



El Camino Real Charter High School

Regular Board Meeting

4-23-2026 Regular Board Meeting

Date and Time

Thursday April 23, 2026 at 5:30 PM PDT

Location

El Camino Real Charter High School - Media Center

5440 Valley Circle Woodland Hills CA 91367, and

15892 Standish Lane, Huntington Beach, CA 92647

Meeting can also be seen and heard at:

North Campus - 7401 Shoup Ave. West Hills CA 91307

REGULAR BOARD MEETING

For board meeting materials, please go to the school's main office, or call [\(818\) 595-7500](tel:8185957500). Some board meeting materials are also posted on the school's website (<https://ecrchs.net> - click the ECR Board tab).

INSTRUCTIONS FOR PRESENTATIONS TO THE BOARD BY PARENTS AND OTHER MEETING

ATTENDEES: El Camino Real Alliance ("ECRA") welcomes your participation at ECRA's Board meetings. The purpose of a public meeting of the Board of Directors ("Board") is to conduct the affairs of ECRA in public. Your participation assures us of continuing community interest in our charter school. To assist you in the ease of speaking/ participating in our meetings, the following guidelines are provided:

PUBLIC COMMENTS

1. Agendas are available to all audience members at the door to the meeting.
2. "Request to Speak" forms are available to all audience members who wish to speak on any agenda items or under the general category of "Public Comments." "Public Comments" is set aside for members of the audience to raise issues that are not specifically on the agenda. However, Due to public meeting laws, the Board can only listen to your issue, not respond or take action during the Public Comments periods. The Board may give direction to staff to respond to your concern or you may be offered the option of returning with a citizen-requested item.

NOTE: Public Comments, effective with the March 24th, 2022, Regular Board Meeting, are limited to two (2) minutes and total time allotted to all agenda and non-agenda items will not exceed thirty (30) minutes.

A member of the public who requires the use of a translator, in order to receive the same opportunity as others to directly address the Board, shall be permitted twice the allotted time to speak. The Board may give direction to staff to respond to your concern or you may be offered the option of returning with a citizen-requested item.

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4. When addressing the Board, speakers are requested to state their name and adhere to the time limits set forth. In order to maintain allotted time limits, the Board Chair may modify speaker time allocations or the total amount of allotted time for an item.

5. Any public records relating to an agenda item for an Open Session of the Board which are distributed to all, or a majority of all, of the Board members shall be available for public inspection at 5440 Valley Circle Blvd., Woodland Hills, California, 91367.

IMPORTANT NOTE REGARDING PUBLIC COMMENTS: Effective September 2022, public comments presentations at all ECRA Regular and Special Board Meetings and at Committee Meetings must be made in person. There is no obligation on the part of the school to have a school official read public comments during inperson Board Meetings. Powered by BoardOnTrack 2 of 4 A member of the public is welcome to appear at the Board meeting to make a public comment or make arrangements with another person in attendance to speak on the person's behalf.

Consent Agenda: All matters listed under the consent agenda are considered by the Board to be routine and may be approved/enacted by the Board in one motion in the form listed below. Unless specifically requested by a Board member for further discussion or removed from the agenda, there will be no discussion of these items prior to the Board votes on them. The Executive Director recommends approval of all consent agenda items.

In compliance with the Americans with Disabilities Act (ADA) and upon request, El Camino Real Alliance may furnish reasonable auxiliary aids and services to qualified individuals with disabilities. Requests for disability related modifications or accommodations shall be made 24 hours prior to the meeting to David Hussey, in person, by email at comment@ecrchs.net, or by calling [\(818\) 595-7500](tel:8185957500).

Agenda

	Purpose	Presenter	Time
I. Opening Items			5:30 PM
Opening Items			
A. Call the Meeting to Order		Brad Wright	1 m
B. Record Attendance and Guests		Vania Rodriguez	1 m
C. Pledge of Allegiance to the United States of America (USA)		David Hussey	1 m
D. Public Comments		Public	30 m
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|-----------|-------------------------------|---------|------------------|------|
| E. | Executive Director Update | | David Hussey | 10 m |
| F. | Chief Business Officer Update | | Fernando Delgado | 10 m |
| G. | Board Chair Update | Discuss | Brad Wright | 10 m |

II. Consent 6:33 PM

- | | | | | |
|-----------|---|-----------------|-------------|-----|
| A. | Approve Minutes of February 19, 2026 Finance and Investment Board Committee Meeting | Approve Minutes | Brad Wright | 1 m |
| B. | Approve Minutes of March 26, 2026 Regular Board meeting | Approve Minutes | Brad Wright | 1 m |
| C. | Discuss and Vote on the March 2026 Check Registers | Vote | Brad Wright | 1 m |
| D. | Discuss and Vote on the March 2026 Credit Card Charges | Vote | Brad Wright | 1 m |
| E. | Discuss and Vote the Awarding of the 2026-2027 E-Rate Network Project | Vote | Brad Wright | 1 m |

III. Governance 6:38 PM

- | | | | | |
|-----------|---|------|-------------|-----|
| A. | Discuss and Vote on the Rescheduling of the May Regular Board Meeting to May 14, 2026, and Canceling the May Finance and Investment Committee Meeting | Vote | Brad Wright | 5 m |
|-----------|---|------|-------------|-----|

Prior to the vote, Mr. Wright, Board Chair will discuss the Rescheduling of the May Regular Board Meeting to May 14, 2026, and Canceling the May Finance and Investment Committee Meeting

IV. Finance 6:43 PM

	Purpose	Presenter	Time
A. March 2026 Investment Update Mr. Delgado, CBO will present the March, 2026 Investment Update.	Discuss	Janneyra Verduzco	10 m
B. March 2026 Financial Update Mr. Delgado, CBO, will present the March 2026 Financial Update and answer any questions.	Discuss	Janneyra Verduzco	10 m
C. Discuss and Vote on the Approval of School Credit Card Limit Increase Prior to the vote, Mr. Delgado, CBO will review the current credit card limit and request approval for an increase and answer any questions.	Vote	Fernando Delgado	10 m
D. Discuss and Vote on the Approval of the 2024-2025 IRS Form 990 (Non-Profit Tax Return) Prior to the vote, Mr. Delgado, CBO, will present the 2024-2025 IRS Form 990 (Non-Profit Tax Return) and answer any questions.	Vote	Fernando Delgado	5 m
V. School Business			7:18 PM
A. Discuss and Vote on the Approval of the Jostens Yearbook Contract Prior to the vote, Mr. Hussey will discuss the Jostens Yearbook Contract and answer any questions	Vote	David Hussey	15 m
B. Discuss the Marketing of the School Letterman Jackets Brad Wright, Board Chair and Ricardo Covarrubias, Marketing and Outreach Coordinator will discuss the marketing of the school letterman jackets and answer any questions	Discuss	Brad Wright	15 m
VI. Closed Session			7:48 PM
A. Public Employee Discipline/Dismissal/Release (§54957) Public Employee Discipline/Dismissal/Release Pursuant to Paragraph (1) of subdivision (B) of Government Code Section 54957	Discuss	David Hussey	30 m
B. CONFERENCE WITH LEGAL COUNSEL— ANTICIPATED LITIGATION	Discuss	Roger Scott	30 m

	Purpose	Presenter	Time
Significant exposure to litigation pursuant to paragraph (2) or (3) of subdivision (d) of Section 54956.9: Two (2) cases.			
VII. Reconvene to Open Session			8:48 PM
A. Report on Actions Taken in Closed Session, If Any	Discuss	Brad Wright	5 m
VIII. Closing Items			8:53 PM
A. Adjourn Meeting	Vote	Brad Wright	1 m

Coversheet

Approve Minutes of February 19, 2026 Finance and Investment Board Committee Meeting

Section: II. Consent
Item: A. Approve Minutes of February 19, 2026 Finance and Investment Board Committee Meeting
Purpose: Approve Minutes
Submitted by:
Related Material: Minutes for Finance and Investment Board Committee Meeting on February 19, 2026

DRAFT



El Camino Real Charter High School

Minutes

Finance and Investment Board Committee Meeting

2-19-26 Finance and Investment Board Committee Meeting

Date and Time

Thursday February 19, 2026 at 5:30 PM

Location

El Camino Real Charter High School - (Principal's Conference Room)

5440 Valley Circle Woodland Hills CA 91367

Meeting can also be seen and heard at:

North Campus - 7401 Shoup Ave. West Hills CA 91307

The Finance and Investment Committee is a standing committee of the Board of Directors of El Camino Real Alliance.

For committee meeting materials, please go to the school's main office, or call (818) 595-7500. Some board meeting materials are also posted in the school's website (<https://ecrchs.net> - click the ECR Board tab).

ATTENTION:

WE HAVE RETURNED TO "IN-PERSON" FINANCE AND INVESTMENT COMMITTEE MEETINGS.

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Committee Members Present
Alexandra Ramirez, Brad Wright

Committee Members Absent
None

Guests Present
Vania Rodriguez

I. Opening Items

A. Call the Meeting to Order

Alexandra Ramirez called a meeting of the Finance and Investment Committee of El Camino Real Charter High School to order on Thursday Feb 19, 2026 at 5:31 PM.

B. Record Attendance and Guests

C. Pledge of Allegiance to the United States of America (USA)

D. Public Comments

E. CBO Report

• The update covered:

- Current financial position of the organization
- Year-to-date revenue and expenses
- Multi-year fiscal outlook
- Staffing stress test scenarios
- The presentation aims to provide a snapshot of the organization's financial health and prepare for potential financial risks.

• Current Financial Position

◦ Year-to-Date Revenue

- Current revenue received: \$28.36 million
- This figure reflects actual cash received so far, not total expected revenue.
- Government funding (state and federal) is disbursed in stages, which explains why some projected revenue has not yet been received.
- Key point:
 - Received funds = confirmed revenue
 - Projected funds = expected but not guaranteed until received

◦ Year-to-Date Expenses

- Current expenses: \$24.97 million
- Spending is currently within the board-approved budget parameters.
- Expense control has been maintained.

◦ Current Surplus

- As of January 26, the organization shows a \$3.39 million surplus.
- This surplus reflects the mid-year financial position.
- The fiscal year is only halfway completed, so projections may change.

• Financial Stability Outlook

◦ Reserve Funds

- The organization maintains reserve funds.
- These reserves act as a financial buffer in case of revenue fluctuations or unexpected expenses.

- **Expected Year-End Outcome**
 - Projected total revenue for the fiscal year: ~\$50 million
 - Projected total expenses: ~\$50 million
 - Expected result:
 - Operating deficit: approximately \$105,000
- **Comparison to Board Projection**
 - The board previously approved a \$200,000 projected deficit.
 - Current projections show a smaller deficit (\$105,000).
 - However:
 - Committee members emphasized that any deficit still represents being “in the red.”
 - Continuous financial monitoring is required.
- **Key Financial Drivers**
 - **Enrollment as Revenue Source**
 - The school’s funding is based on ADA (Average Daily Attendance).
 - Revenue is generated per student attendance.
 - Approximate value:
 - \$14,500 per student per year
 - Therefore:
 - Enrollment fluctuations directly affect funding levels.
- **Staffing Stress Test**
 - A financial stress test was conducted to evaluate how declines in enrollment would affect finances and staffing.
 - **Assumptions**
 - Revenue is primarily driven by ADA enrollment levels
 - Benefits costs increase approximately 3% annually
 - Personnel costs represent 70–80% of the total budget
 - **Scenario 1: 1% Enrollment Decline**
 - Enrollment Impact:
 - 1% ADA decline ≈ 28 students
 - Revenue Impact:
 - Revenue loss: ~\$406,000
 - Benefit Cost Inflation:
 - Additional expense increase: ~\$286,000
 - Staffing Impact:
 - Equivalent to 5.5 Full-Time Equivalent (FTE) positions
 - Implication:
 - A small enrollment drop could require staffing adjustments or reductions.
 - **Scenario 2: 2% Enrollment Decline**
 - Revenue Impact:
 - Approximately \$1.4 million revenue loss
 - Budget Impact:

- Projected deficit increases to ~\$1.6 million
- Staffing Impact:
 - Significant personnel adjustments would likely be required.
- **Importance of Early Monitoring**
 - To reduce financial disruption, the organization should:
 - Monitor enrollment trends closely
 - Detect declines early
 - Adjust budgets and staffing accordingly
 - Potential strategies include:
 - Natural attrition (retirements or resignations)
 - Adjustments during annual contract cycles
 - Budget planning aligned with enrollment forecasts
- **Teacher Contract and Retirement Timing**
 - Teachers may notify the district of retirement or resignation as late as June.
 - This timing can make budget planning difficult.
 - Possible strategy discussed:
 - Providing financial incentives for early retirement or early notice.
 - Example from another district:
 - Offering approximately \$3,500 incentive payments for early retirement declarations.
 - Early commitments help the organization finalize staffing budgets sooner.
- **Major Financial Risks**
 - **Primary Risk: Enrollment Decline**
 - The largest risk to financial stability.
 - Directly reduces ADA funding.
 - **Financial Sensitivity**
 - Each 1% enrollment change significantly affects revenue.
 - Approximately:
 - 28 students = 1% change
 - **Personnel Costs**
 - Personnel costs account for 70–80% of the total budget.
 - This makes staffing the largest financial lever for managing costs.
- **Potential Cost Management Strategies**
 - Aside from staffing adjustments, the organization could also:
 - Review vendor contracts
 - Reevaluate outsourced services
 - Identify operational efficiencies
 - Adjust discretionary spending
 - These strategies could reduce financial pressure without immediate staff reductions.
- **Key Financial Takeaways**
 - **Current Fiscal Health**

- Financial position remains stable overall.
- Current deficit projection is minor and manageable.
- **Structural Stability**
 - The organization does not currently face a structural deficit.
- **Monitoring Priorities**
 - Leadership must focus on:
 - Enrollment trends
 - Personnel costs
 - Operational efficiency
- **Overall Conclusion**
 - The organization is currently in a stable financial position, though projecting a small deficit (~\$105,000).
 - Enrollment remains the most critical financial factor.
 - Proactive monitoring and strategic planning are necessary to mitigate potential risks from enrollment declines and rising personnel costs.

F. Associated Student Body (ASB) Updates

- Evan, Student Body Treasurer, provided updates on ASB committee activities and events.
- **Clubs Committee**
 - The committee organized Club Rush, an event designed to promote and recruit members for all school clubs.
 - Participation was reported to be strong.
 - The committee is currently compiling a complete list of active clubs on campus.
 - Semester Budget: \$500.
- **Student Achievement Committee**
 - The committee hosted a 4.0 Stellar Brunch to recognize students achieving high academic performance.
 - Semester Budget: \$400.
- **Community Service Committee**
 - Hosted a Valentine's Movie Night for students.
 - Ticket prices were \$5 when purchased online and \$10 at the door.
 - Semester Budget: \$300.
- **Publicity Committee**
 - Responsible for managing ASB social media accounts and promoting events through banners and posters around campus.
 - Semester Budget: \$500.
- **Historian Initiatives**
 - Alina reported on a new initiative called "Camino Capture," where students may submit photos representing student life.
 - Submissions would be reviewed and approved by advisors and administration prior to being posted.

- The initiative is intended to increase student engagement and provide insight into student council activities.
- Another initiative, "StuCo Scoop," involves recording updates and activities related to student council operations.

• **Board Discussion**

- Board Member Mr. Wright raised concerns regarding the use of personal cameras for recording students and the potential privacy and liability implications.
- Questions were raised regarding whether the school's media waiver, signed by parents at enrollment, applies to media captured using personal devices rather than school equipment.
- Mr. Delgado noted that parents sign a media waiver upon enrollment, but indicated the policy would need to be reviewed to determine the scope of its coverage.
- Mr. Wright suggested that if such media initiatives are approved, they should ideally use school-owned equipment to ensure proper oversight and control of content.
- The Board agreed that the matter should be reviewed further before formal approval.

• **Student Activities**

- ASB hosted a performance by Mini Kiss, which generated strong student engagement.
- Founder's Week was also held in place of a traditional Welcome Back Week and included Spirit Week activities celebrating the school's founding.
- Student Activities Semester Budget: \$6,000.

• **Senior Cabinet Updates**

- Current projects include planning for Powderpuff, Senior Tours, and Prom.
- A Senior Movie Night was considered but may be adjusted due to the number of recent movie-related events.
- A Senior fundraiser is being explored but has not yet been finalized.
- The Senior Mentorship Program remains ongoing.

• **Conclusion**

- The Board thanked the student representatives for their report and acknowledged the update.

II. Consent

A. Approve Minutes of January 14, 2026, Finance and Investment Committee Meeting

Brad Wright made a motion to approve the minutes from Finance and Investment Board Committee Meeting on 01-14-26.

Alexandra Ramirez seconded the motion.

The committee **VOTED** to approve the motion.

III. Investment

A. Investment Update

- Mr. Wright stepped out of the meeting at 5:52 pm.
- A two-minute break was called to allow Mr. Wright to step out briefly and return from the restroom before the meeting continued.
- Meeting resumed at 5:54 pm.
- **Presenters:**
 - Fernando Delgado, Chief Business Officer (CBO)
 - Mike Breller, Beacon Pointe Advisors
- **Purpose:**
 - Provide an update on portfolio performance, economic and market conditions, and asset allocation compliance.
- **1. Economic Overview**
 - 2025 Performance: Strong year across most asset classes despite early-year volatility.
 - U.S. GDP: One negative quarter (-0.6%) in Q1 2025 due to net export disruptions related to tariff rollout; subsequent quarters rebounded strongly.
 - Corporate Earnings: Robust performance driven by technology and AI-related productivity gains.
 - Inflation & Labor:
 - Inflation at 2.8%, slightly above the Fed target of 2%, but not a concern for rate increases.
 - Unemployment at 4.6%, softening from 3.4% in 2023 but still low historically.
 - Market Volatility:
 - Historical analysis over 45 years shows positive annual returns in 37 years and negative in 8 years.
 - Intra-year declines of 17% or more occur ~35% of the time; long-term discipline emphasized.
- **2. Portfolio Performance – 2025**
 - Total Portfolio Return: ~14%
 - Multi-Year Performance:
 - Three-year annualized return: ~13.6–13.7%
 - Since inception (September 2021): ~4.9%, reflecting the 2022 market downturn
 - Expected Long-Term Return:
 - Portfolio designed for ~7–7.5% annual returns to meet OPEB obligations and preserve purchasing power.
 - Asset Allocation Compliance:
 - Current allocations remain within IPS-approved ranges.
 - Slight equity overweight (domestic and international) and fixed income underweight, consistent with long-term growth objectives.
- **3. U.S. Equity and Manager Performance**

- S&P 500 Return: ~18%
- Large Cap Value Manager: Fiduciary Management (FMI)
 - Short-term underperformance observed in 2025, but long-term (25-year) performance strong, 9.84% annualized vs. benchmark 7.71%.
 - Value-oriented approach benefits from market dislocations; no changes recommended.
- Growth Managers:
 - Passive growth index adopted in June 2024 after active managers underperformed.
 - 2025 growth performance aligned with benchmark and long-term objectives.
- **4. International Equity**
 - International equity returned ~27%, slightly lagging the broader market but strong in absolute terms.
 - Key managers: Artisan International Equity and EuroPacific Growth
 - Artisan: Ranked in second decile long-term; underperformance in one year considered a temporary blip.
 - EuroPacific: Outperformed the index; provides balance within international allocations.
 - Strategy focuses on smoothing returns and limiting downside risk.
 - No changes to international equity portfolio; last adjustment occurred in June 2024.
- **5. Alternative Investments**
 - Portfolio includes hedged strategies, real estate, and private credit.
 - Hedged strategies: Lower volatility relative to equities while providing strong potential returns.
 - Private credit fund: ~10% return over two years, outperforming bond alternatives.
 - Portfolio objective: Reduce correlation with traditional equities/bonds and provide downside protection.
- **6. General Account Portfolio**
 - Purpose: Conservative allocation for near-term liquidity needs.
 - Asset Allocation:
 - Equities: 25% (U.S. and international)
 - Alternatives: 5%
 - Fixed income: 70%
 - 2025 Return: ~11%, primarily driven by strong bond performance.
 - Allocation Compliance:
 - International equity ~30%, above policy target of 25%, contributing positively to returns.
 - Fixed income below target but within policy range.
 - Alternatives aligned with target.
 - Strategy maintains moderate growth orientation while preserving capital.
- **7. Investment Strategy & Fiduciary Guidance**

- Emphasis on long-term discipline and adherence to Investment Policy Statement.
- Managers reviewed regularly for:
 - Performance consistency
 - Alignment with portfolio objectives
 - Risk mitigation during volatile periods
- Active management is intended to reduce losses in market downturns, not capture all upside.
- **8. Key Takeaways**
 - 2025 was a strong year for both OPEB and General Account portfolios.
 - Economic fundamentals remain supportive: moderate inflation, low unemployment, solid corporate earnings.
 - Portfolio performance aligns with long-term objectives, preserving purchasing power and supporting future OPEB liabilities.
 - Asset allocation and manager selection are within policy guidelines.
 - No changes to manager lineups or asset allocation are recommended at this time.
- **9. Meeting Conclusion**
 - No questions were raised by the Board.
 - Presenters expressed appreciation for the opportunity to provide the update.
 - Mike Breller concluded the presentation virtually.

IV. Finance

A. January 2026 Financial Update

- **1. Overview of Financial Update**
 - Presentation focused on KIT Grant projections and related kitchen infrastructure initiatives.
 - Objective: Outline anticipated revenue, grant eligibility, and implications for Student Nutrition Services.
 - Funds are state-provided grants and not linked to LAUSD funds; specifically designated for cafeteria infrastructure improvements.
- **2. KIT Grant Overview**
 - Grants designed to support kitchen infrastructure improvements and staff training.
 - Purpose: Strengthen quality and efficiency of Student Nutrition Services operations.
 - Examples of proposed improvements include:
 - Replacement of outdated kitchen equipment.
 - Modernization of meal preparation and serving areas.
 - Enhancements to temperature control, freezer capacity, and storage containers.

- Improvements aimed at increasing workflow efficiency and food safety.

• **3. Grant Calculation and Projection**

- Core allocation formula: Based on per-student funding amount.
 - Base per-student amount: \$80,047.
 - State supplement: \$25 million per eligible school (applied proportionally).
- Maximum entitlement: \$90,002.
- Adjustment factor: State applies 90% planning factor for conservative budgeting.
 - Final estimated grant amount: \$81,004.92.
- Approach ensures conservative projection to avoid overestimating revenues while remaining aligned with likely funding.

• **4. Implications and Use of Funds**

- Funds are restricted to cafeteria operations and infrastructure improvements.
- No impact on other school budgets or operational funds.
- Anticipated grant utilization will:
 - Improve kitchen efficiency.
 - Enhance food quality and safety.
 - Support training for cafeteria staff.

B. Discussion and Vote to Recommend to the Full Board Approval of the January 2026, Check Registers

Brad Wright made a motion to To approve the January 2026, Check Registers.
Alexandra Ramirez seconded the motion.

• **Main Check Register – Disbursements**

- The presenter reviewed the primary check register, which contains all accounts payable and operational disbursements for the month.
- Total payments issued: 168
- ACH transactions: 76
- Checks issued: 92
- The finance department is actively transitioning vendors from paper checks to ACH payments.
- Some vendors have shown hesitation in adopting ACH, largely due to unfamiliarity and the requirement to complete and sign ACH authorization forms.
- To facilitate the transition:
 - An ACH authorization form has been created and distributed to vendors.
 - Standard operating procedures have been developed and implemented within the finance team to support the process.

- ACH payments provide the advantage of faster processing, typically depositing funds into vendor accounts the next business day.
- Total disbursements for January 2026: \$1,006,767.92.

- **Security and Event-Related Expenditures**

- The Board requested clarification regarding a \$2,953 payment for police services related to an athletic event.
- The presenter confirmed the payment was associated with security coverage at a football game.
- The service included:
 - Four police officers
 - Approximately six hours of coverage
 - Additional supervisory or support personnel.
- The Board discussed the timing of billing, noting that invoices for such services may arrive one to two months after the event.

- **Campus Security Services**

- The Board also reviewed expenditures related to campus security services.
- Total payment noted: approximately \$57,046 covering a recent billing period.
- This equates to approximately \$55,000 per month on average for campus security.
- Board members expressed interest in reviewing security service contracts and vendor arrangements in the future to determine whether operational efficiencies or cost reductions may be possible.
- During discussion, Board members emphasized that any cost-saving measures should prioritize maintaining instructional staffing, particularly teachers, and minimizing impacts on classroom resources.

- **ASB Trust Account**

- The presenter reviewed the Associated Student Body (ASB) Trust Account activity.
- Total payments issued: \$66,783.89
- Number of payments: 42
- All payments were issued via checks.
- Similar to the main account, efforts are underway to transition ASB vendors to ACH payments once banking setup and vendor authorizations are completed.

- **Fundraising and General Accounts**

- The Board reviewed additional operational accounts:
 - **Fundraising Account**
 - Contains recurring vendors associated with fundraising and event activities.
 - Vendors such as Chartwells are regularly used for catering or event-related expenses.
 - **General Account**
 - Includes recurring operational expenditures, including:
 - System services

- Charter-related services
- Legal services such as LegalShield
- Other standard operational subscriptions or contractual obligations.

• **Board Discussion**

- Board members asked clarifying questions regarding:
 - Event security expenditures.
 - Campus security costs.
 - Vendor payment practices.
- The finance team confirmed that detailed reports and invoices can be provided for further review if requested.
- Discussion highlighted the Board's priority of carefully monitoring vendor expenditures while ensuring that instructional staff and student services remain protected

The committee **VOTED** to approve the motion.

C. Discussion and Vote to Recommend to the Full Board Approval of the January 2026, Credit Card Charges.

Brad Wright made a motion to Approval of the January 2026, Credit Card Charges. Alexandra Ramirez seconded the motion.

• **1. Credit Card Charges – Mr. David**

- Total charges for January 2026: \$14,186.02.
- Spending was primarily concentrated in three major operational areas, with additional smaller administrative expenses.
- **Major Spending Categories**
 - Marketing: \$4,003.03
 - Enrollment-related advertising and promotional activities.
 - VAPA (Visual and Performing Arts):
 - Student program support, including travel and performance-related expenses.
 - Technology: \$1,310
 - Cloud services, indexing tools, and software subscriptions supporting operational systems.
 - Administrative Compliance:
 - Expenses related to Form 700 filings, board meeting deliveries, and administrative operational needs.
 - Athletics: \$3,198
 - Purchase of sports tracking cameras and related equipment.
- **Compliance Review**
 - All purchases:
 - Followed internal purchasing procedures.
 - Were supported by approved purchase orders.

- Aligned with approved departmental budgets.
- No exceptions or irregularities were identified for this reporting period.
- **2. Credit Card Charges – Fernando Delgado**
 - Total charges for January 2026: \$19,979.94.
 - Total number of transactions: 27.
 - **Departments Associated with Charges**
 - Technology
 - Operations
 - Athletics
 - VAPA (Visual and Performing Arts)
 - General Administration
 - Student Counseling
 - Marketing
 - **Notable Expenditures**
 - Hilton Anaheim:
 - Expenses related to VAPA and drama student travel and program participation.
 - Professional Development Lunch:
 - \$2,110.21 for staff professional development event at California Pizza Kitchen.
 - Athletic Training Department Improvements:
 - \$1,097.31 for flooring related to the athletic training area.
 - **Compliance Review**
 - All expenses were verified to:
 - Align with approved purchase orders and budget allocations.
 - Follow established approval and purchasing protocols.
 - No irregularities or exceptions were identified.
- **3. Board Discussion**
 - Board members asked clarifying questions regarding purchase order requirements and approval procedures.
 - The finance team confirmed that:
 - Purchase orders are required and obtained prior to purchases.
 - Credit card charges are reconciled against approved POs and departmental budgets.

The committee **VOTED** to approve the motion.

D. Discussion and Vote the 2025-2026 Second Interim Report

Brad Wright made a motion to Approve 2025-2026 the Second Interim Report.

Alexandra Ramirez seconded the motion.

• 1. Public Transparency Notice

- A Board member, Mr. Wright, noted that the Second Interim Report and supporting documents are public information.
- Community members may access the report through the school's website as part of the Board meeting materials.
- Emphasis was placed on maintaining financial transparency and public accessibility of financial reports.

• **2. Overview of the Second Interim Report**

- The report was compiled into a PowerPoint presentation summarizing the financial status for the 2025–2026 fiscal year.
- The presentation serves as a mid-year progress update, providing insight into:
 - Current revenues and expenditures
 - Budget variances
 - Financial stability and reserve levels

• **3. High-Level Financial Position**

- Total projected revenues: Approximately \$50 million.
- Total projected expenditures: Approximately \$50.8 million.
- Projected deficit: Approximately \$105,000.
- The deficit is considered manageable due to a strong beginning reserve balance.
- Beginning Net Position (Reserve): Approximately \$50.1 million.
- Projected Ending Net Position: Approximately \$50.03 million.
- The reserve balance continues to support overall financial stability despite minor deficit spending.

• **4. Revenue Analysis**

- The presenter provided a breakdown of the school's primary revenue sources.
- **Local Control Funding Formula (LCFF)**
 - Total funding: Approximately \$34.9 million.
 - LCFF remains the largest and primary funding source, determined primarily by student attendance and enrollment.
- **Federal Revenues**
 - Total: Approximately \$2.02 million.
 - Supports programs including:
 - Child Nutrition programs
 - Title I funding under the Every Student Succeeds Act (ESSA).
- **State Revenues**
 - Total: Approximately \$4.51 million.
 - Increase attributed to:
 - Mandated cost reimbursements
 - Nutrition program funding
 - Lottery allocations.
- **Local Revenues**

- Total: Approximately \$8.6 million.
- Represents a 37.8% increase, driven by:
 - Interagency contracts
 - Fee adjustments
 - Investment-related income.

