

Board Meeting

Published on July 25, 2022 at 4:41 PM EDT

Date and Time

Monday September 20, 2021 at 6:00 PM EDT

Location

Amani Public Charter School

Agenda			
	Purpose	Presenter	Time
I. Opening Items			6:00 PM
A. Record AttendanceB. Call the Meeting to Order			1 m
C. Approve Minutes	Approve Minutes		1 m
II. CEO Support And Eval			6:02 PM
A. Goal Review and Next Steps	Discuss	Debra Stern	10 m
Goals/Priorities - Board			
B . ED Evaluation and Next Steps	FYI	Debra Stern	5 m
C. Return to In Person Instruction	Discuss	Debra Stern	5 m
Update COVID Plans			
III. Instruction			6:22 PM
A. Diagnostic and data collection	FYI	Jamell Scott	5 m
B. Grading policy	FYI	Jamell Scott	5 m

	C. Staffing update	Purpose FYI	Presenter Jamell Scott	Time 5 m
	D. Teacher tracker	FYI	Jamell Scott	5 m
	E. Algebra Boot Camp Updates	FYI	Jamell Scott	5 m
IV.	Operations			6:47 PM
	A. HVAC	FYI	Bruce Tanner	5 m
	- Review by state - Update on Cafeteria			
	B. Flooding	FYI	Bruce Tanner	5 m
	- Prevention for future			
	C. Chromebook Distribution - Fifth Grade Distribution	FYI	Bruce	2 m
٧.	Finance/HR			6:59 PM
	A. Review 6/30/21 Budget to actual and status of 2021 Audit	FYI	Phillip Salmon	5 m
	B. Deferred COLA	Vote	Phillip Salmon	5 m
	Approve payment of deferred 3% cost of living adjustr school year. Total appx. \$100,000	nent for the	2020-2021 aca	demic
	C. CD	Vote	Phillip Salmon	2 m
	Renew CD for 6 month period. Amount \$790,643.97, I 2021	nterest rate	.2%, Maturity I	ebruary
	D. American Rescue Plan ("ARP") Funding	Vote	Philip Salmon	3 m
	Approve the ARP Funding Plan - Application due 9.30.21			
	E. Enrollment Update	FYI	Phillip Salmon	5 m
VI.	Fundraising			7:19 PM
	A. Review of 10 Year Celebration	FYI	Debra	2 m
	Amani 10 Year Project Plan		Stern	
١,/١٠	Cayamanaa			7,24 D14
VII	Governance A. Benchmark 1 - Due October 1	FYI	Debra	7:21 PM
	A. Denomiark 1 - Due October 1	רוו	Stern	5 m

<u>Narrative</u>	Purpose	Presenter	Time
B. Midterm Site Visit	FYI	Debra Stern	5 m
November 1-2			
VIII. Other Business			
IX. Closing Items			
A. Adjourn Meeting	Vote		

Coversheet

Goal Review and Next Steps

Section: II. CEO Support And Eval Item: A. Goal Review and Next Steps

Purpose: Discuss

Submitted by:

Related Material: _Amani Board Retreat_8.25.21.pdf

August 25, 2021

Amani Public Charter School Board Retreat

Board roles and responsibilities, assessment debrief, and goal-setting



Amani Public Charter School - Board Meeting - Agenda - Monday September 20, 2021 at 6:00 PM QUICK INTRODUCTIONS Thank you for having me!



Rachel Ksenyak

Senior Governance Coach rksenyak@boardontrack.com

What We're Going to Cover

- → Quick refresher on board responsibilities
- → Debrief the board self-assessment
- Best practices and process for setting annual board goals

