El Camino Real Charter High School



FINANCIAL REPORT AS OF: OCTOBER 31, 2020

PROVIDED BY: ICON School Management



BALANCE SHEET

	Actual	Prior		
Description	Oct 2020	Oct 2019	\$ Change	% Change
ASSETS		3 00 2 0 2 2	T STATE OF THE STA	,
Current Assets				
Cash	\$ 13,852,886	\$ 6,171,426	\$ 7,681,460	124.47%
Investments	20,801,383	7,114,440	13,686,943	192.38%
Accounts Receivable	1,744,108	2,106,251	(362,143)	-17.19%
Prepaid Expenditures (Expenses)	380,195	539,489	(159,294)	-29.53%
Total Current Assets	36,778,572	15,931,606	20,846,966	130.85%
Fixed Assets, Net of Depreciation	6,929,957	7,171,063	(241,106)	-3.36%
Total Assets	\$ 43,708,529	\$ 23,102,669	\$ 20,605,860	89.19%
LIABILITIES & NET ASSETS				
Current Liabilities				
Accounts Payables	\$ 198,881	\$ 348,497	\$ (149,617)	-42.93%
Accrued Liabilities	1,098,997	1,753,179	(654,181)	-37.31%
Deferred Revenue	69,500	569,204	(499,704)	-87.79%
Total Current Liabilities	1,367,378	2,670,880	(1,303,502)	-48.80%
Long-Term Debt	35,092,248	12,469,890	22,622,359	181.42%
Total Liabilities	36,459,626	15,140,769	21,318,857	140.80%
Net Assets				
Restricted	-	-	-	N/A
Unrestricted	7,248,903	7,961,900	(712,997)	-8.96%
Total Net Assets	7,248,903	7,961,900	(712,997)	-8.96%
Total Liabilities & Net Assets	\$ 43,708,529	\$ 23,102,669	\$ 20,605,860	89.19%
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- Cash has increased due to PPP Funding and LLMF Funding as well as classification of MMA of Investments
- Reclassification of Assets No longer Net OPEB Liability.
 Investment Part is separated and is now an Asset
- Reclassification of LTD No longer NET OPEB Liability.
 OPEB Liability is separated from Investments
- LT-Debt Increased due to PPP Funding and Compensated Absences



CASH FLOW

Description	0.42020	0.42010
Description OPERATING A CERTIFIED	Oct 2020	Oct 2019
OPERATING ACTIVITIES		
Net Income	\$984,125.57	(\$281,366.86)
Total Adjustments to Reconcile Net Income		
to Net Cash provided by operations	\$493,696.77	(\$5,429,548.86)
Net Cash provided by Operating Activities	1,477,822.34	(5,710,915.72)
INVESTING ACTIVITIES		
Net Cash provided (used) by Investing Activities	\$213,338.28	(\$5,537,400.51)
FINANCING ACTIVITIES		
Net Cash provided by Financing Activities	\$4,895,092.00	\$29,534,152.12
NET CASH INCREASE (DECREASE) FOR PERIOD	6,586,252.62	18,285,835.89
CASH, BEGINNING	\$7,266,633.70	(\$12,114,409.53)
CASH, ENDING	\$ 13,852,886.32	\$ 6,171,426.36

- School received PPP Funding to help with Future Cash Deferrals of 35.91%
- School received FMV
 Adjustment in OPEB Liability
 causing Financing Activity to
 increase as well as PPP
 Funding which is considered
 LT-Debt.
- School received LLMF of \$1,375,560



CASH ANALYSIS

• Days of Cash on Hand: 142 (Recommended: 120)

	Oct 2020	Sep 2020	Jun 2020	Oct 2019
Fundraising #1287	\$ 87.95	\$ 87.95	\$ -	\$ -
LAUSD Account #1295	402,407.13	548,910.95	-	-
PPP Account #1309	3,815,700.00	3,815,700.00	-	-
General Account #1761	6,934,391.55	4,927,253.99	5,537,876.22	4,200,765.01
A/P Account #1796	439,636.37	226,025.76	36,229.48	1,186,530.50
ASB Trust #1826	325,563.10	317,745.06	164,872.41	210,224.08
CNB ZBA Account	(23,687.78)	(24,640.41)	(21,958.45)	(37,171.22)
Hanmi MMA #2745	-	-	-	341.77
Cetera MMA #3344	1,725,879.14	1,525,886.27	1,273,928.00	-
Royal Alliance MMA #3922	-	-	-	217,274.78
Cetera OPEB MMA #4925	225,781.86	231,755.06	230,858.53	-
Petty Cash	-	-	-	(194.75)
Undeposited Funds	7,127.00	2,770.00	335.00	393,656.19
Total Checking/Savings/CDs	13,852,886.32	11,571,494.63	7,222,141.19	6,171,426.36
Less -				
5% Reserve	(1,805,134.00)			
Total Cash Available	\$ 12,047,752.32	\$ 11,571,494.63	\$ 7,222,141.19	\$ 6,171,426.36



INVESTMENT ANALYSIS (OCT. 31)

- Charter School Investment Account
 - \$750,000 used to purchase 2 annuities
 - YTD Investment Revenue: \$34,672.25
 - YTD Investment Fees: \$7,809.07
 - YTD FMV Adjustment: (\$26,945.51)
- Charter School OPEB Investment Account
 - YTD Investment Revenue: \$111,887.11
 - YTD Investment Fees: \$108,550.95
 - YTD FMV Adjustment: \$408,861.12



PROFIT & LOSS (SUMMARY)

	Working Budget 20-21	1st Interim Budget	2nd Interim Budget	YTD 2020-21	PYTD 2019-20
REVENUES	Baagot 20 21	Baagot	Buagot	2020 21	2010 20
LCFF	\$ 34,623,203	\$ -	\$ -	\$ 10,041,048	\$ 9,656,510
Federal	3,455,377	-	-	1,837,227	426,740
State	3,626,197	-	-	1,257,732	1,168,830
Local	975,000	-	-	591,426	1,046,166
	42,679,777	-	-	13,727,433	12,298,246
EXPENSES					
Salaries					
and benefits	30,492,305	-	-	9,721,347	9,357,162
Student					
supplies	2,604,498	-	-	885,714	1,137,099
Operating Exp	6,970,529	-	-	1,922,908	2,085,352
Capital Outlay	550,254	-	-	213,338	-
Other Outgo	31,280	-	-	-	-
	40,648,866	-	-	12,743,308	12,579,613
NET INCOME (LOSS)	\$ 2,030,911	\$ -	\$ -	\$ 984,125	\$ (281,367)



PROFIT & LOSS (YTD)

