Camino Nuevo Charter Academy

Finance Committee Meeting

Published on November 20, 2026 at 7:25 AM PST

Date and Time

Tuesday December 1, 2026 at 4:00 PM PST

Location

Home Support Office
Conference Room
3435 W Temple St
Los Angeles, CA 90026

This meeting is open to the public at Home Support Office's Conference Room at 3435 W. Temple St, Los Angeles, CA 90026.

The board meeting is also accessible at board member virtual locations via teleconference connection:

656 18th Street, Manhattan Beach CA 90266
1818 Colby Ave, Los Angeles, CA 90025
31 W. Foothill, Upland, CA 91786
15303 Ventura Blvd, Sherman Oaks, CA 91403

Requests for disability related modifications or accommodations shall be made 24 hours prior to the meeting to Sandra Herrera by email at Sandra.Herrera@CaminoNuevo.org or by telephone at 818-429-2514.

Members of the public who wish to address the Board may make public comment at any of the meeting locations. Public comments are limited to 2 minutes each. The Board Chair has the discretion to modify the amount of time allotted for public comment if they deem it necessary. Brown Act regulations restrict the Board

from discussing or taking action on any subject presented that is not on the agenda. Procedures for public comment can be found at {https://bit.ly/cncapubliccomment}.

The CNCA Board can also be contacted via email at cnca.board@caminonuevo.org.

Agenda

		Purpose	Presenter	Time
I.	**Opening Items**			**4:00 PM**
	A. Record Attendance		Tamara Powers	2 m
	B. Call the Meeting to Order		Tamara Powers	2 m
II.	**Approve Minutes**			**4:04 PM**
	A. Approve September 30, 2026 Committee Meeting Minutes	Approve Minutes	Tamara Powers	1 m
III.	**Public Comment**			**4:05 PM**
	A. Public Comment	Discuss	Tamara Powers	2 m
IV.	**Financials**			**4:07 PM**
	A. October 2026 Financials	FYI	Bryson Wilson	25 m
V.	**Closing Items**			**4:32 PM**
	A. Adjourn Meeting	Vote	Tamara Powers	2 m

Coversheet

Approve September 30, 2026 Committee Meeting Minutes

Section:	II. Approve Minutes
Item:	A. Approve September 30, 2026 Committee Meeting Minutes
Purpose:	Approve Minutes
Submitted by:	
Related Material:	Minutes for Finance Committee Meeting on September 30, 2026

DRAFT

Camino Nuevo Charter Academy

Minutes

Finance Committee Meeting

Date and Time
Wednesday September 30, 2026 at 4:00 PM

Location
Home Support Office
Conference Room
3435 W Temple St
Los Angeles, CA 90026

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656 18th Street, Manhattan Beach CA 90266
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810 S. Indian Hill Blvd, Claremont, CA 91711
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The CNCA Board can also be contacted via email at cnca.board@caminonuevo.org.

Committee Members Present
D. Gidlow (remote), F. Jimenez (remote), G. Flores (remote), T. Powers (remote)

Committee Members Absent
None

Guests Present
A. Abich (remote), B. Lowry (remote), S. Herrera (remote), bryson wilson (remote), sonia oliva (remote)

I. Opening Items

A. Record Attendance

B. Call the Meeting to Order

T. Powers called a meeting of the Finance Committee of Camino Nuevo Charter Academy to order on Wednesday Sep 30, 2026 at 4:00 PM.

II. Approve Minutes

A. Approve August 6, 2026 Committee Meeting Minutes

D. Gidlow made a motion to approve the minutes from Finance Committee Meeting on 08-06-26.
F. Jimenez seconded the motion.
Motion was passed unanimously.
The committee **VOTED** unanimously to approve the motion.

III. Public Comment

A. Public Comment

There was no public comment.

IV. Financials

A. June 2026 Financials

Year-end financials for the 2025-2026 school year were reviewed.

B. August 2026 Financials

Year-to-date financials for the first two months of the 2026-2027 school year were reviewed.

V. Closing Items

A. Adjourn Meeting

T. Powers made a motion to adjourn the meeting.
D. Gidlow seconded the motion.
The committee **VOTED** unanimously to approve the motion.
There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 4:44 PM.

Respectfully Submitted,
T. Powers

Coversheet

October 2026 Financials

Section: IV. Financials
Item: A. October 2026 Financials
Purpose: FYI
Submitted by:
Related Material: CNCA - Oct Monthly Financials 11.19.2026.pdf
10.26 - CNCA Consolidated - CashFlow.pdf
10.26 - CNCA Consolidated - Budget Summary.pdf

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10/31/26 Financial Update

CNCA Consolidated, Board Meeting



Highlights

- **Net income forecast:** $969K, $59K below the $1.03M budget
- **Revenue:** $69.16M, $315K (0.5%) below budget; LCFF $1.24M below, partly offset by state revenue $562K above
- **Expenses:** $68.19M, $256K under budget, led by benefits ($243K under)
- **Year-end cash:** $26.59M, $5.72M above budget; 81 days cash on hand
- **Enrollment:** Current Enrollment is 2,861; 79 students below budget

Revenue

- Total revenue forecast **$69.16M, $315K (0.5%) below** the $69.48M budget
- **LCFF $1.24M below budget ($44.37M** vs. $45.61M), with forecast ADA 71 below budget
- **State revenue $562K** above budget; other local revenue $256K above; grants $118K above
- $26.53M received through 10/31/26, 38% of the full-year forecast

	FY27 Annual Budget	Forecast as of 10/31/26	Budget vs Forecast B/(W)
Local Control Funding Formula	45,606,958	44,369,845	(1,237,113)
Federal Revenue	5,784,086	5,770,002	(14,084)
State Revenue	13,241,360	13,803,269	561,909
Other Local Revenue	4,351,043	4,606,895	255,852
Grants/Fundraising	495,119	613,419	118,300
TOTAL REVENUE	**69,478,567**	**69,163,431**	**(315,136)**

Expense

- Total expenses forecast **$68.19M, $256K under** the $68.45M budget
- **Salaries and benefits** $463K under budget: benefits $243K, classified $124K, certificated $96K
- **Operating expenses $180K** over budget; student supplies $23K over
- $17.25M spent through 10/31/26, 25% of the full-year forecast

	FY27 Annual Budget	Forecast as of 10/31/26	Budget vs Forecast B/(W)
Certificated Salaries	19,640,089	19,543,705	96,383
Classified Salaries	8,579,269	8,455,096	124,174
Benefits	9,518,580	9,275,775	242,805
Student Supplies	4,985,499	5,008,314	(22,815)
Operating Expenses	24,241,357	24,421,069	(179,712)
Other	1,485,659	1,490,025	(4,366)
TOTAL EXPENSES	**68,450,453**	**68,193,984**	**256,469**

Financial Position

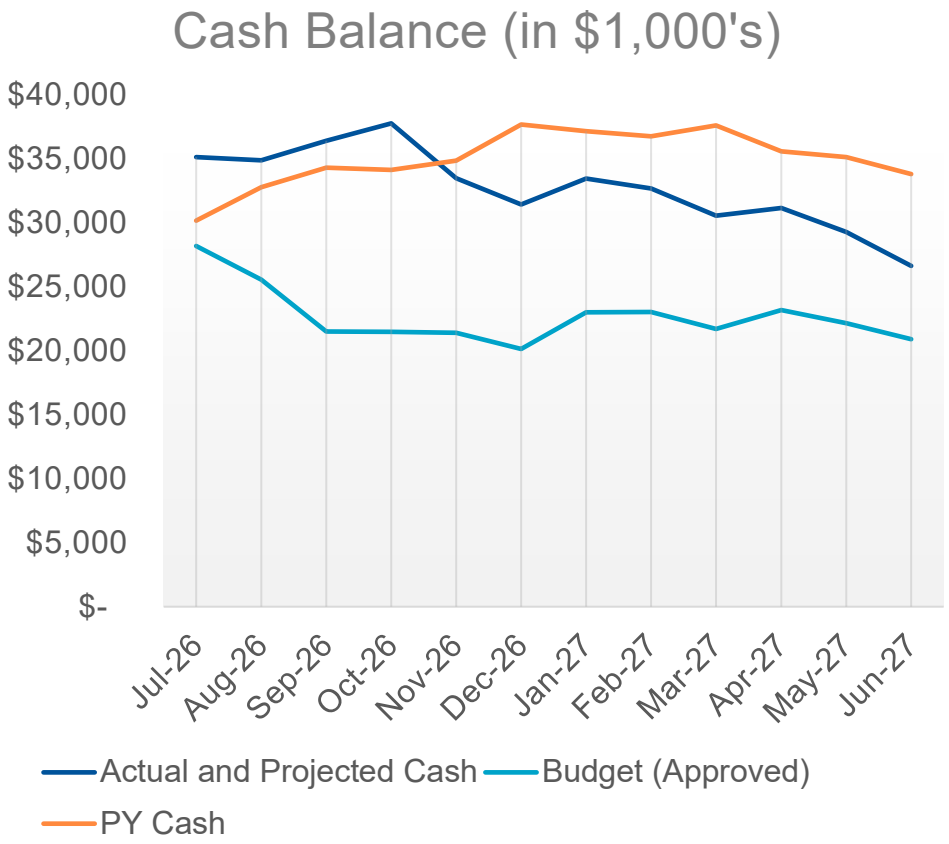
- FY27 forecast net income of $969K vs. a $1.03M budget, **$59K unfavorable**
- Total assets forecast at **$96.34M at 6/30/27**, down from $102.09M at 10/31/26
- Liabilities rise to $41.90M, including $22.35M of leases and $8.17M of debt
- Year-end equity of **$54.44M, $969K above** the 6/30/26 balance

	FY27 Annual Budget	Forecast as of 10/31/26	Budget vs Forecast B/(W)
NET INCOME	**1,028,114**	**969,447**	**(58,667)**