Board Roles & Responsibilities

Quick refresher on your main duties as board members

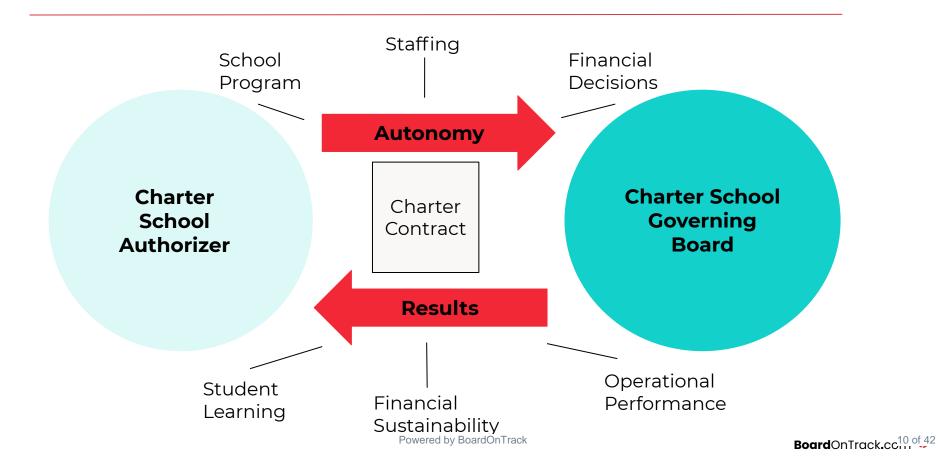
What is a Charter School Board?

Your charter school board is more than **just** a group of well-meaning volunteers.

Rather...

It's a highly effective team, strategically assembled, to bring the skills, expertise, time and temperament to govern a multimillion-dollar public enterprise.

Great Schools are Held to Great Expectations



Board Fiduciary Duties

Duty of Care

- Act in good faith
- → Act reasonably, competently, and prudently

Duty of Loyalty

- → Put interest(s) of institution above all else
- Do not act from self interest; no self-dealing
- → Conflict of loyalty

Duty of Obedience

Obey all requirements that are an authority to the board's authority (Federal, State, Authorizer, Bylaws)

Primary Roles of a Charter School Board

- Keep the mission central to all decision-making
- → Select, support, and evaluate the CEO
- → Maintain a high bar for academic excellence
- → Ensure effective organizational planning
- Advocate for and enhance the school's public standing
- → Ensure adequate resources for the school
- → Ensure resources are managed effectively

Primary Roles (continued)

- Ensure transparency, accountability, and compliance with legal, and ethical guidelines
- → Recruit diverse board members who bring valuable expertise, perspective, resources, and time to give
- Continually educate and train its members
- Maintain a viable succession plan for the board and CEO

Individual Role in Accountability

- → Showing Up is Key
 - Attend planning sessions
 - Be prepared for discussion
- Understand charter contract and performance measures
 - ...and your methodology for success
- Engage in work outside of board meetings
 - Committee Meetings
 - Renewal Meetings
- → Ask Tough Questions (Why? Why?)

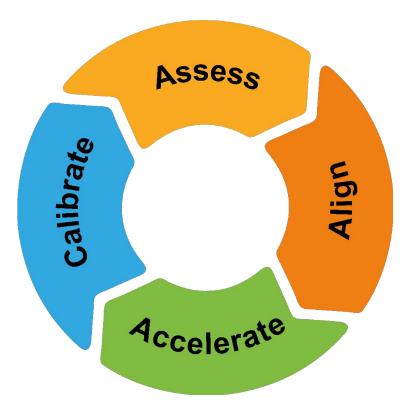
Board Assessment Debrief

Unpack the data, review key take-aways, and discussion

Assessment Overview

- → Annual board self-assessment is a best practice
- → Data-driven way to identify strengths and areas for growth
- Includes 10 assessments, and an individual appraisal
- → Overall score, so you can chart progress year-over-year.

Continuous Improvement Loop



What's Being Assessed

Assessments measure the board's capabilities in the following areas:

- → Board Meetings
- → Board Composition
- → Board Structure
- → Board Recruitment
- → Board Goals & Accountability

- → Academic Oversight
- → Financial Oversight
- → Development
- → BoardSavvy CEO
- → CEO Support & Evaluation

Individual Trustee Appraisal

How we Think about the Data

- → High and low scores
 - For overall sections, e.g., Finance
 - And individual sub-sections, e.g., Annual Audit/990
- Misalignment between the board and CEO
- Misalignment on the board
 - All over the map
 - Clustered at the extremes
- → Participation

The BoardOnTrack Path to Excellence



Key Takeaways:

