



# El Camino Charter High School

## Finance and Investment Committee Meeting

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### **Date and Time**

Thursday April 21, 2022 at 4:30 PM PDT

### **Location**

Virtual

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The Finance Committee is a standing committee of the Board of Directors of El Camino Real Alliance.

For committee meeting materials, please go to the school's main office, or call (818) 595-7500. Some board meeting materials are also posted in the school's website (<https://ecrchs.net> - click the ECR Board tab).

### **VIRTUAL COMMITTEE MEETING**

In accordance with Governor Newsom's Executive Order N-29-20, the meeting of the Finance Committee will take place via a virtual/teleconferencing environment.

To join the virtual Committee meeting, please register through GoToWebinar via the following link:

**Registration URL:** <https://attendee.gotowebinar.com/register/5577564524885939979>

**Webinar ID:** 463-546-899

You must register for the event (note you do not need to enter your legal name to participate). Once registered, you can attend the meeting through the online link, or by telephone (a call-in number and audio PIN will be provided after you register and prior to the meeting).

### **PUBLIC COMMENTS**

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**IMPORTANT NOTE REGARDING SENDING IN A WRITTEN COMMENT:**

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*NOTE: Effective April 18th, 2022, public comments presentations at all ECRA Regular and Special Board Meetings and Committee Meetings are limited to two (2) minutes and total time allotted to non-agenda items will not exceed thirty (30) minutes.*

A member of the public who requires the use of a translator, in order to receive the same opportunity as others to directly address the Board, shall have twice the allotted time to speak. When addressing the Board, speakers are requested to adhere to the time limits set forth. In order to maintain allotted time limits, the Board Chair may modify speaker time allocations or the total amount of allotted time for an item.

Consent Agenda: All matters listed under the consent agenda are considered by the Board to be routine and will be approved/enacted by the Board in one motion in the form listed below. Unless specifically requested by a Board member for further discussion or removed from the agenda, there will be no discussion of these items prior to the Board votes on them. The Executive Director recommends approval of all consent agenda items.

*In compliance with the Americans with Disabilities Act (ADA) and upon request, El Camino Real Alliance may furnish reasonable auxiliary aids and services to qualified individuals with disabilities. Requests for disability related modifications or accommodations shall be made 24 hours prior to the meeting to David Hussey, in person, by email at [comment@ecrchs.net](mailto:comment@ecrchs.net), or by calling (818) 595-7500.*

## Agenda

	Purpose	Presenter	Time
<b>I. Opening Items</b>			<b>4:30 PM</b>
Opening Items			
<b>A.</b> Call the Meeting to Order		Danielle Malconian	1 m
<b>B.</b> Record Attendance and Guests		Kurt Lowry	1 m
<b>C.</b> Pledge of Allegiance to the United States of America (USA)		David Hussey	1 m

	<b>Purpose</b>	<b>Presenter</b>	<b>Time</b>
Mr. Hussey will lead meeting participants in the Pledge of Allegiance to the United States of America (USA).			
<b>D. Public Comments</b>	Discuss	Danielle Malconian	30 m
<i>NOTE: Effective April 18th, 2022, public comments presentations at all ECRA Regular and Special Board Meetings and Committee Meetings are limited to two (2) minutes and total time allotted to non-agenda items will not exceed thirty (30) minutes.</i>			
<b>II. Consent</b>			<b>5:03 PM</b>
<b>A. Approve Minutes of March 17, 2022, Finance and Investment Committee Meeting</b>	Approve Minutes	Danielle Malconian	1 m
<b>III. Investment</b>			<b>5:04 PM</b>
<b>A. Investment Update</b>	Discuss	G. Wood	10 m
Gregory Wood, CBO, will provide an update on ECR's investments.			
<b>IV. Finance</b>			<b>5:14 PM</b>
<b>A. March 2022 Financial Update</b>	Discuss	G. Wood/J. Arndt	10 m
ECR CBO Gregory Wood, and John Arndt of ICON School Management, will present the March 2022 Financial Update.			
<b>B. Review of March 2022 Check Registers</b>	Vote	Gregory Wood	10 m
Review of March 2022 check registers for the City National Bank Accounts.			
ACTION ITEM: motion to recommend to the Board approval of the March 2022 Check Registers.			
<b>C. Review of March 2022 Credit Card Charges</b>	Vote	Gregory Wood	10 m
Review the credit card charges for March 2022.			
ACTION ITEM: motion to recommend to the Board approval of the March 2022 credit card charges.			
<b>D. CARES Budgets Discussion</b>	Discuss	Gregory Wood	10 m
Mr. Wood will lead a discussion on the CARES Budgets.			
<b>E. Discussion and Vote on Reallocation of Extended Learning Options (ELO) Budget</b>	Vote	Gregory Wood	10 m
Mr. Wood will lead a discussion and vote on the possible reallocation of the Extended Learning Options (ELO) Budget.			
<b>V. School Business</b>			<b>6:04 PM</b>

	<b>Purpose</b>	<b>Presenter</b>	<b>Time</b>
<b>A. Discussion and Vote on Buy Out of Leased Student Laptops</b>	Vote	G.Wood/D.Hussey/F.Delgado	10 m
Mr. Wood, CBO, Mr. Hussey, Executive Director, and Mr. Delgado, Chief Innovation Officer, will lead a discussion and vote on the possible buy out of leased student laptops.			
<b>B. Average Daily Attendance (ADA) Update</b>	Discuss	Gregory Wood	5 m
Gregory Wood, CBO, will provide an update on the school's ADA.			
<b>C. Discussion on 2020-2021 Tax Return (Form 990)</b>	Discuss	G. Wood	5 m
Mr. Wood, CBO, will lead a discussion on ECR's 2020-2021 Tax Return (Form 990).			
<b>D. 2022-2023 Budget Updates</b>	Discuss	Gregory Wood	5 m
Mr. Wood, CBO, will lead a discussion on 2022-2023 Budget updates.			
<b>E. Discussion on Cafeteria Financial Summary and RFP Process Updates</b>	Discuss	Gregory Wood	5 m
Mr. Wood, CBO, will lead a discussion on the ECR Cafeteria Financial Summary and provide an update on the Cafeteria Food Services RFP Process.			
<b>VI. Closing Items</b>			<b>6:34 PM</b>
<b>A. Adjourn Meeting</b>	Vote	Danielle Malconian	1 m



## Coversheet

### Approve Minutes of March 17, 2022, Finance and Investment Committee Meeting

**Section:** II. Consent  
**Item:** A. Approve Minutes of March 17, 2022, Finance and Investment  
Committee Meeting  
**Purpose:** Approve Minutes  
**Submitted by:**  
**Related Material:**  
Minutes for Finance and Investment Committee Meeting on March 17, 2022

APPROVED



## El Camino Real Charter High School

### Minutes

#### Finance and Investment Committee Meeting

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**Committee Members Present**

Daniela Lopez-Vargas (remote), Danielle Malconian (remote)

**Committee Members Absent**

*None*

**Guests Present**

David Hussey (remote), Gregory Wood (remote), Kurt Lowry (remote)

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**I. Opening Items**

**A. Call the Meeting to Order**

Danielle Malconian called a meeting of the Finance and Investment Committee of El Camino Real Charter High School to order on Thursday Mar 17, 2022 at 4:33 PM.

**B. Record Attendance and Guests**

**C. Pledge of Allegiance**

Mr. Hussey led Members and Attendees in the Pledge of Allegiance.

**D. Public Comments**

Dr. Lowry reported that no requests for public comment had been received via email and no attendee(s) had requested an opportunity to make a public comment.

Ms. Malconian broached the idea that she would like for the committee to consider opening up the Finance and Investment Committee to a third board member now that the full board is back up to seven (7) members.

Ms. Lopez-Vargas agreed with this idea, noting that she believed that this had been a discussion from earlier in the academic year and that she would be more than happy to have a third board member join the Finance and Investment Committee on an official basis.

Ms. Malconian mentioned that Board member Ramirez had been discussed as a possible additional member and hoped that this item could be added to next week's regular March Board Meeting Agenda.

Mr. Hussey reminded Ms. Malconian to reach out to Board President Mr. Wright about adding the item to the regular board meeting agenda.

Mr. Wood noted that he believe that if two members of the board desired to have an agenda item placed on the agenda that it would be permitted.

Mr. Hussey asked that Mr. Wright be informed.

## II. Consent

### A. Approve Minutes of February 17, 2022, Finance and Investment Committee Meeting

Daniela Lopez-Vargas made a motion to approve the minutes from Finance and Investment Committee Meeting on 02-17-22.

Danielle Malconian seconded the motion.

The committee **VOTED** to approve the motion.

#### Roll Call

Danielle Malconian Aye

Daniela Lopez-Vargas Aye

## III. Investment

### A. Investment Update

Mr. Wood, CBO, provided the ECR Investment Update, with highlights as follows:

OPEB Account:

\* Mr. Wood noted that we've experienced a "Bear Market" which has reduced OPEB account value, with a recent market uptick reflected

\* Beginning Balance as of July = \$21.2M

\* YTD ECR Contributions \$1.76M

\* YTD Losses \$766,547

\* OPEB Trust Account Balance of \$22.2M

General Account:

\* YTD performance -4.0%

\* Monthly performance -1.7%

\* Gen. Acct. Balance of \$29.6M

## IV. Finance

### A. February 2022 Financial Update

Mr. Wood, CBO, and Mr. Arndt, of ICON School Mgmt, provided the Feb. 2022 Financial Update, with highlights as follows:

Mr. Arndt:

Balance Sheet Slide:

- \* Showing Total Assets of \$36, 952,397, a 20.9% increase.
- \* Cash at \$21,932.612, increased due to one-time funds, PPP Loan, and 20-21 Deferral Payments
- \* State overpaid with Deferrals and will reduce cash for 21-22 LCFF (\$2M)
- \*LT Debt decreased due to FMV adjustments to OPEB Accounts as well as PPP Loan being forgiven.
- \* Restricted Net Assets position approximately \$1.2M
- \*Unrestricted Net Assets
- \* Mr. Wood noted that investments from last year were split in a cash account.

Cash Analysis Slide:

- \* Days of Cash on Hand = 188 (Recommended 90 minimum) Does not include OPEB Cash on Hand
- \* PPP Account #1309 was closed and transferred into the Gen. Account #1761 on 3/1/2022

Profit & Loss (Summary) Slide:

- \* more of a snapshot; will discuss further on
- \* you can see how the budgets are changing with the second interim

Profit & Loss (YTD) Slide:

- \* In-Person Instruction and Sports Activities will incur additional expenses with the re-opening of School
- \* Additional CARES-related Expenses for 21-22 will also increase expenses
- \* Employee Benefits decrease due to STRS Refund.
- \* Total Expenditures YTD \$29M = up 18.36%, to be expected now that school is on campus/in session.
- \* Mr. Wood noted that while showing a negative at this time, he is not concerned due to expected \$2.5M to be reflected in March as part of Prop. 30 funding; will be reflected on 2nd Interim Budget.

Budget Comparison (YTD) Slide:

- \* Total Revenues Used = 58.15%

- \* Certificated Salaries = 64.17% of expenses
- \* Lottery Amounts from \$150 - Unrestricted/\$49 - Restricted to \$163 - Unrestricted/\$65 - Restricted (More revenue)
- \* SEF Tax Rate went down from 1.23% to 0.50% (Savings)
- \* SPED Rates are projected to increase from the \$689 - State / \$267 - Federal (more revenue)
- \* Will adjust salaries and benefits due to Salary Negotiations for 2nd Interim
- \* Lower Enrollment/ADA from 21-22 Adopted Budget (approx. 94 ADA/\$1M less).
- \* PPP Money was classified to 20-21 Revenue instead of 21-22 Revenue
- \* Mr. Wood noted that we are on track with our 2nd Interim Budget numbers due to +/- 67% of expenditures for the year being expended at around this time.

#### Department Budgets Slide:

- \* 22-23 budget calendar approved
- \* Met with ILT last week to provide this information as well as forms, expectations.
- \* We upped our 2nd interim budget to project full-year expenses (\$269,080).
- \* Re: Instructional Materials: 2nd Interim budget to project full-year expenses (\$330,343).
- \* We're going to give ILT Chairs/Depts. these forms and we will use forms to compare requests for instructional materials and supplies next year based on what they spent this year. Mr. Wood provided a hypothetical example with the English Department: 2nd Interim is \$12,500; if Admin./CBO receives a request from English Department for \$25K, then Admin./CBO will ask why the English Department would need a budget double the amount of what they were able to manage the department this year.
- \* Departments have been notified of this process and appear to be appreciative of being included in the budgeting process; textbook orders to be placed in May, prior to Summer.

Ms. Malconian asked if English and Math departments budget amounts for textbooks and core curricula were normal year expenditure amounts. Mr. Hussey replied that English purchased a new curriculum, while math amounts reflected one or two sets of textbooks, including possibly Math Analysis and Calculus, while noting that ECR just redid the Algebra 1, 2, and Geometry curricula a couple of years ago.

Ms. Malconian followed up to ask if then people might expect those large amounts year after year and Mr. Wood replied that they would not, generally, other than when new sections or courses, or adoptions are needed, while Instructional Materials & Supplies budgets are mostly expected to be similar.

Ms. Malconian asked about the technology budget amount being near \$100K, to which Mr. Wood noted that that amount is general Tech. department operating and supplies expenses.

#### Other Matters Slide:

- \* 2021-2022 2nd Interim was filed with LAUSD by 3/15/22 Deadline.
- \* 2021-2022 CSD Financial Review underway. Completed preliminary information on 3/4/22. Review to take place during the week of April 4th.

Remaining pages of attachment provide all account details (profit and loss and balances for how ECR closed the month of February).

## **B. Review of February 2022 Check Registers**

Danielle Malconian made a motion to recommend approval of the February 2022 Check Registers.

Daniela Lopez-Vargas seconded the motion.

Mr. Wood reviewed the February 2022 Check Registers.

The committee **VOTED** to approve the motion.

### **Roll Call**

Danielle Malconian Aye

Daniela Lopez-Vargas Aye

## **C. Review of February 2022 Credit Card Charges**

Daniela Lopez-Vargas made a motion to recommend approval of the February 2022 Credit Card Charges.

Danielle Malconian seconded the motion.

Mr. Wood reviewed the February 2022 Credit Card Charges, and noted that ECR will receive a Q4 Rebate in the amount of \$937.43.

The committee **VOTED** to approve the motion.

### **Roll Call**

Danielle Malconian Aye

Daniela Lopez-Vargas Aye

## **V. School Business**

### **A. 2021-2022 Second Interim Budget Report**

Mr. Wood provided a review of the 2021-2022 Second Interim Budget Report, including the following highlights:

- \* Full board will be more interested in executive summary at regular board meeting.

Mr. Arndt provided executive summary, as follows:

Profit and Loss Summary Slide:

- \* Comparison of Prior year and year to date; noted that the 1st interim is the operating budget and the 2nd interim is the adjustment.



- \* Reclassified PPP Loan Forgiveness from 21-22 Federal Revenue to 20-21 Federal Revenue
- \* 7 Months into this fiscal year the normal range of Percentages is within 59%.
- \* Student Supplies are generally purchased at the beginning of the the school year for the year's preparation.
- \* Mr. Wood noted that PPP Loan Forgiveness and Salaries and Benefits increases, respectively, accounted for changes to Federal Revenue and Salaries and Benefits line changes.

Balance Sheet Slide:

- \*Project balanced sheet 21-22; LAUSD asks us for this.
- \* Investments at June 2021 were in transition between brokerage companies.
- \* Year End Receivables are generally higher due to State Apportionment funding timelines.
- \* Deferred Revenue is higher due to the 20-21 LCFF Funds received at the end of June 2021 and again in August 2021. These funds will be paid back by fiscal year end.
- \* Next few slides include detailed description of each account; it's a detailed version of the Profit and Loss Summary Slide.

P. 12 - FY22 2nd Interim Balance Sheet:

- \* A more detailed version of the balance sheet from the Executive Summary Balance Sheet Slide; shows full accrual and accumulated depreciation rather than total assets and liabilities.

P. 12 - Special Ed. COP Option 2 and 3:

- \* Mr. Wood reviewed this slide in terms of revenues and expenses. He noted we are in good stead as we are projected to spend all of the \$908,764 provided under Federal IDEA and \$2,572,949 from State AB602 & Grants.
- \* Mr. Wood noted that it is considered beneficial to show expenditures beyond monies provided by the Fed. and State for our special education population of students so as to evidence our having budgeted for and expended funds needed beyond the base amounts provided by Federal and State sources, respectively. This is noted as Encroachment.
- \* We want to track our needs accurately to show that we have a need for funds.

Ms. Lopez-Vargas asked whether the assumption of the LCFF based off the ADA, to which Mr. Wood replied yes and stated that he would reply in greater detail in the next section under ADA.

**B. Average Daily Attendance (ADA) Update**

Mr. Wood, CBO, provided the ECR ADA Update through month six (6), with highlights as follows:

- \* Month 7 data will be available in about a week/next week.
- \* Enrollment is at 3,523 after Month 6; we are down about a hundred students from this time last year.
- \* ADA Percentage the last two months is 90.8% (month 5) and 90.4% (month 6), with Year to Date ADA% at 92.5%.
- \* Prior Year ADA Percentages for comparative purposes = 96.2% and 97.0% with Year to Date ADA% at 96.6%.
- \* Mr. Wood noted that the COVID-19 pandemic and more recent Omicron variant, coupled with 100 student enrollment decline have compounded the loss of ADA funds.
- \* Had projected YTD Month 5 ADA at 3,427.60 and actual was 3,275.34, or 152.26 ADA below current budget.

Mr. Wood revisited Ms. Lopez-Vargas' question about LCFF based off the ADA in that he affirmed that the 2nd Interim Budget reflected and included the Potential ADA revenue reduction in the amount of \$1,613,929.

Ms. Malconian asked Mr. Wood about the difference between enrollment and Average Daily Attendance. Mr. Wood pointed out that our actual enrollment at Month 6 is 3,523. He explained that the Month 6 ADA divided by the number of attendance days = Monthly ADA or for month 6 (3,185.95). 9.6% absence rate for the month.

Virtual and pre-pandemic ADA % is about 96%. Lower ADA% is largely due to pandemic.

Mr. Hussey noted that our average international student revenue is \$12,500 and that international students are not counted in our ADA. Mr. Wood noted that we receive money outside of the LCFF for these international students.

### **C. Actuarial Update/RFPs**

Danielle Malconian made a motion to recommend that ECRCHS continue with Schwab as its Actuary for OPEB Reviews through this year (21-22) and next year (22-23) with the option of continuing with Schwab for 23-24 and 24-25 academic years.

Daniela Lopez-Vargas seconded the motion.

Mr. Wood discussed RFP bids received from two Actuary services companies, DFA LLC, and Schwab, with highlights as follows:

DFA LLC:

\$5,500 21-22, 22-23, 23-24

Schwab:

\$4,000 21-22 and 22-23

\$4,250 23-24 and 24-25

Mr. Wood provided information on bids and costs of doing business. Based on his review of information and analysis, and in response to Ms. Malconian's question, Mr. Wood discussed and recommended that ECR remain with Schwab, given current satisfaction with their service and representative partnership, their willingness to decrease price, and the option for ECR to exercise options to lock in rates that reflect a slight increase for two optional/additional years, 23-24, and 24-25.

After some discussion, the committee agreed to adjust the language of the motion to that which is listed here in the Minutes (above) to specify the committee's recommendation of a specific Actuary, Schwab, through this year 21-22, and next year, 22-23, with price-specific option years for 23-24, and 24-25.

The committee **VOTED** to approve the motion.

**Roll Call**

Daniela Lopez-Vargas Aye

Danielle Malconian Aye

**D. Independent Audit/CSD Review Update**

Mr. Wood provided an update on the Independent Audit/CSD Review Update, with highlights as follow:

Independent Audit:

\* Mr. Wood noted that we are under the second year of a contract with auditor, Christy White Associates.

\* He met them at the Charter Schools Association Conference earlier in the week and noted that he is satisfied with their services.

Charter Schools Division Audit:

\* Components include: Fiscal, Instructional, Operations, Governance

\* ECR submitted documentation on 3/4/22 via Dropbox for CSD's review of over thirty items, for example leaves, OPEB, Payroll, etc.

\* CSD is going to conduct its audit the week of April 4th; two days, one virtual, one on-site; purpose is to select items for review to ensure the school is following policies and procedures.

\* CSD will then issue scorecard summaries and scores on the components in or around the end of April or May which will be presented to ECR and the ECRA Board via report in or around June or July, per Mr. Hussey.

\* Mr. Wood noted that Fiscal is cautious and general gives out scores no higher than "3" as a result of having previously assigned schools' performance as worthy of "4" only to discover imperfections or improprieties after the fact.

## **VI. Closing Items**

### **A. Adjourn Meeting**

Danielle Malconian made a motion to adjourn the Finance and Investment Committee Meeting.

Daniela Lopez-Vargas seconded the motion.

The committee **VOTED** to approve the motion.

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 5:53 PM.

Respectfully Submitted,  
Kurt Lowry

# Coversheet

## Investment Update

**Section:** III. Investment  
**Item:** A. Investment Update  
**Purpose:** Discuss  
**Submitted by:**  
**Related Material:** April 21 '22 Agenda Item III.A.- MARCH 2022 Investment Update.pdf  
Beacon Pointe of View\_April 2022.pdf

**EL CAMINO REAL CHS  
INVESTMENTS REVIEW  
FISCAL YEAR 2021-2022**

**2021-2022**

	Year End						Contributions				
	Jun-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Executive Summary-OPEB				
							\$ 21,250,357	Beginning Balance at 07/01/21			
							\$ 1,980,000	YTD Contributions			
							\$ (710,860)	Gains/Losses			-3.3%
							\$ 22,519,497	Current Ending			6.0%
											Invest. Change
											Total Change
<b>El Camino Real CHS</b>	<b>OPEB Trust</b>	<b>Contributions</b>	\$ 220,000	\$ 220,000	\$ 220,000	\$ 220,000	\$ 220,000				
			\$ 22,581,901	\$ 23,414,747	\$ 22,650,328	\$ 22,243,810	\$ 22,519,497				
						\$ 21,551,942	\$ 220,000	<b>Month</b>	<b>YTD</b>		
<b>Investment Managers:</b>											
<b>Polen Capital Mgt</b>			\$ 2,130,330	\$ 2,196,693	\$ 2,217,237	\$ 2,061,541	\$ 2,184,233	6.0%	-0.8%		
<b>Fiduciary Mgt</b>			\$ 2,126,258	\$ 2,278,546	\$ 2,298,642	\$ 2,233,069	\$ 2,341,905	4.9%	13.0%		
<b>Beacon Pointe</b>			\$ 18,325,313	\$ 18,939,507	\$ 18,134,449	\$ 17,949,200	\$ 17,993,360	0.2%	-0.7%		
<b>El Camino Real CHS</b>	<b>General</b>		\$ 6,786,072								
<b>Investment Managers:</b>								<b>Month</b>	<b>YTD</b>		
<b>Polen Capital Mgt</b>			\$ 487,561	\$ 502,434	\$ 458,733	\$ 426,695	\$ 433,453	1.6%	-14.0%		
<b>Fiduciary Mgt</b>			\$ 475,929	\$ 509,788	\$ 491,179	\$ 477,497	\$ 480,972	0.7%	-0.2%		
<b>Beacon Pointe</b>			\$ 5,819,802	\$ 5,871,118	\$ 5,737,900	\$ 5,655,275	\$ 5,582,229	-1.3%	-5.1%		
<b>Annuity</b>	3 Yr. (8/23)Fixed @ 2.40%	<b>Midland</b>	\$ 382,505	\$ 386,353	\$ 386,353	\$ 387,232	\$ 388,644	\$ 389,352	0.2%	1.4%	
	3 Yr. (9/23)Fixed @ 1.95%	<b>Athene</b>	\$ 380,858	\$ 384,056	\$ 384,056	\$ 384,748	\$ 385,807	\$ 386,528	0.2%	1.1%	
		<b>Combined</b>	\$ 7,549,435	\$ 7,553,700	\$ 7,650,691	\$ 7,459,792	\$ 7,333,918	\$ 7,272,534	-1.7%	-4.8%	
<b>Month End -Combined</b>			\$ 28,799,792	\$ 30,135,601	\$ 31,065,438	\$ 30,110,120	\$ 29,577,728	\$ 29,792,031			



**Beacon 'Pointe of View'**  
April 2022

Authored by:  
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\* \* \*

**The Quick Facts**

- A historically rough quarter for stock and bond investors
- U.S. stocks post the biggest quarterly decline in two years
- Bond market suffers worst quarter in more than 40 years
- Energy, metals, and commodities continue to rise at a historic pace
- Markets are now pricing in eight more 25bps rate hikes by the end of 2022 (a total of +200bps)

Stocks, sovereign bonds, and corporate credit all got hammered in the year’s first quarter amid concerns about a growth slowdown as central banks move to tackle inflation by withdrawing stimulus.

Across equity and fixed-income markets broadly, the “least-bad” performance among U.S. assets were declines of 3.0% in U.S. TIPS (Treasury inflation-protected securities), 4.6% in the S&P 500 and 4.8% in High Yield credit. They were followed by a 5.9% fall in the U.S. Aggregate, a 6.2% drop in the Muni index, and a 7.7% slide in Investment Grade credit.

Numerous periods have been far worse for specific asset classes. This quarter’s retreat in equities pales in comparison to the 30+% correction at the start of 2020. But viewed as a whole – and leaving out commodities, which soared – 1Q 2022 has been a rough one for investors, with nowhere to hide.

For the quarter, the S&P 500 fell 4.6% and the Nasdaq declined 8.9%. March was a bit of a bright spot, however, as the major averages enjoyed a solid two-week rally in the back half of the month. The S&P 500 and Nasdaq rose 3.7% and 3.5% in March, respectively.

Defensive sectors such as Consumer Staples and Utilities were among the best performing sectors; they are viewed as strong plays in a risk-off environment. Nine out of eleven sectors finished in the red in 1Q 2022. Energy (+39.0%) had its best quarter since its inception in 1989 on the back of soaring oil and gas prices, followed by Utilities (+4.7%). The defensive Consumer Staples (-1.1%) held up relatively well, as did the rate-sensitive Financials (-1.5%).

**March Asset Class Performance**

Asset Description	Level	1m	QTD	YTD	1yr	3yr
S&P 500	4,530	3.7	(4.6)	(4.6)	15.6	68.1
U.S. Govt 10 yr	2.34	1.83	1.51	1.51	1.74	2.41
VIX	20.6	30.2	17.2	17.2	19.4	13.7
Gold Spot \$/Oz	1,937	1.5	5.9	5.9	13.5	49.9
WTI Crude Oil \$/bbl.	100	7.3	35.6	35.6	82.3	83.4

As of March 31, 2022. Source: Bloomberg, Beacon Pointe.



With global economies still adjusting to Covid's impact on supply chains and the shift in consumer spending, Russia's invasion of Ukraine at the end of February added fuel to the inflation fire. Commodities and rates accelerated higher from existing uptrends as strict sanctions were imposed on Russia's economy and financial system. Ironically, most U.S. equity benchmarks bottomed within a day of the Russian invasion.

Soaring rates had the greatest negative impact on long-duration Growth stocks. In 1Q, the large-cap Russell 1000 Value index outperformed the Russell 1000 Growth index by 8.3%. This is Value's strongest outperformance over growth since the 2000-2002 era.

The ESG segment of the market as measured by the MSCI USA ESG Select Index was down 8.6% for 1Q 2022, approximately 4.0% worse than the S&P 500 for the period, with ~90% of the underperformance attributable to stock selection and the remainder to sector allocation. However, over the last 3 years, the ESG index is up 71.8% and approximately 3.7% ahead of the S&P 500 on a total return basis.

Outside of the U.S., the MSCI Emerging Markets Index posted a 7.0% loss in 1Q 2022. Russia was reclassified in March by MSCI from Emerging Markets (EM) status to Stand-alone Markets status. At the onset of the global financial crisis in 2008, Russia was the fourth-largest EM country, behind China, South Korea and Brazil. At the start of the year, Russia accounted for just under 4% of the index. Today, Chinese, Taiwanese and Indian firms account for close to 60% of the index. The MSCI EAFE (Europe, Australasia and the Far East) index was down 5.4% for the first quarter, underperforming the U.S. Large Cap equity benchmark by ~0.8% YTD.

On the Fixed Income side, 1Q 2022 was the worst quarter in more than 40 years as the Federal Reserve (the Fed) signaled that they were going to be more aggressive in removing policy accommodation. The benchmark high-grade U.S. Credit index fell 7.7% in the first quarter, equaling the slump of the global financial crisis. The first-quarter rout was widespread and focused on debt with higher duration, or sensitivity to interest rate moves.

Rates have been trending higher since October 2021, when the 2-year U.S. Treasury Yield, a common market barometer of the Fed's rate policy, broke higher from a Covid-period range. In the final week of March, both the 2x10 yield (the difference between 10yr and 2yr Treasury yields) and the 5x30 yield spreads inverted. While inversion is often associated with a recession, it is not a good timing signal as there is often a lag between 12 and 24 months before market tops and the onset of a recession. With the 2x10 yield spread essentially a flat 0.01% at the end of March, credit investors are implying that the Fed is going to increase rates high and fast enough to push the U.S. economy into a recession. At the start of 1Q, markets were pricing in three 25bps rate hikes for all of 2022. Markets are now expecting eight rate hikes implying a ~2.5% Federal Funds Rate by the end of 2022.

Market volatility saw the biggest spike since the Covid shock of March 2020 with the Russian invasion of Ukraine and an intraday high of 37.8 on February 24. The CBOE Volatility Index or VIX was already back down to a mild 20.6 at the end of the quarter. Interest rate volatility remains elevated, highlighting the difference between the stock and the bond markets when it comes to inflation – the stock market is relatively unconcerned.

Following a 27.1% gain in 2021, its best annual performance in 42 years, the Bloomberg Commodity Index advanced 25.5% in 1Q 2022. Gold was up both in March (+1.5%) and YTD (+5.9%), more likely as a disaster hedge than an inflation hedge. Oil prices (West Texas Intermediate, or WTI) jumped 7.3% in March, settling at \$100/bbl and are up 82.3% year-on-year. Bitcoin gained 9.9% in March, while Ethereum gained 17.0%. The two most popular currencies remain down for the year with a 1.2% and 10.5% decline, respectively.

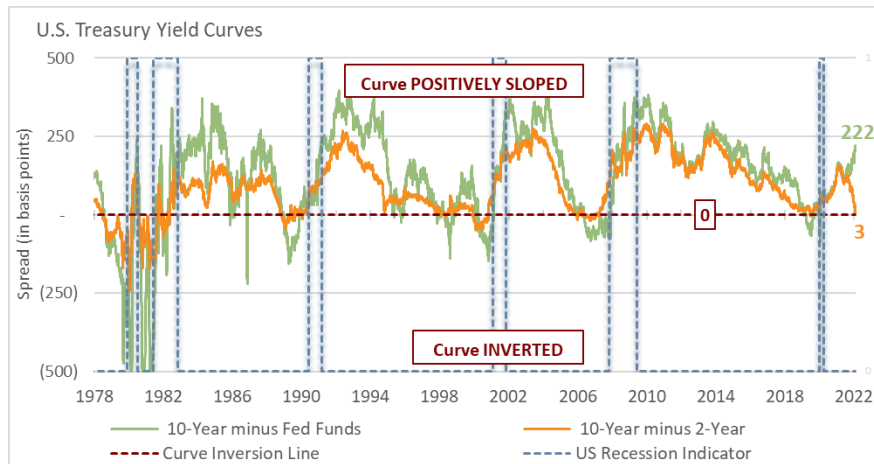
At Beacon Pointe, we remain confident that our long-term themes and theses of "Financial Repression" and "Inflation Rates and Rotation" remain intact. While current economic data shows the U.S. economy remains strong, the surge in inflation and rates over 1Q could weigh on economic growth and impact corporate earnings. Corporate guidance on wage increases and margins will be a key focus during the upcoming 1Q earnings season. While Fixed Income had its worst quarter in forty years and the war in Ukraine continues with little visibility on a peace settlement, credit spreads have pulled back to pre-crisis levels, which typically bodes well for equities.





**Chart of the Month – U.S. Treasury Yield Curve Spread**

Investors are worrying that the spread between the 10-year and 2-year Treasury yield is signaling an upcoming recession. The 2y x 10y yield spread (the difference between 10yr and 2yr Treasury yields) has narrowed sharply since the start of the year from about 80bps to nearly flat at the end of March. When it falls to zero or turns negative (i.e., “inverts”) it is, at least historically, a warning sign that a recession could follow. On the other hand, the spread between the 10-year Treasury and the Federal Fund Rates (FF x 10y) has widened from below zero when Covid first hit in early 2020 to about 200bps in March 2022. The FF x 10y is one of the ten components of the Index of Leading Economic Indicators (LEI) and is signaling continued economic growth. The two yield curve spreads have rarely diverged the way they have this year, looking all the way back to the late 1970s. Why such a divergence? Because bond markets are pricing future rates hikes and implying that the Fed is “behind the curve” on raising interest rates.



