



# Camino Nuevo Charter Academy

## Finance Committee Meeting

Published on November 14, 2023 at 8:36 AM PST

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### **Date and Time**

Wednesday November 15, 2023 at 4:00 PM PST

### **Location**

Home Support Office  
Conference Room  
3435 W. Temple St  
Los Angeles, CA 90026

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This meeting is open to the public at Home Support Office's Conference Room at 3435 W. Temple St, Los Angeles, CA 90026.

The board meeting is also accessible at every CNCA Campus and board member virtual locations via teleconference connection:

CNCA Burlington 697 S. Burlington Ave., Los Angeles, CA 90057  
CNCA Kayne Siart 3400 W. 3rd Street., Los Angeles, CA 90020  
CNCA Jose A. Castellanos 1723 W. Cordova St., Los Angeles, CA 90007  
CNCA Jane B. Eisner 2755 W 15th St., Los Angeles, CA 90006  
CNCA Sandra Cisneros 1018 Mohawk St., Los Angeles, CA 90026  
1818 Colby Ave, Los Angeles, CA 90025  
115 W Allen Ave, San Dimas, CA 91773

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Members of the public who wish to address the Board may make public comment at any of the meeting locations. Public comments are limited to 2 minutes each. The Board Chair has the discretion to modify the amount of time allotted for public comment if they deem it necessary. Brown Act regulations restrict the Board from discussing or taking action on any subject presented that is not on the agenda.

The CNCA Board can also be contacted via email at [cnca.board@caminonuevo.org](mailto:cnca.board@caminonuevo.org).

## Agenda

	Purpose	Presenter	Time
<b>I. Opening Items</b>			<b>4:00 PM</b>
A. Record Attendance		Gil Flores	2 m
B. Call the Meeting to Order		Gil Flores	2 m
<b>II. Approve Minutes</b>			<b>4:04 PM</b>
A. September 28, 2023 Minutes	Approve Minutes	Gil Flores	2 m
<b>III. Public Comment</b>			<b>4:06 PM</b>
A. Public Comment	Discuss	Gil Flores	2 m
<b>IV. FY22-23 Financials</b>			<b>4:08 PM</b>
A. September 2023 Financials	Discuss	Sonia Oliva	37 m
<b>V. Attendance Update</b>			<b>4:45 PM</b>
A Student and Family Support representative will provide a brief update on student attendance organization wide.			
A. Attendance Update	Discuss	Jessica Cuellar	15 m
<b>VI. Closing Items</b>			<b>5:00 PM</b>
A. Adjourn Meeting	Vote	Gil Flores	2 m

# Coversheet

## September 28, 2023 Minutes

**Section:** II. Approve Minutes  
**Item:** A. September 28, 2023 Minutes  
**Purpose:** Approve Minutes  
**Submitted by:**  
**Related Material:** Minutes for Finance Committee Meeting on September 28, 2023



# Camino Nuevo Charter Academy

## Minutes

### Finance Committee Meeting

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#### **Date and Time**

Thursday September 28, 2023 at 4:00 PM

#### **Location**

Children's Institute  
2121 W Temple St.  
Los Angeles, CA 90026  
Meeting Room B106

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This meeting is open to the public at Children's Institute, 2121 W Temple St., Los Angeles, CA 90026 in meeting room B106.

The board meeting is also accessible at every CNCA Campus and board member virtual locations via teleconference connection:

CNCA Burlington 697 S. Burlington Ave., Los Angeles, CA 90057  
CNCA Kayne Siart 3400 W. 3rd Street., Los Angeles, CA 90020  
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CNCA Jane B. Eisner 2755 W 15th St., Los Angeles, CA 90006  
CNCA Sandra Cisneros 1018 Mohawk St., Los Angeles, CA 90026  
7710 Limonite Ave, Jurupa Valley, CA 92509

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### **Committee Members Present**

D. Gidlow, G. Flores (remote), J. Ortega, T. Powers

### **Committee Members Absent**

*None*

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## **I. Opening Items**

### **A. Record Attendance**

### **B. Call the Meeting to Order**

G. Flores called a meeting of the Finance Committee of Camino Nuevo Charter Academy to order on Thursday Sep 28, 2023 at 4:03 PM.

## **II. Approve Minutes**

### **A. June 9, 2023 Minutes**

D. Gidlow made a motion to approve the minutes from Finance Committee Meeting on 06-09-23.

T. Powers seconded the motion.

The committee **VOTED** to approve the motion.

## **III. Public Comment**

### **A. Public Comment**

There was no public comment.

## **IV. FY23-24 Budget**

### **A. Review FY23-24 Budget**

FY 23-23 Budget was discussed, CNCA #2 and CNCA #3 are still forecasting departures from budget.

## **V. Closing Items**

### **A. Adjourn Meeting**

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 4:31 PM.

Respectfully Submitted,  
G. Flores

# Coversheet

## September 2023 Financials

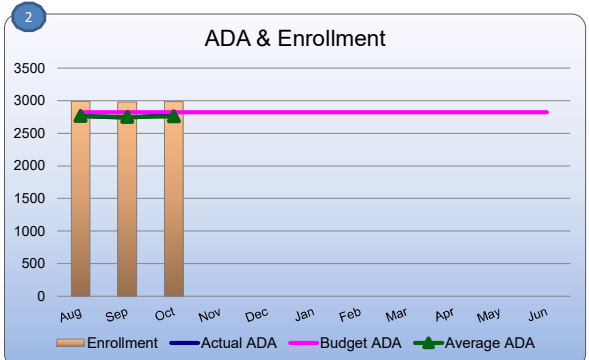
**Section:** IV. FY22-23 Financials  
**Item:** A. September 2023 Financials  
**Purpose:** Discuss  
**Submitted by:**  
**Related Material:** 09.23 - CNCA Consolidated - Financial Packet.pdf

## CAMINO NUEVO CHARTER ACADEMY - Financial Dashboard (September 2023)

**1 Key Performance Indicators**

ADA vs. Budget ● Cash on Hand ●

Net Income / (Loss) ● Year-End Cash ●



**KEY POINTS**

Enrollment is currently 72 students below budget, resulting in a \$947K decrease in LCFF Revenue.