• **5. Expenditure Analysis**

- Total projected expenditures: Approximately \$50,801,000.
- Major expenditure categories include:
 - **Certificated Salaries**
 - \$18.55 million, representing the largest expenditure category.
 - Reflects the organization's commitment to maintaining strong instructional staffing and educational quality.
 - **Classified Salaries**
 - \$6.77 million.
 - Increases attributed to:
 - Expanded operational support roles
 - Approximately 15% salary adjustments in certain positions.
 - **Employee Benefits**
 - \$9.14 million.
 - Costs continue to rise due to:
 - Healthcare premiums
 - State retirement system contribution rates
 - Payroll-related obligations.
 - **Depreciation and Amortization**
 - \$331,000 projected, representing a 63% increase.
 - Increase reflects:
 - Acquisition of new capital assets
 - Updated amortization schedules for existing equipment.

◦ **6. Key Financial Variances**

- Several notable financial changes were identified in the Second Interim Report.
- **Revenue Variances**
 - Other State Revenues increased by 40.6% due to:
 - Higher mandated cost reimbursements
 - Expanded lottery allocations
 - Additional state program funding.
 - Local Revenues increased by 37.8% due to:
 - Interagency agreements
 - Fee adjustments
 - Additional funding partnerships.
 - These increases helped offset potential deficits and improve the overall financial position.
- **Expenditure Variances**

- Spending in books, supplies, and instructional materials exceeded the original budget.
- Additional expenditures included:
 - Technology equipment
 - Operational services
 - Instructional and classroom materials.
- **7. Net Position and Reserve Analysis**
 - The financial report showed the adjusted beginning net position at approximately \$50,136,751.96.
 - The projected ending net position is approximately \$50,031,006.
 - Despite deficit spending of approximately \$105,000, the school maintains a healthy reserve balance.
 - The reserve is considered sufficient to absorb minor budget fluctuations and maintain financial stability.
- **8. Financial Outlook**
 - The presenter emphasized that the school's long-term financial outlook remains stable, but several key factors will influence future financial health:
 - Maintaining stable enrollment levels.
 - Continuing to secure grants and additional funding opportunities.
 - Ensuring cost-effective operational practices.
 - The Second Interim Report provides a foundation for upcoming budgeting discussions, including:
 - Next fiscal year's budget planning.
 - Multi-year financial projections.
- **9. Board Discussion**
 - The presenter invited questions from Board members.
 - No questions were raised by the Board following the presentation.

The committee **VOTED** to approve the motion.

V. School Business

A. Discussion and Vote to Recommend Christy White Associates to Perform the 2024-2025 School Audit

Alexandra Ramirez made a motion to Recommend Christy White Associates to Perform the 2024-2025 School Audit.

Brad Wright seconded the motion.

• 1. Overview of the Independent Audit

- The annual audit was conducted by external auditors from Christy White Associates.

- The audit provides an independent evaluation of the organization’s financial health, internal controls, and compliance with applicable regulations.
 - The audit process included:
 - Review of financial statements
 - Examination of accounting practices
 - Testing of internal controls
 - Verification of compliance with state and federal requirements.
 - The Business Department was responsible for:
 - Preparing financial statements
 - Designing and maintaining internal financial controls
 - Providing documentation required by the auditors.
 - The auditors’ role was to provide an independent professional opinion regarding whether the financial statements are accurate and fairly presented.
- **2. Documentation and Records Reviewed**
 - To complete the audit, the auditors requested and reviewed a range of documentation, including:
 - Financial accounting statements
 - Approved budgets
 - Cash flow forecasts
 - Organizational structure documentation
 - Internal accounting records
 - Supporting financial transactions and reports
 - These records allowed the auditors to verify financial accuracy and evaluate the effectiveness of internal control systems.
 - **3. Audit Opinion (Headline Result)**
 - The organization received an “Unmodified Opinion.”
 - An Unmodified Opinion is:
 - The highest and most favorable audit result.
 - Often considered the “gold standard” in financial auditing.
 - This result indicates that:
 - The financial statements present fairly, in all material respects, the financial position of the organization.
 - The organization’s accounting practices comply with applicable standards and regulations.
 - The presenter noted that this outcome represents the best possible result an organization can receive in an external audit.
 - **4. Internal Control and Operational Testing**
 - In addition to reviewing financial statements, the auditors also examined operational procedures, including:
 - Cash handling procedures
 - **Internal Control and Operational Testing (continued)**
 - Payroll processes

- Journal entries
 - Financial transaction documentation
 - The testing confirmed that:
 - Internal financial safeguards are effective and functioning properly.
 - Systems used to manage public funds are reliable and appropriately controlled.
 - Result:
 - Another Unmodified Opinion regarding internal control systems.
- **5. Compliance with Federal and State Requirements**
 - Because the organization receives federal and state funding, additional compliance testing was conducted.
 - The auditors reviewed:
 - Federal grant compliance
 - State funding requirements
 - Program spending procedures
 - Reporting accuracy for government programs.
 - Results:
 - The organization met all requirements under the California K–12 Audit Guide.
 - Zero audit findings were reported.
 - This reflects strong financial management and regulatory compliance.
 - **6. Additional Independent Auditor Reports**
 - The audit also included additional reports detailing:
 - The procedures performed by the auditors
 - Testing methodologies used
 - Evaluation of financial transactions and systems.
 - All testing resulted in the same conclusion: an Unmodified Opinion.
 - **7. Audit Summary Scorecard**
 - The presenter described the final audit results as a “clean sweep.”
 - Across all categories, the organization received Unmodified Opinions, including:
 - Financial Statements
 - Federal Awards
 - State Awards
 - Key outcomes reported:
 - No material weaknesses identified
 - No significant deficiencies reported
 - No instances of non-compliance
 - These results demonstrate that the organization is fully compliant with financial governance standards for public education institutions.
 - **8. Management Letter and Additional Audit Notes**
 - Additional observations from the auditors included:

- **No Disagreements with Management**
 - The auditors reported no disagreements with the organization's management or accounting practices.
 - Financial treatments and accounting decisions were fully aligned with auditing standards.
- **Consistency in Accounting Estimates**
 - Significant accounting estimates, such as asset and liability valuations, were found to be:
 - Reasonable
- **Management Letter and Additional Audit Notes (continued)**
 - Consistency in Accounting Estimates
 - Consistent with prior fiscal years.
 - This consistency reflects stable financial management practices.
- **9. Audit Timeframe and Ongoing Improvements**
 - The audit represents a financial snapshot of the organization as of June 30, 2025.
 - Although the audit results were overwhelmingly positive, the organization will continue to:
 - Improve internal controls
 - Strengthen financial systems
 - Maintain strong compliance practices.
- **10. Overall Conclusion**
 - The 2024–2025 Independent School Audit confirms that the organization maintains strong financial integrity and compliance with all regulatory requirements.
 - The Unmodified Opinion across all audit categories represents the strongest validation of the organization's financial management practices.
 - These results demonstrate that the organization operates with high standards of fiscal accountability, transparency, and internal control.

The committee **VOTED** to approve the motion.

B. Discussion and Vote on Fee for Service Request for the School Police Officer

Brad Wright made a motion to Fee for Service Request for the School Police Officer.
Alexandra Ramirez seconded the motion.

- **1. Overview of the Fee-for-Service Agreement**
 - The Executive Director presented the proposal to continue contracting with the Los Angeles School Police Department for the 2026–2027 school year.
 - The structure of the agreement remains consistent with the prior year's arrangement.
 - **Service Details:**
 - Total service days: 220 days per school year.

- Schedule: Officer assigned 10 hours per day on campus.
- Purpose: Provide on-site law enforcement presence and support for campus safety.
- **2. Cost of Services**
 - Total projected cost for 2026–2027: \$201,112.
 - The cost reflects a rate increase compared with the previous year.
 - **Rate Adjustment:**
 - Increase estimated at approximately 3% compared to the prior year’s cost.
 - Previous annual cost was reported to be approximately \$195,000–\$196,000.
 - Administration noted that the increase is relatively modest and in line with typical service adjustments, particularly compared to larger increases seen in other service contracts.
- **3. Rationale for Maintaining the Officer**
 - Administration emphasized the benefits of having a dedicated school police officer on campus, including:
 - Immediate law enforcement presence.
 - Enhanced campus safety and security.
 - Strong coordination with the Los Angeles School Police Department.
 - It was also noted that having an assigned officer provides access to broader departmental resources in the event of an emergency or serious incident.
- **4. Board Discussion and Considerations**
 - During discussion, a Board member expressed both support for the officer’s presence and concern regarding overall costs.
 - **Key points raised included:**
 - The Board member acknowledged positive experiences with the assigned officer and the value of having a law enforcement presence.
 - However, concerns were raised regarding:
 - The overall cost of the contract.
 - The return on investment relative to other security expenditures.
 - The need to evaluate how this cost compares with other schools’ security models.
- **5. Budget and Staffing Considerations**
 - The Board member emphasized the importance of protecting staff positions and maintaining adequate staffing levels within the organization.
 - Concerns were expressed about balancing:
 - Security expenditures
 - Staffing needs
 - Student-to-teacher ratios.

- The Board member indicated interest in further reviewing the issue with the Safety Committee or Safety Board to ensure the organization is allocating resources efficiently.
- **6. Future Review and Flexibility**
 - It was noted that if circumstances change or financial pressures increase, the Board could revisit the agreement in the future.
 - The Board member emphasized the importance of exploring cost-saving strategies where possible to avoid reductions in personnel.
- **7. Administrative Response**
 - Administration reiterated that the partnership with the Los Angeles School Police Department provides:
 - Reliable on-campus security.
 - Immediate access to broader law enforcement resources if needed.
 - This relationship was presented as an important safety benefit for the school community.
- **8. Conclusion of Discussion**
 - The comments presented were expressed as personal considerations for future discussion, rather than a final determination.
 - The Board member clarified that the final decision rests with the Board as a whole.

The committee **VOTED** to approve the motion.

C. Discussion and Vote to Recommend to the Full Board the purchase of Incoming Freshmen Devices

Alexandra Ramirez made a motion to Approve the purchase of Incoming Freshmen Devices.

Brad Wright seconded the motion.

1. Overview of the Freshman Device Program

- Administration presented the annual procurement of devices for incoming freshmen students.
- The devices are intended to support instructional technology integration across multiple subject areas, including:
 - Elective courses
 - Mathematics classes
 - Digital note-taking and coursework.
- The devices selected are 2-in-1 convertible laptops, allowing students to use them as both:
 - A laptop for coursework
 - A tablet-style device for note-taking and classroom use.
- Administration reported that this device model has performed well in previous years, providing flexibility and reliability for students and teachers.

2. Device Model and Repair Capability

- The school continues to use the same make and model previously adopted, ensuring compatibility with existing systems and programs.
- An additional advantage noted was that the school operates a certified repair center for Lenovo devices, allowing the technology department to:
 - Conduct repairs on-site
 - Reduce repair turnaround times
 - Receive reimbursement for certain repair services and related taxes.
- This capability contributes to cost efficiency and operational sustainability for the technology program.

• **3. Procurement Process**

- The administration conducted a competitive procurement process, obtaining three separate vendor quotes.
- The lowest-cost vendor identified was GST.
- **Selected Vendor:**
 - GST
- **Quoted Price Per Device:**
 - \$448.53 per unit
- **Total Estimated Cost:**
 - \$491,187.24
- The purchase will be made through a national purchasing agreement, which allows the school to obtain discounted pricing through cooperative purchasing arrangements.
- Selecting GST over purchasing directly from Lenovo resulted in approximately \$100 in savings per hardware unit.

• **4. Quantity of Devices**

- Administration proposed purchasing up to 750 devices for incoming freshmen.
- The final quantity may be adjusted depending on actual enrollment numbers.
- The 750-unit estimate is based on projected enrollment and planning needs.

• **5. Enrollment Flexibility**

- A Board member asked how the purchase would be handled if actual enrollment in August is lower than projected.
- **Administration responded:**
 - The 750-device estimate is intended as a reasonable planning estimate.
 - Efforts will be made to “right-size” the order as closely as possible to actual enrollment projections.
 - If additional devices remain unused, they can still be utilized for:
 - Substitute teacher devices
 - Student loaner devices
 - Replacement units
 - Transfers or late-enrolling students
 - Additional grade-level needs.

- Administration emphasized that the purchase is not excessive compared to anticipated needs, noting that the order is well within expected demand.
- **6. Procurement Timing and Urgency**
 - Administration noted that the vendor quotes are nearing expiration.
 - Approval is needed promptly in order to:
 - Secure current pricing
 - Ensure timely delivery of devices before the start of the school year.
 - The technology market is experiencing supply chain pressures, with vendors indicating that inventory availability may become limited if orders are delayed.
- **7. Technology Program Benefits**
 - The device program supports several operational and academic objectives, including:
 - Strengthening digital learning infrastructure.
 - Ensuring consistent device access for all freshmen students.
 - Supporting technology-based learning strategies.
 - Maintaining a standardized device environment for easier support and maintenance.

The committee **VOTED** to approve the motion.

D. Discussion and Vote for the Renewal of 2026-2027 Food Service Contract with Chartwells

Alexandra Ramirez made a motion to Approve the Food Service Contract with Chartwells.

Brad Wright seconded the motion.

- **1. Overview of the Food Service Contract**
 - The school has partnered with Chartwells for approximately four years under the current contract arrangement.
 - The upcoming 2026–2027 school year represents the final year of the five-year contract term, including extensions allowed under the agreement.
- **2. Future Procurement Requirement**
 - Administration informed the Board that the school will be required to conduct a formal Request for Proposals (RFP) process for food service operations after the upcoming school year.
 - The RFP process will allow the school to evaluate potential vendors and ensure compliance with procurement regulations.
 - The current renewal therefore represents:
 - The final contract year before the competitive bidding process begins.
- **3. Performance of the Current Vendor**
 - Administration reported that Chartwells' performance has been generally positive during the term of the contract.

- **Operational highlights include:**
 - The cafeteria program has been financially sustainable.
 - The school has generated revenue from cafeteria operations, which helps:
 - Offset operational costs
 - Support food service program expenses.
 - Board members expressed general satisfaction with cafeteria operations and staff performance.
- **4. Feedback on Cafeteria Staff**
 - Positive feedback was shared regarding cafeteria staff members, particularly one staff member who was described as providing a positive and welcoming presence for students.
 - The staff's engagement with students was recognized as contributing to a supportive cafeteria environment.
- **5. Financial Oversight and Contract Monitoring**
 - The Board discussed the importance of carefully reviewing vendor pricing and contract terms.
 - Administration confirmed that the school has recently closely reviewed Chartwells' billing practices, particularly regarding cost calculations and invoice formulas.
 - **Key actions taken included:**
 - Requesting additional itemization and clarification of charges.
 - Temporarily holding certain invoices until detailed explanations were provided.
 - Conducting meetings with the vendor to review cost calculations.
- **6. Vendor Billing Adjustments**
 - Through the review process, administration identified discrepancies in how some costs were calculated.
 - After discussions with Chartwells:
 - The vendor acknowledged issues with certain billing formulas.
 - Adjustments were made to address the discrepancies.
 - The school received a credit/refund for prior overcharges.
 - Administration noted that these corrections will ensure more accurate billing going forward.
- **7. Commitment to Fiscal Responsibility**
 - The CBO emphasized that the administration is carefully reviewing all expenditures and vendor contracts to ensure fiscal accountability.
 - The goal is to ensure that the school is paying appropriate and justified costs for contracted services.
 - Board members reiterated the importance of scrutinizing every dollar spent, particularly in service contracts.

The committee **VOTED** to approve the motion.

VI. Closing Items

A. Adjourn Meeting

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 7:11 PM.

Respectfully Submitted,
Vania Rodriguez

Coversheet

Approve Minutes of March 26, 2026 Regular Board meeting

Section: II. Consent
Item: B. Approve Minutes of March 26, 2026 Regular Board meeting
Purpose: Approve Minutes
Submitted by:
Related Material: Minutes for Regular Board Meeting on March 26, 2026

DRAFT



El Camino Real Charter High School

Minutes

Regular Board Meeting

3-26-2026 Regular Board Meeting

Date and Time

Thursday March 26, 2026 at 5:30 PM

Location

El Camino Real Charter High School - Media Center

5440 Valley Circle Woodland Hills CA 91367

Meeting can also be seen and heard at:

North Campus - 7401 Shoup Ave. West Hills CA 91307

REGULAR BOARD MEETING

For board meeting materials, please go to the school's main office, or call [\(818\) 595-7500](tel:8185957500). Some board meeting materials are also posted on the school's website (<https://ecrchs.net> - click the ECR Board tab).

INSTRUCTIONS FOR PRESENTATIONS TO THE BOARD BY PARENTS AND OTHER MEETING ATTENDEES: El Camino Real Alliance ("ECRA") welcomes your participation at ECRA's Board meetings. The purpose of a public meeting of the Board of Directors ("Board") is to conduct the affairs of ECRA in public. Your participation assures us of continuing community interest in our charter school. To assist you in the ease of speaking/ participating in our meetings, the following guidelines are provided:

PUBLIC COMMENTS

1. Agendas are available to all audience members at the door to the meeting.
2. "Request to Speak" forms are available to all audience members who wish to speak on any agenda items or under the general category of "Public Comments." "Public Comments" is set aside for members of the audience to raise issues that are not specifically on the agenda. However, Due to public meeting laws, the Board can only listen to your issue, not respond or take action during the Public Comments periods. The Board may give direction to staff to respond to your concern or you may be offered the option of returning with a citizen-requested item.

NOTE: Public Comments, effective with the March 24th, 2022, Regular Board Meeting, are limited to two (2) minutes and total time allotted to all agenda and non-agenda items will not exceed thirty (30) minutes.

A member of the public who requires the use of a translator, in order to receive the same opportunity as others to directly address the Board, shall be permitted twice the allotted time to speak. The Board may give direction to staff to respond to your concern or you may be offered the option of returning with a citizen-requested item.

3. You may also complete a "Request to Speak" form to address the Board on Agenda items. With regard to such agenda items, you may specify the item(s) on your "Request to Speak" form and you will be given an opportunity to speak for up to three (3) minutes before the item is addressed, and total time allocated to agenda items will not exceed six (6) minutes for a Discussion item and nine (9) minutes per Vote item. A member of the public who requires the use of a translator, in order to receive the same opportunity as others to directly address the Board, shall be permitted twice the allotted time to speak, and the total allocated time shall be appropriately increased as well.

4. When addressing the Board, speakers are requested to state their name and adhere to the time limits set forth. In order to maintain allotted time limits, the Board Chair may modify speaker time allocations or the total amount of allotted time for an item.

5. Any public records relating to an agenda item for an Open Session of the Board which are distributed to all, or a majority of all, of the Board members shall be available for public inspection at 5440 Valley Circle Blvd., Woodland Hills, California, 91367.

IMPORTANT NOTE REGARDING PUBLIC COMMENTS: Effective September 2022, public comments presentations at all ECRA Regular and Special Board Meetings and at Committee Meetings must be made in person. There is no obligation on the part of the school to have a school official read public comments during inperson Board Meetings. Powered by BoardOnTrack 2 of 4 A member of the public is welcome to appear at the Board meeting to make a public comment or make arrangements with another person in attendance to speak on the person's behalf.

Consent Agenda: All matters listed under the consent agenda are considered by the Board to be routine and may be approved/enacted by the Board in one motion in the form listed below. Unless specifically requested by a Board member for further discussion or removed from the agenda, there will be no discussion of these items prior to the Board votes on them. The Executive Director recommends approval of all consent agenda items.

In compliance with the Americans with Disabilities Act (ADA) and upon request, El Camino Real Alliance may furnish reasonable auxiliary aids and services to qualified individuals with disabilities. Requests for disability related modifications or accommodations shall be made 24 hours prior to the meeting to David Hussey, in person, by email at comment@ecrchs.net, or by calling [\(818\) 595-7500](tel:(818)595-7500).

Directors Present

Alexandra Ramirez, Brad Wright, Linda Ibach, Norris Gunby, Ronald Laws

Directors Absent

Joe Kolkowitz, Steven Kofahl

Directors who left before the meeting adjourned

Ronald Laws

Guests Present

David Hussey, Fernando Delgado, Vania Rodriguez

I. Opening Items

A. Call the Meeting to Order

Brad Wright called a meeting of the board of directors of El Camino Real Charter High School to order on Thursday Mar 26, 2026 at 5:30 PM.

B. Record Attendance and Guests

C. Pledge of Allegiance to the United States of America (USA)

Mr. Wright led Board member and guests in the Pledge of Allegiance to the United States of America (USA).

D. Public Comments

No public comments

E. Executive Director Update

• State Testing (April Schedule)

- State testing will begin after spring break
- Testing dates:
 - April 9–10 (Thursday–Friday)
 - April 13–17 (Monday–Friday)
- Subjects covered:
 - English Language Arts
 - Math
 - Science
- Importance:
 - Results contribute to the school’s performance dashboard
- Actions:
 - Information will be communicated to parents
 - Students are being prepared and reminded about the importance of testing

• Student & Staff Recognition (Drama Program)

- Recognition given to:
 - Drama students
 - Mrs. Hudson, Mrs. Brennan, and Mr. Thoreau
- Highlight:
 - Successful “80s Town” theater production
 - Ran for two weeks with strong performances
- Impact:
 - Positive feedback from the community
 - Served as excellent marketing for the school

• Spring Athletics Update

- Spring sports are fully underway
- Recent events:
 - Track meet (held today)
 - Baseball game at El Camino
 - Softball game at Uni High School
- Overall:
 - Active participation across multiple sports programs

• ROTC & Academic Achievements

- ROTC

- Traveling to nationals during spring break
- Well wishes extended to participants
- Academic Decathlon
 - Qualified for national competition
 - Competition scheduled for end of next month
- **Student Activities & Events**
 - ECR Talent Show
 - Scheduled for tonight
 - Showcases student talent across the school
 - Student Council Outreach
 - Visiting Hale and other middle schools
 - Purpose:
 - Distribute flyers during back-to-school night
 - Promote the school despite recruitment restrictions from LAUSD
 - Student Council members volunteered for this effort
- **Spring Break**
 - Scheduled for next week
 - Message:
 - Appreciation for students and staff
 - Encouragement to enjoy a well-deserved break
- **Upcoming Key Events (Post-Spring Break)**
 - May
 - AP Testing
 - Senior Awards
 - Prom
 - June
 - Graduation
 - Note:
 - Timeline will move quickly after spring break
 - School is focused on successfully closing out the academic year

F. Chief Business Officer Update

- **Enrollment Update**
 - Reported a net loss of 7 students
 - Current enrollment includes:
 - 2,007 total enrolled students
 - 69 foreign exchange students
 - Emphasis on the importance of closely tracking enrollment trends
- **Financial Impact of Enrollment Changes**
 - The net loss of students directly affects school funding
 - Declining enrollment may lead to:

- Reduced revenue allocations
- Budget adjustments if trends continue
- Ongoing discussion about how even small enrollment changes can have noticeable financial implications
- **Budget & ADA (Average Daily Attendance)**
 - Budget is based on a projected enrollment of 795 students
 - Current ADA (Average Daily Attendance): 95.2%
 - ADA is a critical factor in determining:
 - Final LCFF (Local Control Funding Formula) funding
 - Any fluctuation in attendance rates can impact overall funding levels
- **Monitoring & Financial Oversight**
 - Strong emphasis on:
 - Closely monitoring net enrollment loss
 - Tracking attendance trends consistently
 - Importance increases as the school approaches the final quarter of the academic year
 - Goal:
 - Ensure financial stability
 - Avoid unexpected funding shortfalls

G. Board Chair Update

II. Consent

A. Approve Minutes of March 5, 2026 Special Board Meeting

Alexandra Ramirez made a motion to approve the minutes from Special Board Meeting on 03-05-26.

Norris Gunby seconded the motion.

The board **VOTED** unanimously to approve the motion.

III. Finance

A. February 2026 Investment Update

- **Total Investment Performance**
 - Total investments increased from \$41,606,096 (July 2025) to \$45,244,040 (February 2026).
 - Represents an overall gain of \$3,637,944, or +8.7% year-to-date (YTD).
 - Growth is based on the Month-End Combined Investment balance, reflecting consistent portfolio appreciation.
- **OPEB Trust Account (Other Post-Employment Benefits)**
 - Beginning balance at start of fiscal year: \$33,407,603.

- Retiree benefit payments totaled \$438,502, reducing available funds.
- Despite distributions, the trust demonstrated strong growth driven by market performance.
- Ending balance reached approximately \$35.98 million, reflecting positive gains.
- Investment strategy remains aligned with long-term retiree healthcare obligations.
- **Performance:**
 - Monthly gain: approximately 1.3%
 - Year-to-date growth: ~7.7% total change
 - Gains/losses contribution: \$3,007,257
- **Investment Manager Performance**
 - Beacon Pointe (OPEB Trust):
 - Reported 10.3% YTD growth, indicating strong portfolio performance.
 - General Fund Investments:
 - Beacon Pointe portfolio achieved 9.6% YTD growth.
 - Demonstrates solid returns across diversified holdings.
- **Fixed Income Investments**
 - Fixed income instruments yielded returns ranging between:
 - 2.5% to 3.3% across accounts
 - These investments provided stable, lower-risk returns, supporting overall portfolio balance.
- **Overall Financial Position**
 - Combined investment portfolio achieved:
 - 8.7% total YTD growth
 - Performance reflects:
 - Positive market conditions
 - Effective portfolio management
 - Alignment with long-term financial obligations and strategic goals
 - The investment portfolio continues to show steady growth and strong performance.
 - OPEB Trust remains financially stable and well-positioned to meet future retiree obligations.
 - Diversified investment strategy (equities + fixed income) contributes to balanced risk and return.

B. February 2026 Financial Update

- **Overall Financial Position**
 - Total Year-to-Date (YTD) Revenue: Approximately \$29.2 million.
 - YTD expenditures slightly exceed revenues, resulting in a net operating deficit.
 - Projected full-year operating loss: approximately \$298,000.

- Noted that the financial outlook is more nuanced than the deficit alone suggests, due to timing and structural factors.

• **Enrollment & ADA**

- Current enrollment estimated at approximately 2,007 students.
- Enrollment trends directly impact Average Daily Attendance (ADA) and LCFF funding levels.
- Enrollment softness remains a key financial pressure point moving forward.

• **Revenue Overview**

- Primary revenue source:
 - LCFF (Local Control Funding Formula): ~69% of total revenue (~\$20.2 million).
- Other revenue sources include:
 - Federal funding (~3%)
 - State and local sources (including nutrition, lottery, and mandated cost reimbursements)

• **Cash Flow Timing & Monthly Variability**

- Monthly financial data reflects uneven cash flow patterns, not structural imbalance.
- **Key monthly observations:**
 - July: Large deficit (~\$1.9 million) due to payroll expenses before state apportionments.
 - September & December: Strong positive months due to major state funding apportionments.
 - February: Significant deficit (~\$3.9 million) due to absence of LCFF apportionment.
- Emphasized that this pattern is normal and expected, as state funding is distributed unevenly throughout the year.

• **Expenditure Overview**

- Largest cost drivers:
 - Certificated salaries: approximately \$14.3 million YTD
 - Employee benefits: including STRS, PERS, and Medicare
- Additional expenditures:
 - Instructional consultants (~\$1.2 million)
 - Services and operating costs (~\$799,000)
- Spending remains generally aligned with budget expectations.

• **Key Financial Trends**

- Year-to-date snapshot may appear concerning in isolation but must be viewed in context of:
 - Timing of revenue receipts
 - Normal state funding cycles
- Financial position is not structurally imbalanced, but sensitive to key variables.

• **Key Risks & Considerations**

- P2 ADA Certification:

- Identified as the most immediate financial variable affecting final funding levels.
- Enrollment Trends:
 - Continued softness may reduce future revenue.
- Labor Negotiations:
 - Outcomes (including broader regional agreements such as UTLA) may significantly impact expenditures.
- Budget Development:
 - Ongoing planning for the upcoming fiscal year includes staffing and departmental needs.

• **Positive Indicators**

- Investment portfolio performance has been strong, contributing additional financial stability.
- Investment gains help offset operational pressures and support long-term planning.
- The District is operating with a manageable projected deficit, largely influenced by timing of revenues.
- Financial health remains stable but requires close monitoring of enrollment, ADA, and labor costs.
- Strategic planning and strong investment performance position the organization to navigate current fiscal challenges effectively.

C. Discuss and Vote on the February 2026 Check Registers

• **Presenter:**

- Ms. Verduzco, Director of Accounting and Finance
- Presented the February 2026 Check Registers prior to board vote and addressed questions from the board.

• **Disbursement Overview:**

- Report reflects the first check register for the February 2026 accounting period.
- A total of 132 ACH (Automated Clearing House) payments were issued.
- Continued transition toward electronic payments (ACH) noted as part of operational improvements.

• **Payment Process & Trends**

- The District is gradually increasing ACH usage, reducing reliance on paper checks.
- Benefits include:
 - Improved efficiency and processing time
 - Enhanced financial controls and audit tracking
 - Streamlined reconciliation processes

• **Expenditure Highlights**

- Payments included routine operational expenses, such as:
 - Vendor services

- Instructional and program-related costs
- Student activity-related purchases
- **Transportation & Equipment Discussion**
 - Discussion included allocation of funds for transportation and equipment needs.
 - Focus on lifecycle management of equipment, including:
 - Safety equipment (e.g., helmets) that must be replaced once they reach expiration and are no longer eligible for use or reconditioning.
 - Emphasized need to:
 - Replace expired equipment with new purchases
 - Maintain compliance with safety standards and regulations
 - Continued evaluation of new versus reconditioned assets to balance cost and safety.
- **Instructional & Departmental Purchases**
 - Funds support educational and classroom-related needs, including:
 - Supplies for teachers and instructional programs
 - Resources to support classroom activities and student engagement
 - Ongoing efforts to ensure departments are adequately resourced while maintaining budget discipline.
- **Student Activities & Associated Student Body (ASB) Purchases**
 - Expenditures include student-centered activities and programs, such as:
 - Graduation-related expenses
 - Student store purchases (e.g., snacks, items for student use)
 - School events, including dances and class activities

Alexandra Ramirez made a motion to Approve the February 2026 Check Registers.

