



# Great Oaks Charter School - Bridgeport

## GOBPT September Board Meeting

Published on September 10, 2024 at 10:31 AM EDT

Amended on September 26, 2024 at 3:17 PM EDT

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### Date and Time

Wednesday September 11, 2024 at 5:30 PM EDT

### Location

375 Howard Ave.  
Bridgeport, CT 06605

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### Agenda

	Purpose	Presenter	Time
<b>I. Opening Items</b>			<b>5:30 PM</b>
<b>A.</b> Record Attendance & Begin Recording Meeting		Bob Carlson	1 m
<b>B.</b> Call the Meeting to Order		Bob Carlson	1 m
<b>C.</b> Approve Board Retreat Meeting Minutes	Approve Minutes	Bob Carlson	
Approve minutes for GOBPT July Board Retreat on July 30, 2024			
<b>II. Governance Committee</b>			<b>5:32 PM</b>
<b>A.</b> Chief Executive Officer's Report	FYI	John Scalice	15 m
<b>B.</b> Chief Operating Officer's Report	FYI	Latoya Hubbard	15 m

	Purpose	Presenter	Time
<b>III. Finance Committee</b>			<b>6:02 PM</b>
<b>A. Finance Committee Updates</b>	FYI	Benjamin Chan	15 m
		• Dashboard and Future Budget Update	
<b>B. Vendor Approvals</b>	Vote	Corey Sneed	5 m
<b>C. CFO Report</b>	FYI	Benjamin Chan	15 m
<b>IV. Other Business</b>			<b>6:37 PM</b>
<b>A. New Business</b>	Discuss	Bob Carlson	2 m
		Great Oaks Charter School Bridgeport is hosting our 10 year anniversary Gala on Thursday, October 10th, 2024. Invitations have been sent out to all Board members via email.	
		Please see our website below to purchase tickets, become a sponsor and other details regarding our Gala.	
		<a href="#">GOBPT Gala</a>	
<b>V. Closing Items</b>			<b>6:39 PM</b>
<b>A. Adjourn Meeting</b>	Vote	Bob Carlson	2 m

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Attention: Times and Locations are subject to change.

# Coversheet

## Approve Board Retreat Meeting Minutes

**Section:** I. Opening Items  
**Item:** C. Approve Board Retreat Meeting Minutes  
**Purpose:** Approve Minutes  
**Submitted by:**  
**Related Material:** Minutes for GOBPT July Board Retreat on July 30, 2024

APPROVED



## Great Oaks Charter School - Bridgeport

### Minutes

#### GOBPT July Board Retreat

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##### **Date and Time**

Tuesday July 30, 2024 at 9:00 AM

##### **Location**

**\*Please note the location has changed\***

##### **Brooklawn Country Club**

500 Algonquin Road  
Fairfield, CT 06825

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##### **Directors Present**

Bea Bagley, Bob Carlson, Corey Sneed (remote), Daniel Luciano, David Zieff, Tenssie Ramsay

##### **Directors Absent**

Eva Vega, Matthew Nwosu, Selena Morgan

##### **Guests Present**

Benjamin Chan, Farah Martin, John Scalice, Latoya Hubbard

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#### **I. Opening Items**

##### **A. Record Attendance**

##### **B. Call the Meeting to Order**

Bob Carlson called a meeting to order on Tuesday Jul 30, 2024 at 9:04 AM.

### **C. Approve Minutes**

David Zieff made a motion to approve the minutes from GOBPT June Board Meeting on 06-17-24.

Tenssie Ramsay seconded the motion.

The team **VOTED** unanimously to approve the motion.

## **II. Votes & General Business**

### **A. Pending Position Votes**

David Zieff made a motion to approve B. Carlson as Board Chair.

Tenssie Ramsay seconded the motion.

The team **VOTED** unanimously to approve the motion.

David Zieff made a motion to approve C. Sneed as Board Treasurer.

Tenssie Ramsay seconded the motion.

The team **VOTED** unanimously to approve the motion.

### **B. Committee Selections**

Board Members discussed their committee selections and selected the following.

Governance Committee: T. Ramsay, B. Bagley, B. Carlson

Finance Committee: C. Sneed, D. Zieff, D. Luciano

Fundraising Committee: Chaired by D. Zieff.

### **C. Conflict of Interest Forms**

L. Hubbard explained Conflict of Interest forms. Board members in attendance read and signed Conflict of Interest Forms

### **D. Set Calendar for SY 24-25**

Board Members agreed to meet the 2nd Wednesday of Every Month for all committees and board meetings.

Tenssie Ramsay made a motion to set calendar 2024-2025 to the second Wednesday of the month.

Daniel Luciano seconded the motion.

The team **VOTED** unanimously to approve the motion.

## **III. CFO Finance Presentation**

### **A. Finance Updates**

CFO, B. Chan, went over CFO report.

B. Chan reports that there is Equitable per pupil funding. While the State's Charter Foundation Rate for Per Pupil remains flat, MLL & Free/Reduced Lunch Enrollment now count towards a higher rate. During the past school year, our achievements were the following.

- Internal Control & systems
  - 2-Week Supply of Key Items
  - Approval workflow for Purchase Requests
  - Vendor Payment Schedule
  - Payroll Control
  - Grant Expense Tracking
  - Credit Card Receipts & Reconciliation w David

Our New Objectives for the following school year are the following:

- COST CONTAINMENT & FUNDRAISING
  - Tighter Spending to the Budget
  - Expand Budget Awareness & Ownership
  - Optimize Costs
  - Capital Budget
  - Foundations & Donors

In regards to Electricity; the school is being charged for non - demand instead of demand basis.

- B. Chan will verify this further
- We are being charged higher 25% at peak and 16% at off-peak
- We don't pay UI directly, we pay NuPower who is a second party. They came for a site visit so we will know better details later on.

#### IV. School Presentations

##### A. Year in Review

###### **Middle School Presentation:**

- Goals for this year are planned and aligned with the CN network.
  - Staff Retention & Development Goals: Increase teacher retention to at least 80% and staff retention to at least 85%.
  - Academic Goals: Increase overall school proficiency in both ELA and Math by 3-5pts.
  - Culture & Community Goals: Decrease suspension rate to 6%. Decrease chronic absenteeism to 7%.

