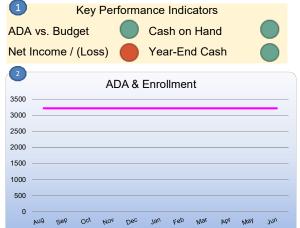
CAMINO NUEVO CHARTER ACADEMY - Financial Dashboard (June 2021)



-Actual ADA

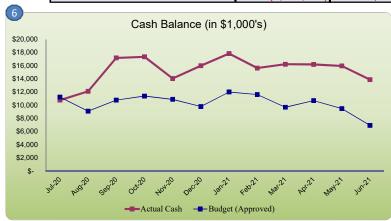
KEY POINTS

Due to school closures related to COVID-19, schools were funded on FY19-20 ADA. An exception was allowed for new schools and schools that budgeted growing enrollment during FY20-21. For growing schools, ADA was calculated based on enrollment on Census Day (Oct. 7th) at the state average ADA rate. All of Camino's charters were funded at FY19-20 P2 ADA with the exception of Burlington. As such, an increase of 2.44 ADA redulted for Burlington site.

Camino Nuevo ended the year with a net loss of \$3.2M. Loss is a result of CNHS Miramar closure and the resulting expense related to the Prop ID building. This was offset by the Prop ID loan being forgiven as a result of vacating the premises. The net impact of this is \$8.5M.

3	Aver	age Daily Atte	endance Analy	LCFF Supplemental & Concentration Grant Factors								
Category	P2	Budgeted P2	Better/ (Worse)	Prior Month Forecast	Prior Year P2	Category	Budget	Forecast	Variance	Prior Year		
Enrollment	3,367	3,374	(7)	3,374	3,374	Unduplicated Pupil %	95.3%	94.9%	-0.4%	96.9%		
ADA %	95.0%	95.0%	0.0%	95.3%	95.0%	3-Year Average %	96.4%	96.3%	-0.1%	96.9%		
Average ADA	3,218.84	3,216.40	2.44	3,216.40	3,216.40	District UPP C. Grant Cap	85.4%	85.2%	-0.2%	85.4%		

5	Forecast	VS. Bu	dget	Histo	rical
INCOME STATEMENT	As of 06/30/21	FY 20-21	Variance		
INCOME STATEMENT	AS 01 00/30/21	Budget	B/(W)	FY 19-20	FY 18-19
Local Control Funding Formula	36,571,204	36,576,273	(5,069)	36,599,448	35,940,325
Federal Revenue	9,254,939	9,617,650	(362,711)	4,111,838	4,496,695
State Revenue	2,678,373	2,440,492	237,881	2,178,012	3,448,880
Other Local Revenue	11,810,872	2,397,099	9,413,772	2,594,054	2,707,106
Grants/Fundraising	267,713	101,470	166,243	290,775	232,077
TOTAL REVENUE	60,583,100	51,132,984	9,450,116	45,774,128	46,825,082
Total per ADA	18,821	15,898	2,924	14,231	14,340
w/o Grants/Fundraising	18,738	15,866	2,872	14,141	14,269
Certificated Salaries	14,204,705	14,844,568	639,863	14,590,028	15,370,887
Classified Salaries	3,996,093	4,168,986	172,893	4,074,554	4,281,418
Benefits	5,195,299	5,716,708	521,409	5,451,944	5,595,193
Student Supplies	5,532,738	6,004,156	471,418	2,840,804	3,293,053
Operating Expenses	32,779,647	15,766,746	(17,012,900)	15,850,766	18,681,487
Other	2,058,565	1,935,620	(122,945)	1,996,297	1,886,848
			•		
TOTAL EXPENSES	63,767,046	48,436,783	(15,330,263)	44,804,393	49,108,885
Total per ADA	19,811	15,059	(4,751)	13,930	15,039
NET INCOME / (LOSS)	(3,183,947)	2,696,200	(5,880,147)	969,735	(2,283,803)
OPERATING INCOME	(1,511,103)	4,246,099	(5,757,202)	2,564,627	(811,297)
EBITDA	(1,125,381)	4,631,821	(5,757,202)	2,966,033	(396,956)



Year-End Cash Balance												
Actual	Budget	Variance										
13.877.874	6.943.857	6.934.017										



Balance Sheet	6/30/2020	5/31/2021	6/30/2021 Actual
Assets			
Cash, Operating	10,771,361	15,969,079	13,877,874
Cash, Restricted	0	0	0
Accounts Receivable	4,974,462	89,572	8,076,064
Due From Others	198,461	201,167	185,032
Other Assets	359,888	141,818	305,180
Net Fixed Assets	58,120,694	57,604,194	39,997,763
Total Assets	74,424,866	74,005,830	62,441,913
Liabilities			
A/P & Payroll	3,054,300	1,252,704	2,018,499
Due to Others	1,701,100	881,434	2,436,714
Deferred Revenue	19,000	0	1,588,033
Total Debt	20,693,733	19,647,279	10,625,881
Total Liabilities	25,468,133	21,781,417	16,669,127
Equity			
Beginning Fund Bal.	47,986,997	48,956,733	48,956,733
Net Income/(Loss)	969,735	3,267,681	(3,183,947)
Total Equity	48,956,733	52,224,413	45,772,786
Total Liabilities & Equity	74,424,866	74,005,830	62,441,913

Available Line of Credit			
Days Cash on Hand	91	134	82
Cash Reserve %	24.9%	36.8%	22.3%



CAMINO NUEVO CHARTER ACADEMY Financial Analysis June 2021

Net Income

Camino Nuevo Charter Academy had a net loss of (\$3.18M) in FY20-21 compared to \$2.70M in the board approved budget. Reasons for this negative \$5.88M variance are explained below in the Income Statement section of this analysis.

Balance Sheet

As of June 30, 2021, the school's cash balance was \$13.88M, which represents a 22% reserve.

As of June 30, 2021, the Accounts Receivable balance was \$8.08M, up from \$90K in the previous month, due to the recording of FY20-21 revenue not received as of June 30,2021.

As of June 30, 2021, the Accounts Payable balance, including payroll liabilities, totaled \$2.02M, compared to \$1.25M in the prior month.

As of June 30, 2021, CNCA had a debt balance of \$10.63M compared to \$19.65M in the prior month. Decrease is due to the write-off of the Prop ID CNHS loan. The remaining debt balance is a \$10.63M 3rd St/Prop 55 Long-Term loan due back to the State.

Income Statement

Revenue

Total revenue for FY20-21 is \$60.58M, which is \$9.45M or 18.5% over budgeted revenue of \$51.13M.

Object Code 8221: Federal Nutrition Revenue is \$1.15M lower than budget. Due to school closures related to COVID-19, participation rates for the school nutrition program are lower than budgeted. Reduced revenue is offset by decreased nutrition food expenses (**Object 4711**).

Object Code 8299: All Other Federal Revenue is \$746K over budget due to a large ESSER funded expenditure done at the end of June.

Object Code 8520: State Nutrition Revenue is \$82K under budget. Due to school closures related to COVID-19, participation rates for the school nutrition program are lower than budgeted. Reduced revenue is offset by decreased nutrition food expenses (**Object 4711**).

Object Code 8560: State Lottery funds are \$143K over budget based on final quarter projections.

Object Code 8591: SB740 revenue is \$116K over budget. Based on projections from the CSFA, over subscriptions to this program will most likely cause rent reimbursement to be about 10% underfunded, which is lower than the 20% previously projected.

This report will discuss revenue and expenditure variances from the Board-approved budget that are above \$75,000 and 10%.



Object Code 8694: In Kind Donations are \$108K over budget largely due to a a \$93K See's Candy Donation received by the Dalzell Lance site. This is offset by Fundraising Expense (**Object Code 5865**).

Object Code 8697: E-Rate is \$135K over budget, this is offset by reduced Internet expense (**Object Code 5921**) as well as increased equipment expense.

Object Code 8698: SELPA Grants are \$149K over budget based on Round 1 & 2 of STEP grants awarded to the charter schools.

Object Code 8699: All Other Local Revenue is \$9.05M over budget largely due to the write-off of the Prop ID loan at the Miramar site.

Object Code 8999: Prior Year revenue is expected to \$193K over largely due to \$114K of SMAA funds and \$41k of additional FY19-20 nutrition funds provided by CARES act.

Expenses

Total expenses for FY20-21 are \$63.77M, which is \$15.33M or 31.7% over budgeted expenditures of \$48.44M.

Object Code 1170: Substitute Teacher Salaries is \$105K under budget.

Object Code 1299: Certificated Pupil Support expense is \$260K under budget as a result of multiple open positions for the SpED Program.

Object Code 2200: Classified Support salaries are \$103K under budget as a result of open nurse or custodian positions across sites during the year.

Object Code 3401: Health & Welfare expense is \$224K under budget based on open enrollment employee elections as well as open positions.

Object Code 3601: Workers' Compensation expense is \$114K under budget based on final policy details.

Object Code 4371: Custodial Supplies are \$204K under budget due to the reclassification of personal protective equipment from custodial supplies to all other supplies **Object 4390**.

Object Code 4411: Non Capitalized Equipment is \$810K over budget as a result of a large ESSER tech purchase at the end of June. This is offset by increased ESSER funds as noted above.

Object Code 4711: Nutrition Program Food expense is \$1.26M under budget due to school closures related to COVID-19 and commodity credits received. Impact of school closure is offset by decreased nutrition revenue (**Object Code 8220, 8520**).

Object Code 5511: Utilities expense is \$155K under budget based on lower trends as a result of school closures.

Object Code 5531: Housekeeping Services expense is \$188K under budget due to decreased services needed during school closures.

This report will discuss revenue and expenditure variances from the Board-approved budget that are above \$75,000 and 10%.