Norris Gunby seconded the motion.

The board **VOTED** unanimously to approve the motion.

D. Discuss and Vote on the February 2026 Credit Card Charges

- **Presenter:**
 - Mrs. Verduzco, Director of Accounting and Finance
 - Presented the February 2026 Credit Card Charges prior to board vote and responded to board inquiries.
- **Overview of Credit Card Activity**
 - Report summarized authorized district credit card expenditures for the month of February 2026.
 - Charges reflect programmatic, operational, and administrative expenses aligned with district activities and priorities.
 - Emphasis placed on transparency and accountability in reviewing cardholder transactions.
- **Cardholder Expenditures**
 - **David Hussey**

- Total Charges: \$57,843.27
- Major expenditures included:
 - Airfare/Flights for VAPA (Visual and Performing Arts) programs, specifically:
 - Choir
 - Drama
 - Hotel accommodations associated with student travel and program participation
 - Marketing and advertising expenses supporting program visibility and outreach
- Expenses reflect student program support and extracurricular enrichment activities.
- **Ferdinand Delgado**
 - Total Charges: \$30,811.86
 - Charges reflect administrative and operational expenditures, consistent with district financial management responsibilities.

Alexandra Ramirez made a motion to Approve the February 2026 Credit Card Charges. Norris Gunby seconded the motion.

The board **VOTED** unanimously to approve the motion.

IV. School Business

A. Discuss and Vote on the purchase of Incoming Freshmen Devices

- Prior to the Board vote, Mr. Fernando Delgado, Chief Business Officer (CBO), will present an update on the Incoming Freshmen Devices procurement.
- The presentation will include:
 - An explanation of the cancellation of the previously approved purchase order.
 - Updated information on device pricing, vendor quotes, and procurement options.
 - A comparison of revised quotes due to manufacturing delays and increased costs (e.g., chip/memory shortages).
- **Quote Comparison Overview**
 - The originally approved purchase of 750 Lenovo 300w Gen 5 laptops could not be fulfilled at the initial quoted price.
 - The District returned to market and obtained three competitive quotes for the same device specifications:
 - Mobile IT Force
 - Golden Star Technology (GST)
 - Lenovo Direct
 - **Key findings:**

- GST submitted the lowest complete bid, including hardware, warranty, rugged cases, and e-waste fees.
 - GST total: \$574,578.47
- **Savings:**
 - \$53,465.91 less than Mobile IT Force
 - \$67.73 less per unit
- Lenovo Direct quote was incomplete (hardware only) and not viable as a standalone option.
- **Contract and Pricing Considerations**
 - GST pricing is secured through the NASPO cooperative purchasing contract, ensuring:
 - Procurement compliance
 - Elimination of the need for a separate bid process
 - **Additional value from GST:**
 - Free shipping included
 - All cost components bundled (hardware, warranty, accessories, disposal)
- **Time-Sensitive Factors**
 - GST quote expiration: March 27, 2026
 - Immediate Board action or extension request is required.
 - Quote includes a tariff escalation clause:
 - Prices may increase if the purchase order is delayed.
 - All vendor quotes are based on the same hardware SKU, ensuring a fair comparison.
 - GST provides the most comprehensive and cost-effective solution.
 - **Delay in decision-making could result in:**
 - Loss of current pricing
 - Increased costs due to tariffs or market changes

Norris Gunby made a motion to Approve the purchase of Incoming Freshmen Devices.

Linda Ibach seconded the motion.

The board **VOTED** unanimously to approve the motion.

B. Discuss and Vote on Resolution to Opt Out of Insurance Policy with CharterSAFE

- Prior to the vote, Mr. David Hussey, Executive Director, will present a resolution regarding the CharterSAFE insurance policy.
- The presentation will include:
 - An overview of the opt-out provision within the CharterSAFE agreement.
 - Clarification of the purpose and intent of the opt-out notice.
 - Opportunity for the Board to ask questions before taking action.
- **Purpose of the Resolution**
 - The Governing Board is being asked to approve a formal opt-out notice to CharterSAFE.

- The resolution authorizes:
 - Notification that El Camino Real Charter High School may withdraw from the CharterSAFE JPA.
 - The opt-out to be effective July 1, 2026, if exercised.
- The resolution serves as a procedural requirement under the CharterSAFE agreement.
- **Annual Insurance Review Process:**
 - Administration emphasized that:
 - The District annually maintains the option to opt out of its insurance provider.
 - This is a standard practice to ensure fiscal responsibility and competitive pricing.
 - There is no current intention to leave CharterSAFE at this time.
- **Rationale for Maintaining Opt-Out Flexibility:**
 - The opt-out notice:
 - Preserves the District's ability to evaluate alternative insurance quotes.
 - Ensures leverage to negotiate the most favorable insurance rates and coverage.
 - Provides protection against unreasonable or excessive premium increases.
 - If future insurance quotes are determined to be cost-prohibitive or not competitive:
 - The District retains the right to decline and seek alternative providers.
 - If quotes remain reasonable:
 - The District may continue with CharterSAFE without disruption.
 - The opt-out letter is precautionary and strategic, not indicative of immediate withdrawal.

Linda Ibach made a motion to Approve the Resolution to Opt Out of Insurance Policy with CharterSAFE.

Norris Gunby seconded the motion.

The board **VOTED** unanimously to approve the motion.

Alexandra Ramirez made a motion to To move into closed session at 5:42 p.m.

Norris Gunby seconded the motion.

The board **VOTED** unanimously to approve the motion.

V. Reconvene to Open Session

A. Report on Actions Taken in Closed Session, If Any

Ronald Laws left at 6:55 PM.

Reconvened to open session at 7:23 pm

No actions to report out from closed session

B. Discuss and possible vote on rescission of some or all certificated reductions in force

Norris Gunby made a motion to Approve the rescission of four (4) rescissions of certificated reductions in force and to close out one position.

Alexandra Ramirez seconded the motion.

The board **VOTED** unanimously to approve the motion.

VI. Closing Items

A. Adjourn Meeting

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 7:53 PM.

Respectfully Submitted,
Vania Rodriguez

Coversheet

Discuss and Vote on the March 2026 Check Registers

Section: II. Consent
Item: C. Discuss and Vote on the March 2026 Check Registers
Purpose: Vote
Submitted by:
Related Material: Mar 2026 Check Register_1287 Fundraising Account.pdf
Mar 2026 Check Register_1761 General Account.pdf
Mar 2026 Check Register_1796 AP Account.pdf
Mar 2026 Check Register_1826 ASB Trust Account.pdf

**EL CAMINO REAL CHARTER
CHECK REGISTER
Account: 1287 Fundraising
March 2026**

Total \$546.29

Name	Check Number	Date	Memo	Amount	Department	Fund/Program
2714 Chartwells Division Services	623	3/17/2026	INV 4034900243 Bagel Wednesday 2/04/26	\$546.29	General Operations	9151-0 Fundraising, Restricted

**EL CAMINO REAL CHARTER
CHECK REGISTER
ACCOUNT: 1761 General
MARCH 2026**

Total \$141,918.80

Name	Check Number	Date	Memo	Amount	Department	Fund/Program
2447 Purchase Power (Pitney Bowes)	ACH260202-01	3/2/2026	Pitney Bowes Credit Line	\$124.62	General Operations	0000-0 General
PPLSI	ACH260302-01	3/2/2026	LEGALSHIELD - February 2026 PAYROLL	\$50.85	General Operations	0000-0 General
PenServ Plan Services	ACH260303-01	3/3/2026	403(B) Funding Payroll period: Semimonthly 01/16/2026-01/31/2026	\$41,821.42	General Operations	0000-0 General
PenServ Plan Services	ACH260305-01	3/5/2026	403(B) Funding Payroll period: Semimonthly 02/16/2026-02/28/2026	\$42,926.83	General Operations	0000-0 General
CharterSafe	ACH260306-01	3/6/2026	CHARTERSAFE - MAR 2026 INV# 51505	\$55,422.00	General Operations	0000-0 General : 0300-0 Operations
Purchase Power (Pitney Bowes)	ACH260316-01	3/16/2026	POSTAGE REFILL - MAR 2026	\$214.99	General Operations	0000-0 General : 0300-0 Operations
PenServ Plan Services	ACH260317-01	3/17/2026	403(B) Funding Payroll period: Semimonthly 03/01/2026-03/15/2026	\$1,307.24	General Operations	0000-0 General
PPLSI	ACH260330-01	3/30/2026	LEGALSHIELD - March 2026 PAYROLL	\$50.85	General Operations	0000-0 General

**EL CAMINO REAL CHARTER
CHECK REGISTER
ACCOUNT: 1796 A/P Account
MARCH 2026**

Total \$1,248,173.22

Name	Check Number	Date	Memo	Amount	Department	Fund/Program
Ryan Guinto	21873	3/3/2026	Mileage for Conference 05/25	\$49.42	Technology	0000-0 General
3002 Dan's Super Subs Inc.	21874	3/3/2026	English PD meals - P01965	\$129.10	English	0000-0 General
4510 Tennant Sales and Service Company	21875	3/3/2026	INV US90297032 FlexClean/Bundled Offering Fall 2025 - P00710	\$674.00	Buildings and Grounds	0000-0 General : 0300-0 Operations
4603 Box Six	21876	3/3/2026	INV-4834 Music Licenses - P01950	\$1,800.00	Visual and Performing Arts	0000-0 General : 0400-0 Scholastic Groups
4407 Tresona Multimedia, LLC (Greenbooth LLC)	21877	3/3/2026	INV 444928 License for EVERYTHING IN IT'S RIGHT PLACE - P01949	\$370.00	Visual and Performing Arts	0000-0 General : 0400-0 Scholastic Groups
3919 U.S. Bank PARS Account #6746022400	21878	3/3/2026	acct #6746022400 PARS Contributions 02/26	\$1,759.04	General Operations	0000-0 General : 0300-0 Operations
2379 Mutual of Omaha	21879	3/3/2026	INV# 002046332409 Voluntary Disability Insurance 03/26	\$1,217.73	General Operations	0000-0 General : 0300-0 Operations
5344 Henry Rosales	21880	3/3/2026	02/26 Gardening Invoice for Shoup	\$1,000.00	Shoup Property	0000-0 General : 0300-0 Operations
2809 WM Corporate services, INC	21881	3/3/2026	INV 0830938-4801-4 Waste Management Services on Shoup 03/26	\$485.93	Shoup Property	0000-0 General : 0300-0 Operations
3601 AFSCME District Council 36	21882	3/3/2026	Union Dues 02/26	\$1,856.36	General Operations	0000-0 General : 0300-0 Operations
3358 RPS El Camino Real Charter HS Charles Schwab & Co, Inc. 2563-4428	21883	3/3/2026	403(b) Plan 2563-4428 Charles Schwab 02/26	\$4,925.00	General Operations	0000-0 General : 0300-0 Operations
5722 TEACHERS ON RESERVE	21884	3/3/2026	7/25/25 9-12 Gr - Art Classes	\$1,494.10	Compliance Office	7420 - State Learning Loss Mitigation Funds
1947 BSN Sports LLC	21885	3/3/2026	INV 933259388 Steel-Masked Helmets - P01902	\$6,795.41	Athletics	0000-0 General : 0200-0 Athletics
1945 Brooks Transportation Inc.	21886	3/3/2026	INV 28046 Flex Trip to Cal State (cancellation fee) - P01868	\$195.00	Alternative Education	0000-0 General : 0100-0 Academic Depts
3113 Michael Robinson	21887	3/5/2026	INV 2001321 Media & radio training - P02003	\$7,500.00	Administrative	6019-Student Support Discretionary Block Grant
5313 California Academic Decathlon Association	21888	3/5/2026	ACADECA Adult ID Badges - P01935	\$40.00	Academic Decathlon	0000-0 General
Mike Vosogh	21889	3/5/2026	CCSA Conference Reimbursement for food & Stay	\$680.79	Buildings and Grounds	0000-0 General
1947 BSN Sports LLC	21890	3/5/2026	INV 933244672 P01964 R/XS Pro Jock	\$263.45	Athletics	0000-0 General : 0200-0 Athletics
1947 BSN Sports LLC	21891	3/5/2026	INV 930513350 Athletic Department Polos - PO 12739 REISSUE	\$1,208.16	Athletics	0000-0 General : 0200-0 Athletics
1947 BSN Sports LLC	21892	3/5/2026	INV 931175935 FB Practice Gear - PO 12722	\$6,791.92	Athletics	0000-0 General : 0200-0 Athletics
4618 The Home Depot Commercial Account	21893	3/5/2026	INV 3535823 Home depot Supplies 6035 3225 4019 9670	\$411.50	Career/Voc Ed/Arts	0000-0 General : 0100-0 Academic Depts
4618 The Home Depot Commercial Account	21894	3/5/2026	INV 8585022 Home depot Supplies 6035 3225 4019 9670	\$275.17	Career/Voc Ed/Arts	0000-0 General : 0100-0 Academic Depts
4618 The Home Depot Commercial Account	21895	3/5/2026	INV 9901756 Home depot Supplies 6035 3225 4019 9670	\$681.13	Drama	0000-0 General : 0100-0 Academic Depts
4618 The Home Depot Commercial Account	21896	3/5/2026	INV 9862523 Home depot Supplies 6035 3225 4019 9670	\$750.69	Career/Voc Ed/Arts	0000-0 General : 0100-0 Academic Depts
4618 The Home Depot Commercial Account	21897	3/5/2026	INV 9443978 Home depot Supplies 6035 3225 4019 9670	\$54.66	Career/Voc Ed/Arts	0000-0 General : 0100-0 Academic Depts
4618 The Home Depot Commercial Account	21898	3/5/2026	INV 9376076 Home depot Supplies 6035 3225 4019 9670	\$309.00	Career/Voc Ed/Arts	0000-0 General : 0100-0 Academic Depts

**EL CAMINO REAL CHARTER
CHECK REGISTER
ACCOUNT: 1796 A/P Account
MARCH 2026**

Total \$1,248,173.22

Name	Check Number	Date	Memo	Amount	Department	Fund/Program
4618 The Home Depot Commercial Account	21899	3/5/2026	INV 9274152 Home depot Supplies 6035 3225 4019 9670	\$94.76	Career/Voc Ed/Arts	0000-0 General : 0100-0 Academic Depts
4618 The Home Depot Commercial Account	21900	3/5/2026	INV 9166142 Home depot Supplies 6035 3225 4019 9670	\$219.06	Career/Voc Ed/Arts	0000-0 General : 0100-0 Academic Depts
4618 The Home Depot Commercial Account	21901	3/5/2026	INV 901367 Home depot Supplies 6035 3225 4019 9670	\$175.38	Career/Voc Ed/Arts	0000-0 General : 0100-0 Academic Depts
4618 The Home Depot Commercial Account	21902	3/5/2026	INV 194465 Home depot Supplies 6035 3225 4019 9670	\$1,730.37	Career/Voc Ed/Arts	0000-0 General : 0100-0 Academic Depts
4618 The Home Depot Commercial Account	21903	3/5/2026	INV 164724 Home depot Supplies 6035 3225 4019 9670	\$547.65	Career/Voc Ed/Arts	0000-0 General
4618 The Home Depot Commercial Account	21904	3/5/2026	INV 9903777 Home depot Supplies 6035 3225 4019 9670	\$80.03	Drama	0000-0 General : 0100-0 Academic Depts
4618 The Home Depot Commercial Account	21905	3/10/2026	INV 3900960 Home depot Supplies 6035 3225 4019 9670	\$491.41	General Operations	0000-0 General : 0100-0 Academic Depts
4618 The Home Depot Commercial Account	21906	3/10/2026	INV 3612243 Home depot Supplies 6035 3225 4019 9670	\$36.18	Career/Voc Ed/Arts	0000-0 General : 0100-0 Academic Depts
4618 The Home Depot Commercial Account	21907	3/10/2026	INV 9594645 Home depot Supplies 6035 3225 4019 9670	\$753.70	Career/Voc Ed/Arts	0000-0 General : 0100-0 Academic Depts
4618 The Home Depot Commercial Account	21908	3/10/2026	INV 4511107 Home depot Supplies 6035 3225 4019 9670	\$100.06	Career/Voc Ed/Arts	0000-0 General : 0100-0 Academic Depts
4618 The Home Depot Commercial Account	21909	3/10/2026	INV 3900761 Theater Home depot Supplies 6035 3225 4019 9670	\$88.61	Drama	0000-0 General : 0100-0 Academic Depts
4618 The Home Depot Commercial Account	21910	3/10/2026	INV 4909912 Home depot Supplies 6035 3225 4019 9670 - P01548	\$228.89	Buildings and Grounds	0000-0 General : 0300-0 Operations
4618 The Home Depot Commercial Account	21911	3/10/2026	INV 9535179 Home depot Supplies 6035 3225 4019 9670	\$230.03	Career/Voc Ed/Arts	0000-0 General : 0100-0 Academic Depts
4618 The Home Depot Commercial Account	21912	3/10/2026	INV Home depot Supplies 6035 3225 4019 9670 - P01548	\$208.09	Buildings and Grounds	0000-0 General : 0300-0 Operations
4618 The Home Depot Commercial Account	21913	3/10/2026	Voided	-	Technology	0000-0 General
4618 The Home Depot Commercial Account	21914	3/10/2026	Voided	-	Technology	0000-0 General
4618 The Home Depot Commercial Account	21915	3/10/2026	INV 8510565 Home depot Supplies 6035 3225 4019 9670	\$642.51	Technology	0000-0 General
4618 The Home Depot Commercial Account	21916	3/10/2026	INV 4521397 Home depot Supplies 6035 3225 4019 9670	\$17.94	Technology	0000-0 General
5971 Game Time Installers LLC	21917	3/10/2026	INV GT+5250 P02010 Game Timer, Installation	\$4,206.71	Athletics	0000-0 General : 0200-0 Athletics
3806 T-Mobile US, Inc.	21918	3/10/2026	acct 969604280 - Wifi Student Hot Spots 03/26	\$1,081.22	Technology	7425 - Expanded Learning Opportunities (ELO) Grant
5817 FERGUSON US HOLDINGS, INC (FERGUSON ENTERPRISES, LLC	21919	3/10/2026	INV 5728425 Cafeteria Equipment Parts - P01971	\$134.12	Food Service (Cafeteria)	0000-0 General : 0300-0 Operations
5817 FERGUSON US HOLDINGS, INC (FERGUSON ENTERPRISES, LLC	21920	3/10/2026	INV WC596329- 1 Cafeteria equipment part - P01969	\$74.15	Food Service (Cafeteria)	0000-0 General : 0300-0 Operations
5817 FERGUSON US HOLDINGS, INC (FERGUSON ENTERPRISES, LLC	21921	3/10/2026	INV WC592881, WC592881-1 Equipment Parts - P01970	\$963.46	Buildings and Grounds	0000-0 General : 0300-0 Operations
5878 Aramsco Inc	21922	3/10/2026	INV S7559048.001 RENEGADE CAN LINERS - P01911	\$2,817.60	Buildings and Grounds	0000-0 General : 0300-0 Operations
4970 Marriott Riverside Hotel	21923	3/11/2026	Hotel Rooms for competitors at FCCLA conference April 23-26, 2026.	\$4,399.78	Career/Voc Ed/Arts	3550-0 Perkins
5722 TEACHERS ON RESERVE	21924	3/11/2026	INV 100650 Substitute Teachers 2/9/26-2/13/26	\$2,968.84	Administrative	0000-0 General : 0100-0 Academic Depts

**EL CAMINO REAL CHARTER
CHECK REGISTER
ACCOUNT: 1796 A/P Account
MARCH 2026**

Total \$1,248,173.22

Name	Check Number	Date	Memo	Amount	Department	Fund/Program
5722 TEACHERS ON RESERVE	21925	3/11/2026	INV 100602 Substitute Teachers 2/2/26-2/6/26	\$2,968.84	Administrative	0000-0 General : 0100-0 Academic Depts
4259 AT&T (CALNET)	21926	3/11/2026	INV 000024838630 Phone Line BAN#9391080026 02/26	\$67.78	Technology	0000-0 General : 0500-0 Technology
4259 AT&T (CALNET)	21927	3/11/2026	INV 000024838633 Phone Line BAN#9391080076 02/26	\$63.21	Technology	0000-0 General : 0500-0 Technology
4618 The Home Depot Commercial Account	21928	3/12/2026	INV 12639637 Home depot Supplies 6035 3225 4019 9670	\$104.04	Technology	0000-0 General
4618 The Home Depot Commercial Account	21929	3/12/2026	INV 8900128 Home depot Supplies 6035 3225 4019 9670	\$127.80	Drama	0000-0 General : 0100-0 Academic Depts
4618 The Home Depot Commercial Account	21930	3/12/2026	INV 9522108 Home depot Supplies 6035 3225 4019 9670	\$433.86	Technology	0000-0 General
4618 The Home Depot Commercial Account	21931	3/12/2026	INV 1541196 Home depot Supplies 6035 3225 4019 9670	\$205.27	Career/Voc Ed/Arts	0000-0 General : 0100-0 Academic Depts
4618 The Home Depot Commercial Account	21932	3/12/2026	INV 4901909 Home depot Supplies 6035 3225 4019 9670	\$140.35	Technology	0000-0 General
4618 The Home Depot Commercial Account	21933	3/12/2026	INV 3904854 Home depot Supplies 6035 3225 4019 9670	\$101.78	Technology	0000-0 General
4618 The Home Depot Commercial Account	21934	3/12/2026	INV 8903449 Home depot Supplies 6035 3225 4019 9670	\$127.80	Drama	0000-0 General : 0100-0 Academic Depts
4618 The Home Depot Commercial Account	21935	3/12/2026	INV 8900129 Home depot Supplies 6035 3225 4019 9670	\$452.14	General Operations	0000-0 General
3002 Dan's Super Subs Inc.	21936	3/12/2026	03/06/26 Lunch for English 9 Retreat - P02033	\$102.85	English	0000-0 General : 0100-0 Academic Depts
5817 FERGUSON US HOLDINGS, INC (FERGUSON ENTERPRISES, LLC	21937	3/12/2026	INV SC671903,SC677209,SC678849 Service Charges- P01972	\$57.77	Buildings and Grounds	0000-0 General : 0300-0 Operations
4992 California FCCLA	21938	3/12/2026	INV 0450002 CA FCCLA State Leadership Conference Registration 2026 - P01996	\$7,152.00	Career/Voc Ed/Arts	6387-0 CTE
2455 PRO-ED, INC.	21939	3/12/2026	INV 2971808 SpecEd Forms - PO8184	\$409.70	Special Education	6500-0 Special Education
5384 Las Virgenes Unified School District (Agoura High School)	21940	3/12/2026	INV 1252 Tara Davis Invitational Registration Fees 2026 - P01973	\$600.00	Athletics	0000-0 General : 0200-0 Athletics
2289 LA Master Chorale	21941	3/12/2026	INV ED-HSCF-MC-10 HSCF 2026 Master Class Fee - P01624	\$100.00	Visual and Performing Arts	0000-0 General : 0400-0 Scholastic Groups
3968 Yantzer brothers heating and air inc	21942	3/12/2026	INV I-5680-1 Service Call, Refrigerant - P01978	\$942.20	Buildings and Grounds	0000-0 General : 0300-0 Operations
2619 The Shredders	21943	3/12/2026	INV INV52314, INV54437 Shredding Service 02/26 - P01998	\$144.00	Business Group	0000-0 General : 0300-0 Operations
5722 TEACHERS ON RESERVE	21944	3/12/2026	INV 100704 Substitute Teachers 2/16/26-2/20/26	\$2,452.52	English	0000-0 General : 0100-0 Academic Depts
5722 TEACHERS ON RESERVE	21945	3/12/2026	INV 100738 Substitute Teachers 2/23/26-2/27/26	\$2,534.47	English	0000-0 General : 0100-0 Academic Depts
4000 American Fidelity Assurance Company	21946	3/12/2026	INV D945023 Supplemental Employee Benefits 03/26	\$4,135.09	General Operations	0000-0 General : 0300-0 Operations
5923 Corona Clay Company	21947	3/12/2026	INV 17312 Angel Mix FOB - P01567	\$6,040.00	Athletics	0000-0 General : 0200-0 Athletics
3996 California Department of Education	21948	3/13/2026	INV 26 SF-52233 Cafeteria Food Supplies - P02028	\$446.55	Food Service (Cafeteria)	0000-0 General : 0300-0 Operations
5973 4 My Bbees Inc	21949	3/13/2026	Voided	-	Administrative	6019-Student Support Discretionary Block Grant
5973 4 My Bbees Inc	21950	3/13/2026	Voided	-	Administrative	6019-Student Support Discretionary Block Grant

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Name	Check Number	Date	Memo	Amount	Department	Fund/Program
5972 Natalie Hyland	21951	3/13/2026	INV 3301 Women's History Month speaker - P02046	\$1,000.00	Administrative	6019-Student Support Discretionary Block Grant
4541 Southern California Journalism Education Association	21952	3/13/2026	INV 123 SCJEA Membership 2026-2027 - P02012	\$50.00	Journalism / King's Courier	0000-0 General : 0400-0 Scholastic Groups
3002 Dan's Super Subs Inc.	21953	3/17/2026	2026 Food for Social Science Retreat - P02032	\$33.78	Social Studies	0000-0 General : 0100-0 Academic Depts
5978 Carol Combs	21954	3/17/2026	INV 46101 Women's History Day Speaker - P02069	\$4,000.00	Administrative	6019-Student Support Discretionary Block Grant
5979 WAV Factory c/o JaiDon Powell	21955	3/17/2026	Voided	-	English	0000-0 General : 0100-0 Academic Depts
2288 LADWP	21956	3/17/2026	26-Mar Acct 6968788886 Shoup Utilities	\$4,742.60	Shoup Property	0000-0 General : 0300-0 Operations
1947 BSN Sports LLC	21957	3/17/2026	INV 933444552 Jerseys - P01407	\$4,082.56	Athletics	0000-0 General : 0200-0 Athletics
2526 School Datebooks	21958	3/17/2026	INV S25-0323956 Esteem High Block - P02062	\$215.57	General Operations	6318 - Antibias Education Grant
1947 BSN Sports LLC	21959	3/17/2026	INV 93369904 Polos, Tops, Shorts - P01872	\$2,841.60	Athletics	0000-0 General : 0200-0 Athletics
3996 California Department of Education	21960	3/17/2026	INV 26 SF-52099 P02029 Cafeteria Food Supplies	\$93.60	Food Service (Cafeteria)	0000-0 General : 0300-0 Operations
4618 The Home Depot Commercial Account	21961	3/19/2026	INV 2903494 Home depot Supplies 6035 3225 4019 9670	\$805.99	Buildings and Grounds	0000-0 General : 0300-0 Operations
4618 The Home Depot Commercial Account	21962	3/19/2026	INV 3900975 Home Depot Tech Supplies 6035 3225 4019 9670	\$91.18	Technology	0000-0 General
3002 Dan's Super Subs Inc.	21963	3/19/2026	Retreat meals 3/19/26 - P02106	\$115.85	Administrative	0000-0 General : 0100-0 Academic Depts
5984 Irine Soltanovich	21964	3/19/2026	2026 Mealtime Refund for Student (Grade 12)	\$30.00	Food Service (Cafeteria)	5310-0 Child Nutrition: School Programs
1947 BSN Sports LLC	21965	3/19/2026	INV 933507209 JRS, Pants - P01526	\$1,156.90	Athletics	0000-0 General : 0200-0 Athletics
2619 The Shredders	21966	3/19/2026	INV55226 Shredding 04/26 - P02071	\$70.00	General Operations	0000-0 General : 0300-0 Operations
4334 Administrative Services CO-OP DbA Yellow Cab	21967	3/19/2026	INV 22929 Yellow Cab 01/26	\$1,584.00	Special Education	6500-0 Special Education
4632 Spectrum Enterprise 7801	21968	3/19/2026	Voided	-	Technology	0000-0 General : 0500-0 Technology
4632 Spectrum Enterprise 7801	21969	3/19/2026	INV 128697801030126 Acct #086084201 Enterprise Fiber line 03/26	\$686.60	Technology	0000-0 General : 0500-0 Technology
2224 Interquest Detection Canines	21970	3/19/2026	INV 356-0226 P02063 Canine Inspection 02/26	\$1,050.00	Security	0000-0 General : 0300-0 Operations
4259 AT&T (CALNET)	21971	3/19/2026	INV 000024872534 Phone Line BAN#9391080337 02/26	\$245.28	Technology	0000-0 General : 0500-0 Technology
2068 Department of Justice (State of CA)	21972	3/19/2026	INV 031125 Fingerprint Apps 02/26	\$96.00	General Operations	0000-0 General : 0300-0 Operations
5455 Square Signs LLC dba Front Signs	21973	3/20/2026	INV 71480 Performance Bonds - PO02109	\$5,305.00	Administrative	0000-0 General
2008 Chatsworth High School	21974	3/20/2026	3/20-3/21/26 Boys Volleyball Tournament - Po02110	\$600.00	Athletics	0000-0 General : 0200-0 Athletics
Janneyra Verduzco	21975	3/20/2026	Reimbursement for 2026 CCSA Charter Schools Conference	\$703.65	General Operations	0000-0 General
Vania Rodriguez	21976	3/20/2026	Reimbursement for 2026 CCSA Charter Schools Conference	\$884.08	Administrative	0000-0 General