	Actual YTD	ctual YTD Prior YTD		
Description	Oct 2020	Oct 2019	\$ Change	% Change
REVENUES				
LCFF Revenues	\$ 10,041,048	9,656,510	\$ 384,538	3.98%
Federal Revenues	1,837,227	426,740	1,410,487	330.53%
State Revenues	1,257,732	1,168,830	88,901	7.61%
Local Revenues	591,426	1,046,166	(454,740)	-43.47%
Total Revenues	13,727,433	12,298,246	1,429,187	11.62%
EXPENDITURES				
Certificated Salaries	4,889,419	5,107,630	(218,211)	-4.27%
Classified Salaries	1,230,949	1,361,531	(130,581)	-9.59%
Employee Benefits	3,600,979	2,888,001	712,978	24.69%
Books & Supplies	885,714	1,137,099	(251,385)	-22.11%
Services and Operations	1,922,908	2,085,352	(162,444)	-7.79%
Capital Outlay	213,338	-	213,338	N/A
Total Expenditures	12,743,308	12,579,613	163,695	1.30%
_				
NET INCOME (LOSS)	\$ 984,125	\$ (281,367)	\$ 1,265,492	-449.77%

- Significant Difference is in Federal Revenues. LLMF was received for the larges portion and all upfront.
- Local Revenues are primarily FMV Adjustment of Investment Activities with the OPEB Investments accounting for over 75% of this local revenue.
- Local Revenues affected by closing of Campus. No ASB, no tuition.
- As Stock Market fluctuates, Local Revenue will fluctuate.



P & L - CONTINUED

Revenue

- Federal Revenue does not come in till year end. Learning Loss Mitigation Fund received in September will significantly help future Cash Flow.
- 5% of Total LCFF Revenue coming in for July and August. 9% starts coming in September. Based on prior year P-2 numbers.

• Expenses

• Expenses are normal for this period.



BUDGET COMPARISON (YTD)

	Actual		Working		
Description		Oct 2020		Budget	% Used
REVENUES					
LCFF Revenues	\$	10,041,048	\$	34,623,203	29.00%
Federal Revenues		1,837,227		3,455,377	53.17%
State Revenues		1,257,732		3,626,197	34.68%
Local Revenues		591,426		975,000	60.66%
Total Revenues		13,727,433		42,679,777	32.16%
EXPENDITURES					
Certificated Salaries		4,889,419		15,411,545	31.73%
Classified Salaries		1,230,949		4,045,784	30.43%
Employee Benefits		3,600,979		11,034,976	32.63%
Books & Supplies		885,714		2,604,498	34.01%
Services and Operations		1,922,908		6,970,529	27.59%
Capital Outlay		213,338		550,254	38.77%
Other Outgo		-		31,280	0.00%
Total Expenditures		12,743,308		40,648,866	31.35%
NET INCOME (LOSS)	\$	984,125	\$	2,030,911	48.46%



BUDGET ANALYSIS - CONTINUED

- Budget updated as of 9/14/2020 to reflect the everchanging State Budget.
- Revenue
 - In Line with Projections at Working Budget Report.
- Expenses
 - In Line with Projections at Working Budget Report.



OTHER MATTERS

- Cycle 3 of CARES Funding Reporting due date of 11/18/2020.
- 1st Interim due 11/23/2020 to School. Provide them a week to review and update and submit to LAUSD on 11/30/2020.



El Camino Real Charter High School Parent Company Balance Sheet End of Oct 2020

Financial Row	2020	2019	\$ Variance	% Variance
ASSETS				
Current Assets				
Bank				
9120-100 - ECR Petty Cash	\$0.00	(\$194.75)	\$194.75	-100.00%
9121-1287 - CNB Checking - Fundraising #1287	\$87.95	\$0.00	\$87.95	0.00%
9121-1295 - CNB Checking - LAUSD Account #1295	\$402,407.13	\$0.00	\$402,407.13	0.00%
9121-1309 - CNB Checking - PPP Account #1309	\$3,815,700.00	\$0.00	\$3,815,700.00	0.00%
9121-1761 - CNB Checking - General Account #1761	\$6,934,391.55	\$4,200,765.01	\$2,733,626.54	65.07%
9121-1796 - CNB Checking - A/P Account #1796	\$439,636.37	\$1,186,530.50	(\$746,894.13)	-62.95%
9122-1826 - CNB Checking - ASB Trust #1826	\$325,563.10	\$210,224.08	\$115,339.02	54.86%
9124-2717 - ECRCHS : CNB ZBA account	(\$23,687.78)	(\$37,171.22)	\$13,483.44	-36.27%
9126-2745 - Hanmi Money Market #2745	\$0.00	\$341.77	(\$341.77)	-100.00%
9135-3344 - Cetera Investments #3344	\$1,725,879.14	\$0.00	\$1,725,879.14	0.00%
9135-3922 - Royal Alliance Investment #3922	\$0.00	\$217,274.78	(\$217,274.78)	-100.00%
9135-4925 - Cetera OPEB Investments #4925	\$225,781.86	\$0.00	\$225,781.86	0.00%
Total Bank	\$13,845,759.32	\$5,777,770.17	\$8,067,989.15	139.64%
Accounts Receivable				
9200 - Accounts Receivable				
9200 - Accounts Receivable	\$13,000.00	\$116,119.75	(\$103,119.75)	-88.80%
9211 - AR - Title I	\$57,828.00	\$0.00	\$57,828.00	0.00%
9212 - AR - Title II	\$19,724.00	\$0.00	\$19,724.00	0.00%
9213 - AR - Title III	\$2,760.00	\$0.00	\$2,760.00	0.00%
9214 - AR - Title IV	\$13,418.00	\$0.00	\$13,418.00	0.00%
9219 - AR - Special Ed (Fed)	\$0.00	\$0.00	\$0.00	0.00%
9226 - AR- Child Nutrition (Federal)	\$67,956.30	\$87,176.28	(\$19,219.98)	-22.05%
9230 - AR - State Aid	\$1,535,130.00	\$1,679,430.00	(\$144,300.00)	-8.59%
9232 - AR - Property Taxes	\$0.00	\$0.00	\$0.00	0.00%
9233 - AR - Lottery	\$10,350.82	\$169,886.67	(\$159,535.85)	-93.91%
9239 - AR - Special Education	\$0.03	\$0.02	\$0.01	50.00%
9246 - AR - Child Nutrition (State)	\$5,676.06	\$9,323.23	(\$3,647.17)	-39.12%
9249 - AR - Other State Grants	\$0.00	(\$0.03)	\$0.03	-100.00%
9251 - AR - Gen Purpose prior yr adjustment (Due from Distri		\$44,315.00	(\$44,315.00)	-100.00%
9253 - AR - AR1	\$0.00	\$0.00	\$0.00	0.00%
9260 - AR - Misc	\$18,264.44	\$0.00	\$18,264.44	0.00%
Total - 9200 - Accounts Receivable	\$1,744,107.65	\$2,106,250.92	(\$362,143.27)	-17.19%
Total Accounts Receivable	\$1,744,107.65	\$2,106,250.92	(\$362,143.27)	-17.19%
Other Current Asset	AF 044 757 07	^ 7 444 440 07	(40,000,000,00)	00.000
9150 - Investments	\$5,044,757.07	\$7,114,440.07	(\$2,069,683.00)	-29.09%
9151 - OPEB Investments	\$15,006,626.12	\$0.00	\$15,006,626.12	0.00%
9152 - Other Investments	\$750,000.00	\$0.00	\$750,000.00	0.00%
9330 - PrePaid Expenses	\$380,195.12	\$539,489.08	(\$159,293.96)	-29.53%
Undeposited Funds	\$7,127.00	\$393,656.19	(\$386,529.19)	-98.19%
Total Other Current Asset	\$21,188,705.31	\$8,047,585.34	\$13,141,119.97	163.29%
Total Current Assets	\$36,778,572.28	\$15,931,606.43	\$20,846,965.85	130.85%
Fixed Assets	#0.040.000.00	00 040 000 00	#0.00	0.000/
9410 - Land	\$2,019,963.89	\$2,019,963.89	\$0.00	0.00%
9420 - Land Improvements	\$168,345.25	\$168,345.25	\$0.00	0.00%
9425 - Accumulated Depreciation - Land Improvements	(\$162,492.07)	(\$161,684.73)	(\$807.34)	0.50%
9430 - Buildings	\$3,559,839.36	\$3,559,839.36	\$0.00	0.00%
9431 - Fixed Asset - Building Improvements	\$139,467.91	\$139,467.91	\$0.00	0.00%
9435 - Accumulated Depreciation-Buildings	(\$343,738.20)	(\$284,897.92)	(\$58,840.28)	20.65%
9436 - Accumulated Depreciation - Building Improvements	(\$120,872.18)	(\$97,627.98)	(\$23,244.20)	23.81%
9440 - Equipment	\$1,691,746.68	\$1,691,746.68	\$0.00	0.00%
9445 - Accumulated Depreciation-Equipment	(\$1,282,619.74)	(\$1,173,690.98)	(\$108,928.76)	9.28%
9460 - Fixed Asset - Leasehold Improvements	\$1,478,554.00	\$1,478,554.00	\$0.00	0.00%