### **Staff Retention:**

- MS also created a system for teacher appreciation and team building. Including a committee to boost morale and show more teacher appreciation called The Sunshine Committee.
- D. Zief asked if you could do one thing to change staff retention and development, what would it be? D. Linares states that when teachers feel supported and have an opportunity to voice and be heard helps.
  - B. Bagley asked what is the biggest reason why staff leaves? D. Linares reports that the staff chose to move out of education, go back to school, or a personal move and make different life decisions.

**Academic:** Goals for 23-24: Increase overall school proficiency in ELA and Math by 5pts.

Result at the End of Year: Increased school proficiency in ELA by 4pts. Increased school proficiency in Math by 4pts.

**Culture & Community:** Goals for 23-24: Streamline our positive behavior systems and embed social-emotional learning into the student learning experience. Result at the End of Year: Decreased suspension rate from to 8%. Chronic absenteeism was 29%. Implemented social-emotional learning curriculum in the classrooms.

- MS also implemented an SEL curriculum for students in classroom.
- Developing Culture Staff and be able to have conversations with teachers.
- Area of Growth- Social Media education for students CN aligned

### **High School Presentation:**

#### **Celebrations:**

- Increased opportunities for students to earn college credit with Post and Housatonic.
- Expansion of the Seal of Bi- Literacy Program and AP US History.
- Increased Resume Building Programs for students through partnerships The Fire Department, LIV Girl, Sikorsky, Bullard Havens, SoundWaters, Outward Bound & Career Day
- Expanding College Options for Students:
  - Temple, LSU, Westfield, Simmons, Albertus Magnus

This year we hired a College & Career Counselor which created a Career Day where students were able to come to and get information.

### **Culture & Community:**

- Our Goal for decreasing suspensions was >5% and we ended the year at 8.44%. The goal for 2024-2025 is Reduction in Physical Altercations by 55% (would support our overall goal of suspension rates falling below 6%)

### **Chronic Absenteeism:**

- Goal for this past school year is below 20%. We ended at 34%. Our goal for 2024-2025 school year is still below 20%.

Transportation is a huge impact on our chronic absenteeism. Parents/ families have rejected attending our school due to lack of transportation. D. Zief asked if there is a correlation between grades and the absenteeism. C. Pellegrino reports there is no correlation. All grades were pretty much the same.

**Staff Retention:** Our goal was to be at 90% and we ended at 97% staff retention.

### **Academics:**

Our goal for 2023-2024 was to have students graduating in 2024 with college credit be at 40%. Class of 2025 to be at 25%. What we ended the year with is the following.

College Credit:

48.5% of 2024

26.8% of 2025

15.7% of 2026

The goal for 2024- 2025 is Increasing courses offered and opportunities to take more classes through Post University to increase total credits earned for students starting in 10th Grade.

### **Curriculum:**

The goal for the next school year has 3 areas of focus.

1. Curriculum
2. Teacher Clarity
- and 3. New Teacher Development

### **Curriculum:**

- Revise curriculum documents to include prerequisite skills
- Conduct Professional Development for all staff on curriculum updates
- Review data to measure the impact of curriculum changes
- Teacher meetings to review and update curriculum throughout the year

### **Teacher Clarity:**



- Focus professional development on teaching purpose focused on clarity for students
- Create a library of delivered professional development techniques for teacher clarity
- Collect data through observations and walkthroughs on the implementation of techniques for clarity
- Develop individualized support plans with teachers to enhance development

#### **New Teacher Development:**

- Revise teacher onboarding and create plans of support with teachers for needs specific to new teachers
- Support teachers in the development of confidence, curriculum, and clarity
- Assign new teachers to mentor teachers with additional coaching sessions

4 levers for improvement:

1. Instructional Leadership
2. Focused PD
3. Instructional Coaching
4. Team Data

### **V. CT Charter Association**

#### **A. Connecticut Charter School Association Presentation**

The CT Charter School Association did a presentation to the school's board of directors about their role with our school. They shared their presentation along with their board resources. This has been added to the agenda.

### **VI. Fellows Presentation**

#### **A. Fellows Update by Dr. Frazier**

Dr. Brian Frazier went over Fellows at Great Oaks Charter School- BPT.

The Role of a Fellow:

##### **Engagement**

Fellows will assist in removing distractions and assisting students to engage in learning.

##### **Monitoring Students**

Fellows will monitor students for engagement and understanding during teacher instruction

##### **Practice**

Fellows will support small groups and individual students during individual and guided practice.

### **Middle School Intervention Times**

Fellows will work with students for 50 minutes per day on ELA and Math Interventions.

### **Computer-Based Interventions**

Fellows will support students in small groups using computer-based interventions at their grade-level, based on their individual assessment results.

### **PaperBased Interventions**

Fellows will support students using paper-based academic interventions to support below grade-level learning loss.

Focus in 2023-2024 was Highly defined Fellow Roles and Classroom Academic Support only.

Now in 2024-2025 the role has changed a bit and added flexibility of Fellow Scheduling and addition of intervention blocks at the Middle School. The fellows will also work on **Academic Achievement** by helping more students reach intended academic achievement targets. **Engagement** by helping students engage with learning activities and stay on task. Finally, a **Pipeline to Teaching Careers** by Encourage more Fellows to consider careers as teachers.

This will be achieved by the following:

**Social-Emotional Learning-** Fellows will receive training on how to help support students SEL.

**After-School Programming-** Two hours of after-school academic support for students, four days per week.

**Data-** Regular meetings to review data and impact of Fellows.

**Scheduling-** Regularly reviewing and adjusting schedules based on student data.

## **VII. COO Operations Presentation**

### **A. COO presentation**

L. Hubbard went over COO report and presentation.

Student Enrollment:

#### **Enrollment Highlights**

- 92% student retention rate (average in the past 3 years)
- High demand for seats in High School
- Over enrollment in grades 8 through 12
- Enrollment target met by June of 2024 compared to August of 2023

#### **Enrollment Challenges**

- Potential attrition through October 1st, 2024.

- Lower enrollment and limited waitlist in 6th grade.

There is a high demand in seats in HS but our HS students aren't leaving either. As for Middle School, we have lower enrollment in 6th grade.

#### **Facilities Update:**

- Update Middle School front office space, to accommodate two Office Coordinators. Opening up space for one on one services from district partners to work with students, and creating more visibility of front office area.
- Consolidation of Americorps Office Space. Opening up an office on the first floor for a HS Counselor , allowing easier access for students.
- Replacement of Dumpsters on courtyard with smaller more compact dumpsters in a fenced in area. Opening up more outdoor space for students.
- Consolidation of general supply closets and curriculum storage spaces. Opening 3 storage spaces in close proximity to Physical Education Classes, HS Spirit items for students, and Ed Tech supplies.