*As of March 31, 2022. Source: Bloomberg, Beacon Pointe.*

**Quote of the Month**

“Compound interest is the eighth wonder of the world. He who understands it, earns it. He who doesn’t, pays it.” – Albert Einstein



**Major Asset Class Dashboard**

Asset Description		Level	1m	QTD	YTD	1yr	3yr
Equity	S&P 500	4,530	3.7	(4.6)	(4.6)	15.6	68.1
	Communication Services	69	0.7	(11.2)	(11.2)	(5.4)	50.8
	Consumer Discretionary	185	4.4	(9.4)	(9.4)	10.7	67.3
	Consumer Staples	76	1.8	(1.1)	(1.1)	13.8	46.4
	Energy	76	9.3	39.0	39.0	62.9	38.3
	Financials	38	(0.1)	(1.5)	(1.5)	14.5	58.8
	Health Care	137	5.7	(2.5)	(2.5)	19.0	57.6
	Industrials	103	3.4	(2.4)	(2.4)	6.0	44.6
	Materials	88	6.1	(2.4)	(2.4)	13.8	68.7
	Real Estate	48	7.8	(6.2)	(6.2)	25.6	46.9
	Technology	159	3.3	(8.4)	(8.4)	20.6	121.7
	Utilities	74	10.3	4.7	4.7	19.8	40.9
	Nasdaq Composite	14,221	3.5	(8.9)	(8.9)	8.1	89.0
	Russell 3000 (All cap Index)	2,632	3.2	(5.3)	(5.3)	11.9	65.2
	Russell 2000 (Small cap Index)	2,070	1.2	(7.5)	(7.5)	(5.8)	39.4
	Russell 1000 Value	1,635	2.8	(0.7)	(0.7)	11.6	44.3
	Russell 1000 Growth	2,791	3.9	(9.0)	(9.0)	15.0	88.8
	MSCI USA Extended ESG Select (ESG Index)	571	2.8	(8.6)	(8.6)	11.8	71.8
	MSCI ACWI (All Country World Index)	368	2.2	(5.4)	(5.4)	7.3	47.2
MSCI EAFE (Europe, Australasia and the Far East Index)	2,182	0.7	(5.8)	(5.8)	1.7	27.3	
MSCI EM (Emerging Markets Index)	566	(2.3)	(7.0)	(7.0)	(11.4)	15.6	
Fixed Income	U.S. Govt 10 yr	2.34	1.83	1.51	1.51	1.74	2.41
	U.S. Govt 2 yr	2.33	1.43	0.73	0.73	0.16	2.26
	Municipal Bond Index	2.60	(3.2)	(6.2)	(6.2)	(4.5)	4.7
	U.S. Aggregate	2.92	(2.8)	(5.9)	(5.9)	(4.2)	5.2
	U.S. Corporate Investment Grade	3.60	(2.5)	(7.7)	(7.7)	(4.2)	9.4
	U.S. Corporate High Yield	6.01	(1.1)	(4.8)	(4.8)	(0.7)	14.4
	U.S. Treasury 10+ yr	2.55	(5.3)	(10.6)	(10.6)	(1.4)	10.1
	U.S. Treasury 1-3 yr	2.28	(1.4)	(2.5)	(2.5)	(3.0)	2.5
	U.S. TIPS	2.55	(1.9)	(3.0)	(3.0)	4.3	19.8
Miscellaneous	VIX	20.6	30.2	17.2	17.2	19.4	13.7
	Gold Spot \$/Oz	1,937	1.5	5.9	5.9	13.5	49.9
	WTI Crude Oil \$/bbl.	100	7.3	35.6	35.6	82.3	83.4
	Copper \$/lb.	475	6.7	6.7	6.7	19.6	59.4
	USD Index	98.3	1.7	2.8	2.8	5.4	1.1
	Bitcoin	45,768	9.9	(1.2)	(1.2)	(22.4)	1,018.2
	Ethereum	3,301	17.0	(10.5)	(10.5)	70.2	2,242.0
	HFR Global Hedge Fund Index	1,414	0.5	(1.4)	(1.4)	0.9	15.6

As of March 31, 2022. Source: Bloomberg, Beacon Pointe.

*Important Disclosure: This report is for informational purposes only. Opinions expressed herein are subject to change without notice. Beacon Pointe has exercised all reasonable professional care in preparing this information. The information has been obtained from sources we believe to be reliable; however, Beacon Pointe has not independently verified, or attested to, the accuracy or authenticity of the information. Nothing contained herein should be construed or relied upon as investment, legal or tax advice. All investments involve risks, including the loss of principal. Investors should consult with their financial professional before making any investment decisions. Past performance is not a guarantee of future results.*

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# Coversheet

## March 2022 Financial Update

**Section:** IV. Finance  
**Item:** A. March 2022 Financial Update  
**Purpose:** Discuss  
**Submitted by:**  
**Related Material:** April '22 Agenda Item IV.A,-March '22 Financial Report.pdf

# El Camino Real Charter High School

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FINANCIAL REPORT AS OF: MARCH 31, 2022

PROVIDED BY: ICON School Management



# BALANCE SHEET

Description	Actual March 2022	Prior March 2021	\$ Change to Prior	% Change
<b>ASSETS</b>				
<b>Current Assets</b>				
Cash	\$ 23,200,881	\$ 18,911,516	4,289,365	22.68%
Investments	7,098,714	3,409,758	3,688,956	108.19%
Accounts Receivable	1,571,052	2,785,771	(1,214,719)	-43.60%
Store Inventory	58,696	-	58,696	N/A
Prepaid Expenditures (Expenses)	104,328	159,481	(55,153)	-34.58%
<b>Total Current Assets</b>	<b>32,033,671</b>	<b>25,266,526</b>	<b>6,767,145</b>	<b>26.78%</b>
<b>Fixed Assets, Net of Depreciation</b>	<b>6,307,150</b>	<b>6,409,326</b>	<b>(102,176)</b>	<b>-1.59%</b>
<b>Total Assets</b>	<b>\$ 38,340,821</b>	<b>\$ 31,675,852</b>	<b>6,664,969</b>	<b>21.04%</b>
<b>LIABILITIES &amp; NET ASSETS</b>				
<b>Current Liabilities</b>				
Accounts Payables	\$ 29,953	\$ 100,629	(70,676)	-70.23%
Accrued Liabilities	1,971,082	772,310	1,198,772	155.22%
Deferred Revenue	4,493,483	439,298	4,054,185	922.88%
<b>Total Current Liabilities</b>	<b>6,494,518</b>	<b>1,312,237</b>	<b>5,182,281</b>	<b>394.92%</b>
<b>Long-Term Debt</b>	<b>12,307,726</b>	<b>17,145,436</b>	<b>(4,837,710)</b>	<b>-28.22%</b>
<b>Total Liabilities</b>	<b>18,802,244</b>	<b>18,457,673</b>	<b>344,571</b>	<b>1.87%</b>
<b>Net Assets</b>				
Economic Uncertainty (3%)	1,302,280	1,142,320	159,960	14.00%
Restricted Net Position	1,204,650	-	1,204,650	N/A
Net Investment in Capital Assets	6,307,150	6,409,326		
Unrestricted	10,724,497	5,666,533	5,057,964	89.26%
<b>Total Net Assets</b>	<b>19,538,577</b>	<b>13,218,179</b>	<b>6,320,398</b>	<b>47.82%</b>
<b>Total Liabilities &amp; Net Assets</b>	<b>\$ 38,340,821</b>	<b>\$ 31,675,852</b>	<b>6,664,969</b>	<b>21.04%</b>

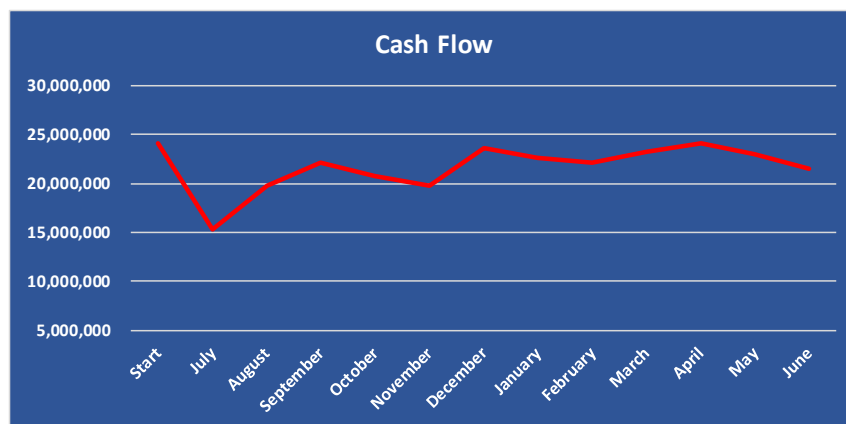
- Cash has increased due to 20-21 One-Time Funds, PPP Loan, and 20-21 Deferral Payments
- State overpaid with Deferrals and will reduce cash for 21-22 LCFF (\$2M)
- LT-Debt decreased due to FMV adjustment to OPEB Accounts as well as PPP Loan being forgiven.
- Restricted Net Position:
  - Lottery - \$233,711
  - ELO - \$733,967
  - ELO PP - \$239,972
- Unrestricted Net Position – Investigating allocation of Net Assets into a Designated Fund for Deferred Maintenance (Capital Improvements)



# CASH ANALYSIS

- Days of Cash on Hand: 200 (Recommended: 90)

	Mar 2022	Feb 2022	Jun 2021	Mar 2021
Cash in County Treasury	\$ 16,772,577.04	\$ 13,465,508.93	\$ 6,177,786.74	\$ -
Fundraising #1287	1,042.65	842.65	\$ 483.66	\$ 274.04
PPP Account #1309	-	3,816,234.33	3,816,068.02	3,815,700.00
General Account #1761	5,666,906.93	3,979,094.55	6,717,622.52	10,206,943.63
A/P Account #1796	130,049.48	(813.03)	(57,903.75)	430,596.01
ASB Trust #1826	526,171.15	526,319.14	373,097.88	349,112.96
CNB ZBA Account	(68,491.73)	(36,705.11)	(36,236.79)	(21,413.26)
US Bank MMA #0851	172,011.25	169,382.74	-	-
US Bank OPEB MMA #0852	270,360.10	-	-	-
Cetera MMA #3344	-	-	6,786,072.26	4,129,275.62
Cetera OPEB MMA #4925	-	-	277,083.70	251,703.23
Petty Cash	500.00	500.00	500.00	500.00
Undeposited Funds	114.57	12,248.27	7,615.10	527.19
Total Checking/Savings/CDs	23,471,241.44	\$ 21,932,612.47	\$ 24,062,189.34	\$ 19,176,906.12
US Bank OPEB MMA #0852	400,659.24	400,659.24	-	-
Total Checking/Savings/CDs	\$ 23,871,900.68	\$ 22,333,271.71	\$ 41,946,108.28	\$ 38,339,851.50



Expected Cash Flow for 2021-2022

- PPP Account #1309 was closed and transferred into the General Account #1761 on 3/1/2022



# PROFIT & LOSS (SUMMARY)

	Adopted Budget 21-22	1st Interim Budget	2nd Interim Budget	YTD 2021-22	PYTD 2020-21
<b>REVENUES</b>					
LCFF	\$ 36,897,468	\$ 35,871,495	\$ 35,250,041	\$ 25,500,047	\$ 26,183,225
Federal	2,129,265	6,067,475	3,068,556	2,461,031	2,143,624
State	3,178,858	3,170,689	3,780,393	2,188,680	2,852,326
Local	3,546,274	3,972,444	4,097,949	3,860,956	500,282
FMV Adjustment	-	-	-	(1,616,294)	3,438,018
	45,751,865	49,082,103	46,196,939	32,394,420	35,117,475
<b>EXPENSES</b>					
Salaries and benefits	32,311,946	32,161,488	33,750,571	24,472,193	22,040,499
Student supplies	2,654,022	2,478,260	2,724,887	2,363,640	1,327,950
Operating Exp	7,799,765	7,882,669	7,572,306	5,695,055	3,929,790
Capital Outlay	609,748	609,748	309,748	213,358	376,843
Other Outgo	33,866	-	-	-	-
	43,409,347	43,132,165	44,357,512	32,744,246	27,675,082
<b>NET INCOME (LOSS)</b>	\$ 2,342,518	\$ 5,949,938	\$ 1,839,427	\$ (349,826)	\$ 7,442,393
<b>NET INCOME BEFORE FMV ADJ.</b>	\$ 2,342,518	\$ 5,949,938	\$ 1,839,427	\$ 1,266,468	\$ 4,004,375



# PROFIT & LOSS (YTD)

Description	Actual YTD Mar 2022	Prior YTD Mar 2021	\$ Change	% Change
<b>REVENUES</b>				
LCFF Revenues	\$ 25,500,047	\$ 26,183,225	\$ (683,178)	-2.61%
Federal Revenues	2,461,031	2,143,624	317,407	14.81%
State Revenues	2,188,680	2,852,326	(663,646)	-23.27%
Local Revenues	3,860,956	500,282	3,360,674	671.76%
FMV Adjustment	(1,616,294)	3,438,018	(5,054,312)	-147.01%
<b>Total Revenues</b>	<b>32,394,420</b>	<b>35,117,475</b>	<b>(2,723,055)</b>	<b>-7.75%</b>
<b>EXPENDITURES</b>				
Certificated Salaries	12,823,819	11,100,424	1,723,395	15.53%
Classified Salaries	3,407,786	2,975,377	432,409	14.53%
Employee Benefits	8,240,588	7,964,698	275,890	3.46%
Books & Supplies	2,363,640	1,327,950	1,035,690	77.99%
Services and Operations	5,695,055	3,929,790	1,765,265	44.92%
Capital Outlay	213,358	376,843	(163,485)	-43.38%
<b>Total Expenditures</b>	<b>32,744,246</b>	<b>27,675,082</b>	<b>5,069,164</b>	<b>18.32%</b>
<b>NET INCOME (LOSS)</b>	<b>\$ (349,826)</b>	<b>\$ 7,442,393</b>	<b>\$ (7,792,219)</b>	<b>-104.70%</b>
<b>NET INCOME BEFORE FMV ADJ.</b>	<b>\$ 1,266,468</b>	<b>\$ 4,004,375</b>	<b>\$ (2,737,907)</b>	<b>-68.37%</b>

- In-Person Instruction and Sport Activities will incur additional expenses with the re-opening of School
- Additional CARES Related expenses for 21-22 will also increase expenses.
- Employee Benefits decrease due to STRS Refund





# BUDGET COMPARISON (YTD)

- Lottery Amounts went from \$150 – Unrestricted / \$49 – Restricted to \$163 – Unrestricted / \$65 – Restricted (more revenue)
- SEF Tax Rate went down from 1.23% to 0.50% (Savings)
- SPED Rates are projected to increase from the \$689 – State/ \$267 – Federal (more revenue)
- Will adjust salaries and benefits due to Salary Negotiations for 2<sup>nd</sup> Interim
- Lower Enrollment/ADA from 21-22 Adopted Budget (approx. 94 ADA/\$1M less).
- PPP Money was classified to 20-21 Revenue instead of 21-22 Revenue

Description	Actual Mar 2022	2nd Interim Budget	% Used
<b>REVENUES</b>			
LCFF Revenues	\$ 25,500,047	\$ 35,250,041	72.34%
Federal Revenues	2,461,031	3,068,556	80.20%
State Revenues	2,188,680	3,780,393	57.90%
Local Revenues	3,860,956	4,097,949	94.22%
FMV Adjustment	(1,616,294)	-	N/A
<b>Total Revenues</b>	<b>32,394,420</b>	<b>46,196,939</b>	<b>70.12%</b>
<b>EXPENDITURES</b>			
Certificated Salaries	12,823,819	17,790,598	72.08%
Classified Salaries	3,407,786	4,450,994	76.56%
Employee Benefits	8,240,588	11,508,979	71.60%
Books & Supplies	2,363,640	2,724,887	86.74%
Services and Operations	5,690,125	7,572,306	75.14%
Capital Outlay	213,358	309,748	68.88%
<b>Total Expenditures</b>	<b>32,739,316</b>	<b>44,357,512</b>	<b>73.81%</b>
<b>NET INCOME (LOSS)</b>	<b>\$ (344,896)</b>	<b>\$ 1,839,427</b>	<b>-18.75%</b>
<b>NET INCOME BEFORE FMV ADJ.</b>	<b>\$ 1,271,398</b>	<b>\$ 1,839,427</b>	<b>69.12%</b>



# Department Budgets (4000s)

## Approved Textbooks & Core Curricula Materials

Department	Actual Mar 2022	2nd Interim Budget	% Used
<b>EXPENDITURES</b>			
Alternative Education/ISP	6,157	7,000	87.96%
Business Technology	6,947	9,000	77.19%
Career/Voc Ed/Arts	12,847	16,000	80.29%
English	75,165	80,000	93.96%
English Language Dev.	2,300	4,500	51.11%
Math	93,767	99,000	94.71%
Schoolwide	-	1,500	0.00%
Science	157	-	N/A
Social Studies	40,750	46,080	88.43%
World Language	3,782	6,000	63.03%
<b>Total Expenditures</b>	<b>241,872</b>	<b>269,080</b>	<b>89.89%</b>

## Instructional Materials & Supplies

Department	Actual Mar 2022	2nd Interim Budget	% Used
<b>EXPENDITURES</b>			
Academic Decathlon	2,055	2,100	97.86%
Academics	540	600	90.00%
Administrative	13,803	14,000	98.59%
Alternative Education/ISP	682	750	90.93%
ASB	1,474	1,500	98.27%
Athletics	7,649	7,750	98.70%
Audio, Visual, Performing	5,079	5,500	92.35%
Boys Basketball	43	100	43.00%
Business Technology	356	400	89.00%
College Office	239	300	79.67%
Counseling	34,938	35,000	99.82%
Drama	1,964	1,500	130.93%
English	12,451	12,500	99.61%
Football	1,527	1,550	98.52%
Foreign Languages	1,512	1,550	97.55%
General Academic	49,454	50,000	98.91%
Health and Life Skills	1,102	1,200	91.83%
Independent Study	475	500	95.00%
Math	11,838	9,500	124.61%
Physical Education	240	100	240.00%
Robotics	250	500	50.00%
Science	20,008	20,000	100.04%
Schoolwide	3,772	20,743	18.18%
Social Studies	5,560	6,000	92.67%
Special Education	11,318	12,000	94.32%
Speech & Debate	1,132	1,500	75.47%
STEAM	6,657	7,000	95.10%
Technology	93,864	94,500	99.33%
Testing and Assessments	5,096	5,100	99.92%
Vocational Arts	29,508	14,500	203.50%
Woodshop	2,724	2,000	136.20%
World Language	96	100	96.00%
<b>Total Expenditures</b>	<b>327,406</b>	<b>330,343</b>	<b>99.11%</b>

- Textbooks and Instructional Materials in certain departments will continue to be monitored due to the need of purchasing more materials in order to continue higher educational standards



# OTHER MATTERS

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- 2021-2022 CSD Financial Review underway (Part II). Additional Review to take place April 26<sup>th</sup> & 27<sup>th</sup>.
- Investment advisor will provide a complete quarterly report update at the May Finance Committee Meeting and Board Meeting.

## El Camino Real Charter High School Custom Comparative Balance Sheet As of March 2022

Financial Row	Amount (As of Mar 2022)	Comparison Amount (As of Mar 2021)	Variance	% Variance
<b>ASSETS</b>				
<b>Current Assets</b>				
<b>Bank</b>				
9110 - Cash and County Treasury Account	\$16,772,577.04	\$0.00	\$16,772,577.04	0.00%
9120-100 - ECR Petty Cash	\$500.00	\$500.00	\$0.00	0.00%
9121-1287 - CNB Checking - Fundraising #1287	\$1,042.65	\$274.04	\$768.61	280.47%
9121-1295 - CNB Checking - LAUSD Account #1295	\$0.00	\$0.00	\$0.00	0.00%
9121-1309 - CNB Checking - PPP Account #1309	\$0.00	\$3,815,700.00	(\$3,815,700.00)	-100.00%
9121-1761 - CNB Checking - General Account #1761	\$5,666,906.93	\$10,206,943.63	(\$4,540,036.70)	-44.48%
9121-1796 - CNB Checking - A/P Account #1796	\$130,049.48	\$430,596.01	(\$300,546.53)	-69.80%
9122-1826 - CNB Checking - ASB Trust #1826	\$526,171.15	\$349,112.96	\$177,058.19	50.72%
9124-2717 - ECRCHS : CNB ZBA account	(\$68,491.73)	(\$21,413.26)	(\$47,078.47)	219.86%
9135-0851 - US Bank MMA #0851	\$172,011.25	\$0.00	\$172,011.25	0.00%
9135-0852 - US Bank OPEB MMA #0852	\$270,360.10	\$0.00	\$270,360.10	0.00%
9135-3344 - Cetera Investments #3344	\$0.00	\$4,129,275.62	(\$4,129,275.62)	-100.00%
9135-4925 - Cetera OPEB Investments #4925	\$0.00	\$251,703.23	(\$251,703.23)	-100.00%
<b>Total Bank</b>	<b>\$23,471,126.87</b>	<b>\$19,162,692.23</b>	<b>\$4,308,434.64</b>	<b>22.48%</b>
<b>Accounts Receivable</b>				
<b>9200 - Accounts Receivable</b>				
9200 - Accounts Receivable	\$945,542.42	\$207,000.00	\$738,542.42	356.78%
9219 - AR - Special Ed (Fed)	\$0.00	\$0.00	\$0.00	0.00%
9232 - AR - Property Taxes	\$0.00	\$0.00	\$0.00	0.00%
9239 - AR - Special Education	\$0.00	\$0.03	(\$0.03)	-100.00%
9253 - AR - AR1	\$270,664.53	\$0.00	\$270,664.53	0.00%
<b>Total - 9200 - Accounts Receivable</b>	<b>\$1,216,206.95</b>	<b>\$207,000.03</b>	<b>\$1,009,206.92</b>	<b>487.54%</b>
<b>9290 - Due from Grantor Gov't</b>				
9211 - AR - Title I	\$0.00	\$0.00	\$0.00	0.00%
9212 - AR - Title II	\$18,242.00	\$0.00	\$18,242.00	0.00%
9213 - AR - Title III	\$0.00	\$0.00	\$0.00	0.00%
9214 - AR - Title IV	\$1,487.00	\$6,907.00	(\$5,420.00)	-78.47%
9226 - AR - Child Nutrition (Federal)	\$290,575.72	\$110,847.42	\$179,728.30	162.14%
9230 - AR - State Aid	\$0.00	\$453,911.00	(\$453,911.00)	-100.00%
9231 - AR - State Aid (Deferrals)	\$0.00	\$1,997,855.00	(\$1,997,855.00)	-100.00%
9233 - AR - Lottery	\$0.00	\$0.00	\$0.00	0.00%
9246 - AR - Child Nutrition (State)	\$19,544.81	\$9,250.90	\$10,293.91	111.27%
9249 - AR - Other State Grants	\$24,995.21	\$0.00	\$24,995.21	0.00%
<b>Total - 9290 - Due from Grantor Gov't</b>	<b>\$354,844.74</b>	<b>\$2,578,771.32</b>	<b>(\$2,223,926.58)</b>	<b>-86.24%</b>
<b>Total Accounts Receivable</b>	<b>\$1,571,051.69</b>	<b>\$2,785,771.35</b>	<b>(\$1,214,719.66)</b>	<b>-43.60%</b>
<b>Other Current Asset</b>				
9150 - Investments	\$7,098,714.38	\$2,659,757.92	\$4,438,956.46	166.89%
9151 - OPEB Investments	\$22,246,115.21	\$19,296,052.61	\$2,950,062.60	15.29%
9152 - Other Investments	\$0.00	\$750,000.00	(\$750,000.00)	-100.00%
9320 - Store Inventory	\$58,696.02	\$0.00	\$58,696.02	0.00%
9330 - PrePaid Expenses	\$104,328.33	\$159,481.01	(\$55,152.68)	-34.58%
Undeposited Funds	\$114.57	\$527.19	(\$412.62)	-78.27%
<b>Total Other Current Asset</b>	<b>\$29,507,968.51</b>	<b>\$22,865,818.73</b>	<b>\$6,642,149.78</b>	<b>29.05%</b>
<b>Total Current Assets</b>	<b>\$54,550,147.07</b>	<b>\$44,814,282.31</b>	<b>\$9,735,864.76</b>	<b>21.72%</b>
<b>Fixed Assets</b>				
9410 - Land	\$2,019,963.89	\$2,019,963.89	\$0.00	0.00%
9420 - Land Improvements	\$249,078.59	\$203,845.25	\$45,233.34	22.19%
9425 - Accumulated Depreciation - Land Improvements	(\$178,685.00)	(\$168,881.49)	(\$9,803.51)	5.80%
9430 - Buildings	\$3,683,191.27	\$3,559,839.36	\$123,351.91	3.47%
9431 - Fixed Asset - Building Improvements	\$139,467.91	\$139,467.91	\$0.00	0.00%
9435 - Accumulated Depreciation-Buildings	(\$511,511.94)	(\$434,780.05)	(\$76,731.89)	17.65%
9436 - Accumulated Depreciation - Building Improvements	(\$139,467.91)	(\$139,467.91)	\$0.00	0.00%
9440 - Equipment	\$1,719,441.02	\$1,777,901.82	(\$58,460.80)	-3.29%
9445 - Accumulated Depreciation-Equipment	(\$1,577,326.66)	(\$1,602,617.05)	\$25,290.39	-1.58%
9450 - Construction in Progress	\$0.00	\$3,200.00	(\$3,200.00)	-100.00%
9460 - Fixed Asset - Leasehold Improvements	\$1,478,554.00	\$1,478,554.00	\$0.00	0.00%
9465 - Accumulated Depreciation - Leaseholds	(\$575,555.31)	(\$427,699.83)	(\$147,855.48)	34.57%
<b>Total Fixed Assets</b>	<b>\$6,307,149.86</b>	<b>\$6,409,325.90</b>	<b>(\$102,176.04)</b>	<b>-1.59%</b>
<b>Total ASSETS</b>	<b>\$60,857,296.93</b>	<b>\$51,223,608.21</b>	<b>\$9,633,688.72</b>	<b>18.81%</b>
<b>Liabilities &amp; Equity</b>				
<b>Current Liabilities</b>				
<b>Accounts Payable</b>				
<b>9500 - Accounts Payable</b>				
9500 - Accounts Payable	\$29,953.12	\$100,629.27	(\$70,676.15)	-70.23%
<b>Total - 9500 - Accounts Payable</b>	<b>\$29,953.12</b>	<b>\$100,629.27</b>	<b>(\$70,676.15)</b>	<b>-70.23%</b>
9504 - AMEX - Accounts Payable	\$0.00	\$0.00	\$0.00	0.00%
9505 - CalCard - Accounts Payable	\$0.00	\$0.00	\$0.00	0.00%
<b>Total Accounts Payable</b>	<b>\$29,953.12</b>	<b>\$100,629.27</b>	<b>(\$70,676.15)</b>	<b>-70.23%</b>

## El Camino Real Charter High School Custom Comparative Balance Sheet As of March 2022

Financial Row	Amount (As of Mar 2022)	Comparison Amount (As of Mar 2021)	Variance	% Variance
<b>Credit Card</b>				
6539 - 2540 - CalCard - Hussey	(\$21,202.78)	\$0.00	(\$21,202.78)	0.00%
6539 - 7280 - CalCard - Wood	\$0.00	\$0.00	\$0.00	0.00%
9515-1039 - American Express - Darby	\$0.00	\$0.00	\$0.00	0.00%
9515-1047 - American Express - Hussey	\$0.00	(\$284.70)	\$284.70	-100.00%
<b>Total Credit Card</b>	<b>(\$21,202.78)</b>	<b>(\$284.70)</b>	<b>(\$20,918.08)</b>	<b>7,347.41%</b>
<b>Other Current Liability</b>				
9501 - Accrued Accounts Payable	\$30,081.31	\$13,686.44	\$16,394.87	119.79%
9530 - Garnishment/Lien Payable	(\$15,704.75)	(\$2,208.69)	(\$13,496.06)	611.04%
9550 - Retirement Liability - PERS	\$185,720.80	\$0.00	\$185,720.80	0.00%
9552 - Sales Taxes Payable CA	\$1,070.54	\$5,513.07	(\$4,442.53)	-80.58%
9555 - Retirement Liability - STRS	\$788,689.87	\$37,224.24	\$751,465.63	2,018.75%
9558 - Retirement Liability - PARS	\$4,787.60	\$991.28	\$3,796.32	382.97%
9570 - Wages Payable	(\$548.34)	\$0.00	(\$548.34)	0.00%
9573 - Accrued Salaries	\$330,543.94	\$23,972.74	\$306,571.20	1,278.83%
9574 - Accrued Payroll Taxes	\$0.00	\$46.44	(\$46.44)	-100.00%
9580 - 403B Payable	\$51,561.82	\$62,163.24	(\$10,601.42)	-17.05%
9585 - Other Payroll Liabilities	\$71,884.51	\$119,621.44	(\$47,736.93)	-39.91%
9589 - OPEB Current Liability	\$89,691.60	\$99,956.91	(\$10,265.31)	-10.27%
<b>9620 - Due to Student Groups/Other Agencies</b>				
9620 - Due to Student Groups/Other Agencies	\$118,365.07	\$70,127.14	\$48,237.93	68.79%
9621 - Due to (From) School 1	\$336,140.89	\$341,500.27	(\$5,359.38)	-1.57%
<b>Total - 9620 - Due to Student Groups/Other Agencies</b>	<b>\$454,505.96</b>	<b>\$411,627.41</b>	<b>\$42,878.55</b>	<b>10.42%</b>
9650 - Deferred Revenue	\$2,565,528.87	\$0.00	\$2,565,528.87	0.00%
9651 - Deferred Deposits	\$127,382.93	\$129,556.00	(\$2,173.07)	-1.68%
9652 - Deferred Tuition	\$1,800,447.00	\$309,000.00	\$1,491,447.00	482.67%
Refunds Payable	\$124.00	\$742.00	(\$618.00)	-83.29%
<b>Total Other Current Liability</b>	<b>\$6,485,767.66</b>	<b>\$1,211,892.52</b>	<b>\$5,273,875.14</b>	<b>435.18%</b>
<b>Total Current Liabilities</b>	<b>\$6,494,518.00</b>	<b>\$1,312,237.09</b>	<b>\$5,182,280.91</b>	<b>394.92%</b>
<b>Long Term Liabilities</b>				
9664 - OPEB Liability	\$34,591,510.48	\$32,432,192.00	\$2,159,318.48	6.66%
9665 - Compensated Absences Payable	\$232,691.11	\$193,596.42	\$39,094.69	20.19%
9669 - Other general Long Term Debt	\$0.00	\$3,815,700.00	(\$3,815,700.00)	-100.00%
<b>Total Long Term Liabilities</b>	<b>\$34,824,201.59</b>	<b>\$36,441,488.42</b>	<b>(\$1,617,286.83)</b>	<b>-4.44%</b>
<b>Equity</b>				
<b>Equity</b>				
9760 - Fund Balance (Deficit)	\$14,865,054.13	\$6,027,612.68	\$8,837,441.45	146.62%
9793 - Audit Adjustments	\$3,815,700.00	\$0.00	\$3,815,700.00	0.00%
9796 - Net Investments in Capital Assets	\$0.00	\$0.00	\$0.00	0.00%
9797 - Temporarily Restricted	\$1,207,650.41	\$0.00	\$1,207,650.41	0.00%
<b>Total - Equity</b>	<b>\$19,888,404.54</b>	<b>\$6,027,612.68</b>	<b>\$13,860,791.86</b>	<b>229.95%</b>
Retained Earnings	\$0.00	(\$123.00)	\$123.00	-100.00%
Net Income	(\$349,827.20)	\$7,442,393.02	(\$7,792,220.22)	-104.70%
<b>Total Equity</b>	<b>\$19,538,577.34</b>	<b>\$13,469,882.70</b>	<b>\$6,068,694.64</b>	<b>45.05%</b>
<b>Total Liabilities &amp; Equity</b>	<b>\$60,857,296.93</b>	<b>\$51,223,608.21</b>	<b>\$9,633,688.72</b>	<b>18.81%</b>