El Camino Real Charter High School Parent Company Balance Sheet End of Oct 2020

Financial Row	2020	2019	\$ Variance	% Variance
9465 - Accumulated Depreciation - Leaseholds	(\$218,237.78)	(\$168,952.66)	(\$49,285.12)	29.17%
Total Fixed Assets	\$6,929,957.12	\$7,171,062.82	(\$241,105.70)	-3.36%
Total ASSETS	\$43,708,529.40	\$23,102,669.25	\$20,605,860.15	89.19%
LIABILITIES & EQUITY	. , ,	. , ,		
Current Liabilities				
Accounts Payable				
9500 - Accounts Payable				
9500 - Accounts Payable	\$188,028.36	\$339,957.87	(\$151,929.51)	-44.69%
9502 - AP - District Oversight Fee	\$0.00	\$0.01	(\$0.01)	-100.00%
9503 - AP - Special Education	\$0.00	\$0.02	(\$0.02)	-100.00%
9516 - AP - Payable to County (prior yr adj)	\$0.00	\$9,910.00	(\$9,910.00)	-100.00%
Total - 9500 - Accounts Payable	\$188,028.36	\$349,867.90	(\$161,839.54)	-46.26%
9504 - AMEX - Accounts Payable	\$10,852.28	(\$1,370.72)	• • • • • • • • • • • • • • • • • • • •	-891.72%
Total Accounts Payable	\$198,880.64	\$348,497.18	(\$149,616.54)	-42.93%
Credit Card	ψ130,000.0 -	ψ0-τ0,-τ31.10	(ψ1+3,010.5+)	-42.5570
9515-1013 - American Express-Hussey (1013)	\$0.00	\$0.00	\$0.00	0.00%
9515-1039 - American Express - Darby	\$320.00	\$78,221.41	(\$77,901.41)	-99.59%
9515-1047 - American Express - Barby		\$0.00	,	0.00%
Total Credit Card	(\$39,367.29)		(\$39,367.29)	-149.92%
	(\$39,047.29)	\$78,221.41	(\$117,268.70)	-149.92%
Other Current Liability	Ф770 404 00	#4 004 046 00	(* E4E 400 00)	44.400/
9501 - Accrued Accounts Payable	\$779,194.90	\$1,324,316.99	(\$545,122.09)	-41.16%
9530 - Garnishment/Lien Payable	\$785.91	(\$3,985.61)	\$4,771.52	-119.72%
9546 - Payroll Liability - SUI	\$0.00	\$0.00	\$0.00	0.00%
9550 - Retirement Liability - PERS	\$0.00	(\$4,318.11)	\$4,318.11	-100.00%
9552 - Sales Tax Payable CA	\$4.04	\$0.00	\$4.04	0.00%
9555 - Retirement Liability - STRS	\$0.00	(\$126.46)	\$126.46	-100.00%
9558 - Retirement Liability - PARS	\$24,246.56	\$3,676.12	\$20,570.44	559.57%
9570 - Wages Payable	(\$1,985.91)	(\$900.00)	(\$1,085.91)	120.66%
9573 - Accrued Salaries	\$19,592.98	\$10,228.43	\$9,364.55	91.55%
9574 - Accrued Payroll Taxes	(\$4,215.25)	\$0.00	(\$4,215.25)	0.00%
9580 - 403B Payable	\$2,340.00	\$62,047.00	(\$59,707.00)	-96.23%
9585 - Other Payroll Liabilities	\$44,118.96	\$46,211.48	(\$2,092.52)	-4.53%
9589 - OPEB Current Liability	\$261,053.47	\$0.00	\$261,053.47	0.00%
9590 - Due to Grantor Governments	(\$49,112.90)	\$0.00	(\$49,112.90)	0.00%
9620 - Due to Student Groups/Other Agencies				
9621 - Due to (From) School 1	\$324,027.29	\$237,807.35	\$86,219.94	36.26%
Total - 9620 - Due to Student Groups/Other Agencies	\$324,027.29	\$237,807.35	\$86,219.94	36.26%
9650 - Deferred Revenue	\$69,500.00	\$569,204.00	(\$499,704.00)	-87.79%
9651 - Deposit	\$90,586.00	\$0.00	\$90,586.00	0.00%
Refunds Payable	(\$948.00)	\$0.00	(\$948.00)	0.00%
Total Other Current Liability	\$1,559,188.05	\$2,244,161.19	(\$684,973.14)	-30.52%
Total Current Liabilities	\$1,719,021.40	\$2,670,879.78	(\$951,858.38)	-35.64%
Long Term Liabilities			,	
9664 - OPEB Liability	\$31,082,952.00	\$12,469,889.55	\$18,613,062.45	149.26%
9665 - Compensated Absences Payable	\$193,596.42	\$0.00	\$193,596.42	0.00%
9669 - Other general Long Term Debt	\$3,815,700.00	\$0.00	\$3,815,700.00	0.00%
Total Long Term Liabilities	\$35,092,248.42	\$12,469,889.55	\$22,622,358.87	181.42%
Equity	***,***=,= *** **	, ,,	,	
Equity				
9760 - Fund Balance	\$7,722,661.77	\$8,239,617.06	(\$516,955.29)	-6.27%
Total - Equity	\$7,722,661.77	\$8,239,617.06	(\$516,955.29)	-6.27%
Retained Earnings	(\$1,809,527.76)	\$3,649.72	(\$1,813,177.48)	-49,679.91%
Net Income	\$984,125.57	(\$281,366.86)	\$1,265,492.43	-49,679.91% -449.77%
Total Equity				-449.77% - 13.37%
Total LIABILITIES & EQUITY	\$6,897,259.58 \$43,708,539,40	\$7,961,899.92 \$23,102,669.25	(\$1,064,640.34) \$20,605,860,45	
I DIGI LIADILITIES & EQUIT	\$43,708,529.40	\$23,102,669.25	\$20,605,860.15	89.19%