#### **Education Technology and Data Governance:**

**How can we optimize the use of our current Edtech Platforms to avoid the need for additional programs, minimize the amount of time teachers spend on tech in order to increase the time spent on instruction?**

- Transition from Learning Management System Schoology.
- Optional Use of Google Classroom and Clever Pages.
- New PowerSchool Interface and transition of teacher grades entered directly into PowerSchool.
- Student behaviors entered into PowerSchool.
- Parent Communication through PowerSchool.
- Panorama integration and comprehensive student data reports.
- Data Governance Team -Audits and Data Team Meeting Attendance.

#### **Community Partnerships Highlights:**

- Successfully created a portfolio of 71 community partners, offering a diverse range of resources and services to students and families.
- Assisted 22 families with navigating resources like 211, evictions, homelessness and aid for undocumented families.
- Secured \$3k in donations for Community CleanUp efforts, \$1700 Shed for Courtyard, and 10 free Basketball Camp Slots for current students (estimated value of \$17k).

#### **How can Human Resources Support Staff Retention?**

- Significantly streamlined onboarding processes
- Staff Survey to gauge adult culture
- Complete exit Interviews
- Cycles of feedback starting with Admin Team

### **Initiatives to Increase Funding and Reduce Cost**

- Goal 100% Certification - Continue to Tag to Per Pupil Dollars reduce the need to cover teacher salary costs with other funding sources.
- Apply for 2nd round of Security Grant Funds.
- Building Initiatives to reduce Electricity costs .
- Comprehensive review of Ed Tech Platforms and cancelling programs no longer needed resulting in over \$90k in cost savings.
- Updated process to collect low income family data, and to support with SNAP and Medical Resources. This number could impact per pupil funding as Ben will discuss later in presentation.

## **VIII. CEO Presentation**

### **A. John Scalice**

CEO, John Scalice, went over CEBoard Goals for the 2024-2025 school year.

**Academic:** Increase student achievement in ELA and Math. Implement Year 1 Commissioners Network.

**Culture:** Reduce Chronic Absenteeism and reduce out of school suspension rate.

**Finance:** Increase school funding through competitive grants and fundraising. Develop a fundraising approach that yields short and long term funding for school specific programs.

#### **Current Model:**

##### **6-12 Middle/High School**

- Embedded Fellows in all 6-8 classrooms for English Language Arts and Math
- Embedded Fellows in select content (English/Math) Courses
- Intervention Blocks in 6-8th grade focused on targeted instruction for ELA and Math
- Small group instructional focus leveraging Fellows; using Scientifically Researched Curriculum

##### **AmeriCorps Fellows**

- Used in small groups for traditional classroom periods and academic intervention during the day
- Used for High-Dosage targeted intervention for after-school programs and support
- Typically 20-25 Fellows allowing for 6 assigned to Middle School Classrooms, 4 Assigned to HS classrooms, and 2 Assigned to ESL Support; plus 8-13 used for varied levels of intervention

Expanding to K-5:

Demonstration of Need:

- Since 2018, 6th grade students entering Great Oaks Charter School have had a range of 4% to 8% in Math Proficiency and a range of 13-19% ELA Proficiency (CSDE SBAC Data).
- The wide range of learning gaps shown through entering 6th graders highlights a lack of consistent support and implementation of District wide programs throughout Bridgeport Public Schools (Interim Assessment Data)

What does k-5 population in a school look like?

- 20 (K-3) 25 (4-5) students per classroom; 2 classrooms per grade level
- 1 Teacher and 2 Fellows per classroom
- 3 Teachers per grade level team
- State Approved Research Based Curriculum for ELA
- Math Curriculum aligned with the Middle School
- Science/Social Studies taught by primary teacher
- Primary school model through Grade 4; split team for grade 5 to prepare for grade 6
- Intervention Blocks

**Starting the Process and Exploration:**

- Parent and Community Partner Survey
- Initial planning of implementation of program, creation of a framework, basic outline of a daily, monthly, annual plan
- Research, review, and apply for grant funding for development
- Conversations with CSDE regarding substantive change of Charter to include K-5 expansion
- Discussions regarding model of expansion (beginning grades, seat caps)
- Secure sight and funding for expansion in addition to grants

**Grants and Fundraising:**

We get a CT state per pupil amount of \$12,800 except for Special Education.

Key Grants and Entitlements:

**\$1.5 mil (3 yr) - Commissioner's Network**

**\$236,000 (1 yr)- School Improvement Grant**  
**\$635,000 (2 yr) - High Dosage Tutoring Grant**  
**\$500,000 (3 yr) - Barr Grant**  
**\$800,000 (1 yr) Mandated LEA Funds**  
**\$450,000 (1 yr) Title I Federal Funding**

***\*This year 29.73% of our instructional program is grant and entitlement funded***

Allocation Facts:

- 64% of non-operational spending on Instructional Support for teachers (Professional Development, Coaching, Fellow Support) is Grant and Entitlement Funded
- 100% of Special Education is Entitlement Funded
- 67% of our non-operational spending is directly student facing support

18% of our non-operational budget is for administrative costs (inclusive of School Based and Central Office)

Fundraising initiatives:

- College Tuition for Dual Enrolled Students
- Student Tutoring (High Dosage Tutoring)
- College and Career Exploration (College visits, internships, career and college fairs)
- New to Country Student Supplies and Resources
- Multi-Language Learner Programs Before and After-School
- Career and College Pathway Materials (Science Lab)

## **IX. Executive Session**

### **A. Vote to enter Executive Executive Session**

David Zieff made a motion to Enter into Executive Session.

Corey Sneed seconded the motion.

The team **VOTED** unanimously to approve the motion.

### **B. Executive Session**

### **C. Vote to Exit Executive Session**

David Zieff made a motion to Exit Executive Session.

Daniel Luciano seconded the motion.

The team **VOTED** unanimously to approve the motion.

## **X. Closing Items**

### **A. Adjourn Meeting**

Bob Carlson made a motion to Enter back into Board Meeting.

David Zieff seconded the motion.

The team **VOTED** unanimously to approve the motion.

Corey Sneed made a motion to pass on the recommendation to continue J. Scalice's contract with Great Oaks Charter School- Bridgeport.