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4618 The Home Depot Commercial Account	21977	3/24/2026	INV 7553120 Home depot Supplies 6035 3225 4019 9670	\$191.16	Technology	0000-0 General
2776 Junior Achievement of Southern California, Inc	21978	3/24/2026	INV rev-11731732 JA FINANCE PARK 2024-2025 P01503	\$3,000.00	Health and Life Skills	0000-0 General : 0100-0 Academic Depts
5199 Los Angeles School Police Department	21979	3/24/2026	INV 1159 School Police for Basketball game v. Cleveland HS 1/30/26 PO02090	\$1,107.45	Athletics	0000-0 General : 0200-0 Athletics
1928 BoardOnTrack	21980	3/24/2026	INV 2026-29520 BoardOnTrack Membership 2026-2027 PO02126	\$5,600.00	Administrative	0000-0 General : 0300-0 Operations
2091 AP fbo Edlogical Group Corp	21981	3/24/2026	INV 904313 Special Ed Services 02/26	\$3,308.00	Special Education	6500-0 Special Education
2009 Child and Family Guidance Center	21982	3/24/2026	Special Ed Services Northpoint 02/26	\$1,316.49	Special Education	6500-0 Special Education
5980 Journalism Education Association	21983	3/24/2026	INV 23460 Students Media Contest fee - P00742	\$240.00	English	0000-0 General : 0100-0 Academic Depts
3353 ICON School Management	21984	3/25/2026	INV 2318 Charter School Consulting 02/26	\$3,675.00	General Operations	0000-0 General : 0300-0 Operations
2588 Taft Charter High School	21985	3/25/2026	INV TCHS25-015 West Valley League - Cross Country Shared Expenditures PO02121	\$762.72	Athletics	0000-0 General : 0200-0 Athletics
2091 AP fbo Edlogical Group Corp	21986	3/25/2026	INV 904314 Special Ed Services 02/26	\$5,019.00	Special Education	6500-0 Special Education
2421 Pacific Floor Company, Inc	21987	3/25/2026	INV 7877 Gym Floor Recoat - PO02117	\$9,202.00	Athletics	0000-0 General : 0200-0 Athletics
2426 Public Agency Retirement Services	21988	3/25/2026	INV 59905 SPARS ARS Fees 01/26	\$379.43	Business Group	0000-0 General : 0300-0 Operations : Business
Zelda Tabanou	21989	3/25/2026	MTCA Conference meals 2/5-2/8/26	\$145.35	Visual and Performing Arts	6770 - Arts and Music in Schools (AMS)- (Prop 28)
Heidi Hutson	21990	3/25/2026	Voided	-	Visual and Performing Arts	0000-0 General
Christopher Hutson	21991	3/25/2026	Voided	-	Visual and Performing Arts	0000-0 General
3002 Dan's Super Subs Inc.	21992	3/26/2026	ISP Retreat for 3/26/2026 - PO02154	\$174.60	Alternative Education	0000-0 General : 0100-0 Academic Depts
3002 Dan's Super Subs Inc.	21993	3/26/2026	Retreat foods for Advance physical science PD on 3/26/26 - PO02119	\$43.76	Science	0000-0 General : 0100-0 Academic Depts
Heidi Hutson	21994	3/26/2026	MTCA Conference meals 2/5-2/8/26	\$189.31	Visual and Performing Arts	0000-0 General
Christopher Hutson	21995	3/26/2026	MTCA Conference meals & transportation 2/5-2/8/26	\$236.11	Visual and Performing Arts	0000-0 General
1945 Brooks Transportation Inc.	21996	3/26/2026	INV 28521 Round Trip to West Ranch High 3/24/26 PO02104	\$885.00	Visual and Performing Arts	0000-0 General : 0100-0 Academic Depts
3833 AT&T 9132	21997	3/26/2026	INV 1687472117 5G Line inv Acct# 831-000-9132 154 02/26, 03/26	\$5,023.52	Technology	0000-0 General : 0500-0 Technology
1945 Brooks Transportation Inc.	21998	3/26/2026	INV 27726 Round trip to Orange Coast College 1/31/26 - P01742	\$1,635.00	Visual and Performing Arts	0000-0 General : 0100-0 Academic Depts
1945 Brooks Transportation Inc.	21999	3/26/2026	Voided	-	Alternative Education	0000-0 General : 0100-0 Academic Depts
1945 Brooks Transportation Inc.	22000	3/26/2026	INV 28293 FLEX Round Trip ECR to University High 3/3/26 - P01981	\$800.00	Alternative Education	0000-0 General : 0100-0 Academic Depts
1945 Brooks Transportation Inc.	22001	3/26/2026	INV 28187 Athletic Round Trips P02009	\$5,628.00	Athletics	0000-0 General : 0200-0 Athletics
1945 Brooks Transportation Inc.	22002	3/26/2026	INV 28355 FLEX Round trip to UC Santa Barbara 3/6/26 - P02025	\$1,250.00	Alternative Education	0000-0 General : 0100-0 Academic Depts

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5604 John Goldman	22003	3/27/2026	INV 1 02/25-03/25 Trumpet Coaching, PO 02127	\$1,000.00	Visual and Performing Arts	6762 - Art/Music Block Grant
Arbiter Sports LLC	ACH260320-01	3/20/2026	Arbiter Pay Fee IQ P02008	\$5,217.00	Athletics	0000-0 General : 0200-0 Athletics
U.S. Bank National Association	ACH260331- 01	3/31/2026	Credit Card PYMT for March 2026	\$94,415.17	Administrative	0000-0 General : 0300-0 Operations
1833 Amazon	SPACH3758	3/2/2026	INV 19N3-G69D-GWNY Amazon Supplies - P01870 Visual and Performing Arts	\$941.70	Visual and Performing Arts	6762 - Art/Music Block Grant
1833 Amazon	SPACH3759	3/2/2026	INV 17ND-GTMQ-7NPJ Amazon Supplies - P01639 Health Office	\$102.98	Administrative	0000-0 General
3922 Self Insured Schools of California	SPACH3760	3/2/2026	02/28 SISC Flex FSA Fees	\$3,903.74	General Operations	0000-0 General : 0300-0 Operations
1833 Amazon	SPACH3761	3/2/2026	INV 1K7D-IXPP-HR7I Amazon Supplies - P01866 STEAM	\$12.39	STEAM	0000-0 General : 0100-0 Academic Depts
1833 Amazon	SPACH3762	3/2/2026	INV 179F-YCNE-VRJ4 Amazon Supplies - P01804 Special Education	\$33.92	Special Education	6500-0 Special Education
1833 Amazon	SPACH3763	3/2/2026	INV 11CT-L63C-YCW6 Amazon Supplies - P01748 Visual and Performing Arts	\$1,264.70	Visual and Performing Arts	0000-0 General : 0100-0 Academic Depts
1833 Amazon	SPACH3764	3/2/2026	INV 1X97-LC1I-GCMX Amazon Supplies - P1797 Visual and Performing Arts	\$1,709.74	Visual and Performing Arts	6762 - Art/Music Block Grant
1833 Amazon	SPACH3765	3/2/2026	INV 1GCI-1JGL-GDWL Amazon Supplies - P01799 Visual and Performing Arts	\$974.94	Visual and Performing Arts	0000-0 General : 0100-0 Academic Depts
1833 Amazon	SPACH3766	3/2/2026	INV 1XGN-GFM6-HFDL Amazon Supplies - P01822 Career/Voc Ed/Arts	\$143.55	Career/Voc Ed/Arts	6387-0 CTE
1833 Amazon	SPACH3767	3/2/2026	INV 1MW1-6QCM-PHT7 Amazon Supplies - P01748 Visual and Performing Arts	\$862.00	Visual and Performing Arts	0000-0 General : 0100-0 Academic Depts
1833 Amazon	SPACH3768	3/2/2026	INV 1MHT-RG6V-PVVW Amazon Supplies - P01797 Visual and Performing Arts	\$943.16	Visual and Performing Arts	6762 - Art/Music Block Grant
1833 Amazon	SPACH3769	3/4/2026	INV 17QF-GL9J-GNVT Amazon Supplies - P01821 Special Education	\$37.52	Special Education	6500-0 Special Education
1833 Amazon	SPACH3770	3/4/2026	INV 1M4Y-LFFJ-W9C9 Amazon Supplies - P01768 Special Education	\$49.91	Special Education	6500-0 Special Education
1833 Amazon	SPACH3771	3/4/2026	INV 14D7-XNJJ-VIMJ Amazon Supplies - P01744 English	\$345.56	English	0000-0 General : 0100-0 Academic Depts
1833 Amazon	SPACH3772	3/4/2026	INV 1HJH-NWWV-3YXL Amazon Supplies - P01845 Buildings and Grounds	\$374.18	Buildings and Grounds	0000-0 General : 0300-0 Operations
1833 Amazon	SPACH3773	3/4/2026	INV 1VKL-VF34-TNLI Amazon Supplies - P01750 Social Studies	\$179.40	Social Studies	0000-0 General : 0100-0 Academic Depts
1833 Amazon	SPACH3774	3/4/2026	INV 1FFM-W3DF-3YGV Amazon Supplies - P01828 General Operations	\$230.10	General Operations	0000-0 General : 0100-0 Academic Depts
1833 Amazon	SPACH3775	3/4/2026	INV 1X97-LC1I-GFCL Amazon Supplies - P01854 Security	\$133.88	Security	0000-0 General : 0300-0 Operations
1833 Amazon	SPACH3776	3/4/2026	INV 1MPM-1CJV-HVQF Amazon Supplies - P01769 Visual and Performing Arts	\$845.51	Visual and Performing Arts	0000-0 General : 0100-0 Academic Depts
1833 Amazon	SPACH3777	3/4/2026	INV 16TH-CXYK-DDQN Amazon Supplies - P01744 English	\$406.00	English	0000-0 General : 0100-0 Academic Depts
1833 Amazon	SPACH3778	3/4/2026	INV 1FMY-QMLG-GWCV Amazon Supplies - P01855 Career/Voc Ed/Arts	\$423.83	Career/Voc Ed/Arts	6387-0 CTE
1833 Amazon	SPACH3779	3/4/2026	INV 1XLY-74YL-H9FG Amazon Supplies - P01750 Social Studies	\$1,333.95	Social Studies	0000-0 General : 0100-0 Academic Depts
1833 Amazon	SPACH3780	3/4/2026	INV 1XGN-GFM6-HW7C Amazon Supplies - P01885 Counseling Office	\$39.63	Counseling Office	0000-0 General

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1833 Amazon	SPACH3782	3/5/2026	INV IYLG-TVW3-PGJM Amazon Supplies - P01559 General Operations	\$29.31	General Operations	0000-0 General : 0300-0 Operations
1833 Amazon	SPACH3783	3/5/2026	INV IK7L-3M76-PLWT Amazon Supplies - P01559 General Operations	\$779.48	General Operations	0000-0 General : 0300-0 Operations
5784 Arey Jones Educational Solutions	SPACH3784	3/5/2026	INV 0264737-IN Arts, Music, & Instructional Materials Block Grant: New Staff Devices P01544	\$39,389.18	Visual and Performing Arts	6762 - Art/Music Block Grant
4343 Scoot Education Inc	SPACH3785	3/6/2026	INV 153314 Sub for 2/11/26 (INV 144992)	\$930.00	Special Education	6500-0 Special Education
2222 Inspire Communication, Inc	SPACH3786	3/6/2026	INV EC2026131 Speech-Language Services 01/26	\$16,014.00	Special Education	6500-0 Special Education
4343 Scoot Education Inc	SPACH3787	3/6/2026	INV 150737 Subs from 01/26/28-01/30/26	\$30,809.00	Administrative	0000-0 General : 0100-0 Academic Depts
4343 Scoot Education Inc	SPACH3788	3/6/2026	INV 153325 Subs from 02/09/26-02/13/26	\$30,236.00	Administrative	0000-0 General : 0100-0 Academic Depts
5784 Arey Jones Educational Solutions	SPACH3789	3/6/2026	INV 0265069-IN Arts, Music, & Instructional Materials Block Grant: A200 E-Sports Lab - P01534	\$81,070.22	Visual and Performing Arts	6762 - Art/Music Block Grant
4343 Scoot Education Inc	SPACH3790	3/6/2026	INV 154612 Sub for 02/18/26	\$930.00	Special Education	6500-0 Special Education
5784 Arey Jones Educational Solutions	SPACH3791	3/6/2026	INV 0264805-IN Arts, Music, & Instructional Materials Block Grant: New Teacher Devices - P01545	\$299,700.28	Visual and Performing Arts	6762 - Art/Music Block Grant
2276 Kelly Services, Inc.	SPACH3792	3/11/2026	INV 5614483689 Kelly Substitutes 02/26	\$8,057.07	Administrative	0000-0 General : 0100-0 Academic Depts
5762 Carolin Herrmann	SPACH3793	3/11/2026	INV 1007 Special Education CALPADS Data Support 02/26	\$1,192.00	Special Education	6500-0 Special Education
3352 Brett A Schwab	SPACH3794	3/11/2026	08/25 Actuarial Services	\$4,250.00	Administrative	0000-0 General : 0300-0 Operations
5784 Arey Jones Educational Solutions	SPACH3795	3/11/2026	INV 0264054-IN Arts, Music, & Instructional Materials Block Grant: New Teacher Devices - P01543	\$104,200.11	Visual and Performing Arts	6762 - Art/Music Block Grant
4343 Scoot Education Inc	SPACH3796	3/11/2026	INV 154622 Subs for 02/17/26-02/20/26	\$21,535.00	Administrative	0000-0 General : 0100-0 Academic Depts
4343 Scoot Education Inc	SPACH3797	3/11/2026	INV 155727 Substitutes 3/3/26	\$930.00	Special Education	6500-0 Special Education
3359 UTLA	SPACH3798	3/11/2026	02/26 UTLA Union Dues	\$15,464.18	General Operations	0000-0 General : 0300-0 Operations
5813 Math Medic	SPACH3799	3/11/2026	INV 162026E2-0003 AP Statistics AP Exam Rearview Course - P01990	\$1,542.80	Mathematics	0000-0 General : 0100-0 Academic Depts
2276 Kelly Services, Inc.	SPACH3800	3/11/2026	INV INV561464929 Kelly Substitutes 02/26	\$8,822.38	Administrative	0000-0 General : 0100-0 Academic Depts
4681 Gordon Rees Scully Mansukhani, LLP (Gordon & Rees LLP)	SPACH3801	3/11/2026	INV 22120014 P01927 Professional Legal Services 01/26	\$3,952.50	Administrative	0000-0 General : 0300-0 Operations
4096 Lindsey C. Surendranath Granted, Inc	SPACH3802	3/11/2026	INV 341 CTE Program Support 02/26	\$2,475.00	Administrative	6387-0 CTE
5949 Harness Potential Inc	SPACH3803	3/11/2026	INV 1149 Accounting & finance services 02/26	\$4,166.67	Business Group	0000-0 General : 0300-0 Operations : Business
4343 Scoot Education Inc	SPACH3804	3/11/2026	INV 155738 Substitutes 3/3/26	\$27,313.00	Administrative	0000-0 General : 0100-0 Academic Depts
1833 Amazon	SPACH3805	3/13/2026	INV 11DT-V93W-WXWC Amazon Supplies - P01803 English	\$105.89	English	0000-0 General : 0100-0 Academic Depts
2445 Piece of Mind Care Services	SPACH3806	3/13/2026	INV 00328 ELD Dept. Students Support Services 02/26	\$6,247.50	English Language Development	3010-0 NCLB-Title I, Part A, Basic Grants Low Income and Neglected
1833 Amazon	SPACH3807	3/18/2026	INV 191Y-HCPJ-Q9XG Amazon Supplies - P01999 Special Education	\$43.85	Special Education	6500-0 Special Education

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1833 Amazon	SPACH3808	3/18/2026	INV INVH-YH6Q-VRJL Amazon Supplies - P02044 Visual and Performing Arts	\$159.10	Visual and Performing Arts	6762 - Art/Music Block Grant
3922 Self Insured Schools of California	SPACH3809	3/18/2026	CBR El Camino FSA 3/15/26	\$796.00	General Operations	0000-0 General : 0300-0 Operations
2445 Piece of Mind Care Services	SPACH3810	3/18/2026	INV 191 Students Support Services 02/26	\$111,588.97	Special Education	6500-0 Special Education
4102 Allied Private Investigations & Security Services, LLC	SPACH3811	3/18/2026	INV ELC 2602 A Campus Security Services for basketball game 02/06/26	\$572.40	Security	0000-0 General : 0200-0 Athletics
4343 Scoot Education Inc	SPACH3812	3/18/2026	INV 157002 Substitutes 3/10/26	\$465.00	Special Education	6500-0 Special Education
1833 Amazon	SPACH3813	3/18/2026	INV ITDH-V34Y-QPCQ Amazon Supplies - P02023 Health and Life Skills	\$43.88	Health and Life Skills	0000-0 General
2893 AWS (Amazon Web Services)	SPACH3814	3/18/2026	INV 2528040609 Administrative Subscription Renewal 02/26	\$2,068.65	Technology	0000-0 General : 0500-0 Technology
3275 GoTo Communications, Inc.	SPACH3815	3/18/2026	INV IN7105213203 Goto VOIP Phone system- IQ P00591	\$2,734.60	Technology	1100-0 - Lottery: Unrestricted
4096 Lindsey C. Surendranath Granted, Inc	SPACH3816	3/20/2026	INV 340 CTE Program Support & Food for meeting 01/26	\$3,335.10	Administrative	6387-0 CTE
4102 Allied Private Investigations & Security Services, LLC	SPACH3817	3/20/2026	ELC 2602 Campus Security Services 02/26	\$71,460.70	Security	0000-0 General : 0300-0 Operations
5985 Big Bus Tours	SPACH3818	3/20/2026	Q5445EXZ Big Bus NY Tour - P02108	\$1,848.75	TRUST - Choir	9150-0 Trust/Club
2415 ORACLE Enterprises	SPACH3819	3/20/2026	03/26-05/26 INV 2424753 Netsuite Services	\$10,672.20	General Operations	0000-0 General : 0300-0 Operations
2219 Cengage Learning Inc	SPACH3820	3/20/2026	INV 999101393479 Social Studies eTextbooks -P02061	\$3,695.33	Social Studies	0000-0 General : 0100-0 Academic Depts
2295 Law Offices of Young, Minney & Corr, LLP	SPACH3821	3/23/2026	INV 21237 Legal Services 03/04/26	\$15,022.00	General Operations	0000-0 General : 0300-0 Operations
1833 Amazon	SPACH3822	3/23/2026	INV ITDH-V34Y-QD3K Amazon Supplies - P02027 Counseling Office	\$43.89	Counseling Office	0000-0 General
4249 Infinity Communications & Consulting, Inc	SPACH3823	3/23/2026	INV 19890 Management Serv. Fee - P01915	\$2,000.00	Technology	0000-0 General : 0200-0 Athletics
3008 Sweetwater Sound Inc.	SPACH3824	3/23/2026	INV 48694187 P01482 Band Equipment	\$3,050.32	Visual and Performing Arts	0000-0 General : 0400-0 Scholastic Groups
1833 Amazon	SPACH3825	3/23/2026	INV 14GW-GV4M-WCQJ Amazon Supplies - P02002 Health Office	\$96.65	Health Office	0000-0 General : 0300-0 Operations
2714 Chartwells Division Services	SPACH3826	3/25/2026	INV 4034900245 Displaced Students 02/26	\$368.71	Food Service (Cafeteria)	3010-0 NCLB-Title I, Part A, Basic Grants Low Income and Neglected
1833 Amazon	SPACH3827	3/25/2026	INV IXLD-TQNG-T3RJ Amazon Supplies - P02049 Buildings and Grounds	\$360.49	Buildings and Grounds	0000-0 General : 0300-0 Operations
4343 Scoot Education Inc	SPACH3828	3/25/2026	INV 158281 Substitutes 3/17/26	\$930.00	Independent Study	0000-0 General : 0100-0 Academic Depts
1833 Amazon	SPACH3829	3/25/2026	INV 1CXP-4K4V-TYPM Amazon Supplies - P02042 Buildings and Grounds	\$249.82	Buildings and Grounds	5310-0 Child Nutrition: School Programs
5127 MG Express Inc.	SPACH3830	3/25/2026	INV 2610 Glen CA Round trip - P01980	\$1,200.00	Journalism / King's Courier	0000-0 General : 0400-0 Scholastic Groups
4343 Scoot Education Inc	SPACH3831	3/25/2026	INV 158302 Substitutes 3/17/26	\$6,085.00	Administrative	0000-0 General : 0100-0 Academic Depts
5127 MG Express Inc.	SPACH3832	3/25/2026	INV 2608 LA Superior court round trip - P01921	\$850.00	General Academic	6019-Student Support Discretionary Block Grant
5981 Broadway Up Close Walking Tours Inc.	SPACH3833	3/25/2026	INV 2544 Theater up close tour - P002153	\$2,460.00	Visual and Performing Arts	6770 - Arts and Music in Schools (AMS)- (Prop 28)

**EL CAMINO REAL CHARTER
CHECK REGISTER
ACCOUNT: 1796 A/P Account
MARCH 2026**

Total \$1,248,173.22

Name	Check Number	Date	Memo	Amount	Department	Fund/Program
2276 Kelly Services, Inc.	SPACH3834	3/25/2026	INV 5614856128 Kelly Substitutes 02/23-02/27/2026	\$3,891.51	Administrative	0000-0 General : 0100-0 Academic Depts
5127 MG Express Inc.	SPACH3835	3/25/2026	INV 2611 New Port Beach Round trip - P01884	\$1,800.00	Visual and Performing Arts	6387-0 CTE

**EL CAMINO REAL CHARTER
CHECK REGISTER
ACCOUNT: 1826 ASB Trust
MARCH 2026**

Total \$37,839.70

Name	Check Number	Date	Memo	Amount	Department	Fund/Program
1833 Amazon	3771	3/3/2026	INV ITRJ-LW7D-Q9W6 Amazon Supplies for - P01794 ASB General	\$66.37	ASB General	9150-0 Trust/Club : 1000 ASB
1833 Amazon	3772	3/3/2026	INV IM37-3KJD-HPLR Amazon Supplies - P01848 TRUST - Grad Class 2026	\$50.84	TRUST - Grad Class 2026	9150-0 Trust/Club : 1000 ASB
1833 Amazon	3773	3/3/2026	INV IXTK-N3XF-VRJ3 Amazon Supplies - P01697 TRUST - Band	\$1,050.93	TRUST - Band	9150-0 Trust/Club
1833 Amazon	3774	3/3/2026	INV IM4Y-LFFJ-W4RD Amazon Supplies - P01697 TRUST - Band	\$131.64	TRUST - Band	9150-0 Trust/Club
1833 Amazon	3775	3/3/2026	INV I4DT-PVK9-T99V Amazon Supplies - P01715 ASB General	\$56.66	ASB General	9150-0 Trust/Club : 1000 ASB
1833 Amazon	3776	3/3/2026	INV IWM1-4IL7-WI4K Amazon Supplies - P01751 ASB General	\$74.48	ASB General	9150-0 Trust/Club : 1000 ASB
1833 Amazon	3777	3/3/2026	INV IYQN-7GH7-TC66 Amazon Supplies - P01759 ASB General	\$41.94	ASB General	9150-0 Trust/Club : 1000 ASB
1833 Amazon	3778	3/3/2026	INV IPLH-NM3Y-3XJY Amazon Supplies - P01716 ASB General	\$33.52	ASB General	9150-0 Trust/Club
1833 Amazon	3779	3/3/2026	INV I79F-YCN6-VRNQ Amazon Supplies - P01753 ASB General	\$43.21	ASB General	9150-0 Trust/Club : 1000 ASB
1947 BSN Sports LLC	3780	3/3/2026	INV 933244664 ROY/WHT-GILMAN 2.0 PINNIE - P01875	\$1,942.44	TRUST - Boys Lacrosse	9150-0 Trust/Club : 1100 Athletics
1947 BSN Sports LLC	3781	3/3/2026	INV 933244663 Shirts, Backpacks - P01813	\$2,353.79	TRUST - Girls Lacrosse	9150-0 Trust/Club : 1100 Athletics
1947 BSN Sports LLC	3782	3/3/2026	INV 933207836 Backpacks -P01776	\$2,705.52	TRUST - Softball	9150-0 Trust/Club : 1100 Athletics
5866 Daniela M Lomeli	3783	3/5/2026	Band Camp 7/31/25-8/8/25 - P01197	\$700.00	TRUST - Band	9150-0 Trust/Club : 1000 ASB
1833 Amazon	3784	3/5/2026	Voided	-	ASB General	9150-0 Trust/Club : 1000 ASB
1947 BSN Sports LLC	3785	3/5/2026	INV 931365635 Athletic Polos - P012721	\$4,336.76	TRUST - Football	9150-0 Trust/Club : 1100 Athletics
1833 Amazon	3786	3/5/2026	INV IJCT-6RL4-P46F Amazon Supplies - P01751 ASB General	\$228.54	ASB General	9150-0 Trust/Club : 1000 ASB
4265 Grand G&G Inc.	3787	3/5/2026	INV 107132 Student Store Snack Inventory	\$2,484.11	ASB General	9150-0 Trust/Club : 1000 ASB
5424 Ameci Pizza	3788	3/6/2026	Pizza for Boys Soccer & Wrestling - P02017	\$203.04	ASB General	9150-0 Trust/Club
4438 Conrad Sun LLC (Ren Athletics)	3789	3/6/2026	INV14851Jersey blue & White Girls Volleyball, IQPO0776	\$1,630.67	TRUST - Girls Volleyball	9150-0 Trust/Club : 1100 Athletics
5969 Gypsy Services LLC	3790	3/10/2026	INV 17502 P02015 Irish Dancers 3/11/26	\$600.00	ASB General	9150-0 Trust/Club : 1000 ASB
4265 Grand G&G Inc.	3791	3/11/2026	INV 107353 Student Store Snack Inventory	\$2,021.15	ASB General	9150-0 Trust/Club : 1000 ASB
2387 NASSP	3792	3/12/2026	Voided	-	TRUST - National Honors Soc	9150-0 Trust/Club
2387 NASSP	3793	3/12/2026	Order # 9001979625 NHS Membership - P01842	\$385.00	TRUST - National Honors Soc	9150-0 Trust/Club
5866 Daniela M Lomeli	3794	3/13/2026	Tech/Assistance 02/26 - P02000	\$150.00	TRUST - Band	9150-0 Trust/Club : 1000 ASB
5977 Mary Joseph	3795	3/13/2026	Student Reimbursement for Club Rush 2026	\$47.00	TRUST - Joy Card Project	9150-0 Trust/Club
5828 Heritage Christian Boys Basketball	3796	3/17/2026	The Warrior Showcase 2026 Balance - P01704	\$100.00	TRUST - Boys Basketball	9150-0 Trust/Club : 1000 ASB
4102 Allied Private Investigations & Security Services, LLC	3797	3/17/2026	INV ELC 2602 B Campus Security Services for senior event	\$143.10	TRUST - Grad Class 2026	9150-0 Trust/Club : 1000 ASB
5424 Ameci Pizza	3798	3/18/2026	03/18/26 Pizza for Drama - PO02100	\$221.70	TRUST - Drama	9150-0 Trust/Club
4265 Grand G&G Inc.	3799	3/19/2026	INV 107575 Student Store Snack Inventory	\$2,144.41	ASB General	9150-0 Trust/Club : 1000 ASB
5424 Ameci Pizza	3800	3/19/2026	Promo Pizza for Drama - P02107	\$185.48	TRUST - Drama	9150-0 Trust/Club
Stacey Vangelisti	3801	3/20/2026	Reimbursement for USA Stunt registration	\$152.00	TRUST - Cheerleaders	9150-0 Trust/Club : 1100 Athletics
5550 Justin Page	3802	3/24/2026	Coaching & Mixing 01/26,02/26 - P01994	\$1,500.00	TRUST - Band	9150-0 Trust/Club : 1000 ASB
1833 Amazon	3803	3/24/2026	INV IYC9-9K7M-R3X3 Amazon Supplies - P02001 ASB General	\$6.26	ASB General	9150-0 Trust/Club
1833 Amazon	3804	3/24/2026	INV I9IY-HCPJ-QXTX Amazon Supplies - P02013 ASB General	\$9.87	ASB General	9150-0 Trust/Club : 1000 ASB