## El Camino Real Charter High School Comparative Income Statement From July 2021 to March 2022

Financial Row	Amount (Mar 2022)	Comparative Amount (Mar 2021)	Variance	% Variance
<b>Ordinary Income/Expense</b>				
<b>Income</b>				
<b>8000 - Revenue</b>				
<b>8010 - Principal Apportionment</b>				
8011 - Charter Schools General Purpose Entitlement - State Aid	\$9,663,552.00	\$12,631,548.00	(\$2,967,996.00)	-23.50%
8012 - Education Protection Account Entitlement	\$7,634,860.00	\$5,912,924.00	\$1,721,936.00	29.12%
8019 - State Aid - Prior Years	\$77,220.00	\$42,246.00	\$34,974.00	82.79%
8096 - Charter Schools in Lieu of Property Taxes	\$8,124,415.00	\$7,596,506.97	\$527,908.03	6.95%
<b>Total - 8010 - Principal Apportionment</b>	<b>\$25,500,047.00</b>	<b>\$26,183,224.97</b>	<b>(\$683,177.97)</b>	<b>-2.61%</b>
<b>8100 - Federal Revenue</b>				
8181 - Special Education - Entitlement	\$0.00	\$543,625.00	\$0.00	0.00%
8220 - Child Nutrition Programs	\$796,888.54	\$309,764.85	\$487,123.69	157.26%
8221 - Donated Food Commodities	\$16,931.04	\$21,760.71	(\$4,829.67)	-22.19%
8285 - Interagency Contracts Between LEAs	\$728,582.00	\$0.00	\$728,582.00	0.00%
8290 - Every Student Succeeds Act	\$589,151.69	\$146,945.67	\$442,206.02	300.93%
8291 - Title I	\$0.00	\$207,002.00	(\$207,002.00)	-100.00%
8294 - Title IV	\$0.00	\$6,769.00	(\$6,769.00)	-100.00%
<b>Total - 8290 - Every Student Succeeds Act</b>	<b>\$589,151.69</b>	<b>\$360,716.67</b>	<b>\$228,435.02</b>	<b>63.33%</b>
8295 - Federal Learning Loss Funding	\$37,836.00	\$838,744.54	(\$800,908.54)	-95.49%
<b>8296 - Other Federal Revenue</b>				
8296 - Other Federal Revenue	\$99,419.84	\$0.00	\$99,419.84	0.00%
8299 - All Other Federal Revenue	\$192,221.46	\$69,011.73	\$123,209.73	178.53%
<b>Total - 8296 - Other Federal Revenue</b>	<b>\$291,641.30</b>	<b>\$69,011.73</b>	<b>\$222,629.57</b>	<b>322.60%</b>
<b>Total - 8100 - Federal Revenue</b>	<b>\$2,461,030.57</b>	<b>\$2,143,623.50</b>	<b>\$317,407.07</b>	<b>14.81%</b>
<b>8300 - Other State Revenues</b>				
<b>8380 - Special Ed</b>				
8381 - Special Education - Entitlement (State)	\$0.00	\$1,837,516.48	(\$1,837,516.48)	-100.00%
<b>Total - 8380 - Special Ed</b>	<b>\$0.00</b>	<b>\$1,837,516.48</b>	<b>(\$1,837,516.48)</b>	<b>-100.00%</b>
8520 - Child Nutrition - State	\$54,876.55	\$23,864.41	\$31,012.14	129.95%
8550 - Mandated Cost Reimbursements	\$161,596.00	\$158,323.00	\$3,273.00	2.07%
8560 - State Lottery Revenue	\$483,594.16	\$199,164.85	\$284,429.31	142.81%
8590 - All Other State Revenue	\$1,488,613.12	\$633,457.59	\$855,155.53	135.00%
<b>Total - 8300 - Other State Revenues</b>	<b>\$2,188,679.83</b>	<b>\$2,852,326.33</b>	<b>(\$663,646.50)</b>	<b>-23.27%</b>
<b>8600 - Other Local Revenue</b>				
8600 - Other Local Revenue	\$15,440.60	\$0.00	\$15,440.60	0.00%
<b>8631 - Sales</b>				
8634 - Food Service Sales	\$52,872.50	(\$326.83)	\$53,199.33	-16277.37%
<b>Total - 8631 - Sales</b>	<b>\$52,872.50</b>	<b>(\$326.83)</b>	<b>\$53,199.33</b>	<b>-16277.37%</b>
8650 - Leases and Rentals	\$23,617.50	\$0.00	\$23,617.50	0.00%
<b>8660 - Interest</b>				
8660 - Interest	\$81,287.32	\$401,035.29	(\$319,747.97)	-79.73%
8661 - Dividends	\$310,081.64	\$0.00	\$310,081.64	0.00%
8664 - Gain (Loss) on Sale of Investments	\$409,638.45	\$0.00	\$409,638.45	0.00%
<b>Total - 8660 - Interest</b>	<b>\$801,007.41</b>	<b>\$401,035.29</b>	<b>\$399,972.12</b>	<b>99.73%</b>
8662 - Net Increase (Decrease) in the Fair Value of Investments	(\$1,616,293.73)	\$3,438,018.22	(\$5,054,311.95)	-147.01%
8677 - Interagency Services Between LEAs	\$2,215,310.07	\$0.00	\$2,215,310.07	0.00%
8690 - Other Local Revenue	\$254,172.85	\$99,614.44	\$154,558.41	155.16%
8710 - Tuition	\$417,953.25	\$0.00	\$417,953.25	0.00%
8804 - ASB Revenues	\$80,581.29	(\$41.00)	\$80,622.29	-196639.73%
<b>Total - 8600 - Other Local Revenue</b>	<b>\$2,244,661.74</b>	<b>\$3,938,300.12</b>	<b>(\$1,693,638.38)</b>	<b>-43.00%</b>
<b>Total - 8000 - Revenue</b>	<b>\$32,394,419.14</b>	<b>\$35,117,474.92</b>	<b>(\$2,723,055.78)</b>	<b>-7.75%</b>
<b>Total - Income</b>	<b>\$32,394,419.14</b>	<b>\$35,117,474.92</b>	<b>(\$2,723,055.78)</b>	<b>-7.75%</b>
<b>Gross Profit</b>	<b>\$32,394,419.14</b>	<b>\$35,117,474.92</b>	<b>(\$2,723,055.78)</b>	<b>-7.75%</b>
<b>Expense</b>				
<b>1000 - Certificated Salaries</b>				
1100 - Teachers Salaries	\$10,350,681.28	\$9,067,253.49	\$1,283,427.79	14.15%
1200 - Certificated Pupil Support Salaries	\$1,610,402.71	\$1,328,289.21	\$282,113.50	21.24%
1300 - Certificated Supervisor & Administrator Salaries	\$862,735.42	\$704,880.89	\$157,854.53	22.39%
<b>Total - 1000 - Certificated Salaries</b>	<b>\$12,823,819.41</b>	<b>\$11,100,423.59</b>	<b>\$1,723,395.82</b>	<b>15.53%</b>
<b>2000 - Classified Salaries</b>				
2100 - Classified Instructional Aide Salaries	\$863,453.75	\$732,690.65	\$130,763.10	17.85%
2200 - Classified Support Salaries	\$1,230,724.11	\$1,026,952.40	\$203,771.71	19.84%
2300 - Classified Supervisor & Administrator Salaries	\$503,549.23	\$519,442.86	(\$15,893.63)	-3.06%
2400 - Classified Clerical & Office Salaries	\$745,276.46	\$642,490.97	\$102,785.49	16.00%
2900 - Classified Other Salaries	\$64,782.46	\$53,800.61	\$10,981.85	20.41%
<b>Total - 2000 - Classified Salaries</b>	<b>\$3,407,786.01</b>	<b>\$2,975,377.49</b>	<b>\$432,408.52</b>	<b>14.53%</b>

## El Camino Real Charter High School Comparative Income Statement From July 2021 to March 2022

Financial Row	Amount (Mar 2022)	Comparative Amount (Mar 2021)	Variance	% Variance
<b>Ordinary Income/Expense</b>				
<b>3000 - Employee Benefits</b>				
<b>3100 - STRS</b>				
3101 - State Teachers Retirement System, certificated positions	\$1,943,230.69	\$1,612,397.49	\$330,833.20	20.52%
3102 - State Teachers Retirement System, classified positions	\$73,740.46	\$50,228.42	\$23,512.04	46.81%
<b>3200 - PERS</b>				
3201 - Public Employees Retirement System, certificated positions	\$34,755.82	\$29,028.67	\$5,727.15	19.73%
3202 - Public Employees Retirement System, classified positions	\$563,696.89	\$502,737.80	\$60,959.09	12.13%
<b>Total - 3200 - PERS</b>	<b>\$598,452.71</b>	<b>\$531,766.47</b>	<b>\$66,686.24</b>	<b>12.54%</b>
<b>3300 - OASDI-Medicare-Alternative</b>				
3301 - OASDI/Alternative, certificated positions	\$195,517.11	\$146,381.83	\$49,135.28	33.57%
3302 - OASDI/Alternative, classified positions	\$216,783.77	\$197,872.70	\$18,911.07	9.56%
<b>Total - 3300 - OASDI-Medicare-Alternative</b>	<b>\$412,300.88</b>	<b>\$344,254.53</b>	<b>\$68,046.35</b>	<b>19.77%</b>
<b>3400 - Health &amp; Welfare Benefits</b>				
3401 - Health & Welfare Benefits - Certificated Positions	\$1,954,846.02	\$2,080,012.42	(\$125,166.40)	-6.02%
3402 - Health and Welfare Benefits - Classified Positions	\$781,857.61	\$760,865.91	\$20,991.70	2.76%
<b>Total - 3400 - Health &amp; Welfare Benefits</b>	<b>\$2,736,703.63</b>	<b>\$2,840,878.33</b>	<b>(\$104,174.70)</b>	<b>-3.67%</b>
<b>3500 - Unemployment Insurance</b>				
3501 - State Unemploy. Insurance - Certificated Positions	\$44,030.02	\$7,085.38	\$36,944.64	521.42%
3502 - State Unemploy. Insurance - Classified Positions	\$9,747.13	\$1,883.46	\$7,863.67	417.51%
<b>Total - 3500 - Unemployment Insurance</b>	<b>\$53,777.15</b>	<b>\$8,968.84</b>	<b>\$44,808.31</b>	<b>499.60%</b>
<b>3600 - Workers Comp Insurance</b>				
3601 - Worker's Comp Insurance - Certificated Positions	\$116,480.64	\$97,289.98	\$19,190.66	19.73%
3602 - Workers' Comp Insurance - Classified Positions	\$34,018.06	\$32,656.10	\$1,361.96	4.17%
<b>Total - 3600 - Workers Comp Insurance</b>	<b>\$150,498.70</b>	<b>\$129,946.08</b>	<b>\$20,552.62</b>	<b>15.82%</b>
<b>3700 - Retiree Benefits</b>				
3701 - OPEB, Allocated, Certificated Positions	\$1,789,707.09	\$1,918,622.81	(\$128,915.72)	-6.72%
3702 - OPEB, Allocated, Classified Positions	\$475,689.39	\$510,009.19	(\$34,319.80)	-6.73%
<b>Total - 3700 - Retiree Benefits</b>	<b>\$2,265,396.48</b>	<b>\$2,428,632.00</b>	<b>(\$163,235.52)</b>	<b>-6.72%</b>
<b>3900 - Other Employee Benefits</b>				
3901 - Other Benefits - Certificated Positions	\$0.00	\$11,570.00	(\$11,570.00)	-100.00%
3902 - Other Benefits - Classified Positions	\$6,487.50	\$6,056.01	\$431.49	7.12%
<b>Total - 3900 - Other Employee Benefits</b>	<b>\$6,487.50</b>	<b>\$17,626.01</b>	<b>(\$11,138.51)</b>	<b>-63.19%</b>
<b>Total - 3000 - Employee Benefits</b>	<b>\$8,240,588.20</b>	<b>\$7,964,698.17</b>	<b>\$275,890.03</b>	<b>3.46%</b>
<b>4000 - Books &amp; Supplies</b>				
4100 - Approved Textbooks & Core Curricula Materials	\$241,870.54	\$119,016.04	\$122,854.50	103.23%
4200 - Books & Other Reference Materials	\$7,040.10	\$39,528.46	(\$32,488.36)	-82.19%
<b>4300 - Materials &amp; Supplies</b>				
4300 - Materials & Supplies	\$20,244.56	\$30,000.09	(\$9,755.53)	-32.52%
4325 - Instructional Materials & Supplies	\$327,403.03	\$105,197.60	\$222,205.43	211.23%
4330 - Office Supplies	\$68,515.33	\$38,512.03	\$30,003.30	77.91%
4345 - Non Instructional Student Materials & Supplies	\$524,178.57	\$154,547.22	\$369,631.35	239.17%
4350 - ASB Supplies	\$34,460.32	\$0.00	\$34,460.32	0.00%
<b>Total - 4300 - Materials &amp; Supplies</b>	<b>\$974,801.81</b>	<b>\$328,256.94</b>	<b>\$646,544.87</b>	<b>196.96%</b>
4400 - Noncapitalized Equipment	\$870,999.42	\$723,824.21	\$147,175.21	20.33%
<b>4700 - Food</b>				
4710 - Student Food Services	\$268,927.87	\$117,324.18	\$151,603.69	129.22%
<b>Total - 4700 - Food</b>	<b>\$268,927.87</b>	<b>\$117,324.18</b>	<b>\$151,603.69</b>	<b>129.22%</b>
<b>Total - 4000 - Books &amp; Supplies</b>	<b>\$2,363,639.74</b>	<b>\$1,327,949.83</b>	<b>\$1,035,689.91</b>	<b>77.99%</b>
<b>5000 - Services &amp; Other Operating Expenses</b>				
5000 - Services & Other Operating Expenses	\$812.29	\$18,855.09	(\$18,042.80)	-95.69%
5100 - Subagreement for Services	\$0.00	\$61,726.38	(\$61,726.38)	-100.00%
5200 - Employee Travel	\$29,745.79	\$9,438.29	\$20,307.50	215.16%
5210 - Conferences and Professional Development	\$17,756.95	\$11,301.48	\$6,455.47	57.12%
5300 - Dues & Memberships	\$273,364.24	\$142,971.76	\$130,392.48	91.20%
5400 - Insurance	\$303,748.00	\$244,188.63	\$59,559.37	24.39%
<b>5500 - Operations &amp; Housekeeping</b>				
5500 - Operations & Housekeeping	\$356,686.12	\$573,496.80	(\$216,810.68)	-37.81%
5520 - Security	\$273,100.61	\$0.00	\$273,100.61	0.00%
<b>Total - 5500 - Operations &amp; Housekeeping</b>	<b>\$629,786.73</b>	<b>\$573,496.80</b>	<b>\$56,289.93</b>	<b>9.82%</b>
<b>5600 - Rentals, Leases, &amp; Repairs</b>				
5605 - Equipment Leases	\$46,280.22	\$77,644.82	(\$31,364.60)	-40.39%
5610 - Rent	\$140.00	\$574.83	(\$434.83)	-75.64%
5616 - Repairs and Maintenance - Computers	\$2,527.04	\$7,990.82	(\$5,463.78)	-68.38%
5620 - Utilities	\$527,848.71	\$0.00	\$527,848.71	0.00%
5631 - Other Rentals, Leases and Repairs 1	\$3,164.00	\$3,075.38	\$88.62	2.88%



## El Camino Real Charter High School Comparative Income Statement From July 2021 to March 2022

Financial Row	Amount (Mar 2022)	Comparative Amount (Mar 2021)	Variance	% Variance
<b>Ordinary Income/Expense</b>				
<b>Total - 5600 - Rentals, Leases, &amp; Repairs</b>	<b>\$579,959.97</b>	<b>\$89,285.85</b>	<b>\$490,674.12</b>	<b>549.55%</b>
<b>5800 - Other Services &amp; Operating Expenses</b>				
5800 - Other Services & Operating Expenses	\$19,540.89	\$33,822.73	(\$14,281.84)	-42.23%
5807 - Investment Taxes	\$14,097.75	\$0.00	\$14,097.75	0.00%
5808 - Investment Fees	\$122,695.33	\$191,957.16	(\$69,261.83)	-36.08%
5809 - Banking Fees	\$17,620.67	(\$15,527.47)	\$33,148.14	-213.48%
5812 - Business Services	\$48,000.00	\$0.00	\$48,000.00	0.00%
5815 - Consultants - Instructional	\$1,129,358.45	\$754,348.07	\$375,010.38	49.71%
5820 - Consultants - Non Instructional - Custom 1	\$819,167.84	\$543,813.20	\$275,354.64	50.63%
5824 - District Oversight Fees	\$282,303.00	\$271,374.30	\$10,928.70	4.03%
5825 - ASB Consultants	\$4,930.00	\$0.00	\$4,930.00	0.00%
5830 - Field Trips Expenses	\$151,979.35	\$1,604.06	\$150,375.29	9374.67%
5833 - Fines and Penalties	\$0.00	\$70.06	(\$70.06)	-100.00%
5840 - Onboarding Fees	\$1,583.00	\$1,120.00	\$463.00	41.34%
5841 - Professional Development Food	\$60.48	\$0.00	\$60.48	0.00%
5845 - Legal Fees	\$218,314.30	\$164,682.49	\$53,631.81	32.57%
5848 - Licenses and Other Fees	\$4,609.03	\$3,638.94	\$970.09	26.66%
5851 - Marketing and Student Recruiting	\$46,469.43	\$26,100.92	\$20,368.51	78.04%
5857 - Payroll Fees	\$76,978.07	\$54,300.74	\$22,677.33	41.76%
5872 - Special Education Encroachment	\$558,278.00	\$535,833.08	\$22,444.92	4.19%
5884 - Substitutes	\$254,436.13	\$106,777.67	\$147,658.46	138.29%
5899 - Miscellaneous Operating Expenses	\$200.00	\$0.00	\$200.00	0.00%
<b>Total - 5800 - Other Services &amp; Operating Expenses</b>	<b>\$3,770,621.72</b>	<b>\$2,673,915.95</b>	<b>\$1,096,705.77</b>	<b>41.01%</b>
5900 - Communications	\$89,259.05	\$104,609.74	(\$15,350.69)	-14.67%
<b>Total - 5000 - Services &amp; Other Operating Expenses</b>	<b>\$5,695,054.74</b>	<b>\$3,929,789.97</b>	<b>\$1,765,264.77</b>	<b>44.92%</b>
<b>6000 - Capital Outlay</b>				
6900 - Depreciation	\$213,358.24	\$376,842.85	(\$163,484.61)	-43.38%
<b>Total - 6000 - Capital Outlay</b>	<b>\$213,358.24</b>	<b>\$376,842.85</b>	<b>(\$163,484.61)</b>	<b>-43.38%</b>
<b>Total - Expense</b>	<b>\$32,744,246.34</b>	<b>\$27,675,081.90</b>	<b>\$5,069,164.44</b>	<b>18.32%</b>
<b>Net Ordinary Income</b>	<b>(\$349,827.20)</b>	<b>\$7,442,393.02</b>	<b>(\$7,792,220.22)</b>	<b>-104.70%</b>
<b>Net Income</b>	<b>(\$349,827.20)</b>	<b>\$7,442,393.02</b>	<b>(\$7,792,220.22)</b>	<b>-104.70%</b>



## El Camino Real Charter High School 2nd Interim Budget vs. Actual From July 2021 to March 2022

Financial Row	Amount	Budget Amount	Amount Remaining (Overspent) Budget	% of Budget
<b>Ordinary Income/Expense</b>				
<b>Income</b>				
<b>8000 - Revenue</b>				
<b>8010 - Principal Apportionment</b>				
8011 - Charter Schools General Purpose Entitlement - State Aid	\$9,663,552.00	\$14,993,119.70	\$5,329,567.70	64.45%
8012 - Education Protection Account Entitlement	\$7,634,860.00	\$10,736,470.30	\$3,101,610.30	71.11%
8019 - State Aid - Prior Years	\$77,220.00	(\$67.00)	(\$77,287.00)	-115253.73%
8096 - Charter Schools in Lieu of Property Taxes	\$8,124,415.00	\$9,520,518.00	\$1,396,103.00	85.34%
<b>Total - 8010 - Principal Apportionment</b>	<b>\$25,500,047.00</b>	<b>\$35,250,041.00</b>	<b>\$9,749,994.00</b>	<b>72.34%</b>
<b>8100 - Federal Revenue</b>				
8220 - Child Nutrition Programs	\$796,888.54	\$834,877.00	\$37,988.46	95.45%
8221 - Donated Food Commodities	\$16,931.04	\$0.00	(\$16,931.04)	N/A
8285 - Interagency Contracts Between LEAs	\$728,582.00	\$908,764.00	\$180,182.00	80.17%
<b>8290 - Every Student Succeeds Act</b>				
8290 - Every Student Succeeds Act	\$589,151.69	\$0.00	(\$589,151.69)	N/A
8291 - Title I	\$0.00	\$384,238.00	\$384,238.00	0.00%
8292 - Title II	\$0.00	\$78,930.00	\$78,930.00	0.00%
8293 - Title III	\$0.00	\$7,839.00	\$7,839.00	0.00%
8294 - Title IV	\$0.00	\$26,948.00	\$26,948.00	0.00%
<b>Total - 8290 - Every Student Succeeds Act</b>	<b>\$589,151.69</b>	<b>\$497,955.00</b>	<b>(\$91,196.69)</b>	<b>118.31%</b>
8295 - Federal Learning Loss Funding	\$37,836.00	\$75,737.00	\$37,901.00	49.96%
<b>8296 - Other Federal Revenue</b>				
8296 - Other Federal Revenue	\$99,419.84	\$0.00	(\$99,419.84)	N/A
8299 - All Other Federal Revenue	\$192,221.46	\$751,223.00	\$559,001.54	25.59%
<b>Total - 8296 - Other Federal Revenue</b>	<b>\$291,641.30</b>	<b>\$751,223.00</b>	<b>\$559,001.54</b>	<b>38.82%</b>
<b>Total - 8100 - Federal Revenue</b>	<b>\$2,461,030.57</b>	<b>\$3,068,556.00</b>	<b>\$706,945.27</b>	<b>80.20%</b>
<b>8300 - Other State Revenues</b>				
8520 - Child Nutrition - State	\$54,876.55	\$56,442.00	\$1,565.45	97.23%
8550 - Mandated Cost Reimbursements	\$161,596.00	\$161,596.00	\$0.00	100.00%
8560 - State Lottery Revenue	\$483,594.16	\$746,741.00	\$263,146.84	64.76%
8590 - All Other State Revenue	\$1,488,613.12	\$2,815,614.00	\$1,327,000.88	52.87%
<b>Total - 8300 - Other State Revenues</b>	<b>\$2,188,679.83</b>	<b>\$3,780,393.00</b>	<b>\$1,591,713.17</b>	<b>57.90%</b>
<b>8600 - Other Local Revenue</b>				
8600 - Other Local Revenue	\$15,440.60	\$0.00	(\$15,440.60)	N/A
<b>8631 - Sales</b>				
8634 - Food Service Sales	\$52,872.50	\$59,641.00	\$6,768.50	88.65%
8650 - Leases and Rentals	\$23,617.50	\$37,500.00	\$13,882.50	62.98%
<b>8660 - Interest</b>				
8660 - Interest	\$81,287.32	\$340,000.00	\$258,712.68	23.91%
8661 - Dividends	\$310,081.64	\$0.00	(\$310,081.64)	N/A
8664 - Gain (Loss) on Sale of Investments	\$409,638.45	\$0.00	(\$409,638.45)	N/A
<b>Total - 8660 - Interest</b>	<b>\$801,007.41</b>	<b>\$340,000.00</b>	<b>(\$461,007.41)</b>	<b>235.59%</b>
8662 - Net Increase (Decrease) in the Fair Value of Investments	(\$1,616,293.73)	\$0.00	\$1,616,293.73	N/A
8677 - Interagency Services Between LEAs	\$2,215,310.07	\$2,572,949.00	\$357,638.93	86.10%
<b>8690 - Other Local Revenue</b>				
8690 - Other Local Revenue	\$254,172.85	\$0.00	(\$254,172.85)	N/A
8699 - All Other Local Revenue	\$0.00	\$332,859.00	\$332,859.00	0.00%
<b>Total - 8690 - Other Local Revenue</b>	<b>\$254,172.85</b>	<b>\$332,859.00</b>	<b>\$78,686.15</b>	<b>76.36%</b>
8710 - Tuition	\$417,953.25	\$605,000.00	\$187,046.75	69.08%
8804 - ASB Revenues	\$80,581.29	\$150,000.00	\$69,418.71	53.72%
<b>Total - 8600 - Other Local Revenue</b>	<b>\$2,244,661.74</b>	<b>\$4,097,949.00</b>	<b>\$1,853,287.26</b>	<b>54.78%</b>
<b>Total - 8000 - Revenue</b>	<b>\$32,394,419.14</b>	<b>\$46,196,939.00</b>	<b>\$13,901,939.70</b>	<b>70.12%</b>
<b>Total - Income</b>	<b>\$32,394,419.14</b>	<b>\$46,196,939.00</b>	<b>\$13,901,939.70</b>	<b>70.12%</b>
<b>Gross Profit</b>	<b>\$32,394,419.14</b>	<b>\$46,196,939.00</b>	<b>\$13,901,939.70</b>	<b>70.12%</b>
<b>Expense</b>				
<b>1000 - Certificated Salaries</b>				
1100 - Teachers Salaries	\$10,350,681.28	\$14,659,088.00	\$4,308,406.72	70.61%
1200 - Certificated Pupil Support Salaries	\$1,610,402.71	\$1,839,386.00	\$228,983.29	87.55%
1300 - Certificated Supervisor & Administrator Salaries	\$862,735.42	\$1,240,731.00	\$377,995.58	69.53%
1900 - Other Certificated Salaries	\$0.00	\$51,393.00	\$51,393.00	0.00%
<b>Total - 1000 - Certificated Salaries</b>	<b>\$12,823,819.41</b>	<b>\$17,790,598.00</b>	<b>\$4,966,778.59</b>	<b>72.08%</b>
<b>2000 - Classified Salaries</b>				
2100 - Classified Instructional Aide Salaries	\$863,453.75	\$943,691.00	\$80,237.25	91.50%
2200 - Classified Support Salaries	\$1,230,724.11	\$1,591,848.00	\$361,123.89	77.31%
2300 - Classified Supervisor & Administrator Salaries	\$503,549.23	\$708,921.00	\$205,371.77	71.03%
2400 - Classified Clerical & Office Salaries	\$745,276.46	\$970,521.00	\$225,244.54	76.79%
2900 - Classified Other Salaries	\$64,782.46	\$236,013.00	\$171,230.54	27.45%
<b>Total - 2000 - Classified Salaries</b>	<b>\$3,407,786.01</b>	<b>\$4,450,994.00</b>	<b>\$1,043,207.99</b>	<b>76.56%</b>
<b>3000 - Employee Benefits</b>				

## El Camino Real Charter High School 2nd Interim Budget vs. Actual From July 2021 to March 2022

Financial Row	Amount	Budget Amount	Amount Remaining (Overspent) Budget	% of Budget
<b>3100 - STRS</b>				
3101 - State Teachers Retirement System, certificated positions	\$1,943,230.69	\$2,870,657.00	\$927,426.31	67.69%
3102 - State Teachers Retirement System, classified positions	\$73,740.46	\$57,330.00	(\$16,410.46)	128.62%
<b>Total - 3100 - STRS</b>	<b>\$2,016,971.15</b>	<b>\$2,927,987.00</b>	<b>\$911,015.85</b>	<b>68.89%</b>
<b>3200 - PERS</b>				
3201 - Public Employees Retirement System, certificated positions	\$34,755.82	\$27,740.00	(\$7,015.82)	125.29%
3202 - Public Employees Retirement System, classified positions	\$563,696.89	\$797,506.00	\$233,809.11	70.68%
<b>Total - 3200 - PERS</b>	<b>\$598,452.71</b>	<b>\$825,246.00</b>	<b>\$226,793.29</b>	<b>72.52%</b>
<b>3300 - OASDI-Medicare-Alternative</b>				
3301 - OASDI/Alternative, certificated positions	\$195,517.11	\$271,781.00	\$76,263.89	71.94%
3302 - OASDI/Alternative, classified positions	\$216,783.77	\$337,908.00	\$121,124.23	64.15%
<b>Total - 3300 - OASDI-Medicare-Alternative</b>	<b>\$412,300.88</b>	<b>\$609,689.00</b>	<b>\$197,388.12</b>	<b>67.62%</b>
<b>3400 - Health &amp; Welfare Benefits</b>				
3401 - Health & Welfare Benefits - Certificated Positions	\$1,954,846.02	\$2,888,308.00	\$933,461.98	67.68%
3402 - Health and Welfare Benefits - Classified Positions	\$781,857.61	\$857,677.00	\$75,819.39	91.16%
<b>Total - 3400 - Health &amp; Welfare Benefits</b>	<b>\$2,736,703.63</b>	<b>\$3,745,985.00</b>	<b>\$1,009,281.37</b>	<b>73.06%</b>
<b>3500 - Unemployment Insurance</b>				
3501 - State Unemploy. Insurance - Certificated Positions	\$44,030.02	\$88,722.00	\$44,691.98	49.63%
3502 - State Unemploy. Insurance - Classified Positions	\$9,747.13	\$22,414.00	\$12,666.87	43.49%
<b>Total - 3500 - Unemployment Insurance</b>	<b>\$53,777.15</b>	<b>\$111,136.00</b>	<b>\$57,358.85</b>	<b>48.39%</b>
<b>3600 - Workers Comp Insurance</b>				
3601 - Worker's Comp Insurance - Certificated Positions	\$116,480.64	\$224,262.00	\$202,171.00	20217100.00%
3602 - Workers' Comp Insurance - Classified Positions	\$34,018.06	\$55,374.00	\$21,355.94	61.43%
<b>Total - 3600 - Workers Comp Insurance</b>	<b>\$150,498.70</b>	<b>\$279,636.00</b>	<b>\$223,526.94</b>	<b>53.82%</b>
<b>3700 - Retiree Benefits</b>				
3701 - OPEB, Allocated, Certificated Positions	\$1,789,707.09	\$2,365,654.00	\$575,946.91	75.65%
3702 - OPEB, Allocated, Classified Positions	\$475,689.39	\$635,546.00	\$159,856.61	74.85%
<b>Total - 3700 - Retiree Benefits</b>	<b>\$2,265,396.48</b>	<b>\$3,001,200.00</b>	<b>\$735,803.52</b>	<b>75.48%</b>
<b>3900 - Other Employee Benefits</b>				
3902 - Other Benefits - Classified Positions	\$6,487.50	\$8,100.00	\$1,612.50	80.09%
<b>Total - 3900 - Other Employee Benefits</b>	<b>\$6,487.50</b>	<b>\$8,100.00</b>	<b>\$1,612.50</b>	<b>80.09%</b>
<b>Total - 3000 - Employee Benefits</b>	<b>\$8,240,588.20</b>	<b>\$11,508,979.00</b>	<b>\$3,362,780.44</b>	<b>71.60%</b>
<b>4000 - Books &amp; Supplies</b>				
4100 - Approved Textbooks & Core Curricula Materials	\$241,870.54	\$269,080.00	\$27,209.46	89.89%
4200 - Books & Other Reference Materials	\$7,040.10	\$10,565.00	\$3,524.90	66.64%
<b>4300 - Materials &amp; Supplies</b>				
4300 - Materials & Supplies	\$20,244.56	\$31,509.00	\$11,264.44	64.25%
4325 - Instructional Materials & Supplies	\$327,403.03	\$330,343.00	\$2,939.97	99.11%
4330 - Office Supplies	\$68,515.33	\$90,593.00	\$22,077.67	75.63%
4345 - Non Instructional Student Materials & Supplies	\$524,178.57	\$493,110.00	(\$31,068.57)	106.30%
4350 - ASB Supplies	\$34,460.32	\$0.00	(\$34,460.32)	N/A
<b>Total - 4300 - Materials &amp; Supplies</b>	<b>\$974,801.81</b>	<b>\$945,555.00</b>	<b>(\$29,246.81)</b>	<b>103.09%</b>
4400 - Noncapitalized Equipment	\$870,999.42	\$1,150,000.00	\$279,000.58	75.74%
<b>4700 - Food</b>				
4710 - Student Food Services	\$268,927.87	\$349,687.00	\$80,759.13	76.91%
<b>Total - 4700 - Food</b>	<b>\$268,927.87</b>	<b>\$349,687.00</b>	<b>\$80,759.13</b>	<b>76.91%</b>
<b>Total - 4000 - Books &amp; Supplies</b>	<b>\$2,363,639.74</b>	<b>\$2,724,887.00</b>	<b>\$361,247.26</b>	<b>86.74%</b>
<b>5000 - Services &amp; Other Operating Expenses</b>				
5000 - Services & Other Operating Expenses	\$812.29	\$33,295.00	\$32,482.71	2.44%
5100 - Subagreement for Services	\$0.00	\$60,000.00	\$60,000.00	0.00%
5200 - Employee Travel	\$29,745.79	\$30,046.00	\$300.21	99.00%
5210 - Conferences and Professional Development	\$17,756.95	\$75,000.00	\$57,243.05	23.68%
5300 - Dues & Memberships	\$273,364.24	\$288,597.00	\$15,232.76	94.72%
5400 - Insurance	\$303,748.00	\$413,948.00	\$110,200.00	73.38%
<b>5500 - Operations &amp; Housekeeping</b>				
5500 - Operations & Housekeeping	\$356,686.12	\$416,358.00	\$59,671.88	85.67%
5520 - Security	\$273,100.61	\$600,000.00	\$326,899.39	45.52%
<b>Total - 5500 - Operations &amp; Housekeeping</b>	<b>\$629,786.73</b>	<b>\$1,016,358.00</b>	<b>\$386,571.27</b>	<b>61.97%</b>
<b>5600 - Rentals, Leases, &amp; Repairs</b>				
5605 - Equipment Leases	\$46,280.22	\$100,014.00	\$53,733.78	46.27%
5610 - Rent	\$140.00	\$5,665.00	\$5,525.00	2.47%
5616 - Repairs and Maintenance - Computers	\$2,527.04	\$14,110.00	\$11,582.96	17.91%
5620 - Utilities	\$527,848.71	\$671,377.00	\$143,528.29	78.62%
5631 - Other Rentals, Leases and Repairs 1	\$3,164.00	\$4,120.00	\$956.00	76.80%
<b>Total - 5600 - Rentals, Leases, &amp; Repairs</b>	<b>\$579,959.97</b>	<b>\$795,286.00</b>	<b>\$215,326.03</b>	<b>72.92%</b>
<b>5800 - Other Services &amp; Operating Expenses</b>				
5800 - Other Services & Operating Expenses	\$19,540.89	\$42,925.00	\$23,384.11	45.52%
5807 - Investment Taxes	\$14,097.75	\$25,000.00	\$10,902.25	56.39%
5808 - Investment Fees	\$122,695.33	\$269,600.00	\$146,904.67	45.51%

### El Camino Real Charter High School 2nd Interim Budget vs. Actual From July 2021 to March 2022

Financial Row	Amount	Budget Amount	Amount Remaining (Overspent) Budget	% of Budget
5809 - Banking Fees	\$17,620.67	\$35,000.00	\$17,379.33	50.34%
5812 - Business Services	\$48,000.00	\$96,000.00	\$48,000.00	50.00%
5815 - Consultants - Instructional	\$1,129,358.45	\$1,451,092.00	\$321,733.55	77.83%
5820 - Consultants - Non Instructional - Custom 1	\$819,167.84	\$647,038.00	(\$172,129.84)	126.60%
5824 - District Oversight Fees	\$282,303.00	\$358,715.00	\$76,412.00	78.70%
5830 - Field Trips Expenses	\$151,979.35	\$298,864.00	\$146,884.65	50.85%
5833 - Fines and Penalties	\$0.00	\$515.00	\$515.00	0.00%
5840 - Onboarding Fees	\$1,583.00	\$5,000.00	\$3,417.00	31.66%
5845 - Legal Fees	\$218,314.30	\$239,476.00	\$21,161.70	91.16%
5848 - Licenses and Other Fees	\$4,609.03	\$15,450.00	\$10,840.97	29.83%
5851 - Marketing and Student Recruiting	\$46,469.43	\$90,000.00	\$43,530.57	51.63%
5857 - Payroll Fees	\$76,978.07	\$76,440.00	(\$538.07)	100.70%
5872 - Special Education Encroachment	\$558,278.00	\$682,788.00	\$124,510.00	81.76%
5884 - Substitutes	\$254,436.13	\$398,730.00	\$144,293.87	63.81%
5899 - Miscellaneous Operating Expenses	\$200.00	\$500.00	\$300.00	40.00%
<b>Total - 5800 - Other Services &amp; Operating Expenses</b>	<b>\$3,765,691.72</b>	<b>\$4,733,133.00</b>	<b>\$967,441.28</b>	<b>79.56%</b>
5900 - Communications	\$89,259.05	\$126,643.00	\$37,383.95	70.48%
<b>Total - 5000 - Services &amp; Other Operating Expenses</b>	<b>\$5,690,124.74</b>	<b>\$7,572,306.00</b>	<b>\$1,882,181.26</b>	<b>75.14%</b>
<b>6000 - Capital Outlay</b>				
6900 - Depreciation	\$213,358.24	\$309,748.00	\$96,389.76	68.88%
<b>Total - 6000 - Capital Outlay</b>	<b>\$213,358.24</b>	<b>\$309,748.00</b>	<b>\$96,389.76</b>	<b>68.88%</b>
7438 - Debt Service - Interest	\$0.00	\$0.00	\$0.00	N/A
<b>Total - Expense</b>	<b>\$32,739,316.34</b>	<b>\$44,357,512.00</b>	<b>\$11,712,585.30</b>	<b>73.81%</b>
<b>Net Ordinary Income</b>	<b>(\$344,897.20)</b>	<b>\$1,839,427.00</b>	<b>\$2,189,354.40</b>	<b>-18.75%</b>
<b>Net Income</b>	<b>(\$344,897.20)</b>	<b>\$1,839,427.00</b>	<b>\$2,189,354.40</b>	<b>-18.75%</b>

