

CAMINO NUEVO CHARTER ACADEMY - Financial Dashboard (June 2021)

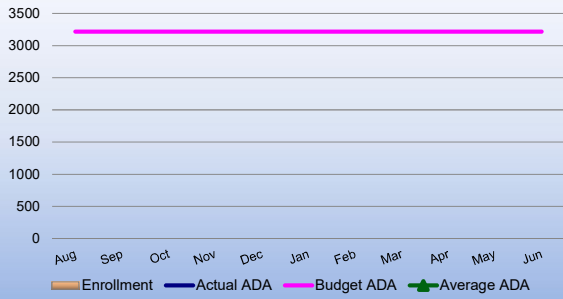
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Key Performance Indicators

ADA vs. Budget ● Cash on Hand ●
Net Income / (Loss) ● Year-End Cash ●

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ADA & Enrollment



KEY POINTS

Due to school closures related to COVID-19, schools were funded on FY19-20 ADA. An exception was allowed for new schools and schools that budgeted growing enrollment during FY20-21. For growing schools, ADA was calculated based on enrollment on Census Day (Oct. 7th) at the state average ADA rate. All of Camino's charters were funded at FY19-20 P2 ADA with the exception of Burlington. As such, an increase of 2.44 ADA resulted for Burlington site.

Camino Nuevo ended the year with a net loss of \$3.2M. Loss is a result of CNHS Miramar closure and the resulting expense related to the Prop ID building. This was offset by the Prop ID loan being forgiven as a result of vacating the premises. The net impact of this is \$8.5M.

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Average Daily Attendance Analysis

Category	P2	Budgeted P2	Better/ (Worse)	Prior Month Forecast	Prior Year P2
Enrollment	3,367	3,374	(7)	3,374	3,374
ADA %	95.0%	95.0%	0.0%	95.3%	95.0%
Average ADA	3,218.84	3,216.40	2.44	3,216.40	3,216.40

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LCFF Supplemental & Concentration Grant Factors

Category	Budget	Forecast	Variance	Prior Year
Unduplicated Pupil %	95.3%	94.9%	-0.4%	96.9%
3-Year Average %	96.4%	96.3%	-0.1%	96.9%
District UPP C. Grant Cap	85.4%	85.2%	-0.2%	85.4%

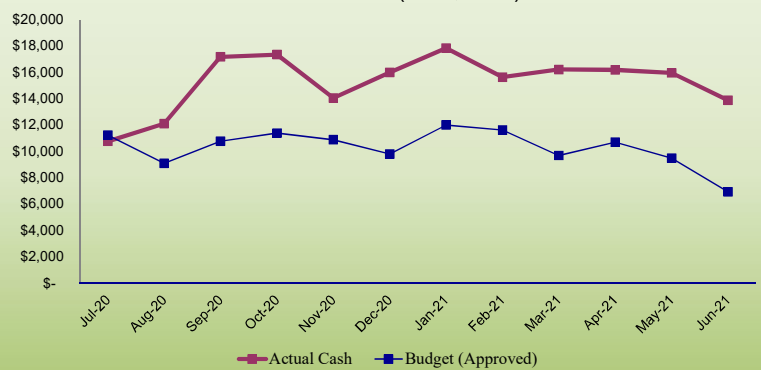
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INCOME STATEMENT

5	INCOME STATEMENT	Forecast	VS. Budget		Historical	
		As of 06/30/21	FY 20-21 Budget	Variance B/(W)	FY 19-20	FY 18-19
	Local Control Funding Formula	36,571,204	36,576,273	(5,069)	36,599,448	35,940,325
	Federal Revenue	9,254,939	9,617,650	(362,711)	4,111,838	4,496,695
	State Revenue	2,678,373	2,440,492	237,881	2,178,012	3,448,880
	Other Local Revenue	11,810,872	2,397,099	9,413,772	2,594,054	2,707,106
	Grants/Fundraising	267,713	101,470	166,243	290,775	232,077
	TOTAL REVENUE	60,583,100	51,132,984	9,450,116	45,774,128	46,825,082
	Total per ADA	18,821	15,898	2,924	14,231	14,340
	w/o Grants/Fundraising	18,738	15,866	2,872	14,141	14,269
	Certificated Salaries	14,204,705	14,844,568	639,863	14,590,028	15,370,887
	Classified Salaries	3,996,093	4,168,986	172,893	4,074,554	4,281,418
	Benefits	5,195,299	5,716,708	521,409	5,451,944	5,595,193
	Student Supplies	5,532,738	6,004,156	471,418	2,840,804	3,293,053
	Operating Expenses	32,779,647	15,766,746	(17,012,900)	15,850,766	18,681,487
	Other	2,058,565	1,935,620	(122,945)	1,996,297	1,886,848
	TOTAL EXPENSES	63,767,046	48,436,783	(15,330,263)	44,804,393	49,108,885
	Total per ADA	19,811	15,059	(4,751)	13,930	15,039
	NET INCOME / (LOSS)	(3,183,947)	2,696,200	(5,880,147)	969,735	(2,283,803)
	OPERATING INCOME	(1,511,103)	4,246,099	(5,757,202)	2,564,627	(811,297)
	EBITDA	(1,125,381)	4,631,821	(5,757,202)	2,966,033	(396,956)

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Cash Balance (in \$1,000's)



Year-End Cash Balance		
Actual	Budget	Variance
13,877,874	6,943,857	6,934,017

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Balance Sheet	6/30/2020	5/31/2021	6/30/2021 Actual
Assets			
Cash, Operating	10,771,361	15,969,079	13,877,874
Cash, Restricted	0	0	0
Accounts Receivable	4,974,462	89,572	8,076,064
Due From Others	198,461	201,167	185,032
Other Assets	359,888	141,818	305,180
Net Fixed Assets	58,120,694	57,604,194	39,997,763
Total Assets	74,424,866	74,005,830	62,441,913
Liabilities			
A/P & Payroll	3,054,300	1,252,704	2,018,499
Due to Others	1,701,100	881,434	2,436,714
Deferred Revenue	19,000	0	1,588,033
Total Debt	20,693,733	19,647,279	10,625,881
Total Liabilities	25,468,133	21,781,417	16,669,127
Equity			
Beginning Fund Bal.	47,986,997	48,956,733	48,956,733
Net Income/(Loss)	969,735	3,267,681	(3,183,947)
Total Equity	48,956,733	52,224,413	45,772,786
Total Liabilities & Equity	74,424,866	74,005,830	62,441,913

Available Line of Credit			
Days Cash on Hand	91	134	82
Cash Reserve %	24.9%	36.8%	22.3%



CAMINO NUEVO CHARTER ACADEMY

Financial Analysis

June 2021

Net Income

Camino Nuevo Charter Academy had a net loss of (\$3.18M) in FY20-21 compared to \$2.70M in the board approved budget. Reasons for this negative \$5.88M variance are explained below in the Income Statement section of this analysis.