Financial Row	2020	2019	\$ Variance	% Variance
Ordinary Income/Expense	2020	2013	y variance	/u variance
Income				
8000 - Revenue				
8010 - Principal Apportionment				
8011 - Charter Schools General Purpose Entitlement - State Aid	\$4,775,960.00	\$5,224,894.00	(\$448,934.00)	-8.59%
8012 - Education Protection Account Entitlement	\$1,905,009.00	\$1,594,169.00	\$310,840.00	19.50%
8019 - State Aid - Prior Years	\$0.00	(\$3,541.00)	\$3,541.00	-100.00%
8096 - Charter Schools in Lieu of Property Taxes	\$3,360,078.97	\$2,840,988.00	\$519,090.97	18.27%
Total - 8010 - Principal Apportionment	\$10,041,047.97	\$9,656,510.00	\$384,537.97	3.98%
8100 - Federal Revenue	****	*****	40.000 =0	4.0.404
8181 - Special Education - Entitlement	\$238,071.00	\$228,170.22	\$9,900.78	4.34%
8220 - Child Nutrition Programs	\$94,485.58	\$64,385.53	\$30,100.05	46.75%
8290 - Every Student Succeeds Act 8291 - Title I	\$0.00	¢05 300 00	(\$85,308.00)	100.00%
8292 - Title II	\$0.00	\$85,308.00 \$19,103.00	(\$19,103.00)	-100.00% -100.00%
8294 - Title IV	\$6,611.00	\$5,923.00	\$688.00	11.62%
Total - 8290 - Every Student Succeeds Act	\$6,611.00	\$110,334.00	(\$103,723.00)	-94.01%
8295 - Federal Learning Loss Funding	\$1,375,560.00	\$0.00	\$1,375,560.00	0.00%
8296 - Other Federal Revenue	+ ., 0,000.00	Ψ0.00	, ., ,	0.0070
8296 - Other Federal Revenue	\$76,495.00	\$0.00	\$76,495.00	0.00%
8299 - All Other Federal Revenue	\$46,004.34	\$23,850.13	\$22,154.21	92.89%
Total - 8296 - Other Federal Revenue	\$122,499.34	\$23,850.13	\$98,649.21	413.62%
Total - 8100 - Federal Revenue	\$1,837,226.92	\$426,739.88	\$1,410,487.04	330.53%
8300 - Other State Revenues				
8380 - Special Ed				
8381 - Special Education - Entitlement (State)	\$753,810.00	\$796,287.63	(\$42,477.63)	-5.33%
Total - 8380 - Special Ed	\$753,810.00	\$796,287.63	(\$42,477.63)	-5.33%
8520 - Child Nutrition - State	\$5,989.27	\$24,743.92	(\$18,754.65)	-75.79%
8560 - State Lottery Revenue 8590 - All Other State Revenue	\$0.00	\$169,886.67	(\$169,886.67)	-100.00%
Total - 8300 - Other State Revenues	\$497,932.47 \$1,257,731.74	\$177,912.10 \$1,168,830.32	\$320,020.37 \$88,901.42	179.88% 7.61%
8600 - Other Local Revenue	\$1,257,751.74	φ1,100,030.32	φ00,901.42	7.0170
8631 - Sales				
8631 - Sales	\$0.00	\$570.61	(\$570.61)	-100.00%
8634 - Food Service Sales	(\$290.50)	·	(\$105,239.58)	-100.28%
Total - 8631 - Sales	(\$290.50)		(\$105,810.19)	-100.28%
8660 - Interest	\$146,670.81	\$72,680.84	\$73,989.97	101.80%
8662 - Net Increase (Decrease) in the Fair Value of Investments	\$381,915.61	\$252,387.80	\$129,527.81	51.32%
8690 - Other Local Revenue				
8690 - Other Local Revenue	\$62,918.50	\$373,308.73	(\$310,390.23)	-83.15%
8699 - All Other Local Revenue	\$0.00	\$56,491.40	(\$56,491.40)	-100.00%
Total - 8690 - Other Local Revenue	\$62,918.50	\$429,800.13	(\$366,881.63)	-85.36%
Total - 8600 - Other Local Revenue	\$591,214.42	\$860,388.46	(\$269,174.04)	-31.29%
8999 - Uncategorized Revenue	\$0.00	\$85.00	(\$85.00)	-100.00%
Total - 8000 - Revenue	\$13,727,221.05	\$12,112,553.66	\$1,614,667.39	13.33%
8804 - ASB Revenues	\$211.89	\$185,692.37	(\$185,480.48)	-99.89%
Total - Income Gross Profit	\$13,727,432.94 \$13,727,432.94	\$12,298,246.03	\$1,429,186.91 \$1,429,186.91	11.62% 11.62%
Expense	\$13,727,432. 9 4	\$12,298,246.03	\$1,429,100.91	11.0270
1000 - Certificated Salaries				
1000 - Certificated Salaries	(\$1,948.73)	\$0.00	(\$1,948.73)	0.00%
1100 - Teachers Salaries	\$3,986,996.15	\$4,190,274.01	(\$203,277.86)	-4.85%
1101 - Teacher - Stipends	\$0.00	(\$2,967.08)	\$2,967.08	-100.00%
1190 - Teacher - Custom 5	\$1,000.00	\$255.47	\$744.53	291.44%
1200 - Certificated Pupil Support Salaries	\$593,018.77	\$569,410.94	\$23,607.83	4.15%
1300 - Certificated Supervisor & Administrator Salaries	\$310,352.84	\$350,657.04	(\$40,304.20)	-11.49%
Total - 1000 - Certificated Salaries	\$4,889,419.03	\$5,107,630.38	(\$218,211.35)	-4.27%
2000 - Classified Salaries				

