

**Section 4: Financial Management and Viability
FY24**

		ACADIA	Baxter	CRCS	ELC	FSAS	MeANS	MeAA	MCA	MeVA
Near Term Measures										
4.1.a	Current Ratio	1.2 = Moderate Risk	0.7 = High Risk	1.4 = Moderate Risk	1.8 = Lower Risk	2.2 = Lower Risk	1.6 = Lower Risk	2.5 = Lower Risk	2.2 = Lower Risk	8.0 = Lower Risk
4.1.b	Unrestricted Days Cash on Hand	27 days = High Risk	41 days = Moderate Risk	43 days = Moderate Risk	25 days = High Risk	73 days = Lower Risk	26 days = High Risk	31 days = Moderate Risk	85 days = Lower Risk	199 days = Lower Risk
4.1.c	Enrollment Variance	-0.4% = Lower Risk	+5.1% = Lower Risk	+1.6% = Lower Risk	+1.0% = Lower Risk	+2.6% = Lower Risk	-3.0% = Moderate Risk	+5.3% = Lower Risk	+2.0% = Lower Risk	+1.0% = Lower Risk
4.1.d	Financial Obligations Default	Not in Default = Lower Risk	Not in Default = Lower Risk	Not in Default = Lower Risk	Not in Default = Lower Risk	Not in Default = Lower Risk	Not in Default = Lower Risk	Not in Default = Lower Risk	Not in Default = Lower Risk	Not in Default = Lower Risk

Sustainability Measures										
4.2.a	Total Margin	Current Yr is -13.5%; 3 Year is 0.0% High Risk	Current Yr is -3.1%; 3 Year is -3.3% High Risk	Current Yr is 4.5%; 3 Year is 0.4% Moderate Risk	Current Yr is -0.9%; 3 Year is 2.7% Moderate Risk	Current Yr is -0.5%; 3 Year is -4.1% High Risk	Current Yr is -0.9%; 3 Year is -6.4% High Risk	Current Yr is 6.3%; 3 Year is 1.2% Moderate Risk	Current Yr is -2.2%; 3 Year is -0.8% High Risk	Current Yr is 10.8%; 3 Year is 8.3% Lower Risk
4.2.b	Debt to asset ratio	23% = Lower Risk	100% = Moderate Risk	55% = Lower Risk	20% = Lower Risk	78% = Lower Risk	38% = Lower Risk	74% = Lower Risk	44% = Lower Risk	24% = Lower Risk
4.2.c	Cash Flow	2 Year Cash Flow is -105,686 High Risk	2 Year Cash Flow is -265,208 High Risk	2 Year Cash Flow is 236,918 Lower Risk	2 Year Cash Flow is 27,052 Moderate Risk	2 Year Cash Flow is -39,798 High Risk	2 Year Cash Flow is -363,805 High Risk	2 Year Cash Flow is -372,828 High Risk	2 Year Cash Flow is +109,303 Moderate Risk	2 Year Cash Flow is 595,646 Lower Risk
4.2.d	Financial Obligations Coverage Ratio	-16.3 = High Risk	1.1 = Moderate Risk	2.0 = Lower Risk	1.8 = Lower Risk	1.5 = Lower Risk	0.6 = High Risk	2.7 = Lower Risk	0.4 = High Risk	5.4 = Lower Risk
4.3	Financial Planning & Budgeting	3 Year Budget Plan not Submitted = Not Meeting Expectations	3 Year Budget Plan Submitted = Meeting Expectations	3 Year Budget Plan Submitted = Meeting Expectations	3 Year Budget Plan Submitted = Meeting Expectations	3 Year Budget Plan Submitted = Meeting Expectations	3 Year Budget Plan Submitted = Meeting Expectations	3 Year Budget Plan Submitted = Meeting Expectations	3 Year Budget Plan Submitted = Meeting Expectations	3 Year Budget Plan Submitted = Meeting Expectations

ACADIA Based on FY24 4th quarter financials, ACADIA Academy is low to moderate risk on several of its financial metrics, but the 4th quarter results reflect higher risk scores for unrestricted days cash on hand, total margin, cash flow and financial obligations coverage ratio largely due to the financial strain of a high number of out-of-district placements for students on IEPs. The ACADIA governing board continues to monitor this closely.

Baxter Baxter Academy takes its fiscal discipline seriously and has made major structural changes in order to meet ongoing increases in costs and increased student needs (i.e., additional bussing and deaf interpreter services). Recent budgets have been affected by a drop in student enrollment in prior years, but the school has been able to leverage Title I and Title IV funds and are working with a part-time grant writer to "explore local foundations who have an interest in several specialized projects." Based on FY24 4th quarter financials, Baxter Academy falls into the low to moderate risk on most financial metrics.

CRCS Based on FY24 4th quarter financials, CRCS falls in the low to moderate risk on all of its financial metrics. CRCS engaged the services of RHR Smith & Company, Certified Public Accountants and received a clean financial audit for FY23. Of note; however, the audited results included restated balance sheets for the previous year and the balance sheets have been restated for 3 of the last 4 years.

ELC Based on FY24 4th quarter financials, ELC falls in the low to moderate risk on all financial metrics with the exception of days cash on hand, which the board continues to closely review. Transportation costs have been the highest since the school opened in 2000 and "current challenges the board faces are how to meet the school's financial needs, especially with the addition of the Clifford Arts & Student Center." ELC engaged the services of PGM Accounting and received a clean financial audit for FY23

FSAS Financial statements used to calculate outcomes were due on 8/15/24 and received on 10/31/24. Based on FY24 4th quarter financials, Fiddlehead School of Arts & Sciences falls in the low to moderate risk on seven of nine financial metrics, but the 4th quarter results reflect higher risk scores for total margin and cash flow. For FY24, Fiddlehead reports a small deficit and a positive cash flow, however the larger FY23 deficit and negative cash flow keep the cumulative metrics in a higher risk category. Fiddlehead engaged the services of Runyon, Kersteen and Ouellette ("RKO"), Certified Public Accountants and received a clean financial audit for FY23.

MeANS Financial sustainability remains an area of "significant challenge" and it will be important going forward that the school hits its annual enrollment goals. If the school does not meet enrollment targets, we will require that they resubmit a budget and 3-Year Financial Plan to the Commission that accounts for the true enrollment at the school. MeANS engaged the services of BerryDunn and received a clean financial audit for FY23.

MeAA Based on FY24 4th quarter financials, Maine Arts Academy falls in the low to moderate risk on all financial metrics with the exception of cash flow. While the school maintained a positive cash flow during FY24, the two-year cumulative cash flow is negative. The board continues to closely review and monitor the pending financing arrangements for the ongoing construction costs for MeAA's new facility opened for student instruction in September 2024. MeAA engaged the services of RHR Smith & Company, Certified Public Accountants and received a clean financial audit for FY23.

MCA MCA exceeds financial expectations and earns a clean audit year after year. MCA excels at grant management, staying up to date with application, performance reports, and invoicing.

MeVA MeVAs financial team is "exceptionally qualified" and includes a business manager who is a full-time CP, and an HR Manager/Accounts Payable Clerk who supports the school. MeVA exceeds financial expectations and earns a clean audit year after year. MeVA excels at grant management, staying up to date with application, performance reports, and invoicing.