- → Board is more critical of itself than the ED
- → Clear strengths:
 - Academic Oversight (clarity of vision, roadmap)
 - Partnership with the ED
- → Areas for Growth:
 - Board Goals and Accountability
 - Finance (policies, reporting)
 - Development (philosophical alignment and board training)
 - ED Support and Evaluation

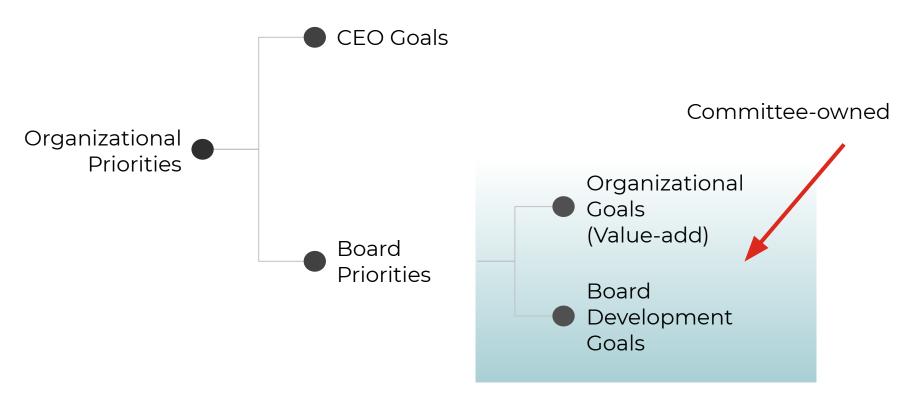
Questions and Closing Thoughts

- Lots to celebrate and reflect on
- → Themes: systems, sustainability, and accountability
- How will you use this information to determine your priorities for next year?

Board Goal-setting

Initial framing and step-by-step process

Board Goals: At-a-Glance



For Example

Organizational Priority		CEO Goal(s)	Board Goal(s)			
Student Enrollment	All grades are fully enrolled for SY21-22	By 8/1/21, 100% of enrollment targets met or exceeded	During Round 1 enrollment, each board member owns one prospective student list			
	312122	80% student retention in grade 9 and 85% retention in grade 10	During Q3 and 4, each board member attends at least one open house			
Student engagement and satisfaction	All students feel safe and supported at school	Based on the XYZ Survey, 100% of students report that they have an adult at school who cares about them	At least 75% of board members serve as mentors via the school apprenticeship program			
		Overall, 90% of students report that they are satisfied or very satisfied	100% of board members attend both fall and spring student exhibition nights			

Step 1: Establish the Organizational Priorities

Agree on where you're headed

- → What are the most important things our organization needs to get done this year?
- → What do we need to do to meet and exceed our charter promises?

Step 2: Determine the Board's Priorities

What are the most important things the board will do this year?

- How is the board going to add value to the organization?
- What do we need to do to maintain and improve our effectiveness as a board?

Step 3: Structure Your Board for Success

What does our board need to do for this to become reality?

- → Form committees to cover each key area of governance work
- Recruit board members for strategic skill sets
- → Assign trustees to committees strategically

Step 4: Draft Goals at the Committee Level

Each of the board priorities is assigned to the respective committee to:

- Organize priorities into a realistic plan
- Translate into SMART goals
- Develop project plans that include specific tasks and deadlines for individual committee members

Step 5: Discuss and Approve Goals

Your board as a whole should discuss and approve its goals. Keep in mind:

- Your CEO (or designee) should have time to participate in the committee-level goal-setting process
- Check for interdependencies and talk about how you will coordinate efforts
- The full board approves the committee-level goals for the year

Step 6: Hold Each Other Accountable

Setting the goals is only the first step. The point is to achieve them.

- Hold each other accountable
- Use BoardOnTrack to track committee goals and individual tasks assignments
- Review your stats at every board meeting

Questions?

We're here to help.



Schedule a call with your Governance Coach.



Chat with us live in BoardOnTrack.



Learn with on-demand resources and webinars.