Balance Sheet	10/31/2026	6/30/2027
Assets		
Cash, Operating	30,114,364	14,882,014
Cash, Restricted	7,600,953	11,711,742
Accounts Receivable	2,018,544	7,973,372
Due From Others	602,102	602,102
Deposits/Prepaids	66,094	333,741
Net Fixed Assets	38,523,088	37,938,613
Lease Assets	23,165,245	22,898,935
Total Assets	**102,090,389**	**96,340,519**
Liabilities		
A/P & Payroll	3,565,284	2,437,572
Due to Others	1,441,854	1,602,084
Deferred Revenue	2,781,245	6,892,034
Lease Liabilities	22,714,489	22,348,613
Other Liabilities	447,767	447,767
Total Debt	8,388,417	8,172,605
Total Liabilities	**39,339,056**	**41,900,674**
Equity		
Beginning Fund Bal.	53,470,396	53,470,396
Net Income/(Loss)	9,280,936	969,447
Total Equity	**62,751,333**	**54,439,844**
Total Liabilities & Equity	**102,090,389**	**96,340,518**

Cash Balance (Reserves)

- Year-end cash forecast **$26.59M, $5.72M above** the $20.87M budget
- Cash ends $7.16M below **prior year** ($33.76M)
- Days cash on hand fall from 164 to 81; cash reserve from 45% **to 22%**



	10/31/26	6/30/27
Days Cash on Hand	164.4	81.2
Cash Reserve %	45.0%	22.3%
Line of Credit	-	-

Camino Nuevo Charter Academy - Consolidated

2026-27 Cash Flow Forecast

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Actuals as of 10/31/2026

	2026-27 Trend	ACTUAL Jul-26	ACTUAL Aug-26	ACTUAL Sep-26	ACTUAL Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27	Accrual	FORECAST Jul-26 - Jun-27	Budget Variance Better / (Worse)	% Better / (Worse)
# of School Days in Month		0	18	21	19	15	14	16	19	16	22	20	7		187		
Enrollment	2,861														2,861	(79)	-3%
Unduplicated Pupil Percentage	96.61%														96.61%		
ADA	2,682.40														2,682.40	(70.87)	
ADA Rate	93.83%														93.83%		
Income																	
8011-8098 · Local Control Funding Formula Sources																	
8011 Local Control Funding Formula	25,811,593	1,319,436	1,319,436	2,374,985	2,374,985	2,248,792	2,248,792	2,248,792	2,339,106	2,339,106	2,339,106	2,339,106	-	2,319,950	25,811,593	(1,652,832)	-6%
8012 Education Protection Account	6,626,374	-	-	1,678,022	-	-	-	1,843,201	-	-	1,453,618	-	-	1,651,533	6,626,374	463,731	8%
8019 Local Control Funding Formula - Prior Year	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
8096 In Lieu of Property Taxes	11,931,879	727,934	1,455,867	970,578	970,578	970,582	970,582	970,582	1,635,551	817,775	817,775	817,775	817,775	(11,476)	11,931,879	(48,012)	0%
8098 In Lieu of Property Taxes, Prior Year	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total 8011-8098 · Local Control Funding Formula Sources	**44,369,845**	**2,047,370**	**2,775,303**	**5,023,585**	**3,345,563**	**3,219,374**	**3,219,374**	**5,062,575**	**3,974,657**	**3,156,882**	**4,610,500**	**3,156,882**	**817,775**	**3,960,006**	**44,369,845**	(1,237,113)	-3%
8100-8299 · Federal Revenue																	
8181 Special Education - Federal (IDEA)	691,603	42,403	84,808	56,538	56,538	56,257	56,257	56,257	94,403	47,201	47,201	47,201	47,201	(665)	691,603	(18,272)	-3%
8221 Child Nutrition - Federal	1,963,907	-	-	-	-	171,818	219,187	197,869	157,560	151,556	170,547	202,524	163,564	529,282	1,963,907	(25,278)	-1%
8223 CACFP Supper	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
8291 Title I	1,364,347	-	-	-	333,520	341,087	-	341,087	-	-	341,087	-	-	7,567	1,364,347	13,825	1%
8292 Title II	147,218	-	-	33,021	-	36,805	-	36,805	-	-	36,805	-	-	3,784	147,218	1,778	1%
8294 Title III	162,704	-	-	39,352	-	40,676	-	40,676	-	-	40,676	-	-	1,324	162,704	12,062	8%
8295 Title IV, SSAE	98,974	-	-	25,401	-	24,744	-	24,744	-	-	24,744	-	-	(658)	98,974	1,802	2%
8296 Title IV, PCSGP	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
8297 Facilities Incentive Grant	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
8299 All Other Federal Revenue	1,341,248	-	-	-	-	-	-	-	-	-	-	-	-	1,341,248	1,341,248	-	
Total 8100-8299 · Other Federal Income	**5,770,002**	**42,403**	**84,808**	**154,312**	**390,058**	**671,386**	**275,445**	**697,437**	**251,963**	**198,757**	**661,059**	**249,726**	**210,766**	**1,881,882**	**5,770,002**	(14,084)	0%
8300-8599 · Other State Revenue																	
8520 Child Nutrition - State	478,562	-	-	-	-	41,922	53,333	48,137	38,359	36,990	41,571	49,366	39,727	129,156	478,562	(6,270)	-1%
8550 Mandate Block Grant	76,208	-	-	-	-	-	76,208	-	-	-	-	-	-	-	76,208	-	
8561 State Lottery - Non Prop 20	532,190	-	-	-	-	-	-	133,048	-	-	133,048	-	-	266,095	532,190	(14,189)	-3%
8562 State Lottery - Prop 20	235,284	-	-	-	-	-	-	-	-	-	-	-	-	235,284	235,284	(522)	0%
8560 Lottery Revenue	767,474	-	-	-	-	-	-	133,048	-	-	133,048	-	-	501,379	767,474	(14,711)	-2%
8587 State Grant Pass-Through	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
8591 SB740	699,835	-	-	-	-	-	-	349,918	-	-	174,959	-	-	174,959	699,835	0	
8592 State Mental Health	227,331	11,748	11,748	21,146	21,146	20,460	20,460	20,460	20,460	20,460	20,460	20,460	-	18,324	227,331	(6,005)	-3%
8593 After School Education & Safety	813,931	-	-	-	-	529,055	-	-	-	-	203,483	-	-	81,393	813,931	-	
8594 Supplemental Categorical Block Grant	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
8595 Expanded Learning Opportunity Program	5,177,107	2,286,066	228,438	411,190	411,190	410,131	410,131	410,131	410,131	410,131	410,131	410,131	-	(1,126,003)	5,081,800	136,894	3%
8596 Prop 28 Arts & Music	401,768	835,296	31,188	56,138	56,138	55,221	55,221	55,221	55,221	55,221	55,221	55,221	-	(963,542)	401,768	13,845	4%
8599 State Revenue - Other	5,256,359	6,717,770	-	-	376,442	-	-	-	-	-	-	-	812,826	(2,650,678)	5,256,359	438,156	9%
Total 8300-8599 · Other State Income	**13,898,576**	**9,850,880**	**271,374**	**488,474**	**864,916**	**1,056,790**	**615,354**	**1,016,915**	**524,171**	**522,802**	**1,038,873**	**535,179**	**852,553**	**(3,835,012)**	**13,803,269**	561,909	4%
8600-8799 · Other Local Revenue																	
8631 Sale of Equipment & Supplies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
8634 Food Service Sales	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
8650 Leases & Rentals	6,810	-	-	6,810	-	-	-	-	-	-	-	-	-	-	6,810	6,810	100%
8660 Interest & Dividend Income	898,336	12,908	6,069	4,135	5,710	108,689	108,689	108,689	108,689	108,689	108,689	108,689	108,689	-	898,336	298,336	50%
8662 Net Increase (Decrease) in Fair Value of Investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
8681 Intra-Agency Fee Income	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
8682 Childcare & Enrichment Program Fees	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
8689 All Other Fees & Contracts	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
8692 Grants	598,419	3,000	12,500	19,200	83,684	17,159	6,681	-	-	42,780	22,890	-	406,412	(15,887)	598,419	118,300	25%
8694 In Kind Donations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
8695 Contributions & Events	15,000	20	12,759	2,664	36,971	4	9,006	1,242	1,267	145	1,273	815	898	(52,063)	15,000	0	
8696 Other Fundraising	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
8697 E-Rate	61,662	5,800	5,800	14,696	14,531	5,138	5,138	5,138	5,138	5,138	5,138	5,138	5,138	(20,272)	61,662	-	
8698 SELPA Grants	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
8699 All Other Local Revenue	-	640	252	-	-	-	-	-	-	-	-	-	-	(892)	-	-	
8792 Transfers of Apportionments - Special Education	3,594,416	157,627	315,253	210,168	210,168	292,383	292,383	292,383	609,170	304,585	304,585	304,585	304,585	(3,457)	3,594,416	(94,966)	-3%
Total 8600-8799 · Other Income-Local	**5,174,643**	**179,995**	**352,633**	**257,674**	**351,063**	**423,373**	**421,897**	**407,452**	**724,264**	**461,337**	**442,575**	**419,227**	**825,723**	**(92,571)**	**5,174,643**	328,480	7%