Object Code 5821: Legal Service expense is \$76K over budget as a result of SpED legal expenses incurred.

Object Code 5841: Contracted Substitute Teachers expense is \$187K over budget as a result of additional substitute usage across the charter schools. This is offset by savings in teacher salaries due to teachers on leave or vacant positions.

Object Code 5842: Special Education Services expense is \$719K under budget based on a lower billing trend for special education invoices. This is largely due to decreased or different services being able to be provided in a remote setting.

Object Code 5849: Other Student Instructional Services expense is \$450K under budget largely due to the reclassification of consultant expenses from this line item to Special Education Consultants (Object 5842), PD Expense (**Object Code 5852**), and Other Consultants (**Object 5859**).

Object Code 5865: Fundraising Cost expense is \$96K over budget. As mentioned above, Dalzell Lance received \$93K See's Candy In-kind Donation.

Object Code 5899: Other expenses are \$17.99M over budget as a result of the expensing of the Miramar building asset upon vacating of the premises. This is partially offset by the forgiveness of the Prop ID loan noted above.

ADA

Budgeted average ADA for FY20-21 is 3216.40 based on an enrollment of 3374 and a 95.0% attendance rate.

The June financials reflect an ADA of 3218.84 based on an enrollment of 3367 and a 95.0% attendance rate.

Due to school closures related to COVID-19, schools were funded on FY19-20 ADA. An exception was allowed for new schools and schools that budgeted growing enrollment during FY20-21. For growing schools, ADA can be calculated based on enrollment on Census Day (Oct. 7th) at the state average ADA rate. All of Camino's charters were funded at FY19-20 P2 ADA with the exception of Burlington. As such, an increase of 2.44 ADA resulted for the Burlington site.

This report will discuss revenue and expenditure variances from the Board-approved budget that are above \$75,000 and 10%.

8792 Transfers of Apportionments - Special Education

2,111,084

2,029,446

126,665

253,330

168,886

168,886

28,809

308,965

168,886

295,552

83,312

142,063

142,065

142,032

(81,633)

-4%

of months remaining in FY P-2 State Schedule P-2 P-2 P-2 P-2 P-2 P-2 P-2 P-1 P-1 P-1 P-1 District Schedule: P-2 P-2 P-2 P-2 P-1 P-1 P-1 2020-21 2020-21 ACTUAL **Budget Variance** Jul-20 Aug-20 Sep-20 Oct-20 Nov-20 Dec-20 Jan-21 Feb-21 Mar-21 Apr-21 May-21 Jun-21 Accrual Budget Trend Jul-20 - Jun-21 Better / (Worse) % Better / (Worse) 2 - State Apportionment Schedule, No Deferrals, Paid on a Lag 6% 12% 8% 8% 8% 8% 8% 1/3 1/6 1/6 1/6 1/6 0 1 - District Apportionment Schedule, Paid on Time # of School Days in Month 18 14 18 16 16 20 19 18 15 20 3,374 3367 (7) 0% Enrollment Unduplicated Pupil Percentage 83.70% 95% 0 13% 3,218.84 3,216.40 3218.84 8011-8098 · Local Control Funding Formula Sources 8011 Local Control Funding Formula 21,728,729 20.521.857 1,087,611 1,087,611 1.957.699 1,957,699 1,957,699 1.957.699 1,957,699 1.510.032 477,945 471,738 6.098.451 20.521.883 (1,206,846) -6% 8012 Education Protection Account 5,446,521 6,656,403 1,361,632 1,361,630 1,497,061 2,387,849 6,608,172 1,161,651 8019 Local Control Funding Formula - Prior Year 399.446 61.784 25,211 18.864 293.587 399.446 399,446 100% 9,401,023 9,392,894 564,062 1,128,122 752,081 752,081 128,289 1,375,874 752,081 1,316,143 467,141 641,153 641,153 922,995 40,152 0% 8096 In Lieu of Property Taxes (399.472 8098 In Lieu of Property Taxes, Prior Year (399.472) (399.312) (160) (399.472) Total 8011-8098 · Local Control Funding Formula Sources 36,576,273 36,571,128 1,651,673 2,215,733 4,071,412 2,709,780 2,085,988 2,709,780 1,316,143 3,536,018 1,131,755 9,702,722 36,571,204 4,695,203 (5,069) 8100-8299 · Federal Revenue 8181 Special Education - Federal (IDEA) 666,728 656,321 40,004 80,008 53,337 53,337 9,098 97,578 53,337 93,341 37,998 45,902 45,902 46,482 8221 Child Nutrition - Federal 1.764.970 631,413 64.530 31.079 114.504 58.752 94,200 250.646 (1,151,258) -65% 8223 CACFP Supper 8291 Title I 1,588,447 1,642,467 809,216 414,727 54,020 3% 418.524 1.642.46 8292 Title II 179,099 167,299 84,818 46,641 35,840 (11,800)-7% 8294 Title III 144,373 152,198 8,895 58,142 47,534 37,626 7,824 5% 8295 Title IV, SSAE 118,938 121,593 34,162 60,534 26,897 2,655 2% 8296 Title IV. PCSGP 8297 Facilities Incentive Grant 5,155,095 3,795,822 3,973,893 50,025 7,834 28,800 504,786 1,336,009 5,901,347 746,252 8299 All Other Federal Revenue 14% 9.617.650 7.167,113 4.027.230 9 254 939 Total 8100-8299 · Other Federal Income 40.004 80 008 126.762 9.098 270.986 955,205 207.845 125.550 1.171.480 92.543 2.148.226 (362.711) -4% 8300-8599 · Other State Revenue 8520 Child Nutrition - State 131 420 52 664 5.385 2.597 7.494 4.903 7.862 20.878 49 118 (82 302) -63% 8550 Mandate Block Grant 74,409 74,409 74,403 0% (6) 167.316 546.303 482,460 546,302 180.469 198.518 63.843 13% 8561 State Lottery - Non Prop 20 157,604 237,003 5,289 231,715 79,400 50% 8562 State Lottery - Prop 20 783.307 143,244 640.064 783,305 180.469 172.605 _ 8560 Lottery Revenue 430,232 22% 8587 State Grant Pass-Through 8591 SB740 746,761 862,279 479,044 239,522 143,713 115,518 15% 8592 State Mental Health 8593 After School Education & Safety 535,922 585,849 380,802 146,462 58,585 585,849 49,928 9% 8594 Supplemental Categorical Block Grant 311,916 330,916 19,000 311,916 1,884,765 (1,892,265) 11,500 4% 8599 State Revenue - Other Total 8300-8599 · Other State Income 2,440,492 2.689.422 19,000 311,916 5,385 74,403 2,597 561,272 7,494 630,409 419,989 1,884,765 (1,238,857) 2.678.373 237,881 10% 8600-8799 · Other Local Revenue 8631 Sale of Equipment & Supplies 8634 Food Service Sales 8650 Leases & Rentals 8660 Interest & Dividend Income 99,990 68,000 3,628 26,159 14,347 6,216 3,354 5,864 2,968 (36,887) -37% 8662 Net Increase (Decrease) in Fair Value of Investments 8681 Intra-Agency Fee Income 8682 Childcare & Enrichment Program Fees 8689 All Other Fees & Contracts 152,195 28,975 5,165 27,857 8692 Grants 98,470 10.000 1,000 59,000 10,000 -141.997 43.527 44% 8694 In Kind Donations 107,732 92,732 15,000 107,732 100% 2,019 509 5,172 17,879 17,879 8695 Contributions & Events 9.021 1.049 15 100% 6.025 8696 Other Fundraising 3,000 105 (2,895) -97% 8697 E-Rate 106,025 109,231 482 9,447 8,675 35,354 21,670 9,215 114,546 41.785 135,148 127% 8698 SELPA Grants 80,000 200,882 16,524 104,359 80,000 27,880 148,763 186% 8699 All Other Local Revenue 190 13,576 (13,058) 23,349 799 172 3,863 9,026,581 9,055,828 9,055,828 100% 355

Actuals as of 6/30/2021

5211 Travel & Conferences

5311 Dues & Memberships

19,217

68.978

26,287

68.908

971

27.990

700

890

440

2.435

355

1,715

1,759

17.080

3,674

418

(1,989)

