

2022-23

# EXECUTIVE DIRECTOR/CEO

Heidi Gasca

Excel Academy Charter School Year in Review



#### INTRODUCTION & INSIGHTS

Excel Academy's 2022-2023 school year held incredible achievements and growth, despite the drop in enrollment from the 2021-2022 school year. The school really leaned into our "Made to Be Excellent" theme as we saw major growth in students' academic performance, high impact from our staff 's devotion to families, added value from our new programs, security in our quality financial planning, quality new team members, and a drive for excellence by all stakeholders, all culminating into the recognition as a California Distinguished school.

Though our areas of growth are clearly defined for the coming school year, I have faith in the future of Excel Academy from the success we've seen from this past year alone, and the determination of our staff to continue to grow, learn, and create a high value program for all students.

Heidi Gasca, Executive Director/CEO

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## GOAL 1:

Continue professional development by participating in a Preliminary Administrative Services Credential program via Santa Clara Office of Education which will be completed in June 2023.

## GOAL 2:

Increase involvement with board members, taking on a leadership role with numerous areas of board governance up to 100% by June of 2023; therefore empowering the executive team members to increase their responsibilities to make leadership decisions which will help build their capacity and further their leadership skills.

## GOAL 3:

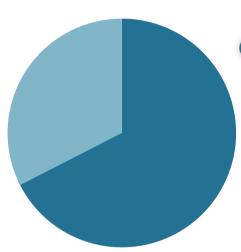
Align the Excel Academy Charter Schools mission and vision in three different aspects by:

- Maintaining strong fiscal health and sustainability with a projected fund balance of 20% and 60 days of cash on hand throughout the 2022-2023 school year.
- Furthering the development and the quality of the personalized and virtual paths by developing and assessing clear roles and responsibilities through monthly or quarterly collaboration sessions to measure our success.
- 3. Maintaining a retention rate of students of 85% percent following each
  Learning Period as well as a 90% percent of staff



Throughout the entire year we have served:

#### 1762 STUDENTS



603 - HELENDALE

1159 - WARNER

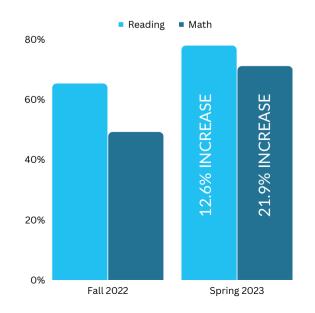


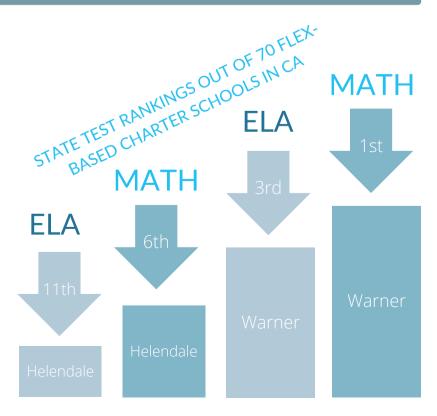


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1187 RETAINED

FALL TO SPRING I-READY RESULTS OF STUDENTS AT OR ABOVE GRADE LEVEL





# LEADERSHIP

Successfully delegated higher responsibilities and decision making to the Executive Leadership team in the areas below:



Keri Schneeweiss

General Education

Services



Joe Sorrera
Financials &
Budgeting



Jenny Craig
State Reporting
& Assessments



Lara Ulmer
Special Education



Megan Anderson
Staff Performance
& School Culture



Lauren Hansen

Marketing &

Communications



# ACADEMIC



Excel Academy soared in academic achievements this year in several areas.