Financial Row	2020	2019	\$ Variance	% Variance
2100 - Classified Instructional Aide Salaries	\$267,982.36	\$337,257.24	(\$69,274.88)	-20.54%
2200 - Classified Support Salaries	\$442,961.37	\$478,150.77	(\$35,189.40)	-7.36%
2300 - Classified Supervisor & Administrator Salaries	\$227,048.67	\$240,723.05	(\$13,674.38)	-5.68%
2400 - Classified Clerical & Office Salaries	\$272,430.56	\$300,758.94	(\$28,328.38)	-9.42%
2900 - Classified Other Salaries	\$20,526.44	\$4,640.88	\$15,885.56	342.30%
Total - 2000 - Classified Salaries	\$1,230,949.40	\$1,361,530.88	(\$130,581.48)	-9.59%
3000 - Employee Benefits				
3100 - STRS				
3101 - State Teachers Retirement System, certificated positions	\$780,480.27	\$854,428.73	(\$73,948.46)	-8.65%
3102 - State Teachers Retirement System, classified positions	\$20,581.03	\$13,080.47	\$7,500.56	57.34%
Total - 3100 - STRS	\$801,061.30	\$867,509.20	(\$66,447.90)	-7.66%
3200 - PERS		•	,	
3201 - Public Employees Retirement System, certificated positions	\$12,931.17	\$13,497.77	(\$566.60)	-4.20%
3202 - Public Employees Retirement System, classified positions	\$210,712.43	\$199,680.12	\$11,032.31	5.52%
Total - 3200 - PERS	\$223,643.60	\$213,177.89	\$10,465.71	4.91%
3300 - OASDI-Medicare-Alternative	+=== ,	4 =1 0 ,111100	* ,	
3301 - OASDI/Alternative, certificated positions	\$62,099.03	\$85,914.04	(\$23,815.01)	-27.72%
3302 - OASDI/Alternative, classified positions	\$82,141.21	\$94,595.31	(\$12,454.10)	-13.17%
Total - 3300 - OASDI-Medicare-Alternative	\$144,240.24	\$180,509.35	(\$36,269.11)	-20.09%
3400 - Health & Welfare Benefits	φ144,24U.24	\$100,505.55	(\$30,209.11)	-20.0970
3400 - Health & Welfare Benefits	#2 424 02	£40.0E0.47	(PZ 447 EE)	CO 250/
	\$3,434.92	\$10,852.47	(\$7,417.55)	-68.35%
3401 - Health & Welfare Benefits - Certificated Positions	\$950,445.45	\$585,319.14	\$365,126.31	62.38%
3402 - Health and Welfare Benefits - Classified Positions	\$334,678.78	(\$7,117.17)	\$341,795.95	-4,802.41%
Total - 3400 - Health & Welfare Benefits	\$1,288,559.15	\$589,054.44	\$699,504.71	118.75%
3500 - Unemployment Insurance				
3501 - State Unemploy. Insurance - Certificated Positions	\$1,868.19	\$24.27	\$1,843.92	7,597.53%
3502 - State Unemploy. Insurance - Classified Positions	\$496.61	\$581.20	(\$84.59)	-14.55%
Total - 3500 - Unemployment Insurance	\$2,364.80	\$605.47	\$1,759.33	290.57%
3600 - Workers Comp Insurance				
3601 - Worker's Comp Insurance - Certificated Positions	\$12,328.07	\$95,463.15	(\$83,135.08)	-87.09%
3602 - Worker's Comp Insurance - Classified Positions	\$42,107.30	\$0.00	\$42,107.30	0.00%
Total - 3600 - Workers Comp Insurance	\$54,435.37	\$95,463.15	(\$41,027.78)	-42.98%
3700 - Retiree Benefits				
3701 - OPEB, Allocated, Certificated Positions	\$865,131.14	\$733,135.25	\$131,995.89	18.00%
3702 - OPEB, Allocated, Classified Positions	\$214,260.86	\$194,632.81	\$19,628.05	10.08%
Total - 3700 - Retiree Benefits	\$1,079,392.00	\$927,768.06	\$151,623.94	16.34%
3900 - Other Employee Benefits	. , ,	. ,		
3901 - Other Benefits - Certificated Positions	\$3,540.00	\$12,075.00	(\$8,535.00)	-70.68%
3902 - Other Benefits - Classified Positions	\$3,742.59	\$1,838.06	\$1,904.53	103.62%
Total - 3900 - Other Employee Benefits	\$7,282.59	\$13,913.06	(\$6,630.47)	-47.66%
Total - 3000 - Employee Benefits	\$3,600,979.05	\$2,888,000.62	\$712,978.43	24.69%
4000 - Books & Supplies	ψο,οσο,στο.οσ	Ψ2,000,000.02	Ψ1 12,010.10	21.0070
4100 - Approved Textbooks & Core Curricula Materials	\$81,700.27	\$249,361.69	(\$167,661.42)	-67.24%
4200 - Books & Other Reference Materials	\$39,528.46	\$61,022.28	(\$21,493.82)	-35.22%
4300 - Materials & Supplies	φ39,320.40	φ01,022.20	(φ21,493.02)	-35.2270
4300 - Materials & Supplies	¢2.004.0E	¢677.00	¢4 447 02	200.20%
• •	\$2,094.05	\$677.02	\$1,417.03	209.30%
4325 - Instructional Materials & Supplies	\$100,589.24	\$85,138.48	\$15,450.76	18.15%
4330 - Office Supplies	\$15,970.59	\$33,177.07	(\$17,206.48)	-51.86%
4345 - Non Instructional Student Materials & Supplies	\$92,758.09	\$280,334.38	(\$187,576.29)	-66.91%
Total - 4300 - Materials & Supplies	\$211,411.97	\$399,326.95	(\$187,914.98)	-47.06%
4400 - Noncapitalized Equipment	\$481,620.54	\$180,312.34	\$301,308.20	167.10%
4700 - Food				
4710 - Student Food Services	\$71,452.54	\$247,075.80	(\$175,623.26)	-71.08%
Total - 4700 - Food	\$71,452.54	\$247,075.80	(\$175,623.26)	-71.08%
Total - 4000 - Books & Supplies	\$885,713.78	\$1,137,099.06	(\$251,385.28)	-22.11%
5000 - Services & Other Operating Expenses			•	
5000 - Services & Other Operating Expenses	\$17,274.61	\$23,216.60	(\$5,941.99)	-25.59%
5100 - Subagreement for Services	\$172,063.79	\$0.00	\$172,063.79	0.00%
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Financial Row	2020	2019	\$ Variance	% Variance
5200 - Travel & Conferences	\$3,257.69	\$20,636.91	(\$17,379.22)	-84.21%
5300 - Dues & Memberships	\$66,368.05	\$189,639.56	(\$123,271.51)	-65.00%
5400 - Insurance	\$151,181.63	\$156,360.20	(\$5,178.57)	-3.31%
5500 - Operations & Housekeeping				
5500 - Operations & Housekeeping	\$429,309.03	\$54,724.52	\$374,584.51	684.49%
5520 - Security	\$0.00	\$149,079.85	(\$149,079.85)	-100.00%
Total - 5500 - Operations & Housekeeping	\$429,309.03	\$203,804.37	\$225,504.66	110.65%
5600 - Rentals, Leases, & Repairs				
5605 - Equipment Leases	\$23,343.45	\$239,709.15	(\$216,365.70)	-90.26%
5610 - Rent	\$926.81	\$2,863.86	(\$1,937.05)	-67.64%
5616 - Repairs and Maintenance - Computers	\$6,475.36	\$0.00	\$6,475.36	0.00%
5631 - Other Rentals, Leases and Repairs 1	\$837.04	\$3,289.69	(\$2,452.65)	-74.56%
Total - 5600 - Rentals, Leases, & Repairs	\$31,582.66	\$245,862.70	(\$214,280.04)	-87.15%
5800 - Other Services & Operating Expenses				
5800 - Other Services & Operating Expenses	\$6,794.00	\$7,330.00	(\$536.00)	-7.31%
5809 - Banking Fees	\$126,844.57	\$121,025.99	\$5,818.58	4.81%
5815 - Consultants - Instructional	\$249,931.08	\$275,495.52	(\$25,564.44)	-9.28%
5820 - Consultants - Non Instructional - Custom 1	\$128,481.88	\$165,446.59	(\$36,964.71)	-22.34%
5824 - District Oversight Fees	\$117,470.00	\$148,293.60	(\$30,823.60)	-20.79%
5830 - Field Trips Expenses	\$1,030.06	\$107,097.46	(\$106,067.40)	-99.04%
5833 - Fines and Penalties	\$22.00	\$2,038.82	(\$2,016.82)	-98.92%
5845 - Legal Fees	\$94,365.62	\$80,633.61	\$13,732.01	17.03%
5848 - Licenses and Other Fees	\$1,886.97	\$56,580.06	(\$54,693.09)	-96.66%
5851 - Marketing and Student Recruiting	\$13,845.00	\$11,500.00	\$2,345.00	20.39%
5857 - Payroll Fees	\$19,750.76	\$19,408.18	\$342.58	1.77%
5872 - Special Education Encroachment	\$198,376.00	\$124,611.75	\$73,764.25	59.20%
5884 - Substitutes	\$34,458.45	\$85,627.64	(\$51,169.19)	-59.76%
5899 - Miscellaneous Operating Expenses	\$0.00	\$138.00	(\$138.00)	-100.00%
Total - 5800 - Other Services & Operating Expenses	\$993,256.39	\$1,205,227.22	(\$211,970.83)	-17.59%
5900 - Communications	\$58,614.28	\$40,604.39	\$18,009.89	44.35%
Total - 5000 - Services & Other Operating Expenses	\$1,922,908.13	\$2,085,351.95	(\$162,443.82)	-7.79%
6000 - Capital Outlay				
6900 - Depreciation	\$213,338.28	\$0.00	\$213,338.28	0.00%
Total - 6000 - Capital Outlay	\$213,338.28	\$0.00	\$213,338.28	0.00%
Total - Expense	\$12,743,307.67	\$12,579,612.89	\$163,694.78	1.30%
Net Ordinary Income	\$984,125.27	(\$281,366.86)	\$1,265,492.13	-449.77%
Net Income	\$984,125.27	(\$281,366.86)	\$1,265,492.13	-449.77%