**El Camino Real Charter High School  
Parent Company  
Cash Flow Statement  
Jul 2021 through Mar 2022**

Financial Row	2022	2021
<b>Operating Activities</b>		
Net Income	(\$349,827.20)	\$7,442,393.02
<b>Adjustments to Net Income</b>		
Accounts Receivable	\$1,750,841.05	\$1,556,658.50
Other Current Asset	(\$7,608,029.69)	(\$2,066,177.39)
Accounts Payable	(\$638,075.57)	\$8,711.46
Sales Tax Payable	\$1,070.54	\$5,513.07
Other Current Liabilities	\$3,929,323.52	(\$1,549,574.01)
<b>Total Adjustments to Net Income</b>	<b>(\$2,564,870.15)</b>	<b>(\$2,044,868.37)</b>
<b>Total Operating Activities</b>	<b>(\$2,914,697.35)</b>	<b>\$5,397,524.65</b>
<b>Investing Activities</b>		
Fixed Asset	\$57,277.28	\$255,187.71
<b>Total Investing Activities</b>	<b>\$57,277.28</b>	<b>\$255,187.71</b>
<b>Financing Activities</b>		
Long Term Liabilities	(\$1,550,303.52)	\$6,244,332.00
Other Equity	\$3,816,687.69	\$0.00
<b>Total Financing Activities</b>	<b>\$2,266,384.17</b>	<b>\$6,244,332.00</b>
<b>Net Change in Cash for Period</b>	<b>(\$591,035.90)</b>	<b>\$11,897,044.36</b>
<b>Cash at Beginning of Period</b>	<b>\$24,062,277.34</b>	<b>\$7,266,175.06</b>
<b>Cash at End of Period</b>	<b>\$23,471,241.44</b>	<b>\$19,163,219.42</b>

# Coversheet

## Review of March 2022 Check Registers

**Section:** IV. Finance  
**Item:** B. Review of March 2022 Check Registers  
**Purpose:** Vote  
**Submitted by:**  
**Related Material:** April 21 '22 Check Register-AP Acct.pdf  
April 21 '22 Check Register YTD March 2022v2.0.pdf  
April 21 '22 Check Register-General Acct.pdf  
April 21 '22 Check Register-ASB Acct.pdf

**Check Register**  
**Account: 1796 AP**

**El Camino Real HS**  
**MARCH 2022**

Grand Total: \$ 643,351.70

Name	Check Number	VOID	Date	Memo	Amount	Period
Steven Montalvo	16343		3/1/2022	03/01/22 Baseball Officials	\$ 86.00	Mar 2022
Larry Crino	16344		3/1/2022	03/01/22 Baseball Officials	\$ 89.00	Mar 2022
CA Association of Directors of Activities	16345		3/1/2022	CADA/CASL Annual membership dues	\$ 275.00	Mar 2022
Jessica Campbell	16346		3/1/2022	INV 4 Weekly Yoga Class 2021-2022	\$ 400.00	Mar 2022
Robert Potter	16347		3/1/2022	Baseball 2/26/22 Officials	\$ 89.00	Mar 2022
Aviata Sports LLC	16348		3/1/2022	INV 17949-19 Girls Soccer Gloves	\$ 375.88	Mar 2022
Mutual of Omaha	16349		3/1/2022	INV 001322024216 Voluntary Disability Insurance 02/22	\$ 1,319.48	Mar 2022
Funmilola Fagbamila	16350		3/1/2022	INV 2162022 Speaker	\$ 1,500.00	Mar 2022
Brett A Schwab	16351		3/1/2022	07/12/21 Actuarial Services	\$ 7,000.00	Mar 2022
Countdown Printables	16352		3/1/2022	INV 30438 Uniforms for the ECR Step Team	\$ 1,898.17	Mar 2022
The Home Depot	16353		3/1/2022	9670 Instructional Supplies 2/22	\$ 961.39	Mar 2022
Samuel Crutcher	16354		3/2/2022	03/02/22 Boys Volleyball Officials	\$ 134.00	Mar 2022
Afolabi, Muideen	16355		3/2/2022	03/02/22 Girls Lacrosse Officials	\$ 78.00	Mar 2022
Michelle Harris	16356		3/2/2022	03/02/22 Boys Volleyball Officials	\$ 129.00	Mar 2022
Roberto Candelario	16357		3/2/2022	03/02/22 Girls Lacrosse Officials	\$ 83.00	Mar 2022
Law Offices of Young, Minney & Corr, LLP	16358		3/2/2022	INV 74954 Legal Services through 1/31/22	\$ 26,095.07	Mar 2022
Solano County Office Of Education	16359		3/2/2022	INV CAD22 Team Registration Fee	\$ 625.00	Mar 2022
Stats Medic LLC	16360		3/2/2022	INV 0001435 AP Exam Review	\$ 2,233.00	Mar 2022
Moorpark High School	16361		3/2/2022	3/4/22 and 3/5/22 Don Green Track Meet and Invitational Fee	\$ 400.00	Mar 2022
Thousand Oaks High School	16362		3/2/2022	2022 TO Invitational Season Opener Invitational Fee	\$ 550.00	Mar 2022
Mark Sawyer	16363		3/3/2022	03/03/22 Softball Officials	\$ 79.00	Mar 2022
Robert Pompa	16364		3/3/2022	03/03/22 Softball Officials	\$ 81.00	Mar 2022
Friedberg, Jacob	16365		3/3/2022	Instruction Student Supplies	\$ 272.78	Mar 2022
Marshall, Shelly	16366		3/3/2022	payment for dance guard costumes for the winter 2022 season	\$ 643.13	Mar 2022
Marshall, Shelly	16367		3/3/2022	Competition Benches	\$ 544.00	Mar 2022
Dave Berens	16368		3/3/2022	3/7/2022 - JV Baseball vs Newbury Park HS Plate	\$ 86.00	Mar 2022
Coutin School LLC	16369		3/4/2022	Aug 2021 Special Ed Services Coutin	\$ 2,354.31	Mar 2022
Dale R Schleich	16370		3/4/2022	03/04/22 Boys Lacrosse Officials	\$ 153.00	Mar 2022
Savage, Adam	16371		3/4/2022	03/04/22 Boys Lacrosse Officials	\$ 153.00	Mar 2022
Kirk A West	16372		3/7/2022	3/8/2022 - Varsity Softball vs Chaminade HS Bases	\$ 79.00	Mar 2022
John Brown	16373		3/7/2022	3/8/2022 - Varsity Softball vs Chaminade HS Plate	\$ 81.00	Mar 2022
Judy McLean	16374		3/7/2022	INV 3141 Payroll Services 01/22 - reissue ck# 32670	\$ 2,612.50	Mar 2022
The University Corperation	16375		3/8/2022	2122049 License Agreement	\$ 958.62	Mar 2022
California Chicken Cafe	16376		3/9/2022	inv 07HIL030922V1 Professional Development Trays of Food	\$ 131.50	Mar 2022
Jose Casas	16377		3/9/2022	3/9/2022 - Girls Lacrosse vs Hamilton HS Umpire - 1	\$ 78.00	Mar 2022
Karl Weingartner	16378		3/9/2022	3/10/2022 - Boys Volleyball vs Providence HS Official	\$ 134.00	Mar 2022
Rajan Dosaj	16379		3/9/2022	3/10/2022 - Boys Volleyball vs Providence HS Official	\$ 129.00	Mar 2022
Ariella Ruiz	16380		3/9/2022	3/9/22 - Girls Lacrosse vs Hamilton HS REF	\$ 78.00	Mar 2022
Rogelio Navarro	16381		3/9/2022	100 Textbook Disposal Services	\$ 650.00	Mar 2022
Marshall High School	16382		3/9/2022	INV 2020-21_102 Competitive Cheer Competition Fee	\$ 81.03	Mar 2022
Carlos Astorga	16383		3/10/2022	3/11/2022 - Varsity Baseball vs Roosevelt HS @ CSUN Plate	\$ 89.00	Mar 2022
Robert Hacker	16384		3/10/2022	3/11/2022 - Varsity Baseball vs Roosevelt HS @ CSUN Bases	\$ 85.00	Mar 2022
Michael Clarke	16385		3/10/2022	3/11/2022 - JV Baseball vs Roosevelt HS Plate	\$ 86.00	Mar 2022
Redondo Union High School	16386		3/11/2022	3/11-3/12 Tournament Fee for Track and Field	\$ 600.00	Mar 2022
California Chicken Cafe	16387		3/11/2022	INV1 Event Science Dept Lunch PD	\$ 125.50	Mar 2022
Tri-County Forensic League	16388		3/11/2022	494801 - 3/5/22 - TCFL Congress State Qualifier	\$ 15.00	Mar 2022

**Check Register**  
**Account: 1796 AP**

**El Camino Real HS**  
**MARCH 2022**

Grand Total: \$ 643,351.70

Name	Check Number	VOID	Date	Memo	Amount	Period
The Print Spot	16389		3/11/2022	inv 4767 Business Cards for ECR Board of Directors - Per Brad Wright	\$ 56.94	Mar 2022
Decker Inc.	16390		3/11/2022	417789A student desks	\$ 6,523.31	Mar 2022
Vernier Software & Technology LLC	16391		3/11/2022	5420271 Special Education Classroom Supplies	\$ 406.80	Mar 2022
The Print Spot	16392		3/11/2022	4892 Business Cards for Board Member	\$ 87.60	Mar 2022
School Gate Guardian	16393		3/11/2022	INV 9550 Security Scanner	\$ 1,009.49	Mar 2022
Scantron Corporation	16394		3/11/2022	6436684 Scantrons for Social Studies Dept	\$ 1,944.19	Mar 2022
Thousand Oaks High School	16395		3/11/2022	4/02/22 Boys Volleyball Tournament	\$ 325.00	Mar 2022
Gruen, Anita	16396		3/14/2022	Dept. Lunch	\$ 60.48	Mar 2022
Crowd Control Warehouse LLC	16397		3/14/2022	INV 038629 Metal Barrier Stanchions for Cafeteria	\$ 1,448.23	Mar 2022
Corner Bakery	16398		3/14/2022	INV 1970445 PD for Science Department Teachers	\$ 90.00	Mar 2022
Real Volleyball	16399		3/14/2022	50497 Sand Volleyball Budget Supplies	\$ 605.56	Mar 2022
Decker Inc.	16400		3/14/2022	73387 Custodial Supplies	\$ 646.31	Mar 2022
				3/4/22 - Boys Lacrosse vs Notre Dame HS Supervision and Lower B		
Cory Wiener	16401		3/15/2022	Gate	\$ 60.00	Mar 2022
Cory Wiener	16402		3/15/2022	2/23/22-2/25/22 Supervision and Lower B Gate	\$ 105.00	Mar 2022
Cory Wiener	16403		3/15/2022	2/16/22 - 2/19/22 Supervision and Gate	\$ 135.00	Mar 2022
Cory Wiener	16404		3/15/2022	2/8/22-2/11/22 Supervision and Gate Supervision	\$ 150.00	Mar 2022
				2/2/2022 Boys Soccer vs Birmingham CCHS Supervision and Lower B		
Cory Wiener	16405		3/15/2022	Gate	\$ 67.50	Mar 2022
Jorge Benitez	16406		3/15/2022	3/15/22 Girls Lacrosse Officials	\$ 78.00	Mar 2022
Steve D'Ambrosio	16407		3/15/2022	3/15/22 Girls Lacrosse Officials	\$ 78.00	Mar 2022
The Trophy Shoppe	16408		3/15/2022	030922 Name Plates for Mr. Hussey Main Hallway	\$ 48.00	Mar 2022
Rajan Dosaj	16409		3/16/2022	3/16/22 Boys Volleyball vs Granada Hills CHS Officials	\$ 129.00	Mar 2022
Alex Diksas	16410		3/16/2022	3/16/2022 - JV Softball vs Kennedy HS Plate	\$ 84.00	Mar 2022
Jim Russell	16411		3/16/2022	3/16/22 Boys Volleyball vs Granada Hills CHS Officials	\$ 134.00	Mar 2022
Franchise Tax Board	16412		3/16/2022	375905746 Daniel M Williams	\$ 719.88	Mar 2022
National Speech & Debate Association	16413		3/17/2022	499709 West Los Angeles District Tournament 3/18-3/20	\$ 85.00	Mar 2022
Gardena Valley News	16414		3/17/2022	Kings Courier Journalism Supplies Replenishment	\$ 2,394.88	Mar 2022
Amazon	16415		3/17/2022	inv 1R1W-Y7HY-LCX9 Replenishment of Office Supplies	\$ 446.26	Mar 2022
Moore, John	16416		3/18/2022	03/18/22 Softball Officials	\$ 81.00	Mar 2022
Michael Fishman	16417		3/18/2022	3/18/22 Softball Officials	\$ 79.00	Mar 2022
WGY Solutions LLC	16418		3/18/2022	INV ECR-2022-02 Network Engineering Services 02/22	\$ 2,400.00	Mar 2022
Spectrum Enterprise 4201	16419		3/21/2022	03/22 Inv# 086084201030222 Acct#086084201 Enterprise Fiber line	\$ 899.00	Mar 2022
Karmann Hillman	16420		3/21/2022	3/22/2022 - JV Softball vs Cleveland HS Plate	\$ 84.00	Mar 2022
Educatus International (Attn Paul McLaughlin)	16421		3/21/2022	ACH 210611 Emily Hesel Tuition Refund 220321	\$ 5,500.00	Mar 2022
Zahur, Ziat	16422		3/21/2022	Physics Supplies	\$ 7.98	Mar 2022
Yi, Richard	16423		3/21/2022	Tennis Balls	\$ 195.36	Mar 2022
Charters, Melissa Ann	16424		3/21/2022	Arts & Crafts Supplies	\$ 70.21	Mar 2022
Southern California News Group	16425		3/22/2022	INV C17A5AB6-0001 FSMC RFP Legal notice	\$ 334.39	Mar 2022
Mike Wagner	16426		3/22/2022	Cleveland High School JV Official	\$ 86.00	Mar 2022
Alex Diksas	16427		3/23/2022	3/24/2022 - Varsity Softball v Taft HS Plate	\$ 81.00	Mar 2022
Larry Mills	16428		3/23/2022	3/24/2022 - Varsity Softball v Taft HS Bases	\$ 79.00	Mar 2022
Abdon Rosales	16429		3/23/2022	Gardening Service for Shoup 02-2022	\$ 1,075.00	Mar 2022
Extra Mile Timing / Corr-Robinett, Scott	16430		3/24/2022	inv 340 timing and starter for 3-25-22 track meet	\$ 794.00	Mar 2022



**Check Register**  
**Account: 1796 AP**

**El Camino Real HS**  
**MARCH 2022**

**Grand Total:** \$ 643,351.70

Name	Check Number	VOID	Date	Memo	Amount	Period
Corner Bakery	16431		3/24/2022	1980843 Mentor Program Food 3/25/2022	\$ 975.11	Mar 2022
Arthur Noel-Anthony Gomez	16432		3/25/2022	22-007 Sports Photography Instructor	\$ 300.00	Mar 2022
				inv 1689 Student Awards 2020 4 flower arrangements for senior		
Floral Passion LLC	16433	Voided	3/25/2022	awards	\$ -	Mar 2022
Sacramento County of Education	16434		3/25/2022	2022 National History Day California State Competition	\$ 190.00	Mar 2022
Law Offices of Young, Minney & Corr, LLP	16435		3/25/2022	INV 775722 Legal Services through 2/28/22	\$ 40,692.50	Mar 2022
Clark Pest Control	16436		3/25/2022	03/22 INV 30237701 Pest Control Shoup	\$ 77.00	Mar 2022
Elise Skytte	16437		3/25/2022	3/26/22 Girls Lacrosse vs Hart HS Referee	\$ 78.00	Mar 2022
Enrique Velarde	16438		3/25/2022	3/26/22 Baseball vs Castaic HS Plate	\$ 86.00	Mar 2022
Richard Gibbs	16439		3/25/2022	3/26/22 Girls Lacrosse vs Hart HS Ump	\$ 78.00	Mar 2022
Scott Blietz	16440		3/28/2022	S.B 3/28/22 Official Swim	\$ 141.00	Mar 2022
Kiamanesh, Holly	16441		3/28/2022	SBP Spring 2022	\$ 36.08	Mar 2022
Dominguez, Marissa	16442		3/28/2022	CCSA Conference	\$ 204.73	Mar 2022
DTASC	16443		3/28/2022	4/02/22 Drama Varsity	\$ 195.00	Mar 2022
DTASC	16444		3/28/2022	04/02/22 Drama JV Reg. Fees	\$ 170.00	Mar 2022
Love to Snack, LLC	16445	Voided	3/28/2022	INV 31623 Dippin Dots Reorder for ASB sales [ASB Check]	\$ -	Mar 2022
Confidential	16446		3/28/2022	4/4/22 Reimbursement for Settlement	\$ 25,212.00	Mar 2022
Tanya A Suzuki	16447		3/28/2022	INV 11111049 Roots of Restorative Justice One hour presentation	\$ 550.00	Mar 2022
Jeremy Jones	16448		3/29/2022	3/29/22 Baseball vs LAU HS Umpire	\$ 78.00	Mar 2022
Omar Astorga	16449		3/29/2022	3/29/22 Baseball vs Taft HS Plate	\$ 86.00	Mar 2022
Matthew Cohn	16450		3/29/2022	3/29/22 Baseball vs Taft HS Ref	\$ 78.00	Mar 2022
San Diego Lions Welfare Foundation	16451		3/29/2022	4/11-4/14/22 Baseball Tournament Fee	\$ 600.00	Mar 2022
Tanya A Suzuki	16452		3/30/2022	INV 11111051 Roots of Restorative Justice One hour presentation	\$ 700.00	Mar 2022
Southern California Vocal Association	16453		3/30/2022	5/14/22 SCVA Close Harmony Faestival	\$ 1,250.00	Mar 2022
Terndrup, John	16454		3/30/2022	CIF State Wrestling	\$ 1,476.20	Mar 2022
Lee Barnathan	16455		3/30/2022	3/30/22 Boys Volleyball vs Chatsworth HS Officials	\$ 134.00	Mar 2022
Samantha Villapando	16456		3/30/2022	3/30/22 Boys Volleyball vs Chatsworth HS Officials	\$ 129.00	Mar 2022
Hardwoods Specialty Products US LP	16457		3/30/2022	0008994236 Woodshop Student Supplies	\$ 5,013.61	Mar 2022
Law Offices of Young, Minney & Corr, LLP	16458		3/30/2022	INV 75867 Legal Services Through 2/28/22	\$ 213.75	Mar 2022
Blaine Ray Workshops (TPRS Books)	16459		3/30/2022	INV 72782 Reading materials	\$ 325.00	Mar 2022
Thurrow, Kevin	16460		3/31/2022	Fees for Concert band and Orchestra	\$ 1,045.20	Mar 2022
Carter, Amy	16461		3/31/2022	National Student Media Contest	\$ 120.00	Mar 2022
Consoletti, Michael	16462		3/31/2022	Area 11 Brain Brawl Championship / USD NJROTC Tour	\$ 600.89	Mar 2022
Brooks Transportation Inc.	16463		3/31/2022	INV 16907 ROTC field trip to Santa Ana HS on 2/5/22	\$ 2,400.00	Mar 2022
Brooks Transportation Inc.	16464		3/31/2022	INV 16876 ROTC field trip on 1/29/22 at Murrieta Mesa HS	\$ 1,100.00	Mar 2022
Millennium Operations LLC (Knott's Berry Farm)	16465		3/31/2022	INV 4152034 Knott's Berry Farm Physics Day	\$ 2,072.00	Mar 2022
Chris Racina	16466		3/31/2022	4/1/22 Baseball vs Taft HS Plate	\$ 89.00	Mar 2022
The Print Spot	32692		3/1/2022	4770 Replenishment of Yellow Envelopes For Alt Ed	\$ 4,505.00	Mar 2022
AP fbo EdLogical Group Corp	32693		3/2/2022	02/22 Edlogical Services 9135994	\$ 11,874.81	Mar 2022
TPRS Publishing, Inc. dba Fluency Matters	32694		3/2/2022	INV 108270 Spanish Books	\$ 2,634.00	Mar 2022
Decker Inc.	32695		3/2/2022	3000146059 Music Chair - Black	\$ 4,745.09	Mar 2022
Abdon Rosales	32696		3/1/2022	Gardening Service for Shoup 01-2022	\$ 1,000.00	Mar 2022
SJM Industrial Radio	32697		3/2/2022	INV 255693 Service and radio repairs	\$ 145.00	Mar 2022
Brooks Transportation Inc.	32698		3/1/2022	16826 Athletics Transportation	\$ 2,400.00	Mar 2022
Carolina Biological Supply Co.	32699		3/2/2022	INV 51619827 Bio Supplies	\$ 1,804.35	Mar 2022
The Shredders	32700		3/2/2022	INV CINV-015091 Shredding 01/22	\$ 228.00	Mar 2022



**Check Register**  
**Account: 1796 AP**

**El Camino Real HS**  
**MARCH 2022**

Grand Total: **\$ 643,351.70**

Name	Check Number	VOID	Date	Memo	Amount	Period
AP fbo EdLogical Group Corp	32701		3/2/2022	02/22 Special Ed Services INV 91359993	\$ 7,102.95	Mar 2022
Aeries Software	32702		3/3/2022	inv RW-15771 CALPADS Fall 2-Reporting and Analysis	\$ 100.00	Mar 2022
Wespac Plan Services, LLC	32703		3/3/2022	INV 7172 Quarterly Recordkeeping Fees-457(B) Plan	\$ 250.00	Mar 2022
Nasco Education LLC	32704		3/3/2022	inv 220808 Nasco Kitchen Equipment Order	\$ 7,567.14	Mar 2022
Gopher	32705		3/3/2022	INV IN70070 Athletic Equipment	\$ 333.31	Mar 2022
Christy White Accountancy Corporation (Christy White, Inc.)	32706		3/3/2022	2019-2020 Charter School Audit	\$ 1,788.50	Mar 2022
Aeries Software	32707		3/3/2022	inv RW-15752 CALPADS Fall 2- Data and Management webinar	\$ 100.00	Mar 2022
Chartwells Division Services	32708		3/3/2022	01/22 Cafeteria Services INV K40349060	\$ 79,032.17	Mar 2022
Gopher	32709		3/3/2022	PE Supplies	\$ 1,357.64	Mar 2022
Gopher	32710		3/3/2022	inv IN118979 PE Budget - Equipment	\$ 194.99	Mar 2022
Gopher	32711		3/3/2022	IN69536 Athletic Equipment	\$ 1,260.36	Mar 2022
Smart Choice Investments (Teodora Healthcare)	32712		3/3/2022	INV 5853 Nursing Services 02/07-02/11/22	\$ 1,875.00	Mar 2022
Gopher	32713		3/3/2022	inv IN113630 Hockey Sets	\$ 478.31	Mar 2022
Bedrock Sports, Inc. (California Pro Sports)	32714		3/4/2022	INV 14-15200 Softball Bases	\$ 284.81	Mar 2022
Interquest Detection Canines	32715		3/5/2022	01/22 Canine Inspection INV 356-0222	\$ 350.00	Mar 2022
Sean Boldt	32716		3/5/2022	INV 1011 Prep and paint softball storage bin by Valley Circle	\$ 1,445.00	Mar 2022
Smart Choice Investments (Teodora Healthcare)	32717		3/5/2022	INV 5878 Nursing Services 02/14-02/18/22	\$ 1,875.00	Mar 2022
Clark Pest Control	32718		3/5/2022	00/21 INV 28639231 Pest Control Shoup	\$ 77.00	Mar 2022
WM Corporate services, INC	32719		3/5/2022	03/22 Waste Management Services on Shoup INV 0449925-4801-4	\$ 399.78	Mar 2022
Gardena Valley News	32720		3/5/2022	30360 Kings Courier Journalism Supplies Replenishment	\$ 578.86	Mar 2022
SJM Industrial Radio	32721		3/5/2022	INV 255807 Service and radio repairs	\$ 145.00	Mar 2022
Christy White Accountancy Corporation (Christy White, Inc.)	32722		3/8/2022	INV 17683	\$ 8,208.00	Mar 2022
UTLA	32723		3/10/2022	02/22 Union Dues Certificated	\$ 14,236.62	Mar 2022
AFSCME District Council 36	32724		3/10/2022	02/22 Union Dues	\$ 2,270.32	Mar 2022
U.S Bank PARS Account #6746022400	32725		3/10/2022	#6746022400 PARS Contributions for 2/22	\$ 1,178.42	Mar 2022
El Camino Real Charter HS Charles Schwab & Co, Inc. 2563	32726		3/10/2022	02/28/22 403(B) Plan 2563-4428 Charles Schwab	\$ 7,375.00	Mar 2022
ICON School Management	32727		3/11/2022	03/22 INV# 956 Charter School Consulting	\$ 8,000.00	Mar 2022
West Hills Communication Corp	32728		3/11/2022	153720 Upgrade current CCTV system to Verkada	\$ 75,097.53	Mar 2022
Child and Family Guidance Center	32729		3/12/2022	01/22 Special Ed Services Northpoint	\$ 2,829.22	Mar 2022
The Cruz Center	32730		3/12/2022	02/22 Special Ed Services INV 2981	\$ 375.00	Mar 2022
Coutin School LLC	32731		3/12/2022	06/21 Special Ed Services Coutin RSY	\$ 2,530.49	Mar 2022
Coutin School LLC	32732		3/12/2022	11/21 Special Ed Services Coutin RSY	\$ 5,598.67	Mar 2022
Trees 'N Things	32733		3/12/2022	INV 3253 Tree trimming and stump removal	\$ 2,600.00	Mar 2022
Coutin School LLC	32734		3/12/2022	12/21 Special Ed Services Coutin RSY	\$ 4,761.95	Mar 2022
Rent-It	32735		3/12/2022	11/20-11/21 Band Transportation Rental	\$ 695.14	Mar 2022
Phase II Systems (Public Agency Retirement Services - PARS)	32736		3/12/2022	INV 49896 PARS ARS Fees Plan A5 - ARS11A 12/21	\$ 350.54	Mar 2022
Rent-It	32737		3/12/2022	11/06-11/07 Band Transportation Rental	\$ 438.33	Mar 2022
Coutin School LLC	32738		3/12/2022	01/22 Special Ed Services Coutin RSY	\$ 3,213.19	Mar 2022
Brooks Transportation Inc.	32739		3/16/2022	INV 17048 Humanitas trip to the Getty Center on 3/3/22	\$ 495.00	Mar 2022
City-Wide Fire Protection, Inc	32740		3/16/2022	INV 99792 Fire Protection	\$ 608.85	Mar 2022
Brooks Transportation Inc.	32741		3/16/2022	INV 17054 Athletics Transportation	\$ 2,700.00	Mar 2022
Trees 'N Things	32742		3/16/2022	INV 3192 Tree trimming for various trees in stadium and parking lot	\$ 13,800.00	Mar 2022
All American Sports Corp. (Riddell/All American)	32743		3/16/2022	INV 951485732 Annual helmets & Shoulder pads	\$ 86.34	Mar 2022
Nasco Education LLC	32744		3/16/2022	inv 227281 Nasco Kitchen Equipment Order	\$ 1,356.03	Mar 2022

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**El Camino Real HS**  
**MARCH 2022**

**Grand Total:** \$ 643,351.70

Name	Check Number	VOID	Date	Memo	Amount	Period
All American Sports Corp. (Riddell/All American)	32745		3/16/2022	INV 951474097 Annual helmets & Shoulder pads	\$ 100.58	Mar 2022
Scoot Education Inc	32746		3/16/2022	11695 Scoot subs 12/6-12/10/21	\$ 4,018.00	Mar 2022
AT&T (CALNET)	32747		3/16/2022	02/22 INV#000017797140 BAN#9391080026 Phone Line	\$ 28.28	Mar 2022
AT&T (CALNET)	32748		3/16/2022	02/22 INV#00001779139 BAN#9391080024 Phone Line	\$ 26.22	Mar 2022
Scoot Education Inc	32749		3/16/2022	11413 substitutes 11/29-12/03/21	\$ 3,987.00	Mar 2022
AT&T (CALNET)	32750		3/16/2022	02/22 INV# 00001779141BAN#9391080076 Phone Line	\$ 25.09	Mar 2022
Brooks Transportation Inc.	32751		3/16/2022	INV 17067 ROTC trip to Troy HS 3/5/22	\$ 795.00	Mar 2022
AT&T (CALNET)	32752		3/16/2022	02/22 INV# BAN#000017797143 Phone Line	\$ 25.09	Mar 2022
Cimarron Sign Services, Inc.	32753		3/18/2022	INV 111678 Softball Double sided sign	\$ 590.00	Mar 2022
Brooks Transportation Inc.	32754		3/18/2022	INV 16958 Physics trip to Knott's Berry Fame 2/24/22	\$ 1,224.90	Mar 2022
Brooks Transportation Inc.	32755		3/18/2022	INV 17040 Athletics Transportation 2/22-2/26	\$ 3,350.00	Mar 2022
Department of Justice (State of CA)	32756		3/18/2022	02/22 INV 568088 Fingerprint Apps	\$ 160.00	Mar 2022
White's Studios, Inc.	32757		3/18/2022	INV 589226 Evolis Tattoo ID Cards Replenishment	\$ 637.99	Mar 2022
Smart Choice Investments (Teodora Healthcare)	32758		3/18/2022	INV 5903 Nursing Service 02/22-02/25	\$ 1,500.00	Mar 2022
Brooks Transportation Inc.	32759		3/18/2022	INV 17074 Athletics Transportation	\$ 5,425.00	Mar 2022
Carty Web Strategies, Inc (Home Campus)	32760		3/18/2022	INV 6500 Athletic and transportation paperwork for 20223	\$ 595.00	Mar 2022
Smart Choice Investments (Teodora Healthcare)	32761		3/19/2022	INV 5638 Nursing Services 12/21	\$ 2,125.00	Mar 2022
LES Audio Visual, LLC	32762		3/19/2022	0001007 Spring Musical Elco	\$ 4,250.00	Mar 2022
Jessica Campbell	32763		3/19/2022	INV 5 Weekly Yoga Class 2021-2022	\$ 500.00	Mar 2022
BSN Sports LLC	32764		3/19/2022	INV 916050264 Girls Basketball	\$ 2,236.88	Mar 2022
Pro-Ed, Inc.	32765		3/23/2022	INV 2927569 Spec Ed Supplies	\$ 359.70	Mar 2022
The Shredders	32766		3/23/2022	CINV-016463 Shredding 02/22	\$ 60.00	Mar 2022
SoCalGas	32767		3/23/2022	02/22 Gas Charges for Shoup Acct 163 513 3769 2	\$ 22.69	Mar 2022
LADWP	32768		3/23/2022	22-02 6968788886 Shoup Utilities	\$ 4,785.71	Mar 2022
				inv 4916 Dr. Lowry's Business Cards adding ,Ed.D to his business		
The Print Spot	32769		3/24/2022	cards	\$ 102.60	Mar 2022
Boostr, LLC (Boostr Digital Displays)	32770		3/23/2022	INV 1279 Athletics Equipment	\$ 14,451.55	Mar 2022
AT&T 8815	32771		3/23/2022	22-Mar 818 884-8815 516	\$ 231.59	Mar 2022
AT&T 0810	32772		3/24/2022	22-Mar 818 716-0810 246	\$ 202.83	Mar 2022
Oracle Investigations Group, INC	32773		3/23/2022	INV 22-122751.R Investigation Retainer Fee	\$ 2,500.00	Mar 2022
EEC Acquisition LLC (Smart Care Equipment Solutions)	32774		3/24/2022	INV 10260482 Coffee Maker Repair	\$ 1,360.38	Mar 2022
Chartwells Division Services	32775		3/24/2022	02/22 Cafeteria Services INV K40349061	\$ 116,082.07	Mar 2022
M&M Paper Co.	32776		3/25/2022	IN16262 Paper for the Copy Center	\$ 2,821.85	Mar 2022
AT&T 4152	32777		3/25/2022	22-Mar 818 348-4152 036	\$ 202.83	Mar 2022
AT&T 3635	32778		3/25/2022	22-Mar 818 347-3635 849	\$ 202.83	Mar 2022
Verizon Wireless	32779		3/25/2022	03/22 INV# 9901297320 Communication Services	\$ 468.74	Mar 2022
AT&T 9221	32780		3/25/2022	22-Mar 818 887-9221 130	\$ 403.79	Mar 2022
Smart Choice Investments (Teodora Healthcare)	32781		3/29/2022	INV 5951 Nursing Services 03/22	\$ 1,875.00	Mar 2022
				INV 0084-0496 JEA/NSPA National High School Journalism		
Southern California Journalism Education Association	32782		3/29/2022	Convention April 7, 2022-April 9, 2022	\$ 2,380.00	Mar 2022
California Department of Education	32783		3/30/2022	INV 22SF-D3471 USDA Foods	\$ 77.77	Mar 2022
California Department of Education	32784		3/30/2022	INV 22SF-40605 USDA Foods	\$ 427.50	Mar 2022
				1220160660013334006052 Accounts Payable Manual Checks -		
Harland Clarke	ACH220323-01		3/23/2022	Replenishment	\$ 556.02	Mar 2022
Mixtus Inc dba Mustang Marketing	SPACH630		3/1/2022	10141-0 Marketing services 01/22	\$ 2,000.00	Mar 2022
Harveson, Jonathan	SPACH631		3/1/2022	VAPA	\$ 90.86	Mar 2022