Daniel Luciano seconded the motion.

The team **VOTED** unanimously to approve the motion.

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 1:05 PM.

Respectfully Submitted,

Bob Carlson

# Coversheet

## Finance Committee Updates

**Section:** III. Finance Committee  
**Item:** A. Finance Committee Updates  
**Purpose:** FYI  
**Submitted by:**  
**Related Material:** GO-BPT\_FY25\_24-08\_Budget\_to\_Actual.xlsx.pdf  
GO-BPT\_FY24\_Prelim\_P\_L.pdf  
GO-BPT\_FY25\_Budget\_by\_Sources\_of\_Funding.pdf



## Budget vs. Actuals - FY25 P&L Report July 1-August 31, 2024

Account	Total		
	Actual	Budget	Over budget by
<b>Expenses</b>			
PERSONNEL SERVICE COSTS-ADMINISTRATIVE STAFF PERSONNE			
Academic Leadership	172,969	129,583	(43,386)
Executive Management	109,654	150,456	40,802
Operations Staff	103,268	80,962	(22,306)
Other Non Instr. Staff - Fellows	8,215	65,002	56,787
<b>Total for PERSONNEL SERVICE COSTS-ADMINISTRATIVE STAFF PERSONNE</b>	<b>394,106</b>	<b>426,003</b>	<b>31,897</b>
PERSONNEL SERVICE COSTS-INSTRUCTIONAL PERSONNEL COSTS			
Gen Ed Teachers	253,004	267,411	14,407
Specialty Teachers	33,484	80,214	46,730
Specialty Teachers - MLL	33,215	36,667	3,451
SpED Teacher	34,084	69,205	35,122
<b>Total for PERSONNEL SERVICE COSTS-INSTRUCTIONAL PERSONNEL COSTS</b>	<b>353,787</b>	<b>453,497</b>	<b>99,710</b>
PERSONNEL SERVICE COSTS-NON-INSTRUCTIONAL PERSONNEL COS			
Climate & Culture	29,016	38,693	9,677
Staff Nurse	0	12,485	12,485
Guidance & Social Work	50,715	63,794	13,080
Para professionals - SPED	38,285	35,917	(2,368)
<b>Total for PERSONNEL SERVICE COSTS-NON-INSTRUCTIONAL PERSONNEL COS</b>	<b>118,015</b>	<b>150,889</b>	<b>32,874</b>
ADDITIONAL EARNINGS			
Enrichment Stipend	15,246	1,667	(13,579)
Instructional Stipend	0	833	833
Ops Projects	10,667	333	(10,333)
Summer Teaching Stipend	833	0	(833)
<b>Total for ADDITIONAL EARNINGS</b>	<b>26,746</b>	<b>2,833</b>	<b>(23,912)</b>
PERSONNEL SERVICE COSTS-PAYROLL TAXES AND BENEFITS			
Fringe / Employee Benefits	110,313	108,337	(1,976)
Payroll Taxes	41,569	72,124	30,555
Retirement / Pension	2,338	4,167	1,829
<b>Total for PERSONNEL SERVICE COSTS-PAYROLL TAXES AND BENEFITS</b>	<b>154,220</b>	<b>184,627</b>	<b>30,407</b>
<b>Total for PERSONNEL SERVICE COSTS</b>	<b>1,046,874</b>	<b>1,217,850</b>	<b>170,976</b>
CONTRACTED SERVICES			
CONTRACTED SERVICES-Accounting / Audit	3,095	4,667	1,571
CONTRACTED SERVICES-Food Services	7,084	0	(7,084)
CONTRACTED SERVICES-Legal	365	833	468
CONTRACTED SERVICES-Nurse/Summer School	4,118	0	(4,118)
CONTRACTED SERVICES-Other Purchased / Professional	404	0	(404)
CONTRACTED SERVICES-Payroll Services	17,750	2,500	(15,250)
CONTRACTED SERVICES-Support Organization Fees			0
Tutor Fees	54,834	54,833	(1)
<b>Total for CONTRACTED SERVICES-Support Organization Fees</b>	<b>54,834</b>	<b>54,833</b>	<b>(1)</b>

CONTRACTED SERVICES-Tech Support	15,946	16,667	(721)
<b>Total for CONTRACTED SERVICES</b>	<b>103,596</b>	<b>79,500</b>	<b>(24,096)</b>
<b>SCHOOL OPERATIONS</b>			
SCHOOL OPERATIONS-Board Expenses	21	0	(21)
SCHOOL OPERATIONS-Classroom / Teaching Supplies &	2,000	10,500	8,500
SCHOOL OPERATIONS-Copier Maintenance/Lease	7,758	8,202	444
SCHOOL OPERATIONS-Digital Platform/Licenses	20,008	30,815	10,807
SCHOOL OPERATIONS-Office Expense	6,191	13,700	7,509
SCHOOL OPERATIONS-Other School Operations	8	6,667	6,659
SCHOOL OPERATIONS-School Meals / Lunch	8,858	55,586	46,727
SCHOOL OPERATIONS-Staff & Curr Development	33,600	4,833	(28,767)
SCHOOL OPERATIONS-Staff Development - Food	114	2,500	2,386
SCHOOL OPERATIONS-Staff Recruitment	519	1,667	1,148
SCHOOL OPERATIONS-Student Activities	5,082	0	(5,082)
SCHOOL OPERATIONS-Student Recruitment / Marketing	795	1,667	872
SCHOOL OPERATIONS-Tech Materials	40,071	0	(40,071)
SCHOOL OPERATIONS-Textbooks / Workbooks	16,823	0	(16,823)
Travel Related - Staff	67	0	(67)
SCHOOL OPERATIONS-Equipment / Furniture	0	3,333	3,333
SCHOOL OPERATIONS-Student/Staff Uniforms	0	1,667	1,667
SCHOOL OPERATIONS-Student Testing & Assessment	0	333	333
SCHOOL OPERATIONS-Transportation (student)	0	4,000	4,000
<b>Total for SCHOOL OPERATIONS</b>	<b>141,914</b>	<b>145,469</b>	<b>3,555</b>
<b>FACILITY OPERATION &amp; MAINTENANC</b>			
FACILITY OPERATION & MAINTENANC-Depreciation	50,231	58,333	8,103
FACILITY OPERATION & MAINTENANCE- Food Service Supplies	169	0	(169)
FACILITY OPERATION & MAINTENANCE-Security	8,086	16,015	7,929
FACILITY OPERATION & MAINTENANC-Insurance	34,110	23,507	(10,603)
FACILITY OPERATION & MAINTENANC-Internet	1,638	3,833	2,196
FACILITY OPERATION & MAINTENANC-Janitorial	19,765	50,950	31,185
FACILITY OPERATION & MAINTENANC-Maintenance Supplies	855	14,000	13,145
FACILITY OPERATION & MAINTENANC-Other Building Related	7,593	0	(7,593)
FACILITY OPERATION & MAINTENANC-Rent	199,018	201,330	2,311
FACILITY OPERATION & MAINTENANC-Repairs & Maintenance	34,583	17,232	(17,351)
FACILITY OPERATION & MAINTENANC-Telephone	6,239	2,750	(3,489)
Utilities	45,970	42,600	(3,370)
<b>Total for FACILITY OPERATION &amp; MAINTENANC</b>	<b>408,257</b>	<b>430,550</b>	<b>22,293</b>
<b>TUTOR EXPENSES</b>			
Tutor Expenses-Other Tutor Related	238	0	(238)
Tutor Expenses-Rent - Tutor House	38,968	42,600	3,632
Tutor Expenses-Utilities - Tutor House	8,022	9,003	980
Tutor Expenses-Maintenance Expense/Supplies for Tutor House	0	833	833
<b>Total for TUTOR EXPENSES</b>	<b>47,228</b>	<b>52,436</b>	<b>5,208</b>
<b>Total for Expenses</b>	<b>1,747,868</b>	<b>1,925,805</b>	<b>177,937</b>
<b>Operating Income excluding Depreciation</b>	<b>(92,080)</b>	<b>23,509</b>	
<b>Net Operating Income</b>	<b>(142,311)</b>	<b>(34,824)</b>	