**EL CAMINO REAL CHARTER
CHECK REGISTER
ACCOUNT: 1826 ASB Trust
MARCH 2026**

Total \$37,839.70

Name	Check Number	Date	Memo	Amount	Department	Fund/Program
1833 Amazon	3805	3/24/2026	INV 1R3T-39CQ-VLW Amazon Supplies - P02018 ASB General	\$136.28	ASB General	9150-0 Trust/Club : 1000 ASB
3958 HD Print Design	3806	3/24/2026	INV 25446 Gildan T shirts - P02021	\$654.39	TRUST - Girls Lacrosse	9150-0 Trust/Club : 1100 Athletics
3958 HD Print Design	3807	3/24/2026	INV 25257 Designed Sweatshirts, Sweatpants - P01871	\$3,932.13	TRUST - Girls Lacrosse	9150-0 Trust/Club : 1000 ASB
1833 Amazon	3808	3/24/2026	INV 1R3T-39CQ-V97N Amazon Supplies - P02050 ASB General	\$66.11	ASB General	9150-0 Trust/Club : 1000 ASB
1833 Amazon	3809	3/24/2026	INV 11Y1-RPJV-VT3K Amazon Supplies - P02031 TRUST - Step	\$234.49	TRUST - Step	9150-0 Trust/Club
5411 Robert Guzman	3810	3/24/2026	INV 52 Bags, Shirts - P002092	\$531.00	TRUST - Band	9150-0 Trust/Club : 1000 ASB
5982 SoCal Flowers	3811	3/25/2026	INV 0000719 Flowers for Women's History Month - P002161	\$216.21	ASB General	9150-0 Trust/Club : 1000 ASB
3621 Legacy Awards	3812	3/26/2026	INV 4373 Soccer Plate - P02167	\$43.80	TRUST - Boys Soccer	9150-0 Trust/Club : 1100 Athletics
2444 Picture Perfect Graphics	3813	3/26/2026	INV 4681 Senior Player Jerseys - P01959	\$3,879.30	Administrative	9150-0 Trust/Club : 1000 ASB
5903 Jayden Pham	3814	3/26/2026	02/26 Reimbursement for Food for Club Rush Sales	\$247.62	TRUST - Vietnamese Club	9150-0 Trust/Club
2035 Countdown Printables	3815	3/26/2026	INV 33646-1 Uniforms, ECR STEP Program 2026- P01985	\$104.83	TRUST - Step	9150-0 Trust/Club : 1000 ASB
1833 Amazon	3816	3/26/2026	INV 1GMY-JQXY-WD7M Amazon Supplies - P02014 TRUST - Grad Class 2026	\$162.45	TRUST - Grad Class 2026	9150-0 Trust/Club
1833 Amazon	3817	3/26/2026	INV 11Y1-RPJV-VDY6 Amazon Supplies - P02011 TRUST - Grad Class 2026	\$283.08	TRUST - Grad Class 2026	9150-0 Trust/Club : 1000 ASB
5127 MG Express Inc.	3818	3/26/2026	INV 2612 Ventura Round trip - P01888	\$1,300.00	ASB General	9150-0 Trust/Club : 1000 ASB
Heidi Hutson	3819	3/26/2026	Reimbursement for Pizza order for tech rehearsal	\$116.98	TRUST - Drama	9150-0 Trust/Club : 1000 ASB
5424 Ameci Pizza	3820	3/27/2026	Inv#6656, March Madness Championship Team, IQPO02181	\$130.60	ASB General	9150-0 Trust/Club

Coversheet

Discuss and Vote on the March 2026 Credit Card Charges

Section: II. Consent
Item: D. Discuss and Vote on the March 2026 Credit Card Charges
Purpose: Vote
Submitted by:
Related Material: CC_Charges_March_2026.pdf

**ECRCHS
CREDIT CARD DETAILS
March 2026**

Vendor	Date	PO	Description	Card Holder	Requested By	Department	Transaction Amount	Source
HYATT REGENCY LONG BEACH	2/25/2026	CR000073	CCSA Conference Lodging	David Hussey	David Hussey	Admin	\$ 717.16	Educator Effectiveness Grant
FACEBK *MVQ8HGMSQ2	2/27/2026	P01026	Advertising on Facebook & Instagram for increasing enrollment efforts	David Hussey	Ricardo Covarrubias	Marketing	\$ 900.00	General
FACEBK *F8JB5GZRQ2	2/28/2026	P01026	Advertising on Facebook & Instagram for increasing enrollment efforts	David Hussey	Ricardo Covarrubias	Marketing	\$ 18.82	General
GOOGLE *CLOUD DDZWN5	3/1/2026	P01022	Google Cloud Services for Database management	David Hussey	Chris Valencia	Technology	\$ 144.94	General
AGUAVIDA PREMIUM WATER	3/2/2026	P00984	Water Delivery - every 3 weeks	David Hussey	Chris Valencia	Operations	\$ 410.07	General
FACEBK *3JKJ5GVRQ2	3/4/2026	P01026	Advertising on Facebook & Instagram for increasing enrollment efforts	David Hussey	Ricardo Covarrubias	Marketing	\$ 900.00	General
DIGICERT	3/4/2026	PR02780		David Hussey	Chris Valencia	Technology	\$ 1,020.00	General
SMARTANDFINAL 409	3/5/2026	P01987	Lab supplies for an Oil Spill lab	David Hussey	Karen Evens	Science	\$ 123.89	General
TST*CALIFORNIA CHICKEN C	3/5/2026	P01989	Lunch for PBIS training with LACOE at Shoup	David Hussey	Amy Carter	Counseling - PBIS	\$ 182.00	General
CA ASSOC S* O #45993	3/6/2026	P02004	Professional Development: TeleHealth for LEPs	David Hussey	Gayane Mgshyan	Special Educaiton	\$ 129.00	Educator Effectiveness Grant
DONATE *MOORPARKGROUNDHOG	3/7/2026	P02038	Don Green Memorial Track meet & Distance Carnival 3/6 and 3/7/26.	David Hussey	Colson Phillip	Athletics	\$ 624.00	General
FACEBK *Q5AYBHMSQ2	3/8/2026	P01026	Advertising on Facebook & Instagram for increasing enrollment efforts	David Hussey	Ricardo Covarrubias	Marketing	\$ 900.00	General
CALIFORNIACHICKENCAFE	3/10/2026	P01988	Lunch order for AP Government Retreat	David Hussey	Albert Vazquez	Social Studies	\$ 46.25	General
QUILL CORPORATION	3/10/2026	P01819	Transcript envelopes for counseling office (New Vendor 20% savings)	David Hussey	Mike Vosogh	Counseling	\$ 408.22	General
QUILL CORPORATION	3/10/2026	P01819	Transcript envelopes for counseling office (New Vendor 20% savings)	David Hussey	Mike Vosogh	Counseling	\$ 244.93	General
SOUTHWES 5262139481223	3/10/2026	P02035	Roundtrip Airline tickets purchase from Los Angeles to Dallas for National Step Competition.	David Hussey	Evan Coleman	Student Activites	\$ 7,740.78	TRUST - Step
PPD ONLINE CAR RENTAL	3/11/2026	CR000066	One week training conference at Syracuse University (M-F) SUPA: The workshops emphasize mastering content, the latest trends, and adapting the university-designed courses to high school schedules and settings.	David Hussey	John Dalsass	Math	\$ 279.96	Educator Effectiveness Grant
AMERICAN AIR0012324723005	3/11/2026	CR000066	One week training conference at Syracuse University (M-F) SUPA: The workshops emphasize mastering content, the latest trends, and adapting the university-designed courses to high school schedules and settings.	David Hussey	John Dalsass	Math	\$ 801.40	Educator Effectiveness Grant
SMARTANDFINAL 409	3/11/2026	P01054	Culinary class groceries	David Hussey	Nicole Gamez	CTE	\$ 346.59	CTE
CALIFORNIA SCHOOL NURSES	3/11/2026	P02054	Nurse job posting	David Hussey	Rocio Castaneda	HR	\$ 155.00	General
HOTELCOM7339407791365 1	3/12/2026	CR000066	One week training conference at Syracuse University (M-F) SUPA: The workshops emphasize mastering content, the latest trends, and adapting the university-designed courses to high school schedules and settings.	David Hussey	John Dalsass	Math	\$ 497.24	Educator Effectiveness Grant
MAILCHIMP	3/12/2026	P01021	Communications Software: Email	David Hussey	Ricardo Covarrubias	Marketing	\$ 534.00	General
WALMART.COM	3/12/2026	P02060	Tarps for pay to pie	David Hussey	Angelina Cruz (StuCo)	Student Council	\$ 23.66	ASB General

**ECRCHS
CREDIT CARD DETAILS
March 2026**

Vendor	Date	PO	Description	Card Holder	Requested By	Department	Transaction Amount	Source
ALGOLIA 2U2603780015	3/13/2026	P01032	Database Indexing Service	David Hussey	Ryan Guinto	Technology	\$ 324.50	General
ROCKETT BEACH	3/13/2026	P02065	Registration fee for league tournament (3/21 @ Santa Monica beach)	David Hussey	Taytum Reckleff	Athletics	\$ 60.00	Athletics
CHARTER UP, LLC	3/13/2026	P02030	Ground transportation for NJROTC team while in Pensacola, Fl. competing in National competition 25 - 30 March 2026	David Hussey	Ronald Flaherty	ROTC	\$ 8,809.58	General
SMARTANDFINAL 409	3/13/2026	P01054	Culinary class groceries	David Hussey	Nicole Gamez	CTE	\$ 427.07	CTE
FACEBK *KCCM9HRSQ2	3/15/2026	P01026	Advertising on Facebook & Instagram for increasing enrollment efforts	David Hussey	Ricardo Covarrubias	Marketing	\$ 900.00	General
CHARTER UP, LLC	3/16/2026	P01830	Charter Bus Service for travel in NYC	David Hussey	Corrine Brenan	VAPA	\$ 815.71	Prop 28
CHARTER UP, LLC	3/16/2026	P01830	Charter Bus Service for travel in NYC	David Hussey	Corrine Brenan	VAPA	\$ 815.71	Prop 28
CHARTER UP, LLC	3/16/2026	P01830	Charter Bus Service for travel in NYC	David Hussey	Corrine Brenan	VAPA	\$ 815.71	Prop 28
CHARTER UP, LLC	3/16/2026	P01830	Charter Bus Service for travel in NYC	David Hussey	Corrine Brenan	VAPA	\$ 876.05	Prop 28
PAYPAL *GONDOBOOSTR	3/16/2026	CR000061	Model UN competition Venice High	David Hussey	Albert Vazquez	Student Activites	\$ 160.00	General
SMARTANDFINAL 409	3/17/2026	PO02079	concessions for spring musical	David Hussey	Heidi Hutson	VAPA	\$ 453.89	TRUST - Drama
NEW WORLD STAGES 2	3/17/2026	PO02085	Group tickets for New World Stages production- Heathers the Musical for ECR Theatre NYC trip	David Hussey	Heidi Hutson	VAPA	\$ 869.00	TRUST - Drama
NEW WORLD STAGES 2	3/17/2026	PO02086	Tickets for the musical Spelling Bee at New World Stages- ECR Theatre NY	David Hussey	Heidi Hutson	VAPA	\$ 1,929.00	TRUST - Drama
METRICS GROUP LLC	3/19/2026	P01436	Application for Checkpoint Tracking	David Hussey	Ryan Guinto	Operations	\$ 300.00	General
SIXFLAGS OT ARLINGTOTX	3/19/2026	P02040	Ticket purchase for ECR Step Team.	David Hussey	Evan Coleman	Student Activites	\$ 1,272.78	TRUST - Step
BROADWAY INBOUND 2	3/19/2026	PO02094	Student tickets to Moulin Rouge on Broadway- NYC Broadway trip	David Hussey	Heidi Hutson	VAPA	\$ 2,277.00	TRUST - Drama
MARRIOTT ANAHEIM	3/19/2026	CR000046	California Association of African American Administrators Conference Lodging	David Hussey	Minita Clark	Admin	\$ 631.62	Educator Effectiveness Grant
AGUAVIDA PREMIUM WATER	3/20/2026	P00984	Water Delivery - every 3 weeks	David Hussey	Chris Valencia	Operations	\$ 450.47	General
PAVEPATCH	3/20/2026	PO02243	Blacktop repair spring break project	David Hussey	Mike Vosogh	Buildings & Grounds	\$ 1,976.60	General
ALIBABA.COM	3/20/2026	P01844	Capitalization Project: Audience chairs for Anderson Hall	David Hussey	Ryan Guinto	Operations	\$ 3,464.07	AMIM Block Grant
TROPHYMAN	3/23/2026	PO02112	Trophies for March Madness Champions. Need by 3/24.	David Hussey	Evan Ireland (StuCo)	Student Council	\$ 202.27	ASB General
CALIFORNIACHICKENCAFE	3/24/2026	PO02187	US History Retreat Food for 3/24	David Hussey	Megan Rayzor	Social Studies	\$ 84.90	General
USAD.ORG	3/24/2026	PO02097	U.S. Academic Decathlon National Competition	David Hussey	Stephanie Franklin	AcaDeca	\$ 750.00	General
SMARTANDFINAL 409	3/24/2026	P01054	Culinary class groceries	David Hussey	Nicole Gamez	CTE	\$ 605.08	CTE
FRONTIER AI GGQL9T	3/24/2026	PO2150	June Colorado Trip 2026	David Hussey	Stephen Perry	Athletics	\$ 675.00	TRUST - Girls Flag Football
					Total		\$ 47,093.92	

**ECRCHS
CREDIT CARD DETAILS
March 2026**

Vendor	Date	PO	Description	Card Holder	Requested By	Department	Transaction Amount	Source
SMARTANDFINAL 409	2/25/2026	P01054	Culinary class groceries	Fernando Delgado	Nicole Gamez	CTE	\$639.03	CTE
SMARTANDFINAL 409	2/25/2026	P01942	This is for a common lab for Biology. It is a Strawberry DNA Extraction Lab.	Fernando Delgado	Rosalinda Montague	Science	\$238.34	General
TOWNEPLACE SUITES BAKE	2/25/2026	P01941	Hotel room for state Wrestling tournament in Bakersfield CA	Fernando Delgado	John Terndrup	Athletics	\$828.27	General
TOWNEPLACE SUITES BAKE	2/25/2026	P01941	Hotel room for state Wrestling tournament in Bakersfield CA	Fernando Delgado	John Terndrup	Athletics	\$838.27	General
TOWNEPLACE SUITES BAKE	2/25/2026	P01941	Hotel room for state Wrestling tournament in Bakersfield CA	Fernando Delgado	John Terndrup	Athletics	\$838.27	General
DUO*COM	2/26/2026	P01357	Server Security Multifactor Authentication Services	Fernando Delgado	Ryan Guinto	Technology	\$30.00	General
SIXFLAGS MM VALENCIACA	2/27/2026	P01955	Physics Day at Six Flags Field Trip Tickets March 19th 2026	Fernando Delgado	Ziat Zahur	Science	\$2,940.00	General
TOWNEPLACE SUITES BAKE	2/28/2026	P01941	Hotel room for state Wrestling tournament in Bakersfield CA	Fernando Delgado	John Terndrup	Athletics	\$10.02	General
TOWNEPLACE SUITES BAKE	2/28/2026	P01941	Hotel room for state Wrestling tournament in Bakersfield CA	Fernando Delgado	John Terndrup	Athletics	\$0.02	General
TOWNEPLACE SUITES BAKE	2/28/2026	P01941	Hotel room for state Wrestling tournament in Bakersfield CA	Fernando Delgado	John Terndrup	Athletics	\$0.02	General
COURTYARD SAN DIEGO MI	3/1/2026	P01939	California State Regional Tournament at the California VEX Region Four High School 2026 Chaperone	Fernando Delgado	Kotaro Mukasa	Robotics	\$463.58	General
COURTYARD SAN DIEGO MI	3/1/2026	P01939	California State Regional Tournament at the California VEX Region Four High School 2026 Chaperone	Fernando Delgado	Kotaro Mukasa	Robotics	\$494.61	General
COURTYARD SAN DIEGO MI	3/1/2026	P01939	California State Regional Tournament at the California VEX Region Four High School 2026 ERC hosted at the San Diego Town & Country Resort and Convention Center	Fernando Delgado	Kotaro Mukasa	Robotics	\$484.25	TRUST - Robotics
COURTYARD SAN DIEGO MI	3/1/2026	P01939	California State Regional Tournament at the California VEX Region Four High School 2026 ERC hosted at the San Diego Town & Country Resort and Convention Center	Fernando Delgado	Kotaro Mukasa	Robotics	\$463.58	TRUST - Robotics
COURTYARD SAN DIEGO MI	3/1/2026	P01939	California State Regional Tournament at the California VEX Region Four High School 2026 ERC hosted at the San Diego Town & Country Resort and Convention Center	Fernando Delgado	Kotaro Mukasa	Robotics	\$266.68	TRUST - Robotics
CA ASSOC OF TEACHERS OF E	3/2/2026	CR000055	CATE's 2026 convention aims to recenter the crucial role of the Literacy/ELA teacher. "Power to the Teacher: Preserving Narratives, Amplifying Perspectives,"	Fernando Delgado	Melinda Owen	English	\$410.00	Educator Effectiveness Grant
CA ASSOC OF TEACHERS OF E	3/2/2026	CR000062	CATE's 2026 convention aims to recenter the crucial role of the Literacy/ELA teacher. "Power to the Teacher: Preserving Narratives, Amplifying Perspectives,"	Fernando Delgado	Cameron Maury	English	\$410.00	Educator Effectiveness Grant
CA ASSOC OF TEACHERS OF E	3/2/2026	CR000054	CATE's 2026 convention aims to recenter the crucial role of the Literacy/ELA teacher. "Power to the Teacher: Preserving Narratives, Amplifying Perspectives,"	Fernando Delgado	Donald Tseng	English	\$410.00	Educator Effectiveness Grant
CA ASSOC OF TEACHERS OF E	3/2/2026	CR000053	CATE's 2026 convention aims to recenter the crucial role of the Literacy/ELA teacher. "Power to the Teacher: Preserving Narratives, Amplifying Perspectives,"	Fernando Delgado	Audra Herrera	English	\$430.00	Educator Effectiveness Grant
INDEED USI26-01593901	3/2/2026	P01834	Position postings on Indeed Job Board Website	Fernando Delgado	Rocio Castaneda	HR	\$252.90	General

**ECRCHS
CREDIT CARD DETAILS
March 2026**

Vendor	Date	PO	Description	Card Holder	Requested By	Department	Transaction Amount	Source
SMARTANDFINAL 409	3/3/2026	P01054	Culinary class groceries	Fernando Delgado	Nicole Gamez	CTE	\$514.00	CTE
MARRIOTT SANTA CLARA	3/3/2026	P01892	California Academic Decathlon state championships 3/19-3/22/26.	Fernando Delgado	Stephanie Franklin	AcaDeca	\$4,424.49	General
SOUTHWES 5262137021955	3/3/2026	P01991	NJROTC Academic, PT, Drill National Championship in Pensacola Florida	Fernando Delgado	Ronald Flaherty	ROTC	\$14,611.90	General
SOUTHWES 5262137012899	3/3/2026	P01991	NJROTC Academic, PT, Drill National Championship in Pensacola Florida	Fernando Delgado	Ronald Flaherty	ROTC	\$15,245.55	General
TST*CALIFORNIA CHICKEN C	3/4/2026	P01984	Lunch order for CTR department retreat 3/5/26	Fernando Delgado	Jacob Friedberg	CTE	\$98.00	General
TST*CALIFORNIA CHICKEN C	3/4/2026	P01968	Lunch order for 3/5/26 Geometry Retreat	Fernando Delgado	Brian Wilson	Math	\$30.00	General
YCBM.COM PLAN TEAM	3/4/2026	P01031	YouCanBook.Me Blanket PO for Admissions, Counseling, Flex appointments	Fernando Delgado	Angel Rios	Admissions	\$33.01	General
NYLAS	3/5/2026	P00590	Email connector for in house app	Fernando Delgado	Ryan Guinto	Technology	\$495.78	Technology
SMARTANDFINAL 409	3/5/2026	P01054	Culinary class groceries	Fernando Delgado	Nicole Gamez	CTE	\$542.65	CTE
SMARTANDFINAL 409	3/10/2026	P01054	Culinary class groceries	Fernando Delgado	Nicole Gamez	CTE	\$559.73	CTE
GOOGLE PLAY BOOKS	3/11/2026		Contested Charge	Fernando Delgado	--	--	\$2.49	--
MARRIOTT ANAHEIM	3/19/2026	CR000046	This conference to serve our African American (and marginalized) student populations at ECR by learning more about research-based strategies that schools are using to combat systemic and societal issues they face.	Fernando Delgado	Minita Clark	Admin	\$315.81	Educator Effectiveness Grant
					Total		\$47,321.25	

Account Number : 4866 9110 0013 3507
 Unique ID: XXXX XXXX XXXX 0532
 DAVID HUSSEY
 Statement Date : 03-25-2026



Account Summary		General Information	
Previous Balance	\$0.00	Total Activity	\$47,093.92
Purchases and Other Charges	\$47,093.92		
Cash Advances	\$0.00		
Cash Advance Fees	\$0.00		
Late Payment Charges	\$0.00	QUESTIONS OR TO REPORT A LOST OR STOLEN CARD, CALL CUSTOMER SERVICE 1-800-344-5696	
Credits	\$0.00 CR		
Payments	\$0.00 PY		
Total Activity	\$47,093.92		
Disputed Amount	\$0.00		

Account Messages

We certify that all purchases listed on this statement, unless annotated to the contrary, are true, correct and for official business only. Payment is authorized.

Cardholder	Date	Approver	Date
------------	------	----------	------

New Activity

Post Date	Tran Date	Reference Number	Transaction Description	Amount
02-27	02-27	24793386058000811447098	FACEBK *MVQ8HGMSQ2 650-5434800 DE	900.00
02-27	02-25	24943006057385149278545	HYATT REGENCY LONG BEACH LONG BEACH CA 45111509 ARRIVAL:02-23-26	717.16
03-02	03-01	24692166060105191569918	GOOGLE *CLOUD DDZWN5 G.CO/HELPPAY# CA	144.94
03-02	03-02	24692166061105608221748	AGUAVIDA PREMIUM WATER 747-444-9637 CA	410.07
03-02	02-28	24793386059000723665091	FACEBK *F8JB5GZRQ2 650-5434800 DE	18.82
03-04	03-04	24793386062003810481062	FACEBK *3JKJ5GVRQ2 650-5434800 DE	900.00
03-06	03-04	24121576064510238482750	DIGICERT 801-7019681 UT	1,020.00
03-06	03-05	24231686064669398998031	SMARTANDFINAL 409 510-851-8548 CA	123.89
03-06	03-05	24692166064108835522174	TST*CALIFORNIA CHICKEN C 818-716-6170 CA	182.00
03-09	03-06	24492166066100014168150	CA ASSOC S* O #45993 CASPONLINE.OR CA	129.00
03-09	03-07	24793386066001132091060	DONATE *MOORPARKGROUNDHOG 888-3851360 NJ	624.00

(New Activity continued on next page)

CORPORATE PAYMENT SYSTEMS
 P.O. BOX 6343
 FARGO, ND 58125-6343

EL CAMINO REAL CHS

Account Number: 4866 9110 0013 3507
 Unique ID: XXXX XXXX XXXX 0532
 Amount Due: \$0.00

****MEMO STATEMENT ONLY**
 DO NOT REMIT PAYMENT**

106481797586811 S

 DAVID HUSSEY
 EL CAMINO REAL CHS
 5440 VALLEY CIRCLE BLVD
 WOODLAND HILLS CA 91367-5949

New Activity - Continued

Post Date	Tran Date	Reference Number	Transaction Description	Amount
03-09	03-08	24793386067000816785079	FACEBK *Q5AYBHMSQ2 650-5434800 DE	900.00
03-11	03-10	24011346069100111683298	CALIFORNIACHICKENCAFE CALIFORNIACHI CA	46.25
03-11	03-10	24164076069105441301857	QUILL CORPORATION QUILL.COM SC	408.22
03-11	03-10	24164076069105441301865	QUILL CORPORATION QUILL.COM SC	244.93
03-12	03-11	24000776070100037620646	PPD ONLINE CAR RENTAL WWW.CARRENTAL ME ch39vg98f74i10wbr98	279.96
03-12	03-11	24053456071393137027143	AMERICAN AIR0012324723005 FORT WORTH TX DALSASS/JOHN DEPARTURE07-12-26 LAX AA L ORD AA L SYRAA Q DFW	801.40
03-12	03-11	24231686070676218003290	SMARTANDFINAL 409 510-851-8548 CA	346.59
03-12	03-10	24692166070104626322603	SOUTHWES 5262139481223 800-435-9792 TX BENITES/ALICIA DEPARTURE04-16-26 LAX WN V DAL WN V PHX WN V LAX	7,740.78
03-12	03-12	24692166071104965936558	HOTELCOM73394077913651 HOTELS.COM WA	497.24
03-12	03-12	24793386071000506180072	MAILCHIMP 678-9990141 GA	534.00
03-13	03-13	24011346072100062320879	ALGOLIA 2U2603780015 ALGOLIA.COM CA	324.50
03-13	03-12	24055236071677687255490	WALMART.COM 800-925-6278 AR	23.66
03-13	03-11	24207856071164001233927	CALIFORNIA SCHOOL NURSES 916-4485752 CA	155.00
03-16	03-13	24000776073100015226165	ROCKETT BEACH INSTAGRAM.COM CA	60.00
03-16	03-13	24008476072000454993079	CHARTER UP, LLC 8559202287 GA	8,809.58
03-16	03-13	24231686072678519014602	SMARTANDFINAL 409 510-851-8548 CA	427.07
03-16	03-15	24793386074000220627082	FACEBK *KCCM9HRSQ2 650-5434800 DE	900.00
03-17	03-16	24008476075000459274662	CHARTER UP, LLC 8559202287 GA	815.71
03-17	03-16	24008476075000459296988	CHARTER UP, LLC 8559202287 GA	815.71
03-17	03-16	24008476075000459300939	CHARTER UP, LLC 8559202287 GA	815.71
03-17	03-16	24008476075000459303461	CHARTER UP, LLC 8559202287 GA	876.05
03-17	03-16	24027626075067890713332	PAYPAL *GONDOBOOSTR 402-935-7733 CA	160.00
03-18	03-17	24231686076683041006338	SMARTANDFINAL 409 510-851-8548 CA	453.89
03-18	03-17	24431066076396328011193	NEW WORLD STAGES 2 NEW YORK NY	869.00
03-18	03-17	24431066076396328011201	NEW WORLD STAGES 2 NEW YORK NY	1,929.00
03-19	03-19	24000776078100014809974	METRICS GROUP LLC FORM-METRICS. FL	300.00
03-19	03-19	24692166078101464203442	SIXFLAGS OT ARLINGTOTX 817-640-8900 TX	1,272.78
03-20	03-19	24431066078397533004617	BROADWAY INBOUND 2 NEW YORK NY	2,277.00

(New Activity continued on next page)



Page 3 of 4
 DAVID HUSSEY
 Account Number : 4866 9110 0013 3507
 Unique ID: XXXX XXXX XXXX 0532
 Statement Date : 03-25-2026

New Activity - Continued

Post Date	Tran Date	Reference Number	Transaction Description	Amount
03-20	03-19	24692166078101881550060	MARRIOTT ANAHEIM 895-980-4000 CA M07992 ARRIVAL:03-19-26	631.62
03-20	03-20	24692166079102247768429	AGUAVIDA PREMIUM WATER 747-444-9637 CA	450.47
03-23	03-20	24027626079067999709278	PAVEPATCH 281-778-3223 TX	1,976.60
03-23	03-20	24793386079002556753222	ALIBABA.COM SAN MATEO CA	3,464.07
03-25	03-23	24000976083470403161355	TROPHYMAN 800-3703564 CA	202.27
03-25	03-24	24011346083100123496194	CALIFORNIACHICKENCAFE CALIFORNIACHI CA	84.90
03-25	03-24	24011346084100028717206	USAD.ORG USAD.ORG MN	750.00
03-25	03-24	24231686083691037003061	SMARTANDFINAL 409 510-851-8548 CA	605.08
03-25	03-24	24717056084580840119453	FRONTIER AI GGQL9T 720-3744390 CO HAYASHIDA/R DEPARTURE06-18-26 LAX F9 G DEN F9 G LAX	675.00

Account Number : 4866 9100 7248 5613
 Unique ID: XXXX XXXX XXXX 0112
 FERNANDO DELGADO
 Statement Date : 03-25-2026



Account Summary		General Information	
Previous Balance	\$0.00	Total Activity	\$47,321.25
Purchases and Other Charges	\$47,321.25	QUESTIONS OR TO REPORT A LOST OR STOLEN CARD, CALL CUSTOMER SERVICE 1-800-344-5696	
Cash Advances	\$0.00		
Cash Advance Fees	\$0.00		
Late Payment Charges	\$0.00		
Credits	\$0.00 CR		
Payments	\$0.00 PY		
Total Activity	\$47,321.25		
Disputed Amount	\$0.00		

New Activity

Post Date	Tran Date	Reference Number	Transaction Description	Amount
02-26	02-25	24231686056660287002720	SMARTANDFINAL 409 510-851-8548 CA	639.03
02-26	02-25	24231686056660287002746	SMARTANDFINAL 409 510-851-8548 CA	238.34
02-27	02-25	24692166057101893088419	TOWNEPLACE SUITES BAKE BAKERSFIELD CA 9B JE ARRIVAL:02-25-26	828.27
02-27	02-25	24692166057101893088427	TOWNEPLACE SUITES BAKE BAKERSFIELD CA 9B JE ARRIVAL:02-25-26	838.27
02-27	02-25	24692166057101893088435	TOWNEPLACE SUITES BAKE BAKERSFIELD CA 9B JE ARRIVAL:02-25-26	838.27
02-27	02-26	24692166057102167918059	DUO*COM 866-760-4247 MI	30.00
02-27	02-27	24692166058102502199786	SIXFLAGS MM VALENCIACA 661-255-4100 CA	2,940.00
03-02	02-28	24692166060105199683240	TOWNEPLACE SUITES BAKE BAKERSFIELD CA 9B 587 ARRIVAL:02-25-26	10.02
03-02	02-28	24692166060105199683257	TOWNEPLACE SUITES BAKE BAKERSFIELD CA 9B 587 ARRIVAL:02-25-26	0.02
03-02	02-28	24692166060105199683265	TOWNEPLACE SUITES BAKE BAKERSFIELD CA 9B 587 ARRIVAL:02-25-26	0.02
03-03	03-01	24692166061106193967208	COURTYARD SAN DIEGO MI SAN DIEGO CA 7Z 704 ARRIVAL:02-26-26	463.58
03-03	03-01	24692166061106193967216	COURTYARD SAN DIEGO MI SAN DIEGO CA 7Z 704 ARRIVAL:02-26-26	494.61


(New Activity continued on next page)