Balance Sheet

As of June 30, 2021, the school's cash balance was \$13.88M, which represents a 22% reserve.

As of June 30, 2021, the Accounts Receivable balance was \$8.08M, up from \$90K in the previous month, due to the recording of FY20-21 revenue not received as of June 30, 2021.

As of June 30, 2021, the Accounts Payable balance, including payroll liabilities, totaled \$2.02M, compared to \$1.25M in the prior month.

As of June 30, 2021, CNCA had a debt balance of \$10.63M compared to \$19.65M in the prior month. Decrease is due to the write-off of the Prop ID CNHS loan. The remaining debt balance is a \$10.63M 3rd St/Prop 55 Long-Term loan due back to the State.

Income Statement

Revenue

Total revenue for FY20-21 is \$60.58M, which is \$9.45M or 18.5% over budgeted revenue of \$51.13M.

Object Code 8221: Federal Nutrition Revenue is \$1.15M lower than budget. Due to school closures related to COVID-19, participation rates for the school nutrition program are lower than budgeted. Reduced revenue is offset by decreased nutrition food expenses (**Object 4711**).

Object Code 8299: All Other Federal Revenue is \$746K over budget due to a large ESSER funded expenditure done at the end of June.

Object Code 8520: State Nutrition Revenue is \$82K under budget. Due to school closures related to COVID-19, participation rates for the school nutrition program are lower than budgeted. Reduced revenue is offset by decreased nutrition food expenses (**Object 4711**).

Object Code 8560: State Lottery funds are \$143K over budget based on final quarter projections.

Object Code 8591: SB740 revenue is \$116K over budget. Based on projections from the CSFA, over subscriptions to this program will most likely cause rent reimbursement to be about 10% underfunded, which is lower than the 20% previously projected.

This report will discuss revenue and expenditure variances from the Board-approved budget that are above \$75,000 and 10%.



Object Code 8694: In Kind Donations are \$108K over budget largely due to a \$93K See's Candy Donation received by the Dalzell Lance site. This is offset by Fundraising Expense (Object Code 5865).

Object Code 8697: E-Rate is \$135K over budget, this is offset by reduced Internet expense (Object Code 5921) as well as increased equipment expense.

Object Code 8698: SELPA Grants are \$149K over budget based on Round 1 & 2 of STEP grants awarded to the charter schools.

Object Code 8699: All Other Local Revenue is \$9.05M over budget largely due to the write-off of the Prop ID loan at the Miramar site.

Object Code 8999: Prior Year revenue is expected to \$193K over largely due to \$114K of SMAA funds and \$41k of additional FY19-20 nutrition funds provided by CARES act.

Expenses

Total expenses for FY20-21 are \$63.77M, which is \$15.33M or 31.7% over budgeted expenditures of \$48.44M.

Object Code 1170: Substitute Teacher Salaries is \$105K under budget.

Object Code 1299: Certificated Pupil Support expense is \$260K under budget as a result of multiple open positions for the SpED Program.

Object Code 2200: Classified Support salaries are \$103K under budget as a result of open nurse or custodian positions across sites during the year.

Object Code 3401: Health & Welfare expense is \$224K under budget based on open enrollment employee elections as well as open positions.

Object Code 3601: Workers' Compensation expense is \$114K under budget based on final policy details.

Object Code 4371: Custodial Supplies are \$204K under budget due to the reclassification of personal protective equipment from custodial supplies to all other supplies **Object 4390**.

Object Code 4411: Non Capitalized Equipment is \$810K over budget as a result of a large ESSER tech purchase at the end of June. This is offset by increased ESSER funds as noted above.

Object Code 4711: Nutrition Program Food expense is \$1.26M under budget due to school closures related to COVID-19 and commodity credits received. Impact of school closure is offset by decreased nutrition revenue (**Object Code 8220, 8520**).

Object Code 5511: Utilities expense is \$155K under budget based on lower trends as a result of school closures.

Object Code 5531: Housekeeping Services expense is \$188K under budget due to decreased services needed during school closures.

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Object Code 5821: Legal Service expense is \$76K over budget as a result of SpED legal expenses incurred.

Object Code 5841: Contracted Substitute Teachers expense is \$187K over budget as a result of additional substitute usage across the charter schools. This is offset by savings in teacher salaries due to teachers on leave or vacant positions.

Object Code 5842: Special Education Services expense is \$719K under budget based on a lower billing trend for special education invoices. This is largely due to decreased or different services being able to be provided in a remote setting.

Object Code 5849: Other Student Instructional Services expense is \$450K under budget largely due to the reclassification of consultant expenses from this line item to Special Education Consultants (Object 5842), PD Expense (**Object Code 5852**), and Other Consultants (**Object 5859**).

Object Code 5865: Fundraising Cost expense is \$96K over budget. As mentioned above, Dalzell Lance received \$93K See's Candy In-kind Donation.

Object Code 5899: Other expenses are \$17.99M over budget as a result of the expensing of the Miramar building asset upon vacating of the premises. This is partially offset by the forgiveness of the Prop ID loan noted above.

ADA

Budgeted average ADA for FY20-21 is 3216.40 based on an enrollment of 3374 and a 95.0% attendance rate.

The June financials reflect an ADA of 3218.84 based on an enrollment of 3367 and a 95.0% attendance rate.

Due to school closures related to COVID-19, schools were funded on FY19-20 ADA. An exception was allowed for new schools and schools that budgeted growing enrollment during FY20-21. For growing schools, ADA can be calculated based on enrollment on Census Day (Oct. 7th) at the state average ADA rate. All of Camino's charters were funded at FY19-20 P2 ADA with the exception of Burlington. As such, an increase of 2.44 ADA resulted for the Burlington site.

This report will discuss revenue and expenditure variances from the Board-approved budget that are above \$75,000 and 10%.

															Actuals as of 6/30/2021												
				# of months remaining in FY																							
State Schedule:				12		11		10		9		8		7		6		5		4		3		2		1	
District Schedule:				P-2		P-2		P-2		P-2		P-2		P-2		P-2		P-1		P-1		P-1		P-1		P-1	
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				P-2		P-2		P-2		P-2		P-2		P-1		P-1		P-1		P-1		P-1		P-1		P-1	
				P-2		P-2		P-2		P-2		P-2		P-1		P-1		P-1		P-1		P-1		P-1		P-1	
				P-2		P-2		P-2		P-2		P-2		P-1		P-1		P-1		P-1		P-1		P-1		P-1	
				P-2		P-2		P-2		P-2		P-2		P-1		P-1		P-1		P-1		P-1		P-1		P-1	
				P-2		P-2		P-2		P-2		P-2		P-1		P-1		P-1		P-1		P-1		P-1		P-1	
				P-2		P-2		P-2		P-2		P-2		P-1		P-1		P-1		P-1		P-1		P-1		P-1	
				P-2		P-2		P-2		P-2		P-2		P-1		P-1		P-1		P-1		P-1		P-1		P-1	
				P-2		P-2		P-2		P-2		P-2		P-1		P-1		P-1		P-1		P-1		P-1		P-1	
				P-2		P-2		P-2		P-2		P-2		P-1		P-1		P-1		P-1		P-1		P-1		P-1	
				P-2		P-2		P-2		P-2		P-2		P-1		P-1		P-1		P-1		P-1		P-1		P-1	
				P-2		P-2		P-2		P-2		P-2		P-1		P-1		P-1		P-1		P-1		P-1		P-1	
				P-2		P-2		P-2		P-2		P-2		P-1		P-1		P-1		P-1		P-1		P-1		P-1	
				P-2		P-2		P-2		P-2		P-2		P-1		P-1		P-1		P-1		P-1		P-1		P-1	
				P-2		P-2		P-2		P-2		P-2		P-1		P-1		P-1		P-1		P-1		P-1		P-1	
				P-2		P-2		P-2		P-2		P-2		P-1		P-1		P-1		P-1		P-1		P-1		P-1	
				P-2		P-2		P-2		P-2		P-2		P-1		P-1		P-1		P-1		P-1		P-1		P-1	
				P-2		P																					