Financial Row	2020	Working Budget	% Variance
Ordinary Income/Expense			
Income			
8000 - Revenue			
8010 - Principal Apportionment			
8011 - Charter Schools General Purpose Entitlement - State Aid	\$4,775,960.00	\$21,389,159.00	22.33%
8012 - Education Protection Account	\$1,905,009.00	\$3,360,954.00	56.68%
8019 - State Aid - Prior Years	\$0.00	\$0.00	N/A
8096 - Charter Schools in Lieu of Property Taxes	\$3,360,078.97	\$9,873,090.00	34.03%
Total - 8010 - Principal Apportionment	\$10,041,047.97	\$34,623,203.00	29.00%
8100 - Federal Revenue			
8181 - Special Education - Entitlement	\$238,071.00	\$700,207.00	34.00%
8220 - Child Nutrition Programs	\$94,485.58	\$273,551.00	34.54%
Total - 8100 - Federal Revenue	\$332,556.58	\$973,758.00	34.15%
8290 - Every Student Succeeds Act			
8291 - Title I	\$0.00	\$365,355.00	0.00%
8292 - Title II	\$0.00	\$74,517.00	0.00%
8293 - Title III	\$0.00	\$7,668.00	0.00%
8294 - Title IV	\$6,611.00	\$27,386.00	24.14%
8290 - ESSER (CARES)	\$0.00	\$305,978.00	0.00%
8290 - GEER (CARES)	\$0.00	\$151,344.00	0.00%
Total - 8290 - Every Student Succeeds Act	\$6,611.00	\$932,248.00	0.71%
8295 - CR (CARES)	\$1,375,560.00	\$1,375,560.00	100.00%
8296 - Other Federal Revenue			
8296 - Other Federal Revenue	\$76,495.00	\$0.00	N/A
8299 - All Other Federal Revenue	\$46,004.34	\$173,811.00	26.47%
Total - 8296 - Other Federal Revenue	\$122,499.34	\$173,811.00	70.48%
Total - 8100 - Federal Revenue	\$1,837,226.92	\$3,455,377.00	53.17%
8300 - Other State Revenues			
8380 - Special Ed			
8381 - Special Education - Entitlement (State)	\$753,810.00	\$2,217,091.00	34.00%
Total - 8380 - Special Ed	\$753,810.00	\$2,217,091.00	34.00%
8520 - Child Nutrition - State	\$5,989.27	\$20,755.00	28.86%
8550 - Mandated Cost Reimbursement	\$0.00	\$158,222.00	0.00%
8560 - State Lottery	\$0.00	\$506,686.00	0.00%
8590 - All Other State Revenue	\$497,932.47	\$723,443.00	68.83%
Total - 8300 - Other State Revenues	\$1,257,731.74	\$3,626,197.00	34.68%
8600 - Other Local Revenue			
8631 - Sales			
8631 - Sales	\$0.00	\$0.00	N/A
8634 - Food Service Sales	(\$290.50)	\$175,000.00	-0.17%
Total - 8631 - Sales	(\$290.50)	\$175,000.00	-0.17%
8660 - Interest	\$146,670.81	\$100,000.00	146.67%
8662 - Net Increase (Decrease) in the Fair Value of Investments	\$381,915.61	\$0.00	N/A
8690 - Other Local Revenue			
8690 - Other Local Revenue	\$62,918.50	\$450,000.00	13.98%
8699 - All Other Local Revenue	\$0.00	\$0.00	N/A
Total - 8690 - Other Local Revenue	\$62,918.50	\$450,000.00	13.98%
Total - 8600 - Other Local Revenue	\$591,214.42	\$725,000.00	81.55%
8999 - Uncategorized Revenue	\$0.00	\$0.00	N/A
Total - 8000 - Revenue	\$13,727,221.05	\$42,429,777.00	32.35%
8804 - ASB Revenues	\$211.89	\$250,000.00	0.08%
Total - Income	\$13,727,432.94	\$42,679,777.00	32.16%
Gross Profit	\$13,727,432.94	\$42,679,777.00	32.16%
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Financial Row	2020	Working Budget	% Variance
Expense			
1000 - Certificated Salaries			
1000 - Certificated Salaries	(\$1,948.73)	\$0.00	N/A
1100 - Teachers Salaries	\$3,986,996.15	\$12,744,823.00	31.28%
1101 - Teacher - Stipends	\$0.00	\$0.00	N/A
1190 - Teacher - Custom 5	\$1,000.00	\$0.00	N/A
1200 - Certificated Pupil Support Salaries	\$593,018.77	\$1,579,386.00	37.55%
1300 - Certificated Supervisor & Administrator Salaries	\$310,352.84	\$1,036,372.00	29.95%
1900 - Other Certificated Salaries	\$0.00	\$50,964.00	0.00%
Total - 1000 - Certificated Salaries	\$4,889,419.03	\$15,411,545.00	31.73%
2000 - Classified Salaries	****	****	N/A
2100 - Classified Instructional Aide Salaries	\$267,982.36	\$962,499.00	27.84%
2200 - Classified Support Salaries	\$442,961.37	\$1,479,165.00	29.95%
2300 - Classified Supervisor & Administrator Salaries	\$227,048.67	\$647,296.00	35.08%
2400 - Classified Clerical & Office Salaries	\$272,430.56	\$885,574.00	30.76%
2900 - Classified Other Salaries	\$20,526.44	\$71,250.00	28.81%
Total - 2000 - Classified Salaries	\$1,230,949.40	\$4,045,784.00	30.43%
3000 - Employee Benefits			N/A
3100 - STRS	# 700 400 07	#0.500.700.00	N/A
3101 - State Teachers Retirement System, certificated positions	\$780,480.27	\$2,533,709.00	30.80%
3102 - State Teachers Retirement System, classified positions	\$20,581.03	\$0.00	N/A
Total - 3100 - STRS	\$801,061.30	\$2,533,709.00	31.62%
3200 - PERS	* 40.004.4 7	40.00	N/A
3201 - Public Employees Retirement System, certificated positions	\$12,931.17	\$0.00	N/A
3202 - Public Employees Retirement System, classified positions	\$210,712.43	\$684,417.00	30.79%
Total - 3200 - PERS	\$223,643.60	\$684,417.00	32.68%
3300 - OASDI-Medicare-Alternative	# 00,000,00	#000 400 00	N/A
3301 - OASDI/Alternative, certificated positions	\$62,099.03	\$223,468.00	27.79%
3302 - OASDI/Alternative, classified positions Total - 3300 - OASDI-Medicare-Alternative	\$82,141.21 \$144,240.24	\$263,861.00 \$487,329.00	31.13% 29.60%
3400 - Health & Welfare Benefits	\$144,24U.24	Ψ401,329.00	29.00% N/A
3400 - Health & Welfare Benefits	¢2 424 02	\$0.00	N/A N/A
3401 - Health & Welfare Benefits - Certificated Positions	\$3,434.92 \$950,445.45	\$2,901,373.00	32.76%
3402 - Health and Welfare Benefits - Classified Positions	\$334,678.78	\$906,752.00	36.91%
Total - 3400 - Health & Welfare Benefits	\$1,288,559.15	\$3,808,125.00	33.84%
3500 - Unemployment Insurance	φ1,200,339.13	\$5,000,125.00	N/A
3501 - State Unemploy. Insurance - Certificated Positions	\$1,868.19	\$7,706.00	24.24%
3502 - State Unemploy. Insurance - Classified Positions	\$496.61	\$1,967.00	25.25%
Total - 3500 - Unemployment Insurance	\$2,364.80	\$9,673.00	24.45%
3600 - Workers Comp Insurance	Ψ2,004.00	ψο,οτο.οο	N/A
3601 - Worker's Comp Insurance - Certificated Positions	\$12,328.07	\$188,285.00	6.55%
3602 - Worker's Comp Insurance - Classified Positions	\$42,107.30	\$48,065.00	87.60%
Total - 3600 - Workers Comp Insurance	\$54,435.37	\$236,350.00	23.03%
3700 - Retiree Benefits	ψο-τ,-του.στ	Ψ200,000.00	N/A
3701 - OPEB, Allocated, Certificated Positions	\$865,131.14	\$2,598,387.00	33.29%
3702 - OPEB, Allocated, Classified Positions	\$214,260.86	\$663,315.00	32.30%
Total - 3700 - Retiree Benefits	\$1,079,392.00	\$3,261,702.00	33.09%
3900 - Other Employee Benefits	V 1,010,002.00	40,201,702.00	N/A
3901 - Other Benefits - Certificated Positions	\$3,540.00	\$0.00	N/A
3902 - Other Benefits - Classified Positions	\$3,742.59	\$13,671.00	27.38%
Total - 3900 - Other Employee Benefits	\$7,282.59	\$13,671.00	53.27%
Total - 3000 - Employee Benefits	\$3,600,979.05	\$11,034,976.00	32.63%
4000 - Books & Supplies	, -,,	. , ,	N/A