CORPORATE PAYMENT SYSTEMS
 P.O. BOX 6343
 FARGO, ND 58125-6343

EL CAMINO REAL CHS

Account Number: 4866 9100 7248 5613
 Unique ID: XXXX XXXX XXXX 0112
 Amount Due: \$0.00

****MEMO STATEMENT ONLY****
DO NOT REMIT PAYMENT

106481797584134 S

 FERNANDO DELGADO
 EL CAMINO REAL CHS
 5440 VALLEY CIRCLE BLVD
 WOODLAND HILLS CA 91367-5949

New Activity - Continued

Post Date	Tran Date	Reference Number	Transaction Description	Amount
03-03	03-01	24692166061106193967224	COURTYARD SAN DIEGO MI SAN DIEGO CA 7Z 704 ARRIVAL:02-26-26	484.25
03-03	03-01	24692166061106193967240	COURTYARD SAN DIEGO MI SAN DIEGO CA 7Z 704 ARRIVAL:02-26-26	463.58
03-03	03-01	24692166061106193967646	COURTYARD SAN DIEGO MI SAN DIEGO CA 7Z 727 ARRIVAL:02-26-26	266.68
03-03	03-02	24755426061260615782992	CA ASSOC OF TEACHERS OF E 619-2223934 CA	410.00
03-03	03-02	24755426061260615783008	CA ASSOC OF TEACHERS OF E 619-2223934 CA	410.00
03-03	03-02	24755426061260615783024	CA ASSOC OF TEACHERS OF E 619-2223934 CA	410.00
03-03	03-02	24755426061260615783032	CA ASSOC OF TEACHERS OF E 619-2223934 CA	430.00
03-03	03-02	24793386061000226828093	INDEED USI26-01593901 800-4625842 TX	252.90
03-04	03-03	24231686062667146995616	SMARTANDFINAL 409 510-851-8548 CA	514.00
03-04	03-03	24692166062107144054103	MARRIOTT SANTA CLARA SANTA CLARA CA 562650 ARRIVAL:03-18-26	4,424.49
03-05	03-04	24692166063107899777253	TST*CALIFORNIA CHICKEN C 818-716-6170 CA	98.00
03-05	03-04	24692166063107899777543	TST*CALIFORNIA CHICKEN C 818-716-6170 CA	30.00
03-05	03-03	24692166063108147953860	SOUTHWES 5262137021955 800-435-9792 TX AVILA/OCSCAR DEPARTURE03-25-26 LAX WN V DEN WN V PNSWN V DAL WN V LAX	14,611.90
03-05	03-03	24692166063108147953878	SOUTHWES 5262137012899 800-435-9792 TX AILON/HECTOR DEPARTURE03-25-26 LAX WN V DEN WN V PNSWN V DAL WN V LAX	15,245.55
03-05	03-04	74208476064100008813873	YCBM.COM PLAN TEAM BEDFORD	33.01
03-06	03-05	24064666065100003459337	NYLAS NYLAS.COM CA	495.78
03-06	03-05	24231686064669398998023	SMARTANDFINAL 409 510-851-8548 CA	542.65
03-11	03-10	24231686069675080003092	SMARTANDFINAL 409 510-851-8548 CA	559.73
03-12	03-11	24204296070002931365091	GOOGLE PLAY BOOKS 650-2530000 CA	2.49
03-20	03-19	24692166078101881549567	MARRIOTT ANAHEIM ANAHEIM CA 338930 ARRIVAL:03-18-26	315.81

Coversheet

Discuss and Vote the Awarding of the 2026-2027 E-Rate Network Project

Section:	II. Consent
Item:	E. Discuss and Vote the Awarding of the 2026-2027 E-Rate Network Project
Purpose:	Vote
Submitted by:	
Related Material:	E-Rate_Network Electronics.pdf

Coversheet

March 2026 Investment Update

Section: IV. Finance
Item: A. March 2026 Investment Update
Purpose: Discuss
Submitted by:
Related Material: Agenda Item II. A -March 2026 Investment Summary.pdf
ECR_OPEB_Executive_Summary_March_2026.pdf

**EL CAMINO REAL CHS
INVESTMENTS REVIEW
FISCAL YEAR 2025-2026**

2025-2026		Year End										Contributions													
		Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26		Executive Summary-OPEB													
											\$ 33,407,833	Beginning Balance at 07/01/25													
OPEB Retiree Pmts.											\$ (52,048.18)	\$ (53,348.18)	\$ (51,255)	\$ (54,260)	\$ (55,267)	\$ (55,990)	\$ (53,921)	\$ (57,746)	\$ (58,588)	\$ (492,424)	OPEB Payments				
																				\$ 1,487,148	Gains/Losses	4.3%	Invest. Change		
ECRA	OPEB Trust	\$ 33,407,833	\$ 33,535,446	\$ 34,163,737	\$ 34,830,476	\$ 35,228,596	\$ 35,203,541	\$ 35,333,944	\$ 35,976,588	\$ 36,438,154	\$ 34,402,558		Month	\$ 34,402,558	Current Ending	3.0%	Total Change								
Investment Managers:																				Month	YTD				
Fiduciary Mgt											\$ 2,675,796	\$ 2,662,714	\$ 2,744,203	\$ 2,696,362	\$ 2,686,061	\$ 2,461,486	\$ 2,462,746	\$ 2,522,620	\$ 2,554,617	\$ 2,341,461			-8.3%	-12.5%	
Beacon Pointe											\$ 30,732,037	\$ 30,872,732	\$ 31,419,534	\$ 32,134,114	\$ 32,542,536	\$ 32,742,055	\$ 32,871,198	\$ 33,453,968	\$ 33,883,537	\$ 32,061,097			-5.4%	4.3%	
El Camino Real CHS <u>General</u>																									
Investment Managers:																							Month	YTD	
Fiduciary Mgt											\$ 336,856	\$ 334,972	\$ 345,182	\$ 339,097	\$ 337,601	\$ 236,685	\$ 236,977	\$ 242,513	\$ 245,277.35	224,924.59			-8.3%	-33.2%	100K Xfer to Beacon Pt. 11/26/25
Beacon Pointe											\$ 6,989,939	\$ 7,013,406	\$ 7,126,190	\$ 7,254,210	\$ 7,338,504	\$ 7,462,029	\$ 7,483,446	\$ 7,566,964	\$ 7,663,768	\$ 7,384,517			-3.6%	5.6%	
US Bank Holdings											\$ 7,326,795	\$ 7,348,378	\$ 7,471,371	\$ 7,593,307	\$ 7,676,106	\$ 7,698,713	\$ 7,720,423	\$ 7,809,477	\$ 7,909,045	\$ 7,609,442			-3.8%	3.9%	
Annuity	3 Yr. (8/26) Fixed @ 4.80%	Midland	\$ 439,179	\$ 440,931	\$ 443,487	\$ 444,799	\$ 446,287	\$ 448,125	\$ 449,913	\$ 451,592	\$ 453,569	\$ 455,204			0.4%	3.6%									
	2Yr. (10/25) @ 4.89%	CNB /T-Bill	\$ 432,289	\$ 433,808	\$ 435,397	\$ 436,800	\$ 438,273	\$ 439,496	\$ 440,301	\$ 441,171	\$ 443,272	\$ 441,576			-0.4%	2.1%									
	2Yr (11/30/27) @ 3.5%	Combined	\$ 8,198,263	\$ 8,223,117	\$ 8,350,255	\$ 8,474,906	\$ 8,560,666	\$ 8,586,334	\$ 8,610,638	\$ 8,702,241	\$ 8,805,886	\$ 8,506,221			-3.4%	3.8%									
Month End -Combined											\$ 41,606,096	\$ 41,758,563	\$ 42,513,992	\$ 43,305,381	\$ 43,789,262	\$ 43,789,875	\$ 43,944,581	\$ 44,678,829	\$ 45,244,040	\$ 42,908,778			-5.2%	3.1%	



BOARD EXECUTIVE SUMMARY

ECRCHS Business Office

OPEB Trust Investment Portfolio Update

Month Ending March 31, 2026 | Fiscal Year 2025-26

Executive Summary

The ECRCHS OPEB Trust portfolio declined approximately \$2.04 million during March 2026, closing at \$34,402,558 compared to \$36,438,154 at the start of the month. The decline was driven by negative capital market returns representing a 5.6% monthly loss.

Despite the difficult month, the portfolio remains up 3.0% net and 4.3% on pure investment returns for the fiscal year. The portfolio has performed largely in line with its Policy Index both in March and year to date.

March 2026 was the worst month for U.S. equities since Q3 2022. The decline is attributable to broad market conditions, not manager underperformance relative to benchmarks.

Portfolio Snapshot

Metric	Value
Portfolio Value (March 31, 2026)	\$34,402,558
Portfolio Value (March 1, 2026)	\$36,438,154
Monthly Change (Total)	(\$2,035,596)
Fiscal Year to Date Return (Net)	+3.0%
Fiscal Year to Date Return (Investment Only)	+4.3%

March 2026 Market Context

March 2026 was a challenging month across virtually all asset classes. U.S. equities led the decline, with the S&P 500 falling 5.0% in March and sitting at negative 4.4% year to date. The Nasdaq 100 dropped 4.8% for the month and negative 5.8% year to date, pressured by AI valuation concerns, tariff uncertainty, and escalating geopolitical tensions.

International equities pulled back more than 10% in March but have maintained year to date outperformance relative to U.S. markets. The MSCI EAFE Index is down only 1.1% year to date and the MSCI Emerging Markets Index is down just 0.2% year to date, supported by dollar weakness and commodity strength.

Fixed income reversed February gains as yields rose. The 10 year Treasury closed March at 4.32%, and the U.S. Aggregate Bond Index fell 1.8% in March, leaving core bonds essentially flat year to date.

Federal Reserve policy uncertainty and persistent inflation remained key themes, while rising geopolitical tensions and fading rate cut expectations contributed to increased market volatility and stagflation concerns.

Broad Market Performance Summary

Asset Class / Index	March	YTD
S&P 500	-5.0%	-4.4%
Nasdaq 100	-4.8%	-5.8%
MSCI EAFE (International)	-10%+	-1.1%
MSCI Emerging Markets	Negative	-0.2%
U.S. Aggregate Bond (AGG)	-1.8%	~0.0%
10 Year Treasury Yield	4.32%	
ECRCHS Alternative Investments	-2.2%	
Global Equities (comparison)	-7.2%	

A noteworthy positive from the portfolio is that the diversified Alternative Investments allocation meaningfully outperformed global equities in March, returning negative 2.2% compared to negative 7.2% for global equities, and performed roughly in line with fixed income. This diversification benefit is exactly what the allocation is designed to provide in down markets.

Manager Level Performance

The OPEB Trust is managed across two advisory firms. Beacon Pointe Advisors manages the primary OPEB allocation, while Fiduciary Management Inc. manages a legacy OPEB position and a separate General account.

Manager / Account	Account Type	YTD Return	Status
Beacon Pointe Advisors	OPEB	+4.3%	On Track
Fiduciary Management Inc.	OPEB	-12.5%	Monitor
Fiduciary Management Inc.	General	-33.2%*	See Note

** The negative 33.2% YTD figure on the Fiduciary Management General account reflects a \$100,000 transfer to Beacon Pointe on 11/26/25, not an actual investment loss of that magnitude. The transfer reduced the account balance and distorts the percentage return calculation.*

The performance gap between Beacon Pointe (up 4.3% YTD on OPEB) and Fiduciary Management (down 12.5% YTD on OPEB) is a real difference in investment results, not a market timing artifact. While one quarter does not establish a trend, this gap warrants monitoring and may merit a deeper comparative review at fiscal year end.

April Outlook

Markets have shown signs of recovery in early April, with optimism around potential resolution of geopolitical tensions. However, volatility and uncertainty remain elevated. The school's financial advisor, Beacon Pointe, notes that while the near term environment is uncertain, the portfolio remains well diversified and aligned with its long term investment policy.

Recommended Actions

No changes to the investment policy or asset allocation are recommended at this time. The March decline was consistent with broad market movements, and the portfolio's diversification performed as intended, particularly through the alternative investments allocation.

Staff recommends the following monitoring items for the board's awareness:

First, continue to track the performance differential between Beacon Pointe and Fiduciary Management through fiscal year end. If the gap persists, staff will bring a recommendation for a formal review of the Fiduciary Management relationship.

Second, the April rebound should be monitored. Early signs are positive, but the macroeconomic environment remains uncertain due to trade policy, interest rate expectations, and geopolitical developments.

Third, the next quarterly portfolio review with Beacon Pointe will provide a more complete picture of the recovery trajectory and any recommended tactical adjustments.

Prepared by the ECRCHS Business Office

Data Source: ECRCHS Investment Tracker; Beacon Pointe Advisors March 2026 Commentary

April 2026

Coversheet

Discuss and Vote on the Approval of the 2024-2025 IRS Form 990 (Non-Profit Tax Return)

Section: IV. Finance
Item: D. Discuss and Vote on the Approval of the 2024-2025 IRS Form 990
(Non-Profit Tax Return)
Purpose: Vote
Submitted by:
Related Material:
ECR_990_Board_Summary_Branded.pdf
Agenda_Item_III._D_-2024-2025_IRS_Form_990__Non-Profit_Tax_Return_.pdf



EL CAMINO REAL CHARTER HIGH SCHOOL

Board Finance Committee

Executive Summary: IRS Form 990

Fiscal Year Ending June 30, 2025 | Document Date: April 2026

Purpose of This Summary

This document summarizes the key information contained in El Camino Real Alliance's draft IRS Form 990 for fiscal year ending June 30, 2025, prepared by Christy White Associates. It is intended to facilitate the Finance Committee's review and board authorization prior to e-filing. The Form 990 is a public document available to anyone on request and through nonprofit databases such as Candid (GuideStar). All figures below are drawn directly from the draft filing.

Filing Information

Organization	El Camino Real Alliance	EIN	27-4855978
Return Type	Form 990 (Full)	Fiscal Year	July 1, 2024 – June 30, 2025
Prepared By	Christy White Associates	E-File Deadline	May 15, 2026 (extended via Form 8868)
Status	DRAFT – Under review. Board signature authorization (Form 8879-TE) required prior to e-filing.		

Financial Overview

ECR's fiscal year 2024-25 reflects a year where expenses held relatively flat while revenue declined significantly from the prior year, resulting in a small operating deficit. The school's financial position remains strong due to accumulated net assets and investment portfolio gains, but the revenue trend warrants board attention.

Financial Snapshot (Part I, VIII, IX, X)		
Category	FY 2024-25 (Current)	FY 2023-24 (Prior Year)
Total Revenue	\$48,992,717	\$55,308,113
<i>Grants & Contributions</i>	\$44,708,803	\$50,389,048
<i>Program Service Revenue</i>	\$2,031,163	\$1,874,824
<i>Investment Income</i>	\$2,213,575	\$3,001,090
Total Expenses	\$49,477,987	\$49,322,760

Operating Result (Revenue less Expenses)	(\$485,270)	\$5,985,353
Net Assets (End of Year)	\$50,136,752	\$47,279,304
Total Assets	\$60,637,058	\$54,180,646
Total Liabilities	\$10,500,306	\$6,901,342

Revenue Analysis

Total revenue fell \$6.3 million, or approximately 11.4 percent, compared to the prior year. The primary driver is a reduction in government funds and contributions revenue, which likely reflects enrollment decline and related LCFF funding adjustments and onetime COVID Expiring grant(s).

Government funds dropped from \$50.4M to \$44.7M, a reduction of \$5.7M. This is the largest single year change and represents ECR's core LCFF and categorical funding.

Program service revenue grew slightly from \$1.87M to \$2.03M, driven in part by international student tuition (\$1.51M) and student activities (\$504K).

Investment income decreased from \$3.0M to \$2.2M, consistent with market conditions.

The \$3.34M unrealized investment gain shown in the reconciliation reflects market appreciation in ECR's investment portfolio. This is a non cash item and does not flow through the operating statement.

Expense Analysis

Major Expense Categories (Part IX) – FY 2024-25		
Category	Amount	% of Total
Total Personnel (Salaries, Benefits, Payroll Taxes)	\$34,873,047	70.5%
Books, Supplies and Materials	\$3,312,739	6.7%
Other Professional Fees	\$3,076,660	6.2%
Occupancy	\$2,574,113	5.2%
Substitutes	\$1,326,496	2.7%
Charter Authorizer Fees	\$1,007,501	2.0%
All Other Expenses	\$3,307,431	6.7%
TOTAL EXPENSES	\$49,477,987	100%

Personnel represents 70.5 percent of total spending, consistent with expectations for a school of ECR's size and staffing model. Total expenses increased modestly by \$155K despite the revenue decline, contributing to the operating deficit. Charter authorizer fees (\$1.0M) and professional services (\$3.1M) are significant non personnel line items the committee may wish to review.

Executive Compensation (Publicly Disclosed)

The following individuals are listed in Part VII of the 990. This information is fully public once the return is filed. Board members serve without compensation.

Officer & Key Employee Compensation (Part VII – Publicly Disclosed)			
Name	Title	W-2 Compensation	Other Compensation
David Hussey	Executive Director	\$260,932	\$70,790
Gregory Wood	Chief Business Officer	\$208,973	\$77,140
Fernando Delgado	Chief Operating Officer	\$196,766	\$54,196
Dean Bennett	Administrative Director	\$171,989	\$49,464
Minita Clark	Administrative Director	\$170,451	\$49,170
Emilie Larew	Administrative Director	\$162,579	\$54,897
<i>Board Members (7 total)</i>	<i>Chair, Vice Chair, Sec, Directors</i>	\$0	\$0

Top Independent Contractors (Publicly Disclosed)

The following vendors received more than \$100,000 and are listed in the 990. These disclosures are public.

Top Independent Contractors (Part VII Section B – Publicly Disclosed)		
Vendor	Services	Compensation
Chartwells Division Services	Food Services	\$1,541,201
Scoot Education	Consulting	\$1,369,516
Piece of Mind Care Services	Educational / Special Ed Services	\$999,424
Golden Star Technology, Inc.	Technology Services	\$709,366
Allied Private Investigations & Security	Security Services	\$399,660
<i>22 contractors total over \$100K</i>		

Governance and Compliance Disclosures (Part VI)

The governance section of the 990 is one of the most reviewed by authorizers, watchdog groups, and the IRS. ECR's responses reflect strong governance practices across all key policy areas.

Key Governance Disclosures (Part VI) Board Review Checklist		
Question	Response	Notes
Voting board members / independent	7 / 7	All independent
Written conflict of interest policy	Yes	Monitored by officers
Written whistleblower policy	Yes	
Written document retention policy	Yes	
Board reviewed 990 before filing	Yes	Required – see action items
Compensation – independent review process for ED	Yes	Board vote required
Financially audited by independent accountant	Yes	Separate basis
Unrelated business income (990-T required)	No	No 990-T filed
Racially nondiscriminatory policy – Schedule E	Yes	Published on website
No committees with independent authority	Confirmed	Schedule O note

Organizational Profile

Students Served	Approx. 3,045 (Grades 9-12)	Total Employees	336
Volunteers	7 (board members)	1099 Forms Filed	62
Tax-Exempt Status	501(c)(3) – Public Charity / School under IRC 170(b)(1)(A)(ii)	State Filing	CA Form 199 – No tax owed

Board Action Items

Required Board Actions			
#	Action Required	Owner	Deadline
1	Review the complete Form 990 draft and all attached schedules for accuracy and completeness before signing	Full Board	Before May 15, 2026
2	Authorize e-filing by signing Form 8879-TE and returning to Christy White Associates	Authorized Officer	May 15, 2026
3	Confirm accuracy of Gregory Wood title listing in 990 vs. CA Form 199 and direct preparer to reconcile if needed	CBO / Finance Committee	Prior to filing

4	Discuss FY25 revenue shortfall of \$6.3M vs. prior year and management response or outlook for FY26	Finance Committee	4/16/2026
5	Note that the 990, once filed, becomes a public document. Confirm financial statements are posted on the school website per Part VI disclosure	Administration	Post-filing

This summary was prepared for Finance Committee use based on the draft Form 990 and supporting schedules dated April 2026. All figures are subject to final preparer review. Questions should be directed to the Chief Business Officer prior to the board vote on authorization.

CLIENT ' S COPY

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TAX RETURN FILING INSTRUCTIONS

FORM 990

FOR THE YEAR ENDING

JUNE 30, 2025

PREPARED FOR:

EL CAMINO REAL ALLIANCE
5440 VALLEY CIRCLE BLVD
WOODLAND HILLS, CA 91367

PREPARED BY:

CHRISTY WHITE ASSOCIATES
348 OLIVE STREET
SAN DIEGO, CA 92103

AMOUNT DUE OR REFUND:

NOT APPLICABLE

MAKE CHECK PAYABLE TO:

NOT APPLICABLE

MAIL TAX RETURN AND CHECK (IF APPLICABLE) TO:

NOT APPLICABLE

RETURN MUST BE MAILED ON OR BEFORE:

NOT APPLICABLE

SPECIAL INSTRUCTIONS:

THIS RETURN HAS QUALIFIED FOR ELECTRONIC FILING. AFTER YOU HAVE REVIEWED THE RETURN FOR COMPLETENESS AND ACCURACY, PLEASE SIGN, DATE AND RETURN FORM 8879-TE TO OUR OFFICE. WE WILL TRANSMIT THE RETURN ELECTRONICALLY TO THE IRS AND NO FURTHER ACTION IS REQUIRED. RETURN FORM 8879-TE TO US BY MAY 15, 2026

DRAFT

Form **8879-TE**

IRS E-file Signature Authorization for a Tax Exempt Entity

OMB No. 1545-0047

For calendar year 2024, or fiscal year beginning JUL 1, 2024, and ending JUN 30, 2025

2024

Department of the Treasury
Internal Revenue Service

Do not send to the IRS. Keep for your records.
Go to www.irs.gov/Form8879TE for the latest information.

Name of filer

EL CAMINO REAL ALLIANCE

EIN or SSN

27-4855978

Name and title of officer or person subject to tax

**FERNANDO DELGADO
CHIEF BUSINESS OFFICER**

Part I Type of Return and Return Information

Check the box for the return for which you are using this Form 8879-TE and enter the applicable amount, if any, from the return. Form 8038-CP and Form 5330 filers may enter dollars and cents. For all other forms, enter whole dollars only. If you check the box on line 1a, 2a, 3a, 4a, 5a, 6a, 7a, 8a, 9a, or 10a below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, 5b, 6b, 7b, 8b, 9b, or 10b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. **Do not complete more than one line in Part I.**

1a Form 990 check here	<input checked="" type="checkbox"/>	b Total revenue, if any (Form 990, Part VIII, column (A), line 12)	1a <u>8,992,717.</u>
2a Form 990-EZ check here	<input type="checkbox"/>	b Total revenue, if any (Form 990-EZ, line 9)	2b _____
3a Form 1120-POL check here	<input type="checkbox"/>	b Total tax (Form 1120-POL, line 22)	3b _____
4a Form 990-PF check here	<input type="checkbox"/>	b Tax based on investment income (Form 990-PF, Part V, line 5)	4b _____
5a Form 8868 check here	<input type="checkbox"/>	b Balance due (Form 8868, line 3c)	5b _____
6a Form 990-T check here	<input type="checkbox"/>	b Total tax (Form 990-T, Part III, line 4)	6b _____
7a Form 4720 check here	<input type="checkbox"/>	b Total tax (Form 4720, Part III, line 1)	7b _____
8a Form 5227 check here	<input type="checkbox"/>	b FMV of assets at end of tax year (Form 5227, Item D)	8b _____
9a Form 5330 check here	<input type="checkbox"/>	b Tax due (Form 5330, Part II, line 19)	9b _____
10a Form 8038-CP check here	<input type="checkbox"/>	b Amount of credit payment requested (Form 8038-CP, Part III, line 22)	10b _____

Part II Declaration and Signature Authorization of Officer or Person Subject to Tax

Under penalties of perjury, I declare that I am an officer of the above entity or I am a person subject to tax with respect to (name of entity) _____, (EIN) _____ and that I have examined a copy of the 2024 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the electronic return and, if applicable, the consent to electronic funds withdrawal.

PIN: check one box only

I authorize **CHRISTY WHITE ASSOCIATES** to enter my PIN **35211**
ERO firm name Enter five numbers, but do not enter all zeros

as my signature on the tax year 2024 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen.

As an officer or person subject to tax with respect to the entity, I will enter my PIN as my signature on the tax year 2024 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen.

Signature of officer or person subject to tax

Date

Part III Certification and Authentication

ERO's EFIN/PIN. Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN.

30316735211

Do not enter all zeros

I certify that the above numeric entry is my PIN, which is my signature on the 2024 electronically filed return indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns.

ERO's signature

CHRISTY WHITE

Date

ERO Must Retain This Form - See Instructions

Do Not Submit This Form to the IRS Unless Requested To Do So

For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form **8879-TE** (2024)

Form **8868**
(Rev. January 2025)

**Application for Extension of Time To File an Exempt Organization
Return or Excise Taxes Related to Employee Benefit Plans**

OMB No. 1545-0047

Department of the Treasury
Internal Revenue Service

**File a separate application for each return.
Go to www.irs.gov/Form8868 for the latest information.**

Electronic filing (e-file). You can electronically file Form 8868 to request up to a 6-month extension of time to file any of the forms listed below except for Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts. An extension request for Form 8870 must be sent to the IRS in a paper format (see instructions). For more details on the electronic filing of Form 8868, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions.

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Part I - Identification

Type or Print <small>File by the due date for filing your return. See instructions.</small>	Name of exempt organization, employer, or other filer, see instructions. EL CAMINO REAL ALLIANCE	Taxpayer identification number (TIN) 27-4855978
	Number, street, and room or suite no. If a P.O. box, see instructions. 5440 VALLEY CIRCLE BLVD	
	City, town or post office, state, and ZIP code. For a foreign address, see instructions. WOODLAND HILLS, CA 91367	

Enter the Return Code for the return that this application is for (file a separate application for each return) 01

Application Is For	Return Code	Application Is For	Return Code
Form 990 or Form 990-EZ	01	Form 4720 (other than individual)	09
Form 4720 (individual)	03	Form 5227	10
Form 990-PF	04	Form 6069	11
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 8870	12
Form 990-T (trust other than above)	06	Form 5330 (individual)	13
Form 990-T (corporation)	07	Form 5330 (other than individual)	14
Form 1041-A	08	Form 990-T (governmental entities)	15

• After you enter your Return Code, complete either Part II or Part III. Part III, including signature, is applicable only for an extension of time to file Form 5330.

• If this application is for an extension of time to file Form 5330, you must enter the following information.

Plan Name _____
 Plan Number _____
 Plan Year Ending (MM/DD/YYYY) _____

Part II - Automatic Extension of Time To File for Exempt Organizations (see instructions)

The books are in the care of **CHIEF BUSINESS OFFICER**
5440 VALLEY CIRCLE BLVD - WOODLAND HILLS, CA 91367

Telephone No. **(818) 595-7500** Fax No. _____

- If the organization does not have an office or place of business in the United States, check this box
- If this is for a Group Return, enter the organization's four-digit Group Exemption Number (GEN) _____. If this is for the whole group, check this box . If it is for part of the group, check this box and attach a list with the names and TINs of all members the extension is for.

1 I request an automatic 6-month extension of time until **MAY 15**, 20 **26**, to file the exempt organization return for the organization named above. The extension is for the organization's return for:

calendar year 20 ____ or
 tax year beginning **JUL 1**, 20 **24**, and ending **JUN 30**, 20**25**

2 If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Final return
 Change in accounting period

3a If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	3a	\$	0.
b If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.	3b	\$	0.
c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	3c	\$	0.

For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form **8868** (Rev. 1-2025)

Form **990**

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)
 Do not enter social security numbers on this form as it may be made public.
 Go to www.irs.gov/Form990 for instructions and the latest information.

2024

Open to Public Inspection

A For the **2024** calendar year, or tax year beginning **JUL 1, 2024** and ending **JUN 30, 2025**

B Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Final return/terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	C Name of organization EL CAMINO REAL ALLIANCE Doing business as Number and street (or P.O. box if mail is not delivered to street address) Room/suite 5440 VALLEY CIRCLE BLVD City or town, state or province, country, and ZIP or foreign postal code WOODLAND HILLS, CA 91367 F Name and address of principal officer: DAVID HUSSEY SAME AS C ABOVE	D Employer identification number 27-4855978 E Telephone number (818) 595-7500 G Gross receipts \$ 50,621,443. H(a) Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No H(b) Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list. See instructions H(c) Group exemption number
I Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) () (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527		
J Website: HTTPS://WWW.ECRCHS.NET/		
K Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other		
L Year of formation: 2010		M State of legal domicile: CA

Part I Summary

	1	Briefly describe the organization's mission or most significant activities: WE ENVISION A CHARTER SCHOOL COMMUNITY, HIGHLY REGARDED FOR ITS INNOVATIVE TEACHING METHODS.		
	2	Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.		
Activities & Governance	3	Number of voting members of the governing body (Part VI, line 1a)	3	7
	4	Number of independent voting members of the governing body (Part VI, line 1b)	4	7
	5	Total number of individuals employed in calendar year 2024 (Part V, line 2a)	5	336
	6	Total number of volunteers (estimate if necessary)	6	7
	7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a	0.
	7b	Net unrelated business taxable income from Form 990-T, Part I, line 11	7b	0.
	Revenue	8	Contributions and grants (Part VIII, line 1h)	50,389,048.
9		Program service revenue (Part VIII, line 2g)	1,874,824.	2,031,163.
10		Investment income (Part VIII, column (A), lines 3, 4, and 7d)	3,001,090.	2,213,575.
11		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	43,151.	39,176.
12		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	55,308,113.	48,992,717.
Expenses		13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	0.
	14	Benefits paid to or for members (Part IX, column (A), line 4)	0.	0.
	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	33,317,762.	34,873,047.
	16a	Professional fundraising fees (Part IX, column (A), line 11e)	0.	0.
	b	Total fundraising expenses (Part IX, column (D), line 25)	0.	
	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	16,004,998.	14,604,940.
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	49,322,760.	49,477,987.
	19	Revenue less expenses. Subtract line 18 from line 12	5,985,353.	-485,270.
Net Assets or Fund Balances	20	Total assets (Part X, line 16)	Beginning of Current Year 54,180,646.	End of Year 60,637,058.
	21	Total liabilities (Part X, line 26)	6,901,342.	10,500,306.
	22	Net assets or fund balances. Subtract line 21 from line 20	47,279,304.	50,136,752.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer FERNANDO DELGADO, CHIEF BUSINESS OFFICER	Date	
Paid Preparer Use Only	Preparer's name MARCY KEARNEY	Preparer's signature	Date
	Firm's name CHRISTY WHITE ASSOCIATES	Firm's EIN 27-2956198	Check if self-employed <input type="checkbox"/> PTIN P01297358
	Firm's address 348 OLIVE STREET SAN DIEGO, CA 92103	Phone no. (619) 270-8222	

May the IRS discuss this return with the preparer shown above? See instructions Yes No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III []

1 Briefly describe the organization's mission: THE MISSION OF ECR IS TO PREPARE OUR DIVERSE STUDENT BODY FOR THE NEXT PHASE OF THEIR EDUCATIONAL, PROFESSIONAL, AND PERSONAL JOURNEY THROUGH A RIGOROUS, CUSTOMIZED ACADEMIC PROGRAM.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [] Yes [X] No

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [] Yes [X] No

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.