Coversheet

Review 6/30/21 Budget to actual and status of 2021 Audit

Section: V. Finance/HR

Item: A. Review 6/30/21 Budget to actual and status of 2021 Audit

Purpose: FY

Submitted by:

Related Material: Budget vs. Actuals FY20-21 Board Approved Budget - FY21 P&L .pdf

Budget vs. Actuals: FY20-21 Board Approved Budget - FY21 P&L July 2020 - June 2021

		ТО	TAL	
	ACTUAL	BUDGET	OVER BUDGET	% OF BUDGE
Income				
4100 State Grants				
4101 Per Pupil Allocation - General Education	6,120,793.82	6,288,324.00	-167,530.18	97.34 %
4102 Per Pupil Allocation - Special Education	139,499.18	146,140.00	-6,640.82	95.46 %
4108 Out of District Per Pupil	75,918.90	17,424.00	58,494.90	435.71 %
4109 Per Pupil - NYC	246,327.20	161,230.00	85,097.20	152.78 %
Total 4100 State Grants	6,582,539.10	6,613,118.00	-30,578.90	99.54 %
4200 Federal Grants				
4201 Title I	70,418.20	135,000.00	-64,581.80	52.16 %
4202 Title IIA	4,454.00	25,000.00	-20,546.00	17.82 %
4204 Title IV	15,355.00		15,355.00	
4205 ESSER Grant	78,317.00		78,317.00	
4206 IDEA for Special Education	31,027.33	22,380.00	8,647.33	138.64 %
4207 E-Rate	31,800.00	35,000.00	-3,200.00	90.86 %
4209 Federal Meals Reimbursement	8,374.78	105,000.00	-96,625.22	7.98 %
4210 Mount Vernon STRONG	92,840.00	165,000.00	-72,160.00	56.27 %
4211 CSP COVID Grant	49,950.00		49,950.00	
Total 4200 Federal Grants	382,536.31	487,380.00	-104,843.69	78.49 %
4300 Contributions				
4301 Individual Contributions	9,480.00	2,000.00	7,480.00	474.00 %
4303 Corporate Contributions	2,237.90		2,237.90	
4305 In Kind Services Educational	54,114.00	54,114.00	0.00	100.00 %
4307 Board Contribution		5,000.00	-5,000.00	
4309 Restricted Contributions	0.00		0.00	
Total 4300 Contributions	65,831.90	61,114.00	4,717.90	107.72 %
4400 Fundraising Events				
4402 Fundraising Events - Contributions		35,000.00	-35,000.00	
4403 Fundraising Events - Monetary Contributions				
4404 Fundraising - General		2,000.00	-2,000.00	
4406 Fundraising - Book Fair		1,500.00	-1,500.00	
Total 4403 Fundraising Events - Monetary Contributions		3,500.00	-3,500.00	
Total 4402 Fundraising Events - Contributions		38,500.00	-38,500.00	
Total 4400 Fundraising Events		38,500.00	-38,500.00	
4500 Miscellaneous Income				
4501 Interest Income	3,909.55	3,750.00	159.55	104.25 %
4502 Miscellaneous Income	1,520.00		1,520.00	
Total 4500 Miscellaneous Income	5,429.55	3,750.00	1,679.55	144.79 %
Total Income	\$7,036,336.86	\$7,203,862.00	\$ -167,525.14	97.67 %
GROSS PROFIT	\$7,036,336.86	\$7,203,862.00	\$ -167,525.14	97.67 %
Evnance				

Expenses

5000 Compensation

Budget vs. Actuals: FY20-21 Board Approved Budget - FY21 P&L July 2020 - June 2021