Camino Nuevo Charter Academy - Consolidated

2026-27 Cash Flow Forecast

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Actuals as of 10/31/2026

	2026-27 Trend	ACTUAL Jul-26	ACTUAL Aug-26	ACTUAL Sep-26	ACTUAL Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27	Accrual	FORECAST Jul-26 - Jun-27	Budget Variance Better / (Worse)	% Better / (Worse)
Prior Year Adjustments																	
8999 Other Prior Year Adjustment	45,672	1,562	20,705	16,341	7,064	-	-	-	-	-	-	-	-	-	**45,672**	45,672	100%
Total Prior Year Adjustments	**45,672**	**1,562**	**20,705**	**16,341**	**7,064**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**45,672**	45,672	100%
TOTAL INCOME	**69,258,738**	**12,122,210**	**3,504,822**	**5,940,386**	**4,958,664**	**5,370,924**	**4,532,070**	**7,184,379**	**5,475,055**	**4,339,778**	**6,753,007**	**4,361,013**	**2,706,817**	**1,914,305**	**69,163,431**	(315,136)	-0.45%
Expense																	
1000 · Certificated Salaries																	
1110 Teachers' Salaries	12,064,303	173	1,078,515	1,079,526	1,066,868	1,096,755	1,096,755	1,096,755	1,096,755	1,096,755	1,096,755	1,096,755	1,096,755	-	11,999,122	113,209	1%
1120 Teachers' Hourly	178,340	8,668	22,000	27,752	25,797	14,618	13,643	15,593	18,516	15,593	21,440	19,491	11,694	-	214,805	(36,465)	-20%
1170 Teachers' Salaries - Substitute	562,526	10,913	41,037	100,302	99,672	44,774	43,093	48,479	57,568	46,456	65,310	60,598	40,549	-	658,750	(98,487)	-18%
1175 Teachers' Salaries - Stipend/Extra Duty	1,096,784	207,617	73,167	9,324	12,838	25,279	194,208	18,047	32,795	32,625	32,966	3,697	253,836	-	896,398	107,559	11%
1211 Certificated Pupil Support - Librarians	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
1213 Certificated Pupil Support - Guidance & Counseling	-	-	-	2,988	-	-	-	-	-	-	-	-	-	-	2,988	(2,988)	100%
1215 Certificated Pupil Support - Psychologist	405,830	33,826	33,826	33,826	33,826	33,819	33,819	33,819	33,819	33,819	33,819	33,819	33,819	-	405,858	(1,309)	0%
1299 Certificated Pupil Support - Other	1,090,325	69,446	87,124	86,852	88,865	91,490	92,200	91,490	91,135	92,200	91,845	91,490	91,845	1,775	1,067,755	24,319	2%
1300 Certificated Supervisors' & Administrators' Salaries	4,347,114	322,046	336,891	377,459	362,218	362,427	362,427	362,427	362,427	362,427	362,427	362,427	362,427	-	4,298,030	(9,455)	0%
1900 Other Certificated Salaries	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total 1000 · Certificated Salaries	**19,745,222**	**652,689**	**1,672,559**	**1,718,027**	**1,690,084**	**1,669,162**	**1,836,146**	**1,666,609**	**1,693,016**	**1,679,874**	**1,704,561**	**1,668,276**	**1,890,925**	**1,775**	**19,543,705**	96,383	0%
2000 · Classified Salaries																	
2111 Instructional Aide & Other Salaries	3,060,856	77,320	171,814	240,267	253,995	232,270	247,862	249,442	291,558	242,633	330,575	306,748	259,652	4,320	2,908,455	(56,693)	-2%
2121 After School Staff Salaries	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
2131 Classified Teacher Salaries	382,701	24,049	9,212	20,905	26,860	30,052	24,103	25,344	39,809	36,001	41,454	16,735	21,692	-	316,215	75,531	19%
2200 Classified Support Salaries	962,511	63,900	83,172	79,209	80,473	76,759	82,972	77,445	75,760	83,165	83,145	79,405	82,340	15,774	963,519	9,171	1%
2300 Classified Supervisors' & Administrators' Salaries	450,164	27,365	35,620	39,201	42,652	37,050	37,673	37,290	37,578	38,154	39,163	38,251	36,761	2,160	448,918	3,186	1%
2400 Classified Office Staff Salaries	1,544,207	111,368	120,644	126,413	123,801	125,900	133,210	126,415	123,781	133,170	131,726	127,764	129,605	18,226	1,532,024	16,617	1%
2900 Other Classified Salaries	2,368,269	83,527	167,038	197,589	189,768	191,426	198,301	196,877	205,527	203,044	225,994	214,575	189,180	23,117	2,285,964	76,361	3%
Total 2000 · Classified Salaries	**8,768,709**	**387,529**	**587,500**	**703,584**	**717,550**	**693,455**	**724,122**	**712,813**	**774,014**	**736,166**	**852,057**	**783,478**	**719,231**	**63,597**	**8,455,096**	124,174	1%
Total 1000-2000 · Salaries	**28,513,930**	**1,040,218**	**2,260,059**	**2,421,612**	**2,407,634**	**2,362,617**	**2,560,267**	**2,379,422**	**2,467,029**	**2,416,040**	**2,556,618**	**2,451,754**	**2,610,156**	**65,372**	**27,998,801**	220,557	1%
3000 · Employee Benefits																	
3111 STRS - State Teachers Retirement System	3,771,337	135,360	311,399	315,016	314,942	318,810	350,704	318,322	323,366	320,856	325,571	318,641	361,167	339	3,714,493	36,764	1%
3212 PERS - Public Employee Retirement System	2,314,939	86,095	157,624	185,844	188,674	183,072	191,168	188,183	204,340	194,348	224,943	206,838	189,877	16,790	2,217,796	47,131	2%
3213 PARS - Public Agency Retirement System	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
3311 OASDI - Social Security	543,660	24,142	37,998	44,243	45,314	42,994	44,896	44,194	47,989	45,642	52,828	48,576	44,592	3,943	527,351	4,564	1%
3331 MED - Medicare	413,452	15,787	31,824	34,130	33,935	34,258	37,124	34,502	35,772	35,033	37,071	35,550	37,847	948	403,780	5,401	1%
3401 H&W - Health & Welfare	2,280,842	614,520	134,888	(170,315)	20,474	182,571	182,571	182,571	182,571	182,571	182,571	182,571	182,571	29,674	2,089,810	206,671	9%
3501 SUI - State Unemployment Insurance	14,257	547	1,092	1,181	1,173	1,181	1,280	1,190	1,234	1,208	1,278	1,226	1,305	33	13,927	183	1%
3601 Workers' Compensation Insurance	255,078	95,716	23,929	23,929	18,249	23,929	23,929	23,929	23,929	23,929	23,929	-	-	-	305,395	(54,684)	-22%
3751 OPEB, Active Employees	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
3901 Other Retirement Benefits	-	44	52	50	(154)	-	-	-	-	-	-	-	-	-	(8)	8	100%
3902 Other Benefits	-	3,233	-	-	-	-	-	-	-	-	-	-	-	-	3,233	(3,233)	100%
Total 3000 · Employee Benefits	**9,593,565**	**975,444**	**698,806**	**434,078**	**622,607**	**786,815**	**831,671**	**792,890**	**819,200**	**803,586**	**848,191**	**793,402**	**817,360**	**51,726**	**9,275,775**	242,805	3%
Total 1000-3000 · Salaries & Benefits	**38,107,496**	**2,015,662**	**2,958,865**	**2,855,689**	**3,030,241**	**3,149,433**	**3,391,939**	**3,172,312**	**3,286,229**	**3,219,627**	**3,404,809**	**3,245,156**	**3,427,516**	**117,098**	**37,274,576**	463,361	1%
4000 · Supplies																	
4111 Core Curricula Materials	596,743	463,848	28,984	21,634	8,353	9,240	9,240	9,240	9,240	9,240	9,240	9,240	9,240	-	596,743	(48,554)	-9%
4211 Books & Other Reference Materials	60,200	3,411	2,019	3,685	2,917	6,021	6,021	6,021	6,021	6,021	6,021	6,021	6,021	-	60,200	(2,000)	-3%
4311 Student Materials	476,876	77,463	36,329	38,608	24,137	37,542	37,542	37,542	37,542	37,542	37,542	37,542	37,542	-	476,876	(348)	0%
4351 Office Supplies	90,420	11,515	7,652	12,568	9,256	6,179	6,179	6,179	6,179	6,179	6,179	6,179	6,179	-	90,420	0	
4371 Custodial Supplies	204,600	15,911	9,060	21,471	12,920	18,155	18,155	18,155	18,155	18,155	18,155	18,155	18,155	-	204,600	0	
4391 Food (Non Nutrition Program)	129,047	6,955	845	66,825	5,246	6,147	6,147	6,147	6,147	6,147	6,147	6,147	6,147	-	129,047	0	
4392 Uniforms	31,426	2,994	-	3,425	1,553	2,932	2,932	2,932	2,932	2,932	2,932	2,932	2,932	-	31,426	(0)	
4393 PE & Sports Equipment	19,300	911	3,003	808	706	1,734	1,734	1,734	1,734	1,734	1,734	1,734	1,734	-	19,300	(5,000)	-35%
4395 Before & After School Program Supplies	355,250	20,184	5,854	6,358	11,341	38,939	38,939	38,939	38,939	38,939	38,939	38,939	38,939	-	355,250	0	
4399 All Other Supplies	144,687	11,227	8,864	23,812	7,019	11,721	11,721	11,721	11,721	11,721	11,721	11,721	11,721	-	144,687	5,189	3%
4390 Other Supplies	679,710	42,270	18,565	101,227	25,865	61,473	61,473	61,473	61,473	61,473	61,473	61,473	61,473	-	679,710	189	0%
4411 Non Capitalized Equipment	738,962	23,436	28,443	30,133	19,110	79,730	79,730	79,730	79,730	79,730	79,730	79,730	79,730	-	738,962	0	
4711 Nutrition Program Food & Supplies	2,160,802	50,790	79,730	180,879	-	217,611	173,313	166,820	187,660	222,846	179,807	252,797	234,575	213,976	2,160,802	27,898	1%
4713 CACFP Supper Food & Supplies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total 4000 · Supplies	**5,008,314**	**688,645**	**210,782**	**410,205**	**102,557**	**435,951**	**391,653**	**385,160**	**406,000**	**441,186**	**398,147**	**471,137**	**452,915**	**213,976**	**5,008,314**	(22,815)	0%
5000 · Operating Services																	
5211 Travel & Conferences	89,456	5,820	-	2,595	4,511	9,566	9,566	9,566	9,566	9,566	9,566	9,566	9,566	-	89,456	5,600	6%