400

1,518

927

1,654

1,173

10.536

5,228

10.321

27%

15%

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Actuals as of 6/30/2021 # of months remaining in FY State Schedule P-2 P-2 P-2 P-2 P-2 P-2 P-2 P-2 P-1 P-1 P-1 P-1 District Schedule P-2 P-2 P-2 P-2 P-2 P-2 P-2 P-1 P-1 P-1 P-1 2020-21 2020-21 ACTUAL **Budget Variance** Jul-20 Sep-20 Budget Trend Aug-20 Oct-20 Nov-20 Dec-20 Jan-21 Feb-21 Mar-21 Apr-21 May-21 Jun-21 Accrual Jul-20 - Jun-21 Better / (Worse) % Better / (Worse) Total 8600-8799 · Other Income-Local 2,498,569 2,673,511 223,025 287,834 179,524 228,935 93,758 464,595 206,676 314,587 193,856 157,315 289,428 9,246,500 11.886.03 9 387 462 Prior Year Adjustments 8999 Other Prior Year Adjustment 192,553 4.041 50.640 27.079 (13.378) 72.897 19.793 2.000 29,482 192 553 100% 192,553 **Total Prior Year Adjustments** 192,553 4,041 50,640 27,079 72,897 19,793 2,000 29,482 192,553 192,553 100% (0) (13,378) TOTAL INCOME 51,132,984 49,293,727 1.933.702 2,583,575 8,594,123 3,121,502 2,290,325 5,433,381 4,419,554 1,918,967 4,485,833 2,513,573 3,400,491 19,888,074 60.583.100 9,450,116 18% Expense 1000 · Certificated Salaries 1110 Teachers' Salaries 10,246,872 10,358,755 878,123 885,631 978,224 904,790 893,946 897,072 897,324 895,004 892,703 899,103 883,971 9,905,892 340.980 3% 1120 Teachers' Hourly 32.329 40.411 385 4.122 4.798 3.231 4.160 2.862 12.770 40% 1170 Teachers' Salaries - Substitute 340,184 340.127 11,257 18.943 22,695 25.600 23,028 17,296 22,196 29,318 25,119 19,624 20,313 235,389 104,795 75,444 _ 532,995 1175 Teachers' Salaries - Stipend/Extra Duty 510.524 606.419 104,957 2,483 3,348 8,053 131,494 6,985 3,370 2,421 802 3,465 190,173 (22,472)-4% 1211 Certificated Pupil Support - Librarians 1213 Certificated Pupil Support - Guidance & Counseling 1215 Certificated Pupil Support - Psychologist 355,000 355,000 23,420 27.802 27.802 30,930 28,584 28.584 28.584 28.584 28,584 28,584 28.584 34,373 344.415 10.584 3% 1299 Certificated Pupil Support - Other 669.791 710.734 18.455 27,491 30.959 35,274 34.763 37.302 35.492 37,213 39.462 37,129 35.863 40.445 409.848 259,944 39% 2,747,757 1300 Certificated Supervisors' & Administrators' Salaries 2.689.869 222,068 210,655 221,924 242,403 219,712 246,402 223,200 218,923 228,923 218,923 223,911 279,563 (66,739) -2% 1900 Other Certificated Salaries Total 1000 · Certificated Salaries 14,844,568 15,159,201 339,387 1,260,285 1,187,742 1,312,873 1,221,502 1,360,757 1,209,014 1,211,733 1,228,510 1,206,492 1,214,710 1,451,700 14,204,705 639,863 4% 2000 · Classified Salaries 2111 Instructional Aide & Other Salaries 1,321,641 1,355,521 905 86,599 128,934 143,361 135,950 105,759 66,243 117,298 146,383 98,537 123,153 112,095 56.424 4% 100% (1.085)2121 After School Staff Salaries 1.085 2131 Classified Teacher Salaries 139,235 137,567 10,425 3,400 5,838 6,752 6,134 4,866 3,570 5,089 9,518 6,039 8,694 5,826 63,083 45% 630.826 630,254 32,653 39.554 46,401 45.041 47.826 42.948 35.927 40.221 47.476 42.632 62,030 527.824 103,001 2200 Classified Support Salaries 45.116 16% 2300 Classified Supervisors' & Administrators' Salaries 4,000 1,000 2,258 (3,258) 100% 2400 Classified Office Staff Salaries 1,125,018 1,142,915 79,561 86,026 87,532 96,144 93.972 108.696 85.737 82.729 98,324 94,515 92,522 138,968 1,144,726 (19,708) -2% 2900 Other Classified Salaries 952 267 985 252 28 396 73 752 85 960 91 733 94 076 89 580 67 313 81 512 92 561 80 479 82 618 109 851 977 831 (25.565) -3% Total 2000 · Classified Salaries 4,168,986 4.255.509 152,941 290,416 354,665 383,031 377,958 351,848 258,790 326,849 394,262 322,202 352,103 431,027 3.996.093 172,893 4% 3000 · Employee Renefits 3111 STRS - State Teachers Retirement System 2,397,398 2,448,211 60,239 201,818 189,720 209,241 194,469 210,617 192,347 193,182 195,657 191,693 192,875 199,175 2.231.03 166,365 7% 3212 PERS - Public Employee Retirement System 862 980 880 890 37.422 63.097 75,144 82.090 77.782 71,546 55.485 70,178 82.965 68.556 74.043 73.285 831 593 31 387 4% 3213 PARS - Public Agency Retirement System 258 477 263 842 11 124 18 481 22 774 24 552 23 403 22 463 21 147 22 939 24 964 3311 OASDL - Social Security 16 436 21 180 25 441 254 904 3 573 1% 3331 MED - Medicare 275,697 281.513 8,130 22,159 22,065 24,275 22,783 24,416 20,870 21,935 23,149 21,781 22,321 26,258 260.140 15.556 6% 1,601,676 1,613,916 250,584 134.726 120.193 (38.437) 202.911 (23.620) 266.344 (20.516) (20,675) 250.264 114.982 140.764 1,377,520 224.156 14% 3401 H&W - Health & Welfare 3501 SUI - State Unemployment Insurance 9.507 9,710 280 767 762 838 780 813 720 756 798 751 770 (54) 1,524 16% 310,974 317,712 19.296 (2.795) 15,728 19.672 19.672 19.672 19.672 19.672 196,672 114.302 3601 Workers' Compensation Insurance 66.085 37% 3751 OPEB, Active Employees 3901 Other Retirement Benefits 3902 Other Benefits 4 194 (4.500) (2.839) 74 307 (35,454) 100% Total 3000 · Employee Benefits 5,716,708 5,815,794 429,820 502,272 330,101 567,373 303,548 327,720 538,698 5,195,299 521,409 433,865 460,343 299,765 573,864 427,929 9% 4000 · Supplies 4111 Core Curricula Materials 125,459 160,446 8,080 33,997 18,413 34,451 7,661 1,821 158 32,659 14,450 550 29,518 (56,299) -45% 4211 Books & Other Reference Materials 44.504 43.573 520 600 6.248 976 13.448 1.664 4.174 2.778 5.800 11.035 17,313 (20.052) -45% 139,843 4311 Student Materials 671,253 689.652 156,090 31,048 101,348 7,626 43,072 10,672 28,148 (17,714) 35,215 14,396 94,265 644.010 27.243 4% 102,900 2.077 63.825 4351 Office Supplies 107.400 719 1,625 3.130 4.325 14.024 2.174 421 2.159 2.280 5.342 25.548 -43.575 41% 497,269 63,609 31,707 3,204 30,849 2,810 204,035 4371 Custodial Supplies 554,988 12,220 3,950 132,411 56,643 1,627 5.265 6,657 350,953 37% 17.078 4391 Food (Non Nutrition Program) 10.920 8.910 16 16 257 70 317 368 130 366 278 1.051 6.163 8.046 (6.158) -56% 11,500 -105% 4392 Uniforms 16,000 525 525 917 30.862 (16,829) 21.101 4,033 2,377 3,918 147 187 19.746 4393 PF & Sports Equipment 13,900 619 8,465 (5,846)-42% 4395 Before & After School Program Supplies 156,852 248,539 10,502 3,552 4399 All Other Supplies 14.489 13.002 22.157 560 81.118 34.205 16.254 3.058 21.270 79.195 299.361 (142,509) -91% 4390 Other Supplies 197,672 290,050 14,504 17,051 24,791 4,548 81,581 34,761 10,633 4,537 17,057 4,633 28,349 126,568 (171,342) -87% 52,091 44,378 4411 Non Capitalized Equipment 2.347.423 1.499.685 43.681 15.916 75.373 904.011 61.284 80.113 23.390 (23,365) 194,405 1.686.400 3.157.678 (810,255) -35% 4711 Nutrition Program Food & Supplies 1,955,456 718,295 33,041 37,623 26,165 38,197 84,234 50,740 43,459 78,872 33,193 28,862 118,662 127,895 1.254.512 64% 4713 CACFP Supper Food & Supplies Total 4000 · Supplies 6,004,156 4,001,870 8% 268.335 141,731 382,231 167,431 1,313,029 256.697 118.005 198,051 124.370 73,142 375,550 2,114,165 5.532.738 471,418 5000 · Operating Services