	TOTAL				
	ACTUAL	BUDGET	OVER BUDGET	% OF BUDGE	
5100 Administrative Staff					
5101 Principal/Executive Director	83,607.06	83,607.00	0.06	100.00 9	
5102 Finance and Operations	477,504.45	548,048.00	-70,543.55	87.13 9	
5105 Social Worker / Dean of Scholars and Families	318,572.24	389,920.00	-71,347.76	81.70	
5106 School Nurse	37,975.75	65,000.00	-27,024.25	58.42	
5110 Food Service Personnel	34,000.08	34,000.00	0.08	100.00	
5115 Custodians	119,913.79	118,064.00	1,849.79	101.57	
5201 Director of Curriculum and Instruction	343,789.93	343,790.00	-0.07	100.00	
Total 5100 Administrative Staff	1,415,363.30	1,582,429.00	-167,065.70	89.44	
5200 Instructional Staff					
5202 Classroom Teachers	1,442,471.68	1,626,592.00	-184,120.32	88.68	
5203 Specialty Teachers	453,001.72	364,625.00	88,376.72	124.24	
5206 SPED Teacher/Coordinator	363,467.57	319,673.00	43,794.57	113.70	
5207 Substitutes		41,480.00	-41,480.00		
5210 Afterschool & Enrichment	32,830.00	103,001.00	-70,171.00	31.87	
Total 5200 Instructional Staff	2,291,770.97	2,455,371.00	-163,600.03	93.34	
5400 Incentives					
5402 Merit Bonus	97,460.58		97,460.58		
5403 Stipends	0.00		0.00		
Total 5400 Incentives	97,460.58		97,460.58		
Total 5000 Compensation	3,804,594.85	4,037,800.00	-233,205.15	94.22	
6000 Benefits					
6001 FUTA	-2,728.18		-2,728.18		
6002 NY Disability Expense	-116.08		-116.08		
6003 Social Security - ER	224,093.80	250,344.00	-26,250.20	89.51	
6004 Social Security - EE Clearing	0.00	,-	0.00		
6005 Medicare - ER	52,409.00	58,548.00	-6,139.00	89.51	
6006 Medicare - EE Clearing	0.00	,-	0.00		
6007 Federal Income Tax - Clearing	0.00		0.00		
6008 State Income Tax - Clearing	0.00		0.00		
6009 Local Income Tax - Clearing	0.00		0.00		
6010 401K Employer Match	58,586.24	65,000.00	-6,413.76	90.13	
6011 401K Employee - Clearing	0.00	,	0.00		
6012 401K Fees	1,657.58		1,657.58		
6013 State Unemployment Insurance	32,191.16	43,000.00	-10,808.84	74.86	
6016 HRA/FSA Admin Fees	<u>,</u> ,,,,,,,	3,500.00	-3,500.00		
6017 Garnishments and Liens - Clearing	0.00	2,222.22	0.00		
6018 ERISA	425.67		425.67		
6019 Other Taxes	12,169.28		12,169.28		
6020 Personnel Insurance	·, ·		-,		
6015 HRA/FSA Premium	0.00		0.00		
· · · · · · · · · · · · · · · · ·	5.50		5.50		

Budget vs. Actuals: FY20-21 Board Approved Budget - FY21 P&L July 2020 - June 2021