															Actuals as of 6/30/2021																							
															# of months remaining in FY																							
															12		11		10		9		8		7		6		5		4		3		2		1	
State Schedule:															P-2		P-2		P-2		P-2		P-2		P-2		P-2		P-1		P-1		P-1		P-1		P-1	
District Schedule:															P-2		P-2		P-2		P-2		P-2		P-2		P-1		P-1		P-1		P-1		P-1			
		2020-21	2020-21	ACTUAL		ACTUAL		ACTUAL		ACTUAL		ACTUAL		ACTUAL		ACTUAL		ACTUAL		ACTUAL		ACTUAL		ACTUAL		ACTUAL		ACTUAL		ACTUAL		ACTUAL		ACTUAL				
		Budget	Trend	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Accrual	FORECAST		Budget Variance																			
																	Jul-20 - Jun-21	Better / (Worse)	% Better / (Worse)																			
Total 8600-8799 - Other Income-Local		2,498,569	2,673,511	223,025		287,834		179,524		228,935		93,758		464,595		206,676		314,587		193,856		157,315		289,428		9,246,500						11,886,031		9,387,462		376%		
Prior Year Adjustments		-	-																																			
8999 Other Prior Year Adjustment		-	192,553			(0)		4,041		50,640		27,079				(13,378)		72,897				19,793		2,000		29,482						192,553		192,553		100%		
Total Prior Year Adjustments		-	192,553			(0)		4,041		50,640		27,079				(13,378)		72,897				19,793		2,000		29,482						192,553		192,553		100%		
TOTAL INCOME		51,132,984	49,293,727	1,933,702		2,583,575		8,594,123		3,121,502		2,290,325		5,433,381		4,419,554		1,918,967		4,485,833		2,513,573		3,400,491		19,888,074						60,583,100		9,450,116		18%		
Expense		-	-																																			
1000 - Certificated Salaries		-	-																																			
1110 Teachers' Salaries		10,246,872	10,358,755			878,123		885,631		978,224		904,790		893,946		897,072		897,324		895,004		892,703		899,103		883,971						9,905,892		340,980		3%		
1120 Teachers' Hourly		32,329	40,411													385		4,122		4,798		3,231		4,160		2,862						19,559		12,770		40%		
1170 Teachers' Salaries - Substitute		340,184	340,127			11,257		18,943		22,695		25,600		23,028		17,296		22,196		29,318		25,119		19,624		20,313						235,389		104,795		31%		
1175 Teachers' Salaries - Stipend/Extra Duty		510,524	606,419	75,444		104,957		2,483		3,348		8,053		131,494		6,985		3,370		2,421		802		3,465		190,173						532,995		(22,472)		-4%		
1211 Certificated Pupil Support - Librarians		-	-																																			
1213 Certificated Pupil Support - Guidance & Counseling		-	-																																			
1215 Certificated Pupil Support - Psychologist		355,000	355,000	23,420		27,802		27,802		30,930		28,584		28,584		28,584		28,584		28,584		28,584		28,584		34,373						344,415		10,584		3%		
1299 Certificated Pupil Support - Other		669,791	710,734	18,455		27,491		30,959		35,274		34,763		37,302		35,492		37,213		39,462		37,129		35,863		40,445						409,848		259,944		39%		
1300 Certificated Supervisors' & Administrators' Salaries		2,689,869	2,747,757	222,068		210,655		221,924		242,403		219,712		246,402		223,200		218,923		228,923		218,923		223,911		279,563						2,756,608		(66,739)		-2%		
1900 Other Certificated Salaries		-	-																																			
Total 1000 - Certificated Salaries		14,844,568	15,159,201	339,387		1,260,285		1,187,742		1,312,873		1,221,502		1,360,757		1,209,014		1,211,733		1,228,510		1,206,492		1,214,710		1,451,700						14,204,705		639,863		4%		
2000 - Classified Salaries		-	-																																			
2111 Instructional Aide & Other Salaries		1,321,641	1,355,521	905		86,599		128,934		143,361		135,950		105,759		66,243		117,298		146,383		98,537		123,153		112,095						1,265,217		56,424		4%		
2121 After School Staff Salaries		-	-	1,085																												1,085		(1,085)		100%		
2131 Classified Teacher Salaries		139,235	137,567	10,425		3,400		5,838		6,752		6,134		4,866		3,570		5,089		9,518		6,039		8,694		5,826				76,151		63,083		45%				
2200 Classified Support Salaries		630,826	630,254	32,653		39,554		46,401		45,041		47,826		42,948		35,927		40,221		47,476		42,632		45,116		62,030				527,824		103,001		16%				
2300 Classified Supervisors' & Administrators' Salaries		-	4,000	1,000																						2,258				3,258		(3,258)		100%				
2400 Classified Office Staff Salaries		1,125,018	1,142,915	79,561		86,026		87,532		96,144		93,972		108,696		85,737		82,729		98,324		94,515		92,522		138,968				1,144,726		(19,708)		-2%				
2900 Other Classified Salaries		952,267	985,252	28,396		73,752		85,960		91,733		94,076		89,580		67,313		81,512		92,561		80,479		82,618		109,851				977,831		(25,565)		-3%				
Total 2000 - Classified Salaries		4,168,986	4,255,509	152,941		290,416		354,665		383,031		377,958		351,848		258,790		326,849		394,262		322,207		352,103		431,027				3,996,093		172,893		4%				
3000 - Employee Benefits		-	-																																			
3111 STRS - State Teachers Retirement System		2,397,398	2,448,211	60,239		201,818		189,720		209,241		194,469		210,617		192,347		193,182		195,657		191,693		192,875		199,175				2,231,033		166,365		7%				
3212 PERS - Public Employee Retirement System		862,980	880,890	37,422		63,097		75,144		82,090		77,782		71,546		55,485		70,178		82,965		68,556		74,043		73,285				831,593		31,387		4%				
3213 PARS - Public Agency Retirement System		-	-																																			
3311 OASDI - Social Security		258,477	263,842	11,124		18,481		22,774		24,552		23,403		22,463		16,436		21,180		25,441		21,147		22,939		24,964				254,904		3,573		1%				
3331 MED - Medicare		275,697	281,513	8,130		22,159		22,065		24,275		22,783		24,416		20,870		21,935		23,149		21,781		22,321		26,258				260,140		15,556		6%				
3401 H&W - Health & Welfare		1,601,676	1,613,916	250,584		134,726		120,193		(38,437)		202,911		(23,620)		266,344		(20,516)		(20,675)		250,264		114,982		140,764				1,377,520		224,156		14%				
3501 SUI - State Unemployment Insurance		9,507	9,710	280		767		762		838		780		813		720		756		798		751		770		(54)				7,983		1,524		16%				
3601 Workers' Compensation Insurance		310,974	317,712	66,085		19,296				(2,795)		15,728		19,672		19,672		19,672		19,672		19,672								196,672		114,302		37%				
3751 OPEB, Active Employees		-	-																																			
3901 Other Retirement Benefits		-	-																																			
3902 Other Benefits		-	-			(838)		1		(35,585)		4,194		(4,500)		(2,839)		714						74,307						35,454		(35,454)		100%				
Total 3000 - Employee Benefits		5,716,708	5,815,794	433,865		460,343		429,820		299,765		502,272		330,101		567,373		303,548		327,720		573,864		427,929		538,698				5,195,299		521,409		9%				
4000 - Supplies		-	-																																			
4111 Core Curricula Materials		125,459	160,446	8,080		33,997		18,413				34,451		7,661		1,821		158		32,659		14,450		550		29,518				181,758		(56,299)		-45%				
4211 Books & Other Reference Materials		44,504	43,573			520		600		6,248		976		13,448		1,664		4,174		2,778		5,800		11,035		17,313				64,556		(20,052)		-45%				
4311 Student Materials		671,253	689,652	156,090		31,048		101,348		7,626		139,843		43,072		10,672		28,148		(17,714)		35,215		14,396		94,265				644,010		27,243		4%				
4351 Office Supplies		107,400	102,900	719		1,625		3,130		2,077		4,325		14,024		2,174		421		2,159		2,280		5,342		25,548				63,825		43,575		41%				
4371 Custodial Supplies		554,988	497,269	12,220		3,950		132,411		56,643		63,609		31,707		3,204		1,627		30,849		5,265		2,810		6,657				350,953		204,035		37%				
4391 Food (Non Nutrition Program)		10,920	8,910	16		16		257		70		317		368		130		366		278		1,051		6,163		8,046				17,078		(6,158)		-56%				
4392 Uniforms		16,000	11,500																	525		525		917		30,862				32,829		(16,829)		-105%				
4393 PE & Sports Equipment		21,101	21,101			4,033		2,377		3,918		147		187				619								8,465				19,746		(5,846)		-42%				
4395 Before & After School Program Supplies		-	-																																			
4399 All Other Supplies		156,852	248,539	14,489		13,002		22,157		560		81,118		34,205		10,502		3,552		16,254		3,058		21,270		79,195												