Camino Nuevo Charter Academy - Consolidated

2026-27 Cash Flow Forecast

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Actuals as of 10/31/2026

	2026-27 Trend	ACTUAL Jul-26	ACTUAL Aug-26	ACTUAL Sep-26	ACTUAL Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27	Accrual	FORECAST Jul-26 - Jun-27	Budget Variance Better / (Worse)	% Better / (Worse)
5311 Dues & Memberships	106,381	21,403	75,978	(5,400)	3,809	1,324	1,324	1,324	1,324	1,324	1,324	1,324	1,324	-	106,381	(8,683)	-9%
5451 General Insurance	60,359	30,654	-	-	-	-	-	-	-	-	-	14,853	14,853	-	60,359	-	
5511 Utilities	1,032,053	33,497	46,481	73,624	43,532	104,365	104,365	104,365	104,365	104,365	104,365	104,365	104,365	-	1,032,053	0	
5521 Security Services	341,526	47,142	25,125	28,720	23,563	27,122	27,122	27,122	27,122	27,122	27,122	27,122	27,122	-	341,526	(41,601)	-14%
5531 Housekeeping Services	735,759	77,916	40,128	32,036	33,911	68,971	68,971	68,971	68,971	68,971	68,971	68,971	68,971	-	735,759	(0)	
5599 Other Facility Operations & Utilities	538,729	56,179	18,279	24,575	19,797	52,487	52,487	52,487	52,487	52,487	52,487	52,487	52,487	-	538,729	-	
5611 School Rent - Private Facility	1,107,788	90,810	90,810	90,810	90,810	93,069	93,069	93,069	93,069	93,069	93,069	93,069	93,069	-	1,107,788	0	
5613 School Rent - Prop 39	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
5619 Other Facility Rentals	129,758	898	13,516	10,942	5,330	12,384	12,384	12,384	12,384	12,384	12,384	12,384	12,384	-	129,758	(750)	-1%
5621 Equipment Lease	264,427	14,169	18,100	2,556	28,366	25,154	25,154	25,154	25,154	25,154	25,154	25,154	25,154	-	264,427	0	
5631 Vendor Repairs	1,047,001	85,238	48,721	50,663	47,486	101,862	101,862	101,862	101,862	101,862	101,862	101,862	101,862	-	1,047,001	(0)	
5812 Field Trips & Pupil Transportation	712,783	3,667	(1,653)	54,996	159,460	62,039	62,039	62,039	62,039	62,039	62,039	62,039	62,039	-	712,783	(64,876)	-10%
5821 Legal Services	44,207	2,888	11,683	-	343	3,662	3,662	3,662	3,662	3,662	3,662	3,662	3,662	-	44,207	(15,150)	-52%
5823 Audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
5831 Advertisement & Recruitment	164,582	70	-	766	7,269	19,560	19,560	19,560	19,560	19,560	19,560	19,560	19,560	-	164,582	-	
5841 Contracted Substitute Teachers	178,451	-	6,086	44,012	36,813	11,443	11,443	11,443	11,443	11,443	11,443	11,443	11,443	-	178,451	(120,821)	-210%
5842 Special Education Services	1,724,689	8,301	18,586	93,707	173,172	178,865	178,865	178,865	178,865	178,865	178,865	178,865	178,865	-	1,724,689	(13,500)	-1%
5843 Non Public School	232,677	-	-	19,064	12,709	25,113	25,113	25,113	25,113	25,113	25,113	25,113	25,113	-	232,677	-	
5844 After School Services	978,931	-	-	26,797	142,482	101,206	101,206	101,206	101,206	101,206	101,206	101,206	101,206	-	978,931	10,000	1%
5849 Other Student Instructional Services	4,829,508	212,300	-	122,302	574,082	490,103	490,103	490,103	490,103	490,103	490,103	490,103	490,103	-	4,829,508	(125,000)	-3%
5852 PD Consultants & Tuition	372,216	30,208	30,987	32,333	33,120	30,696	30,696	30,696	30,696	30,696	30,696	30,696	30,696	-	372,216	(10,898)	-3%
5854 Nursing & Medical (Non-IEP)	28,110	-	83	-	-	3,503	3,503	3,503	3,503	3,503	3,503	3,503	3,503	-	28,110	(0)	
5859 All Other Consultants & Services	1,011,505	38,905	57,317	44,237	42,715	103,541	103,541	103,541	103,541	103,541	103,541	103,541	103,541	-	1,011,505	41,601	4%
5861 Non Instructional Software	598,481	311,244	113,409	52,238	23,032	12,320	12,320	12,320	12,320	12,320	12,320	12,320	12,320	-	598,481	(28,456)	-5%
5865 Fundraising Cost	1,673	-	-	-	-	209	209	209	209	209	209	209	209	-	1,673	68	4%
5871 District Oversight Fees	443,698	26,023	52,046	34,699	34,699	37,029	37,029	37,029	37,029	37,029	37,029	37,029	37,029	-	443,698	12,371	3%
5872 Special Education Fees (SELPA)	857,204	40,006	80,010	53,342	53,342	68,576	68,576	68,576	141,592	70,796	70,796	70,796	70,796	-	857,204	22,648	3%
5881 Intra-Agency Fees	6,474,099	-	-	-	-	809,262	809,262	809,262	809,262	809,262	809,262	809,262	809,262	-	6,474,099	162,585	2%
5893 Legal Settlements	4,250	4,250	-	-	-	-	-	-	-	-	-	-	-	-	4,250	(4,250)	100%
5895 Bad Debt Expense	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
5898 Uncategorized Expense	-	-	-	7,869	73	(993)	(993)	(993)	(993)	(993)	(993)	(993)	(993)	-	(0)	0	100%
5899 All Other Expenses	99,902	2,666	3,434	2,441	20,460	8,863	8,863	8,863	8,863	8,863	8,863	8,863	8,863	-	99,902	-	
5911 Office Phone	100,958	7,240	7,598	11,850	7,622	8,331	8,331	8,331	8,331	8,331	8,331	8,331	8,331	-	100,958	(0)	
5913 Mobile Phone	7,409	358	536	171	411	742	742	742	742	742	742	742	742	-	7,409	0	
5921 Internet	77,077	6,424	6,424	6,424	6,424	6,423	6,423	6,423	6,423	6,423	6,423	6,423	6,423	-	77,077	-	
5923 Website Hosting	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
5931 Postage & Shipping	17,824	178	236	2,004	1,448	1,745	1,745	1,745	1,745	1,745	1,745	1,745	1,745	-	17,824	(600)	-3%
5999 Other Communications	7,596	600	625	625	645	638	638	638	638	638	638	638	638	-	7,596	(0)	
Total 5000 · Operating Services	**24,421,069**	**1,159,054**	**764,543**	**921,001**	**1,631,435**	**2,479,180**	**2,479,180**	**2,479,180**	**2,552,195**	**2,481,399**	**2,481,399**	**2,496,252**	**2,496,252**	**-**	**24,421,069**	(179,712)	-1%
6000 · Capital Outlay																	
6901 Depreciation Expense	1,338,706	102,650	102,774	102,717	102,305	114,183	116,078	115,777	114,799	113,064	112,447	112,113	111,214	-	1,320,120	(4,366)	0%
6911 Amortization Expense - Lease Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
6912 Amortization Expense - Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
6999 Capital Outlay	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total 6000 · Capital Outlay	**1,338,706**	**102,650**	**102,774**	**102,717**	**102,305**	**114,183**	**116,078**	**115,777**	**114,799**	**113,064**	**112,447**	**112,113**	**111,214**	**-**	**1,320,120**	(4,366)	0%
7000 · Other Outgo																	
7438 Interest Expense	169,905	-	-	86,021	-	-	-	-	-	83,884	-	-	-	-	169,905	-	
Total 7000 · Other Outgo	**169,905**	**-**	**-**	**86,021**	**-**	**-**	**-**	**-**	**-**	**83,884**	**-**	**-**	**-**	**-**	**169,905**	-	
TOTAL EXPENSE	**69,045,488**	**3,966,012**	**4,036,964**	**4,375,633**	**4,866,538**	**6,178,746**	**6,378,850**	**6,152,429**	**6,359,223**	**6,339,160**	**6,396,802**	**6,324,657**	**6,487,897**	**331,074**	**68,193,984**	256,469	0%
NET INCOME	**213,249**	**8,156,199**	**(532,142)**	**1,564,754**	**92,126**	**(807,823)**	**(1,846,780)**	**1,031,950**	**(884,168)**	**(1,999,381)**	**356,206**	**(1,963,644)**	**(3,781,080)**	**1,583,231**	**969,447**	(58,667)	-6%
Operating Income															**2,289,567**		
Operating Income Excluding Non-cash Lease Expenses															**2,459,472**		
EBITDA																	
Beginning Cash Balance	33,758,473	33,758,473	35,085,858	34,842,271	36,364,491	37,715,317	33,443,947	31,375,599	33,420,235	32,638,421	30,523,845	31,114,019	29,250,042	26,593,756	33,758,473	6,220,261	
Cash Flow from Operating Activities																	
Net Income	213,249	8,156,199	(532,142)	1,564,754	92,126	(807,823)	(1,846,780)	1,031,950	(884,168)	(1,999,381)	356,206	(1,963,644)	(3,781,080)	1,583,231	969,447	(58,667)	
Change in Accounts Receivable																	