**Great Oaks Charter School - Bridgeport Inc.**  
**Budget vs. Actuals - FY24 P&L**  
**July 2023 - June 2024**

	Actual	Budget	Over/ (-) Under
<b>INCOME</b>			
40000 REVENUES FROM STATE SOURCES			
40100 REVENUES FROM STATE SOURCES-Per Pupil Revenue	8,135,355	7,698,006	437,349
40200 REVENUES FROM STATE SOURCES-Special Education Revenue	629,550	589,000	40,550
40300 REVENUES FROM STATE SOURCES-Grants	50,000		50,000
40330 REVENUES FROM STATE SOURCES-Grants-Other State Grants		9,161	-9,161
40400 REVENUES FROM STATE SOURCES-Other State Sources	31,967		31,967
<b>Total 40000 REVENUES FROM STATE SOURCES</b>	<b>8,846,872</b>	<b>8,296,167</b>	<b>550,705</b>
41000 REVENUES FROM FEDERAL SOURCES			
41200 REVENUES FROM FEDERAL SOURCES-Title I	485,312	459,426	25,886
41300 REVENUES FROM FEDERAL SOURCES-Title Funding - Other	91,432	66,272	25,160
41400 REVENUES FROM FEDERAL SOURCES-School Food Service (Free Lunch	367,682	308,513	59,169
41500 REVENUES FROM FEDERAL SOURCES-Federal Grants		1,146,345	-1,146,345
41520 REVENUES FROM FEDERAL SOURCES-Federal Grants-Other Federal Grants	655,971		655,971
41650 REVENUES FROM FEDERAL SOURCES-ERC	288,307		288,307
<b>Total 41000 REVENUES FROM FEDERAL SOURCES</b>	<b>1,888,703</b>	<b>1,980,556</b>	<b>-91,853</b>
42100 LOCAL & OTHER REVENUE-Contributions and Donations	271,558	291,750	-20,192
42840 Tutor Housing Fees		60,000	-60,000
<b>Total Revenue</b>	<b>11,007,133</b>	<b>10,628,473</b>	<b>378,660</b>
<b>EXPENSES</b>			
50000 PERSONNEL SERVICE COSTS	6,065		6,065
TOTAL SALARY	<b>5,838,781</b>	<b>5,252,709</b>	<b>586,072</b>
53900 ADDITIONAL EARNINGS	<b>103,724</b>	<b>0</b>	<b>103,724</b>
TOTAL SALARY EXPENSE	<b>5,942,505</b>	<b>5,252,709</b>	<b>689,796</b>
57000 PERSONNEL SERVICE COSTS-PAYROLL TAXES AND BENEFITS			
57100 Payroll Taxes	343,457	459,612	-116,155
57200 Fringe / Employee Benefits	661,418	677,600	-16,182
57300 Retirement / Pension	12,888		12,888
Total 57000 PERSONNEL SERVICE COSTS-PAYROLL TAXES AND BENEFITS	<b>1,017,763</b>	<b>1,137,212</b>	<b>-119,449</b>
50000 PERSONNEL SERVICE COSTS	<b>6,966,333</b>	<b>6,389,921</b>	<b>576,412</b>
60000 CONTRACTED SERVICES	20		
61000 CONTRACTED SERVICES-Accounting / Audit	54,762	28,000	26,762
62000 CONTRACTED SERVICES-Legal	25,872	5,000	20,872
63000 CONTRACTED SERVICES-Support Organization Fees			
63005 Management Fees	82,000	60,000	22,000
63010 Tutor Fees	278,456	226,400	52,056
Total 63000 CONTRACTED SERVICES-Support Organization Fees	360,456	286,400	74,056
64000 CONTRACTED SERVICES-Nurse/Summer School	17,143		17,143