of months remaining in FY State Schedule P-2 P-2 P-2 P-2 P-2 P-2 P-2 P-2 P-1 P-1 P-1 P-1 District Schedule: P-2 P-2 P-2 P-2 P-2 P-2 P-2 P-1 P-1 P-1 P-1 2020-21 2020-21 ACTUAL **Budget Variance** Jul-20 Sep-20 Oct-20 Dec-20 Feb-21 Apr-21 Jun-21 Accrual Budget Trend Aug-20 Nov-20 Jan-21 Mar-21 May-21 Jul-20 - Jun-21 Better / (Worse) % Better / (Worse) 5451 General Insurance 25,904 30,609 26,396 (13,600)3,998 13,815 (4,705) -18% 5511 Utilities 796.269 664.502 13,284 15,540 56.014 45.378 76.942 25.336 20.306 64,317 35.298 27.659 135,158 125,874 641.106 155,163 19% 5521 Security Services 10.410 36.304 1,754 2,654 2,235 4,655 1,440 4,354 5,970 12,151 3,774 10.578 49.566 (39,156) -376% 438,755 285,899 57,584 6,205 6,756 2,003 55,884 19,626 16,125 3,189 21,456 13,674 20,499 27,579 250,579 188,176 43% 5531 Housekeeping Services 5599 Other Facility Operations & Utilities 308.512 325.116 19.955 16,088 25,772 15,120 30.041 21,724 10,265 26,278 10,815 19,708 35,836 74,829 306.433 2.080 1% 5611 School Rent - Private Facility 1,327,050 1,277,450 212,962 106,659 105,955 106,481 105,783 106,303 107,327 105,431 107,141 106,453 106,955 1,277,450 49,600 4% 5613 School Rent - Prop 39 70,847 5619 Other Facility Rentals 65,084 12,208 20,813 23,759 8,304 13% 210.667 15,865 103 222.750 5621 Equipment Lease 236,499 15.353 10.415 22.407 18.416 19.640 16.839 19.756 30.251 4.899 48.807 -13.749 6% 245,200 5631 Vendor Repairs 251,000 5,986 10,610 17,627 4,402 23,232 10,270 11,007 3,645 19,533 10,613 28,275 45,648 190,849 60.151 24% _ 5812 Field Trips & Pupil Transportation 25,500 30.500 529 24.971 98% 17,000 133,750 5821 Legal 9,549 931 7,750 21,658 6,349 36,078 735 10,397 93,446 (76,446) 5823 Audit 5831 Advertisement & Recruitment 35,000 46,500 2,209 15,000 258 2,451 421 1,592 2,462 986 2,789 19% 5841 Contracted Substitute Teachers 4.675 151.509 3,646 4.618 4,861 16.603 15,171 17,250 17,659 24,528 20.624 21,179 45,225 _ 191.363 (186,688) -3993% 2,081,934 1,418,579 7,273 56,631 41,147 29,355 183,356 85,069 104,992 132,086 181,776 718,531 35% 5842 Special Education Services 93,812 142,285 305.621 5843 Non Public School 153,165 93.688 5.592 3.185 20.649 2.076 (2.935) 8.146 4.357 6.504 3.573 23.103 73.991 79,174 52% (723) 465 5844 After School Services 527,044 643.771 111,311 55,656 55,656 11,500 111,311 55,656 55,656 111,311 568.057 (41,013) -8% 1,121,116 168,170 708.452 163.500 163.500 163.500 _ 671.440 449,676 40% 5849 Other Student Instructional Services 10.010 550 2.210 5852 Professional Development 183,436 334,443 24,255 29,750 136,275 4,326 4,161 6,471 6,349 6,900 67,549 46,699 40,017 (189.315) -103% 27,258 27.258 5854 Nursing & Medical (Non-IEP) 150 27.108 99% 5859 All Other Consultants & Services 181,648 369,371 2,438 6,180 4,248 52,866 17,444 26,417 20,055 4,588 74,833 (13,258) 3,626 113,831 (131,621) 569,855 569,834 153,390 23.104 81.073 10.812 97,421 66.828 10.827 3,507 4.244 9.437 3.444 155.674 (49.907) 5861 Non Instructional Software -9% 5865 Fundraising Cost 92,732 45 601 2,000 940 (96,318) 100% 5871 District Oversight Fees 365,763 365,712 21,960 43,920 29,281 29,281 4,854 53,705 29,281 51,239 25,233 25,586 25,586 25,787 0% 5872 Special Education Fees (SELPA) 555 562 537 154 33.334 66.668 44.446 44 446 7.580 81,308 44.446 77.780 24.256 37.592 37.598 37 702 537 156 18 407 3% 5881 Intra-Agency Fees 5,691,812 5,605,667 734,495 559,356 841,038 1,253,854 2,240,123 62,945 1% 5895 Bad Debt Expense 5899 All Other Expenses 79,177 78.817 697 1,636 2,057 12,061 13,353 400 13,176 6,364 1,575 15,206 17,999,219 18.066.409 ,987,232) 91 452 6 397 83 128 5911 Office Phone 90 130 29 12 174 6.567 1.979 11,416 2.062 6,772 5.548 6.826 2 140 21 217 -7 002 8% 5913 Mobile Phone 10,800 14,892 1,158 2,447 2,484 1,375 3,007 1,272 4,363 3,026 (8,333) -77% 140 68 5921 Internet 132.531 136 539 11.002 11.022 11.108 59 901 (32.000) 22.324 11,162 12.681 33.487 (8,156)-6% 5923 Website Hosting 13,800 14,450 972 1,626 413 1,308 4,294 1,086 851 1,975 1,643 1,775 1,365 5,230 (8,737) -63% 5931 Postage & Shipping 5999 Other Communications 351,861 413,780 3,330 7,495 29,420 72,713 31,878 31,912 64,130 8,014 56,319 31,274 31,637 56,449 424.571 (72,709) -21% 15.766.746 15,027,906 1.647.988 420.588 1.286.351 833.122 589,469 1.555.015 1.921.442 663.300 787.862 21.656.375 32,779,647 (17.012.900) Total 5000 · Operating Services 756.259 661.876 -108% 6000 · Capital Outlay 6901 Depreciation Expense 1.549.899 1,680,077 137.420 132,419 132.515 130.767 140.043 142.430 140.989 141.708 142.431 142.237 142.149 147,736 (122.945) -8% 1.672.844 6903 Amortization Expense 6999 Capital Outlay Total 6000 · Capital Outlay 1,549,899 1,680,077 137,420 132,419 132,515 130,767 140,043 142,430 140,989 141,708 142,431 142,237 142,149 147,736 1.672.844 (122,945) -8% 7000 · Other Outgo 385.722 385.722 110.070 83.739 108.174 83.739 7438 Interest Expense (0) Total 7000 · Other Outgo 385,722 385,722 110,070 83,739 108,174 83,739 385.722 (0) 46.326.079 2.979.936 2.705.782 3,353,302 3.580.219 4.387.926 2.883.640 3,736,903 2.981.237 3,384,042 26.339.701 63.767.046 TOTAL EXPENSE 48,436,783 3,187,448 4,246,909 (15.330.263) -32% NET INCOME 2.696.200 2.967.648 5.240.821 (2,097,601) 1,535,915 (1,817,937) (467,663) (3.183.947) (5.880.147) (1,046,234) (122,208) (458,717) 2,245,933 238,924 16,449 (6,451,627) -218% 11,088,175 10.771.361 10,771,361 10,775,635 17,192,712 17,353,643 17,851,035 16,225,667 16,205,607 13,877,874 10,771,361 Beginning Cash Balance 12,120,099 14,060,127 16,008,166 15,644,024 15,969,079 (316,814) **Cash Flow from Operating Activities** 2,967,648 Net Income 2.696.200 (1.046.234) (122,208) 5.240.821 (458.717) (2.097.601) 2.245.933 1.535.915 (1.817.937) 238,924 (467,663) 16,449 (6.451.627) (3.183.947) (5.880.147) Change in Accounts Receivable 4,968,107 4.968.107 3.366.544 1.083.554 170.668 132.367 11.643 119.842 273 (7.986.492) (3.101.602) (8.069.708) Prior Year Accounts Receivable Current Year Accounts Receivable (11,365,215 11,365,215 (100,710) 25,081 77,667 82,539 22,724 5,898 (45.592) (100,207) (52,333) (114.123) 16.134 Change in Due from 196.349 13.429 Change in Accounts Payable 522,910 (647.075) (692,480) (50,510) (480,390) (189,303) 176,309 (225,926) 301,416 (517,257) (5,858) 2,239 23,695 1,010,990 (647,075) (1,169,984) 735,614 735,614 2,404,748 Change in Due to (1.669.134 (1.197.704) (745.667) 18.888 225,624 (125.323) 1.555.280 (24.134) 376,488 337.977 314.185 Change in Accrued Vacation 74 307 74 307 74 307 74 307 Change in Payroll Liabilities (463,034) (823,007) 431,146 264,401 16,052 7,111 (6,605) (33,136) (30,586) 21,984 15,917 (6,809) (319,502) (463,034)

Actuals as of

6/30/2021

			# of months remaining i	n FY	12	11	10	9	8	7	6	5	4	3	2	1			
	State Schedule:				P-2	P-1	P-1	P-1	P-1										
Į.	District Schedule:				P-2	P-1	P-1	P-1	P-1	P-1									
																			_
		2020-21	2020-21		ACTUAL	ACTUAL	FORECAST	Budget Variance											
		Budget	Trend		Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Accrual	Jul-20 - Jun-21	Better / (Worse) % Better / (Worse)
Change in Prepaid Expenditures		(373,682)	54,708	-	347,315	-	-	(964)	(20,231)	(51,744)	(13,908)	7	(4,405)	(35,721)	(2,281)	(163,362)	-	54,708	428,390
Change in Deposits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Change in Deferred Revenue		-	1,569,033	-	(19,000)	-	-	-	-	-	-	-	-	-	-	1,588,033	-	1,569,033	1,569,033
Depreciation Expense		1,549,899	(2,802,398)	-	137,420	132,419	132,515	130,767	140,043	142,430	140,989	141,708	142,431	142,237	142,149	(4,327,506)	-	(2,802,398)	(4,352,297)
Cash Flow from Investing Activities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Expenditures		(58,948)	20,925,329	-	(22,988)	(5,596)	(14,932)	(3,596)	(652,771)	(181,129)	(4,815)	(60,614)	(47,916)	(14,251)	-	21,933,937	-	20,925,329	20,984,277
Cash Flow from Financing Activities		-	-	-		-	-	-		-	-	-	-	-	-	-	-		
Source - Sale of Receivables		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Use - Sale of Receivables		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Source - Loans		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Use - Loans		(414,454)	(10,067,852)	-	-	-	(564,626)	-	-	-	-	-	(191,523)	-	(290,306)	(9,021,398)	-	(10,067,852)	(9,653,398)
Ending Cash Balance		6,943,857	28,085,748		10,775,635	12,120,099	17,192,712	17,353,643	14,060,127	16,008,166	17,851,035	15,644,024	16,225,667	16,205,607	15,969,079	13,877,874	13,877,874	13,877,874	6,934,017
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Actuals as of 6/30/2021

