Insurance \$169 5500 - Operations & Housekeeping 5500 - Operations & Housekeeping \$52 5520 - Security Total - 5500 - Operations & Housekeeping \$52 5600 - Rentals, Leases, & Repairs | ,473.59 \$55 ,583.03 \$25 ,175.82 \$77 \$0.00 \$23 ,175.82 \$1,00 ,671.35 \$45 | 53,315.00 58,886.00 70,187.00 30,000.00 00,187.00 96,306.00 | 16.53% 65.50% N/A 6.77% 0.00% 5.22% N/A |
| 5400 - Insurance \$169 5500 - Operations & Housekeeping 5500 - Operations & Housekeeping \$52 5520 - Security Total - 5500 - Operations & Housekeeping \$52 5600 - Rentals, Leases, & Repairs | ,583.03 \$25 ,175.82 \$77 \$0.00 \$23 ,175.82 \$1,00 ,671.35 \$45 | 58,886.00 70,187.00 30,000.00 00,187.00 96,306.00 | 65.50% N/A 6.77% 0.00% 5.22% N/A |
| 5500 - Operations & Housekeeping 5500 - Operations & Housekeeping \$52 5520 - Security Total - 5500 - Operations & Housekeeping \$52 5600 - Rentals, Leases, & Repairs | ,175.82 \$77 \$0.00 \$23 , 175.82 \$1,00 ,671.35 \$48 | 70,187.00 30,000.00 00,187.00 96,306.00 | N/A 6.77% 0.00% 5.22% N/A |
| 5500 - Operations & Housekeeping \$52 5520 - Security Total - 5500 - Operations & Housekeeping \$52 5600 - Rentals, Leases, & Repairs | \$0.00 \$23 ,175.82 \$1,00 ,671.35 \$49 | 30,000.00 00,187.00 96,306.00 | 6.77% 0.00% 5.22% N/A |
| 5500 - Operations & Housekeeping \$52 5520 - Security Total - 5500 - Operations & Housekeeping \$52 5600 - Rentals, Leases, & Repairs | \$0.00 \$23 ,175.82 \$1,00 ,671.35 \$49 | 30,000.00 00,187.00 96,306.00 | 0.00% 5.22% N/A |
| Total - 5500 - Operations & Housekeeping \$52 5600 - Rentals, Leases, & Repairs | , 175.82 \$1,00 ,671.35 \$49 | 00,187.00 96,306.00 | 5.22% N/A |
| 5600 - Rentals, Leases, & Repairs | ,671.35 \$49 | 96,306.00 | N/A |
| 5600 - Rentals, Leases, & Repairs | ,671.35 \$49 | 96,306.00 | |
| | | | |
| | \$026.81 \$4 | | 6.18% |
| ··· | ψ 10.0 <u>-</u> 0.0 ψ | 11,021.00 | 8.41% |
| | | | 100.29% |
| | • | \$7,094.00 | 11.80% |
| Total - 5600 - Rentals, Leases, & Repairs \$39. | ,162.67 \$52 | 21,129.00 | 7.51% |
| 5800 - Other Services & Operating Expenses | , , - | , | N/A |
| | ,608.50 \$1 | 14,480.00 | 100.89% |
| · • · · · · · · · · · · · · · · · · · · | | 41,200.00 | 48.65% |
| | | 32,000.00 | 41.80% |
| | | 29,954.00 | 31.29% |
| | | 64,250.00 | 38.14% |
| | | 35,096.00 | 34.50% |
| | | 31,238.00 | 0.71% |
| 5833 - Fines and Penalties | | \$2,500.00 | 0.88% |
| 5840 - Onboarding Fees | | 56,000.00 | 0.11% |
| | | 06,688.00 | 31.39% |
| | | 47,974.00 | 4.56% |
| | · | 30,000.00 | 66.57% |
| | | 80,232.00 | 31.84% |
| · · · | | 49,907.00 | 32.20% |
| | | 81,278.00 | 29.80% |
| 5899 - Miscellaneous Operating Expenses | \$0.00 | \$0.00 | N/A |
| | | 02,797.00 | 32.55% |
| | | 76,650.00 | 39.50% |
| | | 04,996.00 | 28.44% |
| 6000 - Capital Outlay | , - , - | , | N/A |
| · | ,672.85 \$64 | 40,020.00 | 41.67% |
| | | 40,020.00 | 41.67% |
| 7000 - Other | , | , | N/A |
| 7438 - Interest Expense | \$0.00 \$3 | 31,280.00 | 0.00% |
| Total - 7000 - Other | | 31,280.00 | 0.00% |
| Total - Expense \$15,159 | | 64,195.00 | 37.46% |
| | | | 144.20% |
| | | 01,010.00 | 144.20% |

| Financial Row | 2020 | 2019 |
|---------------------------------|------------------|-------------------|
| Operating Activities | | |
| Net Income | \$2,741,243.41 | (\$1,371,781.51) |
| Adjustments to Net Income | | |
| Accounts Receivable | \$1,050,353.32 | (\$1,544,040.49) |
| Other Current Asset | (\$1,680,947.55) | (\$6,773,208.51) |
| Accounts Payable | \$64,801.38 | \$1,722,097.85 |
| Sales Tax Payable | \$327.42 | \$0.00 |
| Other Current Liabilities | (\$1,196,283.45) | \$1,992,328.66 |
| Total Adjustments to Net Income | (\$1,761,748.88) | (\$4,602,822.49) |
| Total Operating Activities | \$979,494.53 | (\$5,974,604.00) |
| Investing Activities | | |
| Fixed Asset | \$231,172.85 | (\$5,537,400.51) |
| Total Investing Activities | \$231,172.85 | (\$5,537,400.51) |
| Financing Activities | | |
| Long Term Liabilities | \$5,164,940.00 | \$12,225,285.84 |
| Other Equity | \$0.00 | \$17,064,262.57 |
| Total Financing Activities | \$5,164,940.00 | \$29,289,548.41 |
| Net Change in Cash for Period | \$6,375,607.38 | \$17,777,543.90 |
| Cash at Beginning of Period | \$7,267,010.15 | (\$12,114,409.53) |
| Cash at End of Period | \$13,642,617.53 | \$5,663,134.37 |