		TO	TAL	
	ACTUAL	BUDGET	OVER BUDGET	% OF BUDGE
6022 Dental Insurance	29,726.38	30,764.00	-1,037.62	96.63
6023 Vision Insurance	1,499.40	1,512.00	-12.60	99.17
6024 Workers Compensation	3,989.77	47,500.00	-43,510.23	8.40 9
6025 Life Insurance/AD&D	3,881.70	4,132.00	-250.30	93.94
6026 STD/LTD Insurance	13,300.94	13,874.00	-573.06	95.87
6027 AFLAC Post-Tax clearing	373.85		373.85	
6028 Voluntary Benefits - Clearing	0.00		0.00	
Total 6020 Personnel Insurance	516,533.74	584,298.00	-67,764.26	88.40
Total 6000 Benefits	895,222.21	1,004,690.00	-109,467.79	89.10
6100 Direct Educational Expenses				
6101 Classroom Supplies	30,759.33	18,000.00	12,759.33	170.89
6102 Textbooks & Materials	15,026.02	25,000.00	-9,973.98	60.10
6103 Special Education Supplies		3,000.00	-3,000.00	
6104 Classroom Libraries	4,200.91	3,000.00	1,200.91	140.03
6105 Standardized Testings/Assessment Materials	10,885.85	20,000.00	-9,114.15	54.43
6109 Student Transportation	-437.25	5,000.00	-5,437.25	-8.75
6110 Field Trips	-3,967.45	5,000.00	-8,967.45	-79.35
6111 School Food Services	19,246.66	130,000.00	-110,753.34	14.81
6113 Student Uniforms/Apparel	5,124.61	2,500.00	2,624.61	204.98
6114 Student/Family Appreciation	41,062.70	47,000.00	-5,937.30	87.37
6115 Student Information System - SIS	14,855.96	20,000.00	-5,144.04	74.28
6116 Athletic Program	-616.00	5,000.00	-5,616.00	-12.32
Total 6100 Direct Educational Expenses	136,141.34	283,500.00	-147,358.66	48.02
7000 Administrative Expenses				
7001 Office Supplies	38,748.15	20,000.00	18,748.15	193.74
7002 Phone & Internet	10,586.99	15,000.00	-4,413.01	70.58
7003 Postage & Delivery	866.00	7,000.00	-6,134.00	12.37
7004 Printing & Copying		2,500.00	-2,500.00	
7005 Copier Lease	72,434.67	85,000.00	-12,565.33	85.22
7006 Staff Food	839.72	4,000.00	-3,160.28	20.99
7007 Staff Travel/Transportation		500.00	-500.00	
7008 Dues & Subscriptions	31,056.03	15,000.00	16,056.03	207.04
7009 Technology Supplies	19,792.34	5,000.00	14,792.34	395.85
7010 Non-capitalized Furniture		5,000.00	-5,000.00	
7011 Non-Capitalized Equipment	3,063.77	7,500.00	-4,436.23	40.85
7012 Staff Apparel/Appreciation	11,283.01	2,500.00	8,783.01	451.32
7200 Insurance				
7201 General Liability	22,968.00	21,570.00	1,398.00	106.48
7202 Commercial/Umbrella	2,540.00	7,094.00	-4,554.00	35.80
7203 Directors & Officers	5,078.00	6,476.00	-1,398.00	78.41
7204 Catastrophic Accident	400.00	400.00	0.00	100.00
7205 Student Accident	1,338.00	1,338.00	0.00	100.00

Budget vs. Actuals: FY20-21 Board Approved Budget - FY21 P&L July 2020 - June 2021

	ACTUAL	BUDGET	OVER BUDGET	% OF BUDGE
7206 Property & Casualty	14,010.00	9,436.00	4,574.00	148.47 %
7207 Insurance Fee	43.90	60.00	-16.10	73.17 %
Total 7200 Insurance	46,377.90	46,374.00	3.90	100.01 %
Total 7000 Administrative Expenses	235,048.58	215,374.00	19,674.58	109.14 %
7100 Professional Services				
7101 Audit/Accounting Services	22,168.00	32,500.00	-10,332.00	68.21 %
7102 Financial Management Services - CSBM	80,286.51	45,450.00	34,836.51	176.65 %
7104 Technology Services	80,400.00	65,000.00	15,400.00	123.69 %
7105 Payroll Service Fees	88,965.37	85,000.00	3,965.37	104.67 %
7108 Legal Services - Paid	5,700.00	12,000.00	-6,300.00	47.50 %
7110 In-Kind Services - General	54,114.00	54,114.00	0.00	100.00 %
7114 SPED/Speech Consultants	40,280.00	22,000.00	18,280.00	183.09 %
7116 Educational Services Consultants	8,750.00		8,750.00	
7117 Security Guard	1,964.50	85,000.00	-83,035.50	2.31 %
7118 E-Rate Consulting Services	6,275.48	2,000.00	4,275.48	313.77 %
7119 General Consulting Services	19,093.00	13,000.00	6,093.00	146.87 %
Total 7100 Professional Services	407,996.86	416,064.00	-8,067.14	98.06 %
7300 Professional Development				
7301 Instructional Staff PD	27,628.96	18,000.00	9,628.96	153.49 %
7302 Administrative Staff PD	12,212.47	5,000.00	7,212.47	244.25 %
7304 Schoolwide PD	3,090.80	8,000.00	-4,909.20	38.64 %
7305 Board PD/Strategic Planning	1,378.45	5,000.00	-3,621.55	27.57 %
7307 Conferences & Workshops	605.00	5,000.00	-4,395.00	12.10 %
Total 7300 Professional Development	44,915.68	41,000.00	3,915.68	109.55 %
7400 Marketing and Recruitment				
7405 Student Recruitment	7,796.60		7,796.60	
7406 Translation Services		500.00	-500.00	
7407 Student Recruitment - Advertising	19,040.83	6,000.00	13,040.83	317.35 %
Total 7405 Student Recruitment	26,837.43	6,500.00	20,337.43	412.88 %
7415 Staff Recruitment	6,278.89		6,278.89	
7416 Staff Orientation	-,	5,000.00	-5,000.00	
Total 7415 Staff Recruitment	6,278.89	5,000.00	1,278.89	125.58 %
Total 7400 Marketing and Recruitment	33,116.32	11,500.00	21,616.32	287.97 %
8100 Facility				
8101 Rent	1,016,973.00	1,207,212.00	-190,239.00	84.24 %
8102 Utilities	57,142.55	100,000.00	-42,857.45	57.14 %
8103 Custodial Supplies	18,516.73	15,000.00	3,516.73	123.44 %
8104 Repairs & Maintenance	43,755.45	60,000.00	-16,244.55	72.93 %
8105 Security/Permits/Event Expense	940.00	999.96	-59.96	94.00 %
8107 Deferred Rent	35,457.52		35,457.52	- ,
Total 8100 Facility	1,172,785.25	1,383,211.96	-210,426.71	84.79 %