Forecast includes \$5.31M of restricted one-time funds. An additional \$7.50M remains available to spend through FY27/28.

ADA% is currently trending slightly over budget.

Net Income is projected at \$356K and cash is projected to end at \$23.5M

**3 Average Daily Attendance Analysis**

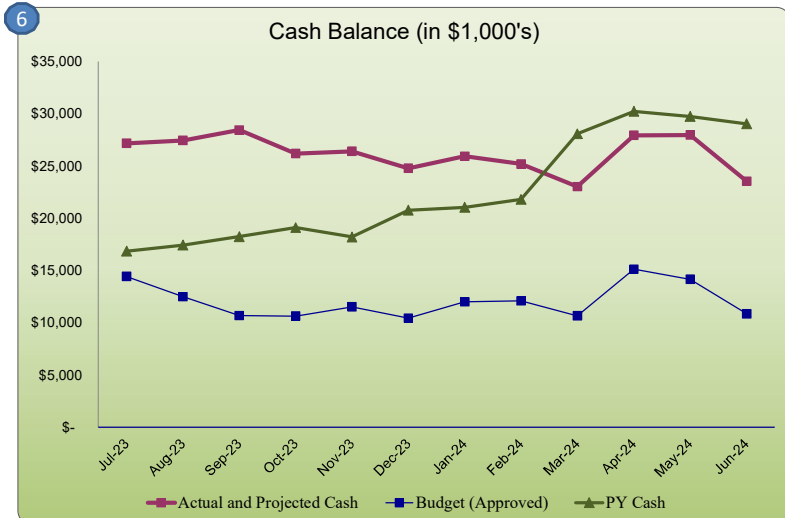
Category	Actual through Month 3	Forecasted P2	Budgeted P2	Better/(Worse)	Prior Month Forecast	Prior Year P2
Enrollment	2,987	2,989	3,061	(72)	3,001	2,972
ADA %	93.3%	92.6%	92.2%	0.4%	553.7%	89.6%
Average ADA	2,761.99	2,757.93	2,822.14	(64.21)	2,766.71	2,680.25

**4 LCFF Supplemental & Concentration Grant Factors**

Category	Budget	Forecast	Variance	Prior Year
Unduplicated Pupil %	95.72%	95.72%	0.00%	95.67%
3-Year Average %	94.97%	94.97%	0.00%	94.63%
District UPP C. Grant Cap	86.00%	85.97%	-0.03%	85.97%

**5 INCOME STATEMENT**

INCOME STATEMENT	Forecast	VS. Budget		VS. Last Month		FY 23-24 YTD			Historical	
	As of 09/30/23	FY 23-24 Budget	Variance B/(W)	Prior Month FC	Variance B/(W)	Actual YTD	Budget YTD	Variance B/(W)	FY 22-23	FY 21-22
Local Control Funding Formula	41,801,958	42,748,715	(946,758)	41,947,299	(145,341)	8,762,530	7,181,429	1,581,101	37,363,062	35,808,573
Federal Revenue	7,455,043	6,593,314	861,729	7,412,688	42,355	636,131	170,467	465,664	8,208,140	10,868,693
State Revenue	13,435,999	6,162,785	7,273,214	8,830,006	4,605,994	13,164,459	157,710	13,006,748	8,077,643	4,097,827
Other Local Revenue	2,882,373	2,926,991	(44,619)	2,877,461	4,912	700,124	723,262	(23,139)	4,198,910	2,971,632
Grants/Fundraising	411,045	364,962	46,083	391,045	20,000	46,139	149,367	(103,229)	850,526	390,444
<b>TOTAL REVENUE</b>	<b>65,986,418</b>	<b>58,796,768</b>	<b>7,189,650</b>	<b>61,458,498</b>	<b>4,527,920</b>	<b>23,309,382</b>	<b>8,382,236</b>	<b>14,927,146</b>	<b>58,698,282</b>	<b>54,137,169</b>
<i>Total per ADA</i>	23,926	20,834	3,092	22,284	1,642				21,900	20,473
<i>w/o Grants/Fundraising</i>	23,777	20,705	3,072	22,142	1,635				21,583	20,325
Certificated Salaries	16,915,333	17,162,794	247,461	17,019,013	103,680	3,205,094	3,409,399	204,305	16,042,300	16,070,067
Classified Salaries	8,006,311	7,529,395	(476,917)	7,654,192	(352,119)	1,567,176	1,577,906	10,730	6,976,915	6,291,816
Benefits	8,597,500	8,583,027	(14,474)	8,639,879	42,379	1,518,814	1,910,969	392,155	7,568,205	6,650,987
Student Supplies	5,458,883	3,340,604	(2,118,279)	4,586,667	(872,216)	755,374	1,235,817	480,443	4,159,277	4,615,770
Operating Expenses	24,991,724	20,309,525	(4,682,199)	21,760,554	(3,231,171)	2,694,510	4,986,984	2,292,474	22,079,760	19,409,944
Other	1,660,818	1,677,948	17,130	1,658,483	(2,335)	441,766	470,339	28,573	1,530,010	1,420,923
<b>TOTAL EXPENSES</b>	<b>65,630,570</b>	<b>58,603,292</b>	<b>(7,027,278)</b>	<b>61,318,787</b>	<b>(4,311,783)</b>	<b>10,182,734</b>	<b>13,591,415</b>	<b>3,408,680</b>	<b>58,356,467</b>	<b>54,459,506</b>
<i>Total per ADA</i>	23,797	20,766	(3,031)	22,234	1,563				21,773	20,595
<b>NET INCOME / (LOSS)</b>	<b>355,848</b>	<b>193,476</b>	<b>162,372</b>	<b>139,711</b>	<b>216,137</b>	<b>13,126,648</b>	<b>(5,209,179)</b>	<b>18,335,827</b>	<b>341,814</b>	<b>(322,337)</b>
<b>OPERATING INCOME</b>	<b>1,821,870</b>	<b>0</b>	<b>1,821,870</b>	<b>1,603,397</b>	<b>218,472</b>	<b>13,470,009</b>	<b>(4,465,310)</b>	<b>17,935,319</b>	<b>1,669,057</b>	<b>888,003</b>