	CNCA D		CNCA#2	•	CNCA	-	CNCA #2		CNCA		CNCAHA	6:	CNUIC A	•	CNHS#2		Cen		Camino	
	CNCA - B	uriington	Sia	o o	Castel	ianos	CNCA#3	- Eisner	Consol	laatea	CNCA#4 -	cisneros	CNHS - N	o	Lan ₀	ce	Adminis	otration	Consol	oated
	2020-21 Budget - Approved	2020-21 Forecast	2020-21 Budget - Approved	2020-21 Forecast	2020-21 Budget - Approved	2020-21 Forecast	2020-21 Budget - Approved	2020-21 Forecast	2020-21 Budget - Approved	2020-21 Forecast	2020-21 Budget - Approved	2020-21 Forecast	2020-21 Budget - Approved	2020-21 Forecast	2020-21 Budget - Approved	2020-21 Forecast	2020-21 Budget - Approved	2020-21 Forecast	2020-21 Budget - Approved	2020-21 Forecast
Enrollment	584	577	708	708	470	470	264	264	734	734	637	637	260	260	451	451	-	-	3,374	3,367
ADA ADA %	548.65 95%	551.09 96%	670.18 95%	670.18 95%	459.07 95%	459.07 95%	260.12 95%	260.12 95%	719.19 95%	719.19 95%	606.12 95%	606.12 95%	245.31 95%	245.31 95%	426.95 95%	426.95 95%	-	-	3,216.40 95%	3,218.84 95%
UPP	100%	100%	95%	95%	99%	99%	97%	97%	98%	98%	92%	92%	97%	97%	98%	96%	0%	0%	97%	97%
Income																				
8011-8098 · Local Control Funding Formula Sources 8011 Local Control Funding Formula	3,426,214	3,236,904	4,095,615	3,837,583	2,918,524	2,679,455	1,542,547	1,518,344	4,461,070	4,197,799	3,686,195	3,454,458	1,888,385	1,642,652	4,171,250	4,152,487	_	_	21,728,729	20,521,883
8012 Education Protection Account	1,036,924	1,239,275	1,270,507	1,517,737	863,851	1,021,962	489,479	579,106	1,353,330	1,601,068	1,146,990	1,366,976	553,381	797,726	85,390	85,390	-	-	5,446,521	6,608,172
8019 Local Control Funding Formula - Prior Year	-	68,143	-	83,229	-	57,001	-	32,301	-	89,302	-	75,289	-	30,455	-	53,028	-	-	-	399,446
8096 In Lieu of Property Taxes 8098 In Lieu of Property Taxes, Prior Year	1,603,616	1,616,426 (68,143)	1,958,829	1,965,697 (83,229)	1,341,788	1,346,492 (57,002)	760,289	762,955 (32,301)	2,102,077	2,109,447 (89,302)	1,771,592	1,777,804 (75,315)	717,002	719,518 (30,455)	1,247,907	1,252,283 (53,028)	-	-	9,401,023	9,441,175 (399,472)
Total 8011-8098 · Local Control Funding Formula Sources	6,066,754	6,092,605	7,324,951	7,321,017	5,124,163	5,047,909	2,792,314	2,860,405	7,916,478	7,908,314	6,604,776	6,599,212	3,158,768	3,159,896	5,504,546	5,490,160	-	-	36,576,273	36,571,204
8100-8299 · Federal Revenue	.,,	.,,	, , ,	, , ,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, , ,	, ,	, , , , ,	,,	.,,	.,,	.,,	, , ,	.,,.	.,,			, ,	
8181 Special Education - Federal (IDEA)	113,730	112,369	138,922	136,650	95,161	93,603	53,920	53,041	149,081	146,644	125,643	123,589	50,850	50,018	88,502	87,054	-	-	666,728	656,324
8221 Child Nutrition - Federal 8223 CACFP Supper	417,524	237,693	363,394	87,359	289,364	135,943	125,972	2,188	415,336	138,131	240,239	80,798	103,062	19,800	225,415	49,931	-	-	1,764,970	613,712
8291 Title I	317,758	329,984	278,440	297,324	229,436	238,386	130,012	135,084	359,448	373,470	264,892	275,084	162,660	153,458	205,249	213,147	-	-	1,588,447	1,642,467
8292 Title II	30,699	29,418	37,047	34,179	27,324	24,833	15,483	14,072	42,807	38,905	31,378	29,970	13,715	12,321	23,453	22,506	-	-	179,099	167,299
8294 Title III	35,578	37,507	25,854	27,256	32,718	29,560	11,211	16,750	43,930	46,310	22,880	24,120	7,093	7,477	9,038	9,527	-	-	144,373	152,197
8295 Title IV, SSAE 8296 Title IV, PCSGP	23,704	24,324	20,771	21,314	17,115	17,563	10,000	9,952	27,115	27,515	19,760	20,277	12,277	12,451	15,311	15,712	-	-	118,938	121,593
8297 Facilities Incentive Grant		_	_	-	_	-	_	-	-	-	_	_	_		_	-	_	-	-	
8299 All Other Federal Revenue	895,542	990,283	1,037,287	1,186,764	713,487	881,341	399,019	417,490	1,112,506	1,298,831	911,251	1,063,287	454,070	454,971	744,439	907,210	-	-	5,155,095	5,901,347
Total 8100-8299 · Other Federal Income	1,834,535	1,761,578	1,901,715	1,790,846	1,404,605	1,421,228	745,618	648,578	2,150,222	2,069,806	1,616,043	1,617,126	803,727	710,497	1,311,407	1,305,087	-	-	9,617,650	9,254,939
8300-8599 · Other State Revenue	32,072	18,990	25,032	6,875	21,039	10,721	9,473	159	30,512	10,880	18,520	6,619	7,645	1,636	17,639	4,118			131,420	49,118
8520 Child Nutrition - State 8550 Mandate Block Grant	9,252	9,250	11,301	11,299	7,741	7,740	4,386	4,386	12,127	12,126	10,221	10,219	11,498	1,636	20,011	20,011	-	-	74,409	74,403
8561 State Lottery - Non Prop 20	82,298	93,533	100,527	113,743	68,861	77,913	39,018	44,148	107,879	122,061	90,918	102,871	36,797	41,634	64,043	72,462	-	-	482,460	546,303
8562 State Lottery - Prop 20	26,884	40,577	32,839	49,345	22,494	33,801	12,746	19,153	35,240	52,954	29,700	44,629	12,020	18,062	20,921	31,436	-	-	157,604	237,004
8560 Lottery Revenue	109,181	134,110	133,366	163,088	91,355	111,715	51,764	63,300	143,119	175,015	120,618	147,499	48,817	59,696	84,963	103,898	-	-	640,064	783,307
8587 State Grant Pass-Through 8591 SB740	295,637	354,764	-	_	-	_	131,357	147,776	131,357	147,776	-	-	-	_	319,767	359,738	-	_	746,761	862,279
8592 State Mental Health	-	-	-	-	-	-	-		-		-	-	-	_	-	-	-	-	- 10,102	-
8593 After School Education & Safety	139,137	177,559	177,559	177,559	177,559	177,559	-	-	177,559	177,559	41,666	53,172	-	-	-	-	-	-	535,922	585,849
8594 Supplemental Categorical Block Grant	- 51 703	- 56,879	62,507	68,831	42 101	42.401	- 24 422	- 24 422	- 67.534	67,524	-	-	-	-	46.060	46.060	-	-	- 211.016	- 222 446
8599 State Revenue - Other Total 8300-8599 · Other State Income	51,703 636,982	751,553	409,765	427,653	43,101 340,795	43,101 350,836	24,423 221,403	24,423 240,045	67,524 562,198	590,880	56,365 247,390	56,365 273,874	26,949 94,909	26,949 99,779	46,868 489,249	46,868 534,634	-		311,916 2,440,492	323,416 2,678,373
8600-8799 · Other Local Revenue	000,502	7 5 2 , 5 5 5	103,703	127,000	3.10,733	330,030	222,103	2.0,0.13	302,230	330,000	247,030	270,074	54,565	33,113	103,213	331,031			2,110,132	2,070,070
8631 Sale of Equipment & Supplies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8634 Food Service Sales	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8650 Leases & Rentals 8660 Interest & Dividend Income	24,000	16,230	18,000	9,877	17,490	8,898	7,500	5,042	24,990	13,941	15,000	10,180	-	4,330	18,000	8,545	-	-	99,990	63,104
8662 Net Increase (Decrease) in Fair Value of Investments	- 1,000			-		-	-	-	- 1,000		-		-	-	-	-	-	-	-	-
8681 Intra-Agency Fee Income	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8682 Childcare & Enrichment Program Fees	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8689 All Other Fees & Contracts 8692 Grants	15,500	15,232	22,470	21,875	10,500	-		37,375	10,500	37,375	25,000	41,350			25,000	26,165		-	98,470	141,997
8694 In Kind Donations	-	-	-	-	-	15,000	-	-	-	15,000	-	-	-	-	-	92,732	-	-	-	107,732
8695 Contributions & Events	-	3,520	-	4,950	-	3,017	-	1,002	-	4,020	-	963	-	4,317	-	110	-	-	-	17,879
8696 Other Fundraising	12 440	- 24 472	- 14.776	105	- 14 776	46.407	- 44.776	17 272	- 20.552		- 14 776	- 25.040	3,000	- 22.202	16.741	- 44 200	-	-	3,000	105
8697 E-Rate 8698 SELPA Grants	13,440	34,472 16,445	14,776 80,000	41,373 133,798	14,776	46,497 21,696	14,776	17,372 12,294	29,552	63,869 33,990	14,776	35,049 19,280	16,741	22,203 4,587	16,741	44,208 20,663	-	-	106,025 80,000	241,173 228,763
8699 All Other Local Revenue	-	7,651	-	8,010	-	2,499	-	393	-	2,892	-	7,070	-	9,023,315	-	6,891	-	-	-	9,055,828
8792 Transfers of Apportionments - Special Education	360,106	347,463	439,873	422,542	301,311	289,431	170,730	164,010	472,040	453,441	397,827	382,152	161,009	154,666	280,229	269,187	-	-	2,111,084	2,029,451
Total 8600-8799 · Other Income-Local	413,046	441,014	575,119	642,529	344,077	387,038	193,006	237,489	537,082	624,526	452,603	496,044	180,750	9,213,417	339,969	468,500	-	-	2,498,569	11,886,031
Prior Year Adjustments 8999 Other Prior Year Adjustment	_	35,245	_	41,763	_	37,308	_	14,483	_	51,791	_	28,967	_	14,235	_	20,553	_	_	_	192,553
Total Prior Year Adjustments		35,245	-	41,763		37,308	_	14,483		51,791		28,967	-	14,235	_	20,553	-	-	-	192,553
TOTAL INCOME	8,951,317	9,081,995	10,211,549	10,223,807	7,213,639	7,244,318	3,952,341	4,000,999	11,165,980	11,245,318	8,920,812	9,015,223	4,238,154	13,197,823	7,645,172	7,818,934	-	-	51,132,984	60,583,100
Expense																				
1000 · Certificated Salaries 1110 Teachers' Salaries	1,676,150	1,660,392	2,098,615	1,923,951	1,312,111	1,223,273	729,821	714,084	2,041,932	1,937,357	1,999,804	1,952,374	873,477	876,820	1,556,893	1,554,998			10,246,872	9,905,892
1120 Teachers' Hourly	- 1,070,130		32,329	19,559	- 1,312,111	- 1,223,273	- 125,021	- 14,004	2,041,332		- 1,555,604		- 6/3,4//			1,JJ4,JJ0 -	-	-	32,329	19,559
1170 Teachers' Salaries - Substitute	51,690	17,945	71,200	55,363	51,620	28,470	24,954	25,598	76,574	54,068	65,860	37,316	32,083	43,709	42,778	26,989	-	-	340,184	235,389
1175 Teachers' Salaries - Stipend/Extra Duty	88,060	105,434	65,470	62,574	104,638	70,546	36,276	32,590	140,914	103,136	73,530	115,101	32,500	58,104	110,050	88,645	-	-	510,524	532,995