Financial Row	2020	Working Budget	% Variance
4100 - Approved Textbooks & Core Curricula Materials	\$81,700.27	\$128,917.00	63.37%
4200 - Books & Other Reference Materials	\$39,528.46	\$44,966.00	87.91%
4300 - Materials & Supplies			N/A
4300 - Materials & Supplies	\$2,094.05	\$6,192.00	33.82%
4325 - Instructional Materials & Supplies	\$100,589.24	\$279,540.00	35.98%
4330 - Office Supplies	\$15,970.59	\$82,028.00	19.47%
4345 - Non Instructional Student Materials & Supplies	\$92,758.09	\$586,559.00	15.81%
Total - 4300 - Materials & Supplies	\$211,411.97	\$954,319.00	22.15%
4400 - Noncapitalized Equipment	\$481,620.54	\$1,045,241.00	46.08%
4700 - Food			N/A
4710 - Student Food Services	\$71,452.54	\$431,055.00	16.58%
Total - 4700 - Food	\$71,452.54	\$431,055.00	16.58%
Total - 4000 - Books & Supplies	\$885,713.78	\$2,604,498.00	34.01%
5000 - Services & Other Operating Expenses			N/A
5000 - Services & Other Operating Expenses	\$17,274.61	\$0.00	N/A
5100 - Subagreements for Services	\$172,063.79	\$346,232.00	49.70%
5200 - Travel & Conferences	\$3,257.69	\$25,000.00	13.03%
5300 - Dues & Memberships	\$66,368.05	\$553,315.00	11.99%
5400 - Insurance	\$151,181.63	\$258,886.00	58.40%
5500 - Operations & Housekeeping			N/A
5500 - Operations & Housekeeping	\$429,309.03	\$770,187.00	55.74%
5520 - Security	\$0.00	\$301,877.00	0.00%
Total - 5500 - Operations & Housekeeping	\$429,309.03	\$1,072,064.00	40.05%
5600 - Rentals, Leases, & Repairs			N/A
5605 - Equipment Leases	\$23,343.45	\$696,306.00	3.35%
5610 - Rent	\$926.81	\$11,021.00	8.41%
5616 - Repairs and Maintenance - Computers	\$6,475.36	\$1,208.00	536.04%
5631 - Other Rentals, Leases and Repairs 1	\$837.04	\$7,094.00	11.80%
Total - 5600 - Rentals, Leases, & Repairs	\$31,582.66	\$715,629.00	4.41%
5800 - Other Services & Operating Expenses			N/A
5800 - Other Services & Operating Expenses	\$6,794.00	\$2,480.00	273.95%
5809 - Banking Fees	\$126,844.57	\$215,278.00	58.92%
5815 - Consultants - Instructional	\$249,931.08	\$1,129,954.00	22.12%
5820 - Consultants - Non Instructional - Custom 1	\$128,481.88	\$439,250.00	29.25%
5824 - District Oversight Fees	\$117,470.00	\$335,096.00	35.06%
5830 - Field Trips Expenses	\$1,030.06	\$262,476.00	0.39%
5833 - Fines and Penalties	\$22.00	\$2,500.00	0.88%
8540 - Professional Development	\$0.00	\$80,000.00	0.00%
5845 - Legal Fees	\$94,365.62	\$280,676.00	33.62%
5848 - Licenses and Other Fees	\$1,886.97	\$47,974.00	3.93%
5851 - Marketing and Student Recruiting	\$13,845.00	\$25,000.00	55.38%
5857 - Payroll Fees	\$19,750.76	\$80,232.00	24.62%
5872 - Special Education Encroachment	\$198,376.00	\$649,907.00	30.52%
5884 - Substitutes	\$34,458.45	\$281,587.00	12.24%
5899 - Miscellaneous Operating Expenses	\$0.00	\$0.00	N/A
Total - 5800 - Other Services & Operating Expenses	\$993,256.39	\$3,832,410.00	25.92%
5900 - Communications	\$58,614.28	\$166,993.00	35.10%
Total - 5000 - Services & Other Operating Expenses	\$1,922,908.13	\$6,970,529.00	27.59%
6000 - Capital Outlay			N/A
6900 - Depreciation	\$213,338.28	\$550,254.00	38.77%
Total - 6000 - Capital Outlay	\$213,338.28	\$550,254.00	38.77%
7000 - Other			N/A
7438 - Interest Expense	\$0.00	\$31,280.00	0.00%