Budget vs. Actuals: FY20-21 Board Approved Budget - FY21 P&L July 2020 - June 2021

		TOTAL					
	ACTUAL	BUDGET	OVER BUDGET	% OF BUDGET			
8200 Fundraising Expenses							
8201 Fundraising Events		2,500.00	-2,500.00				
8202 Fundraising Supplies & Materials		2,500.00	-2,500.00				
Total 8200 Fundraising Expenses		5,000.00	-5,000.00				
8800 Miscellaneous Expense							
8801 Bank Fees	2,662.74	1,100.00	1,562.74	242.07 %			
8802 Board Expense	436.50		436.50				
8803 Expense Suspense	0.00		0.00				
8804 PayPal Fees	42.80		42.80				
8805 Interest Expense	8,623.00		8,623.00				
Total 8800 Miscellaneous Expense	11,765.04	1,100.00	10,665.04	1,069.55 %			
8900 Depreciation Expense	78,839.60		78,839.60				
8901 Bad Debt Expense	25,783.87		25,783.87				
Total Expenses	\$6,846,209.60	\$7,399,239.96	\$ -553,030.36	92.53 %			
NET OPERATING INCOME	\$190,127.26	\$ -195,377.96	\$385,505.22	-97.31 %			
NET INCOME	\$190,127.26	\$ -195,377.96	\$385,505.22	-97.31 %			

Coversheet

American Rescue Plan ("ARP") Funding

Section: V. Finance/HR

Item: D. American Rescue Plan ("ARP") Funding

Purpose: Vote

Submitted by:

Related Material: FY2022 ARP Budget.pptx



American Rescue Plan ("ARP") Funding

Philip Salmon
Board of Trustee Meeting
9.20.21



American Rescue Plan ("ARP")

• **Purpose:** provide support to help schools reopen, accelerate students' academic growth, address inequities, implement CDC-recommended prevention strategies, and support student and educator social, emotional and mental health needs.



Personnel

COVID Federal Grants		ESSER	American Rescur Plan ("ARP")					
\$765,801	\$2	235,932	\$529,869					
	9	SY 2022	S	Y 2022		SY2023	SY2024	
Professional Services								
Summer School Program	\$	30,120	\$	20,080	\$	50,200	\$	30,120
Reading Specialist		50,000		25,000		75,000		18,750
Master Math Instructor		80,000		-		80,000		20,000
Special Education Teacher		22,213		13,956		25,932		6,483
Custodian				29,400		29,400		7,350
Professional Services	\$	182,333	\$	88,436	\$	260,532	\$	82,703
Purchased Servces								
Varsity Tutors - Math		24,000		-		24,000		
Purchased Servces	\$	24,000	\$	-	\$	24,000	\$	-
Supplies and Materials								
Chromebooks		29,599				29,599		
Studio for hybrid learning				15,000				
Air Filtration				29,599				
Supplies and Materials	\$	29,599	\$	44,599	\$	29,599	\$	-
Grand Total	\$	235,932	\$	133,035	\$	314,131	\$	82,703