Year-End Cash Balance		
Projected	Budget	Variance
23,547,540	10,854,927	12,692,613

**7 Balance Sheet**

	6/30/2023	8/31/2023	9/30/2023	6/30/2024 FC
<b>Assets</b>				
Cash, Operating	29,037,719	27,439,637	28,441,869	23,547,539
Cash, Restricted	0	0	0	0
Accounts Receivable	5,629,420	4,010,312	4,010,312	8,636,668
Due From Others	286,926	531,983	595,932	595,932
Other Assets	24,615,268	24,417,224	24,382,186	24,567,681
Net Fixed Assets	39,642,835	39,476,311	39,426,982	38,893,121
<b>Total Assets</b>	<b>99,212,167</b>	<b>95,875,467</b>	<b>96,857,281</b>	<b>96,240,941</b>
<b>Liabilities</b>				
A/P & Payroll	4,132,432	1,615,116	1,821,549	4,043,042
Due to Others	2,277,644	1,904,675	1,847,569	7,450,329
Deferred Revenue	13,246,188	706,904	706,904	5,240,417
Other Liabilities	23,874,308	23,874,308	23,874,308	23,874,308
Total Debt	9,840,445	9,840,445	9,639,153	9,435,848
<b>Total Liabilities</b>	<b>53,371,017</b>	<b>37,941,448</b>	<b>37,889,483</b>	<b>50,043,943</b>
<b>Equity</b>				
Beginning Fund Bal.	45,499,335	45,841,150	45,841,150	45,841,150
Net Income/(Loss)	341,814	12,092,869	13,126,648	355,848
<b>Total Equity</b>	<b>45,841,150</b>	<b>57,934,019</b>	<b>58,967,798</b>	<b>46,196,997</b>
<b>Total Liabilities &amp; Equity</b>	<b>99,212,167</b>	<b>95,875,467</b>	<b>96,857,281</b>	<b>96,240,941</b>
<b>Available Line of Credit</b>				
Days Cash on Hand	186	167	162	134
Cash Reserve %	50.9%	45.8%	44.3%	36.7%









**CAMINO NUEVO CHARTER ACADEMY**  
 2023-24 Budget by Site  
 Prepared by ExED. For use by ExED and ExED clients only. © 2023 ExED