Financial Row	2020	Working Budget	% Variance
Total - 7000 - Other	\$0.00	\$31,280.00	0.00%
Total - Expense	\$12,743,307.67	\$40,648,866.00	31.35%
Net Ordinary Income	\$984,125.27	\$2,030,911.00	48.46%
Net Income	\$984,125.27	\$2,030,911.00	48.46%

Financial Row	2020	2019
Operating Activities		
Net Income	\$984,125.57	(\$281,366.86)
Adjustments to Net Income		
Accounts Receivable	\$2,005,061.74	(\$1,545,770.42)
Other Current Asset	(\$382,464.16)	(\$7,474,430.57)
Accounts Payable	\$106,962.83	\$1,737,658.30
Sales Tax Payable	\$4.04	\$0.00
Other Current Liabilities	(\$1,235,867.68)	\$1,852,993.83
Total Adjustments to Net Income	\$493,696.77	(\$5,429,548.86)
Total Operating Activities	\$1,477,822.34	(\$5,710,915.72)
Investing Activities		
Fixed Asset	\$213,338.28	(\$5,537,400.51)
Total Investing Activities	\$213,338.28	(\$5,537,400.51)
Financing Activities		
Long Term Liabilities	\$4,895,092.00	\$12,469,889.55
Other Equity	\$0.00	\$17,064,262.57
Total Financing Activities	\$4,895,092.00	\$29,534,152.12
Net Change in Cash for Period	\$6,586,252.62	\$18,285,835.89
Cash at Beginning of Period	\$7,266,633.70	(\$12,114,409.53)
Cash at End of Period	\$13,852,886.32	\$6,171,426.36