Actuals as of															6/30/2021	
		# of months remaining in FY														
		121110987654321														
State Schedule:		P-2P-2P-2P-2P-2P-2P-2P-2P-1P-1P-1P-1P-1														
District Schedule:		P-2P-2P-2P-2P-2P-2P-2P-2P-1P-1P-1P-1P-1														

CAMINO NUEVO CHARTER ACADEMY FY20-21 BUDGET SUMMARY Prepared by ExED. For use by ExED and ExED clients only. © 2020 ExED																					
CNCA - Burlington				CNCA#2 - Kayne Siart		CNCA#3 - Castellanos		CNCA#3 - Eisner		CNCA#3 - Consolidated		CNCA#4 - Cisneros		CNHS - Miramar		CNHS#2 - Dalzell Lance		Central Administration		Camino Nuevo - Consolidated	
	2020-21 Budget - Approved	2020-21 Forecast		2020-21 Budget - Approved	2020-21 Forecast	2020-21 Budget - Approved	2020-21 Forecast	2020-21 Budget - Approved	2020-21 Forecast	2020-21 Budget - Approved	2020-21 Forecast	2020-21 Budget - Approved	2020-21 Forecast	2020-21 Budget - Approved	2020-21 Forecast	2020-21 Budget - Approved	2020-21 Forecast	2020-21 Budget - Approved	2020-21 Forecast	2020-21 Budget - Approved	2020-21 Forecast
Enrollment	584	577		708	708	470	470	264	264	734	734	637	637	260	260	451	451	-	-	3,374	3,367
ADA	548.65	551.09		670.18	670.18	459.07	459.07	260.12	260.12	719.19	719.19	606.12	606.12	245.31	245.31	426.95	426.95	-	-	3,216.40	3,218.84
ADA %	95%	96%		95%	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%	-	-	95%	95%
UPP	100%	100%		95%	95%	99%	99%	97%	97%	98%	98%	92%	92%	97%	97%	98%	96%	0%	0%	97%	97%
Income																					
8011-8098 - Local Control Funding Formula Sources																					
8011 Local Control Funding Formula	3,426,214	3,236,904		4,095,615	3,837,583	2,918,524	2,679,455	1,542,547	1,518,344	4,461,070	4,197,799	3,686,195	3,454,458	1,888,385	1,642,652	4,171,250	4,152,487	-	-	21,728,729	20,521,883
8012 Education Protection Account	1,036,924	1,239,275		1,270,507	1,517,737	863,851	1,021,962	489,479	579,106	1,353,330	1,601,068	1,146,990	1,366,976	553,381	797,726	85,390	85,390	-	-	5,446,521	6,608,172
8019 Local Control Funding Formula - Prior Year	-	68,143		-	83,229	-	57,001	-	32,301	-	89,302	-	75,289	-	30,455	-	53,028	-	-	-	399,446
8096 In Lieu of Property Taxes	1,603,616	1,616,426		1,958,829	1,965,697	1,341,788	1,346,492	760,289	762,955	2,102,077	2,109,447	1,771,592	1,777,804	717,002	719,518	1,247,907	1,252,283	-	-	9,401,023	9,441,175
8098 In Lieu of Property Taxes, Prior Year	-	(68,143)		-	(83,229)	-	(57,002)	-	(32,301)	-	(89,302)	-	(75,315)	-	(30,455)	-	(53,028)	-	-	-	(399,472)
Total 8011-8098 - Local Control Funding Formula Sources	6,066,754	6,092,605		7,324,951	7,321,017	5,124,163	5,047,909	2,792,314	2,860,405	7,916,478	7,908,314	6,604,776	6,599,212	3,158,768	3,159,896	5,504,546	5,490,160	-	-	36,576,273	36,571,204
8100-8299 - Federal Revenue																					
8181 Special Education - Federal (IDEA)	113,730	112,369		138,922	136,650	95,161	93,603	53,920	53,041	149,081	146,644	125,643	123,589	50,850	50,018	88,502	87,054	-	-	666,728	656,324
8221 Child Nutrition - Federal	417,524	237,693		363,394	87,359	289,364	135,943	125,972	2,188	415,336	138,131	240,239	80,798	103,062	19,800	225,415	49,931	-	-	1,764,970	613,712
8223 CACFP Supper	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8291 Title I	317,758	329,984		278,440	297,324	229,436	238,386	130,012	135,084	359,448	373,470	264,892	275,084	162,660	153,458	205,249	213,147	-	-	1,588,447	1,642,467
8292 Title II	30,699	29,418		37,047	34,179	27,324	24,833	15,483	14,072	42,807	38,905	31,378	29,970	13,715	12,321	23,453	22,506	-	-	179,099	167,299
8294 Title III	35,578	37,507		25,854	27,256	32,718	29,560	11,211	16,750	43,930	46,310	22,880	24,120	7,093	7,477	9,038	9,527	-	-	144,373	152,197
8295 Title IV, SSAE	23,704	24,324		20,771	21,314	17,115	17,563	10,000	9,952	27,115	27,515	19,760	20,277	12,277	12,451	15,311	15,712	-	-	118,938	121,593
8296 Title IV, PCSGP	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8297 Facilities Incentive Grant	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8299 All Other Federal Revenue	895,542	990,283		1,037,287	1,186,764	713,487	881,341	399,019	417,490	1,112,506	1,298,831	911,251	1,063,287	454,070	454,971	744,439	907,210	-	-	5,155,095	5,901,347