	Camino Nuevo Charter Academy - Burlington			Camino Nuevo Charter Academy #2			Camino Nuevo Charter Academy #3 - Castellanos			Camino Nuevo Charter Academy #3 - Eisner			Camino Nuevo Charter Academy #4 - Cisneros			CNHS #2 - Dalzell Lance High School			Central Admin	CAMINO NUEVO CHARTER ACADEMY				
	2023-24 Budget - Approved	2023-24 Forecast	Budget Variance Better/(Worse)	2023-24 Budget - Approved	2023-24 Forecast	Budget Variance Better/(Worse)	2023-24 Budget - Approved	2023-24 Forecast	Budget Variance Better/(Worse)	2023-24 Budget - Approved	2023-24 Forecast	Budget Variance Better/(Worse)	2023-24 Budget - Approved	2023-24 Forecast	Budget Variance Better/(Worse)	2023-24 Budget - Approved	2023-24 Forecast	Budget Variance Better/(Worse)	2023-24 Forecast	2023-24 Budget - Approved	2023-24 Forecast	Budget Variance Better/(Worse)		
5844 After School Services	203,483	203,483	-	203,483	203,483	-	203,483	203,483	(0)	-	-	-	203,483	203,483	-	-	-	-	-	-	813,932	813,932	-	
5849 Other Student Instructional Services	265,836	933,244	(667,408)	177,192	753,080	(575,888)	109,645	777,556	(667,911)	93,453	134,305	(40,852)	175,450	591,586	(416,136)	147,100	147,100	-	-	147,100	968,675	3,336,870	(2,368,195)	
5852 PD Consultants & Tuition	66,477	66,477	-	38,130	38,130	-	50,280	47,620	2,660	47,155	27,695	19,460	40,692	40,692	-	25,420	25,420	-	-	25,420	268,154	246,034	22,120	
5854 Nursing & Medical (Non-IEP)	4,100	4,100	-	4,000	4,000	-	3,500	3,500	-	4,100	2,500	-	4,600	4,600	-	2,000	2,000	-	-	2,000	20,700	20,700	-	
5859 All Other Consultants & Services	130,938	199,368	(68,430)	128,907	324,573	(195,666)	106,465	198,004	(91,539)	50,313	58,828	(8,514)	129,049	207,237	(78,188)	150,709	153,170	(2,461)	-	153,170	696,382	1,141,179	(444,798)	
5861 Non Instructional Software	111,443	126,144	(14,701)	127,101	145,264	(18,163)	85,587	102,196	(16,609)	62,449	66,650	(4,201)	111,722	126,436	(14,714)	109,752	109,752	-	-	109,752	608,053	676,443	(68,390)	
5865 Fundraising Cost	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5871 District Oversight Fees	83,695	84,690	(995)	95,096	92,709	2,387	64,368	59,791	4,577	35,415	36,456	(1,041)	68,645	65,788	2,857	80,268	78,585	1,683	-	78,585	427,487	418,020	9,468	
5872 Special Education Fees (SELPA)	136,980	136,474	506	158,467	152,539	5,927	105,119	96,135	8,984	60,776	61,785	(1,009)	114,798	108,535	6,264	110,512	110,512	3,836	-	110,512	690,487	665,979	24,508	
5881 Intra-Agency Fees	1,280,234	1,311,672	(31,438)	1,357,122	1,342,182	14,941	935,286	888,671	46,615	510,906	523,974	(13,068)	991,813	951,667	40,146	1,129,085	1,118,877	10,208	-	1,118,877	6,204,446	6,137,043	67,403	
5895 Bad Debt Expense	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5898 Uncategorized Expense	-	2,430	(2,430)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5899 All Other Expenses	16,737	16,737	-	15,614	15,614	-	10,210	10,210	-	6,150	6,150	-	18,899	18,899	-	16,868	16,868	-	-	16,868	84,478	84,478	-	
5911 Office Phone	13,020	13,020	-	13,188	13,188	-	12,768	12,768	-	14,328	14,328	-	13,572	13,572	-	14,376	14,376	-	-	14,376	81,252	81,252	-	
5913 Mobile Phone	516	516	-	1,080	1,080	-	3,600	3,600	-	1,200	1,200	-	1,560	1,560	-	516	516	-	-	516	8,472	8,472	-	
5921 Internet	15,600	15,600	-	13,800	13,800	-	12,876	12,876	-	13,200	13,200	-	12,000	12,000	-	15,717	15,717	-	-	15,717	83,193	83,193	-	
5923 Website Hosting	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5931 Postage & Shipping	800	800	-	1,250	1,250	-	3,624	3,624	-	1,400	1,400	-	2,000	2,000	-	5,000	5,000	-	-	5,000	14,074	14,074	-	
5999 Other Communications	-	3,083	(3,083)	-	3,565	(3,565)	-	2,365	(2,365)	-	1,370	(1,370)	-	2,674	(2,674)	-	2,576	(2,576)	-	-	2,576	15,634	(15,634)	-
<b>Total 5000 - Operating Services</b>	<b>4,151,166</b>	<b>5,404,036</b>	<b>(1,252,870)</b>	<b>4,434,672</b>	<b>5,712,269</b>	<b>(1,277,597)</b>	<b>3,091,415</b>	<b>4,233,988</b>	<b>(1,142,574)</b>	<b>1,711,213</b>	<b>1,821,019</b>	<b>(109,807)</b>	<b>3,158,170</b>	<b>3,994,310</b>	<b>(836,141)</b>	<b>3,762,890</b>	<b>3,826,101</b>	<b>(63,211)</b>	-	-	-	<b>20,309,525</b>	<b>24,991,724</b>	<b>(4,682,199)</b>
<b>6000 - Capital Outlay</b>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
6901 Depreciation Expense	210,034	204,022	6,012	663,646	665,854	(2,208)	158,849	152,219	6,629	72,050	84,215	(12,164)	161,503	155,795	5,708	217,070	203,918	13,152	-	203,918	1,483,152	1,466,022	17,130	
6911 Amortization Expense - Lease Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
6912 Amortization Expense - Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
6999 Capital Outlay	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total 6000 - Capital Outlay</b>	<b>210,034</b>	<b>204,022</b>	<b>6,012</b>	<b>663,646</b>	<b>665,854</b>	<b>(2,208)</b>	<b>158,849</b>	<b>152,219</b>	<b>6,629</b>	<b>72,050</b>	<b>84,215</b>	<b>(12,164)</b>	<b>161,503</b>	<b>155,795</b>	<b>5,708</b>	<b>217,070</b>	<b>203,918</b>	<b>13,152</b>	-	-	<b>1,483,152</b>	<b>1,466,022</b>	<b>17,130</b>	
<b>7000 - Other Outgo</b>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
7438 Interest Expense	-	-	-	194,796	194,796	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	194,796	194,796	-
<b>Total 7000 - Other Outgo</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>194,796</b>	<b>194,796</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>194,796</b>	<b>194,796</b>	<b>-</b>
<b>TOTAL EXPENSE</b>	<b>12,063,452</b>	<b>14,498,126</b>	<b>(2,434,674)</b>	<b>12,704,754</b>	<b>14,853,622</b>	<b>(2,148,868)</b>	<b>9,413,838</b>	<b>10,724,925</b>	<b>(1,311,087)</b>	<b>4,861,542</b>	<b>4,898,372</b>	<b>(36,829)</b>	<b>9,204,463</b>	<b>10,309,520</b>	<b>(1,105,058)</b>	<b>10,355,244</b>	<b>10,346,005</b>	<b>9,238</b>	-	-	<b>58,603,292</b>	<b>65,630,570</b>	<b>(7,027,278)</b>	
<b>NET INCOME</b>	<b>55,572</b>	<b>49,601</b>	<b>(5,971)</b>	<b>16,458</b>	<b>(200,667)</b>	<b>(217,125)</b>	<b>(60,749)</b>	<b>41,022</b>	<b>101,770</b>	<b>128,804</b>	<b>306,289</b>	<b>177,484</b>	<b>10,714</b>	<b>62,732</b>	<b>52,018</b>	<b>42,677</b>	<b>96,872</b>	<b>54,195</b>	-	-	<b>193,476</b>	<b>355,848</b>	<b>162,372</b>	
<b>Beginning Cash Balance</b>	<b>8,087,846</b>	<b>8,087,845</b>		<b>3,937,085</b>	<b>3,937,085</b>		<b>5,247,664</b>	<b>5,247,664</b>		<b>3,570,099</b>	<b>3,570,099</b>		<b>3,925,151</b>	<b>3,925,151</b>		<b>3,861,142</b>	<b>3,861,142</b>		<b>408,733</b>	<b>29,037,720</b>	<b>29,037,720</b>			
<b>Cash Flow from Operating Activities</b>																								
Net Income	55,572	49,601		16,458	(200,667)		(60,749)	41,022		128,804	306,289		10,714	62,732		42,677	96,872			193,476	355,848			
Change in Accounts Receivable																								
Prior Year Accounts Receivable	1,926,305	746,588		2,305,943	1,519,332		1,232,136	588,406		563,499	296,914		735,053	288,915		1,244,088	876,545			800,024	4,316,700			
Current Year Accounts Receivable	(1,687,294)	(1,539,377)		(1,712,772)	(1,747,692)		(1,259,286)	(986,532)		(655,375)	(689,073)		(1,200,049)	(1,290,489)		(1,136,114)	(1,070,784)			(7,650,891)	(7,323,949)			
Change in Due from	-	(2)		-	(2,158)		-	-		-	-		-	-		-	(550)		(306,296)	-	(309,006)			
Change in Accounts Payable	(10,595)	7,853		(12,456)	(23,090)		(15,014)	136,115		(4,212)	(8,096)		(14,151)	148,834		(11,374)	16,146		(58,364)	(70,621)	219,398			
Change in Due to	(224,618)	2,532,830		(244,741)	(5,801)		(252,892)	(19,240)		(108,662)	1,120,521		(63,485)	1,582,078		(226,954)	(37,702)			(1,124,352)	5,172,685			
Change in Accrued Vacation	-	-		-	-		-	-		-	-		-	-		-	-			-	-			
Change in Payroll Liabilities	-	(38,957)		-	(49,327)		-	(49,964)		-	(17,189)		-	(81,340)		-	(55,304)		(16,707)	-	(308,788)			
Change in Prepaid Expenditures	(64,633)	(12,586)		(19,969)	(12,366)		(11,104)	(16,273)		(30,572)	(4,864)		(591)	(4,070)		(3,441)	(1,248)		(9,627)	(134,908)	(61,035)			
Change in Deposits	-	-		-	-		-	-		-	-		-	-		-	-			-	-			
Change in Deferred Revenue	(3,220,714)	(4,084,109)		(2,179,342)	(376,440)		(2,074,631)	(603,522)		(1,371,147)	(1,062,564)		(1,161,561)	(1,899,163)		(1,397,691)	20,027			(11,405,087)	(8,005,771)			
Change in Other Long Term Assets	-	42,549		-	2,763		-	4,540		-	19,747		-	2,839		-	36,183			-	-	108,622		
Change in Other Long Term Liabilities	-	-		-	-		-	-		-	-		-	-		-	-			-	-			
Depreciation Expense	210,034	204,022		663,646	665,854		158,849	152,219		72,050	84,215		161,503	155,795		217,070	203,918			1,483,152	1,466,022			
<b>Cash Flow from Investing Activities</b>																								
Capital Expenditures	(167,300)</																							