Camino Nuevo Charter Academy - Consolidated

2026-27 Cash Flow Forecast

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Actuals as of 10/31/2026

	2026-27 Trend	ACTUAL Jul-26	ACTUAL Aug-26	ACTUAL Sep-26	ACTUAL Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27	Accrual	FORECAST Jul-26 - Jun-27	Budget Variance Better / (Worse)	% Better / (Worse)
Prior Year Accounts Receivable	-	3,510,630	470,084	377,056	389,397	-	-	909,355	-	-	133,967	-	-	-	5,790,489	(1,712,934)	
Current Year Accounts Receivable	(6,998,149)	-	-	-	-	-	-	-	-	-	-	-	-	(6,998,149)	(6,998,149)	1,646,489	
Change in Due from	2,738	(400,687)	(137,944)	35,039	4	-	-	-	-	-	-	-	-	-	(503,588)	(492,131)	
Change in Accounts Payable	188,111	489,749	(792,531)	(317,811)	184,964	(1,696,733)	-	-	-	-	-	-	2,106,498	213,976	188,111	363,302	
Change in Due to	(169,035)	(333,037)	3,772	-	-	-	-	-	-	-	-	-	-	160,230	(169,035)	192,566	
Change in Current Lease Payable	17,225	202,793	(53,279)	(53,416)	(46,420)	(45,321)	(45,439)	(45,556)	(45,674)	(45,793)	(45,912)	(46,031)	(46,150)	563,216	247,019		
Change in Lease Assets	396,643	(217,749)	40,834	40,970	48,008	32,875	32,993	33,111	33,229	33,347	33,466	33,585	33,704	-	178,373		
Change in Accrued Vacation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Change in Payroll Liabilities	(1,550,832)	(1,295,844)	696,821	172,075	627,568	(1,868,551)	-	-	-	-	-	-	-	117,098	(1,550,832)	(931,434)	
Change in Prepaid Expenditures	178,990	721,473	(84,369)	(179,968)	(10,499)	-	-	-	-	-	-	-	(267,647)	-	178,990	199,482	
Change in Deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Change in Deferred Revenue	(4,921,433)	(9,104,222)	72,000	-	-	-	-	-	-	-	-	-	(812,826)	4,923,614	(4,921,433)	(615,961)	
Change in OPEB / Net Pension Liability	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Change in Long Term Lease Liabilities	(563,216)	-	-	-	-	-	-	-	-	-	-	-	-	(563,216)	(563,216)	-	
Change in Other Long Term Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Change in Other Long Term Liabilities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Depreciation Expense	1,320,120	102,650	102,774	102,717	102,305	114,183	116,078	115,777	114,799	113,064	112,447	112,113	111,214	-	1,320,120	4,366	
Cash Flow from Investing Activities																	
Capital Expenditures	(901,523)	(504,571)	(29,605)	(5,519)	(36,627)	-	(325,200)	-	-	-	-	-	-	-	(901,523)	1,608,927	
Cash Flow from Financing Activities																	
Source - Sale of Receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Use - Sale of Receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Source - Loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Use - Loans	(429,488)	-	-	(213,676)	-	-	-	-	-	(215,812)	-	-	-	-	(429,488)	-	
Ending Cash Balance	**20,541,872**	**35,085,858**	**34,842,271**	**36,364,491**	**37,715,317**	**33,443,947**	**31,375,599**	**33,420,235**	**32,638,421**	**30,523,845**	**31,114,019**	**29,250,042**	**26,593,756**	**26,593,756**	**26,593,756**		

Camino Nuevo Charter Academy - Consolidated
2026-27 Budget by Site
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	Camino Nuevo Charter Academy - Burlington			Camino Nuevo Charter Academy #2			Camino Nuevo Charter Academy #3 - Consolidated			Camino Nuevo Charter Academy #4 - Cisneros			CNHS #2 - Dalzell Lance High School			Camino Nuevo Charter Academy - Consolidated		
	2026-27 Budget - Approved	2026-27 Forecast	Budget Variance Better/(Worse)	2026-27 Budget - Approved	2026-27 Forecast	Budget Variance Better/(Worse)	2026-27 Budget - Approved	2026-27 Forecast	Budget Variance Better/(Worse)	2026-27 Budget - Approved	2026-27 Forecast	Budget Variance Better/(Worse)	2026-27 Budget - Approved	2026-27 Forecast	Budget Variance Better/(Worse)	2026-27 Budget - Approved	2026-27 Forecast	Budget Variance Better/(Worse)
Enrollment	603	609	6	705	694	(11)	731	684	(47)	401	401	-	500	473	(27)	2,940	2,861	(79)
ADA	572.85	579.71	7	655.65	646.68	(9)	679.83	636.19	(44)	374.94	374.88	(0)	470.00	444.94	(25)	2,753.27	2,682.40	(71)
ADA %	95.00%	95.11%		93.00%	93.07%		186.00%	185.83%		93.50%	93.44%		94.00%	93.99%		93.65%	93.83%	
UPP	0.00%	99.67%		0.00%	95.53%		0.00%	187.34%		0.00%	93.60%		0.00%	98.05%		96.45%	96.44%	
Income																		
8011-8098 · Local Control Funding Formula Sources																		
8011 Local Control Funding Formula	5,354,321	5,209,144	(145,177)	5,972,193	5,639,478	(332,716)	6,207,119	5,535,441	(671,678)	3,328,970	3,216,698	(112,272)	6,601,821	6,210,832	(390,989)	27,464,424	25,811,593	(1,652,832)
8012 Education Protection Account	1,522,872	1,694,365	171,493	1,748,347	1,904,757	156,411	1,799,417	1,839,071	39,654	998,008	1,099,192	101,184	94,000	88,988	(5,012)	6,162,643	6,626,374	463,731
8019 Local Control Funding Formula - Prior Year	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8096 In Lieu of Property Taxes	2,492,556	2,578,672	86,116	2,852,831	2,876,568	23,737	2,958,042	2,829,907	(128,136)	1,631,420	1,667,545	36,125	2,045,041	1,979,187	(65,854)	11,979,891	11,931,879	(48,012)
8098 In Lieu of Property Taxes, Prior Year	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total 8011-8098 · Local Control Funding Formula Sources	**9,369,749**	**9,482,180**	**112,432**	**10,573,371**	**10,420,804**	**(152,568)**	**10,964,579**	**10,204,419**	**(760,159)**	**5,958,398**	**5,983,435**	**25,038**	**8,740,862**	**8,279,006**	**(461,855)**	**45,606,958**	**44,369,845**	**(1,237,113)**
8100-8299 · Federal Revenue																		
8181 Special Education - Federal (IDEA)	147,698	149,467	1,769	169,046	166,734	(2,313)	175,281	164,029	(11,252)	96,671	96,655	(15)	121,180	114,719	(6,461)	709,876	691,603	(18,272)
8221 Child Nutrition - Federal	601,542	620,807	19,265	432,692	425,940	(6,751)	535,274	508,227	(27,047)	220,696	220,696	-	198,982	188,237	(10,745)	1,989,185	1,963,907	(25,278)
8223 CACFP Supper	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8291 Title I	283,919	288,548	4,629	320,142	325,375	5,233	291,054	291,054	-	212,483	212,483	-	242,924	246,887	3,963	1,350,522	1,364,347	13,825