**Check Register**  
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**El Camino Real HS**  
**MARCH 2022**

Grand Total: **\$ 643,351.70**

Name	Check Number	VOID	Date	Memo	Amount	Period
Nettime Solutions LLC	SPACH632		3/2/2022	01/22 INV 125168 stratustime Monthly Subscription	\$ 50.00	Mar 2022
Jive Communications, Inc. (LogMeIn Communications)	SPACH633		3/3/2022	IN7100910614 Monthly recurring for Jive	\$ 2,641.32	Mar 2022
Vista Paint Corporation	SPACH634		3/3/2022	2022-373523-00 B&G Supplies	\$ 374.71	Mar 2022
Inspire Communication, Inc	SPACH635		3/3/2022	INV EC2022131 Speech-Language Services 01/22	\$ 15,767.50	Mar 2022
Amazon Web Services	SPACH636		3/3/2022	INV 948197249 AWS monthly subscription 01/01-01/31/2022	\$ 2,385.72	Mar 2022
Staples Business Advantage	SPACH637		3/4/2022	INV 8065125944 Supplies For Sub-Alg 1A2	\$ 70.57	Mar 2022
Smart & Final	SPACH638		3/5/2022	Acct# 512005 Foods Class Charges 2/24/2022	\$ 350.58	Mar 2022
Kelly Services, Inc.	SPACH639		3/7/2022	559902 Substitute teachers 1/10-1/14	\$ 10,582.44	Mar 2022
The Webstaurant Store, Inc.	SPACH640		3/8/2022	72865976 Equipment for Culinary Program (room B10)	\$ 15,768.58	Mar 2022
Self Insured Schools of California	SPACH641		3/10/2022	2/28/2022 SISC Flex FSA Fees	\$ 4,421.47	Mar 2022
Amazon	SPACH642		3/11/2022	inv 1RVQ-P3QR-LWRP Woodshop Instructional Student Supplies	\$ 657.84	Mar 2022
Amazon	SPACH643		3/11/2022	inv 1GW3-YTNX-JQGJ Covid-19 testing Labels	\$ 262.72	Mar 2022
Scoot Education Inc	SPACH644		3/11/2022	11125 substitutes 11/15-11/19/21	\$ 5,408.00	Mar 2022
Amazon	SPACH645		3/11/2022	inv 1YCX-PQRY-FVMF Office Supplies	\$ 164.78	Mar 2022
				inv 191D-3JY7-F7GC Curriculum/Supplies for Students Per Wendy		
Amazon	SPACH646		3/11/2022	Bencivengo	\$ 425.20	Mar 2022
Amazon	SPACH647		3/12/2022	inv 1HTK-CLDV-QDPW Replenishment health office supplies	\$ 1,954.98	Mar 2022
Amazon	SPACH648		3/12/2022	inv 196M-7JDH-VQCC Doorstops For Assistant Principals Office	\$ 7.53	Mar 2022
				inv 1Q7R-CGXT-PMYR COVID Tests for the Wrestling Team Odered		
				for Lupe Paez	\$ 1,181.40	Mar 2022
Amazon	SPACH649		3/12/2022			
Nettime Solutions LLC	SPACH650		3/12/2022	02/22 INV 125581 stratustime Monthly Subscription	\$ 50.00	Mar 2022
Amazon	SPACH651		3/12/2022	inv 196M-7JDH-R7FT Posters for Classroom Enhancement	\$ 39.29	Mar 2022
Amazon	SPACH652		3/12/2022	inv 1HTK-CLDV-QDPW Replenishment health office supplies	\$ 52.54	Mar 2022
Amazon	SPACH653		3/12/2022	inv 1FVR-747D-VHY4 Chair Ordered for Kyna Collins	\$ 205.96	Mar 2022
				inv 196M-7JDH-QTH4 Highlighters, Pens for the Main Office for		
				people in Anderson Hall use.	\$ 112.38	Mar 2022
Amazon	SPACH654		3/16/2022			
Kelly Services, Inc.	SPACH655		3/17/2022	531163 Substitutes 11/08-12/14	\$ 9,273.41	Mar 2022
Scoot Education Inc	SPACH656		3/17/2022	10877 substitutes 11/8-11/12/21	\$ 3,492.00	Mar 2022
Amazon	SPACH657		3/18/2022	inv 1FVR-747D-PHTR Poster Picture Frames	\$ 108.61	Mar 2022
Allied Private Investigations & Security Services, LLC	SPACH658		3/18/2022	INV ELC 2030 Covid Testing Services 11/01/21-11/30/21	\$ 4,143.75	Mar 2022
American Fidelity Assurance Company	SPACH659		3/18/2022	03/22 INV# D427028 Supplemental Employee Benefits	\$ 4,147.93	Mar 2022
Amazon	SPACH660		3/18/2022	inv 19DN-V9VR-TV1R Covid-19 testing Labels	\$ 98.52	Mar 2022
Piece of Mind Care Services	SPACH661		3/19/2022	INV 00000113 Continuation School Services 02/22	\$ 3,316.95	Mar 2022
Piece of Mind Care Services	SPACH662		3/22/2022	INV 00000112 Students Support Services 02/22	\$ 118,116.10	Mar 2022
Rogue Fitness	SPACH663		3/23/2022	9404536 PE weight room supplies	\$ 4,174.67	Mar 2022
Project Lead The Way, Inc.	SPACH664		3/23/2022	INV 325711 Notebooks for spring 2022	\$ 125.93	Mar 2022
Inspire Communication, Inc	SPACH665		3/23/2022	INV EC2022228 Speech-Language Services 02/22	\$ 22,015.00	Mar 2022
Jive Communications, Inc. (LogMeIn Communications)	SPACH666		3/23/2022	INV IN7101019250 VOIP Phone system	\$ 2,670.84	Mar 2022
Gamez, Nicole	SPACH667		3/23/2022	Smart and Final Class supplies	\$ 201.63	Mar 2022
Amazon Web Services	SPACH668		3/23/2022	02/22 INV 985742589 AWS monthly subscription	\$ 2,183.63	Mar 2022
Kelly Services, Inc.	SPACH669		3/23/2022	562941 Substitutes through 1/18-1/21/22	\$ 8,761.13	Mar 2022
Self Insured Schools of California	SPACH670		3/24/2022	22-MAR SISC Flex FSA Fees	\$ 288.33	Mar 2022
Smart & Final	SPACH671		3/24/2022	Acct# 512005 Foods Class Charges 3/1/2022	\$ 773.95	Mar 2022
MakerBot Industries, LLC	SPACH672		3/31/2022	INV91864792 Filament for 3D printers in C21	\$ 573.04	Mar 2022

## El Camino Real HS AP VENDOR MONTH/ YTD

Vendor	Feb-22	YTD Total
Abdon Rosales	\$ 2,075.00	\$ 11,600.00
Aeries Software	\$ 200.00	\$ 16,340.15
Afolabi, Muideen	\$ 78.00	\$ 159.00
AFSCME District Council 36	\$ 2,270.32	\$ 17,839.14
Alex Diksas	\$ 165.00	\$ 165.00
All American Sports Corp. (Riddell/All American)	\$ 186.92	\$ 18,442.69
Allied Private Investigations & Security Services, LLC	\$ 4,143.75	\$ 292,918.85
Amazon	\$ 5,718.01	\$ 66,156.64
Amazon Web Services	\$ 4,569.35	\$ 23,397.33
American Fidelity Assurance Company	\$ 4,147.93	\$ 38,239.19
AP fbo EdLogical Group Corp	\$ 18,977.76	\$ 133,757.37
Ariella Ruiz	\$ 78.00	\$ 78.00
Arthur Noel-Anthony Gomez	\$ 300.00	\$ 300.00
AT&T (CALNET)	\$ 104.68	\$ 1,137.14
AT&T 0810	\$ 202.83	\$ 1,528.80
AT&T 3635	\$ 202.83	\$ 1,528.64
AT&T 4152	\$ 202.83	\$ 1,528.64
AT&T 8815	\$ 231.59	\$ 2,062.43
AT&T 9221	\$ 403.79	\$ 3,402.31
Aviata Sports LLC	\$ 375.88	\$ 885.88
Bedrock Sports, Inc. (California Pro Sports)	\$ 284.81	\$ 284.81
Blaine Ray Workshops (TPRS Books)	\$ 325.00	\$ 325.00
Boostr, LLC (Boostr Digital Displays)	\$ 14,451.55	\$ 14,451.55
Brett A Schwab	\$ 7,000.00	\$ 7,000.00
Brooks Transportation Inc.	\$ 19,889.90	\$ 96,782.70
BSN Sports LLC	\$ 2,236.88	\$ 53,466.27
CA Association of Directors of Activities	\$ 275.00	\$ 275.00
California Chicken Cafe	\$ 257.00	\$ 925.55
California Department of Education	\$ 505.27	\$ 2,828.02
Carlos Astorga	\$ 89.00	\$ 174.00
Carolina Biological Supply Co.	\$ 1,804.35	\$ 1,893.66
Carter, Amy	\$ 120.00	\$ 185.00
Carty Web Strategies, Inc (Home Campus)	\$ 595.00	\$ 595.00
Charters, Melissa Ann	\$ 70.21	\$ 177.68
Chartwells Division Services	\$ 195,114.24	\$ 645,061.28
Child and Family Guidance Center	\$ 2,829.22	\$ 26,559.54
Chris Racina	\$ 89.00	\$ 89.00
Christy White Accountancy Corporation (Christy White, In	\$ 9,996.50	\$ 18,204.50
Cimarron Sign Services, Inc.	\$ 590.00	\$ 1,522.28
City-Wide Fire Protection, Inc	\$ 608.85	\$ 2,191.90
Clark Pest Control	\$ 154.00	\$ 385.00
Consoletti, Michael	\$ 600.89	\$ 1,486.79
Corner Bakery	\$ 1,065.11	\$ 2,285.95
Cory Wiener	\$ 517.50	\$ 1,110.00
Countdown Printables	\$ 1,898.17	\$ 1,898.17
Coutin School LLC	\$ 18,458.61	\$ 59,829.63
Crowd Control Warehouse LLC	\$ 1,448.23	\$ 1,448.23
Dale R Schleich	\$ 153.00	\$ 231.00
Dave Berens	\$ 86.00	\$ 86.00
Decker Inc.	\$ 11,914.71	\$ 11,914.71
Department of Justice (State of CA)	\$ 160.00	\$ 1,647.00
Dominguez, Marissa	\$ 204.73	\$ 204.73
DTASC	\$ 365.00	\$ 1,470.00
Educatus International (Attn Paul McLaughlin)	\$ 5,500.00	\$ 30,534.00
EEC Acquisition LLC (Smart Care Equipment Solutions)	\$ 1,360.38	\$ 2,059.54
Elise Skytte	\$ 78.00	\$ 78.00
Enrique Velarde	\$ 86.00	\$ 167.00
Extra Mile Timing / Corr-Robinett, Scott	\$ 794.00	\$ 929.40
Franchise Tax Board	\$ 719.88	\$ 719.88

## El Camino Real HS AP VENDOR MONTH/ YTD

Vendor	Feb-22	YTD Total
Friedberg, Jacob	\$ 272.78	\$ 709.63
Funmilola Fagbamila	\$ 1,500.00	\$ 1,500.00
Gamez, Nicole	\$ 201.63	\$ 828.85
Gardena Valley News	\$ 2,973.74	\$ 2,973.74
Gopher	\$ 3,624.61	\$ 6,326.07
Gruen, Anita	\$ 60.48	\$ 96.47
Hardwoods Specialty Products US LP	\$ 5,013.61	\$ 11,352.45
Harland Clarke	\$ 556.02	\$ 1,096.04
Harveson, Jonathan	\$ 90.86	\$ 168.08
ICON School Management	\$ 8,000.00	\$ 72,000.00
Inspire Communication, Inc	\$ 37,782.50	\$ 126,118.75
Interquest Detection Canines	\$ 350.00	\$ 1,400.00
Jeremy Jones	\$ 78.00	\$ 326.00
Jessica Campbell	\$ 900.00	\$ 1,900.00
Jim Russell	\$ 134.00	\$ 282.00
Jive Communications, Inc. (LogMeln Communications)	\$ 5,312.16	\$ 23,782.25
John Brown	\$ 81.00	\$ 81.00
Jorge Benitez	\$ 78.00	\$ 78.00
Jose Casas	\$ 78.00	\$ 78.00
Judy McLean	\$ 2,612.50	\$ 20,037.50
Karl Weingartner	\$ 134.00	\$ 282.00
Karmann Hillman	\$ 84.00	\$ 173.00
Kelly Services, Inc.	\$ 28,616.98	\$ 344,178.98
Kiamanesh, Holly	\$ 36.08	\$ 261.61
Kirk A West	\$ 79.00	\$ 464.00
LADWP	\$ 4,785.71	\$ 45,275.17
Larry Crino	\$ 89.00	\$ 89.00
Larry Mills	\$ 79.00	\$ 79.00
Law Offices of Young, Minney & Corr, LLP	\$ 67,001.32	\$ 128,219.80
Lee Barnathan	\$ 134.00	\$ 469.00
LES Audio Visual, LLC	\$ 4,250.00	\$ 4,250.00
M&M Paper Co.	\$ 2,821.85	\$ 8,636.30
MakerBot Industries, LLC	\$ 573.04	\$ 573.04
Mark Sawyer	\$ 79.00	\$ 172.00
Marshall High School	\$ 81.03	\$ 81.03
Marshall, Shelly	\$ 1,187.13	\$ 1,409.98
Matthew Cohn	\$ 78.00	\$ 78.00
Michael Clarke	\$ 86.00	\$ 86.00
Michael Fishman	\$ 79.00	\$ 152.00
Michelle Harris	\$ 129.00	\$ 277.00
Mike Wagner	\$ 86.00	\$ 86.00
Millennium Operations LLC (Knott's Berry Farm)	\$ 2,072.00	\$ 2,072.00
Mixtus Inc dba Mustang Marketing	\$ 2,000.00	\$ 47,259.70
Moore, John	\$ 81.00	\$ 81.00
Moorpark High School	\$ 400.00	\$ 400.00
Mutual of Omaha	\$ 1,319.48	\$ 12,391.70
Nasco Education LLC	\$ 8,923.17	\$ 8,923.17
National Speech & Debate Association	\$ 85.00	\$ 1,277.00
Confidential	\$ 25,212.00	\$ 25,212.00
Nettime Solutions LLC	\$ 100.00	\$ 550.00
Omar Astorga	\$ 86.00	\$ 86.00
Oracle Investigations Group, INC	\$ 2,500.00	\$ 31,268.75
ase II Systems (Public Agency Retirement Services - PAI	\$ 350.54	\$ 2,829.68
Piece of Mind Care Services	\$ 121,433.05	\$ 775,700.99
Pro-Ed, Inc.	\$ 359.70	\$ 620.80
Project Lead The Way, Inc.	\$ 125.93	\$ 13,521.39
Rajan Dosaj	\$ 258.00	\$ 258.00
Real Volleyball	\$ 605.56	\$ 605.56
Redondo Union High School	\$ 600.00	\$ 600.00



## El Camino Real HS AP VENDOR MONTH/ YTD

Vendor	Feb-22	YTD Total
Rent-It	\$ 1,133.47	\$ 1,133.47
Richard Gibbs	\$ 78.00	\$ 156.00
Robert Hacker	\$ 85.00	\$ 85.00
Robert Pompa	\$ 81.00	\$ 81.00
Robert Potter	\$ 89.00	\$ 89.00
Roberto Candelario	\$ 83.00	\$ 83.00
Rogelio Navarro	\$ 650.00	\$ 650.00
Rogue Fitness	\$ 4,174.67	\$ 14,246.32
Camino Real Charter HS Charles Schwab & Co, Inc. 256	\$ 7,375.00	\$ 50,090.90
Sacramento County of Education	\$ 190.00	\$ 190.00
Samantha Villapando	\$ 129.00	\$ 129.00
Samuel Crutcher	\$ 134.00	\$ 134.00
San Diego Lions Welfare Foundation	\$ 600.00	\$ 600.00
Savage, Adam	\$ 153.00	\$ 153.00
Scantron Corporation	\$ 1,944.19	\$ 2,541.19
School Gate Guardian	\$ 1,009.49	\$ 1,484.49
Scout Education Inc	\$ 16,905.00	\$ 30,843.00
Scott Blietz	\$ 141.00	\$ 141.00
Sean Boldt	\$ 1,445.00	\$ 3,980.00
Self Insured Schools of California	\$ 4,709.80	\$ 45,505.36
SJM Industrial Radio	\$ 290.00	\$ 8,385.84
Smart & Final	\$ 1,124.53	\$ 9,057.95
Smart Choice Investments (Teodora Healthcare)	\$ 9,250.00	\$ 20,685.00
SoCalGas	\$ 22.69	\$ 197.03
Solano County Office Of Education	\$ 625.00	\$ 625.00
Southern California Journalism Education Association	\$ 2,380.00	\$ 2,380.00
Southern California News Group	\$ 334.39	\$ 3,829.39
Southern California Vocal Association	\$ 1,250.00	\$ 1,250.00
Spectrum Enterprise 4201	\$ 899.00	\$ 8,091.00
Staples Business Advantage	\$ 70.57	\$ 6,575.05
Stats Medic LLC	\$ 2,233.00	\$ 2,233.00
Steve D'Ambrosio	\$ 78.00	\$ 78.00
Steven Montalvo	\$ 86.00	\$ 86.00
Tanya A Suzuki	\$ 1,250.00	\$ 1,250.00
Terndrup, John	\$ 1,476.20	\$ 1,476.20
The Cruz Center	\$ 375.00	\$ 3,625.00
The Home Depot	\$ 961.39	\$ 3,603.31
The Print Spot	\$ 4,752.14	\$ 22,122.15
The Shredders	\$ 288.00	\$ 952.00
The Trophy Shoppe	\$ 48.00	\$ 48.00
The University Corporation	\$ 958.62	\$ 958.62
The Webstaurant Store, Inc.	\$ 15,768.58	\$ 15,768.58
Thousand Oaks High School	\$ 875.00	\$ 1,695.00
Thurow, Kevin	\$ 1,045.20	\$ 1,845.20
TPRS Publishing, Inc. dba Fluency Matters	\$ 2,634.00	\$ 4,146.00
Trees 'N Things	\$ 16,400.00	\$ 16,400.00
Tri-County Forensic League	\$ 15.00	\$ 210.00
U.S Bank PARS Account #6746022400	\$ 1,178.42	\$ 8,187.40
UTLA	\$ 14,236.62	\$ 112,160.51
Verizon Wireless	\$ 468.74	\$ 4,688.24
Vernier Software & Technology LLC	\$ 406.80	\$ 406.80
Vista Paint Corporation	\$ 374.71	\$ 2,402.72
Wespac Plan Services, LLC	\$ 250.00	\$ 750.00
West Hills Communication Corp	\$ 75,097.53	\$ 75,097.53
WGY Solutions LLC	\$ 2,400.00	\$ 21,600.00
White's Studios, Inc.	\$ 637.99	\$ 2,666.48
WM Corporate services, INC	\$ 399.78	\$ 4,637.24
Yi, Richard	\$ 195.36	\$ 531.78
Zahur, Ziat	\$ 7.98	\$ 128.12

**Check Register**  
**Account: 1761 General**

**El Camino Real HS**  
**MARCH 2022**

Grand Total: #####

Name	Check Number	Date	Memo	Amount	Period
PenServ Plan Services	ACH220303-01	3/3/2022	403(B) Funding 02/16-02/28/22	\$ 36,050.00	Mar 2022
CharterSafe	ACH220307-01	3/7/2022	INV#37774 March Workers Comp & Insurance	\$ 56,363.00	Mar 2022
U.S. Bank National Association	ACH220309-01	3/9/2022	22-February 6539 Credit Card Charges	\$ 26,582.45	Mar 2022
Texas Life Insurance Company	ACH220314-01	#####	SM0F6Z20220213001 Supplemental Life Insurance 3/14/2022	\$ 257.75	Mar 2022
Self Insured Schools of California	ACH220315-01	#####	21-02 Employee Benefits INV# 99118	\$ 336,387.17	Mar 2022 (1)
PenServ Plan Services	ACH220317-01	#####	403(B) Funding 03/01-03/15/2022	\$ 780.00	Mar 2022
U.S. Bank National Association (OPEB)	ACH220318-1	#####	02/22 OPEB Funding	\$ 220,000.00	Mar 2022
Self Insured Schools of California	ACH220321-01	#####	21 - March Employee Benefits INV# 99118	\$ 352,419.12	Mar 2022 (2)
California Department of Tax & Fee Administration	ACH220324-01	#####	0-024-989-773 Prepayment 2 1st Quarter	\$ 368.25	Mar 2022
Solupay Merchant		3/3/2022	xx1886 Merchant Processing Fees	\$ 73.87	Mar 2022
Solupay Merchant		3/3/2022	xx0888 Merchant Processing Fees	\$ 157.80	Mar 2022
Solupay Merchant		3/3/2022	xx1886 PCI compliance fees	\$ 2.95	Mar 2022
Solupay Merchant		3/3/2022	xx0888 PCI Compliance fees	\$ 2.95	Mar 2022
City National Bank		#####	ACCT ANALYSIS CHG ANALYSIS ACTIVITY FOR 02/22	\$ 391.84	Mar 2022

(1) Retiree Benefit Amt: \$ 30,699.00  
(2) Retiree Benefit Amt: \$ 34,465.00

**Check Register**  
**Account: 1826 ASB**

El Camino Real HS

Mar 2022

Grand Total: **\$ 39,966.58**

Stay Other LLC	1816		3/2/2022	PO6450 INV 2021145 Uniform Rentals	\$	1,945.80	Mar 2022
Genesis Deering Inc.	1817		3/2/2022	388B-A Football game merchandise	\$	5,683.00	Mar 2022
The University Corperation	1818		3/8/2022	2122049 Baseball Budget/Baseball Trust	\$	958.63	Mar 2022
Cimarron Sign Services, Inc.	1819		3/9/2022	INV 111356 Jersey Retirement Ceremony	\$	1,795.00	Mar 2022
Manhattan Stitching	1820		3/10/2022	87563 PowderPuff Jerseys 2022	\$	2,521.35	Mar 2022
Sheraton Mission Valley	1821	Voided	3/10/2022	B896855 Baseball Team Rooms	\$	-	Mar 2022
Sheraton Mission Valley	1822		3/10/2022	B896855 Baseball Team Rooms	\$	5,950.30	Mar 2022
Amazon	1823		3/11/2022	inv 1JTQ-PQD6-VXHY Rubber Bands (1 lb)	\$	19.66	Mar 2022
Deny Sportswear	1824		3/11/2022	INV 1498 Boys Lacrosse Senior Awards	\$	827.00	Mar 2022
Robot Mesh LLC	1825		3/14/2022	INV 1000045599 VEX Competition Material	\$	1,256.11	Mar 2022
BSN Sports LLC	1826		3/16/2022	INV 916031981 Boys Volleyball Warm-Up	\$	916.51	Mar 2022
George A Jackson III	1827		3/18/2022	02/22 Band Instruction	\$	700.00	Mar 2022
Michael Jeff	1828		3/18/2022	02/22 Instruction Band	\$	500.00	Mar 2022
Grant A. Horn	1829		3/18/2022	02/22 INV 1 Instruction Band	\$	800.00	Mar 2022
Eastbay Team Sales	1830		3/18/2022	INV 1534621 Football Spirit Pack	\$	2,288.33	Mar 2022
Choi, Eric	1831		3/21/2022	SoCal CIF Regional Game 3/1/2022	\$	262.25	Mar 2022
Terndrup, John	1832		3/22/2022	CIF State Wrestling	\$	1,358.31	Mar 2022
Ariana Soltanzadeh	1833		3/22/2022	2019-2020 Waterpolo Gear Refund	\$	133.00	Mar 2022
Nina Gallery Inc	1834		3/23/2022	Photo Booth for marching band banquet	\$	490.00	Mar 2022
Timothy C Jaffe	1835		3/23/2022	INV 11_18_21 DJ 3rd Degree for marching band banquet	\$	325.00	Mar 2022
Henry Schein	1836		3/23/2022	16556585 Girls Soccer Supplies - Trust	\$	330.00	Mar 2022
Love to Snack, LLC	1837		3/24/2022	inv 31279 Dippin Dots Reorder (ASB Check)	\$	540.00	Mar 2022
Cimarron Sign Services, Inc.	1838		3/25/2022	inv 112027 Wall Sign - Baseball Trust	\$	195.00	Mar 2022
Ryan Detlefsen	1839		3/25/2022	INV 03092022 Guitar Rehearsal	\$	680.00	Mar 2022
Snap! Mobile, Inc	1840		3/25/2022	INV 37282 Backpacks for Student Athletes	\$	800.00	Mar 2022
Hyperthreads Inc	1841		3/25/2022	INV 136986 Custom Knit Socks	\$	555.00	Mar 2022
Hot Dogger Tours, Inc. (Gold Coast Tours)	1842		3/28/2022	13 Varsity Baseball Transportation - San Diego Lions Tournament 4/10/2022 to 4/14	\$	5,450.00	Mar 2022
Love to Snack, LLC	1843		3/30/2022	INV 31623 Dippin Dots Reorder for ASB sales [ASB Check]	\$	540.00	Mar 2022
Hernandez, Daniela	1844		3/31/2022	PIPIL INC CHIRLA Shirts	\$	190.00	Mar 2022
Hernandez, Daniela	1845		3/31/2022	The American Association of Teachers of Spanish and Portuguese	\$	382.00	Mar 2022
HD Print Design	1846		3/31/2022	INV 14884 Girls Backpacks Print	\$	263.35	Mar 2022
Brooks Transportation Inc.	1847		3/31/2022	INV 16907 ROTC field trip to Santa Ana HS on 2/5/22	\$	800.00	Mar 2022
Brooks Transportation Inc.	1848		3/31/2022	INV 16876 ROTC field trip on 1/29/22 at Murrieta Mesa HS	\$	400.00	Mar 2022
Solupay Merchant			3/7/2022	xx4194 merchant card processing	\$	54.99	Mar 2022
Solupay Merchant			3/7/2022	xx4210 merchant card processing	\$	54.99	Mar 2022
City National Bank			3/22/2022	Dep Adj \$5 or Less	\$	1.00	Mar 2022



# Coversheet

## Review of March 2022 Credit Card Charges

**Section:** IV. Finance  
**Item:** C. Review of March 2022 Credit Card Charges  
**Purpose:** Vote  
**Submitted by:**  
**Related Material:** April 21 '22 March' 22 Credit Card Statement.pdf  
April 21 '22 March' 22 Credit Card Recap.pdf



P.O. BOX 6343  
FARGO ND 58125-6343



**ACCOUNT NUMBER** 4866 9145 5552 6539  
**STATEMENT DATE** 03-25-2022  
**AMOUNT DUE** \$34,848.25  
**NEW BALANCE** \$34,848.25  
PAYMENT DUE ON RECEIPT

000001478 01 SP 106481479640210 S  
EL CAMINO REAL CHS  
ATTN DAVID HUSSEY  
5440 VALLEY CIRCLE BLVD  
WOODLAND HILLS CA 91367-5949

**AMOUNT ENCLOSED**  
\$

Please make check payable to "U.S. Bank"

U.S. BANK CORPORATE PAYMENT SYSTEMS  
P.O. BOX 790428  
ST. LOUIS, MO 63179-0428

4866914555526539 003484825 003484825

Please tear payment coupon at perforation.

**CORPORATE ACCOUNT SUMMARY**

EL CAMINO REAL CHS 4866 9145 5552 6539	Previous Balance	Purchases And Other + Charges	Cash Advances +	Cash Advance Fees +	Late Payment Charges +	- Credits	- Payments	New = Balance
Company Total	\$26,582.45	\$35,833.74	\$0.00	\$0.00	\$0.00	\$985.49	\$26,582.45	\$34,848.25

**CORPORATE ACCOUNT ACTIVITY**

EL CAMINO REAL CHS  
4866-9145-5552-6539

**TOTAL CORPORATE ACTIVITY**  
\$26,582.45CR

Post Date	Tran Date	Reference Number	Transaction Description	Amount
03-08	03-08	74798262067206700006463	PAYMENT-THANK YOU Q	26,582.45 PY

**NEW ACTIVITY**

GREGORY WOOD  
4866-9133-3444-7280

**CREDITS**  
\$0.00

**PURCHASES**  
\$10,201.71

**CASH ADV**  
\$0.00

**TOTAL ACTIVITY**  
\$10,201.71

Post Date	Tran Date	Reference Number	Transaction Description	Amount
03-02	03-01	24493982061286871201467	ARIN 703-227-9853 VA	50.00
03-09	03-08	24692162067100261253461	WWW COSTCO COM 800-955-2292 WA	2,846.78
03-10	03-08	24164072068105001147468	STAPLES 00119669 WOODLAND HILL CA	201.46
03-18	03-17	24492152076743280521160	CUSTOMINK LLC 800-293-4232 VA	1,436.75

**CUSTOMER SERVICE CALL**

800-344-5696

**ACCOUNT NUMBER**

4866-9145-5552-6539

**ACCOUNT SUMMARY**

PREVIOUS BALANCE 26,582.45  
PURCHASES &  
OTHER CHARGES 35,833.74

STATEMENT DATE 03/25/22  
DISPUTED AMOUNT .00

CASH ADVANCES .00  
CASH ADVANCE FEES .00  
LATE PAYMENT  
CHARGES .00

**SEND BILLING INQUIRIES TO:**

U.S. Bank National Association  
C/O U.S. Bancorp Purchasing Card Program  
P.O. Box 6335  
Fargo, ND 58125-6335

**AMOUNT DUE**

**34,848.25**

CREDITS 985.49  
PAYMENTS 26,582.45  
**ACCOUNT BALANCE 34,848.25**



Company Name: EL CAMINO REAL CHS
Corporate Account Number: 4866 9145 5552 6539
Statement Date: 03-25-2022

**NEW ACTIVITY**

Post Date	Tran Date	Reference Number	Transaction Description	Amount
03-18	03-14	24692162076100711848208	RENAISSANCE LONG BEACH LONG BEACH CA M07734 ARRIVAL: 03-14-22	508.48
03-18	03-14	24692162076100711848380	RENAISSANCE LONG BEACH LONG BEACH CA M07767 ARRIVAL: 03-14-22	508.48
03-18	03-15	24692162076100711848539	RENAISSANCE LONG BEACH LONG BEACH CA M07786 ARRIVAL: 03-15-22	254.24
03-21	03-17	24137462077500950910831	UK DEBATE LEXINGTON KY	275.00
03-21	03-18	24431062077700427982956	SIX FLAGS MAGIC MOUNTAIN 661-255-4100 CA	2,632.54
03-23	03-22	24239002081900017100027	ALL VALLEY PARTY RENTALS 818-8915117 CA	567.00
03-23	03-22	24492162081000032132321	CLICKTEAM.COM WWW.CLICKTEAM OR	99.99
03-23	03-22	24492162081000032259694	CLICKTEAM.COM WWW.CLICKTEAM OR	24.99
03-24	03-24	24692162083100693985052	CALIFORNIA CONSORTIUM 916-521-1136 CA	398.00
03-24	03-24	24692162083100693985060	CALIFORNIA CONSORTIUM 916-521-1136 CA	398.00

<b>DAVID HUSSEY</b> 4866-9137-0062-2540	<b>CREDITS</b> \$985.49	<b>PURCHASES</b> \$25,632.03	<b>CASH ADV</b> \$0.00	<b>TOTAL ACTIVITY</b> \$24,646.54
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Post Date	Tran Date	Reference Number	Transaction Description	Amount
02-28	02-26	24692162057100757658407	AMZN MKTP US*1I7UL7H20 AMZN.COM/BILL WA	1,222.92
02-28	02-25	74208472056000018208974	YOUCANBOOK.ME BEDFORD	0.93
03-01	02-28	24692162059100718944357	AMZN MKTP US*1W2UA5321 AMZN.COM/BILL WA	27.36
03-01	02-28	74208472059000017344785	YOUCANBOOK.ME BEDFORD	28.00
03-07	03-04	24692162063100403267340	AMZN MKTP US*1I6K63RC2 AMZN.COM/BILL WA	606.72
03-07	03-05	24943002064083328069617	CORNER BAKERY 0128 972-619-4150 CA	1,500.00
03-07	03-04	74481322064000000032684	SNAPMAKER KOWLOON	2,565.39
03-08	03-07	24692162066100479232803	AMZN MKTP US*1W47S8JS2 AMZN.COM/BILL WA	953.70
03-09	03-08	24692162067100533810544	SQ *ARRAY EPROMO GOSQ.COM CA	4,523.50
03-09	03-09	24692162068100031272345	AMAZON.COM*1Z6EZ3E71 AMZN.COM/BILL WA	3,977.27
03-10	03-09	24492152069852265521407	PAYPAL *ROBOSOURCE 402-935-7733 MA	188.67
03-10	03-10	24692162069100606539259	AGUAVIDA PREMIUM WATER 747-444-9637 CA	189.85
03-11	03-11	246921620701005966410286	AMAZON.COM*1W0X782B2 AMZN.COM/BILL WA	312.22
03-11	03-10	24943002069083329561526	CORNER BAKERY 0128 972-619-4150 CA	90.00
03-14	03-12	24204292071000199477226	MAILCHIMP 000-0000000 GA	205.00
03-14	03-11	24492152070852357492191	ENGINEER SUPPLY LLC 800-591-8907 TX	461.94
03-14	03-11	24692162070100159511207	AMZN MKTP US*1Z3641QL1 AMZN.COM/BILL WA	59.74
03-14	03-13	24692162072100982216550	AMZN MKTP US*1W31C5YD2 AMZN.COM/BILL WA	14.55
03-14	03-12	24943002071083720099080	CORNER BAKERY 0128 972-619-4150 CA	90.00
03-15	03-14	24692162073100039600854	AMZN MKTP US*1Z16A38L0 AMZN.COM/BILL WA	771.12
03-15	03-14	24692162073100471489402	AMZN MKTP US*1Z4FE9TX2 AMZN.COM/BILL WA	959.56
03-16	03-15	74692162074100761808331	AMZN MKTP US AMZN.COM/BILL WA	985.49
03-16	03-15	24692162074100273731893	WWW COSTCO COM 800-955-2292 WA	437.98
03-16	03-15	24692162074100273773960	WWW COSTCO COM 800-955-2292 WA	437.98
03-16	03-15	24692162074100273825596	WWW COSTCO COM 800-955-2292 WA	437.98
03-16	03-15	24692162074100273827147	WWW COSTCO COM 800-955-2292 WA	437.98
03-16	03-15	24692162074100273880070	WWW COSTCO COM 800-955-2292 WA	437.98
03-17	03-16	24692162075100965266462	WWW COSTCO COM 800-955-2292 WA	437.98
03-21	03-20	24492162080000003588601	ELECTIONRUNNER.COM HTTPSELECTION TX	398.00
03-21	03-18	24607942077083729541270	UNITED STATES ACADEMIC D 712-366-3700 MN	250.00
03-21	03-18	24755422078640784927637	LACCD LA PIERCE COLLEGE 818-7196425 CA	1,575.00
03-21	03-20	24943002079083709742405	CORNER BAKERY 0128 972-619-4150 CA	169.85
03-21	03-20	24943002079083731816045	CORNER BAKERY 0128 972-619-4150 CA	155.00
03-22	03-21	24055222081083225306176	IMPREMEDIA 213-896-2126 CA	975.00
03-22	03-21	74208472081000001232386	YOUCANBOOK.ME BEDFORD	7.02
03-24	03-23	24692162082100177415841	WWW COSTCO COM 800-955-2292 WA	535.99
03-24	03-24	24692162083100704575660	AGUAVIDA PREMIUM WATER 747-444-9637 CA	189.85