Total 8100-8299 - Other Federal Income	1,834,535	1,761,578		1,901,715	1,790,846	1,404,605	1,421,228	745,618	648,578	2,150,222	2,069,806	1,616,043	1,617,126	803,727	710,497	1,311,407	1,305,087	-	-	9,617,650	9,254,939
8300-8599 - Other State Revenue																					
8520 Child Nutrition - State	32,072	18,990		25,032	6,875	21,039	10,721	9,473	159	30,512	10,880	18,520	6,619	7,645	1,636	17,639	4,118	-	-	131,420	49,118
8550 Mandate Block Grant	9,252	9,250		11,301	11,299	7,741	7,740	4,386	4,386	12,127	12,126	10,221	10,219	11,498	11,498	20,011	20,011	-	-	74,409	74,403
8561 State Lottery - Non Prop 20	82,298	93,533		100,527	113,743	68,861	77,913	39,018	44,148	107,879	122,061	90,918	102,871	36,797	41,634	64,043	72,462	-	-	482,460	546,303
8562 State Lottery - Prop 20	26,884	40,577		32,839	49,345	22,494	33,801	12,746	19,153	35,240	52,954	29,700	44,629	12,020	18,062	20,921	31,436	-	-	157,604	237,004
8560 Lottery Revenue	109,181	134,110		133,366	163,088	91,355	111,715	51,764	63,300	143,119	175,015	120,618	147,499	48,817	59,696	84,963	103,898	-	-	640,064	783,307
8587 State Grant Pass-Through	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8591 SB740	295,637	354,764		-	-	-	-	131,357	147,776	131,357	147,776	-	-	-	-	319,767	359,738	-	-	746,761	862,279
8592 State Mental Health	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8593 After School Education & Safety	139,137	177,559		177,559	177,559	177,559	177,559	-	-	177,559	177,559	41,666	53,172	-	-	-	-	-	-	535,922	585,849
8594 Supplemental Categorical Block Grant	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8599 State Revenue - Other	51,703	56,879		62,507	68,831	43,101	43,101	24,423	24,423	67,524	67,524	56,365	56,365	26,949	26,949	46,868	46,868	-	-	311,916	323,416
Total 8300-8599 - Other State Income	636,982	751,553		409,765	427,653	340,795	350,836	221,403	240,045	562,198	590,880	247,390	273,874	94,909	99,779	489,249	534,634	-	-	2,440,492	2,678,373
8600-8799 - Other Local Revenue																					
8631 Sale of Equipment & Supplies	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8634 Food Service Sales	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8650 Leases & Rentals	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8660 Interest & Dividend Income	24,000	16,230		18,000	9,877	17,490	8,898	7,500	5,042	24,990	13,941	15,000	10,180	-	4,330	18,000	8,545	-	-	99,990	63,104
8662 Net Increase (Decrease) in Fair Value of Investments	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8681 Intra-Agency Fee Income	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8682 Childcare & Enrichment Program Fees	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8689 All Other Fees & Contracts	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8692 Grants	15,500	15,232		22,470	21,875	10,500	-	-	37,375	10,500	37,375	25,000	41,350	-	-	25,000	26,165	-	-	98,470	141,997
8694 In Kind Donations	-	-		-	-	-	15,000	-	-	-	15,000	-	-	-	-	-	92,732	-	-	-	107,732
8695 Contributions & Events	-	3,520		-	4,950	-	3,017	-	1,002	-	4,020	-	963	-	4,317	-	110	-	-	-	17,879
8696 Other Fundraising	-	-		-	105	-	-	-	-	-	-	-	-	3,000	-	-	-	-	-	3,000	105
8697 E-Rate	13,440	34,472		14,776	41,373	14,776	46,497	14,776	17,372	29,552	63,869	14,776	35,049	16,741	22,203	16,741	44,208	-	-	106,025	241,173
8698 SELPA Grants	-	16,445		80,000	133,798	-	21,696	-	12,294	-	33,990	-	19,280	-	4,587	-	20,663	-	-	80,000	228,763
8699 All Other Local Revenue	-	7,651		-	8,010	-	2,499	-	393	-	2,892	-	7,070	-	9,023,315	-	6,891	-	-	-	9,055,828
8792 Transfers of Apportionments - Special Education	360,106	347,463		439,873	422,542	301,311	289,431	170,730	164,010	472,040	453,441	397,827	382,152	161,009	154,666	280,229	269,187	-	-	2,111,084	2,029,451
Total 8600-8799 - Other Income-Local	413,046	441,014		575,119	642,529	344,077	387,038	193,006	237,489	537,082	624,526	452,603	496,044	180,750	9,213,417	339,969	468,500	-	-	2,498,569	11,886,031
Prior Year Adjustments																					
8999 Other Prior Year Adjustment	-	35,245		-	41,763	-	37,308	-	14,483	-	51,791	-	28,967	-	14,235	-	20,553	-	-	-	192,553
Total Prior Year Adjustments	-	35,245		-	41,763	-	37,308	-</													