8292 Title II	29,997	30,364	367	34,792	35,217	425	31,865	32,255	390	22,957	23,237	280	25,829	26,145	316	145,440	147,218	1,778
8294 Title III	44,728	48,309	3,581	36,310	39,217	2,907	40,456	43,695	3,239	18,720	20,219	1,499	10,428	11,263	835	150,642	162,704	12,062
8295 Title IV, SSAE	19,669	20,034	365	20,679	21,063	384	22,610	23,029	419	16,506	16,812	306	17,708	18,036	328	97,172	98,974	1,802
8296 Title IV, PCSGP	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8297 Facilities Incentive Grant	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8299 All Other Federal Revenue	380,189	380,189	-	300,027	300,027	-	380,189	380,189	-	280,844	280,844	-	-	-	-	1,341,248	1,341,248	-
Total 8100-8299 · Other Federal Income	**1,507,742**	**1,537,718**	**29,976**	**1,313,688**	**1,313,573**	**(115)**	**1,476,728**	**1,442,478**	**(34,250)**	**868,877**	**870,947**	**2,069**	**617,051**	**605,287**	**(11,764)**	**5,784,086**	**5,770,002**	**(14,084)**
8300-8599 · Other State Revenue																		
8520 Child Nutrition - State	139,921	144,402	4,481	114,262	112,479	(1,783)	117,307	111,163	(6,144)	61,032	61,032	-	52,310	49,486	(2,825)	484,832	478,562	(6,270)
8550 Mandate Block Grant	12,113	12,113	-	13,744	13,744	-	13,887	13,887	-	8,540	8,540	-	27,924	27,924	-	76,208	76,208	-
8561 State Lottery - Non Prop 20	113,681	114,950	1,269	130,112	128,250	(1,862)	134,910	126,160	(8,750)	74,406	74,480	74	93,270	88,350	(4,920)	546,379	532,190	(14,189)
8562 State Lottery - Prop 20	49,062	50,820	1,758	56,154	56,700	546	58,225	55,776	(2,449)	32,112	32,928	816	40,253	39,060	(1,193)	235,806	235,284	(522)
8560 Lottery Revenue	162,743	165,770	3,027	186,266	184,950	(1,316)	193,135	181,936	(11,199)	106,518	107,408	890	133,524	127,410	(6,114)	782,185	767,474	(14,711)
8587 State Grant Pass-Through	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8591 SB740	298,375	298,375	-	-	-	-	141,207	141,207	-	-	-	-	260,254	260,254	-	699,835	699,835	-
8592 State Mental Health	48,548	49,130	582	55,565	54,805	(760)	57,615	53,917	(3,698)	31,776	31,771	(5)	39,832	37,708	(2,124)	233,336	227,331	(6,005)
8593 After School Education & Safety	203,483	203,483	-	203,483	203,483	-	203,483	203,483	-	203,483	203,483	-	-	-	-	813,931	813,931	-
8594 Supplemental Categorical Block Grant	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8595 Expanded Learning Opportunity Program	1,362,407	1,356,425	(5,981)	1,258,120	1,409,896	151,776	1,586,644	1,582,200	(4,444)	737,735	733,279	(4,457)	-	-	-	4,944,906	5,081,800	136,894
8596 Prop 28 Arts & Music	123,006	123,006	-	-	-	-	158,635	158,635	-	81,283	95,128	13,845	25,000	25,000	-	387,923	401,768	13,845
8599 State Revenue - Other	1,504,628	1,571,602	66,974	697,433	767,433	70,000	1,022,488	1,177,441	154,954	587,479	577,049	(10,430)	1,006,175	1,162,834	156,659	4,818,203	5,256,359	438,156
Total 8300-8599 · Other State Income	**3,855,223**	**3,924,305**	**69,083**	**2,528,872**	**2,746,790**	**217,918**	**3,494,400**	**3,623,869**	**129,469**	**1,817,846**	**1,817,690**	**(156)**	**1,545,019**	**1,690,615**	**145,596**	**13,241,360**	**13,803,269**	**561,909**
8600-8799 · Other Local Revenue																		
8631 Sale of Equipment & Supplies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8634 Food Service Sales	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8650 Leases & Rentals	-	6,810	6,810	-	-	-	-	-	-	-	-	-	-	-	-	-	6,810	6,810
8660 Interest & Dividend Income	120,000	120,000	-	120,000	216,130	96,130	120,000	194,820	74,820	120,000	145,000	25,000	120,000	222,386	102,386	600,000	898,336	298,336
8662 Net Increase (Decrease) in Fair Value of Investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8681 Intra-Agency Fee Income	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8682 Childcare & Enrichment Program Fees	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8689 All Other Fees & Contracts	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8692 Grants	288,289	288,289	-	58,699	58,699	-	62,420	62,420	-	31,210	31,210	-	39,501	157,801	118,300	480,119	598,419	118,300
8694 In Kind Donations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8695 Contributions & Events	-	-	-	-	-	-	-	-	-	-	-	-	15,000	15,000	-	15,000	15,000	-
8696 Other Fundraising	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8697 E-Rate	11,767	11,767	(0)	9,542	9,542	-	19,076	19,076	0	9,509	9,509	0	11,767	11,767	(0)	61,662	61,662	-
8698 SELPA Grants	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8699 All Other Local Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8792 Transfers of Apportionments - Special Education	767,619	776,811	9,192	878,571	866,551	(12,020)	910,972	852,495	(58,478)	502,420	502,339	(80)	629,800	596,220	(33,580)	3,689,382	3,594,416	(94,966)
Total 8600-8799 · Other Income-Local	**1,187,675**	**1,203,678**	**16,002**	**1,066,812**	**1,150,923**	**84,110**	**1,112,468**	**1,128,811**	**16,342**	**663,138**	**688,058**	**24,920**	**816,068**	**1,003,174**	**187,106**	**4,846,163**	**5,174,643**	**328,480**
Prior Year Adjustments																		
8999 Other Prior Year Adjustment	-	5,910	5,910	-	7,340	7,340	-	13,204	13,204	-	12,775	12,775	-	6,443	6,443	-	45,672	45,672
Total Prior Year Adjustments	**-**	**5,910**	**5,910**	**-**	**7,340**	**7,340**	**-**	**13,204**	**13,204**	**-**	**12,775**	**12,775**	**-**	**6,443**	**6,443**	**-**	**45,672**	**45,672**
TOTAL INCOME	**15,920,388**	**16,153,791**	**233,403**	**15,482,744**	**15,639,430**	**156,686**	**17,048,175**	**16,412,781**	**(635,394)**	**9,308,259**	**9,372,905**	**64,645**	**11,719,000**	**11,584,525**	**(134,475)**	**69,478,567**	**69,163,431**	**(315,136)**
Expense																		
1000 · Certificated Salaries																		
1110 Teachers' Salaries	2,274,677	2,250,339	24,338	2,917,751	2,922,856	(5,105)	2,954,383	2,904,071	50,312	1,767,312	1,760,177	7,135	2,198,207	2,161,679	36,529	12,112,330	11,999,122	113,209
1120 Teachers' Hourly	-	2,966	(2,966)	-	2,902	(2,902)	119,140	141,967	(22,827)	59,200	61,553	(2,353)	-	5,416	(5,416)	178,340	214,805	(36,465)