CR



Company Name: EL CAMINO REAL CHS
Corporate Account Number: 4866 9145 5552 6539
Statement Date: 03-25-2022

Department: 00000 Total:	\$34,848.25
Division: 00000 Total:	\$34,848.25

**ECRCHS  
CREDIT CARD RECONCILIATION FORM  
FOR THE PERIOD OF: 02/26/2022-03/25/2022 - CAL Card xx6538**

DATE	VENDOR	CARDHOLDER	REQUESTED BY	AMOUNT	RESOURCE	DESCRIPTION
3/2/2022	ARIN	WOOD	F.DELGADO	\$ 50.00	GENERAL TECHNOLOGY	SUBSCRIPTION TOOL SFTWR
3/9/2022	COSTCO	WOOD	U.DUARTE	\$ 2,846.78	GENERAL OPERATIONS	REPLACEMENT TABLES REPAIR SUPPLIES
3/10/2022	STAPLES	WOOD	G.WOOD	\$ 201.46	GENERAL OPERATIONS	PRINTER SUPPLIES
3/18/2022	CUSTOM INK	WOOD	S.WEBSTER	\$ 1,436.75	ASB	TRUST CLUB TSHIRTS
3/18/2022	RENAISSANCE LONG BEACH	WOOD	D.HUSSEY	\$ 508.48	GENERAL OPERATIONS	CCSA CONFERENCE LODGING
3/18/2022	RENAISSANCE LONG BEACH	WOOD	G.WOOD	\$ 508.48	GENERAL OPERATIONS	CCSA CONFERENCE LODGING
3/18/2022	RENAISSANCE LONG BEACH	WOOD	Z.ENDRES	\$ 254.24	GENERAL OPERATIONS	CCSA CONFERENCE LODGING
3/21/2022	UK DEBATE LEXINGTON	WOOD	V.ROTH	\$ 275.00	GENERAL SCHOLASTICS	SPEECH AND DEBATE STUDENT TOURNAMENT ENTRY FEES
3/21/2022	SIX FLAGS	WOOD	H.MURRAY	\$ 2,632.54	ASB	AVID STUDENT TRIP
3/23/2022	ALL VALLEY PARTY	WOOD	S.YI	\$ 567.00	ASB	SENIOR AWARDS SUPPLIES
3/23/2022	CLICK TEAM	WOOD	A.GRUEN	\$ 99.99	GENERAL ACADEMIC	REFERENCE BOOKS
3/23/2022	CLICK TEAM	WOOD	A.GRUEN	\$ 24.99	GENERAL ACADEMIC	REFERENCE BOOKS
3/24/2022	CALIFORNIA CONSORTIUM	WOOD	J.CAMP	\$ 398.00	GENERAL OPERATIONS	INDEPENDENT STUDY ADMINISTRATIVE CONFERENCE
3/24/2022	CALIFORNIA CONSORTIUM	WOOD	L.RING	\$ 398.00	GENERAL OPERATIONS	INDEPENDENT STUDY ADMINISTRATIVE CONFERENCE
			<b>SUB-TOTAL</b>	<b>\$ 10,201.71</b>		
2/28/2022	AMAZON	HUSSEY	R.MONTAGUE	\$ 1,222.92	GENERAL ACADEMICS	CLASSROOM SUPPLIES
2/28/2022	YOUCANBOOK ME	HUSSEY	S.JAQUEZ	\$ 0.93	LCAP	SUBSCRIPTION TOOL SFTWR
3/1/2022	AMAZON	HUSSEY	S.SCHUSTER	\$ 27.36	GENERAL ACADEMICS	STEAM INSTRUCTIONAL SUPPLIES
3/1/2022	YOUCANBOOK ME	HUSSEY	S.JAQUEZ	\$ 28.00	LCAP	SUBSCRIPTION TOOL SFTWR
3/7/2022	AMAZON	HUSSEY	G.PAEZ	\$ 606.72	LEARNING LOSS	COVID SUPPLIES
3/7/2022	CORNER BAKERY	HUSSEY	M.CLARK	\$ 1,500.00	GENERAL OPERATIONS	PD MEALS
3/7/2022	SNAPMAKER	HUSSEY	Z.ZAHUR	\$ 2,565.39	GENERAL ACADEMICS	STEAM STUDENT SUPPLIES
3/8/2022	AMAZON	HUSSEY	G.PAEZ	\$ 953.70	LEARNING LOSS	COVID SUPPLIES
3/9/2022	ARRAY	HUSSEY	M.CLARK	\$ 4,523.50	GENERAL ACADEMIC	NOVELS FOR STUDENTS
3/9/2022	AMAZON	HUSSEY	D.BENNETT	\$ 3,977.27	GENERAL OPERATIONS	FOLDING CHAIRS
3/10/2022	ROBO SOURCE PAYPAL	HUSSEY	S.WEBSTER	\$ 188.67	GENERAL ACADEMICS	ROBOTICS SUPPLIES
3/10/2022	AGUAVIDA	HUSSEY	A.DELOSSANTOS	\$ 189.85	GENERAL OPERATIONS	OFFICE WATER SUPPLY
3/11/2022	AMAZON	HUSSEY	J.LIN	\$ 312.22	GENERAL ACADEMIC	CLASSROOM SUPPLIES
3/11/2022	CORNER BAKERY	HUSSEY	M.CLARK	\$ 90.00	GENERAL OPERATIONS	PD MEALS
3/14/2022	MAILCHIMP	HUSSEY	R.GUINTO	\$ 205.00	GENERAL TECHNOLOGY	SUBSCRIPTION TOOL SFTWR
3/14/2022	ENGINEER SUPPLY	HUSSEY	S.DHILLON	\$ 461.94	GENERAL OPERATION	SECURITY CART
3/14/2022	AMAZON	HUSSEY	N.GAMEZ	\$ 59.74	GENERAL ACADEMIC	CLASSROOM SUPPLIES
3/14/2022	AMAZON	HUSSEY	J.ADAMS	\$ 14.55	GENERAL TECHNOLOGY	COMPUTER REPAIR SUPPLIES
3/14/2022	CORNER BAKERY	HUSSEY	M.CLARK	\$ 90.00	GENERAL OPERATIONS	PD MEALS
3/15/2022	AMAZON	HUSSEY	J.ADAMS	\$ 771.12	GENERAL TECHNOLOGY	COMPUTER REPAIR SUPPLIES
3/15/2022	AMAZON	HUSSEY	N.GAMEZ	\$ 959.56	GENERAL ACADEMIC	CLASSROOM SUPPLIES
3/16/2022	AMAZON	HUSSEY	K.NICHOLSON	\$ (985.49)	ASB	GRAPHIC DESIGN STUDENT SUPPLIES
3/16/2022	COSTCO	HUSSEY	N.GAMEZ	\$ 437.98	GENERAL ACADEMICS	CLASSROOM SUPPLIES
3/16/2022	COSTCO	HUSSEY	N.GAMEZ	\$ 437.98	GENERAL ACADEMICS	CLASSROOM SUPPLIES
3/16/2022	COSTCO	HUSSEY	N.GAMEZ	\$ 437.98	GENERAL ACADEMICS	CLASSROOM SUPPLIES
3/16/2022	COSTCO	HUSSEY	N.GAMEZ	\$ 437.98	GENERAL ACADEMICS	CLASSROOM SUPPLIES

**ECRCHS  
CREDIT CARD RECONCILIATION FORM  
FOR THE PERIOD OF: 02/26/2022-03/25/2022 - CAL Card xx6538**

DATE	VENDOR	CARDHOLDER	REQUESTED BY	AMOUNT	RESOURCE	DESCRIPTION
3/16/2022	COSTCO	HUSSEY	N.GAMEZ	\$ 437.98	GENERAL ACADEMICS	CLASSROOM SUPPLIES
3/17/2022	COSTCO	HUSSEY	N.GAMEZ	\$ 437.98	GENERAL ACADEMICS	CLASSROOM SUPPLIES
3/21/2022	ELECTIONRUNNER	HUSSEY	F.DELGADO	\$ 398.00	GENERAL TECHNOLOGY	SUBSCRIPTION TOOL SFTWR
3/21/2022	UNITED STATES ACADEMIC	HUSSEY	S.FRANKLIN	\$ 250.00	GENERAL SCHOLASTIC	ACADECA COMPETITION ENTRY FEES
3/21/2022	LACCD PIERCE COLLEGE	HUSSEY	Z.ENDRES	\$ 1,575.00	GENERAL OPERATION	PD EXCEL COURSE CLERICAL STAFF
3/21/2022	CORNER BAKERY	HUSSEY	M.CLARK	\$ 169.85	GENERAL OPERATION	PD MEALS
3/21/2022	CORNER BAKERY	HUSSEY	M.CLARK	\$ 155.00	GENERAL OPERATION	PD MEALS
3/22/2022	IMPREMEDIA	HUSSEY	Z.ENDRES	\$ 975.00	MARKETING	NEWSPAPER MARKETING
3/22/2022	YOU CAN BOOK ME	HUSSEY	S.JAQUEZ	\$ 7.02	LCAP	SUBSCRIPTION TOOL SFTWR
3/24/2022	COSTCO	HUSSEY	K.LEE	\$ 535.99	ASB	STUDENT FUNDRAISING WATER
3/24/2022	AGUAVIDA	HUSSEY	A.DELOSSANTOS	\$ 189.85	GENERAL OPERATIONS	OFFICE WATER SUPPLY
			<b>SUB-TOTAL</b>	<u>\$ 24,646.54</u>		
			<b>Total Statement</b>	<b>\$ 34,848.25</b>		

# Coversheet

## CARES Budgets Discussion

**Section:** IV. Finance  
**Item:** D. CARES Budgets Discussion  
**Purpose:** Discuss  
**Submitted by:**  
**Related Material:** April 21 '22 CARES Funding YTD March 2022 (2).pdf

**ECRCHS  
CARES FUNDING BY RESOURCE  
TO MARCH 31, 2022**

Spending Deadline:		2	2	DONE	DONE	3	4	1	1				
		09/30/22	09/30/22	09/30/2023	12/31/21 *	06/30/21	09/30/2023	6/30/2024	6/30/2024	8/31/2022	8/31/2022	Sub-Total	6/30/2020
County Code	Local Educational Agency Name	Allocation by Fund ESSER Fund Res. Code 3210	Allocation by Fund GEER Fund Res. Code 3215	Allocation by Fund GEER II Fund Res. Code 3217	Allocation by Fund CR Fund Res. Code 3220	Allocation by Fund LLM GF Prop 98 Res. Code 7420	ESSER II (CARES 2021) Funding-Res code 3212/3216	ESSER III- Expanded Learning Grant v.05.24.21 Res 3213/3214	ESSER III-State Reserve Emergency Needs 3218/3219	Estimated IPI Allocation per EC 43521(c)(1) SACS Resource Code 7422 v 03.22	Estimated Total ELO Allocation Res. 7425/26		SB 117 Res. Code 7388
19	El Camino Real Charter High	\$ 308,063	\$ 151,344	\$ 81,180	\$ 1,375,560	\$ 294,448	\$ 1,573,577	\$ 2,741,606	\$ 628,060	\$ 921,676	\$ 2,399,718	\$ 10,475,232	\$ 58,692
	Spent	\$ (308,063)	\$ (94,281)	\$ -	\$ (1,375,560)	\$ (294,448)	\$ (148,480)	TBD	TBD	\$ (921,676)			\$ (58,692)
	Balance at 03/31/2022	\$ -	\$ 57,063	\$ 81,180	\$ -	\$ -	\$ 1,425,097			\$ -			\$ -



# Coversheet

## Discussion and Vote on Buy Out of Leased Student Laptops

**Section:** V. School Business  
**Item:** A. Discussion and Vote on Buy Out of Leased Student Laptops  
**Purpose:** Vote  
**Submitted by:**  
**Related Material:** Executive Recommendation Lease Buyout Student Devices (2).pdf  
Lease Buyout Projections.xlsx  
Bank\_Financial\_wire\_instructions[1].pdf  
El\_Camino\_407050\_buyout[1].pdf  
El\_Camino\_407050A\_buyout[2].pdf  
El\_Camino\_407062\_buyout[1].pdf  
El\_Camino\_407075\_buyout[1].pdf

## EL CAMINO REAL ALLIANCE

### EXECUTIVE DIRECTOR RECOMMENDATION

**BOARD MEETING DATE:** April 28, 2022

**AGENDA ITEM:**

Discuss and vote to buy out the leased student laptops.

**BRIEF SUMMARY OF THE ISSUE:**

The technology and business departments have worked closely with Teqlease (our leasing partner) to obtain a competitive lease buyout quote with favorable terms, while assuring a cost-effective proposal. The FMV (fair market value) was negotiated to \$48 for all outstanding leased devices. Pre-negotiated FMV for the 2019-20 and 2020-21 were \$129 and \$112 respectively. This proposal also includes savings of \$4,902.21 on interest expense.

Based on our cost analysis, projections of our remaining lease payments, and factoring the audit cost (charges derived from lease returns averaging \$50,000 per/yr), ECRCHS will save approximately \$58,663.40 if early buyout is exercised. The funding source will **not** encumber the general fund budget as ECRCHS will be using categorical funding. (e.g. ESSER, CARES, etc. to cover the amount)

This will also allow ECRCHS to offer a student “buy-back” option. Which will allow students to purchase their devices for a marginal cost.

**PERSONNEL INVOLVED:**

David Hussey/Gregory Wood/Fernando Delgado/Ryan Guinto

**FISCAL IMPLICATIONS (IF ANY):**

Lease Buyout Option

Description	Cost	Device Count
	Lease paid (FMV payout open)	
Lease Cost 22'		1,162
Lease Cost 23'	\$107,602.07	900
Lease Cost 24'	\$221,612.30	950
Device Cost \$48ea	\$144,576.00	
<b>Amount Due</b>	<b>\$473,790.37</b>	
<b>Total Savings</b>	<b>\$59,000*</b>	
*Savings based on projected device return cost using historical cost paid to lessor from prior year audit.		

**IMPACT ON SCHOOL MISSION, VISION OR GOALS (IF ANY):**

Sustaining the 21<sup>st</sup> Century Classroom Initiative that was initiated in 2018.

**OPTIONS OR SOLUTIONS:**

N/A.

**EXECUTIVE DIRECTOR’S RECOMMENDATION:**

Approve the buyout of remaining lease of student laptops

**PROPOSED MOTION:**

Motion to approve the lease buyout of student laptops.

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## Notice

The following file is attached to this PDF. You will need to open this packet in an application that supports attachments to pdf files, e.g. [Adobe Reader](#):

Lease Buyout Projections.xlsx



## BankFinancial Incoming Domestic Wiring Instructions

Bank name BankFinancial  
Address 15W060 N. Frontage Rd  
Burr Ridge, Il 60527

ABA (Routing Number) 271972899

Beneficiary Account Number 7080022805

Beneficiary Account Name/Title TEQlease, Inc  
23801 Calabasas Rd  
Ste 101  
Calabasas, CA 91302

Originator-to-Beneficiary  
Information (optional)

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23801 Calabasas Road, Suite 101  
 Calabasas, CA 91302  
 Phone: 844/222-1006  
 Fax: 818/222-1516

# Invoice

Date	Invoice No.
March 25, 2022	407050-BO0322

Bill To
<b>Accounts Payable</b> <b>El Camino Real Alliance</b> <b>5440 Valley Circle Boulevard</b> <b>Woodland Hills, CA 91367</b>

Billing Period
Lease buyout

Page 1

<b>Lease Number: 407050</b>	Description: Chromebooks	
	Location: El Camino Real Alliance	
	5440 Valley Circle Boulevard	
	Woodland Hills, CA 91367	
Payment Due	Upon receipt	
	1,026 units @ \$48.00 per unit	\$49,248.00
	Tax Due 9.5%	<u>4,678.56</u>
	<b>Total</b>	<b>\$53,926.56</b>
<b>Invoice Total</b>		<b>\$53,926.56</b>

**PLEASE REMIT TO:**

**TEQlease, Inc.**  
**23801 Calabasas Road, Suite 101**  
**Calabasas, CA 91302**



23801 Calabasas Road, Suite 101  
 Calabasas, CA 91302  
 Phone: 844/222-1006  
 Fax: 818/222-1516

# Invoice

Date	Invoice No.
March 25, 2022	407050A-BO0322

Bill To
<b>Accounts Payable</b> <b>El Camino Real Alliance</b> <b>5440 Valley Circle Boulevard</b> <b>Woodland Hills, CA 91367</b>

Billing Period
Lease buyout

Page 1

<b>Lease Number: 407050A</b>	Description: Chromebooks	
	Location: El Camino Real Alliance	
	5440 Valley Circle Boulevard	
	Woodland Hills, CA 91367	
Payment Due	Upon receipt	
	136 units @ \$48.00 per unit	\$6,528.00
	Tax Due 9.5%	<u>620.16</u>
	Total	<b>\$7,148.16</b>
<b>Invoice Total</b>		<b>\$7,148.16</b>

**PLEASE REMIT TO:**

**TEQlease, Inc.**  
**23801 Calabasas Road, Suite 101**  
**Calabasas, CA 91302**





23801 Calabasas Road, Suite 101  
 Calabasas, CA 91302  
 Phone: 844/222-1006  
 Fax: 818/222-1516

# Invoice

Date	Invoice No.
March 25, 2022	407062-BO0322

Bill To
<b>Accounts Payable</b> <b>El Camino Real Alliance</b> <b>5440 Valley Circle Boulevard</b> <b>Woodland Hills, CA 91367</b>

Billing Period
Lease buyout

Page 1

<b>Lease Number: 407062</b>	Description: Chromebooks	
	Location: El Camino Real Alliance	
	5440 Valley Circle Boulevard	
	Woodland Hills, CA 91367	
Payment Due	Upon receipt	
	Annual Payment #4 Sch 407-062	\$108,481.32
	900 units @ \$48	<u>\$43,200.00</u>
	Subtotal	\$151,681.32
	Tax Due 9.5%	<u>14,409.73</u>
	Total	\$166,091.05
<b>Invoice Total</b>		<b>\$166,091.05</b>

**PLEASE REMIT TO:**

**TEQlease, Inc.**  
**23801 Calabasas Road, Suite 101**  
**Calabasas, CA 91302**



23801 Calabasas Road, Suite 101  
 Calabasas, CA 91302  
 Phone: 844/222-1006  
 Fax: 818/222-1516

# Invoice

Date	Invoice No.
June 17, 2021	407075-BO0322

Bill To
<b>Accounts Payable</b> <b>El Camino Real Alliance</b> <b>5440 Valley Circle Boulevard</b> <b>Woodland Hills, CA 91367</b>

Billing Period
Lease buyout

Page 1

<b>Lease Number: 407075</b>	Description: Chromebooks	
	Location: El Camino Real Alliance	
	5440 Valley Circle Boulevard	
	Woodland Hills, CA 91367	
Payment Due	Upon receipt	
	Annual Payments #3 and 4 Sch 407-075	\$225,635.26
	950 units @ \$48	<u>\$45,600.00</u>
	Subtotal	\$271,235.26
	Tax Due 9.5%	<u>25,767.35</u>
	Total	\$297,002.61
<b>Invoice Total</b>		<b>\$297,002.61</b>

**PLEASE REMIT TO:**

**TEQlease, Inc.**  
**23801 Calabasas Road, Suite 101**  
**Calabasas, CA 91302**

# Coversheet

## Average Daily Attendance (ADA) Update

**Section:** V. School Business  
**Item:** B. Average Daily Attendance (ADA) Update  
**Purpose:** Discuss  
**Submitted by:**  
**Related Material:** April 21 '22 Agenda Item V.B. ADA Update.pdf

## ECRCHS ENROLLMENT and ADA for 2021-2022

<b>2021-2022</b>	
Instructional Days	20-21
2021-2022	

19	18	20	14	19	19	19	14
20	16	20	14	19	19	19	19
Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8

	<b>2021-22 Mo 8 YTD ADA</b>	<b>Prior Yr ADA</b>
Total	146	142
	476,629	449,771
ADA	3,264.58	3,167.40
BUDGET	3,427.60	
	(163.02)	ADA Below Current Budget
	\$ (1,727,989)	Potential ADA \$ Reduction

**Enrollment**  
Regular Cat 10  
15

Current Year	3,555	3,550	3,541	3,536	3,524	3,520	3,508	3,498
Prior Year	3,644	3,653	3,645	3,640	3,633	3,624	3,622	<del>3,622</del>
Budget	3,604	3,604	3,604	3,604	3,604	3,604	3,604	3,604

Current Year	66,038	54,196	65,986	45,851	60,804	60,474	61,869	61,411
Independent Study	1,598	1,725	2,386	1,832	2,336	2,644	2,910	105.69
Prior Year	66,717	64,689	57,132	47,156	63,645	63,645	62,329	<del>3,167.40</del>
ADA (per month)	3,301.90	3,387.25	3,299.30	3,275.07	3,200.21	3,182.84	3,256.26	3,232.16
ADA %	92.9%	95.4%	93.2%	92.6%	90.8%	90.4%	92.8%	92.4%
Budget-2021-2022	3,427.60	3,427.60	3,427.60	3,427.60	3,427.60	3,427.60	3,427.60	3,427.60
ADA % (vs.20/21)	96.4%	96.7%	97.1%	96.1%	96.2%	97.0%	97.0%	96.6%

105.69	Ind. Study ADA
3,167.40	
YTD ADA %	92.4%
	96.6%

By Grade Level	9th	838	838	834	835	835	837	837	830
2021-2022	10th	886	882	874	870	879	875	874	875
	11th	923	916	919	919	907	907	903	901
	12th	908	914	914	912	905	904	896	892
Enrollment		3,555	3,550	3,541	3,536	3,526	3,523	3,510	3,498

By Grade Level	9th	910	916	913	913	919	918	918	NA
2020-2021	10th	941	942	941	941	938	936	934	NA
	11th	909	910	904	904	909	907	905	NA
	12th	884	885	883	882	867	863	865	NA
Enrollment		3,644	3,653	3,641	3,640	3,633	3,624	3,622	

Enrollment Loss	9th	-72	-78	-79	-78	-84	-81	-81	
	10th	-55	-60	-67	-71	-59	-61	-60	
	11th	14	6	15	15	-2	0	-2	
	12th	24	29	31	30	38	41	31	
		-89	-103	-100	-104	-107	-101	-112	

# Coversheet

## Discussion on 2020-2021 Tax Return (Form 990)

**Section:** V. School Business  
**Item:** C. Discussion on 2020-2021 Tax Return (Form 990)  
**Purpose:** Discuss  
**Submitted by:**  
**Related Material:** ECRA 2020-2021 Form 990- Draft.pdf

Form **8879-EO**

# IRS e-file Signature Authorization for an Exempt Organization

OMB No. 1545-0047

For calendar year 2020, or fiscal year beginning JUL 1, 2020, and ending JUN 30, 2021

# 2020

Department of the Treasury  
Internal Revenue Service

▶ **Do not send to the IRS. Keep for your records.**  
▶ **Go to [www.irs.gov/Form8879EO](http://www.irs.gov/Form8879EO) for the latest information.**

Name of exempt organization or person subject to tax

Taxpayer identification number

**EL CAMINO REAL ALLIANCE**

**27-485978**

Name and title of officer or person subject to tax

**GREGORY WOOD  
CHIEF BUSINESS OFFICER**

**Part I Type of Return and Return Information** (Whole Dollars Only)

Check the box for the return for which you are using this Form 8879-EO and enter the applicable amount, if any, from the return. If you check the box on line **1a, 2a, 3a, 4a, 5a, 6a, or 7a** below, and the amount on that line for the return being filed with this form was blank, then leave line **1b, 2b, 3b, 4b, 5b, 6b, or 7b**, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. **Do not** complete more than one line in Part I.

<b>1a Form 990</b> check here ▶ <input checked="" type="checkbox"/>	<b>b Total revenue</b> , if any (Form 990, Part VIII, column (A), line 12) .....	<b>1b</b> <u>53,776,806.</u>
<b>2a Form 990-EZ</b> check here ▶ <input type="checkbox"/>	<b>b Total revenue</b> , if any (Form 990-EZ, line 9) .....	<b>2b</b> _____
<b>3a Form 1120-POL</b> check here ▶ <input type="checkbox"/>	<b>b Total tax</b> (Form 1120-POL, line 22) .....	<b>3b</b> _____
<b>4a Form 990-PF</b> check here ▶ <input type="checkbox"/>	<b>b Tax based on investment income</b> (Form 990-PF, Part VI, line 5) .....	<b>4b</b> _____
<b>5a Form 8868</b> check here ▶ <input type="checkbox"/>	<b>b Balance due</b> (Form 8868, line 3c) .....	<b>5b</b> _____
<b>6a Form 990-T</b> check here ▶ <input type="checkbox"/>	<b>b Total tax</b> (Form 990-T, Part III, line 4) .....	<b>6b</b> _____
<b>7a Form 4720</b> check here ▶ <input type="checkbox"/>	<b>b Total tax</b> (Form 4720, Part III, line 1) .....	<b>7b</b> _____

**Part II Declaration and Signature Authorization of Officer or Person Subject to Tax**

Under penalties of perjury, I declare that  I am an officer of the above organization or  I am a person subject to tax with respect to (name of organization) \_\_\_\_\_, (EIN) \_\_\_\_\_ and that I have examined a copy of the 2020 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the electronic return and, if applicable, the consent to electronic funds withdrawal.

**PIN: check one box only**

I authorize **CHRISTY WHITE ASSOCIATES** to enter my PIN **35211**  
ERO firm name Enter five numbers, but do not enter all zeros

as my signature on the tax year 2020 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen.

As an officer or person subject to tax with respect to the organization, I will enter my PIN as my signature on the tax year 2020 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen.

Signature of officer or person subject to tax ▶ \_\_\_\_\_

Date ▶ \_\_\_\_\_

**Part III Certification and Authentication**

**ERO's EFIN/PIN.** Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN.

**30316735211**

Do not enter all zeros

I certify that the above numeric entry is my PIN, which is my signature on the 2020 electronically filed return indicated above. I confirm that I am submitting this return in accordance with the requirements of **Pub. 4163**, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns.

ERO's signature ▶ **CHRISTY WHITE**

Date ▶ \_\_\_\_\_

**ERO Must Retain This Form - See Instructions  
Do Not Submit This Form to the IRS Unless Requested To Do So**

LHA For Paperwork Reduction Act Notice, see instructions.

Form **8879-EO** (2020)

Form **8868**  
(Rev. January 2020)

# Application for Automatic Extension of Time To File an Exempt Organization Return

OMB No. 1545-0047

Department of the Treasury  
Internal Revenue Service

▶ **File a separate application for each return.**  
▶ **Go to [www.irs.gov/Form8868](http://www.irs.gov/Form8868) for the latest information.**

**Electronic filing (e-file).** You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit [www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits](http://www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits).

**Automatic 6-Month Extension of Time.** Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

<b>Type or print</b>	Name of exempt organization or other filer, see instructions. <b>EL CAMINO REAL ALLIANCE</b>	Taxpayer identification number (TIN) <b>27-4855978</b>
File by the due date for filing your return. See instructions.	Number, street, and room or suite no. If a P.O. box, see instructions. <b>5440 VALLEY CIRCLE BLVD</b>	
	City, town or post office, state, and ZIP code. For a foreign address, see instructions. <b>WOODLAND HILLS, CA 91367</b>	

Enter the Return Code for the return that this application is for (file a separate application for each return) 0 | 1

Application Is For	Return Code	Application Is For	Return Code
Form 990 or Form 990-EZ	01	Form 990-T (corporation)	07
Form 990-BL	02	Form 1041-A	08
Form 4720 (individual)	03	Form 4720 (other than individual)	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12

**DAVID HUSSEY, EXECUTIVE DIRECTOR**

- The books are in the care of ▶ **5440 VALLEY CIRCLE BLVD - WOODLAND HILLS, CA 91367**  
Telephone No. ▶ **(818) 595-7500** Fax No. ▶ \_\_\_\_\_
- If the organization does not have an office or place of business in the United States, check this box
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) \_\_\_\_\_. If this is for the whole group, check this box . If it is for part of the group, check this box  and attach a list with the names and TINs of all members the extension is for.

**1** I request an automatic 6-month extension of time until **MAY 16, 2022**, to file the exempt organization return for the organization named above. The extension is for the organization's return for:  
 ▶  calendar year \_\_\_\_\_ or  
 ▶  tax year beginning **JUL 1, 2020**, and ending **JUN 30, 2021**.

**2** If the tax year entered in line 1 is for less than 12 months, check reason:  Initial return  Final return  
 Change in accounting period

<b>3a</b> If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	<b>3a</b>	\$	0.
<b>b</b> If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.	<b>3b</b>	\$	0.
<b>c Balance due.</b> Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	<b>3c</b>	\$	0.

**Caution:** If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

LHA **For Privacy Act and Paperwork Reduction Act Notice, see instructions.**

Form **8868** (Rev. 1-2020)

Form **990**

**Return of Organization Exempt From Income Tax**  
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

**2020**

Open to Public Inspection

Department of the Treasury  
Internal Revenue Service

Do not enter social security numbers on this form as it may be made public.  
Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

**A** For the 2020 calendar year, or tax year beginning **JUL 1, 2020** and ending **JUN 30, 2021**

<b>B</b> Check if applicable:  <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Final return/terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	<b>C</b> Name of organization <b>EL CAMINO REAL ALLIANCE</b> Doing business as Number and street (or P.O. box if mail is not delivered to street address) Room/suite <b>5440 VALLEY CIRCLE BLVD</b> City or town, state or province, country, and ZIP or foreign postal code <b>WOODLAND HILLS, CA 91367</b> <b>F</b> Name and address of principal officer: <b>DAVID HUSSEY</b> <b>SAME AS C ABOVE</b>	<b>D</b> Employer identification number <b>27-4855978</b> <b>E</b> Telephone number <b>(818) 595-7500</b> <b>G</b> Gross receipts \$ <b>54,790,882.</b> <b>H(a)</b> Is this a group return for subordinates? ..... <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No <b>H(b)</b> Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list. See instructions <b>H(c)</b> Group exemption number ▶
<b>I</b> Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) ( ) ◀ (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527		
<b>J</b> Website: ▶ <b>HTTPS://WWW.ECRCHS.NET/</b>		
<b>K</b> Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶		
<b>L</b> Year of formation: <b>2010</b>		<b>M</b> State of legal domicile: <b>CA</b>

**Part I Summary**

<b>1</b>	Briefly describe the organization's mission or most significant activities: <b>WE ENVISION A CHARTER SCHOOL COMMUNITY, HIGHLY REGARDED FOR ITS INNOVATIVE TEACHING METHODS.</b>		
<b>2</b>	Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.		
<b>3</b>	Number of voting members of the governing body (Part VI, line 1a)	<b>3</b>	<b>9</b>
<b>4</b>	Number of independent voting members of the governing body (Part VI, line 1b)	<b>4</b>	<b>9</b>
<b>5</b>	Total number of individuals employed in calendar year 2020 (Part V, line 2a)	<b>5</b>	<b>336</b>
<b>6</b>	Total number of volunteers (estimate if necessary)	<b>6</b>	<b>0</b>
<b>7a</b>	Total unrelated business revenue from Part VIII, column (C), line 12	<b>7a</b>	<b>0.</b>
<b>7b</b>	Net unrelated business taxable income from Form 990-T, Part I, line 11	<b>7b</b>	<b>0.</b>
<b>8</b>	Contributions and grants (Part VIII, line 1h)	<b>Prior Year</b>	<b>Current Year</b>
<b>9</b>	Program service revenue (Part VIII, line 2g)	<b>42,206,841.</b>	<b>48,350,749.</b>
<b>10</b>	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	<b>2,223,865.</b>	<b>267,450.</b>
<b>11</b>	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	<b>2,887.</b>	<b>5,039,267.</b>
<b>12</b>	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	<b>280,234.</b>	<b>119,340.</b>
<b>13</b>	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	<b>44,713,827.</b>	<b>53,776,806.</b>
<b>14</b>	Benefits paid to or for members (Part IX, column (A), line 4)	<b>0.</b>	<b>0.</b>
<b>15</b>	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	<b>0.</b>	<b>0.</b>
<b>16a</b>	Professional fundraising fees (Part IX, column (A), line 11e)	<b>35,762,778.</b>	<b>31,267,135.</b>
<b>16b</b>	Total fundraising expenses (Part IX, column (D), line 25) ▶ <b>0.</b>	<b>0.</b>	<b>0.</b>
<b>17</b>	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	<b>10,646,100.</b>	<b>8,585,351.</b>
<b>18</b>	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	<b>46,408,878.</b>	<b>39,852,486.</b>
<b>19</b>	Revenue less expenses. Subtract line 18 from line 12	<b>-1,695,051.</b>	<b>13,924,320.</b>
<b>20</b>	Total assets (Part X, line 16)	<b>Beginning of Current Year</b>	<b>End of Year</b>
<b>21</b>	Total liabilities (Part X, line 26)	<b>25,132,020.</b>	<b>34,397,207.</b>
<b>22</b>	Net assets or fund balances. Subtract line 21 from line 20	<b>19,104,409.</b>	<b>14,515,386.</b>
<b>22</b>		<b>6,027,611.</b>	<b>19,881,821.</b>

**Part II Signature Block**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

<b>Sign Here</b>	Signature of officer <b>GREGORY WOOD, CHIEF BUSINESS OFFICER</b> Type or print name and title	Date
<b>Paid Preparer Use Only</b>	Print/Type preparer's name <b>CHRISTY WHITE</b>	Preparer's signature Date Check if self-employed <input type="checkbox"/> PTIN <b>P01297358</b>
	Firm's name ▶ <b>CHRISTY WHITE ASSOCIATES</b> Firm's address ▶ <b>348 OLIVE STREET</b> <b>SAN DIEGO, CA 92103</b>	Firm's EIN ▶ <b>27-2956198</b> Phone no. (619) <b>270-8222</b>

May the IRS discuss this return with the preparer shown above? See instructions  Yes  No



Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

1 Briefly describe the organization's mission: THE MISSION OF ECR IS TO PREPARE OUR DIVERSE STUDENT BODY FOR THE NEXT PHASE OF THEIR EDUCATIONAL, PROFESSIONAL, AND PERSONAL JOURNEY THROUGH A RIGOROUS, CUSTOMIZED ACADEMIC PROGRAM.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes No

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes No

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.