65000 CONTRACTED SERVICES-Food Services	21,252		21,252
66000 CONTRACTED SERVICES-Payroll Services	54,810	15,000	39,810
67100 CONTRACTED SERVICES-Tech Support	191,560	114,048	77,512
67200 CONTRACTED SERVICES-Ops Consultants	4,841		4,841
67300 CONTRACTED SERVICES-Staff Appreciation	5,867		5,867
67400 CONTRACTED SERVICES-Administrative Fees	554		554
69000 CONTRACTED SERVICES-Other Purchased / Professional - Public Allies	51,203		51,203
<b>60000 CONTRACTED SERVICES</b>	<b>788,339</b>	<b>448,448</b>	<b>339,891</b>
<b>70000 SCHOOL OPERATIONS</b>			
71000 SCHOOL OPERATIONS-Board Expenses	1,812		1,812
71500 SCHOOL OPERATIONS-Classroom / Teaching Supplies &	61,565	18,000	43,565
72500 SCHOOL OPERATIONS-Textbooks / Workbooks	15,957		15,957
72510 SCHOOL OPERATIONS-Textbooks/Workbooks	28,546		28,546
73000 SCHOOL OPERATIONS-Tech Materials	39,776		39,776
73500 SCHOOL OPERATIONS-Equipment / Furniture	4,824	20,000	-15,176
73600 SCHOOL OPERATIONS-Copier Maintenance/Lease	60,842	49,212	11,630
74500 SCHOOL OPERATIONS-Digital Platform/Licenses	92,449	184,890	-92,441
75000 SCHOOL OPERATIONS-Student Testing & Assessment	3,420	2,000	1,420
75500 SCHOOL OPERATIONS-Field Trips	31,460		31,460
76000 SCHOOL OPERATIONS-Transportation (student)	12,801	24,000	-11,199
76500 SCHOOL OPERATIONS-Student Services - other	2,082		2,082
77000 SCHOOL OPERATIONS-Office Expense	45,374	82,200	-36,826
77100 SCHOOL OPERATIONS-Personal Protective Equipment (PPE)	10,030		10,030
77500 SCHOOL OPERATIONS-Staff & Curr Development	92,596	25,000	67,596
77550 Fellows - Professional Development	325	4,000	-3,675
77600 SCHOOL OPERATIONS-Staff Development - Food	15,563	15,000	563
77700 Memberships/Subscriptions/Cooperatives	9,969		9,969
78000 SCHOOL OPERATIONS-Staff Recruitment	14,632	10,000	4,632
78500 SCHOOL OPERATIONS-Student Recruitment / Marketing	19,694	10,000	9,694
78600 SCHOOL OPERATIONS-Student/Staff Uniforms	10,743	10,000	743
78700 SCHOOL OPERATIONS-Student Activities	101,217		101,217
78800 Student Athletics	2,283		2,283
79000 SCHOOL OPERATIONS-School Meals / Lunch	394,582	333,513	61,069
79100 Travel Related - Staff	2,012		2,012
79300 SCHOOL OPERATIONS-Other School Operations	-17,465	40,000	-57,465
<b>70000 SCHOOL OPERATIONS</b>	<b>1,057,089</b>	<b>827,815</b>	<b>229,274</b>
<b>80000 FACILITY OPERATION &amp; MAINTENANC</b>			
80100 FACILITY OPERATION & MAINTENANC-Rent	1,191,177	1,207,977	-16,800
80160 Utilities	213,599	255,600	-42,001
81000 FACILITY OPERATION & MAINTENANC-Insurance	144,153	141,039	3,114
82000 FACILITY OPERATION & MAINTENANC-Janitorial	331,966	305,700	26,266
82500 FACILITY OPERATION & MAINTENANC-Maintenance Supplies	40,586	84,000	-43,414
83900 FACILITY OPERATION & MAINTENANC-Other Building Related	40,443		40,443
84000 FACILITY OPERATION & MAINTENANC-Repairs & Maintenance	118,758	103,392	15,366
85000 FACILITY OPERATION & MAINTENANC-Equipment / Furniture	987		987
86000 FACILITY OPERATION & MAINTENANCE-Security	95,202	96,092	-890

86100 FACILITY OPERATION & MAINTENANC-Telephone	35,483	16,500	18,983
86150 FACILITY OPERATION & MAINTENANC-Internet	9,851	23,000	-13,149
86200 FACILITY OPERATION & MAINTENANC-Depreciation	339,146	350,000	-10,854
86255 FACILITY OPERATION & MAINTENANCE- Food Service Supplies	9,235		9,235
88000 FACILITY OPERATION & MAINTENANC-Depreciation Expense		0	0
80000 FACILITY OPERATION & MAINTENANC	<b>2,570,734</b>	<b>2,583,300</b>	<b>-12,566</b>
89006 Credit Card Suspense Account			
90000 TUTOR EXPENSES			
91500 Tutor Expenses-Rent - Tutor House	230,487	255,600	-25,113
97000 Tutor Expenses-Utilities - Tutor House	67,752	54,015	13,737
97230 Tutor Expenses-Maintenance Expense/Supplies for Tutor House	931	5,000	-4,069
97250 Tutor Expenses-Other Tutor Related	4,986		4,986
90000 TUTOR EXPENSES	<b>304,155</b>	<b>314,615</b>	<b>-10,460</b>
Total Expenses (including Depreciation)	<b>11,686,650</b>	<b>10,564,099</b>	<b>1,122,551</b>
Total Expenses (excluding Depreciation)	<b>11,347,503</b>	<b>10,214,099</b>	<b>1,133,404</b>
Income before Depreciation	<b>-340,370</b>	<b>414,374</b>	<b>-754,744</b>
Net Operating Income	<b>-679,516</b>	<b>64,374</b>	<b>-743,890</b>