4a (Code:) (Expenses \$ 42,586,112. including grants of \$) (Revenue \$ 2,031,163.) EL CAMINO REAL CHARTER HIGH SCHOOL OPERATES TO PROVIDE EDUCATION TO APPROXIMATELY 3,045 STUDENTS IN GRADES 9 TO 12. ECR HOPES TO INSPIRE THE DEVELOPMENT OF STUDENTS' UNIQUE TALENTS AND SKILLS, BUILDS CHARACTER, AND PROVIDES OPPORTUNITIES FOR CIVIC ENGAGEMENT AND REAL-WORLD EXPERIENCES THROUGH ITS RIGOROUS, CUSTOMIZED ACADEMIC PROGRAM.

DRAFT

4b (Code:) (Expenses \$ including grants of \$) (Revenue \$)

4c (Code:) (Expenses \$ including grants of \$) (Revenue \$)

4d Other program services (Describe on Schedule O.) (Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses 42,586,112.

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	X	
2 Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ? See instructions		X
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>		X
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>		X
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? <i>If "Yes," complete Schedule C, Part III</i>		X
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>		X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>		X
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>		X
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>		X
10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>		X
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>	X	
b Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>		X
c Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>	X	
d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>		X
e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>		X
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	X	
12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>	X	
b Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>		X
13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>	X	
14a Did the organization maintain an office, employees, or agents outside of the United States?		X
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>		X
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>		X
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>		X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I.</i> See instructions		X
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>		X
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>		X
20a Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>		X
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>		X

Part IV Checklist of Required Schedules (continued)

	Yes	No
22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>		X
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	X	
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>		X
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>		X
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>		X
26 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i>		X
27 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>		X
28 Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):		
a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If "Yes," complete Schedule L, Part IV</i>		X
b A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV</i>		X
c A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i>		X
29 Did the organization receive more than \$25,000 in noncash contributions? <i>If "Yes," complete Schedule M</i>		X
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>		X
31 Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>		X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>		X
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>		X
34 Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>		X
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?		X
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>		
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>		X
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>		X
38 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?	X	

Note: All Form 990 filers are required to complete Schedule O

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

	Yes	No
1a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable		
b Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable		
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	X	

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

		Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return		
	2a		336
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	X	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?		X
b	If "Yes," has it filed a Form 990-T for this year? <i>If "No" to line 3b, provide an explanation on Schedule O</i>		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		X
b	If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		X
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		
7	Organizations that may receive deductible contributions under section 170(c).		
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?		X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		X
d	If "Yes," indicate the number of Forms 8282 filed during the year		
	7d		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?		
9	Sponsoring organizations maintaining donor advised funds.		
a	Did the sponsoring organization make any taxable distributions under section 4966?		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		
10	Section 501(c)(7) organizations. Enter:		
a	Initiation fees and capital contributions included on Part VIII, line 12	10a	
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b	
11	Section 501(c)(12) organizations. Enter:		
a	Gross income from members or shareholders	11a	
b	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)	11b	
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b	
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		
a	Is the organization licensed to issue qualified health plans in more than one state? Note: See the instructions for additional information the organization must report on Schedule O.	13a	
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b	
c	Enter the amount of reserves on hand	13c	
14a	Did the organization receive any payments for indoor tanning services during the tax year?		X
b	If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation on Schedule O</i>	14b	
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see the instructions and file Form 4720, Schedule N.	15	X
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.	16	X
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? If "Yes," complete Form 6069.	17	

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.		
1b	Enter the number of voting members included on line 1a, above, who are independent		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?		X
6	Did the organization have members or stockholders?		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?		X
7b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
8a	The governing body?	X	
8b	Each committee with authority to act on behalf of the governing body?		X
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O		X

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?		X
10b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	X	
11b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	X	
12b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	X	
12c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done	X	
13	Did the organization have a written whistleblower policy?	X	
14	Did the organization have a written document retention and destruction policy?	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
15a	The organization's CEO, Executive Director, or top management official	X	
15b	Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.		X
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?		X
16b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?		

Section C. Disclosure

- 17** List the states with which a copy of this Form 990 is required to be filed CA
- 18** Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
 Own website Another's website Upon request Other (explain on Schedule O)
- 19** Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20** State the name, address, and telephone number of the person who possesses the organization's books and records
CHIEF BUSINESS OFFICER - (818) 595-7500
5440 VALLEY CIRCLE BLVD, WOODLAND HILLS, CA 91367

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."
 - List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
 - List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
 - List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.
- See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) DAVID HUSSEY EXECUTIVE DIRECTOR	40.00			X			260,932.	0.	70,790.	
(2) GREGORY WOOD CHIEF BUSINESS OFFICER	40.00			X			208,973.	0.	77,140.	
(3) FERNANDO DELGADO CHIEF OPERATING OFFICER	40.00			X			196,766.	0.	54,196.	
(4) DEAN BENNETT ADMINISTRATIVE DIRECTOR	40.00			X			171,989.	0.	49,464.	
(5) MINITA CLARK ADMINISTRATIVE DIRECTOR	40.00			X			170,451.	0.	49,170.	
(6) EMILIE LAREW ADMINISTRATIVE DIRECTOR	40.00			X			162,579.	0.	54,897.	
(7) JUAN ALBA ADMINISTRATIVE DIRECTOR	40.00			X			165,725.	0.	50,337.	
(8) JASON CAMP ADMINISTRATIVE DIRECTOR	40.00			X			165,423.	0.	48,210.	
(9) KAREN EVENS TEACHER	30.00					X	144,451.	0.	48,542.	
(10) RYAN GUINTO DIRECTOR OF TECHNOLOGY	30.00					X	144,822.	0.	44,275.	
(11) NICOLE PUGEL-GAMEZ TEACHER	30.00					X	144,061.	0.	43,392.	
(12) STEPHANIE FRANKLIN TEACHER	40.00					X	139,906.	0.	43,336.	
(13) STEFANIE BERO SCHOOL COUNSELOR	30.00					X	147,029.	0.	28,082.	
(14) BRAD WRIGHT CHAIR	1.00	X		X			0.	0.	0.	
(15) ALEXANDRA RAMIREZ VICE CHAIR	1.00	X		X			0.	0.	0.	
(16) SEBASTIAN WINTER SECRETARY	1.00	X		X			0.	0.	0.	
(17) RONALD LAWS DIRECTOR	1.00	X					0.	0.	0.	

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(18) STEVEN KOFAHL DIRECTOR	1.00	X						0.	0.	0.
(19) GREGG SOLKOVITS DIRECTOR	1.00	X						0.	0.	0.
(20) LINDA IBACH DIRECTOR	1.00	X						0.	0.	0.
1b Subtotal								2,223,107.	0.	661,831.
c Total from continuation sheets to Part VII, Section A								0.	0.	0.
d Total (add lines 1b and 1c)								2,223,107.	0.	661,831.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 106

	Yes	No
3 Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>		X
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	X	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
SCOOT EDUCATION 10100 VENICE BLVD, CULVER CITY, CA 90232	EDUCATIONAL CONSULTING	1,254,022.
CHARTWELLS DIVISION SERVICES 2 INTERNATIONAL DRIVE, RYE BROOK, NY 10573	FOOD SERVICES	1,091,661.
PIECE OF MIND CARE SERVICES 6520 PLATT AVE #189, WEST HILLS, CA 91307	SPECIAL ED SERVICES	999,424.
ALLIED PRIVATE INVESTIGATIONS & SECURITY 23542 LYONS AVE STE 200B, NEWHALL, CA 91321	SECURITY SERVICES	376,828.
IMPACT PHILANTHROPY GROUP 411 W SEASIDE WAY, LONG BEACH, CA 90802	CONSULTING	275,500.

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization 20

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

			(A)	(B)	(C)	(D)	
			Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512 - 514	
Contributions, Gifts, Grants and Other Similar Amounts	1 a Federated campaigns	1a					
	b Membership dues	1b					
	c Fundraising events	1c					
	d Related organizations	1d					
	e Government grants (contributions)	1e	44,608,421.				
	f All other contributions, gifts, grants, and similar amounts not included above	1f	100,382.				
	g Noncash contributions included in lines 1a-1f	1g	\$				
	h Total. Add lines 1a-1f			44,708,803.			
Program Service Revenue	2 a INTERNATIONAL STUDENT TUITION	Business Code	611600	1,510,008.	1,510,008.		
	b STUDENT ACTIVITIES		611710	504,535.	504,535.		
	c FOOD SERVICE SALES		722514	16,620.	16,620.		
	d						
	e						
	f All other program service revenue						
	g Total. Add lines 2a-2f			2,031,163.			
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)			2,163,736.		2163736.	
	4 Income from investment of tax-exempt bond proceeds						
	5 Royalties						
	6 a Gross rents	(i) Real		39,176.			
		(ii) Personal					
	b Less: rental expenses		0.				
	c Rental income or (loss)		39,176.				
	d Net rental income or (loss)			39,176.		39,176.	
	7 a Gross amount from sales of assets other than inventory	(i) Securities		1,678,565.			
		(ii) Other					
	b Less: cost or other basis and sales expenses		1,628,726.				
c Gain or (loss)		49,839.					
d Net gain or (loss)			49,839.		49,839.		
8 a Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18	8a						
b Less: direct expenses	8b						
c Net income or (loss) from fundraising events							
9 a Gross income from gaming activities. See Part IV, line 19	9a						
b Less: direct expenses	9b						
c Net income or (loss) from gaming activities							
10 a Gross sales of inventory, less returns and allowances	10a						
b Less: cost of goods sold	10b						
c Net income or (loss) from sales of inventory							
Miscellaneous Revenue	11 a _____	Business Code					
	b _____						
	c _____						
	d All other revenue						
	e Total. Add lines 11a-11d						
12 Total revenue. See instructions			48,992,717.	2,031,163.	0.	2252751.	

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	505,379.	139,420.	365,959.	
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	23,063,561.	21,373,392.	1,690,169.	
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	4,393,253.	4,135,109.	258,144.	
9 Other employee benefits	6,050,126.	4,642,692.	1,407,434.	
10 Payroll taxes	860,728.	731,044.	129,684.	
11 Fees for services (nonemployees):				
a Management				
b Legal	504,753.		504,753.	
c Accounting				
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees	240,415.		240,415.	
g Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Sch O.)	3,076,660.	2,773,770.	302,890.	
12 Advertising and promotion	69,420.	69,420.		
13 Office expenses	703,747.	595,527.	108,220.	
14 Information technology				
15 Royalties				
16 Occupancy	2,574,113.	2,259,252.	314,861.	
17 Travel	516,510.	451,094.	65,416.	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	45,461.	45,461.		
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	774,762.	602,856.	171,906.	
23 Insurance	452,363.		452,363.	
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
a BOOKS AND SUPPLIES	3,312,739.	2,507,287.	805,452.	
b SUBSTITUTES	1,326,496.	1,326,496.		
c CHARTER AUTHORIZER FEES	1,007,501.	933,292.	74,209.	
d				
e All other expenses				
25 Total functional expenses. Add lines 1 through 24e	49,477,987.	42,586,112.	6,891,875.	0.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

		(A)		(B)
		Beginning of year		End of year
Assets	1 Cash - non-interest-bearing	7,054,606.	1	7,217,479.
	2 Savings and temporary cash investments	28,029,427.	2	30,743,869.
	3 Pledges and grants receivable, net		3	
	4 Accounts receivable, net	1,880,748.	4	2,377,742.
	5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		5	
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
	7 Notes and loans receivable, net		7	
	8 Inventories for sale or use	83,077.	8	286,340.
	9 Prepaid expenses and deferred charges	363,645.	9	318,569.
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 13,732,013.		
	b Less: accumulated depreciation	10b 4,787,418.	10c	8,944,595.
	11 Investments - publicly traded securities		11	
	12 Investments - other securities. See Part IV, line 11		12	
	13 Investments - program-related. See Part IV, line 11	7,571,471.	13	8,117,803.
	14 Intangible assets		14	
	15 Other assets. See Part IV, line 11	1,512,840.	15	2,630,661.
16 Total assets. Add lines 1 through 15 (must equal line 33)	54,180,646.	16	60,637,058.	
Liabilities	17 Accounts payable and accrued expenses	5,693,562.	17	9,740,387.
	18 Grants payable		18	
	19 Deferred revenue	1,207,780.	19	759,919.
	20 Tax-exempt bond liabilities		20	
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		21	
	22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		22	
	23 Secured mortgages and notes payable to unrelated third parties		23	
	24 Unsecured notes and loans payable to unrelated third parties		24	
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D		25	
	26 Total liabilities. Add lines 17 through 25	6,901,342.	26	10,500,306.
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33.			
	27 Net assets without donor restrictions	47,279,304.	27	50,136,752.
	28 Net assets with donor restrictions		28	
	Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33.			
	29 Capital stock or trust principal, or current funds		29	
	30 Paid-in or capital surplus, or land, building, or equipment fund		30	
	31 Retained earnings, endowment, accumulated income, or other funds		31	
	32 Total net assets or fund balances	47,279,304.	32	50,136,752.
33 Total liabilities and net assets/fund balances	54,180,646.	33	60,637,058.	

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	48,992,717.
2	Total expenses (must equal Part IX, column (A), line 25)	2	49,477,987.
3	Revenue less expenses. Subtract line 2 from line 1	3	-485,270.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	47,279,304.
5	Net unrealized gains (losses) on investments	5	3,342,718.
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain on Schedule O)	9	0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	50,136,752.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		X
b	Were the organization's financial statements audited by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	X	
c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? _____ If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.	X	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F? _____	X	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits _____	X	

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public support. Subtract line 5 from line 4.						

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
7 Amounts from line 4						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11 Total support. Add lines 7 through 10						
12 Gross receipts from related activities, etc. (see instructions)					12	
13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						<input type="checkbox"/>

Section C. Computation of Public Support Percentage

14 Public support percentage for 2024 (line 6, column (f), divided by line 11, column (f))	14	%
15 Public support percentage from 2023 Schedule A, Part II, line 14	15	%
16a 33 1/3% support test - 2024. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
b 33 1/3% support test - 2023. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
17a 10% -facts-and-circumstances test - 2024. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
b 10% -facts-and-circumstances test - 2023. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions		<input type="checkbox"/>

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						

14 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

Section C. Computation of Public Support Percentage

15 Public support percentage for 2024 (line 8, column (f), divided by line 13, column (f))	15	%
16 Public support percentage from 2023 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2024 (line 10c, column (f), divided by line 13, column (f))	17	%
18 Investment income percentage from 2023 Schedule A, Part III, line 17	18	%

19a 33 1/3% support tests - 2024. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

b 33 1/3% support tests - 2023. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer lines 3b and 3c below.</i>		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
4a Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.</i>		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
b Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>		
b Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		

Part IV Supporting Organizations (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?		
b A family member of a person described on line 11a above?		
c A 35% controlled entity of a person described on line 11a or 11b above? <i>If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI.</i>		
11a		
11b		
11c		

Section B. Type I Supporting Organizations

	Yes	No
1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i>		
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.</i>		
1		
2		

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i>		
1		

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent previously provided?		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>		
3 By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>		
1		
2		
3		

Section E. Type III Functionally Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
a <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.			
b <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.			
c <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).			
2 Activities Test. Answer lines 2a and 2b below.			
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i>			
b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>			
3 Parent of Supported Organizations. Answer lines 3a and 3b below.			
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>If "Yes" or "No," provide details in Part VI.</i>			
b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>			
2a			
2b			
3a			
3b			

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions.
All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3.	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (explain in detail in Part VI):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d.	3	
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 0.035.	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	

Section C - Distributable Amount		(A) Prior Year	Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1	
2	Enter 0.85 of line 1.	2	
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3	
4	Enter greater of line 2 or line 3.	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions		Current Year
1	Amounts paid to supported organizations to accomplish exempt purposes	1
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3
4	Amounts paid to acquire exempt-use assets	4
5	Qualified set-aside amounts (prior IRS approval required - <i>provide details in Part VI</i>)	5
6	Other distributions (describe in Part VI). See instructions.	6
7	Total annual distributions. Add lines 1 through 6.	7
8	Distributions to attentive supported organizations to which the organization is responsive (<i>provide details in Part VI</i>). See instructions.	8
9	Distributable amount for 2024 from Section C, line 6	9
10	Line 8 amount divided by line 9 amount	10

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2024	(iii) Distributable Amount for 2024
1 Distributable amount for 2024 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2024 (reasonable cause required - <i>explain in Part VI</i>). See instructions.			
3 Excess distributions carryover, if any, to 2024			
a From 2019			
b From 2020			
c From 2021			
d From 2022			
e From 2023			
f Total of lines 3a through 3e			
g Applied to under distributions of prior years			
h Applied to 2024 distributable amount			
i Carryover from 2019 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4 Distributions for 2024 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2024 distributable amount			
c Remainder. Subtract lines 4a and 4b from line 4.			
5 Remaining underdistributions for years prior to 2024, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in Part VI</i> . See instructions.			
6 Remaining underdistributions for 2024. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in Part VI</i> . See instructions.			
7 Excess distributions carryover to 2025. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2020			
b Excess from 2021			
c Excess from 2022			
d Excess from 2023			
e Excess from 2024			

Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

DRAFT

SCHEDULE D
(Form 990)

(Rev. December 2024)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization **EL CAMINO REAL ALLIANCE** Employer identification number **27-4855978**

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate value of contributions to (during year)		
3 Aggregate value of grants from (during year)		
4 Aggregate value at end of year		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?	<input type="checkbox"/> Yes <input type="checkbox"/> No	
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?	<input type="checkbox"/> Yes <input type="checkbox"/> No	

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).
 Preservation of land for public use (for example, recreation or education) Preservation of a historically important land area
 Protection of natural habitat Preservation of a certified historic structure
 Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Tax Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included on line 2a	2c
d Number of conservation easements included on line 2c acquired after July 25, 2006, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year _____

4 Number of states where property subject to conservation easement is located _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year _____

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year _____

8 Does each conservation easement reported on line 2d above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items.

(i) Revenue included on Form 990, Part VIII, line 1 \$ _____

(ii) Assets included in Form 990, Part X \$ _____

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

a Revenue included on Form 990, Part VIII, line 1 \$ _____

b Assets included in Form 990, Part X \$ _____

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) (Rev. 12-2024)

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply).
- a Public exhibition
 - b Scholarly research
 - c Preservation for future generations
 - d Loan or exchange program
 - e Other _____
- 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No

Part IV Escrow and Custodial Arrangements Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a Is the organization an agent, trustee, custodian, or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No
- b If "Yes," explain the arrangement in Part XIII and complete the following table:
- | | Amount |
|---------------------------------|--------|
| c Beginning balance | 1c |
| d Additions during the year | 1d |
| e Distributions during the year | 1e |
| f Ending balance | 1f |
- 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes No
- b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII

Part V Endowment Funds Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

- 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a Board designated or quasi-endowment _____%
 - b Permanent endowment _____%
 - c Term endowment _____%
- The percentages on lines 2a, 2b, and 2c should equal 100%.
- 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- | | Yes | No |
|--|--------|----|
| (i) Unrelated organizations? | 3a(i) | |
| (ii) Related organizations? | 3a(ii) | |
| b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? | 3b | |
- 4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		2,019,964.		2,019,964.
b Buildings		6,168,286.	1,344,401.	4,823,885.
c Leasehold improvements		2,623,357.	1,518,205.	1,105,152.
d Equipment		2,845,065.	1,924,812.	920,253.
e Other		75,341.		75,341.
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, line 10c, column (B))				8,944,595.

Part VII Investments - Other Securities

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, line 12, col. (B))		

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) ANNUITIES	439,179.	END-OF-YEAR MARKET VALUE
(2) TAXABLE BONDS	4,712,430.	END-OF-YEAR MARKET VALUE
(3) EQUITY FUND STOCKS	2,481,370.	END-OF-YEAR MARKET VALUE
(4) CASH SWEEP AND ACCRUED		
(5) INCOME	89,062.	END-OF-YEAR MARKET VALUE
(6) FIXED INCOME SECURITIES	395,762.	END-OF-YEAR MARKET VALUE
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, line 13, col. (B))		8,117,803.

Part IX Other Assets

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, line 15, col. (B))	

Part X Other Liabilities

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, line 25, col. (B))	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ...

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements		1	52,335,435.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
a	Net unrealized gains (losses) on investments	2a	3,342,718.	
b	Donated services and use of facilities	2b		
c	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d	2e	3,342,718.	
3	Subtract line 2e from line 1		3	48,992,717.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b	4c		0.
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.)		5	48,992,717.

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements		1	49,477,987.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
a	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d	2e		0.
3	Subtract line 2e from line 1		3	49,477,987.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b	4c		0.
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)		5	49,477,987.

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

MANAGEMENT BELIEVES ALL OF ITS SIGNIFICANT TAX POSITIONS WOULD BE UPHELD UNDER EXAMINATION; THEREFORE, NO PROVISION FOR INCOME TAX HAS BEEN RECORDED.

**SCHEDULE E
(Form 990)**

(Rev. December 2024)

Department of the Treasury
Internal Revenue Service

Schools

Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

EL CAMINO REAL ALLIANCE

Employer identification number

27-4855978

Part I

	YES	NO
1 Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	X	
2 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	X	
3 Has the organization publicized its racially nondiscriminatory policy on its primary publicly accessible Internet homepage at all times during its tax year in a manner reasonably expected to be noticed by visitors to the homepage, or through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," please explain. If you need more space, use Part II	X	
THE POLICY IS AVAILABLE ON THE SCHOOL'S WEBSITE AS WELL AS WITHIN THE SCHOOL'S CHARTER PETITION.		
4 Does the organization maintain the following:		
a Records indicating the racial composition of the student body, faculty, and administrative staff?	X	
b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	X	
c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	X	
d Copies of all material used by the organization or on its behalf to solicit contributions?	X	
If you answered "No" to any of the above, please explain. If you need more space, use Part II.		
5 Does the organization discriminate by race in any way with respect to:		
a Students' rights or privileges?		X
b Admissions policies?		X
c Employment of faculty or administrative staff?		X
d Scholarships or other financial assistance?		X
e Educational policies?		X
f Use of facilities?		X
g Athletic programs?		X
h Other extracurricular activities?		X
If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.		
6a Does the organization receive any financial aid or assistance from a governmental agency?	X	
b Has the organization's right to such aid ever been revoked or suspended?		X
If you answered "Yes" on either line 6a or line 6b, explain in Part II.		
7 Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, as modified by Rev. Proc. 2019-22, 2019-22 I.R.B. 1260, covering racial nondiscrimination? If "No," explain in Part II	X	

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule E (Form 990) (Rev. 12-2024)

Part II **Supplemental Information.** Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide any other additional information. See instructions.

LINE 6 - EXPLANATION OF GOVERNMENT FINANCIAL AID:
AS A PUBLIC CHARTER SCHOOL, THE ORGANIZATION RECEIVES GOVERNMENTAL FUNDING FROM THE U.S. AND CALIFORNIA DEPARTMENTS OF EDUCATION.

DRAFT

**SCHEDULE J
(Form 990)**

(Rev. December 2024)
Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees
Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
Attach to Form 990.
Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization EL CAMINO REAL ALLIANCE	Employer identification number 27-485978
--	--

Part I Questions Regarding Compensation

- 1a** Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.
- | | |
|--|--|
| <input type="checkbox"/> First-class or charter travel | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions | <input type="checkbox"/> Payments for business use of personal residence |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees |
| <input type="checkbox"/> Discretionary spending account | <input type="checkbox"/> Personal services (such as maid, chauffeur, chef) |
- b** If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain
- 2** Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?
- 3** Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.
- | | |
|---|---|
| <input checked="" type="checkbox"/> Compensation committee | <input checked="" type="checkbox"/> Written employment contract |
| <input checked="" type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study |
| <input type="checkbox"/> Form 990 of other organizations | <input checked="" type="checkbox"/> Approval by the board or compensation committee |
- 4** During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:
- a** Receive a severance payment or change-of-control payment?
- b** Participate in or receive payment from a supplemental nonqualified retirement plan?
- c** Participate in or receive payment from an equity-based compensation arrangement?
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.
- Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.**
- 5** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:
- a** The organization?
- b** Any related organization?
- If "Yes" on line 5a or 5b, describe in Part III.
- 6** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:
- a** The organization?
- b** Any related organization?
- If "Yes" on line 6a or 6b, describe in Part III.
- 7** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III
- 8** Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III
- 9** If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

	Yes	No
1b		
2		
4a		X
4b		X
4c		X
5a		X
5b		X
6a		X
6b		X
7		X
8		X
9		

Officers, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

Information must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii).
 Reported on Form 990, Part VII.

Each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

	(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(i)	257,932.	0.	3,000.	49,838.	20,952.	331,722.	0.
(ii)	0.	0.	0.	0.	0.	0.	0.
(i)	208,973.	0.	0.	56,140.	21,000.	286,113.	0.
(ii)	0.	0.	0.	0.	0.	0.	0.
(i)	196,766.	0.	0.	37,582.	16,614.	250,962.	0.
(ii)	0.	0.	0.	0.	0.	0.	0.
(i)	165,989.	0.	6,000.	32,850.	16,614.	221,453.	0.
(ii)	0.	0.	0.	0.	0.	0.	0.
(i)	170,451.	0.	0.	32,556.	16,614.	219,621.	0.
(ii)	0.	0.	0.	0.	0.	0.	0.
(i)	162,579.	0.	0.	31,053.	23,844.	217,476.	0.
(ii)	0.	0.	0.	0.	0.	0.	0.
(i)	165,725.	0.	0.	31,653.	18,684.	216,062.	0.
(ii)	0.	0.	0.	0.	0.	0.	0.
(i)	165,423.	0.	0.	31,596.	16,614.	213,633.	0.
(ii)	0.	0.	0.	0.	0.	0.	0.
(i)	144,451.	0.	0.	27,590.	20,952.	192,993.	0.
(ii)	0.	0.	0.	0.	0.	0.	0.
(i)	144,822.	0.	0.	27,661.	16,614.	189,097.	0.
(ii)	0.	0.	0.	0.	0.	0.	0.
(i)	144,061.	0.	0.	27,516.	15,876.	187,453.	0.
(ii)	0.	0.	0.	0.	0.	0.	0.
(i)	139,906.	0.	0.	26,722.	16,614.	183,242.	0.
(ii)	0.	0.	0.	0.	0.	0.	0.
(i)	147,029.	0.	0.	28,082.	0.	175,111.	0.
(ii)	0.	0.	0.	0.	0.	0.	0.
(i)							
(ii)							
(i)							
(ii)							
(i)							
(ii)							

Schedule J (Form 990) (Rev. 12-2024)

descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Lined area for providing descriptions and additional information.

DRAFT

**SCHEDULE O
(Form 990)**

(Rev. December 2024)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

**Open to Public
Inspection**

Name of the organization

EL CAMINO REAL ALLIANCE

Employer identification number

27-4855978

FORM 990, PART VI, SECTION A, LINE 8B:

NO COMMITTEES HAVE AUTHORITY TO ACT ON BEHALF OF THE GOVERNING BODY.

FORM 990, PART VI, SECTION B, LINE 11B:

THE FORM 990 IS PREPARED BY THE ORGANIZATION'S OUTSIDE PUBLIC ACCOUNTING FIRM. ONCE A DRAFT OF THE RETURN IS AVAILABLE, IT IS REVIEWED BY MANAGEMENT WITH ANY CHANGES OR REVISIONS INCORPORATED INTO THE FILING. THE REVISED RETURN IS THEN SUBMITTED TO THE BOARD OF DIRECTORS FOR THEIR REVIEW AND APPROVAL PRIOR TO SUBMITTING TO THE IRS.

FORM 990, PART VI, SECTION B, LINE 12C:

MONITORING IS PERFORMED REGULARLY BY THE OFFICERS TO IDENTIFY POTENTIAL CONFLICTS OF INTEREST. ANY QUESTION OF A CONFLICT IS ADDRESSED WITH THE INTERESTED PERSON, WHO IS REQUIRED TO DISCLOSE THE EXISTENCE OF ANY FINANCIAL INTEREST AND BE AFFORDED THE OPPORTUNITY TO DISCLOSE ALL MATERIAL FACTS TO THE BOARD AND EXECUTIVE DIRECTOR. IF A CONFLICT OF INTEREST IS IDENTIFIED, THE APPROPRIATE ACTION IS TAKEN, INCLUDING LIMITATIONS TO THE INDIVIDUAL'S INFLUENCE ON RELATED BUSINESS MATTERS.