4a (Code: ) (Expenses \$ 32,016,402. including grants of \$ ) (Revenue \$ 386,790. ) EL CAMINO REAL CHARTER HIGH SCHOOL OPERATES TO PROVIDE EDUCATION TO APPROXIMATELY 3,660 STUDENTS IN GRADES 9 TO 12. ECR HOPES TO INSPIRE THE DEVELOPMENT OF STUDENTS' UNIQUE TALENTS AND SKILLS, BUILDS CHARACTER, AND PROVIDES OPPORTUNITIES FOR CIVIC ENGAGEMENT AND REAL-WORLD EXPERIENCES THROUGH ITS RIGOROUS, CUSTOMIZED ACADEMIC PROGRAM.

DRAFT

4b (Code: ) (Expenses \$ including grants of \$ ) (Revenue \$ )

4c (Code: ) (Expenses \$ including grants of \$ ) (Revenue \$ )

4d Other program services (Describe on Schedule O.) (Expenses \$ including grants of \$ ) (Revenue \$ )

4e Total program service expenses 32,016,402.

**Part IV Checklist of Required Schedules**

	Yes	No
<b>1</b> Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	X	
<b>2</b> Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ?		X
<b>3</b> Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>		X
<b>4 Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>		X
<b>5</b> Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>		X
<b>6</b> Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>		X
<b>7</b> Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>		X
<b>8</b> Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>		X
<b>9</b> Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>		X
<b>10</b> Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i>		X
<b>11</b> If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
<b>a</b> Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>	X	
<b>b</b> Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>		X
<b>c</b> Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>		X
<b>d</b> Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>		X
<b>e</b> Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>	X	
<b>f</b> Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	X	
<b>12a</b> Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>	X	
<b>b</b> Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>		X
<b>13</b> Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>		X
<b>14a</b> Did the organization maintain an office, employees, or agents outside of the United States?		X
<b>b</b> Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>		X
<b>15</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>		X
<b>16</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>		X
<b>17</b> Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i>		X
<b>18</b> Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>		X
<b>19</b> Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>		X
<b>20a</b> Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>		X
<b>b</b> If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		
<b>21</b> Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>		X

**Part IV Checklist of Required Schedules** (continued)

	Yes	No
<b>22</b> Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> .....		X
<b>23</b> Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> .....	X	
<b>24a</b> Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i> .....		X
<b>b</b> Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? .....		
<b>c</b> Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? .....		
<b>d</b> Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? .....		
<b>25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> .....		X
<b>b</b> Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> .....		X
<b>26</b> Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i> .....		X
<b>27</b> Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i> .....		X
<b>28</b> Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions):		
<b>a</b> A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If "Yes," complete Schedule L, Part IV</i> .....		X
<b>b</b> A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV</i> .....		X
<b>c</b> A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i> .....		X
<b>29</b> Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> .....		X
<b>30</b> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> .....		X
<b>31</b> Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> .....		X
<b>32</b> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> .....		X
<b>33</b> Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> .....		X
<b>34</b> Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i> .....		X
<b>35a</b> Did the organization have a controlled entity within the meaning of section 512(b)(13)? .....		X
<b>b</b> If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> .....		
<b>36 Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> .....		X
<b>37</b> Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> .....		X
<b>38</b> Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? .....	X	

Note: All Form 990 filers are required to complete Schedule O

**Part V Statements Regarding Other IRS Filings and Tax Compliance**

Check if Schedule O contains a response or note to any line in this Part V

	Yes	No
<b>1a</b> Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable .....		
<b>b</b> Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable .....		
<b>c</b> Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? .....	X	

**Part V** Statements Regarding Other IRS Filings and Tax Compliance (continued)

		Yes	No
<b>2a</b>	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return		
	2a		336
<b>b</b>	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	X	
<b>Note:</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
<b>3a</b>	Did the organization have unrelated business gross income of \$1,000 or more during the year?		X
<b>b</b>	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O		
<b>4a</b>	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		X
<b>b</b>	If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).		
<b>5a</b>	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		X
<b>b</b>	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		X
<b>c</b>	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		
<b>6a</b>	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		X
<b>b</b>	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		
<b>7</b>	<b>Organizations that may receive deductible contributions under section 170(c).</b>		
<b>a</b>	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?		X
<b>b</b>	If "Yes," did the organization notify the donor of the value of the goods or services provided?		
<b>c</b>	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		X
<b>d</b>	If "Yes," indicate the number of Forms 8282 filed during the year		
	7d		
<b>e</b>	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		X
<b>f</b>	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		X
<b>g</b>	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		
<b>h</b>	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		
<b>8</b>	<b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?		
<b>9</b>	<b>Sponsoring organizations maintaining donor advised funds.</b>		
<b>a</b>	Did the sponsoring organization make any taxable distributions under section 4966?		
<b>b</b>	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		
<b>10</b>	<b>Section 501(c)(7) organizations.</b> Enter:		
<b>a</b>	Initiation fees and capital contributions included on Part VIII, line 12	10a	
<b>b</b>	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b	
<b>11</b>	<b>Section 501(c)(12) organizations.</b> Enter:		
<b>a</b>	Gross income from members or shareholders	11a	
<b>b</b>	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)	11b	
<b>12a</b>	<b>Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041?	12a	
<b>b</b>	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b	
<b>13</b>	<b>Section 501(c)(29) qualified nonprofit health insurance issuers.</b>		
<b>a</b>	Is the organization licensed to issue qualified health plans in more than one state?	13a	
<b>Note:</b> See the instructions for additional information the organization must report on Schedule O.			
<b>b</b>	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b	
<b>c</b>	Enter the amount of reserves on hand	13c	
<b>14a</b>	Did the organization receive any payments for indoor tanning services during the tax year?		X
<b>b</b>	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b	
<b>15</b>	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?		X
If "Yes," see instructions and file Form 4720, Schedule N.			
<b>16</b>	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?		X
If "Yes," complete Form 4720, Schedule O.			

**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

**Section A. Governing Body and Management**

		Yes	No
<b>1a</b>	Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.		
<b>1b</b>	Enter the number of voting members included on line 1a, above, who are independent		
<b>2</b>	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?		X
<b>3</b>	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?		X
<b>4</b>	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		X
<b>5</b>	Did the organization become aware during the year of a significant diversion of the organization's assets?		X
<b>6</b>	Did the organization have members or stockholders?		X
<b>7a</b>	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?		X
<b>7b</b>	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?		X
<b>8</b>	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
<b>8a</b>	The governing body?	X	
<b>8b</b>	Each committee with authority to act on behalf of the governing body?		X
<b>9</b>	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O		X

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
<b>10a</b>	Did the organization have local chapters, branches, or affiliates?		X
<b>10b</b>	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?		
<b>11a</b>	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	X	
<b>11b</b>	Describe in Schedule O the process, if any, used by the organization to review this Form 990.		
<b>12a</b>	Did the organization have a written conflict of interest policy? If "No," go to line 13	X	
<b>12b</b>	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	X	
<b>12c</b>	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	X	
<b>13</b>	Did the organization have a written whistleblower policy?	X	
<b>14</b>	Did the organization have a written document retention and destruction policy?	X	
<b>15</b>	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
<b>15a</b>	The organization's CEO, Executive Director, or top management official	X	
<b>15b</b>	Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).		X
<b>16a</b>	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?		X
<b>16b</b>	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?		

**Section C. Disclosure**

- 17** List the states with which a copy of this Form 990 is required to be filed **CA**
- 18** Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.  
 Own website     Another's website     Upon request     Other (explain on Schedule O)
- 19** Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20** State the name, address, and telephone number of the person who possesses the organization's books and records **DAVID HUSSEY, EXECUTIVE DIRECTOR - (818) 595-7500**  
**5440 VALLEY CIRCLE BLVD, WOODLAND HILLS, CA 91367**



**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) DAVID HUSSEY EXECUTIVE DIRECTOR	40.00			X			221,516.	0.	48,046.	
(2) ALAN DARBY FORMER CHIEF BUSINESS OFFICER	40.00					X	183,683.	0.	51,331.	
(3) WENDY TREUHAFB BENCIVENGO TEACHER	40.00				X		153,805.	0.	41,613.	
(4) DANIEL CHANG CHIEF COMPLIANCE OFFICER	40.00			X			137,685.	0.	52,572.	
(5) MINITA CLARK ASSISTANT PRINCIPAL	40.00				X		144,141.	0.	40,846.	
(6) JASON CAMP ASSISTANT PRINCIPAL	40.00				X		143,835.	0.	40,794.	
(7) DEAN BENNETT TEACHER	40.00				X		142,971.	0.	40,827.	
(8) FERNANDO DELGADO CHIEF INFORMATION OFFICER	40.00				X		142,821.	0.	40,645.	
(9) GREGORY WOOD CHIEF BUSINESS OFFICER	40.00			X			70,449.	0.	18,388.	
(10) BEATRIZ CHEN CHAIR	1.00	X		X			0.	0.	0.	
(11) BRIAN ARCHIBALD VICE CHAIR	1.00	X		X			0.	0.	0.	
(12) JEFF DAVIS SECRETARY	1.00	X		X			0.	0.	0.	
(13) LINDA IBACH DIRECTOR	1.00	X					0.	0.	0.	
(14) STEVE KOFAHL DIRECTOR	1.00	X					0.	0.	0.	
(15) KENNETH LEE DIRECTOR	1.00	X					0.	0.	0.	
(16) SCOTT SILVERSTEIN DIRECTOR	1.00	X					0.	0.	0.	
(17) BRAD WRIGHT DIRECTOR	1.00	X					0.	0.	0.	

**Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(18) JOHN PEREZ DIRECTOR	1.00	X						0.	0.	0.
<b>1b Subtotal</b>								1,340,906.	0.	375,062.
<b>c Total from continuation sheets to Part VII, Section A</b>								0.	0.	0.
<b>d Total (add lines 1b and 1c)</b>								1,340,906.	0.	375,062.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 61

	Yes	No
3 Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual .....	X	
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual .....	X	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person .....		X

**Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
TEQLEASE, INC., 23801 CALABASAS RD #101, CALABASAS, CA 91302	LEASE PAYMENTS ON DEVICES	528,398.
PIECE OF MIND CARE SERVICES 6250 PLATT AVE #189, WEST HILLS, CA 91307	SPECIAL ED SERVICES	463,112.
CHARTWELLS DINING SERVICES 2 INTERNATIONAL DRIVE, RYE BROOK, NY 10573	FOOD SERVICES	387,229.
KELLY SERVICES, INC., 14724 VENTURA BLVD SUITE #710, SHERMAN OAKS, CA 91403	SUBSTITUTES	299,760.
SHI INTERNATIONAL CORPORATION 9171 TOWNE CENTRE DR, SAN DIEGO , CA 92122	INFORMATION TECHNOLOGY	255,053.

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization 11

**Part VIII Statement of Revenue**

Check if Schedule O contains a response or note to any line in this Part VIII

			(A)	(B)	(C)	(D)	
			Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512 - 514	
Contributions, Gifts, Grants and Other Similar Amounts	<b>1 a</b> Federated campaigns	<b>1a</b>					
	<b>b</b> Membership dues	<b>1b</b>					
	<b>c</b> Fundraising events	<b>1c</b>					
	<b>d</b> Related organizations	<b>1d</b>					
	<b>e</b> Government grants (contributions)	<b>1e</b>	48,350,749.				
	<b>f</b> All other contributions, gifts, grants, and similar amounts not included above	<b>1f</b>					
	<b>g</b> Noncash contributions included in lines 1a-1f	<b>1g</b>	\$				
	<b>h Total.</b> Add lines 1a-1f			48,350,749.			
Program Service Revenue	<b>2 a</b> STUDENT ACTIVITIES	<b>Business Code</b>	611710	165,950.	165,950.		
	<b>b</b> INTERNATIONAL STUDENT TUITION		611600	101,500.	101,500.		
	<b>c</b>						
	<b>d</b>						
	<b>e</b>						
	<b>f</b> All other program service revenue						
	<b>g Total.</b> Add lines 2a-2f			267,450.			
Other Revenue	<b>3</b> Investment income (including dividends, interest, and other similar amounts)			556,552.		556,552.	
	<b>4</b> Income from investment of tax-exempt bond proceeds						
	<b>5</b> Royalties						
	<b>6 a</b> Gross rents	<b>6a</b>	(i) Real				
			(ii) Personal				
	<b>b</b> Less: rental expenses	<b>6b</b>					
	<b>c</b> Rental income or (loss)	<b>6c</b>					
	<b>d</b> Net rental income or (loss)						
	<b>7 a</b> Gross amount from sales of assets other than inventory	<b>7a</b>	(i) Securities	5,496,791.			
			(ii) Other				
	<b>b</b> Less: cost or other basis and sales expenses	<b>7b</b>	1,014,076.				
	<b>c</b> Gain or (loss)	<b>7c</b>	4,482,715.				
<b>d</b> Net gain or (loss)			4,482,715.		4,482,715.		
<b>8 a</b> Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18	<b>8a</b>						
<b>b</b> Less: direct expenses	<b>8b</b>						
<b>c</b> Net income or (loss) from fundraising events							
<b>9 a</b> Gross income from gaming activities. See Part IV, line 19	<b>9a</b>						
<b>b</b> Less: direct expenses	<b>9b</b>						
<b>c</b> Net income or (loss) from gaming activities							
<b>10 a</b> Gross sales of inventory, less returns and allowances	<b>10a</b>						
<b>b</b> Less: cost of goods sold	<b>10b</b>						
<b>c</b> Net income or (loss) from sales of inventory							
Miscellaneous Revenue	<b>11 a</b> OTHER REVENUE	<b>Business Code</b>	900099	119,340.	119,340.		
	<b>b</b>						
	<b>c</b>						
	<b>d</b> All other revenue						
	<b>e Total.</b> Add lines 11a-11d			119,340.			
<b>12 Total revenue.</b> See instructions			53,776,806.	386,790.	0.	5,039,267.	



**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
<b>1</b> Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
<b>2</b> Grants and other assistance to domestic individuals. See Part IV, line 22				
<b>3</b> Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
<b>4</b> Benefits paid to or for members				
<b>5</b> Compensation of current officers, directors, trustees, and key employees	658,741.	150,553.	508,188.	
<b>6</b> Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
<b>7</b> Other salaries and wages	19,300,958.	17,246,037.	2,054,921.	
<b>8</b> Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	4,342,426.	4,342,426.		
<b>9</b> Other employee benefits	6,234,360.	6,234,360.		
<b>10</b> Payroll taxes	730,650.	730,650.		
<b>11</b> Fees for services (nonemployees):				
<b>a</b> Management				
<b>b</b> Legal	227,108.		227,108.	
<b>c</b> Accounting				
<b>d</b> Lobbying				
<b>e</b> Professional fundraising services. See Part IV, line 17				
<b>f</b> Investment management fees				
<b>g</b> Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.)	2,876,491.	61,412.	2,815,079.	
<b>12</b> Advertising and promotion	48,130.	48,130.		
<b>13</b> Office expenses	328,249.	19,180.	309,069.	
<b>14</b> Information technology				
<b>15</b> Royalties				
<b>16</b> Occupancy	1,117,725.	838,294.	279,431.	
<b>17</b> Travel	35,440.	1,600.	33,840.	
<b>18</b> Payments of travel or entertainment expenses for any federal, state, or local public officials				
<b>19</b> Conferences, conventions, and meetings	32,136.	20,372.	11,764.	
<b>20</b> Interest	30,081.	30,081.		
<b>21</b> Payments to affiliates				
<b>22</b> Depreciation, depletion, and amortization	501,926.	376,445.	125,481.	
<b>23</b> Insurance	347,866.		347,866.	
<b>24</b> Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
<b>a</b> <b>BOOKS AND SUPPLIES</b>	2,042,158.	1,262,564.	779,594.	
<b>b</b> <b>SPED ENCROACHMENT</b>	654,298.	654,298.		
<b>c</b> <b>DISTRICT OVERSIGHT FEES</b>	343,743.		343,743.	
<b>d</b> _____				
<b>e</b> All other expenses _____				
<b>25</b> <b>Total functional expenses.</b> Add lines 1 through 24e	39,852,486.	32,016,402.	7,836,084.	0.
<b>26</b> <b>Joint costs.</b> Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here  if following SOP 98-2 (ASC 958-720)

**Part X Balance Sheet**

Check if Schedule O contains a response or note to any line in this Part X

		(A)		(B)
		Beginning of year		End of year
Assets	<b>1</b> Cash - non-interest-bearing .....	49,505.	<b>1</b>	7,005,179.
	<b>2</b> Savings and temporary cash investments .....	6,985,811.	<b>2</b>	16,779,927.
	<b>3</b> Pledges and grants receivable, net .....		<b>3</b>	
	<b>4</b> Accounts receivable, net .....	4,342,430.	<b>4</b>	3,321,894.
	<b>5</b> Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons .....		<b>5</b>	
	<b>6</b> Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) .....		<b>6</b>	
	<b>7</b> Notes and loans receivable, net .....		<b>7</b>	
	<b>8</b> Inventories for sale or use .....		<b>8</b>	87,739.
	<b>9</b> Prepaid expenses and deferred charges .....	842,971.	<b>9</b>	88,812.
	<b>10a</b> Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D .....	<b>10a</b> 9,132,845.		
	<b>b</b> Less: accumulated depreciation .....	<b>10b</b> 2,769,189.	<b>10c</b>	6,363,656.
	<b>11</b> Investments - publicly traded securities .....		<b>11</b>	
	<b>12</b> Investments - other securities. See Part IV, line 11 .....		<b>12</b>	
	<b>13</b> Investments - program-related. See Part IV, line 11 .....	6,246,791.	<b>13</b>	750,000.
	<b>14</b> Intangible assets .....		<b>14</b>	
	<b>15</b> Other assets. See Part IV, line 11 .....		<b>15</b>	
<b>16 Total assets.</b> Add lines 1 through 15 (must equal line 33) .....	25,132,020.	<b>16</b>	34,397,207.	
Liabilities	<b>17</b> Accounts payable and accrued expenses .....	2,531,144.	<b>17</b>	2,309,749.
	<b>18</b> Grants payable .....		<b>18</b>	
	<b>19</b> Deferred revenue .....	185,500.	<b>19</b>	758,556.
	<b>20</b> Tax-exempt bond liabilities .....		<b>20</b>	
	<b>21</b> Escrow or custodial account liability. Complete Part IV of Schedule D .....		<b>21</b>	
	<b>22</b> Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons .....		<b>22</b>	
	<b>23</b> Secured mortgages and notes payable to unrelated third parties .....		<b>23</b>	
	<b>24</b> Unsecured notes and loans payable to unrelated third parties .....		<b>24</b>	
	<b>25</b> Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D .....	16,387,765.	<b>25</b>	11,447,081.
	<b>26 Total liabilities.</b> Add lines 17 through 25 .....	19,104,409.	<b>26</b>	14,515,386.
Net Assets or Fund Balances	<b>Organizations that follow FASB ASC 958, check here</b> <input checked="" type="checkbox"/> <b>and complete lines 27, 28, 32, and 33.</b>			
	<b>27</b> Net assets without donor restrictions .....	6,027,611.	<b>27</b>	19,881,821.
	<b>28</b> Net assets with donor restrictions .....		<b>28</b>	
	<b>Organizations that do not follow FASB ASC 958, check here</b> <input type="checkbox"/> <b>and complete lines 29 through 33.</b>			
	<b>29</b> Capital stock or trust principal, or current funds .....		<b>29</b>	
	<b>30</b> Paid-in or capital surplus, or land, building, or equipment fund .....		<b>30</b>	
	<b>31</b> Retained earnings, endowment, accumulated income, or other funds .....		<b>31</b>	
	<b>32</b> Total net assets or fund balances .....	6,027,611.	<b>32</b>	19,881,821.
<b>33</b> Total liabilities and net assets/fund balances .....	25,132,020.	<b>33</b>	34,397,207.	

**Part XI Reconciliation of Net Assets**

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	53,776,806.
2	Total expenses (must equal Part IX, column (A), line 25)	2	39,852,486.
3	Revenue less expenses. Subtract line 2 from line 1	3	13,924,320.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	6,027,611.
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	-70,110.
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain on Schedule O)	9	0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	19,881,821.

**Part XII Financial Statements and Reporting**

Check if Schedule O contains a response or note to any line in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		X
b	Were the organization's financial statements audited by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	X	
c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? _____ If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.	X	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? _____	X	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits _____	X	

SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization: EL CAMINO REAL ALLIANCE; Employer identification number: 27-4855978

Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 [ ] A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).
2 [X] A school described in section 170(b)(1)(A)(ii).
3 [ ] A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).
4 [ ] A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii).
5 [ ] An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv).
6 [ ] A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).
7 [ ] An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi).
8 [ ] A community trust described in section 170(b)(1)(A)(vi).
9 [ ] An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture.
10 [ ] An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions...
11 [ ] An organization organized and operated exclusively to test for public safety.
12 [ ] An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations...
a [ ] Type I. A supporting organization operated, supervised, or controlled by its supported organization(s).
b [ ] Type II. A supporting organization supervised or controlled in connection with its supported organization(s).
c [ ] Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s).
d [ ] Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated.
e [ ] Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.

f Enter the number of supported organizations [ ]
g Provide the following information about the supported organization(s).

Table with 6 columns: (i) Name of supported organization, (ii) EIN, (iii) Type of organization, (iv) Is the organization listed in your governing document?, (v) Amount of monetary support, (vi) Amount of other support. Includes a Total row at the bottom.

**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .....						
<b>2</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf .....						
<b>3</b> The value of services or facilities furnished by a governmental unit to the organization without charge .....						
<b>4 Total.</b> Add lines 1 through 3 .....						
<b>5</b> The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) .....						
<b>6 Public support.</b> Subtract line 5 from line 4.						

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
<b>7</b> Amounts from line 4 .....						
<b>8</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources .....						
<b>9</b> Net income from unrelated business activities, whether or not the business is regularly carried on .....						
<b>10</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) .....						
<b>11 Total support.</b> Add lines 7 through 10						
<b>12</b> Gross receipts from related activities, etc. (see instructions) .....					12	
<b>13 First 5 years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> .....						<input type="checkbox"/>

**Section C. Computation of Public Support Percentage**

<b>14</b> Public support percentage for 2020 (line 6, column (f), divided by line 11, column (f)) .....	14	%
<b>15</b> Public support percentage from 2019 Schedule A, Part II, line 14 .....	15	%
<b>16a 33 1/3% support test - 2020.</b> If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization .....		<input type="checkbox"/>
<b>b 33 1/3% support test - 2019.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization .....		<input type="checkbox"/>
<b>17a 10% -facts-and-circumstances test - 2020.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization .....		<input type="checkbox"/>
<b>b 10% -facts-and-circumstances test - 2019.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization .....		<input type="checkbox"/>
<b>18 Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions .....		<input type="checkbox"/>

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .....						
<b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose .....						
<b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513 .....						
<b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf .....						
<b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge .....						
<b>6 Total.</b> Add lines 1 through 5 .....						
<b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons .....						
<b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year .....						
<b>c</b> Add lines 7a and 7b .....						
<b>8 Public support.</b> (Subtract line 7c from line 6.) .....						

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
<b>9</b> Amounts from line 6 .....						
<b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources .....						
<b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 .....						
<b>c</b> Add lines 10a and 10b .....						
<b>11</b> Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on .....						
<b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) .....						
<b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.) .....						

**14 First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** .....

**Section C. Computation of Public Support Percentage**

<b>15</b> Public support percentage for 2020 (line 8, column (f), divided by line 13, column (f)) .....	<b>15</b>	%
<b>16</b> Public support percentage from 2019 Schedule A, Part III, line 15 .....	<b>16</b>	%

**Section D. Computation of Investment Income Percentage**

<b>17</b> Investment income percentage for <b>2020</b> (line 10c, column (f), divided by line 13, column (f)) .....	<b>17</b>	%
<b>18</b> Investment income percentage from <b>2019</b> Schedule A, Part III, line 17 .....	<b>18</b>	%

**19a 33 1/3% support tests - 2020.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization .....

**b 33 1/3% support tests - 2019.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization .....

**20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions .....



**Part IV Supporting Organizations**

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

**Section A. All Supporting Organizations**

	Yes	No
<b>1</b> Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
<b>2</b> Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
<b>3a</b> Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer lines 3b and 3c below.</i>		
<b>b</b> Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
<b>c</b> Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
<b>4a</b> Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.</i>		
<b>b</b> Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
<b>c</b> Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
<b>5a</b> Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
<b>b Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
<b>c Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?		
<b>6</b> Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
<b>7</b> Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
<b>8</b> Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
<b>9a</b> Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
<b>b</b> Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
<b>c</b> Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
<b>10a</b> Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>		
<b>b</b> Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		

**Part IV Supporting Organizations** *(continued)*

	Yes	No
<b>11</b> Has the organization accepted a gift or contribution from any of the following persons?		
<b>a</b> A person who directly or indirectly controls, either alone or together with persons described in lines 11b and 11c below, the governing body of a supported organization?		
<b>11a</b>		
<b>b</b> A family member of a person described in line 11a above?		
<b>11b</b>		
<b>c</b> A 35% controlled entity of a person described in line 11a or 11b above? <i>If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI.</i>		
<b>11c</b>		

**Section B. Type I Supporting Organizations**

	Yes	No
<b>1</b> Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i>		
<b>1</b>		
<b>2</b> Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.</i>		
<b>2</b>		

**Section C. Type II Supporting Organizations**

	Yes	No
<b>1</b> Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i>		
<b>1</b>		

**Section D. All Type III Supporting Organizations**

	Yes	No
<b>1</b> Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
<b>1</b>		
<b>2</b> Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>		
<b>2</b>		
<b>3</b> By reason of the relationship described in line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>		
<b>3</b>		

**Section E. Type III Functionally Integrated Supporting Organizations**

<b>1</b> Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
<b>a</b> <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.			
<b>b</b> <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.			
<b>c</b> <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).			
<b>2</b> Activities Test. Answer lines 2a and 2b below.			
<b>a</b> Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i>	Yes	No	
<b>2a</b>			
<b>b</b> Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>			
<b>2b</b>			
<b>3</b> Parent of Supported Organizations. Answer lines 3a and 3b below.			
<b>a</b> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>If "Yes" or "No" provide details in Part VI.</i>			
<b>3a</b>			
<b>b</b> Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>			
<b>3b</b>			



**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

1  Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 ( *explain in Part VI*). **See instructions.**  
 All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

<b>Section A - Adjusted Net Income</b>		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3.	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	<b>Adjusted Net Income</b> (subtract lines 5, 6, and 7 from line 4)	8	

<b>Section B - Minimum Asset Amount</b>		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	<b>Total</b> (add lines 1a, 1b, and 1c)	1d	
e	<b>Discount</b> claimed for blockage or other factors ( <i>explain in detail in Part VI</i> ):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d.	3	
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 0.035.	6	
7	Recoveries of prior-year distributions	7	
8	<b>Minimum Asset Amount</b> (add line 7 to line 6)	8	

<b>Section C - Distributable Amount</b>			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1	
2	Enter 0.85 of line 1.	2	
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3	
4	Enter greater of line 2 or line 3.	4	
5	Income tax imposed in prior year	5	
6	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations** (continued)

<b>Section D - Distributions</b>		<b>Current Year</b>
<b>1</b>	Amounts paid to supported organizations to accomplish exempt purposes	<b>1</b>
<b>2</b>	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	<b>2</b>
<b>3</b>	Administrative expenses paid to accomplish exempt purposes of supported organizations	<b>3</b>
<b>4</b>	Amounts paid to acquire exempt-use assets	<b>4</b>
<b>5</b>	Qualified set-aside amounts (prior IRS approval required - <i>provide details in Part VI</i> )	<b>5</b>
<b>6</b>	Other distributions ( <i>describe in Part VI</i> ). See instructions.	<b>6</b>
<b>7</b>	<b>Total annual distributions.</b> Add lines 1 through 6.	<b>7</b>
<b>8</b>	Distributions to attentive supported organizations to which the organization is responsive ( <i>provide details in Part VI</i> ). See instructions.	<b>8</b>
<b>9</b>	Distributable amount for 2020 from Section C, line 6	<b>9</b>
<b>10</b>	Line 8 amount divided by line 9 amount	<b>10</b>

<b>Section E - Distribution Allocations</b> (see instructions)	<b>(i) Excess Distributions</b>	<b>(ii) Underdistributions Pre-2020</b>	<b>(iii) Distributable Amount for 2020</b>
<b>1</b> Distributable amount for 2020 from Section C, line 6			
<b>2</b> Underdistributions, if any, for years prior to 2020 (reasonable cause required - <i>explain in Part VI</i> ). See instructions.			
<b>3</b> Excess distributions carryover, if any, to 2020			
<b>a</b> From 2015			
<b>b</b> From 2016			
<b>c</b> From 2017			
<b>d</b> From 2018			
<b>e</b> From 2019			
<b>f</b> <b>Total</b> of lines 3a through 3e			
<b>g</b> Applied to underdistributions of prior years			
<b>h</b> Applied to 2020 distributable amount			
<b>i</b> Carryover from 2015 not applied (see instructions)			
<b>j</b> Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
<b>4</b> Distributions for 2020 from Section D, line 7: \$			
<b>a</b> Applied to underdistributions of prior years			
<b>b</b> Applied to 2020 distributable amount			
<b>c</b> Remainder. Subtract lines 4a and 4b from line 4.			
<b>5</b> Remaining underdistributions for years prior to 2020, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in Part VI</i> . See instructions.			
<b>6</b> Remaining underdistributions for 2020. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in Part VI</i> . See instructions.			
<b>7</b> <b>Excess distributions carryover to 2021.</b> Add lines 3j and 4c.			
<b>8</b> Breakdown of line 7:			
<b>a</b> Excess from 2016			
<b>b</b> Excess from 2017			
<b>c</b> Excess from 2018			
<b>d</b> Excess from 2019			
<b>e</b> Excess from 2020			

**Part VI** **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

DRAFT

**SCHEDULE D**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Financial Statements**

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.**  
▶ **Attach to Form 990.**

▶ **Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.**

OMB No. 1545-0047

**2020**

**Open to Public Inspection**

Name of the organization **EL CAMINO REAL ALLIANCE** Employer identification number **27-4855978**

**Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.** Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year .....		
2 Aggregate value of contributions to (during year) .....		
3 Aggregate value of grants from (during year) .....		
4 Aggregate value at end of year .....		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? .....	<input type="checkbox"/> Yes <input type="checkbox"/> No	
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? .....	<input type="checkbox"/> Yes <input type="checkbox"/> No	

**Part II Conservation Easements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).  
 Preservation of land for public use (for example, recreation or education)  Preservation of a historically important land area  
 Protection of natural habitat  Preservation of a certified historic structure  
 Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Tax Year
a Total number of conservation easements .....	2a
b Total acreage restricted by conservation easements .....	2b
c Number of conservation easements on a certified historic structure included in (a) .....	2c
d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register .....	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ \_\_\_\_\_

4 Number of states where property subject to conservation easement is located ▶ \_\_\_\_\_

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? .....

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \_\_\_\_\_

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \$ \_\_\_\_\_

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? .....

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.** Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1 .....

(ii) Assets included in Form 990, Part X .....

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

a Revenue included on Form 990, Part VIII, line 1 .....

b Assets included in Form 990, Part X .....

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2020

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** (continued)

- 3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):
- a  Public exhibition
  - b  Scholarly research
  - c  Preservation for future generations
  - d  Loan or exchange program
  - e  Other \_\_\_\_\_
- 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  Yes  No

**Part IV Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?  Yes  No
- b If "Yes," explain the arrangement in Part XIII and complete the following table:
- |                                 | Amount |
|---------------------------------|--------|
| c Beginning balance             | 1c     |
| d Additions during the year     | 1d     |
| e Distributions during the year | 1e     |
| f Ending balance                | 1f     |
- 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?  Yes  No
- b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII

**Part V Endowment Funds.** Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

- 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a Board designated or quasi-endowment  \_\_\_\_\_ %
  - b Permanent endowment  \_\_\_\_\_ %
  - c Term endowment  \_\_\_\_\_ %
- The percentages on lines 2a, 2b, and 2c should equal 100%.
- 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- |  | Yes    | No |
|--|--------|----|
| (i) Unrelated organizations  | 3a(i)  |    |
| (ii) Related organizations   | 3a(ii) |    |
| b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? | 3b     |    |
- 4 Describe in Part XIII the intended uses of the organization's endowment funds.