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	Camino Nuevo Charter Academy - Burlington			Camino Nuevo Charter Academy #2			Camino Nuevo Charter Academy #3 - Consolidated			Camino Nuevo Charter Academy #4 - Cisneros			CNHS #2 - Dalzell Lance High School			Camino Nuevo Charter Academy - Consolidated		
	2026-27 Budget - Approved	2026-27 Forecast	Budget Variance Better/(Worse)	2026-27 Budget - Approved	2026-27 Forecast	Budget Variance Better/(Worse)	2026-27 Budget - Approved	2026-27 Forecast	Budget Variance Better/(Worse)	2026-27 Budget - Approved	2026-27 Forecast	Budget Variance Better/(Worse)	2026-27 Budget - Approved	2026-27 Forecast	Budget Variance Better/(Worse)	2026-27 Budget - Approved	2026-27 Forecast	Budget Variance Better/(Worse)
1170 Teachers' Salaries - Substitute	117,565	140,455	(22,890)	123,403	161,261	(37,858)	142,582	142,609	(27)	106,873	106,284	589	69,840	108,141	(38,301)	560,263	658,750	(98,487)
1175 Teachers' Salaries - Stipend/Extra Duty	206,075	194,034	12,041	221,698	202,768	18,930	254,458	202,459	51,998	175,228	122,673	52,554	146,500	174,464	(27,964)	1,003,958	896,398	107,559
1211 Certificated Pupil Support - Librarians	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1213 Certificated Pupil Support - Guidance & Counseling	-	622	(622)	-	711	(711)	-	738	(738)	-	407	(407)	-	510	(510)	-	2,988	(2,988)
1215 Certificated Pupil Support - Psychologist	84,203	84,470	(267)	96,342	96,648	(305)	99,782	100,138	(357)	55,110	55,285	(175)	69,111	69,316	(206)	404,548	405,858	(1,309)
1299 Certificated Pupil Support - Other	288,958	283,234	5,724	241,565	237,634	3,930	250,133	242,543	7,590	138,133	133,908	4,225	173,285	170,435	2,850	1,092,075	1,067,755	24,319
1300 Certificated Supervisors' & Administrators' Salaries	978,893	963,518	15,375	811,638	814,282	(2,644)	975,059	935,768	39,291	665,929	674,356	(8,427)	857,056	910,107	(53,051)	4,288,575	4,298,030	(9,455)
1900 Other Certificated Salaries	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total 1000 · Certificated Salaries	**3,950,372**	**3,919,639**	**30,733**	**4,412,396**	**4,439,062**	**(26,666)**	**4,795,536**	**4,670,292**	**125,244**	**2,967,784**	**2,914,643**	**53,141**	**3,514,000**	**3,600,069**	**(86,069)**	**19,640,089**	**19,543,705**	**96,383**
2000 · Classified Salaries																		
2111 Instructional Aide & Other Salaries	685,475	686,373	(898)	612,396	609,538	2,858	660,590	715,967	(55,377)	534,454	515,266	19,188	358,848	381,311	(22,463)	2,851,763	2,908,455	(56,693)
2121 After School Staff Salaries	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2131 Classified Teacher Salaries	157,989	114,148	43,841	105,730	89,001	16,729	118,546	104,697	13,850	9,481	8,370	1,111	-	-	-	391,747	316,215	75,531
2200 Classified Support Salaries	270,225	261,439	8,786	184,533	193,849	(9,316)	244,457	244,444	12	138,017	138,079	(63)	135,459	125,708	9,751	972,690	963,519	9,171
2300 Classified Supervisors' & Administrators' Salaries	66,934	68,623	(1,690)	115,748	119,186	(3,438)	143,215	136,749	6,466	14,499	14,499	(0)	111,708	109,860	1,848	452,104	448,918	3,186
2400 Classified Office Staff Salaries	352,881	337,714	15,166	257,742	262,187	(4,444)	455,812	449,860	5,952	181,617	174,411	7,206	300,589	307,851	(7,263)	1,548,641	1,532,024	16,617
2900 Other Classified Salaries	448,491	441,042	7,449	517,545	509,052	8,493	577,897	548,206	29,691	389,923	355,343	34,580	428,469	432,321	(3,852)	2,362,325	2,285,964	76,361
Total 2000 · Classified Salaries	**1,981,995**	**1,909,339**	**72,655**	**1,793,694**	**1,782,812**	**10,882**	**2,200,517**	**2,199,923**	**594**	**1,267,991**	**1,205,968**	**62,022**	**1,335,073**	**1,357,052**	**(21,979)**	**8,579,269**	**8,455,096**	**124,174**
3000 · Employee Benefits																		
3111 STRS - State Teachers Retirement System	754,521	731,961	22,560	842,768	845,146	(2,378)	915,947	884,133	31,815	566,847	556,852	9,995	671,174	696,401	(25,227)	3,751,257	3,714,493	36,764
3212 PERS - Public Employee Retirement System	523,247	508,894	14,352	473,535	459,522	14,013	580,937	579,194	1,742	334,750	313,924	20,826	352,459	356,262	(3,803)	2,264,927	2,217,796	47,131
3213 PARS - Public Agency Retirement System	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3311 OASDI - Social Security	122,884	121,316	1,567	111,209	110,662	547	136,432	137,717	(1,285)	78,615	74,644	3,971	82,775	83,011	(237)	531,915	527,351	4,564
3331 MED - Medicare	86,019	83,693	2,326	89,988	89,435	553	101,443	99,026	2,417	61,419	59,694	1,725	70,312	71,932	(1,620)	409,181	403,780	5,401
3401 H&W - Health & Welfare	484,358	469,504	14,854	529,161	529,161	(0)	550,363	364,243	186,120	324,173	318,475	5,698	408,426	408,426	(0)	2,296,481	2,089,810	206,671
3501 SUI - State Unemployment Insurance	2,966	2,885	81	3,103	3,089	14	3,498	3,415	83	2,118	2,058	59	2,425	2,480	(55)	14,110	13,927	183
3601 Workers' Compensation Insurance	53,786	66,069	(12,283)	54,666	69,117	(14,451)	63,434	77,915	(14,481)	35,929	43,319	(7,390)	42,896	48,974	(6,079)	250,710	305,395	(54,684)
3751 OPEB, Active Employees	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3901 Other Retirement Benefits	-	(8)	8	-	-	-	-	-	-	-	-	-	-	-	-	-	(8)	8
3902 Other Benefits	-	-	-	-	92	(92)	-	1,832	(1,832)	-	633	(633)	-	675	(675)	-	3,233	(3,233)
Total 3000 · Employee Benefits	**2,027,780**	**1,984,314**	**43,467**	**2,104,430**	**2,106,225**	**(1,795)**	**2,352,054**	**2,147,475**	**204,579**	**1,403,850**	**1,369,600**	**34,251**	**1,630,465**	**1,668,162**	**(37,696)**	**9,518,580**	**9,275,775**	**242,805**
4000 · Supplies																		
4111 Core Curricula Materials	110,271	110,271	-	125,738	125,738	-	139,527	150,327	(10,800)	109,818	109,818	-	62,836	100,590	(37,754)	548,189	596,743	(48,554)
4211 Books & Other Reference Materials	3,000	5,000	(2,000)	5,000	5,000	-	6,700	6,700	-	28,500	28,500	-	15,000	15,000	-	58,200	60,200	(2,000)
4311 Student Materials	92,529	92,889	(360)	97,522	98,068	(546)	99,259	97,885	1,374	69,415	70,231	(816)	117,803	117,803	-	476,528	476,876	(348)
4351 Office Supplies	12,000	12,000	-	21,600	21,600	-	25,020	25,020	-	13,800	13,800	-	18,000	18,000	-	90,420	90,420	-
4371 Custodial Supplies	59,400	59,400	-	35,000	35,000	-	52,800	52,800	-	25,000	25,000	-	32,400	32,400	-	204,600	204,600	-
4391 Food (Non Nutrition Program)	26,200	26,200	-	20,900	20,900	-	35,844	35,844	-	13,169	13,169	-	32,934	32,934	-	129,047	129,047	-
4392 Uniforms	5,000	5,000	-	2,600	2,600	-	11,251	11,251	-	5,075	5,075	-	7,500	7,500	-	31,426	31,426	-
4393 PE & Sports Equipment	5,000	5,000	-	-	5,000	(5,000)	3,800	3,800	-	3,000	3,000	-	2,500	2,500	-	14,300	19,300	(5,000)
4395 Before & After School Program Supplies	104,500	104,500	-	72,000	72,000	-	147,500	147,500	-	28,250	28,250	-	3,000	3,000	-	355,250	355,250	-
4399 All Other Supplies	15,684	15,702	(18)	22,477	22,444	33	36,533	36,440	93	17,885	17,885	-	57,297	52,216	5,081	149,876	144,687	5,189
4390 Other Supplies	156,384	156,402	(18)	117,977	122,944	(4,967)	234,928	234,835	93	67,379	67,379	-	103,231	98,150	5,081	679,899	679,710	189
4411 Non Capitalized Equipment	110,000	110,000	-	174,900	174,900	-	206,881	206,881	-	115,178	115,178	-	132,003	132,003	-	738,962	738,962	-
4711 Nutrition Program Food & Supplies	654,261	675,214	(20,953)	486,633	479,040	7,593	577,168	547,749	29,420	251,402	251,402	-	219,236	207,397	11,839	2,188,700	2,160,802	27,898
4713 CACFP Supper Food & Supplies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total 4000 · Supplies	**1,197,844**	**1,221,176**	**(23,331)**	**1,064,370**	**1,062,290**	**2,079**	**1,342,283**	**1,322,197**	**20,087**	**680,492**	**681,308**	**(816)**	**700,509**	**721,343**	**(20,834)**	**4,985,499**	**5,008,314**	**(22,815)**
5000 · Operating Services																		
5211 Travel & Conferences	22,397	22,397	-	11,271	11,271	-	10,421	10,421	-	18,932	18,932	-	32,035	26,435	5,600	95,056	89,456	5,600
5311 Dues & Memberships	17,352	25,053	(7,702)	17,886	18,708	(821)	20,774	23,566	(2,792)	12,462	12,462	-	29,225	26,593	2,632	97,698	106,381	(8,683)
5451 General Insurance	-	-	-	-	-	-	58,455	58,455	-	-	-	-	1,904	1,904	-	60,359	60,359	-
5511 Utilities	209,663	209,663	-	167,979	167,979	-	263,872	263,872	-	188,366	188,366	-	202,173	202,173	-	1,032,053	1,032,053	-
5521 Security Services	148,175	148,175	-	1,500	1,500	-	35,250	55,851	(20,601)	2,500	23,500	(21,000)	112,500	112,500	-	299,925	341,526	(41,601)
5531 Housekeeping Services	220,075	220,075	-	94,973	94,973	-	190,023	190,023	-	131,412	131,412	-	99,276	99,276	-	735,759	735,759	-
5599 Other Facility Operations & Utilities	98,629	98,629	-	84,044	84,044	-	152,819	152,819	-	109,998	109,998	-	93,239	93,239	-	538,729	538,729	-
5611 School Rent - Private Facility	466,467	466,467	-	-	-	-	220,833	220,833	-	-	-	-	420,489	420,489	-	1,107,788	1,107,788	-
5613 School Rent - Prop 39	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5619 Other Facility Rentals	18,000	18,000	-	13,603	13,603	-	20,104	20,104	-	750	1,500	(750)	76,552	76,552	-	129,008	129,758	(750)
5621 Equipment Lease	56,518	56,518	-	35,799	35,799	-	68,074	68,074	-	28,171	28,171	-	75,864	75,864	-	264,427	264,427	-
5631 Vendor Repairs	275,583	275,583	-	220,119	220,119	-	205,293	205,293	-	198,257	198,257	-	147,750	147,750	-	1,047,001	1,047,001	-
5812 Field Trips & Pupil Transportation	131,750	131,750	-	113,000	183,942	(70,942)	150,570	150,330	240	86,261	86,261	-	166,326	160,500	5,826	647,907	712,783	(64,876)
5821 Legal Services	-	150	(150)	25,000	25,000	-	4,057	7,057	(3,000)	-	12,000	(12,000)	-	-	-	29,057	44,207	(15,150)
5823 Audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5831 Advertisement & Recruitment	11,000	11,000	-	10,500	10,500	-	27,000	27,000	-	105,082	105,082	-	11,000	11,000	-	164,582	164,582	-
5841 Contracted Substitute Teachers	15,000	15,000	-	11,550	31,550	(20,000)	9,560	83,560	(74,000)	9,280	21,978	(12,698)	12,240	26,363	(14,123)	57,630	178,451	(120,821)