**Great Oaks Charter School - Bridgeport Inc.**  
**FY25 WORKING BUDGET**  
**July 2024 - June 2025**

As of:  
9/10/24

	<u>Budget</u>	<u>Per Pupil</u>	<u>State Bilingual</u>	<u>State Food</u>	<u>Comm. Net.</u>	<u>Local</u>	<u>Title 1</u>	<u>Title 2/3/4</u>	<u>HD Tutor</u>	<u>Mental Health</u>	<u>SIG</u>	<u>School Meal</u>	<u>Nita Lowery</u>	<u>Private (Barr)</u>
<b>INCOME</b>														
40000 REVENUES FROM STATE SOURCES														
40100 REVENUES FROM STATE SOURCES-Per Pupil Revenue	8,467,533	8,467,533												
40200 REVENUES FROM STATE SOURCES-Special Education Revenue	655,500					655,500								
40300 REVENUES FROM STATE SOURCES-Grants	9,000		9,000											
40330 REVENUES FROM STATE SOURCES-Grants-Other State Grants	700,000				700,000									
40400 REVENUES FROM STATE SOURCES-Other State Sources	20,000			20,000										
<b>Total 40000 REVENUES FROM STATE SOURCES</b>	<b>9,852,033</b>	<b>8,467,533</b>	<b>9,000</b>	<b>20,000</b>	<b>700,000</b>	<b>655,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
41000 REVENUES FROM FEDERAL SOURCES														
41200 REVENUES FROM FEDERAL SOURCES-Title I	459,426					459,426								
41300 REVENUES FROM FEDERAL SOURCES-Title Funding - Other	95,596						95,596							
41400 REVENUES FROM FEDERAL SOURCES-School Food Service (Free Lunch)	308,513											308,513		
41500 REVENUES FROM FEDERAL SOURCES-Federal Grants	387,454							356,488	30,966					
41520 REVENUES FROM FEDERAL SOURCES-Federal Grants-Other Federal Grants														
41650 REVENUES FROM FEDERAL SOURCES-ERC														
<b>Total 41000 REVENUES FROM FEDERAL SOURCES</b>	<b>1,250,989</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>459,426</b>	<b>95,596</b>	<b>356,488</b>	<b>30,966</b>	<b>0</b>	<b>308,513</b>	<b>0</b>	<b>0</b>
42100 LOCAL & OTHER REVENUE-Contributions and Donations	166,750													166,750
42840 Tutor Housing Fees	60,000													60,000
<b>Total Revenue</b>	<b>11,329,772</b>	<b>8,467,533</b>	<b>9,000</b>	<b>20,000</b>	<b>700,000</b>	<b>655,500</b>	<b>459,426</b>	<b>95,596</b>	<b>356,488</b>	<b>30,966</b>	<b>0</b>	<b>308,513</b>	<b>0</b>	<b>226,750</b>
Gross Profit	11,329,772	8,467,533	9,000	20,000	700,000	655,500	459,426	95,596	356,488	30,966	0	308,513	0	226,750
<b>EXPENSES</b>														
50000 PERSONNEL SERVICE COSTS														
51000 PERSONNEL SERVICE COSTS-ADMINISTRATIVE STAFF PERSONNE														
51100 Executive Management	902,738	902,738												
51300 Academic Leadership	777,500	466,697			252,232			58,571						
51600 Operations Staff	485,769	428,649			57,120									
51700 Other Non Instr. Staff	390,013	340,509			49,504									
<b>51000 PERSONNEL SERVICE COSTS-ADMINISTRATIVE STAFF PERSONNE</b>	<b>2,556,020</b>	<b>2,138,593</b>	<b>0</b>	<b>0</b>	<b>358,856</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>58,571</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
53000 PERSONNEL SERVICE COSTS-INSTRUCTIONAL PERSONNEL COSTS														
53100 Gen Ed Teachers	1,684,053	1,074,647			53,312		389,344							166,750
53200 Specialty Teachers	401,380	401,380												
53300 Specialty Teachers - MLL	220,000	199,570	9,000				11,430							
53350 Substitute Teachers		0												
53500 SpED Teacher	415,232	0				415,232								
53520 Specialty Teachers-ESL Teacher		0												
<b>53000 PERSONNEL SERVICE COSTS-INSTRUCTIONAL PERSONNEL COSTS</b>	<b>2,720,665</b>	<b>1,675,597</b>	<b>9,000</b>	<b>0</b>	<b>53,312</b>	<b>415,232</b>	<b>389,344</b>	<b>11,430</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>166,750</b>
55000 PERSONNEL SERVICE COSTS-NON-INSTRUCTIONAL PERSONNEL COS														
55100 Climate & Culture	232,160	232,160												
55500 Staff Nurse	74,909	74,909												
55600 Guidance & Social Work	382,765	257,100			59,024		35,675		30,966					
55700 Para professionals - SPED	215,500	0				215,500								
<b>55000 PERSONNEL SERVICE COSTS-NON-INSTRUCTIONAL PERSONNEL COS</b>	<b>905,334</b>	<b>564,169</b>	<b>0</b>	<b>0</b>	<b>59,024</b>	<b>215,500</b>	<b>0</b>	<b>35,675</b>	<b>0</b>	<b>30,966</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
53900 ADDITIONAL EARNINGS														
53901 Instructional Stipend	10,000	10,000												
53902 Enrichment Stipend	5,000	5,000												
53904 Ops Projects	2,000	2,000												
<b>53900 ADDITIONAL EARNINGS</b>	<b>17,000</b>	<b>17,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Great Oaks Charter School - Bridgeport Inc.**  
**FY25 WORKING BUDGET**  
 July 2024 - June 2025