	CNCA - Burlington		CNCA#2 - Kayne Siart		CNCA#3 - Castellanos		CNCA#3 - Eisner		CNCA#3 - Consolidated		CNCA#4 - Cisneros		CNHS - Miramar		CNHS#2 - Dalzell Lance		Central Administration		Camino Nuevo - Consolidated	
	2020-21 Budget - Approved	2020-21 Forecast	2020-21 Budget - Approved	2020-21 Forecast	2020-21 Budget - Approved	2020-21 Forecast	2020-21 Budget - Approved	2020-21 Forecast	2020-21 Budget - Approved	2020-21 Forecast	2020-21 Budget - Approved	2020-21 Forecast	2020-21 Budget - Approved	2020-21 Forecast	2020-21 Budget - Approved	2020-21 Forecast	2020-21 Budget - Approved	2020-21 Forecast	2020-21 Budget - Approved	2020-21 Forecast
1211 Certificated Pupil Support - Librarians	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1213 Certificated Pupil Support - Guidance & Counseling	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1215 Certificated Pupil Support - Psychologist	58,510	58,757	71,474	71,776	48,249	49,148	27,746	27,863	75,994	77,011	77,341	64,888	26,168	26,279	45,512	45,704	-	-	355,000	344,415
1299 Certificated Pupil Support - Other	113,759	60,401	138,965	129,581	85,516	50,523	79,859	28,643	165,375	79,166	112,328	66,703	50,878	27,014	88,487	46,983	-	-	669,791	409,848
1300 Certificated Supervisors' & Administrators' Salaries	411,775	427,702	412,901	411,582	379,281	397,935	260,761	262,136	640,043	660,071	403,979	414,797	278,118	306,185	543,052	536,271	-	-	2,689,869	2,756,608
1900 Other Certificated Salaries	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total 1000 - Certificated Salaries	2,399,944	2,330,631	2,890,954	2,674,386	1,981,415	1,819,894	1,159,417	1,090,915	3,140,832	2,910,809	2,732,842	2,651,179	1,293,225	1,338,110	2,386,771	2,299,590	-	-	14,844,568	14,204,705
2000 - Classified Salaries																				
2111 Instructional Aide & Other Salaries	313,298	260,689	294,306	305,506	177,415	175,153	20,559	35,138	197,974	210,291	322,002	312,350	94,861	89,030	99,201	87,352	-	-	1,321,641	1,265,217
2121 After School Staff Salaries	-	-	-	-	-	-	-	-	-	-	-	1,085	-	-	-	-	-	-	-	1,085
2131 Classified Teacher Salaries	112,456	37,273	-	4,000	26,779	30,803	-	2,200	26,779	33,003	-	1,875	-	-	-	-	-	-	139,235	76,151
2200 Classified Support Salaries	107,252	105,207	135,624	96,755	96,823	78,671	52,421	51,537	149,243	130,208	81,153	57,062	81,862	65,707	75,692	72,887	-	-	630,826	527,824
2300 Classified Supervisors' & Administrators' Salaries	-	-	-	1,000	-	-	-	-	-	-	-	2,258	-	-	-	-	-	-	-	3,258
2400 Classified Office Staff Salaries	163,629	162,727	178,370	162,036	174,027	169,761	122,541	117,009	296,568	286,770	183,582	179,442	132,959	177,916	169,909	175,836	-	-	1,125,018	1,144,726
2900 Other Classified Salaries	157,448	152,600	177,941	189,224	132,692	144,687	82,352	76,116	215,044	220,803	235,176	226,505	45,518	35,805	121,139	152,895	-	-	952,267	977,831
Total 2000 - Classified Salaries	854,082	718,495	786,242	758,520	607,735	599,075	277,873	282,000	885,608	881,075	821,914	780,576	355,199	368,457	465,941	488,969	-	-	4,168,986	3,996,093
3000 - Employee Benefits																				
3111 STRS - State Teachers Retirement System	387,591	362,789	466,889	425,530	319,999	277,091	187,246	172,454	507,244	449,545	441,354	422,757	208,856	201,115	385,463	369,297	-	-	2,397,398	2,231,033
3212 PERS - Public Employee Retirement System	176,795	156,186	162,752	154,063	125,801	131,944	57,520	55,065	183,321	187,008	170,136	158,046	73,526	78,481	96,450	97,808	-	-	862,980	831,593
3213 PARS - Public Agency Retirement System	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3311 OASDI - Social Security	52,953	46,557	48,747	47,288	37,680	39,964	17,228	18,053	54,908	58,017	50,959	47,483	22,022	25,664	28,888	29,895	-	-	258,477	254,904
3331 MED - Medicare	47,183	43,885	53,319	48,914	37,543	34,529	20,841	19,538	58,383	54,067	51,544	49,017	23,902	24,321	41,364	39,935	-	-	295,697	260,140
3401 H&W - Health & Welfare	265,942	265,972	317,851	275,495	242,807	224,758	82,968	72,267	325,775	297,025	309,847	230,867	136,418	98,031	245,843	210,130	-	-	1,601,676	1,377,520
3501 SUI - State Unemployment Insurance	1,627	1,512	1,839	1,685	1,295	228	719	675	2,013	903	1,777	1,660	824	838	1,426	1,385	-	-	9,507	7,983
3601 Workers' Compensation Insurance	50,658	37,219	59,024	36,135	46,916	22,138	22,107	15,126	69,023	37,264	56,722	39,560	28,904	16,159	46,642	30,334	-	-	310,974	196,672