**CAMINO NUEVO CHARTER ACADEMY**

2023-24 Cash Flow Forecast

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	2023-24		Actuals as of 9/30/2023												FORECAST	Budget Variance		
	Budget	Trend	ACTUAL	ACTUAL	ACTUAL											Jul-23 - Jun-24	Better / (Worse)	% Better / (Worse)
			Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24		Accrual		
# of School Days in Month			0	18	21	16	16	12	16	18	22	13	22	11		185		
Enrollment	3,061	2,989														2,989	(72)	-2%
Unduplicated Pupil Percentage		95.72%														95.72%		
ADA	2,822.14	2,757.93														2,757.93	(64.21)	
ADA Rate		92.62%														92.62%		
<b>Income</b>																		
<b>8011-8098 - Local Control Funding Formula Sources</b>																		
8011 Local Control Funding Formula	27,765,161	25,473,737	1,199,413	1,199,413	2,158,946	2,148,457	2,148,457	2,148,457	2,148,457	2,308,345	2,308,345	2,308,345	2,308,345	-	3,088,756	25,473,737	(2,291,424)	-8%
8012 Education Protection Account	5,610,296	6,654,423	-	-	1,760,413	-	-	-	1,760,416	-	-	1,870,135	-	-	1,263,459	6,654,423	1,044,127	19%
8019 Local Control Funding Formula - Prior Year	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8096 In Lieu of Property Taxes	9,373,258	9,673,798	564,080	1,128,159	752,106	752,106	752,106	752,106	752,106	1,409,453	704,727	704,727	704,727	704,727	(7,331)	9,673,798	300,540	3%
8098 In Lieu of Property Taxes, Prior Year	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total 8011-8098 - Local Control Funding Formula Sources</b>	<b>42,748,715</b>	<b>41,801,958</b>	<b>1,763,493</b>	<b>2,327,572</b>	<b>4,671,465</b>	<b>2,900,563</b>	<b>2,900,563</b>	<b>2,900,563</b>	<b>4,660,980</b>	<b>3,717,798</b>	<b>3,013,072</b>	<b>4,883,207</b>	<b>3,013,072</b>	<b>704,727</b>	<b>4,344,884</b>	<b>41,801,958</b>	<b>(946,758)</b>	<b>-2%</b>
<b>8100-8299 - Federal Revenue</b>																		
8181 Special Education - Federal (IDEA)	690,352	670,977	39,124	78,249	52,166	52,166	52,166	52,166	52,166	97,760	48,880	48,880	48,880	48,880	(508)	670,977	(19,375)	-3%
8221 Child Nutrition - Federal	1,678,831	1,869,567	-	-	-	28,275	155,649	209,752	163,714	161,499	121,124	161,686	222,061	464,309	-	1,869,567	190,736	11%
8223 CACFP Supper	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8291 Title I	1,245,418	1,238,770	-	-	-	-	-	-	309,693	-	-	309,693	-	-	619,385	1,238,770	(6,648)	-1%
8292 Title II	138,725	134,118	-	-	-	-	-	-	33,530	-	-	-	-	-	67,059	134,118	(4,607)	-3%
8294 Title III	159,359	161,174	-	-	-	-	-	-	40,293	-	-	40,293	-	-	80,587	161,174	1,814	1%
8295 Title IV, SSAE	99,325	101,214	-	-	-	-	-	-	25,304	-	-	25,304	-	-	50,607	101,214	1,889	2%
8296 Title IV, PCSGP	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8297 Facilities Incentive Grant	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8299 All Other Federal Revenue	2,581,303	3,279,223	466,592	-	-	-	-	-	-	-	-	2,459,417	-	-	353,213	3,279,223	697,920	27%
<b>Total 8100-8299 - Other Federal Income</b>	<b>6,593,314</b>	<b>7,455,043</b>	<b>505,716</b>	<b>78,249</b>	<b>52,166</b>	<b>80,441</b>	<b>207,816</b>	<b>261,918</b>	<b>624,699</b>	<b>259,259</b>	<b>170,004</b>	<b>3,078,615</b>	<b>230,566</b>	<b>270,941</b>	<b>1,634,651</b>	<b>7,455,043</b>	<b>861,729</b>	<b>13%</b>
<b>8300-8599 - Other State Revenue</b>																		
8520 Child Nutrition - State	386,879	420,485	-	-	-	6,622	34,990	47,070	36,872	36,299	27,224	36,299	40,837	49,911	104,360	420,485	33,606	9%
8550 Mandate Block Grant	68,286	68,286	-	-	-	-	-	68,286	-	-	-	-	-	-	-	68,286	-	-
8561 State Lottery - Non Prop 20	479,764	509,759	-	-	-	-	-	-	127,440	-	-	127,440	-	-	254,879	509,759	29,995	6%
8562 State Lottery - Prop 20	189,083	207,360	-	-	-	-	-	-	-	-	-	-	-	-	207,360	207,360	18,276	10%
8560 Lottery Revenue	668,847	717,119	-	-	-	-	-	-	127,440	-	-	127,440	-	-	462,239	717,119	48,271	7%
8587 State Grant Pass-Through	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8591 SB740	933,312	933,312	-	-	-	-	-	-	466,656	-	-	233,328	-	-	233,328	933,312	-	-
8592 State Mental Health	-	223,172	10,843	10,843	19,519	20,085	20,085	20,085	20,085	20,085	20,085	20,085	20,085	20,085	-	223,172	223,172	100%
8593 After School Education & Safety	813,931	813,931	-	-	-	-	529,055	-	-	-	-	203,483	-	-	81,393	813,931	-	-
8594 Supplemental Categorical Block Grant	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8595 Expanded Learning Opportunity Program	830,055	7,777,572	4,018,624	219,935	395,883	699,981	699,981	699,981	699,981	699,981	699,981	699,981	699,981	-	(2,456,722)	7,777,572	6,947,517	837%
8596 Prop 28 Arts & Music	217,440	218,457	-	-	-	-	-	-	-	-	-	-	-	-	218,457	218,457	1,017	0%
8599 State Revenue - Other	2,244,034	2,263,665	8,488,811	-	-	-	1,471,382	-	-	-	-	565,916	-	-	(8,262,445)	2,263,665	19,631	1%
<b>Total 8300-8599 - Other State Income</b>	<b>6,162,785</b>	<b>13,435,999</b>	<b>12,518,279</b>	<b>230,778</b>	<b>415,402</b>	<b>726,689</b>	<b>2,755,495</b>	<b>835,423</b>	<b>1,351,035</b>	<b>756,366</b>	<b>747,291</b>	<b>1,886,533</b>	<b>760,904</b>	<b>49,911</b>	<b>(9,598,106)</b>	<b>13,435,999</b>	<b>7,273,214</b>	<b>118%</b>
<b>8600-8799 - Other Local Revenue</b>																		
8631 Sale of Equipment & Supplies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8634 Food Service Sales	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8650 Leases & Rentals	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8660 Interest & Dividend Income	98,353	138,521	9,808	30	61	14,291	14,291	14,291	14,291	14,291	14,291	14,291	14,291	14,291	-	138,521	40,169	41%
8662 Net Increase (Decrease) in Fair Value of Investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8681 Intra-Agency Fee Income	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8682 Childcare & Enrichment Program Fees	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8689 All Other Fees & Contracts	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8692 Grants	364,962	405,007	-	41,000	-	-	-	-	8,932	4,259	129	-	-	249,329	101,358	405,007	40,045	11%
8694 In Kind Donations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8695 Contributions & Events	-	6,039	5,139	-	-	1	149	-	80	0	18	-	0	651	0	6,039	6,039	100%
8696 Other Fundraising	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8697 E-Rate	66,554	66,554	-	-	13,377	7,395	7,395	7,395	7,395	7,395	7,395	7,395	7,395	7,395	-	79,931	13,377	20%
8698 SELPA Grants	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8699 All Other Local Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8792 Transfers of Apportionments - Special Education	2,762,085	2,658,920	155,042	310,083	206,723	206,722	206,722	206,722	206,722	387,399	193,700	193,700	193,700	193,700	(2,015)	2,658,920	(103,165)	-4%
<b>Total 8600-8799 - Other Income-Local</b>	<b>3,291,953</b>	<b>3,275,041</b>	<b>169,989</b>	<b>351,113</b>	<b>220,161</b>	<b>228,410</b>	<b>228,558</b>	<b>228,409</b>	<b>237,420</b>	<b>413,345</b>	<b>215,533</b>	<b>215,386</b>	<b>215,386</b>	<b>465,366</b>	<b>99,343</b>	<b>3,288,418</b>	<b>(3,536)</b>	<b>0%</b>
<b>Prior Year Adjustments</b>																		
8999 Other Prior Year Adjustment	-	5,000	-	5,000	-	-	-	-	-	-	-	-	-	-	-	5,000	5,000	100%