As of:  
 9/10/24

Budget	Per Pupil	State Bilingual	State Food	Comm. Net.	Local	Title 1	Title 2/3/4	HD Tutor	Mental Health	SIG	School Meal	Nita Lowery	Private (Bar)
<b>57000 PERSONNEL SERVICE COSTS-PAYROLL TAXES AND BENEFITS</b>													
57100 Payroll Taxes	432,741	405,487				27,254							
57200 Fringe / Employee Benefits	650,022	607,194				42,828							
57300 Retirement / Pension	25,000	25,000											
<b>Total 57000 PERSONNEL SERVICE COSTS-PAYROLL TAXES AND BENEFITS</b>	<b>1,107,763</b>	<b>1,037,681</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>70,082</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>50000 PERSONNEL SERVICE COSTS</b>	<b>7,306,782</b>	<b>5,433,040</b>	<b>9,000</b>	<b>0</b>	<b>471,192</b>	<b>630,732</b>	<b>459,426</b>	<b>47,105</b>	<b>58,571</b>	<b>30,966</b>	<b>0</b>	<b>0</b>	<b>166,750</b>
<b>60000 CONTRACTED SERVICES</b>													
61000 CONTRACTED SERVICES-Accounting / Audit	28,000	28,000											
62000 CONTRACTED SERVICES-Legal	5,000	5,000											
63000 CONTRACTED SERVICES-Support Organization Fees		0											
63005 Management Fees		0											
63010 Tutor Fees	329,000	31,083						297,917					
<b>Total 63000 CONTRACTED SERVICES-Support Organization Fees</b>	<b>329,000</b>	<b>329,000</b>											
64000 CONTRACTED SERVICES-Nurse/Summer School		0											
65000 CONTRACTED SERVICES-Food Services		0											
66000 CONTRACTED SERVICES-Payroll Services	15,000	15,000											
67100 CONTRACTED SERVICES-Tech Support	100,000	51,509					48,491						
67200 CONTRACTED SERVICES-Ops Consultants		0											
67300 CONTRACTED SERVICES-Staff Appreciation	5,000	5,000											
67400 CONTRACTED SERVICES-Administrative Fees		0											
69000 CONTRACTED SERVICES-Other Purchased / Professional		0											
<b>60000 CONTRACTED SERVICES</b>	<b>482,000</b>	<b>135,592</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>48,491</b>	<b>297,917</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>70000 SCHOOL OPERATIONS</b>													
71000 SCHOOL OPERATIONS-Board Expenses		0											
71500 SCHOOL OPERATIONS-Classroom / Teaching Supplies &	63,000	0		63,000									
72500 SCHOOL OPERATIONS-Textbooks / Workbooks		0											
72510 SCHOOL OPERATIONS-Textbooks/Workbooks		0											
73000 SCHOOL OPERATIONS-Tech Materials	5,000	5,000											
73500 SCHOOL OPERATIONS-Equipment / Furniture	15,000	15,000											
73600 SCHOOL OPERATIONS-Copier Maintenance/Lease	49,212	49,212											
74500 SCHOOL OPERATIONS-Digital Platform/Licenses	184,890	96,208		88,682									
75000 SCHOOL OPERATIONS-Student Testing & Assessment	2,000	2,000											
75500 SCHOOL OPERATIONS-Field Trips	20,000	20,000											
76000 SCHOOL OPERATIONS-Transportation (student)	24,000	24,000											
76500 SCHOOL OPERATIONS-Student Services - other		0											
77000 SCHOOL OPERATIONS-Office Expense	82,200	82,200											
77100 SCHOOL OPERATIONS-Personal Protective Equipment (PPE)		0											
77500 SCHOOL OPERATIONS-Staff & Curr Development	40,000	0		40,000									
77550 Fellows - Professional Development		0											
77600 SCHOOL OPERATIONS-Staff Development - Food	15,000	15,000											
77700 Memberships/Subscriptions/Cooperatives	5,000	5,000											
78000 SCHOOL OPERATIONS-Staff Recruitment	10,000	10,000											
78500 SCHOOL OPERATIONS-Student Recruitment / Marketing	10,000	10,000											
78600 SCHOOL OPERATIONS-Student/Staff Uniforms	10,000	10,000											
78700 SCHOOL OPERATIONS-Student Activities	20,000	20,000											
78800 Student Athletics		0											
79000 SCHOOL OPERATIONS-School Meals / Lunch	333,513	0	20,000								313,513		
79100 Travel Related - Staff		0											
79300 SCHOOL OPERATIONS-Other School Operations	40,000	4,000		36,000									

Great Oaks Charter School - Bridgeport Inc.  
 FY25 WORKING BUDGET  
 July 2024 - June 2025

As of:  
 9/10/24

Budget	Per Pupil	State Bilingual	State Food	Comm. Net.	Local	Title 1	Title 2/3/4	HD Tutor	Mental Health	SIG	School Meal	Nita Lowery	Private (Barr)	
<b>70000 SCHOOL OPERATIONS</b>	<b>928,815</b>	<b>367,620</b>	<b>0</b>	<b>20,000</b>	<b>227,682</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>313,513</b>	<b>0</b>	<b>0</b>	
80000 FACILITY OPERATION & MAINTENANC														
80100 FACILITY OPERATION & MAINTENANC-Rent	1,207,977	1,207,977												
80160 Utilities	255,600	255,600												
81000 FACILITY OPERATION & MAINTENANC-Insurance	141,039	141,039												
82000 FACILITY OPERATION & MAINTENANC-Janitorial	305,700	305,700												
82500 FACILITY OPERATION & MAINTENANC-Maintenance Supplies	84,000	84,000												
83900 FACILITY OPERATION & MAINTENANC-Other Building Related		0												
84000 FACILITY OPERATION & MAINTENANC-Repairs & Maintenance	103,392	103,392												
85000 FACILITY OPERATION & MAINTENANC-Equipment / Furniture		0												
86000 FACILITY OPERATION & MAINTENANC-Security	96,092	96,092												
86100 FACILITY OPERATION & MAINTENANC-Telephone	16,500	16,500												
86150 FACILITY OPERATION & MAINTENANC-Internet	23,000	23,000												
86200 FACILITY OPERATION & MAINTENANC-Depreciation	350,000	350,000												
86255 FACILITY OPERATION & MAINTENANC- Food Service Supplies		0												
<b>80000 FACILITY OPERATION &amp; MAINTENANC</b>	<b>2,583,300</b>	<b>2,583,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
89006 Credit Card Suspense Account														
90000 TUTOR EXPENSES														
91500 Tutor Expenses-Rent - Tutor House	255,600	255,600												
97000 Tutor Expenses-Utilities - Tutor House	54,015	54,015												
97230 Tutor Expenses-Maintenance Expense/Supplies for Tutor House	5,000	5,000												
97250 Tutor Expenses-Other Tutor Related		0												
<b>90000 TUTOR EXPENSES</b>	<b>314,615</b>	<b>314,615</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Total Expenses (including Depreciation)</b>	<b>11,615,512</b>	<b>8,834,167</b>	<b>9,000</b>	<b>20,000</b>	<b>698,874</b>	<b>630,732</b>	<b>459,426</b>	<b>95,596</b>	<b>356,488</b>	<b>30,966</b>	<b>0</b>	<b>313,513</b>	<b>0</b>	<b>166,750</b>
<b>Total Expenses (excluding Depreciation)</b>	<b>11,265,512</b>	<b>8,484,167</b>	<b>9,000</b>	<b>20,000</b>	<b>698,874</b>	<b>630,732</b>	<b>459,426</b>	<b>95,596</b>	<b>356,488</b>	<b>30,966</b>	<b>0</b>	<b>313,513</b>	<b>0</b>	<b>166,750</b>
<b>Income before Depreciation</b>	<b>64,260</b>	<b>-16,634</b>	<b>0</b>	<b>0</b>	<b>1,126</b>	<b>24,768</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-5,000</b>	<b>0</b>	<b>60,000</b>
Capital Expenditures: Chromebooks	40,000	40,000												
Leasehold Improvement: Fencing	14,000	14,000												
Leasehold Improvement: Bathroom	3,000	3,000												
Leasehold Improvement: MS entrance	5,000	5,000												
<b>Total Capital Expenditures</b>	<b>62,000</b>	<b>62,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Income Less Capital Purchases</b>	<b>2,260</b>	<b>-78,634</b>	<b>0</b>	<b>0</b>	<b>1,126</b>	<b>24,768</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-5,000</b>	<b>0</b>	<b>60,000</b>