3751 OPEB, Active Employees	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3901 Other Retirement Benefits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3902 Other Benefits	-	6,890	-	18,627	-	24,299	-	7,086	-	31,385	-	3,806	-	(28,925)	-	3,671	-	-	-	35,454
Total 3000 - Employee Benefits	982,750	921,010	1,110,421	1,007,738	812,039	754,951	388,629	360,263	1,200,668	1,115,214	1,082,339	953,196	494,453	415,685	846,078	782,455	-	-	5,716,708	5,195,299
4000 - Supplies																				
4111 Core Curricula Materials	82,261	98,769	2,200	50,276	1,071	5,461	6,257	1,642	7,328	7,103	8,255	5,468	7,000	1,101	18,415	19,041	-	-	125,459	181,758
4211 Books & Other Reference Materials	13,116	17,077	7,356	22,443	12,825	5,519	1,754	1,360	14,578	6,879	4,356	4,071	500	7,575	4,598	6,512	-	-	44,504	64,556
4311 Student Materials	134,388	137,964	120,872	108,597	107,327	113,341	59,267	37,791	166,594	151,131	95,970	104,575	66,138	57,221	87,293	84,521	-	-	671,253	644,010
4351 Office Supplies	18,000	5,541	14,400	10,013	19,200	11,013	12,000	2,987	31,200	14,000	15,600	13,308	15,000	8,488	13,200	12,474	-	-	107,400	63,825
4371 Custodial Supplies	77,303	56,144	95,315	52,636	92,306	57,003	47,966	37,364	140,272	94,367	97,746	47,655	54,904	36,375	89,448	63,776	-	-	554,988	350,953
4391 Food (Non Nutrition Program)	2,400	277	-	2,736	3,600	4,737	2,400	2,721	6,000	7,458	-	1,752	840	3,933	1,680	921	-	-	10,920	17,078
4392 Uniforms	1,500	2,251	2,000	917	1,500	9,380	-	13,008	1,500	22,388	2,000	1,164	2,500	4,124	6,500	1,985	-	-	16,000	32,829
4393 PE & Sports Equipment	900	1,002	5,000	1,618	1,000	6,464	1,000	3,918	2,000	10,382	1,500	6,744	2,000	-	2,500	-	-	-	13,900	19,746
4395 Before & After School Program Supplies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
4399 All Other Supplies	24,302	39,976	25,500	63,803	22,566	38,479	15,750	20,390	38,316	58,869	17,734	42,293	19,500	38,839	31,500	55,581	-	-	156,852	299,361
4390 Other Supplies	29,102	43,507	32,500	69,075	28,666	59,059	19,150	40,037	47,816	99,096	21,234	51,954	24,840	46,896	42,180	58,487	-	-	197,672	369,014
4411 Non Capitalized Equipment	330,856	555,924	446,855	711,381	355,125	536,976	122,940	229,633	478,066	766,609	488,298	588,438	281,541	109,909	321,809	425,417	-	-	2,347,423	3,157,678
4711 Nutrition Program Food & Supplies	452,250	246,310	423,419	99,486	289,358	160,145	154,100	3,352	443,458	163,497	292,305	94,265	115,802	26,563	228,222	70,823	-	-	1,955,456	700,944
4713 CACFP Supper Food & Supplies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total 4000 - Supplies	1,137,275	1,161,236	1,142,916	1,123,907	905,878	948,518	423,434	354,165	1,329,312	1,302,683	1,023,764	909,735	565,725	294,127	805,164	741,051	-	-	6,004,156	5,532,738
5000 - Operating Services																				
5211 Travel & Conferences	16,000	2,855	1,000	3,913	-	1,663	1,597	1,658	1,597	3,321	-	627	-	-	620	3,272	-	-	19,217	13,989
5311 Dues & Memberships	9,670	9,933	11,420	11,136	6,947	7,818	3,270	3,188	10,217	11,006	8,500	8,977	15,531	8,098	13,640	9,508	-	-	68,978	58,657
5451 General Insurance	-	-	-	-	-	3,784	22,000	22,826	22,000	26,611	-	-	-	-	3,904	3,998	-	-	25,904	30,609
5511 Utilities	136,123	99,500	104,466	79,275	142,541	83,577	49,505	42,604	192,046	126,181	127,924	137,304	114,840	97,816	120,870	101,030	-	-	796,269	641,106
5521 Security Services	3,360	36,059	900	1,418	-	355	1,560	2,001	1,560	2,356	-	994	-	190	4,590	8,549	-	-	10,410	49,566
5531 Housekeeping Services	63,648	46,540	126,052	48,941	81,796	51,220	-	81,796	51,220	51,220	94,276	53,089	11,980	8,060	61,003	42,730	-	-	438,755	250,579
5599 Other Facility Operations & Utilities	38,156	40,630	43,952	41,818	61,214	56,456	21,685	17,782	82,899	74,237	69,151	68,481	24,000	24,000	50,354	57,265	-	-	308,512	306,432
5611 School Rent - Private Facility	575,176	525,576	-	-	-	-	218,928	218,928	218,928	218,928	-	-	-	-	532,946	532,946	-	-	1,327,050	1,277,450
5613 School Rent - Prop 39	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5619 Other Facility Rentals	6,630	8,763	12,638	13,002	-	537	5,658	2,222	5,658	2,759	-	-	19,000	12,000	21,158	20,257	-	-	65,084	56,780
5621 Equipment Lease	50,114	46,680	28,350	23,620	38,414	31,397	17,062	14,614	55,476	46,011	21,380	22,084	24,571	31,307	56,608	53,048	-	-	236,499	222,750
5631 Vendor Repairs	48,000	31,938	40,000	22,622	44,000	29,465	25,000	12,431	69,000	41,896	40,000	19,277	4,000	32,476	50,000	42,640	-	-</		