- 1. EACS placed 1st and 3rd in Math and 6th and 11th in ELA state testing scores out of 70 flex-based schools in California
- 2. EACS had a 96% participation rate in i-Ready Diagnostic Assessments and CAASPP testing.
- 3. EACS students had a 12.6% increase in students working at or above grade level in Reading, and a 21.9% increase in students working at or above grade level in Math from Fall 2022 to Spring 2023.
- 4. EACS was awarded the recognition as a California Distinguished School in 2023.

# PROGRAM



Excel Academy launched the
Virtual Path for 1st-8th grade
students, with 160 students
participating in the new path over
the school year.

A New Elementary Principal position was created and was ran by long time Excel Academy staff member, Nick Romo, who lead the department into many successes.





At the WASC visit this year, Excel Academy was scored "Effective" or "Highly Effective" in all areas.



# MENTAL HEALTH



Supported the adoption of Panorama, an education technology company that provides a platform for Excel Academy to utilize research-based surveys to check in on the mental and emotional health of students.



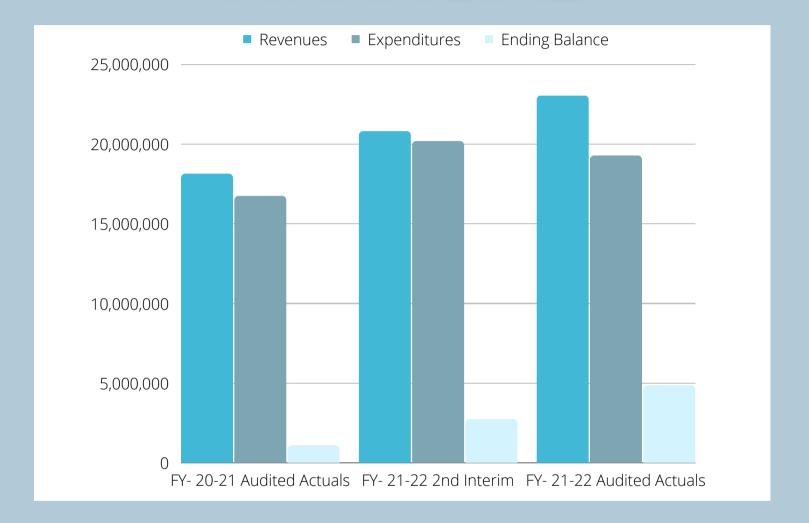
Supported the adoption of Care Solace, a mental health care coordination service for staff and families to connect to quality care.



Hired a new School Counselor to meet the needs of students.



# FINANCIAL



- Started the school year with a 27% increased gross revenue and increased net revenue from the year prior.
- Successfully coordinated staffing and overall operations to balance the budget and pay off \$4.5 million CAM loan.



### COMMUNITY



#### **Theater Arts**

Initiated a brand new Theater Arts program for students to gain confidence in theater, dance, and voice and to gain the rewards of a well-rounded theater education. Students performed in two theater productions at the end of each semester: Dare to Dream, and The Little Mermaid.

#### **Field Trips**

This year, we hired a new Field Trips Coordinator, who organized and put on over 50 field trips and community events for all Excel Academy students, with a high participation rate at each event.







# MARKETING



Successfully redesigned the Excel Academy website and partnered with Beehively as EACS' school communication platform to reduce overall costs, improve communication, and bring a newer, more modern look to Excel Academy.

In addition, Excel Academy partnered with Charter Connect to increase Excel's SEO, obtain expertise for Excel's marketing strategy, and shift to trackable advertising and marketing platforms to monitor ROI. With advisement from Charter Connect, Excel Academy launched Google ads, which proved to be very successful in guiding traffic to the Excel Academy website.

#### POLICIES & PROCEDURES

Created procedural manuals for areas of the school that lacked clarity and proper policy.



**Board Manual** 





Performance Planner



Department Standard
Operating Procedures (SOP)

# AREAS OF GROWTH

Continued improvement in the coaching and evaluation process

Streamlined and efficient professional development for leadership team members

Leaning into the Executive Leadership team to develop and support them as they run each area of the school

# THANK YOU