Camino Nuevo Charter Academy - Consolidated
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	Camino Nuevo Charter Academy - Burlington			Camino Nuevo Charter Academy #2			Camino Nuevo Charter Academy #3 - Consolidated			Camino Nuevo Charter Academy #4 - Cisneros			CNHS #2 - Dalzell Lance High School			Camino Nuevo Charter Academy - Consolidated		
	2026-27 Budget - Approved	2026-27 Forecast	Budget Variance Better/(Worse)	2026-27 Budget - Approved	2026-27 Forecast	Budget Variance Better/(Worse)	2026-27 Budget - Approved	2026-27 Forecast	Budget Variance Better/(Worse)	2026-27 Budget - Approved	2026-27 Forecast	Budget Variance Better/(Worse)	2026-27 Budget - Approved	2026-27 Forecast	Budget Variance Better/(Worse)	2026-27 Budget - Approved	2026-27 Forecast	Budget Variance Better/(Worse)
5842 Special Education Services	234,704	234,704	-	601,490	601,490	-	240,350	240,350	-	414,514	414,514	-	220,132	233,632	(13,500)	1,711,189	1,724,689	(13,500)
5843 Non Public School	-	-	-	-	-	-	127,094	127,094	-	105,583	105,583	-	-	-	-	232,677	232,677	-
5844 After School Services	203,483	203,483	-	203,483	203,483	-	203,483	203,483	-	203,483	203,483	-	175,000	165,000	10,000	988,931	978,931	10,000
5849 Other Student Instructional Services	1,734,873	1,734,873	-	935,098	1,005,098	(70,000)	1,132,263	1,187,263	(55,000)	591,999	591,999	-	310,274	310,274	-	4,704,508	4,829,508	(125,000)
5852 PD Consultants & Tuition	64,102	75,000	(10,898)	74,865	74,865	-	99,270	99,270	-	61,085	61,085	-	61,996	61,996	-	361,318	372,216	(10,898)
5854 Nursing & Medical (Non-IEP)	4,100	4,100	-	7,600	7,600	-	9,810	9,810	-	4,600	4,600	-	2,000	2,000	-	28,110	28,110	-
5859 All Other Consultants & Services	243,981	243,981	-	245,428	245,428	-	271,991	251,390	20,601	155,174	134,174	21,000	136,533	136,533	-	1,053,106	1,011,505	41,601
5861 Non Instructional Software	108,830	135,000	(26,169)	126,946	127,487	(541)	132,156	132,518	(361)	81,611	81,939	(328)	120,480	121,537	(1,057)	570,025	598,481	(28,456)
5865 Fundraising Cost	-	-	-	-	-	-	1,742	1,673	68	-	-	-	-	-	-	1,742	1,673	68
5871 District Oversight Fees	93,697	94,822	(1,124)	105,734	104,208	1,526	109,646	102,044	7,602	59,584	59,834	(250)	87,409	82,790	4,619	456,070	443,698	12,371
5872 Special Education Fees (SELPA)	183,063	185,256	(2,192)	209,523	206,657	2,867	217,251	203,305	13,946	119,818	119,799	19	150,196	142,188	8,008	879,851	857,204	22,648
5881 Intra-Agency Fees	1,413,471	1,432,421	(18,951)	1,519,967	1,500,017	19,950	1,598,395	1,494,874	103,521	859,206	862,557	(3,351)	1,245,645	1,184,229	61,416	6,636,684	6,474,099	162,585
5893 Legal Settlements	-	-	-	-	-	-	-	4,250	(4,250)	-	-	-	-	-	-	-	4,250	(4,250)
5895 Bad Debt Expense	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5898 Uncategorized Expense	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5899 All Other Expenses	20,982	20,982	-	18,421	18,421	-	19,888	19,888	-	20,330	20,330	-	20,281	20,281	-	99,902	99,902	-
5911 Office Phone	20,220	20,220	-	19,224	19,224	-	31,123	31,123	-	12,492	12,492	-	17,899	17,899	-	100,958	100,958	-
5913 Mobile Phone	1,440	1,440	-	1,229	1,229	-	1,680	1,680	-	1,260	1,260	-	1,800	1,800	-	7,409	7,409	-
5921 Internet	14,709	14,709	-	11,928	11,928	-	23,845	23,845	-	11,886	11,886	-	14,709	14,709	-	77,077	77,077	-
5923 Website Hosting	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5931 Postage & Shipping	400	1,000	(600)	2,500	2,500	-	6,324	6,324	-	2,000	2,000	-	6,000	6,000	-	17,224	17,824	(600)
5999 Other Communications	2,040	2,040	-	1,620	1,620	-	1,680	1,680	-	1,032	1,032	-	1,224	1,224	-	7,596	7,596	-
Total 5000 · Operating Services	**6,034,702**	**6,102,488**	**(67,786)**	**4,892,280**	**5,030,242**	**(137,962)**	**5,665,096**	**5,679,122**	**(14,026)**	**3,597,130**	**3,626,488**	**(29,358)**	**4,052,150**	**3,982,729**	**69,421**	**24,241,357**	**24,421,069**	**(179,712)**
6000 · Capital Outlay																		
6901 Depreciation Expense	248,339	255,043	(6,705)	646,276	645,115	1,161	201,147	201,267	(120)	86,826	82,290	4,536	133,167	136,404	(3,237)	1,315,754	1,320,120	(4,366)
6911 Amortization Expense - Lease Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
6912 Amortization Expense - Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
6999 Capital Outlay	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total 6000 · Capital Outlay	**248,339**	**255,043**	**(6,705)**	**646,276**	**645,115**	**1,161**	**201,147**	**201,267**	**(120)**	**86,826**	**82,290**	**4,536**	**133,167**	**136,404**	**(3,237)**	**1,315,754**	**1,320,120**	**(4,366)**
7000 · Other Outgo																		
7438 Interest Expense	-	-	-	169,905	169,905	-	-	-	-	-	-	-	-	-	-	169,905	169,905	-
Total 7000 · Other Outgo	**-**	**-**	**-**	**169,905**	**169,905**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**169,905**	**169,905**	**-**
TOTAL EXPENSE	**15,441,032**	**15,391,999**	**49,032**	**15,083,351**	**15,235,652**	**(152,302)**	**16,556,633**	**16,220,277**	**336,357**	**10,004,073**	**9,880,296**	**123,776**	**11,365,364**	**11,465,759**	**(100,395)**	**68,450,453**	**68,193,984**	**256,469**
NET INCOME	**479,357**	**761,792**	**282,435**	**399,393**	**403,777**	**4,384**	**491,542**	**192,504**	**(299,038)**	**(695,813)**	**(507,392)**	**188,421**	**353,635**	**118,765**	**(234,870)**	**1,028,114**	**969,447**	**(58,667)**
Beginning Cash Balance	6,667,028	8,971,683		4,383,277	5,107,439		8,066,983	9,341,928		4,002,675	4,344,314		4,301,290	4,743,184		27,538,211	33,758,473	
Cash Flow from Operating Activities																		
Net Income	479,357	761,792		399,393	403,777		491,542	192,504		(695,813)	(507,392)		353,635	118,765		1,028,114	969,447	
Change in Accounts Receivable							-	-										
Prior Year Accounts Receivable	1,882,381	1,351,646		1,646,515	1,428,012		2,066,304	1,438,809		1,099,424	683,937		808,798	888,083		7,503,422	5,790,489	
Current Year Accounts Receivable	(1,990,028)	(1,707,113)		(1,859,747)	(1,598,511)		(2,166,339)	(1,683,597)		(1,376,523)	(1,012,063)		(1,252,001)	(996,865)		(8,644,638)	(6,998,149)	
Change in Due from	(11,458)	-		-	(39)		-	(80)		-	1,958		-	900		(11,458)	(503,588)	
Change in Accounts Payable	(29,230)	(32,070)		(35,148)	(19,652)		(49,839)	(33,855)		(46,265)	(23,955)		(14,500)	(12,598)		(175,191)	188,111	
Change in Due to	(78,791)	37,381		(79,284)	9,847		(91,095)	49,026		(39,671)	(15,712)		(72,760)	4,993		(361,601)	(169,035)	
Change in Accrued Vacation	-	-		-	-		-	-		-	-		-	-		-	-	
Change in Payroll Liabilities	(68,225)	(297,834)		(66,829)	(309,477)		(170,069)	(334,821)		(52,274)	(167,882)		(202,003)	(263,643)		(619,398)	(1,550,832)	
Change in Current Lease Payable	7,374	97,209		-	(2,988)		3,489	85,615		-	19,044		6,361	48,137		17,225	247,019	
Change in Lease Assets	169,780	85,199		-	2,988		80,391	3,153		-	(17,838)		146,472	104,872		396,643	178,373	
Change in Prepaid Expenditures	(3,049)	59,963		(1,913)	31,839		(5,274)	23,440		(2,464)	13,114		(4,008)	24,929		(20,492)	178,990	
Change in Deposits	-	-		-	-		-	-		-	-		-	-		-	-	
Change in Deferred Revenue	(1,613,818)	(1,532,537)		(567,829)	(709,848)		(1,188,459)	(1,269,579)		(316,109)	(507,095)		(619,256)	(902,374)		(4,305,471)	(4,921,433)	
Change in Other Long Term Assets	-	-		-	-		-	-		-	-		-	-		-	-	
Change in Other Long Term Liabilities	-	-		-	-		-	-		-	-		-	-		-	-	
Change in OPEB / Net Pension Liability	-	-		-	-		-	-		-	-		-	-		-	-	
Change in Long Term Lease Liabilities	(241,131)	(241,131)		-	-		(114,083)	(114,083)		-	-		(208,003)	(208,003)		(563,216)	(563,216)	
Depreciation Expense	248,339	255,043		646,276	645,115		201,147	201,267		86,826	82,290		133,167	136,404		1,315,754	1,320,120	
Cash Flow from Investing Activities																		
Capital Expenditures	(1,100,750)	(167,740)		(157,000)	(16,254)		(965,700)	(546,574)		(125,000)	(8,954)		(162,000)	(162,000)		(2,510,450)	(901,523)	
Cash Flow from Financing Activities																		
Source - Sale of Receivables	-	-		-	-		-	-		-	-		-	-		-	-	
Use - Sale of Receivables	-	-		-	-		-	-		-	-		-	-		-	-	
Source - Loans	-	-		-	-		-	-		-	-		-	-		-	-	
Use - Loans	-	-		(429,488)	(429,488)		-	-		-	-		-	-		(429,488)	(429,488)	
Ending Cash Balance	4,317,779	7,641,491		3,878,223	4,542,760		6,159,000	7,353,152		2,534,806	2,883,768		3,215,192	3,524,786		20,157,964	26,593,756	

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	2026-27 Budget - Approved	2026-27 Forecast	Budget Variance Better/(Worse)	2026-27 Budget - Approved	2026-27 Forecast	Budget Variance Better/(Worse)	2026-27 Budget - Approved	2026-27 Forecast	Budget Variance Better/(Worse)	2026-27 Budget - Approved	2026-27 Forecast	Budget Variance Better/(Worse)	2026-27 Budget - Approved	2026-27 Forecast	Budget Variance Better/(Worse)	2026-27 Budget - Approved	2026-27 Forecast	Budget Variance Better/(Worse)
5% Reserve Goal		769,600			761,783			811,014			494,015			573,288			3,409,699	
Operating Income		1,016,835			1,048,893			393,771			(425,102)			255,170			2,289,567	
EBITDA		1,016,835			1,218,798			393,771			(425,102)			255,170			2,459,472	
Net Income as a Percent of Expenses	3.1%	4.9%		2.6%	2.7%		3.0%	1.2%		-7.0%	-5.1%		3.1%	1.0%		1.5%	1.4%	
Ending Cash as a Percent of Expenses	28.0%	49.6%		25.7%	29.8%		37.2%	45.3%		25.3%	29.2%		28.3%	30.7%		29.4%	39.0%	