	CNCA - Burlington		CNCA#2 - Kayne Siart		CNCA#3 - Castellanos		CNCA#3 - Eisner		CNCA#3 - Consolidated		CNCA#4 - Cisneros		CNHS - Miramar		CNHS#2 - Dalzell Lance		Central Administration		Camino Nuevo - Consolidated	
	2020-21 Budget - Approved	2020-21 Forecast	2020-21 Budget - Approved	2020-21 Forecast	2020-21 Budget - Approved	2020-21 Forecast	2020-21 Budget - Approved	2020-21 Forecast	2020-21 Budget - Approved	2020-21 Forecast	2020-21 Budget - Approved	2020-21 Forecast	2020-21 Budget - Approved	2020-21 Forecast	2020-21 Budget - Approved	2020-21 Forecast	2020-21 Budget - Approved	2020-21 Forecast	2020-21 Budget - Approved	2020-21 Forecast
5844 After School Services	139,137	173,857	177,559	175,005	168,681	168,681	-	-	168,681	168,681	41,666	50,513	-	-	-	-	-	-	527,044	568,057
5849 Other Student Instructional Services	163,213	111,666	253,133	136,408	114,954	93,404	64,533	52,953	179,487	146,357	226,324	140,207	113,625	49,942	185,333	86,859	-	-	1,121,116	671,440
5852 Professional Development	-	50,895	37,060	68,933	45,334	43,035	27,320	25,354	72,654	68,389	35,303	74,902	24,828	32,504	13,591	77,666	-	-	183,436	372,751
5854 Nursing & Medical (Non-IEP)	4,100	-	6,000	-	3,500	150	2,500	-	6,000	150	6,658	-	2,500	-	2,000	-	-	-	27,258	150
5859 All Other Consultants & Services	22,958	43,627	14,676	46,601	34,284	57,321	12,938	23,860	47,222	81,181	27,629	55,776	28,751	49,517	40,412	36,566	-	-	181,648	312,269
5861 Non Instructional Software	95,028	103,272	102,687	135,580	84,621	89,271	51,398	53,038	136,019	142,309	106,857	103,499	51,927	47,893	77,337	87,209	-	-	569,855	619,761
5865 Fundraising Cost	-	-	-	646	-	-	-	-	-	-	-	940	-	2,000	-	92,732	-	-	-	96,318
5871 District Oversight Fees	60,668	60,926	73,250	73,211	51,242	50,479	27,923	28,604	79,165	79,083	66,048	65,994	31,588	31,599	55,045	54,900	-	-	365,763	365,713
5872 Special Education Fees (SELPA)	94,767	91,967	115,759	111,841	79,294	76,608	44,930	43,410	124,224	120,018	104,694	101,147	42,372	40,935	73,746	71,249	-	-	555,562	537,156
5881 Intra-Agency Fees	994,248	990,544	1,118,394	1,103,097	791,621	780,982	444,650	438,476	1,236,271	1,219,458	996,108	991,254	480,786	469,566	866,004	854,947	-	-	5,691,812	5,628,866
5895 Bad Debt Expense	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5899 All Other Expenses	11,787	15,444	14,482	15,607	11,025	11,110	5,422	7,065	16,447	18,175	11,590	13,647	11,565	17,990,444	13,305	13,092	-	-	79,177	18,066,409
5911 Office Phone	20,616	20,835	8,988	9,417	13,764	8,803	7,966	8,537	21,730	17,340	8,640	9,452	13,440	7,796	16,716	18,288	-	-	90,130	83,128
5913 Mobile Phone	792	1,507	1,512	2,852	3,000	5,241	1,512	2,656	4,512	7,897	2,400	4,066	744	1,362	840	1,449	-	-	10,800	19,133
5921 Internet	16,800	18,237	18,470	16,963	18,470	20,001	18,470	18,482	36,940	38,484	18,470	16,956	20,926	24,273	20,926	25,774	-	-	132,531	140,687
5923 Website Hosting	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5931 Postage & Shipping	800	2,615	1,250	4,833	3,500	4,786	500	909	4,000	5,695	2,000	3,529	750	2,440	5,000	3,424	-	-	13,800	22,537
5999 Other Communications	62,524	72,311	74,126	86,271	42,463	60,122	25,704	33,553	68,167	93,675	68,912	80,148	29,075	34,637	49,058	57,529	-	-	351,861	424,571
Total 5000 - Operating Services	3,002,013	2,869,827	2,975,241	2,924,215	2,151,038	1,951,963	1,230,840	1,171,832	3,381,878	3,123,795	2,657,009	2,328,191	1,209,058	19,063,726	2,541,548	2,469,893	-	-	15,766,746	32,779,647
6000 - Capital Outlay																				
6901 Depreciation Expense	112,659	130,720	592,721	609,742	55,312	73,392	58,982	68,375	114,294	141,766	57,252	86,033	586,366	591,129	86,606	113,454	-	-	1,549,899	1,672,844
6903 Amortization Expense	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
6999 Capital Outlay	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total 6000 - Capital Outlay	112,659	130,720	592,721	609,742	55,312	73,392	58,982	68,375	114,294	141,766	57,252	86,033	586,366	591,129	86,606	113,454	-	-	1,549,899	1,672,844
7000 - Other Outgo																				
7438 Interest Expense	-	-	218,244	218,244	-	-	-	-	-	-	-	-	167,477	167,477	-	-	-	-	-	385,722
Total 7000 - Other Outgo	-	-	218,244	218,244	-	-	-	-	-	-	-	-	167,477	167,477	-	-	-	-	-	385,722
TOTAL EXPENSE	8,488,723	8,131,919	9,716,740	9,316,753	6,513,416	6,147,793	3,539,174	3,327,548	10,052,590	9,475,341	8,375,119	7,708,910	4,671,504	22,238,711	7,132,107	6,895,412	-	-	48,436,783	63,767,046
NET INCOME	462,594	950,076	494,809	907,054	700,223	1,096,525	413,167	673,451	1,113,390	1,769,977	545,692	1,306,312	(433,350)	(9,040,888)	513,065	923,522	-	-	2,696,200	(3,183,947)
Beginning Cash Balance	2,476,972	2,447,139	1,193,861	1,117,681	1,372,600	1,370,760	1,613,730	1,547,603	2,986,331	2,918,363	1,357,352	1,291,459	1,394,213	1,363,387	1,190,599	1,190,599	488,848	442,732	11,088,175	10,771,361
Cash Flow from Operating Activities																				
Net Income	462,594	950,076	494,809	907,054	700,223	1,096,525	413,167	673,451	1,113,390	1,769,977	545,692	1,306,312	(433,350)	(9,040,888)	513,065	923,522	-	-	2,696,200	(3,183,947)
Change in Accounts Receivable																				
Prior Year Accounts Receivable	979,888	(317,859)	1,027,255	(522,778)	631,241	(342,380)	478,632	(165,937)	1,109,873	(508,318)	931,857	(477,016)	413,285	(66,366)	505,950	(1,209,265)	-	-	4,968,107	(3,101,602)
Current Year Accounts Receivable	(2,121,547)	-	(2,065,587)	-	(1,504,256)	-	(923,246)	-	(2,427,502)	-	(1,836,945)	-	(938,724)	-	(1,974,910)	-	-	-	(11,365,215)	-
Change in Due from	-	19,920	-	(2,201)	-	-	-	(1,767)	-	(1,767)	-	-	-	(2,329)	-	(390)	-	195	-	13,429
Change in Accounts Payable	312,654	(42,492)	402,553	50,417	133,039	(45,305)	140,125	(10,093)	273,164	(55,398)	70,437	(163,986)	(737,033)	(451,321)	203,269	(66,242)	(2,134)	81,946	522,910	(647,075)
Change in Due to	(255,948)	(134,660)	(288,825)	(167,974)	(216,673)	(117,029)	(100,648)	(55,908)	(317,321)	(172,937)	(262,518)	(150,653)	(129,326)	297,785	(9,987)	80,591	(405,210)	983,463	(1,669,134)	735,614
Change in Accrued Vacation	-	8,746	-	17,440	-	22,448	-	8,037	-	30,485	-	5,141	-	(23,888)	-	7,402	-	28,981	-	74,307
Change in Payroll Liabilities	-	(82,137)	-	(82,269)	-	(82,308)	-	(27,537)	-	(109,846)	-	(88,697)	-	(32,371)	-	(58,131)	-	(9,584)	-	(463,034)
Change in Prepaid Expenditures	(97,037)	37,473	(41,602)	25,848	(50,417)	38,268	(42,234)	3,701	(92,651)	41,970	(22,539)	9,199	(18,475)	17,595	(94,058)	33,107	(7,321)	(110,484)	(373,682)	54,708
Change in Deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Change in Deferred Revenue	-	235,276	-	355,840	-	187,662	-	104,924	-	292,586	-	315,342	-	164,586	-	205,404	-	-	-	1,569,033
Depreciation Expense	112,659	130,720	592,721	609,742	55,312	73,392	58,982	68,375	114,294	141,766	57,252	86,033	586,366	(3,884,113)	86,606	113,454	-	-	1,549,899	(2,802,398)
Cash Flow from Investing Activities																				
Capital Expenditures	(13,000)	(218,931)	-	(249,889)	-	(201,133)	(7,725)	(112,618)	(7,725)	(313,750)	-	(283,495)	(38,223)	22,221,597	-	(230,202)	-	-	(58,948)	20,925,329
Cash Flow from Financing Activities																				
Source - Sale of Receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Use - Sale of Receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Source - Loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Use - Loans	-	-	(381,148)	(381,148)	-	-	-	-	-	-	-	-	(33,306)	(9,686,704)	-	-	-	-	(414,454)	(10,067,852)
Ending Cash Balance	1,857,236	3,033,269	934,037	1,677,764	1,121,070	2,000,901	1,630,783	2,032,231	2,751,852	4,033,132	840,590	1,849,639	65,426	876,971	420,532	989,849	74,183	1,417,249	6,943,857	13,877,874