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			CNCA#2	- Kayne	CNCA	\#3 -			CNCA	\#3 -					CNHS#2	- Dalzell	Cen	tral	Camino	Nuevo -
	CNCA - Bu	urlington	Sia	ırt	Castel	lanos	CNCA#3	- Eisner	Consol	idated	CNCA#4 -	Cisneros	CNHS - N	/liramar	Lan	ice	Adminis	stration	Consol	idated
	2020-21	0	2020-21	0	2020-21	0	2020-21	0	2020-21	0	2020-21	0	2020-21	0	2020-21	0	2020-21	0	2020-21	0
	Budget - Approved	2020-21 Forecast	Budget - Approved	2020-21 Forecast	Budget - Approved	2020-21 Forecast	Budget - Approved	2020-21 Forecast	Budget - Approved	2020-21 Forecast	Budget - Approved	2020-21 Forecast	Budget - Approved	2020-21 Forecast	Budget - Approved	2020-21 Forecast	Budget - Approved	2020-21 Forecast	Budget - Approved	2020-21 Forecast
1211 Certificated Pupil Support - Librarians	Approveu	rorecast	Approveu	rorecast	Арргоveu -	rorecast	Approved	rorecast	Approved	rorecast	дрргоveu -	rorecast	Approved	Forecast	Арргочец	rorecast	Арргочец	rorecast	Approved	rorecast
1213 Certificated Pupil Support - Guidance & Counseling	_	-	-	-	_	-	-	_	-	-	_	-	-	2	-	_	_	_	-	-
1215 Certificated Pupil Support - Psychologist	58,510	58,757	71,474	71,776	48,249	49,148	27,746	27,863	75,994	77,011	77,341	64,888	26,168	26,279	45,512	45,704	-	-	355,000	344,415
1299 Certificated Pupil Support - Other	113,759	60,401	138,965	129,581	85,516	50,523	79,859	28,643	165,375	79,166	112,328	66,703	50,878	27,014	88,487	46,983	-	-	669,791	409,848
1300 Certificated Supervisors' & Administrators' Salaries	411,775	427,702	412,901	411,582	379,281	397,935	260,761	262,136	640,043	660,071	403,979	414,797	278,118	306,185	543,052	536,271	-	-	2,689,869	2,756,608
1900 Other Certificated Salaries Total 1000 · Certificated Salaries	2,399,944	2,330,631	2,890,954	2,674,386	1,981,415	1,819,894	1,159,417	1,090,915	3,140,832	2,910,809	2,732,842	2,651,179	1,293,225	1,338,110	2,386,771	2,299,590	-		14,844,568	14,204,705
2000 · Classified Salaries	2,333,344	2,330,031	2,030,334	2,074,300	1,501,415	1,013,034	1,133,417	1,030,313	3,140,032	2,310,003	2,732,042	2,031,173	1,233,223	1,330,110	2,300,771	2,233,330			14,044,300	14,204,703
2111 Instructional Aide & Other Salaries 2121 After School Staff Salaries	313,298	260,689	294,306	305,506	177,415	175,153	20,559	35,138	197,974	210,291	322,002	312,350 1,085	94,861	89,030	99,201	87,352	-	-	1,321,641	1,265,217 1,085
2131 Classified Teacher Salaries	112,456	37,273	-	4,000	26,779	30,803	-	2,200	26,779	33,003	-	1,875	-	-	-	-	-	-	139,235	76,151
2200 Classified Support Salaries	107,252	105,207	135,624	96,755	96,823	78,671	52,421	51,537	149,243	130,208	81,153	57,062	81,862	65,707	75,692	72,887	-	-	630,826	527,824
2300 Classified Supervisors' & Administrators' Salaries	-	-	-	1,000	-	-	-	-	-	-	-	2,258	-	-	-	-	-	-	-	3,258
2400 Classified Office Staff Salaries	163,629	162,727	178,370	162,036	174,027	169,761	122,541	117,009	296,568	286,770	183,582	179,442	132,959	177,916	169,909	175,836	-	-	1,125,018	1,144,726
2900 Other Classified Salaries Total 2000 · Classified Salaries	157,448 854,082	152,600 718,495	177,941 786,242	189,224 758,520	132,692 607,735	144,687 599,075	82,352 277,873	76,116 282,000	215,044 885,608	220,803 881,075	235,176 821,914	226,505 780,576	45,518 355,199	35,805 368,457	121,139 465,941	152,895 488,969	-		952,267 4,168,986	977,831 3,996,093
3000 · Employee Benefits	554,002	. 20,433	. 00,242	. 30,320	307,733	333,073	_,,,,,,	_52,000	505,008	551,075	321,314	. 30,370	333,133	300,437	.03,341	,	-		.,200,300	20,550,050
3111 STRS - State Teachers Retirement System	387,591	362,789	466,889	425,530	319,999	277,091	187,246	172,454	507,244	449,545	441,354	422,757	208,856	201,115	385,463	369,297	-	-	2,397,398	2,231,033
3212 PERS - Public Employee Retirement System	176,795	156,186	162,752	154,063	125,801	131,944	57,520	55,065	183,321	187,008	170,136	158,046	73,526	78,481	96,450	97,808	-	-	862,980	831,593
3213 PARS - Public Agency Retirement System		-	- 40.747	- 47.200		-	47.220	-		-		- 47.402		25.664	-	-	-	-	- 250 477	-
3311 OASDI - Social Security 3331 MED - Medicare	52,953 47,183	46,557 43,885	48,747 53,319	47,288 48,914	37,680 37,543	39,964 34,529	17,228 20,841	18,053 19,538	54,908 58,383	58,017 54,067	50,959 51,544	47,483 49,017	22,022 23,902	25,664 24,321	28,888 41,364	29,895 39,935	-	-	258,477 275,697	254,904 260,140
3401 H&W - Health & Welfare	265,942	265,972	317,851	275,495	242,807	224,758	82,968	72,267	325,775	297,025	309,847	230,867	136,418	98,031	245,843	210,130	_	_	1,601,676	1,377,520
3501 SUI - State Unemployment Insurance	1,627	1,512	1,839	1,685	1,295	228	719	675	2,013	903	1,777	1,660	824	838	1,426	1,385	-	-	9,507	7,983
3601 Workers' Compensation Insurance	50,658	37,219	59,024	36,135	46,916	22,138	22,107	15,126	69,023	37,264	56,722	39,560	28,904	16,159	46,642	30,334	-	-	310,974	196,672
3751 OPEB, Active Employees	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3901 Other Retirement Benefits 3902 Other Benefits	-	6,890	-	18,627	-	24,299	-	7,086	-	31,385	-	3,806	-	(28,925)	-	3,671	-	-	-	35,454
Total 3000 · Employee Benefits	982,750	921,010	1,110,421	1,007,738	812,039	754,951	388,629	360,263	1,200,668	1,115,214	1,082,339	953,196	494,453	415,685	846,078	782,455	_	_	5,716,708	5,195,299
4000 · Supplies		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, .,	,,	,,,,,	. ,			,,		,,				,.	, , , , ,			, ,	, , , , ,
4111 Core Curricula Materials	82,261	98,769	2,200	50,276	1,071	5,461	6,257	1,642	7,328	7,103	8,255	5,468	7,000	1,101	18,415	19,041	-	-	125,459	181,758
4211 Books & Other Reference Materials	13,116	17,077	7,356	22,443	12,825	5,519	1,754	1,360	14,578	6,879	4,356	4,071	500	7,575	4,598	6,512	-	-	44,504	64,556
4311 Student Materials 4351 Office Supplies	134,388 18,000	137,964 5,541	120,872 14,400	108,597 10,013	107,327 19,200	113,341 11,013	59,267 12,000	37,791 2,987	166,594 31,200	151,131 14,000	95,970 15,600	104,575 13,308	66,138 15,000	57,221 8,488	87,293 13,200	84,521 12,474		_	671,253 107,400	644,010 63,825
4371 Custodial Supplies	77,303	56,144	95,315	52,636	92,306	57,003	47,966	37,364	140,272	94,367	97,746	47,655	54,904	36,375	89,448	63,776	-	_	554,988	350,953
4391 Food (Non Nutrition Program)	2,400	277	-	2,736	3,600	4,737	2,400	2,721	6,000	7,458	-	1,752	840	3,933	1,680	921	-	-	10,920	17,078
4392 Uniforms	1,500	2,251	2,000	917	1,500	9,380	-	13,008	1,500	22,388	2,000	1,164	2,500	4,124	6,500	1,985	-	-	16,000	32,829
4393 PE & Sports Equipment 4395 Before & After School Program Supplies	900	1,002	5,000	1,618	1,000	6,464	1,000	3,918	2,000	10,382	1,500	6,744	2,000		2,500	-	-	-	13,900	19,746
4399 All Other Supplies	24,302	39,976	25,500	63,803	22,566	38,479	15,750	20,390	38,316	58,869	17,734	42,293	19,500	38,839	31,500	55,581	_	_	156,852	299,361
4390 Other Supplies	29,102	43,507	32,500	69,075	28,666	59,059	19,150	40,037	47,816	99,096	21,234	51,954	24,840	46,896	42,180	58,487	-	-	197,672	369,014
4411 Non Capitalized Equipment	330,856	555,924	446,855	711,381	355,125	536,976	122,940	229,633	478,066	766,609	488,298	588,438	281,541	109,909	321,809	425,417	-	-	2,347,423	3,157,678
4711 Nutrition Program Food & Supplies	452,250	246,310	423,419	99,486	289,358	160,145	154,100	3,352	443,458	163,497	292,305	94,265	115,802	26,563	228,222	70,823	-	-	1,955,456	700,944
4713 CACFP Supper Food & Supplies Total 4000 · Supplies	1,137,275	1,161,236	1,142,916	1,123,907	905,878	948,518	423,434	354,165	1,329,312	1,302,683	1,023,764	909,735	565,725	294,127	805,164	741,051	-	-	6,004,156	5,532,738
5000 · Operating Services	2,237,273	1,101,230	1,172,510	2,223,307	303,076	3-70,313		334,103	1,020,012	2,552,003	2,023,704	555,755	303,723	25-1,127	333,104	1,031			0,004,130	3,332,730
5211 Travel & Conferences	16,000	2,855	1,000	3,913	-	1,663	1,597	1,658	1,597	3,321	-	627	-	-	620	3,272	-	-	19,217	13,989
5311 Dues & Memberships	9,670	9,933	11,420	11,136	6,947	7,818	3,270	3,188	10,217	11,006	8,500	8,977	15,531	8,098	13,640	9,508	-	-	68,978	58,657
5451 General Insurance	120 122		104,466	70 275	143.541	3,784	22,000	22,826	22,000 192,046	26,611	127.021	127.204	114.040	07.016	3,904 120,870	3,998	-	-	25,904	30,609
5511 Utilities 5521 Security Services	136,123 3,360	99,500 36,059	900	79,275 1,418	142,541	83,577 355	49,505 1,560	42,604 2,001	1,560	126,181 2,356	127,924	137,304 994	114,840	97,816 190	4,590	101,030 8,549	-	-	796,269 10,410	641,106 49,566
5531 Housekeeping Services	63,648	46,540	126,052	48,941	81,796	51,220			81,796	51,220	94,276	53,089	11,980	8,060	61,003	42,730	-	-	438,755	250,579
5599 Other Facility Operations & Utilities	38,156	40,630	43,952	41,818	61,214	56,456	21,685	17,782	82,899	74,237	69,151	68,481	24,000	24,000	50,354	57,265	-	-	308,512	306,432
5611 School Rent - Private Facility	575,176	525,576	-	-	-	-	218,928	218,928	218,928	218,928	-	-	-	-	532,946	532,946	-	-	1,327,050	1,277,450
5613 School Rent - Prop 39	- 6 620	0 763	12,638	13,002	-	537	- F 6E0	2,222	- F 6E0	2,759	-	-	10.000	12.000	21 150	20.257	-	-	- CE 004	- 56 780
5619 Other Facility Rentals 5621 Equipment Lease	6,630 50,114	8,763 46,680	12,638 28,350	13,002 23,620	38,414	31,397	5,658 17,062	14,614	5,658 55,476	46,011	21,380	22,084	19,000 24,571	12,000 31,307	21,158 56,608	20,257 53,048		-	65,084 236,499	56,780 222,750
5631 Vendor Repairs	48,000	31,938	40,000	22,622	44,000	29,465	25,000	12,431	69,000	41,896	40,000	19,277	4,000	32,476	50,008	42,640		-	251,000	190,849
5812 Field Trips & Pupil Transportation	-	300	-		-	-	-		-	-	-		7,500	229	18,000			-	25,500	529
5821 Legal	-	-	-	-	-	7,622	-	-	-	7,622	17,000	64,324	-	21,500	-	-	-	-	17,000	93,446
5823 Audit		1.024		2.700		4 254		1 420	40.000	2.700		10.000		-		4 705	-	-	25.000	29.202
5831 Advertisement & Recruitment 5841 Contracted Substitute Teachers	5,000 1,875	1,921 3,239	5,000	2,799 119,736	5,000 1,000	1,351 40,041	5,000	1,436 1,132	10,000 1,000	2,786 41,173	5,000	18,699 23,194	5,000	231 261	5,000 1,800	1,765 3,759	-	-	35,000 4,675	28,203 191,363
5842 Special Education Services	360,821	255,231	508,931	499,925	304,371	166,683	123,810	94,111	428,181	260,794	472,500	197,360	129,760	42,650	181,741	107,443		-	2,081,934	1,363,403
5843 Non Public School	-	2,956	75,185	69,285	-	-	-	-	-	-	77,980	1,750	-	-	-	-	-	-	153,165	73,991