FORM 990, PART VI, SECTION B, LINE 15A:

THE EXECUTIVE DIRECTOR'S PAY IS DETERMINED BASED ON DATA PROVIDED BY EXTERNAL CHARTER MANAGEMENT ORGANIZATIONS AND THROUGH COMPARISON STUDIES OF OTHER CHARTER SCHOOLS. THE BOARD MUST VOTE TO APPROVE THE EXECUTIVE DIRECTOR'S COMPENSATION AS A DIRECT ACTION. THE OFFICERS' AND KEY EMPLOYEES' PAY IS DETERMINED BASED ON DATA PROVIDED BY EXTERNAL CHARTER MANAGEMENT ORGANIZATIONS AND THROUGH COMPARISON STUDIES OF OTHER CHARTER SCHOOLS. THE BOARD MUST VOTE TO APPROVE THE OFFICERS' AND KEY EMPLOYEES' COMPENSATION AS A DIRECT ACTION.

FORM 990, PART VI, SECTION C, LINE 19:

GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY ARE MADE AVAILABLE TO THE PUBLIC UPON REQUEST. FINANCIAL STATEMENTS ARE POSTED ON THE SCHOOL'S WEBSITE.

ATION REPORT

990

	Date Acquired	Method	Life	Conv	Line No.	Unadjusted Cost Or Basis	Bus % Excl	Section 179 Expense	* Reduction In Basis	Basis For Depreciation	Beginning Accumulated Depreciation	Current Sec 179 Expense	Current Year Deduction	Ending Accumulated Depreciation
	VARIOUS	SL	10.00		16	5,860,465.				5,860,465.	959,612.		253,140.	1,212,752.
	VARIOUS	SL	10.00		16	1,618,022.				1,618,022.	1,581,830.		246,979.	1,828,809.
	VARIOUS	SL	5.00		16	1,934,774.				1,934,774.	1,259,456.		39,569.	1,299,025.
	VARIOUS	SL	10.00		16	286,352.				286,352.	211,758.		11,770.	223,528.
	06/30/25	SL	5.00		16	1,026,804.				1,026,804.			131,649.	131,649.
	06/30/25	SL	5.00		16	910,291.				910,291.			91,655.	91,655.
S	VARIOUS	NC	.000	HY		75,341.				75,341.			0.	
	VARIOUS	NC	.000	HY		2,019,964.				2,019,964.			0.	
R						13732013.				13732013.	4,012,656.		774,762.	4,787,418.
						11794918.			0.	11794918.	4,012,656.			4,564,114.
						1,937,095.			0.	1,937,095.	0.			223,304.
D						0.			0.	0.	0.			0.
						13732013.			0.	13732013.	4,012,656.			4,787,418.
											4,787,418.			
											8,944,595.			

(D) - Asset disposed

* ITC, Salvage, Bonus, Commercial Revitalization Deduction, GO Zone

TAX RETURN FILING INSTRUCTIONS

CALIFORNIA FORM 199

FOR THE YEAR ENDING
JUNE 30, 2025

PREPARED FOR:

EL CAMINO REAL ALLIANCE
5440 VALLEY CIRCLE BLVD
WOODLAND HILLS, CA 91367

PREPARED BY:

CHRISTY WHITE ASSOCIATES
348 OLIVE STREET
SAN DIEGO, CA 92103

TO BE SIGNED AND DATED BY:

NOT APPLICABLE

AMOUNT OF TAX:

TOTAL TAX	\$	0
LESS: PAYMENTS AND CREDITS	\$	0
PLUS: OTHER AMOUNT	\$	0
PLUS: INTEREST AND PENALTIES	\$	0
NO PAYMENT IS REQUIRED	\$	

OVERPAYMENT:

CREDITED TO YOUR ESTIMATED TAX	\$	0
OTHER AMOUNT	\$	0
REFUNDED TO YOU	\$	0

MAKE CHECK PAYABLE TO:

NOT APPLICABLE

MAIL TAX RETURN AND CHECK (IF APPLICABLE) TO:

THIS RETURN HAS QUALIFIED FOR ELECTRONIC FILING. PLEASE REVIEW THE RETURN FOR COMPLETENESS AND ACCURACY. WE WILL THEN TRANSMIT YOUR RETURN ELECTRONICALLY TO THE FTB. DO NOT MAIL THE PAPER COPY OF THE RETURN TO THE FTB.

RETURN MUST BE MAILED ON OR BEFORE:

NOT APPLICABLE

SPECIAL INSTRUCTIONS:

TAXABLE YEAR

2024

California Exempt Organization Annual Information Return

428941 01-14-25 FORM

199

Calendar Year 2024 or fiscal year beginning (mm/dd/yyyy) 07/01/2024, and ending (mm/dd/yyyy) 06/30/2025

Corporation/Organization name EL CAMINO REAL ALLIANCE California corporation number 3327864

Additional information. See instructions. FEIN 27-4855978

Street address (suite or room) 5440 VALLEY CIRCLE BLVD PMB no.

City WOODLAND HILLS State CA ZIP code 91367

Foreign country name Foreign province/state/county Foreign postal code

A First return B Amended return C IRC Section 4947(a)(1) trust D Final information return E Check accounting method F Federal return filed G Is this a group filing H Is this organization in a group exemption I Did the organization have any changes to its guidelines J If exempt under R&TC Section 23701d, has the organization engaged in political activities? K Is the organization exempt under R&TC Section 23701g? L Is the organization a limited liability company? M Did the organization file Form 100 or Form 109 to report taxable income? N Is the organization under audit by the IRS or has the IRS audited in a prior year? O Is federal Form 1023/1024 pending? Date filed with IRS

Part I Complete Part I unless not required to file this form. See General Information B and C.

Table with 16 rows and 3 columns: Line number, Description, Amount. Includes Receipts and Revenues (Total gross receipts: 50,621,443), Expenses (Total expenses: 49,477,987), and Payments (Balance due: 1,143,456).

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

Sign Here Signature of officer CHIEF BUSINESS Date Telephone (818) 595-7500

Preparer's signature Date Check if self-employed P01297358

Paid Preparer's Use Only Firm's name CHRISTY WHITE ASSOCIATES 27-2956198

Firm's address 348 OLIVE STREET SAN DIEGO, CA 92103 Telephone (619) 270-8222

May the FTB discuss this return with the preparer shown above? See instructions [X] Yes [] No

EL CAMINO REAL ALLIANCE

27-4855978

Part II Organizations with gross receipts of more than \$50,000 and private foundations regardless of amount of gross receipts - complete Part II or furnish substitute information.

428951 01-14-25

Receipts from Other Sources	1	Gross sales or receipts from all business activities. See instructions	•	1		00
	2	Interest	•	2	1,059,102	00
	3	Dividends	•	3	1,104,634	00
	4	Gross rents	•	4	39,176	00
	5	Gross royalties	•	5		00
	6	Gross amount received from sale of assets (See instructions)	•	6	1,678,565	00
	7	Other income. Attach schedule SEE STATEMENT 1	•	7	2,031,163	00
	8	Total gross sales or receipts from other sources. Add line 1 through line 7. Enter here and on Side 1, Part I, line 1	•	8	5,912,640	00
	9	Contributions, gifts, grants, and similar amounts paid. Attach schedule	•	9		00
	10	Disbursements to or for members.	•	10		00
	11	Compensation of officers, directors, and trustees. Attach schedule SEE STATEMENT 2	•	11	505,379	00
	12	Other salaries and wages	•	12	23,063,561	00
	13	Interest	•	13		00
	14	Taxes	•	14	860,728	00
	15	Rents	•	15	2,574,113	00
	16	Depreciation and depletion (See instructions)	•	16	774,762	00
	17	Other expenses and disbursements. Attach schedule SEE STATEMENT 3	•	17	21,699,444	00
	18	Total expenses and disbursements. Add line 9 through line 17. Enter here and on Side 1, Part I, line 9	•	18	49,477,987	00

Schedule L Balance Sheet	Beginning of taxable year		End of taxable year	
	(a)	(b)	(c)	(d)
Assets				
1 Cash		35,084,033		• 37,961,348
2 Net accounts receivable		1,880,748		• 2,377,742
3 Net notes receivable				•
4 Inventories		83,077		• 286,340
5 Federal and state government obligations				•
6 Investments in other bonds				•
7 Investments in stock				•
8 Mortgage loans				•
9 Other investments. Attach schedule *		7,571,471		• 8,117,803
10 a Depreciable assets	9,677,524		11,689,960	
b Less accumulated depreciation	4,012,656	5,664,868	4,787,418	6,902,542
11 Land		2,019,964		• 2,042,053
12 Other assets. Attach schedule STMT 5		1,876,485		• 2,949,230
13 Total assets		54,180,646		60,637,058
Liabilities and net worth				
14 Accounts payable		5,693,562		• 9,740,387
15 Contributions, gifts, or grants payable				•
16 Bonds and notes payable				•
17 Mortgages payable				•
18 Other liabilities. Attach schedule STMT 6		1,207,780		759,919
19 Capital stock or principal fund				•
20 Paid-in or capital surplus. Attach reconciliation				•
21 Retained earnings or income fund		47,279,304		• 50,136,752
22 Total liabilities and net worth		54,180,646		60,637,058

Schedule M-1 Reconciliation of income per books with income per return

Do not complete this schedule if the amount on Schedule L, line 13, column (d), is less than \$50,000.

1 Net income per books	• 2,857,448	7 Income recorded on books this year not included in this return. Attach schedule *	• 3,342,718
2 Federal income tax	•	8 Deductions in this return not charged against book income this year. Attach schedule	•
3 Excess of capital losses over capital gains	•	9 Total. Add line 7 and line 8	3,342,718
4 Income not recorded on books this year. Attach schedule	•	10 Net income per return. Subtract line 9 from line 6	-485,270
5 Expenses recorded on books this year not deducted in this return. Attach schedule	•		
6 Total. Add line 1 through line 5	2,857,448		

* SEE STATEMENT

EL CAMINO REAL ALLIANCE

27-4855978

CA 199

OTHER INCOME

STATEMENT 1

DESCRIPTION

AMOUNT

INTERNATIONAL STUDENT TUITION

1,510,008.

STUDENT ACTIVITIES

504,535.

FOOD SERVICE SALES

16,620.

TOTAL TO FORM 199, PART II, LINE 7

2,031,163.

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EL CAMINO REAL ALLIANCE

27-4855978

CA 199 COMPENSATION OF OFFICERS, DIRECTORS AND TRUSTEES STATEMENT 2

NAME AND ADDRESS	TITLE AND AVERAGE HRS WORKED/WK	COMPENSATION
DAVID HUSSEY 5440 VALLEY CIRCLE BLVD WOODLAND HILLS, CA 91367	EXECUTIVE DIRECTOR 40.00	278,839.
GREGORY WOOD 5440 VALLEY CIRCLE BLVD WOODLAND HILLS, CA 91367	CHIEF BUSINESS OFFICER 40.00	226,540.
BRAD WRIGHT 5440 VALLEY CIRCLE BLVD WOODLAND HILLS, CA 91367	CHAIR 1.00	0.
ALEXANDRA RAMIREZ 5440 VALLEY CIRCLE BLVD WOODLAND HILLS, CA 91367	VICE CHAIR 1.00	0.
SEBASTIAN WINTER 5440 VALLEY CIRCLE BLVD WOODLAND HILLS, CA 91367	SECRETARY 1.00	0.
RONALD LAWS 5440 VALLEY CIRCLE BLVD WOODLAND HILLS, CA 91367	DIRECTOR 1.00	0.
STEVEN KOFAHL 5440 VALLEY CIRCLE BLVD WOODLAND HILLS, CA 91367	DIRECTOR 1.00	0.
GREGG SOLKOVITS 5440 VALLEY CIRCLE BLVD WOODLAND HILLS, CA 91367	DIRECTOR 1.00	0.
LINDA IBACH 5440 VALLEY CIRCLE BLVD WOODLAND HILLS, CA 91367	DIRECTOR 1.00	0.
TOTAL TO FORM 199, PART II, LINE 11		505,379.

STATEMENT(S) 2

EL CAMINO REAL ALLIANCE

27-4855978

CA 199 OTHER EXPENSES STATEMENT 3

DESCRIPTION	AMOUNT
BOOKS AND SUPPLIES	3,312,739.
SUBSTITUTES	1,326,496.
CHARTER AUTHORIZER FEES	1,007,501.
PENSION PLAN CONTRIBUTIONS	4,393,253.
OTHER EMPLOYEE BENEFITS	6,050,126.
LEGAL FEES	504,753.
INVESTMENT MANAGEMENT FEES	240,415.
OTHER PROFESSIONAL FEES	3,076,660.
ADVERTISING AND PROMOTION	69,420.
OFFICE EXPENSES	703,747.
TRAVEL	516,510.
CONFERENCES AND CONVENTIONS	45,461.
INSURANCE	452,363.
TOTAL TO FORM 199, PART II, LINE 17	21,699,444.

CA 199 OTHER INVESTMENTS STATEMENT 4

DESCRIPTION	BEG. OF YEAR	END OF YEAR
ANNUITIES	780,049.	439,179.
TAXABLE BONDS	4,699,891.	4,712,430.
EQUITY FUND STOCKS	1,977,321.	2,481,370.
CASH SWEEP AND ACCRUED INCOME	114,210.	89,062.
FIXED INCOME SECURITIES	0.	395,762.
TOTAL TO FORM 199, SCHEDULE L, LINE 9	7,571,471.	8,117,803.

CA 199 OTHER ASSETS STATEMENT 5

DESCRIPTION	BEG. OF YEAR	END OF YEAR
PREPAID EXPENSES AND DEFERRED CHARGES	363,645.	318,569.
NET POSTEMPLOYMENT BENEFITS ASSET	1,512,840.	2,630,661.
TOTAL TO FORM 199, SCHEDULE L, LINE 12	1,876,485.	2,949,230.

EL CAMINO REAL ALLIANCE

27-4855978

CA 199	OTHER LIABILITIES	STATEMENT 6
<u>DESCRIPTION</u>	<u>BEG. OF YEAR</u>	<u>END OF YEAR</u>
DEFERRED REVENUE	1,207,780.	759,919.
TOTAL TO FORM 199, SCHEDULE L, LINE 18	<u>1,207,780.</u>	<u>759,919.</u>

CA 199	INCOME RECORDED ON BOOKS THIS YEAR NOT INCLUDED IN THIS RETURN	STATEMENT 7
<u>DESCRIPTION</u>		<u>AMOUNT</u>
NET UNREALIZED GAIN ON INVESTMENTS		3,342,718.
TOTAL TO FORM 199, SCHEDULE M-1, LINE 7		<u>3,342,718.</u>

CA 199	FUND BALANCES	STATEMENT 8
<u>DESCRIPTION</u>	<u>BEG. OF YEAR</u>	<u>END OF YEAR</u>
NET ASSETS WITHOUT DONOR RESTRICTIONS	47,279,304.	50,136,752.
TOTAL TO FORM 199, SCHEDULE L, LINE 21	<u>47,279,304.</u>	<u>50,136,752.</u>

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TAXABLE YEAR
2024

Corporation Depreciation and Amortization

CALIFORNIA FORM
3885

Attach to Form 100 or Form 100W.

FORM 199

FEIN 27-4855978

Corporation name

California corporation number

EL CAMINO REAL ALLIANCE

3327864

Part I Election To Expense Certain Property Under IRC Section 179

1	Maximum deduction under IRC Section 179 for California	1	\$25,000
2	Total cost of IRC Section 179 property placed in service	2	
3	Threshold cost of IRC Section 179 property before reduction in limitation	3	\$200,000
4	Reduction in limitation. Subtract line 3 from line 2. If zero or less, enter -0-	4	
5	Dollar limitation for taxable year. Subtract line 4 from line 1. If zero or less, enter -0-	5	
6	(a) Description of property	(b) Cost (business use only)	(c) Elected cost
7	Listed property (elected IRC Section 179 cost)	7	
8	Total elected cost of IRC Section 179 property. Add amounts in column (c), line 6 and line 7	8	
9	Tentative deduction. Enter the smaller of line 5 or line 8	9	
10	Carryover of disallowed deduction from prior taxable years	10	
11	Business income limitation. Enter the smaller of business income (not less than zero) or line 5	11	
12	IRC Section 179 expense deduction. Add line 9 and line 10, but do not enter more than line 11	12	
13	Carryover of disallowed deduction to 2025. Add line 9 and line 10, less line 12	13	

Part II Depreciation and Election of Additional First Year Depreciation Deduction Under R&TC Section 24356

(a) Description of property	(b) Date acquired (mm/dd/yyyy)	(c) Cost or other basis	(d) Depreciation allowed or allowable in earlier years	(e) Depreciation method	(f) Life or rate	(g) Depreciation for this year	(h) Additional first year depreciation
14							
SEE STATEMENT 9		13,996,276.	4,166,494.				
15	Add the amounts in column (g) and column (h). The total of column (h) may not exceed \$2,000. See instructions for line 14, column (h)					15	524,537

Part III Summary

16	Total: If the corporation is electing: IRC Section 179 expense, add the amount on line 12 and line 15, column (g) or Additional first year depreciation under R&TC Section 24356, add the amounts on line 15, columns (g) and (h) or Depreciation (if no election is made), enter the amount from line 15, column (g)	16	524,537
17	Total depreciation claimed for federal purposes from federal Form 4562, line 22	17	774,762
18	Depreciation adjustment. If line 17 is greater than line 16, enter the difference here and on Form 100 or Form 100W, Side 1, line 6. If line 17 is less than line 16, enter the difference here and on Form 100 or Form 100W, Side 2, line 12. (If California depreciation amounts are used to determine net income before state adjustments on Form 100 or Form 100W, no adjustment is necessary.)	18	-250,225

Part IV Amortization

(a) Description of property	(b) Date acquired (mm/dd/yyyy)	(c) Cost or other basis	(d) Amortization allowed or allowable in earlier years	(e) R&TC Section (see instructions)	(f) Period or percentage	(g) Amortization for this year	
19							
20	Total. Add the amounts in column (g)					20	
21	Total amortization claimed for federal purposes from federal Form 4562, line 44					21	
22	Amortization adjustment. If line 21 is greater than line 20, enter the difference here and on Form 100 or Form 100W, Side 1, line 6. If line 21 is less than line 20, enter the difference here and on Form 100 or Form 100W, Side 2, line 12					22	

CA 3885 DEPRECIATION STATEMENT 9

ASSET NO./ DESCRIPTION	DATE IN SERVICE	COST OR BASIS	PRIOR DEPR	METHOD	LIFE	DEPRE- CIATION	BONUS
1 BUILDINGS	VARIOUS	5,860,465.	827,389.	SL	30.00	195,349.	
2 LEASEHOLD IMPROVEMENTS	VARIOUS	1,882,285.	1,192,573.	SL	20.00	94,114.	
3 EQUIPMENT	VARIOUS	1,934,774.	1,934,774.	SL	5.00	0.	
4 LAND IMPROVEMENTS	VARIOUS	286,352.	211,758.	SL	10.00	11,770.	
5 BUILDING IMPROVEMENTS	06/30/25	1,026,804.		SL	5.00	131,649.	
6 FURNITURE/EQUIPMENT	06/30/25	910,291.		SL	5.00	91,655.	
7 CONSTRUCTION IN PROGRESS	VARIOUS	75,341.			.000	0.	
8 LAND	VARIOUS	2,019,964.			.000	0.	
TOTAL TO FORM 3885		13,996,276.	4,166,494.			524,537.	

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022
Date Accepted _____

DO NOT MAIL THIS FORM TO THE FTB

TAXABLE YEAR
2024

California e-file Return Authorization for Exempt Organizations

FORM
8453-EO

Exempt Organization name	Identifying number
EL CAMINO REAL ALLIANCE	27-4855978

Part I Electronic Return Information (whole dollars only)

1 Total gross receipts or unrelated business taxable income (Form 199, line 4 or Form 109, line 5)	1	50,621,443
2 Total gross income or total tax (Form 199, line 8 or Form 109, line 14)	2	48,992,717
3 Refund (Form 109, line 26)	3	
4 Balance due or Total amount due (Form 199, line 16 or Form 109, line 29)	4	

Part II Settle Your Account Electronically for Taxable Year 2024

5 <input type="checkbox"/> Direct deposit of refund (Form 109 only.)		
6 <input type="checkbox"/> Electronic funds withdrawal	6a Amount	6b Withdrawal date (mm/dd/yyyy)

Part III Schedule of Estimated Tax Payments for Taxable Year 2025 (These are **not** installment payments for the current amount the exempt organization owes.)

	First Payment	Second Payment	Third Payment	Fourth Payment
7 Amount				
8 Withdrawal Date				

Part IV Banking Information (Have you verified the exempt organization's banking information?)

9 Routing number			
10 Account number	11 Type of account:	<input type="checkbox"/> Checking	<input type="checkbox"/> Savings

Part V Declaration of Officer

I authorize the exempt organization's account to be settled as designated in Part II. If I check Part II, box 5, I declare that the bank account specified in Part IV for the direct deposit refund agrees with the authorization stated on my return. If I check Part II, box 6, I authorize an electronic funds withdrawal for the amount listed on line 6a and any estimated payment amounts listed on Part III, line 7 from the bank account specified in Part IV.

Under penalties of perjury, I declare that I am an officer of the above exempt organization and that the information I provided to my electronic return originator (ERO), transmitter, or intermediate service provider and the amounts in Part I above agree with the amounts on the corresponding lines of the exempt organization's 2024 California electronic return. To the best of my knowledge and belief, the exempt organization's return is true, correct, and complete. If the exempt organization is filing a balance due return, I understand that if the Franchise Tax Board (FTB) does not receive full and timely payment of the exempt organization's tax liability, the exempt organization will remain liable for the tax liability and all applicable interest and penalties. I authorize the exempt organization return and accompanying schedules and statements be transmitted to the FTB by the ERO, transmitter, or intermediate service provider. **If the processing of the exempt organization's return or refund is delayed, I authorize the FTB to disclose to the ERO or intermediate service provider the reason(s) for the delay or the date when the refund was sent.**

Sign Here _____ **CHIEF BUSINESS OFFICER**
Signature of officer Date Title

Part VI Declaration of Electronic Return Originator (ERO) and Paid Preparer.

I declare that I have reviewed the above exempt organization's return and that the entries on form FTB 8453-EO are complete and correct to the best of my knowledge. (If I am only an intermediate service provider, I understand that I am not responsible for reviewing the exempt organization's return. I declare, however, that form FTB 8453-EO accurately reflects the data on the return.) I have obtained the organization officer's signature on form FTB 8453-EO before transmitting this return to the FTB. I have provided the organization officer with a copy of all forms and information that I will file with the FTB, and I have followed all other requirements described in FTB Pub. 1345, 2024 Handbook for Authorized e-file Providers. I will keep form FTB 8453-EO on file for **four** years from the due date of the return or **four** years from the date the exempt organization return is filed, whichever is later, and I will make a copy available to the FTB upon request. If I am also the paid preparer, under penalties of perjury, I declare that I have examined the above exempt organization's return and accompanying schedules and statements, and to the best of my knowledge and belief, they are true, correct, and complete. I make this declaration based on all information of which I have knowledge.

ERO	ERO's signature	CHRISTY WHITE	Date	Check if also paid preparer <input checked="" type="checkbox"/>	Check if self-employed <input type="checkbox"/>	ERO's PTIN P01297358
Must Sign	Firm's name (or yours if self-employed) and address	CHRISTY WHITE ASSOCIATES 348 OLIVE STREET SAN DIEGO, CA				Firm's FEIN 27-2956198 ZIP code 92103

Under penalties of perjury, I declare that I have examined the above organization's return and accompanying schedules and statements, and to the best of my knowledge and belief, they are true, correct, and complete. I make this declaration based on all information of which I have knowledge.

Paid Preparer	Paid preparer's signature		Date	Check if self-employed <input type="checkbox"/>	Paid preparer's PTIN
Must Sign	Firm's name (or yours if self-employed) and address				Firm's FEIN ZIP code

FTB 8453-EO 2024

Coversheet

Discuss and Vote on the Approval of the Jostens Yearbook Contract

Section: V. School Business
Item: A. Discuss and Vote on the Approval of the Jostens Yearbook Contract
Purpose: Vote
Submitted by:
Related Material: El Camino Real Charter - 3 year Agreement - sent 4-14-26.pdf
El Camino Real Charter - 3 year proposal - 2027-2029 (1).xlsx
Flyer JNYW 2026 (1).pdf



Yearbook Agreement

Jostens, Inc. | 7760 France Avenue South, Suite 400 | Minneapolis, MN 55435 | 952-830-3300

Customer Name	EL CAMINO REAL CHARTER HIGH SCHOOL	Customer Phone	(818)595-7500
Customer Address	5440 VALLEY CIRCLE BLVD, WOODLAND HILLS, CA 91367-5949		
Contact Name	David Hussey / Minita Clark	Contact Phone	(818)595-7500
Contact Role		Email	D.Hussey@ecrchs.net / M.Clark@ecrchs.net

The Customer has selected Jostens, Inc. to be their exclusive yearbook provider for the years identified below (the "Term"). The parties agree as follows:

- ❶ Jostens and the Customer will work together to establish all yearbook specifications (including things such as size, copies and pages), completion deadlines, price, and delivery schedules for each year during the Term and subject to the terms and conditions found at:
<https://jostens.my.salesforce-sites.com/terms?Lid=YBKUS>
- ❷ After this Agreement is signed, as the Customer's exclusive yearbook provider Jostens will invest in and allocate resources to provide training and assistance to the Customer to help with the creation, production and marketing of the Customer's yearbook, including without limitation the planning, content, theme, layout, and merchandising.
- ❸ The Term of this Agreement is for the following years: 2027 through 2029

Additional Notes/Specifications Agreed Upon:

*3 year Agreement for school years 2027-2029: 2% increase from 2026 per copy base price for Year 1. Year 2 and 3 increase will not exceed 3%, with goal to maintain 2%. Yearbook specs can be modified as we move throughout the year depending on the needs for that year, however your per copy price will not increase if we need to reduce copy count throughout the year.

Upcoming school year 2027 - Per copy Base Price \$89.54 + Shipping & Tax. -Year 2 approx \$91.33 (2% increase) -Year 3 approx \$93.15 (2% increase)

Starting Specs: 850 copies / 360 pages / size 9 book

*Yearbook inclusions: up to \$5.00 in cover applications, upgraded 100# paper stock, upgraded binders board, Lamination of your choice.

*Includes 3 workshop sponsorships for all 3 years (cost per attendee is approx \$500-600 each) Jostens National Yearbook Workshop held at University of San Diego for 3 nights / 4 days during the summer. Yearbook classes are assigned based on current skill level. These 4 days are intended to help elevate yearbook skills to prepare for the upcoming year. Get a jump start on cover creation with our artists, brainstorm, network, and learn new trend.

*Includes Camera/tech credit of \$1,000 for year 1

*Includes 5% of portrait sales back to school when partnering with Jostens Jpix.

This Agreement is subject to acceptance by Jostens and to Jostens' standard printing terms and conditions.

X _____
SIGNATURE OF CUSTOMER AUTHORIZED REPRESENTATIVE

PRINTED NAME

DATE

X _____
SIGNATURE OF 2ND CUSTOMER AUTHORIZED REPRESENTATIVE (IF REQUIRED)

PRINTED NAME

DATE

X *Stacy James* _____
SIGNATURE OF JOSTENS AUTHORIZED REPRESENTATIVE

Stacy James _____ 4/14/26
PRINTED NAME DATE

REP # 6662 _____ JOB # 33935 _____

Notice

The following file is attached to this PDF. You will need to open this packet in an application that supports attachments to pdf files, e.g. [Adobe Reader](#):

El Camino Real Charter - 3 year proposal - 2027-2029 (1).xlsx

JNYW

JOSTENS
NATIONAL
YEARBOOK
WORKSHOP



JULY 20-23, 2026 — SAN DIEGO, CA

BY ATTENDING THIS WORKSHOP, STUDENTS AND YEARBOOK ADVISERS WILL:

- get a jump start on the 2027 yearbook
- learn yearbook skills, including the latest in yearbook creation technology and photography
- see and use the latest design trends
- bond with your editorial team
- develop effective staff management strategies



DATES:

July 20 - 23, 2026

WHERE:

University of San Diego
5998 Alcalá Park
San Diego, CA

STUDENT & ADVISER ON-CAMPUS REGISTRATION

\$600 | EARLY BIRD PRICING
\$650 | STANDARD PRICING

INCLUDES:

- 3 night's lodging; multiple occupancy (including linens and pillow)
- Meal card for 9 meals (3 breakfasts, 3 lunches & 3 dinners)
- All workshop materials and events
- Workshop T-shirt

STUDENT & ADVISER COMMUTER REGISTRATION

\$450 | EARLY BIRD PRICING
\$500 | STANDARD PRICING

INCLUDES:

- Meal card for 6 meals (3 lunches, 3 dinners)
- All workshop materials and events
- Workshop T-shirt

CHAPERONE REGISTRATION (FOR PARENT OR OTHER NON-ADVISER CHAPERONES)

\$450 | EARLY BIRD PRICING
\$500 | STANDARD PRICING

INCLUDES:

- 3 night's lodging; multiple occupancy (including linens and pillow)
- Meal card for 9 meals (3 breakfasts, 3 lunches & 3 dinners)
- Chaperones are not allowed to attend any workshop events including sessions, hospitality or receptions.

***EARLY BIRD PRICING IS AVAILABLE UNTIL MAY 8**

FOR DETAILS AND REGISTRATION, VISIT: WWW.JOSTENSEVENTS.COM/JNYW26