**CAMINO NUEVO CHARTER ACADEMY**  
 2023-24 Cash Flow Forecast  
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			Actuals as of 9/30/2023											FORECAST	Budget Variance			
	Budget	Trend	ACTUAL	ACTUAL	ACTUAL									Jul-23 - Jun-24	Better / (Worse)	% Better / (Worse)		
			Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Accrual			
<b>Total Prior Year Adjustments</b>	-	5,000	-	5,000	-	-	-	-	-	-	-	-	-	-	-	5,000	5,000	100%
<b>TOTAL INCOME</b>	<b>58,796,768</b>	<b>65,973,041</b>	<b>14,957,477</b>	<b>2,992,712</b>	<b>5,359,194</b>	<b>3,936,104</b>	<b>6,092,431</b>	<b>4,226,313</b>	<b>6,874,134</b>	<b>5,146,768</b>	<b>4,145,900</b>	<b>10,063,741</b>	<b>4,219,928</b>	<b>1,490,945</b>	<b>(3,519,228)</b>	<b>65,986,418</b>	<b>7,189,650</b>	<b>12%</b>
<b>Expense</b>																		
<b>1000 - Certificated Salaries</b>																		
1110 Teachers' Salaries	11,557,844	11,192,014	(2,700)	913,254	929,217	1,017,456	1,017,456	1,017,456	1,017,456	1,017,456	1,017,456	1,017,456	1,017,456	1,017,456	-	10,996,873	560,971	5%
1120 Teachers' Hourly	53,200	93,100	2,100	4,258	10,202	8,845	7,448	5,586	8,845	8,379	10,707	6,983	10,241	7,914	-	91,505	(38,305)	-72%
1170 Teachers' Salaries - Substitute	455,254	500,188	4,141	41,034	46,963	48,551	39,916	29,937	47,401	44,906	57,380	37,422	54,885	42,411	-	494,947	(39,693)	-9%
1175 Teachers' Salaries - Stipend/Extra Duty	621,262	843,280	179,960	49,215	9,342	7,239	6,493	248,694	7,167	6,942	8,066	6,268	7,842	290,630	-	827,859	(206,596)	-33%
1211 Certificated Pupil Support - Librarians	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1213 Certificated Pupil Support - Guidance & Counseling	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1215 Certificated Pupil Support - Psychologist	396,389	398,504	19,131	11,609	8,750	33,209	33,209	33,209	33,209	33,209	33,209	33,209	33,209	33,209	-	338,367	58,022	15%
1299 Certificated Pupil Support - Other	716,097	724,502	48,135	47,967	48,097	61,287	61,287	60,766	61,809	60,766	60,766	61,287	61,809	60,244	2,608	696,827	19,270	3%
1300 Certificated Supervisors' & Administrators' Salaries	3,362,748	3,525,623	279,914	282,280	272,224	283,930	293,513	293,513	293,513	293,513	293,513	293,513	293,513	296,013	-	3,468,955	(106,207)	-3%
1900 Other Certificated Salaries	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total 1000 - Certificated Salaries</b>	<b>17,162,794</b>	<b>17,277,211</b>	<b>530,681</b>	<b>1,349,617</b>	<b>1,324,796</b>	<b>1,460,516</b>	<b>1,459,322</b>	<b>1,689,160</b>	<b>1,469,399</b>	<b>1,465,171</b>	<b>1,481,096</b>	<b>1,456,137</b>	<b>1,478,954</b>	<b>1,747,877</b>	<b>2,608</b>	<b>16,915,333</b>	<b>247,461</b>	<b>1%</b>
<b>2000 - Classified Salaries</b>																		
2111 Instructional Aide & Other Salaries	2,922,486	2,856,391	45,050	219,618	235,698	271,446	225,588	189,869	266,720	253,009	321,564	211,877	307,853	259,673	-	2,807,966	114,520	4%
2121 After School Staff Salaries	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2131 Classified Teacher Salaries	532,750	1,193,166	80,809	30,923	30,460	105,506	87,767	65,825	104,223	98,738	126,165	82,281	120,679	98,577	-	1,031,953	(499,203)	-94%
2200 Classified Support Salaries	781,772	780,859	46,527	69,547	60,283	67,021	65,772	61,952	69,242	64,046	65,791	65,423	70,289	61,273	12,119	779,285	2,487	0%
2300 Classified Supervisors' & Administrators' Salaries	223,646	247,726	16,661	11,544	12,466	20,998	20,636	19,936	21,217	20,658	21,260	20,516	21,578	20,319	1,094	228,884	(5,238)	-2%
2400 Classified Office Staff Salaries	1,401,360	1,483,479	79,753	116,790	122,637	126,554	124,484	118,994	129,412	122,366	125,177	123,922	131,099	118,562	16,210	1,455,960	(54,600)	-4%
2900 Other Classified Salaries	1,667,381	1,661,415	92,483	148,235	147,692	151,573	137,534	118,872	152,083	143,554	164,123	133,421	164,424	137,233	11,038	1,702,264	(34,883)	-2%
<b>Total 2000 - Classified Salaries</b>	<b>7,529,395</b>	<b>8,223,035</b>	<b>361,283</b>	<b>596,656</b>	<b>609,236</b>	<b>743,098</b>	<b>661,781</b>	<b>575,448</b>	<b>742,897</b>	<b>702,372</b>	<b>824,079</b>	<b>637,440</b>	<b>815,922</b>	<b>695,638</b>	<b>40,461</b>	<b>8,006,311</b>	<b>(476,917)</b>	<b>-6%</b>
<b>3000 - Employee Benefits</b>																		
3111 STRS - State Teachers Retirement System	3,278,094	3,299,947	129,526	255,197	251,783	278,959	278,731	322,630	280,655	279,848	282,889	278,122	282,480	333,844	498	3,255,162	22,932	1%