CAMINO NUEVO CHARTER ACADEMY
FY20-21 BUDGET SUMMARY
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Reginning Cash Balance	Prepared by ExED. For use by ExED and ExED clients only. © 2020 ExED																				
March Marc						CNCA	\#3 -			CNCA	\#3 -					CNHS#2	- Dalzell	Cen	tral		
Part		CNCA - Bu	ırlington	Sia	ırt	Castel	lanos	CNCA#3	- Eisner	Consol	dated	CNCA#4 -	Cisneros	CNHS - N	/liramar	Lan	ice	Adminis	stration	Consoli	dated
Marie Mari		2020-21	0	2020-21		2020-21	0	2020-21	0	2020-21	0	2020-21	0	2020-21	Ü	2020-21	0	2020-21	0	2020-21	0
Math Absolution		Budget -	2020-21	Budget -	2020-21	Budget -	2020-21	Budget -		Budget -	2020-21	Budget -		Budget -	2020-21	Budget -	2020-21	Budget -	2020-21	Budget -	2020-21
Second contract contract 1,500 1		Approved	Forecast	Approved	Forecast	Approved	Forecast	Approved	Forecast	Approved	Forecast	Approved	Forecast	Approved	Forecast	Approved	Forecast	Approved	Forecast	Approved	Forecast
Section 1.50	5844 After School Services							-	-		,			-	-	-	-	-	-		
SSH Married Secret (Month) All All Comments According from the According Secret (Month) Accordi		163,213																-	-		
Second Content of Second Con			50,895		68,393				25,354				74,902		32,504		77,666	-	-		
150 State Production of Miles 10,175 10,286 10,175 11,286 11,287 11,			- 42 627		-								-		-		-	-	-		
18th Transport Conference 18th																		-	-		
SP Description Sp Sp Sp Sp Sp Sp Sp S		55,020	103,272	102,007		04,021	05,271	31,330	33,030	130,013	142,505	100,037		51,527	****	77,337		_	_	505,055	
937- Septiment share (1987) 9, 96, 78, 78, 78, 78, 78, 78, 78, 78, 78, 78		60,668	60,926	73,250		51,242	50,479	27,923	28,604	79,165	79,083	66,048		31,588		55,045		-	-	365,763	
1995 1907 1945 1946	-	94,767	91,967	115,759		79,294		44,930	43,410	124,224	120,018	104,694		42,372	40,935	73,746	71,249	-	-	555,562	537,156
981 Office From 15,000 18,000	5881 Intra-Agency Fees	994,248	990,544	1,118,394	1,103,097	791,621	780,982	444,650	438,476	1,236,271	1,219,458	996,108	991,254	480,786	469,566	866,004	854,947	-	-	5,691,812	5,628,866
991 Olite Remore 1 20,05	5895 Bad Debt Expense	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
951 Marked 1960 1, 1507 1, 1517 1, 1517 1, 1517 1, 1510 1, 1500 1, 1517 1, 1510 1, 151																		-	-		
19.00 19.0																		-	-		
9517 Noting Allering 9518 Postage Allering 9																		-	-		
997 Performancial process 2,524 7,241 74,120 8,527 2,666 61,122 2,796 3,159 1,159 1,127,75		16,800	18,237	18,470	16,963	18,470	20,001	18,470	18,482	36,940	38,484	18,470	16,956	20,926	24,273	20,926	25,774	-	-	132,531	140,687
9500 Control Communications 62,324 77,211 74,100 85,771 42,668 60,17 25,704 13,718 13,818 14,819 15,818 14,819 15,718 14,819 15,718 1	•	800	2 615	1 250	4 833	3 500	4 786	500	909	4 000	5 695	2 000	3 529	750	2.440	5,000	3 424	-	-	13 800	22 537
Total S000 - Operating Survives (according Survives (according Survives (according Survives S																		_	_		
6000. Capital foliation flowers (600) alternation flowers (600) altern																-,		-	-		
6600 Amortison Spense	6000 · Capital Outlay																				
Company Comp	6901 Depreciation Expense	112,659	130,720	592,721	609,742	55,312	73,392	58,982	68,375	114,294	141,766	57,252	86,033	586,366	591,129	86,606	113,454	-	-	1,549,899	1,672,844
Total GOOD Capital Justification Companies (1) 13,050 130,720 592,721 69,742 55,312 73,392 58,982 68,375 134,294 141,766 73,252 68,033 586,366 191,179 86,606 113,454	6903 Amortization Expense	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
7000 - Other Outgo 7-703 Interest Epomes 7-704 Interest Epomes 7-7		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TABLE PROPRIES 1. 218,244 218,244	· · ·	112,659	130,720	592,721	609,742	55,312	73,392	58,982	68,375	114,294	141,766	57,252	86,033	586,366	591,129	86,606	113,454	-	-	1,549,899	1,672,844
Total 7000 - Other Outgo Total ADM - 218,244 39,1074 37,1574 31,1519 37,1574 31,1519 37,1574 31,1519 37,1574 31,1519 37,1574 31,1519	•			210 244	210 244									167 477	167.477					205 722	205 722
TOTAL EVENNEE 8,488,733 8,131,199 9,716,740 9,316,753 6,513,415 9,716,740 9,716,740 9,716,740 9,716,740 9,716,740 9,716,740 9,716,740 1,176,977 9,716,740 1,176,977 9,716,9		-	-	-,		-	-	-	-	-	-	-	-		<u>-</u>	-	-	-	-		
Net Income 462,594 950,076 494,809 97,054 700,223 1,096,525 413,167 673,451 1,113,390 1,769,977 545,692 1,306,312 (433,350) (9.01,888) 513,065 923,522 2,696,200 (3,183,947) Reginning Cash Balance Cash Row from Operating Activities Net Income 462,594 950,076 494,809 970,054 700,223 1,096,525 413,167 673,451 1,113,390 1,769,977 545,692 1,306,312 (433,350) (9.040,888) 513,065 923,522 2,696,200 (3,183,347) Change in Accounts Receivable (2472,507) Change in Accounts Receivable (2472,507)		8.488.723	8.131.919			6.513.416	6.147.793	3.539.174	3.327.548	10.052.590	9.475.341	8.375.119	7.708.910			7.132.107	6.895.412	-	-		
Reginning Cash Balance		5,155,155	5,252,525	5,125,110	2,022,000	0,020,120	.,,	0,000,00	5,521,615	,,	.,,	5,510,220	1,110,000	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,	1,202,201	0,000,122			15,155,155	,,,,
Tash Flow from Operating Activities Net Income Net Income Net Recounts Receivable Perior var Accounts Receivable (2,121,547) Current Year Accounts Receivable (2,121,547) (2,055,58	NET INCOME	462,594	950,076	494,809	907,054	700,223	1,096,525	413,167	673,451	1,113,390	1,769,977	545,692	1,306,312	(433,350)	(9,040,888)	513,065	923,522	-	-	2,696,200	(3,183,947)