**Part VI Land, Buildings, and Equipment.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		2,019,964.		2,019,964.
b Buildings		3,599,631.	595,660.	3,003,971.
c Leasehold improvements		1,840,210.	634,448.	1,205,762.
d Equipment		1,673,040.	1,539,081.	133,959.
e Other				
<b>Total.</b> Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)				6,363,656.

**Part VII Investments - Other Securities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives .....		
(2) Closely held equity interests .....		
(3) Other .....		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
<b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶		

**Part VIII Investments - Program Related.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
<b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶		

**Part IX Other Assets.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶	

**Part X Other Liabilities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) NET POSTEMPLOYMENT BENEFITS	
(3) LIABILITY	11,447,081.
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶ 11,447,081.	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ...

**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

<b>1</b>	Total revenue, gains, and other support per audited financial statements		<b>1</b>	53,706,696.
<b>2</b>	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
<b>a</b>	Net unrealized gains (losses) on investments	<b>2a</b>		
<b>b</b>	Donated services and use of facilities	<b>2b</b>		
<b>c</b>	Recoveries of prior year grants	<b>2c</b>		
<b>d</b>	Other (Describe in Part XIII.)	<b>2d</b>		
<b>e</b>	Add lines <b>2a</b> through <b>2d</b>		<b>2e</b>	0.
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b>		<b>3</b>	53,706,696.
<b>4</b>	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b	<b>4a</b>	70,110.	
<b>b</b>	Other (Describe in Part XIII.)	<b>4b</b>		
<b>c</b>	Add lines <b>4a</b> and <b>4b</b>		<b>4c</b>	70,110.
<b>5</b>	Total revenue. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 12.)		<b>5</b>	53,776,806.

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

<b>1</b>	Total expenses and losses per audited financial statements		<b>1</b>	39,852,486.
<b>2</b>	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
<b>a</b>	Donated services and use of facilities	<b>2a</b>		
<b>b</b>	Prior year adjustments	<b>2b</b>		
<b>c</b>	Other losses	<b>2c</b>		
<b>d</b>	Other (Describe in Part XIII.)	<b>2d</b>		
<b>e</b>	Add lines <b>2a</b> through <b>2d</b>		<b>2e</b>	0.
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b>		<b>3</b>	39,852,486.
<b>4</b>	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b	<b>4a</b>		
<b>b</b>	Other (Describe in Part XIII.)	<b>4b</b>		
<b>c</b>	Add lines <b>4a</b> and <b>4b</b>		<b>4c</b>	0.
<b>5</b>	Total expenses. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 18.)		<b>5</b>	39,852,486.

**Part XIII Supplemental Information.**

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

MANAGEMENT BELIEVES ALL OF ITS SIGNIFICANT TAX POSITIONS WOULD BE UPHELD UNDER EXAMINATION; THEREFORE, NO PROVISION FOR INCOME TAX HAS BEEN RECORDED.

**SCHEDULE J  
(Form 990)**

**Compensation Information**

OMB No. 1545-0047

**2020**

Open to Public Inspection

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees  
 ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.  
 ▶ Attach to Form 990.  
 ▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

Department of the Treasury  
Internal Revenue Service

Name of the organization **EL CAMINO REAL ALLIANCE** Employer identification number **27-485978**

**Part I Questions Regarding Compensation**

**1a** Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- |  |  |
|--|--|
| <input type="checkbox"/> First-class or charter travel             | <input type="checkbox"/> Housing allowance or residence for personal use   |
| <input type="checkbox"/> Travel for companions                     | <input type="checkbox"/> Payments for business use of personal residence   |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees     |
| <input type="checkbox"/> Discretionary spending account            | <input type="checkbox"/> Personal services (such as maid, chauffeur, chef) |

**b** If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain .....

**2** Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? .....

**3** Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- |   |   |
|---|---|
| <input checked="" type="checkbox"/> Compensation committee              | <input checked="" type="checkbox"/> Written employment contract                     |
| <input checked="" type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study                    |
| <input type="checkbox"/> Form 990 of other organizations                | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

**4** During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment? .....
- b** Participate in or receive payment from a supplemental nonqualified retirement plan? .....
- c** Participate in or receive payment from an equity-based compensation arrangement? .....
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

**Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.**

**5** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization? .....
- b** Any related organization? .....
- If "Yes" on line 5a or 5b, describe in Part III.

**6** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization? .....
- b** Any related organization? .....
- If "Yes" on line 6a or 6b, describe in Part III.

**7** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III .....

**8** Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III .....

**9** If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)? .....

	Yes	No
1a		
1b		
2		
3		
4a		X
4b		X
4c		X
5a		X
5b		X
6a		X
6b		X
7		X
8		X
9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2020



**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

**Note:** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) DAVID HUSSEY EXECUTIVE DIRECTOR	(i)	221,516.	0.	0.	22,627.	25,419.	269,562.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) ALAN DARBY FORMER CHIEF BUSINESS OFFICER	(i)	183,683.	0.	0.	36,224.	15,107.	235,014.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) WENDY TREUHAFT BENCIVENGO TEACHER	(i)	153,805.	0.	0.	26,301.	15,312.	195,418.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) DANIEL CHANG CHIEF COMPLIANCE OFFICER	(i)	137,685.	0.	0.	27,153.	25,419.	190,257.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) MINITA CLARK ASSISTANT PRINCIPAL	(i)	144,141.	0.	0.	24,648.	16,198.	184,987.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) JASON CAMP ASSISTANT PRINCIPAL	(i)	143,835.	0.	0.	24,596.	16,198.	184,629.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) DEAN BENNETT TEACHER	(i)	142,971.	0.	0.	24,448.	16,379.	183,798.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(8) FERNANDO DELGADO CHIEF INFORMATION OFFICER	(i)	142,821.	0.	0.	24,422.	16,223.	183,466.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

**Part III Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

DRAFT

**SCHEDULE O**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2020**

Open to Public  
Inspection

Name of the organization

EL CAMINO REAL ALLIANCE

Employer identification number

27-4855978

FORM 990, PART VI, SECTION A, LINE 8B:

NO COMMITTEES HAVE AUTHORITY TO ACT ON BEHALF OF THE GOVERNING BODY.

FORM 990, PART VI, SECTION B, LINE 11B:

THE FORM 990 IS PREPARED BY THE ORGANIZATION'S OUTSIDE PUBLIC ACCOUNTING FIRM. ONCE A DRAFT OF THE RETURN IS AVAILABLE, IT IS REVIEWED BY MANAGEMENT WITH ANY CHANGES OR REVISIONS INCORPORATED INTO THE FILING. THE REVISED RETURN IS THEN SUBMITTED TO THE BOARD OF DIRECTORS FOR THEIR REVIEW AND APPROVAL PRIOR TO SUBMITTING TO THE IRS.

FORM 990, PART VI, SECTION B, LINE 12C:

MONITORING IS PERFORMED REGULARLY BY THE OFFICERS TO IDENTIFY POTENTIAL CONFLICTS OF INTEREST. ANY QUESTION OF A CONFLICT IS ADDRESSED WITH THE INTERESTED PERSON, WHO IS REQUIRED TO DISCLOSE THE EXISTENCE OF ANY FINANCIAL INTEREST AND BE AFFORDED THE OPPORTUNITY TO DISCLOSE ALL MATERIAL FACTS TO THE BOARD AND EXECUTIVE DIRECTOR. IF A CONFLICT OF INTEREST IS IDENTIFIED, THE APPROPRIATE ACTION IS TAKEN, INCLUDING LIMITATIONS TO THE INDIVIDUAL'S INFLUENCE ON RELATED BUSINESS MATTERS.

FORM 990, PART VI, SECTION B, LINE 15A:

THE EXECUTIVE DIRECTOR'S PAY IS DETERMINED BASED ON DATA PROVIDED BY EXTERNAL CHARTER MANAGEMENT ORGANIZATIONS AND THROUGH COMPARISON STUDIES OF OTHER CHARTER SCHOOLS. THE BOARD MUST VOTE TO APPROVE THE EXECUTIVE DIRECTOR'S COMPENSATION AS A DIRECT ACTION. THE OFFICERS' AND KEY EMPLOYEES' PAY IS DETERMINED BASED ON DATA PROVIDED BY EXTERNAL CHARTER MANAGEMENT ORGANIZATIONS AND THROUGH COMPARISON STUDIES OF OTHER CHARTER

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) 2020

Name of the organization <b>EL CAMINO REAL ALLIANCE</b>	Employer identification number <b>27-4855978</b>
--	---

SCHOOLS. THE BOARD MUST VOTE TO APPROVE THE OFFICERS' AND KEY EMPLOYEES' COMPENSATION AS A DIRECT ACTION.

FORM 990, PART VI, SECTION C, LINE 19:

GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY ARE MADE AVAILABLE TO THE PUBLIC UPON REQUEST. FINANCIAL STATEMENTS ARE POSTED ON THE SCHOOL'S WEBSITE.

DRAFT

# TAX RETURN FILING INSTRUCTIONS

CALIFORNIA FORM 199

**FOR THE YEAR ENDING**  
JUNE 30, 2021

---

**PREPARED FOR:**

EL CAMINO REAL ALLIANCE  
5440 VALLEY CIRCLE BLVD  
WOODLAND HILLS, CA 91367

---

**PREPARED BY:**

CHRISTY WHITE ASSOCIATES  
348 OLIVE STREET  
SAN DIEGO, CA 92103

---

**TO BE SIGNED AND DATED BY:**

NOT APPLICABLE

---

**AMOUNT OF TAX:**

TOTAL TAX	\$	0
LESS: PAYMENTS AND CREDITS	\$	0
PLUS: OTHER AMOUNT	\$	0
PLUS: INTEREST AND PENALTIES	\$	0
NO PAYMENT IS REQUIRED	\$	

---

**OVERPAYMENT:**

CREDITED TO YOUR ESTIMATED TAX	\$	0
OTHER AMOUNT	\$	0
REFUNDED TO YOU	\$	0

---

**MAKE CHECK PAYABLE TO:**

NOT APPLICABLE

---

**MAIL TAX RETURN AND CHECK (IF APPLICABLE) TO:**

THIS RETURN HAS QUALIFIED FOR ELECTRONIC FILING. PLEASE REVIEW THE RETURN FOR COMPLETENESS AND ACCURACY. WE WILL THEN TRANSMIT YOUR RETURN ELECTRONICALLY TO THE FTB. DO NOT MAIL THE PAPER COPY OF THE RETURN TO THE FTB.

---

**RETURN MUST BE MAILED ON OR BEFORE:**

NOT APPLICABLE

---

**SPECIAL INSTRUCTIONS:**

TAXABLE YEAR  
**2020**

# California Exempt Organization Annual Information Return

028941 12-22-20  
FORM

**199**

Calendar Year 2020 or fiscal year beginning (mm/dd/yyyy) **07/01/2020**, and ending (mm/dd/yyyy) **06/30/2021**

Corporation/Organization name **EL CAMINO REAL ALLIANCE** California corporation number **3327864**

Additional information. See instructions. FEIN **27-4855978**

Street address (suite or room) **5440 VALLEY CIRCLE BLVD** PMB no.

City **WOODLAND HILLS** State **CA** ZIP code **91367**

Foreign country name Foreign province/state/county Foreign postal code

**A** First return  Yes  No  
**B** Amended return  Yes  No  
**C** IRC Section 4947(a)(1) trust  Yes  No  
**D** Final information return?  
 Dissolved  Surrendered (Withdrawn)  Merged/Reorganized  
 Enter date: (mm/dd/yyyy)  
**E** Check accounting method: (1)  Cash (2)  Accrual (3)  Other  
**F** Federal return filed? (1)  990T (2)  990PF (3)  Sch H (990) (4)  Other 990 series  
**G** Is this a group filing? See instructions  Yes  No  
**H** Is this organization in a group exemption  Yes  No  
 If "Yes," what is the parent's name?  
**I** Did the organization have any changes to its guidelines not reported to the FTB? See instructions  Yes  No  
**J** If exempt under R&TC Section 23701d, has the organization engaged in political activities? See instructions.  Yes  No  
**K** Is the organization exempt under R&TC Section 23701g? If "Yes," enter the gross receipts from nonmember sources \$  
**L** Is the organization a limited liability company?  Yes  No  
**M** Did the organization file Form 100 or Form 109 to report taxable income?  Yes  No  
**N** Is the organization under audit by the IRS or has the IRS audited in a prior year?  Yes  No  
**O** Is federal Form 1023/1024 pending?  Yes  No  
 Date filed with IRS

**Part I Complete Part I unless not required to file this form. See General Information B and C.**

<b>Receipts and Revenues</b>	1	Gross sales or receipts from other sources. From Side 2, Part II, line 8	1	6,440,133	00
	2	Gross dues and assessments from members and affiliates	2		00
	3	Gross contributions, gifts, grants, and similar amounts received	3	48,350,749	00
	4	Total gross receipts for filing requirement test. Add line 1 through line 3. <b>This line must be completed.</b> If the result is less than \$50,000, see General Information B	4	54,790,882	00
	5	Cost of goods sold	5		00
	6	Cost or other basis, and sales expenses of assets sold	6	1,014,076	00
	7	Total costs. Add line 5 and line 6	7	1,014,076	00
	8	Total gross income. Subtract line 7 from line 4	8	53,776,806	00
<b>Expenses</b>	9	Total expenses and disbursements. From Side 2, Part II, line 18	9	39,852,486	00
	10	Excess of receipts over expenses and disbursements. Subtract line 9 from line 8	10	13,924,320	00
<b>Filing Fee</b>	11	Total payments	11		00
	12	Use tax. See General Information K	12		00
	13	Payments balance. If line 11 is more than line 12, subtract line 12 from line 11	13		00
	14	Use tax balance. If line 12 is more than line 11, subtract line 11 from line 12	14		00
	15	Penalties and Interest. See General Information J	15		00
	16	<b>Balance due.</b> Add line 12 and line 15. Then subtract line 11 from the result	16		00

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

**Sign Here**  
Signature of officer **CHIEF BUSINESS** Title Date Telephone

**Paid Preparer's Use Only**  
Preparer's signature Date Check if self-employed  PTIN **P01297358**

Firm's name (or yours, if self-employed) and address **CHRISTY WHITE ASSOCIATES** Firm's FEIN **27-2956198**

**348 OLIVE STREET** Telephone **(619) 270-8222**  
**SAN DIEGO, CA 92103**

May the FTB discuss this return with the preparer shown above? See instructions  Yes  No

**EL CAMINO REAL ALLIANCE**

27-4855978

**Part II Organizations with gross receipts of more than \$50,000 and private foundations regardless of amount of gross receipts - complete Part II or furnish substitute information.**

028951 12-22-20

<b>Receipts from Other Sources</b>	1	Gross sales or receipts from all business activities. See instructions	•	1		00	
	2	Interest	•	2	556,552	00	
	3	Dividends	•	3		00	
	4	Gross rents	•	4		00	
	5	Gross royalties	•	5		00	
	6	Gross amount received from sale of assets (See Instructions) <b>STATEMENT 1</b>	•	6	5,496,791	00	
	7	Other income <b>SEE STATEMENT 2</b>	•	7	386,790	00	
	8	<b>Total</b> gross sales or receipts from other sources. Add line 1 through line 7. Enter here and on Side 1, Part I, line 1	•	8	6,440,133	00	
	9	Contributions, gifts, grants, and similar amounts paid	•	9		00	
	10	Disbursements to or for members	•	10		00	
	11	Compensation of officers, directors, and trustees <b>SEE STATEMENT 3</b>	•	11	658,741	00	
	12	Other salaries and wages	•	12	19,300,958	00	
	<b>Expenses and Disbursements</b>	13	Interest	•	13	30,081	00
		14	Taxes	•	14	730,650	00
		15	Rents	•	15	1,117,725	00
		16	Depreciation and depletion (See instructions)	•	16	501,926	00
		17	Other expenses and disbursements <b>SEE STATEMENT 4</b>	•	17	17,512,405	00
		18	<b>Total</b> expenses and disbursements. Add line 9 through line 17. Enter here and on Side 1, Part I, line 9	•	18	39,852,486	00

<b>Schedule L Balance Sheet</b>	Beginning of taxable year		End of taxable year	
	(a)	(b)	(c)	(d)
<b>Assets</b>				
1 Cash		7,035,316		• 23,785,106
2 Net accounts receivable		4,342,430		• 3,321,894
3 Net notes receivable				•
4 Inventories				• 87,739
5 Federal and state government obligations				•
6 Investments in other bonds				•
7 Investments in stock				•
8 Mortgage loans				•
9 Other investments <b>STMT 5</b>		6,246,791		• 750,000
10 a Depreciable assets	7,041,153		7,112,881	
b Less accumulated depreciation	( 2,396,605)	4,644,548	( 2,769,189 )	4,343,692
11 Land		2,019,964		• 2,019,964
12 Other assets <b>STMT 6</b>		842,971		• 88,812
13 <b>Total assets</b>		25,132,020		34,397,207
<b>Liabilities and net worth</b>				
14 Accounts payable		2,531,144		• 2,309,749
15 Contributions, gifts, or grants payable				•
16 Bonds and notes payable				•
17 Mortgages payable				•
18 Other liabilities <b>STMT 7</b>		16,573,265		12,205,637
19 Capital stock or principal fund				•
20 Paid-in or capital surplus. Attach reconciliation				•
21 Retained earnings or income fund		6,027,611		• 19,881,821
22 <b>Total liabilities and net worth</b>		25,132,020		34,397,207

<b>Schedule M-1 Reconciliation of income per books with income per return</b>			
Do not complete this schedule if the amount on Schedule L, line 13, column (d), is less than \$50,000.			
1 Net income per books	• 13,854,210	7 Income recorded on books this year not included in this return	•
2 Federal income tax	•	8 Deductions in this return not charged against book income this year	•
3 Excess of capital losses over capital gains	•	9 Total. Add line 7 and line 8	
4 Income not recorded on books this year	•	10 Net income per return.	
5 Expenses recorded on books this year not deducted in this return <b>STMT 8</b>	• 70,110	Subtract line 9 from line 6	13,924,320
6 Total. Add line 1 through line 5	13,924,320		

EL CAMINO REAL ALLIANCE

27-4855978

CA 199 GROSS AMOUNT FROM SALE OF ASSETS STATEMENT 1

<u>DESCRIPTION</u>	<u>DATE ACQUIRED</u>	<u>DATE SOLD</u>	<u>METHOD ACQUIRED</u>	
	<u>COST OR OTHER BASIS</u>	<u>DEPREC.</u>	<u>EXPENSE OF SALE</u>	<u>GROSS SALES PRICE</u>
	1,014,076.	0.	0.	5,496,791.
TOTAL TO FORM 199, PAGE 2, LN 6	1,014,076.	0.	0.	5,496,791.

CA 199 OTHER INCOME STATEMENT 2

<u>DESCRIPTION</u>	<u>AMOUNT</u>
OTHER REVENUE	119,340.
STUDENT ACTIVITIES	165,950.
STUDENT LUNCH SALES	0.
INTERNATIONAL STUDENT TUITION	101,500.
TOTAL TO FORM 199, PART II, LINE 7	386,790.

DRAFT

CA 199 COMPENSATION OF OFFICERS, DIRECTORS AND TRUSTEES STATEMENT 3

<u>NAME AND ADDRESS</u>	<u>TITLE AND AVERAGE HRS WORKED/WK</u>	<u>COMPENSATION</u>
DAVID HUSSEY 5440 VALLEY CIRCLE BLVD WOODLAND HILLS, CA 91367	EXECUTIVE DIRECTOR 40.00	283,891.
DANIEL CHANG 5440 VALLEY CIRCLE BLVD WOODLAND HILLS, CA 91367	CHIEF COMPLIANCE OFFICER 40.00	167,315.
GREGORY WOOD 5440 VALLEY CIRCLE BLVD WOODLAND HILLS, CA 91367	CHIEF BUSINESS OFFICER 40.00	207,535.
BEATRIZ CHEN 5440 VALLEY CIRCLE BLVD WOODLAND HILLS, CA 91367	CHAIR 1.00	0.



EL CAMINO REAL ALLIANCE

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BRIAN ARCHIBALD 5440 VALLEY CIRCLE BLVD WOODLAND HILLS, CA 91367	VICE CHAIR 1.00	0.
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JEFF DAVIS 5440 VALLEY CIRCLE BLVD WOODLAND HILLS, CA 91367	SECRETARY 1.00	0.
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LINDA IBACH 5440 VALLEY CIRCLE BLVD WOODLAND HILLS, CA 91367	DIRECTOR 1.00	0.
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STEVE KOFAHL 5440 VALLEY CIRCLE BLVD WOODLAND HILLS, CA 91367	DIRECTOR 1.00	0.
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KENNETH LEE 5440 VALLEY CIRCLE BLVD WOODLAND HILLS, CA 91367	DIRECTOR 1.00	0.
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SCOTT SILVERSTEIN 5440 VALLEY CIRCLE BLVD WOODLAND HILLS, CA 91367	DIRECTOR 1.00	0.
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BRAD WRIGHT 5440 VALLEY CIRCLE BLVD WOODLAND HILLS, CA 91367	DIRECTOR 1.00	0.
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JOHN PEREZ 5440 VALLEY CIRCLE BLVD WOODLAND HILLS, CA 91367	DIRECTOR 1.00	0.
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TOTAL TO FORM 199, PART II, LINE 11

658,741.

EL CAMINO REAL ALLIANCE

27-4855978

CA 199	OTHER EXPENSES	STATEMENT 4
DESCRIPTION		AMOUNT
BOOKS AND SUPPLIES		2,042,158.
SPED ENCROACHMENT		654,298.
DISTRICT OVERSIGHT FEES		343,743.
PENSION PLAN CONTRIBUTIONS		4,342,426.
OTHER EMPLOYEE BENEFITS		6,234,360.
LEGAL FEES		227,108.
OTHER PROFESSIONAL FEES		2,876,491.
ADVERTISING AND PROMOTION		48,130.
OFFICE EXPENSES		328,249.
TRAVEL		35,440.
CONFERENCES AND CONVENTIONS		32,136.
INSURANCE		347,866.
TOTAL TO FORM 199, PART II, LINE 17		<u>17,512,405.</u>

CA 199	OTHER INVESTMENTS	STATEMENT 5
DESCRIPTION	BEG. OF YEAR	END OF YEAR
FIXED INCOME SECURITIES	6,246,791.	750,000.
TOTAL TO FORM 199, SCHEDULE L, LINE 9	<u>6,246,791.</u>	<u>750,000.</u>

CA 199	OTHER ASSETS	STATEMENT 6
DESCRIPTION	BEG. OF YEAR	END OF YEAR
PREPAID EXPENSES AND DEFERRED CHARGES	842,971.	88,812.
TOTAL TO FORM 199, SCHEDULE L, LINE 12	<u>842,971.</u>	<u>88,812.</u>

CA 199	OTHER LIABILITIES	STATEMENT 7
DESCRIPTION	BEG. OF YEAR	END OF YEAR
NET POSTEMPLOYMENT BENEFITS LIABILITY	16,387,765.	11,447,081.
DEFERRED REVENUE	185,500.	758,556.
TOTAL TO FORM 199, SCHEDULE L, LINE 18	<u>16,573,265.</u>	<u>12,205,637.</u>

STATEMENT(S) 4, 5, 6, 7

EL CAMINO REAL ALLIANCE

27-4855978

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CA 199	EXPENSES RECORDED ON BOOKS THIS YEAR NOT DEDUCTED IN THIS RETURN	STATEMENT 8
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<u>DESCRIPTION</u>	<u>AMOUNT</u>
INVESTMENT EXPENSES	70,110.
TOTAL TO FORM 199, SCHEDULE M-1, LINE 5	<u>70,110.</u>

DRAFT

022  
Date Accepted \_\_\_\_\_

**DO NOT MAIL THIS FORM TO THE FTB**

**TAXABLE YEAR**  
**2020**

**California e-file Return Authorization for Exempt Organizations**

**FORM**  
**8453-EO**

<b>Exempt Organization name</b>	<b>Identifying number</b>
<b>EL CAMINO REAL ALLIANCE</b>	<b>27-4855978</b>

**Part I Electronic Return Information** (whole dollars only)

1 Total gross receipts (Form 199, line 4)	1	54,790,882
2 Total gross income (Form 199, line 8)	2	53,776,806
3 Total expenses and disbursements (Form 199, line 9)	3	39,852,486

**Part II Settle Your Account Electronically for Taxable Year 2020**

4 <input type="checkbox"/> Electronic funds withdrawal	4a Amount	4b Withdrawal date (mm/dd/yyyy)
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**Part III Banking Information** (Have you verified the exempt organization's banking information?)

5 Routing number _____	
6 Account number _____	7 Type of account: <input type="checkbox"/> Checking <input type="checkbox"/> Savings

**Part IV Declaration of Officer**

I authorize the exempt organization's account to be settled as designated in Part II. If I check Part II, Box 4, I authorize an electronic funds withdrawal for the amount listed on line 4a.

Under penalties of perjury, I declare that I am an officer of the above exempt organization and that the information I provided to my electronic return originator (ERO), transmitter, or intermediate service provider and the amounts in Part I above agree with the amounts on the corresponding lines of the exempt organization's 2020 California electronic return. To the best of my knowledge and belief, the exempt organization's return is true, correct, and complete. If the exempt organization is filing a balance due return, I understand that if the Franchise Tax Board (FTB) does not receive full and timely payment of the exempt organization's fee liability, the exempt organization will remain liable for the fee liability and all applicable interest and penalties. I authorize the exempt organization return and accompanying schedules and statements be transmitted to the FTB by the ERO, transmitter, or intermediate service provider. **If the processing of the exempt organization's return or refund is delayed, I authorize the FTB to disclose to the ERO or intermediate service provider the reason(s) for the delay.**

**Sign Here**                **CHIEF BUSINESS OFFICER**

DRAFT

**Part V Declaration of Electronic Return Originator (ERO) and Paid Preparer.**

I declare that I have reviewed the above exempt organization's return and that the entries on form FTB 8453-EO are complete and correct to the best of my knowledge. (If I am only an intermediate service provider, I understand that I am not responsible for reviewing the exempt organization's return. I declare, however, that form FTB 8453-EO accurately reflects the data on the return.) I have obtained the organization officer's signature on form FTB 8453-EO before transmitting this return to the FTB; I have provided the organization officer with a copy of all forms and information that I will file with the FTB, and I have followed all other requirements described in FTB Pub. 1345, 2020 Handbook for Authorized e-file Providers. I will keep form FTB 8453-EO on file for **four** years from the due date of the return or **four** years from the date the exempt organization return is filed, whichever is later, and I will make a copy available to the FTB upon request. If I am also the paid preparer, under penalties of perjury, I declare that I have examined the above exempt organization's return and accompanying schedules and statements, and to the best of my knowledge and belief, they are true, correct, and complete. I make this declaration based on all information of which I have knowledge.

<b>ERO</b>	ERO's signature	Date	Check if also paid preparer <input checked="" type="checkbox"/>	Check if self-employed <input type="checkbox"/>	ERO's PTIN <b>P01297358</b>
<b>Must Sign</b>	Firm's name (or yours if self-employed) and address	<b>CHRISTY WHITE ASSOCIATES</b> <b>348 OLIVE STREET</b> <b>SAN DIEGO, CA</b>			Firm's FEIN <b>27-2956198</b>  ZIP code <b>92103</b>

Under penalties of perjury, I declare that I have examined the above organization's return and accompanying schedules and statements, and to the best of my knowledge and belief, they are true, correct, and complete. I make this declaration based on all information of which I have knowledge.

<b>Paid Preparer</b>	Paid preparer's signature	Date	Check if self-employed <input type="checkbox"/>	Paid preparer's PTIN	
<b>Must Sign</b>	Firm's name (or yours if self-employed) and address	Firm's FEIN			ZIP code

# Coversheet

## Discussion on Cafeteria Financial Summary and RFP Process Updates

**Section:** V. School Business  
**Item:** E. Discussion on Cafeteria Financial Summary and RFP Process Updates  
**Purpose:** Discuss  
**Submitted by:**  
**Related Material:** April 21 '22 Agenda Item Cafeteria Financial Summary ytd March 22.pdf

### ECRCHS Cafeteria Financial Summary SY 2022

# of Serving Days	21	17	18	21	16	13	14	19	23	141			180
# of Instructional Days	21	17	18	21	16	13	14	19	23	141	Projected	BUDGET	
Month	July-2021 *	August-21	September-21	October-21	November-21	December-21	January-22	February-22	March-22	FY 2022	FY22	FY 2022	
Students Approved for FRPM	974	1,142	1,241	1,190	1,212	1,225	1,240	1,245	1,251	1,251			
Breakfast Count	2,337	5,492	9,278	13,881	11,818	7,862	9,449	15,170	19,559	94,846	121,080	89,527	
Lunch Count	2,337	10,026	12,932	17,507	14,824	11,615	12,708	19,471	24,388	125,808	157,037	134,340	
<b>Total Meals Served</b>	<b>4,674</b>	<b>15,518</b>	<b>22,210</b>	<b>31,388</b>	<b>26,642</b>	<b>19,477</b>	<b>22,157</b>	<b>34,641</b>	<b>43,947</b>	<b>220,654</b>	<b>278,117</b>	<b>223,867</b>	
<b>Ave. Meals /Day</b>	<b>223</b>	<b>913</b>	<b>1,234</b>	<b>1,495</b>	<b>1,665</b>	<b>1,498</b>	<b>1,583</b>	<b>1,823</b>	<b>1,911</b>	<b>1,565</b>	<b>1,545</b>	<b>1,022</b>	
<b>REVENUE:</b>													
Federal Reimbursement	\$ 15,845	\$ 56,811	\$ 78,681	\$ 109,768	\$ 93,104	\$ 69,508	\$ 82,595	\$ 128,354	\$ 162,221	\$ 796,889	1,017,305	\$ 685,955	
State Reimbursement	\$ 1,162	\$ 3,859	\$ 5,524	\$ 7,806	\$ 6,626	\$ 4,844	\$ 5,510	\$ 8,615	\$ 10,930	\$ 54,877	70,055	\$ 54,735	
CNIPS Claim	\$ 17,007	\$ 60,671	\$ 84,205	\$ 117,575	\$ 99,730	\$ 74,352	\$ 88,105	\$ 136,969	\$ 173,151	\$ 851,765	\$ 1,087,360	\$ 740,691	
CNIPS (COVID rate increase)													
Snacks/Seconds	\$ -	\$ 5,480	\$ 6,926	\$ 7,444	\$ 5,096	\$ 2,719	\$ 3,519	\$ 5,986	\$ 7,438	\$ 44,609	55,682	\$ 125,222	
Adult/non-reimbursable	\$ -	\$ -	\$ -	\$ 696	\$ 1,979	\$ 1,586	\$ 1,522	\$ 2,594	\$ 2,959	\$ 11,336	14,149	\$ 5,848	
Other Revenue	\$ -	\$ 5,480	\$ 6,926	\$ 8,141	\$ 7,075	\$ 4,305	\$ 5,042	\$ 8,580	\$ 10,397	\$ 55,945	69,831	\$ 131,070	
<b>Total Revenue</b>	<b>\$ 17,007</b>	<b>\$ 66,151</b>	<b>\$ 91,131</b>	<b>\$ 125,715</b>	<b>\$ 106,805</b>	<b>\$ 78,657</b>	<b>\$ 93,147</b>	<b>\$ 145,550</b>	<b>\$ 183,548</b>	<b>\$ 907,710</b>	<b>\$ 1,157,191</b>	<b>\$ 871,760</b>	
<b>EXPENSES:</b>													
Chartwells - Food Cost	\$ 6,569	\$ 25,858	\$ 35,676	\$ 48,224	\$ 41,124	\$ 30,381	\$ 34,191	\$ 53,415	\$ 67,330	\$ 342,769	437,577	\$ 419,442	
Chartwells - Labor Cost	\$ 8,708	\$ 34,277	\$ 47,292	\$ 63,846	\$ 54,513	\$ 40,273	\$ 45,323	\$ 70,807	\$ 89,252	\$ 454,289	579,944	\$ 555,306	
Chartwells Invoice-Gross	\$ 15,277	\$ 60,134	\$ 82,968	\$ 112,070	\$ 95,637	\$ 70,654	\$ 79,515	\$ 124,222	\$ 156,582	\$ 797,058	1,017,521	\$ 974,748	
Commodities Credit	\$ -	\$ (6,993)	\$ (1,578)	\$ (6,678)	\$ -	\$ (1,630)	\$ (483)	\$ (8,140)	\$ (267)	\$ (25,768)	\$ (32,895)	\$ (64,526)	
Chartwells Invoice-NET	\$ 15,277	\$ 53,142	\$ 81,390	\$ 105,391	\$ 95,637	\$ 69,023	\$ 79,032	\$ 116,082	\$ 156,315	\$ 771,290	\$ 984,626	\$ 910,222	
FDP/USDA - Food Shipping Invoice	\$ -	\$ -	\$ 835	\$ -	\$ 687	\$ -	\$ 78	\$ 505	\$ 2,105	\$ 2,687	\$ 4,913		
<b>Total Expense</b>	<b>\$ 15,277</b>	<b>\$ 53,142</b>	<b>\$ 82,225</b>	<b>\$ 105,391</b>	<b>\$ 95,637</b>	<b>\$ 69,710</b>	<b>\$ 79,032</b>	<b>\$ 116,160</b>	<b>\$ 156,820</b>	<b>\$ 773,395</b>	<b>\$ 987,313</b>	<b>\$ 915,135</b>	
<b>Net Gain/Loss - (Learning Loss)</b>	<b>\$ 1,730</b>	<b>\$ 13,009</b>	<b>\$ 8,906</b>	<b>\$ 20,324</b>	<b>\$ 11,168</b>	<b>\$ 8,946</b>	<b>\$ 14,115</b>	<b>\$ 29,390</b>	<b>\$ 27,232</b>	<b>\$ 134,314</b>	<b>\$ 169,878</b>	<b>\$ (43,375)</b>	
<b>Net Per Meal</b>	<b>\$ 0.37</b>	<b>\$ 0.84</b>	<b>\$ 0.40</b>	<b>\$ 0.65</b>	<b>\$ 0.42</b>	<b>\$ 0.46</b>	<b>\$ 0.64</b>	<b>\$ 0.85</b>	<b>\$ 0.62</b>	<b>\$ 0.61</b>	<b>\$ 0.61</b>		