3212 PERS - Public Employee Retirement System	2,008,842	2,193,906	83,932	137,766	164,837	198,258	176,563	153,530	198,205	187,393	219,864	170,069	217,688	185,596	10,795	2,104,496	(95,653)	-5%
3213 PARS - Public Agency Retirement System	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3311 OASDI - Social Security	466,822	509,828	23,072	36,443	37,321	46,072	41,030	35,678	46,060	43,547	51,093	39,521	50,587	43,130	2,509	496,062	(29,240)	-6%
3331 MED - Medicare	358,037	369,754	15,400	27,604	27,382	31,952	30,756	32,837	31,429	32,078	33,425	30,357	33,276	35,431	624	362,552	(4,515)	-1%
3401 H&W - Health & Welfare	2,150,321	2,043,106	315,744	(46,993)	(50,235)	452,658	156,053	156,053	156,053	156,053	156,053	156,053	156,053	28,841	250,720	2,043,106	107,214	5%
3501 SUI - State Unemployment Insurance	12,346	12,750	531	952	944	1,102	1,061	1,132	1,106	1,084	1,153	1,047	1,147	1,222	22	12,502	(156)	-1%
3601 Workers' Compensation Insurance	308,564	378,718	84,583	24,148	-	43,286	46,317	24,103	24,103	24,103	24,103	24,103	3,892	-	322,739	(86,583)	-26%	
3751 OPEB, Active Employees	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3901 Other Retirement Benefits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3902 Other Benefits	-	-	(692)	(690)	259	223	223	223	223	223	223	223	223	223	223	882	(882)	100%
<b>Total 3000 - Employee Benefits</b>	<b>8,583,027</b>	<b>8,808,009</b>	<b>652,095</b>	<b>434,428</b>	<b>432,291</b>	<b>1,052,510</b>	<b>730,733</b>	<b>726,184</b>	<b>738,483</b>	<b>723,679</b>	<b>768,802</b>	<b>699,494</b>	<b>745,346</b>	<b>628,287</b>	<b>265,168</b>	<b>8,597,500</b>	<b>(14,474)</b>	<b>0%</b>
<b>4000 - Supplies</b>																		
4111 Core Curricula Materials	459,143	497,497	4,719	5,812	25,624	51,260	51,260	51,260	51,260	51,260	51,260	51,260	51,260	51,260	-	497,497	(38,354)	-8%
4211 Books & Other Reference Materials	32,700	232,906	-	1,356	1,039	25,612	25,612	25,612	25,612	25,612	25,612	25,612	25,612	25,612	-	232,906	(200,206)	-61%
4311 Student Materials	332,313	360,494	4,200	38,891	29,315	32,010	32,010	32,010	32,010	32,010	32,010	32,010	32,010	32,010	-	360,494	(28,181)	-8%
4351 Office Supplies	79,800	80,687	347	5,136	7,376	7,537	7,537	7,537	7,537	7,537	7,537	7,537	7,537	7,537	-	80,687	(887)	-1%
4371 Custodial Supplies	140,600	144,843	5,123	22,975	9,709	11,893	11,893	11,893	11,893	11,893	11,893	11,893	11,893	11,893	-	144,843	(4,243)	-3%
4391 Food (Non Nutrition Program)	137,590	415,313	1,932	31,564	70,786	34,559	34,559	34,559	34,559	34,559	34,559	34,559	34,559	34,559	-	415,313	(277,723)	-202%
4392 Uniforms	33,001	83,945	-	4,614	2,051	8,587	8,587	8,587	8,587	8,587	8,587	8,587	8,587	8,587	-	83,945	(50,944)	-154%
4393 PE & Sports Equipment	21,000	32,470	-	487	9,744	2,471	2,471	2,471	2,471	2,471	2,471	2,471	2,471	2,471	-	32,470	(11,470)	-55%
4395 Before & After School Program Supplies	-	642,500	-	-	-	71,389	71,389	71,389	71,389	71,389	71,389	71,389	71,389	71,389	-	642,500	(642,500)	100%
4399 All Other Supplies	91,953	105,893	297	4,268	9,922	10,156	10,156	10,156	10,156	10,156	10,156	10,156	10,156	10,156	-	105,893	(13,940)	-15%
4390 Other Supplies	283,544	1,280,121	2,229	40,933	92,502	127,162	127,162	127,162	127,162	127,162	127,162	127,162	127,162	127,162	-	1,280,121	(996,577)	-351%
4411 Non Capitalized Equipment	299,250	566,103	211,688	44,675	91,552	24,243	24,243	24,243	24,243	24,243	24,243	24,243	24,243	24,243	-	566,103	(266,853)	-89%
4711 Nutrition Program Food & Supplies	1,713,253	2,296,231	8,423	-	101,750	226,682	198,950	196,344	147,258	196,344	220,886	269,972	159,529	269,972	300,121	2,296,231	(582,978)	-34%
4713 CACFP Supper Food & Supplies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total 4000 - Supplies</b>	<b>3,340,604</b>	<b>5,458,883</b>	<b>236,729</b>	<b>159,779</b>	<b>358,866</b>	<b>506,399</b>	<b>478,666</b>	<b>476,060</b>	<b>426,974</b>	<b>476,060</b>	<b>500,603</b>	<b>549,689</b>	<b>439,246</b>	<b>549,689</b>	<b>300,121</b>	<b>5,458,883</b>	<b>(2,118,279)</b>	<b>-63%</b>
<b>5000 - Operating Services</b>																		
5211 Travel & Conferences	66,101	218,861	2,625	1,553	68	23,846	23,846	23,846	23,846	23,846	23,846	23,846	23,846	23,846	-	218,861	(152,761)	-231%
5311 Dues & Memberships	93,470	142,886	45,623	5,077	6,643	9,505	9,505	9,505										