Tash Flow from Operating Activities Net Income Net Income Net Recounts Receivable Perior var Accounts Receivable (2,121,547) Current Year Accounts Receivable (2,121,547) (2,055,58	Beginning Cash Balance	2.476.972	2.447.139	1.193.861	1.117.681	1.372.600	1.370.760	1.613.730	1.547.603	2.986.331	2.918.363	1.357.352	1.291.459	1.394.213	1.363.387	1.190.599	1.190.599	488.848	442.732	11.088.175	10.771.361
Net Income Accounts Receivable Change in Accounts Receivable 979,888 (317,859) 1,027,255 (522,778) 631,241 (342,380) 478,632 (165,937) 1,103,937 (247,510) (17,76) (17		_, . , 0,5 , 2	_, , 155	_,,	_,,,001	_,_,_,	_, 0,, 00	_,:10,:50	_,,,003	_,_00,001	_,0,000	_,,	_,1,.55	_,,		_,_50,555	_,0,555	100,0 10		,_,_,	.,,,,502
Prior Year Accounts Receivable (2,121,547) (2,125,547) (2,105,587) (1,104,256) (2,11,457) (1,104,256) (2,11,457) (1,104,256) (2,11,457) (1,104,256) (1		462,594	950,076	494,809	907,054	700,223	1,096,525	413,167	673,451	1,113,390	1,769,977	545,692	1,306,312	(433,350)	(9,040,888)	513,065	923,522	-	-	2,696,200	(3,183,947)
Current Year Accounts Receivable Change in Due from 19,920 Change in Accounts Payable 312,654 (42,492) Change in Accounts Payable 312,654 (42,492) Change in Accounts Payable (2,121,547) Change in Accounts Payable (2,215,547) Change in Accounts Payable (2,25,548) (134,660) Change in Accounts Payable (2,25,548) Change in Accounts Payable (2,328) Change in Accounts Payable (2,328) Change in Accounts Payable (2,327) Change in Accounts Payable (2,328) Change in Accounts Payable (2,327) Change in Accounts Payable (2,328) Change in Accounts Payable (2,328) Change in Payable (2,327) Change in Payable (2,328) Change in Accounts Payable (3,305) Change in Accounts Payable (2,328) Change in Accounts Payable (3,305) Change in Payable (4,505) Change in Payable (4,505) Change in Payable (4,505) Chang	Change in Accounts Receivable																				
Change in Due from (1,920	Prior Year Accounts Receivable		(317,859)	,. ,	(522,778)		(342,380)		(165,937)		(508,318)		(477,016)		(66,366)		(1,209,265)	-	-		(3,101,602)
Change in Accounts Payable 312,654 (42,492) 402,553 50,47 133,039 (45,305) 140,125 (10,093) 273,164 (55,988) 70,437 (163,986) (737,033) (451,321) 203,269 (66,242) (2,134) 81,946 522,910 (647,075) (170,091) (100,648) (55,908) (317,321) (172,937) (262,518) (150,653) (129,326) 297,785 (9,987) 80,991 (405,210) 983,463 (1,669,134) 735,614 (172,937) (262,518) (170,093) (172,937) (262,518) (170,093) (172,937)		(2,121,547)	-	(2,065,587)	-	(1,504,256)	-	(923,246)	-	(2,427,502)	-	(1,836,945)	-	(938,724)	-	(1,974,910)	-	-	-	(11,365,215)	-
Change in Due to (255,948) (134,660) (288,825) (167,974) (216,673) (117,029) (100,648) (55,908) (317,321) (172,937) (262,518) (150,653) (129,326) 297,785 (9,987) 80,591 (405,210) 983,463 (1,669,134) 735,614 (172,937) (100,848) (172,937) (100,848) (172,937)																	, ,				
Change in Accrued Vacation Change in Payroll Liabilities Change in Payroll Liabilities (S2,137) - (82,269) - (82,308) - (27,537) - (10,98,46) - (88,697) - (32,371) - (88,697) - (32,371) - (83,311) - (83,337) - (43,307) -	,			. ,		,				-, -		.,			V = 75 /	,	, , ,	,		. ,	V- //
Change in Payroll Liabilities	9	(255,948)		(288,825)		(216,673)		(100,648)		(317,321)		(262,518)		(129,326)		(9,987)		(405,210)		(1,669,134)	
Change in Prepaid Expenditures (97,037) 37,473 (41,602) 25,848 (50,417) 38,268 (42,234) 3,701 (92,651) 41,970 (22,539) 9,199 (18,475) 17,595 (94,058) 33,107 (7,321) (110,484) (373,682) 54,708 (10,485) 10,000 (10,000) 10,00	=											-		-	3 3 4	-		-			
Change in Deposits		(97.037)		(41.602)		(50.417)		(42.234)		(92.651)		(22,539)		(18.475)		(94.058)		(7.321)		(373.682)	
Depreciation Expense 112,659 130,720 592,721 609,742 55,312 73,392 58,982 68,375 114,294 141,766 57,252 86,033 586,366 (3,884,113) 86,606 113,454 1,549,899 (2,802,398) Cash How from Investing Activities		-	-	- (,		-	-	- (,,	-	-	-	-	-	-		-	-	- (1,022)	(===, := :,	-	
Cash Flow from Investing Activities Capital Expenditures (13,000) (218,931) - (249,889) - (201,133) (7,725) (112,618) (7,725) (313,750) - (283,495) (38,223) (22,21,597) - (230,202) (58,948) (20,925,329) Cash Flow from Financing Activities Cash Flow from Financin	Change in Deferred Revenue	-	235,276	-	355,840	-	187,662	-	104,924	-	292,586	-	315,342	-	164,586	-	205,404	-	-	-	1,569,033
Capital Expenditures (13,000) (218,931) - (249,889) - (201,133) (7,725) (112,618) (7,725) (313,750) - (283,495) (38,223) (22,221,597) - (230,202) (58,948) (20,925,329) (2		112,659	130,720	592,721	609,742	55,312	73,392	58,982	68,375	114,294	141,766	57,252	86,033	586,366	(3,884,113)	86,606	113,454	-	-	1,549,899	(2,802,398)
Cash Flow from Financing Activities	· ·	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Source - Sale of Receivables		(13,000)	(218,931)	-	(249,889)	-	(201,133)	(7,725)	(112,618)	(7,725)	(313,750)	-	(283,495)	(38,223)	22,221,597	-	(230,202)	-	-	(58,948)	20,925,329
Use - Sale of Receivables -	•	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Source - Loans		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Use - Loans (381,148) (381,148) (33,306) (9,686,704) (414,454) (10,067,852)		-	-		-	-	-	-	-		-	-	-		-	-	-	-	-	-	
			-	(381.148)	(381.148)		-		-				-	(33.306)	(9.686.704)		-	-	-	(414.454)	(10.067.852).
	Ending Cash Balance	1,857,236	3,033,269			1,121,070	2,000,901	1,630,783	2,032,231	2,751,852	4,033,132	840,590	1,849,639		(0)000), 0.7	420,532	989,849	74,183	1,417,249		