**CAMINO NUEVO CHARTER ACADEMY**

2023-24 Cash Flow Forecast

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	2023-24		Actuals as of 9/30/2023													FORECAST Jul-23 - Jun-24	Budget Variance	
	Budget	Trend	ACTUAL Jul-23	ACTUAL Aug-23	ACTUAL Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Accrual		Better / (Worse)	% Better / (Worse)
	Change in Deferred Revenue	(11,405,087)	(8,005,771)	(12,539,284)	-	-	-	-	-	-	-	-	-	-	(706,904)		5,240,417	(8,005,771)
Change in Other Long Term Assets	-	108,622	36,083	36,207	36,332	-	-	-	-	-	-	-	-	-	-	108,622	-	
Change in Other Long Term Liabilities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Depreciation Expense	1,483,152	1,466,022	114,596	113,925	114,840	122,868	124,519	125,920	125,333	125,752	125,557	124,812	124,181	123,718	-	1,466,022	(17,130)	
<b>Cash Flow from Investing Activities</b>																		
Capital Expenditures	(846,300)	(716,308)	(14,800)	(47,196)	(65,512)	(317,300)	(113,500)	(108,000)	-	(50,000)	-	-	-	-	-	(716,308)	129,992	
<b>Cash Flow from Financing Activities</b>																		
Source - Sale of Receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Use - Sale of Receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Source - Loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Use - Loans	(404,597)	(404,597)	-	-	(201,292)	-	-	-	-	-	(203,305)	-	-	-	-	(404,597)	-	
<b>Ending Cash Balance</b>	<b>10,854,927</b>	<b>18,738,463</b>	<b>27,168,442</b>	<b>27,439,638</b>	<b>28,441,870</b>	<b>26,187,910</b>	<b>26,399,537</b>	<b>24,789,696</b>	<b>25,930,668</b>	<b>25,181,768</b>	<b>23,022,435</b>	<b>27,933,011</b>	<b>27,961,711</b>	<b>23,547,540</b>	<b>23,547,540</b>	<b>23,547,540</b>	<b>12,692,613</b>	