# Camino Nuevo Charter Academy CNCA Regular Board Meeting 

Published on October 6, 2022 at 10:15 PM PDT

## Date and Time

Tuesday October 11, 2022 at 4:00 PM PDT

## Location

Topic: CNCA Regular Board Meeting 10/11/22
Time: Oct 11, 2022 04:00 PM Pacific Time (US and Canada)
Join Zoom Meeting
https://caminonuevo-org.zoom.us/j/98107643492?pwd=QTZCMFE1YzhJd1ImUmtwc3g1
eGI4UT09
Meeting ID: 98107643492
Passcode: rQwQ3Y
One tap mobile
+16694449171,,98107643492\#,,,,, $696458 \#$ US
+16699009128,,98107643492\#,,,,*696458\# US (San Jose)
Dial by your location
+1 6694449171 US
+1 6699009128 US (San Jose)
+1 2532158782 US (Tacoma)
+1 3462487799 US (Houston)
+1 6465588656 US (New York)
+1 6469313860 US
+1 3017158592 US (Washington DC)
+1 3126266799 US (Chicago)
+1 3863475053 US
+1 5642172000 US
Meeting ID: 98107643492
Passcode: 696458
Find your local number: https://caminonuevo-org.zoom.us/u/ad0AGRNdUC

In accordance with Mayor Garcetti's "Safer at Home" City Order (Link) and Governor Newsome's State Executive Order( Link) CNCA will be holding Board Meetings via ZOOM video conference and telephone. No physical CNCA school locations will be open to the public.

This meeting is open to the public through the telephone 1 (669) 900-9128 (US Toll) and ZOOM video conference. To ensure meeting safety, there will be an online ZOOM waiting room set up for participants 10 minutes prior to the meeting. Attendees will be welcomed in prior to the start of the meeting at 4:00 pm. The waiting room will be checked regularly so that anyone joining the meeting late can still join.

## ZOOM Link

Members of the public who wish to address the Board regarding items on this agenda or who need special accommodations should contact Ruby Rodriguez in the Chief Executive Officer's office at 213-417-3400 ext. 1401 or ruby.rodriguez@pueblonuevo.org Brown Act regulations restrict the board from discussing and taking action on any subject presented that is not on the agenda. Speakers are limited to no more than 2 minutes each and it is up to the Board President's discretion to lower or increase that time. Speakers may also sign up in person the day of the meeting.

## Agenda

|  | Purpose | Presenter | Time |
| :---: | :---: | :---: | :---: |
| I. Opening Items |  |  | 4:00 PM |
| A. Record Attendance |  | Elena Lopez | 1 m |
| B. Call the Meeting to Order |  | David Gidlow | 1 m |
| II. Approve Minutes |  |  | 4:02 PM |
| A. 09-13-2022 CNCA Regular Board Meeting Minutes | Approve Minutes | David Gidlow | 1 m |
| III. Public Comment |  |  | 4:03 PM |
| A. 2-Minute Limit per Speaker |  |  | 5 m |
| IV. Continuing Remote BOD Meetings |  |  | 4:08 PM |
| A. Continuing Remote BOD Meetings | Vote | David Gidlow | 1 m |

California's Ralph M. Brown Act has been amended to allow fully virtual board meetings during a state of emergency after the Governor signed Assembly Bill 361 into law on September 16, 2021 with some provisions. Since the guidance from local authorities regarding the safety precautions for COVID-19 is dynamic, the CNCA board must evaluate the need to meet virtually on a regular basis. At each meeting, the CNCA board will:

1. Reconsider the circumstances of the state of emergency and
2. Determine if the state of emergency continues to directly impact the ability of the member to meet safely in person or state or local officials continue to impose or recommend measures to promote social distancing.

|  | Purpose | Presenter | Time |
| :--- | :--- | :--- | :--- |
| A. Advancement Update | Discuss | Amber | 20 m |
|  |  | Skrumbis |  |

VI. City of Los Angeles-Dalzell Lance Beverly Blvd Maintenance Agreement
A. City of Los Angeles-Dalzell Lance Beverly Blvd
Maintenance Agreement

This agreement will have the City provide a green space outside Dalzell Lance at the corner of Beverly, Silver Lake Drive and Virgil.

| VII. GNLA-Burlington Lease for 661 S. Burlington |  | 4:34 PM |  |
| :---: | :---: | :---: | ---: |
| A. GNLA-Burlington Lease for 661 S. Burlington | Vote | Jesus <br> Rivas | 5 m |

## VIII. Conflict of Interest Code Biennial Review

4:39 PM
A. Conflict of Interest Code Biennial Review
Vote
Esperanza
5 m Bacilio

Required adjustments to the CNCA Conflict of Interest Code. Amendment required to include new positions, revise the titles of existing positions, and delete titles of positions that have been abolished.

| IX. Data Review: CNCA Teacher Tenure |  | $4: 44$ PM |  |
| :--- | :--- | :--- | ---: |
| A. Data Review: CNCA Teacher Tenure | Discuss | Margarita <br> Domingo | 15 m |
| X. Financials | Discuss | Sonia <br> Oliva <br> A. FY21-22 Financials | Sonia |
| B. FY22-23 Budget | Discuss | 15 m |  |
| Oliva |  |  |  |

$\begin{array}{cccr}\text { XI. Chief Academic Officer Update } & & \text { 5:29 PM } \\ \text { A. CAO Report } & \text { Discuss } & \begin{array}{l}\text { Rachel } \\ \text { Hazlehurst }\end{array} & 30 \mathrm{~m}\end{array}$

| XII. Closing Items |  | 5:59 PM |  |
| :--- | :--- | :--- | ---: |
| A. Adjourn Meeting | Vote | David <br> Gidlow | 1 m |

## Coversheet

## 09-13-2022 CNCA Regular Board Meeting Minutes

Section: II. Approve Minutes<br>Item:<br>A. 09-13-2022 CNCA Regular Board Meeting Minutes<br>Approve Minutes<br>Submitted by:<br>Related Material:<br>Minutes for CNCA Regular Board Meeting on September 13, 2022

# Camino Nuevo Charter Academy 

## Minutes

## CNCA Regular Board Meeting

## Date and Time

Tuesday September 13, 2022 at 4:00 PM

## Location

Topic: CNCA Regular Board Meeting 09/13/22
Time: Sep 13, 2022 04:00 PM Pacific Time (US and Canada)
Join Zoom Meeting
https://caminonuevo-org.zoom.us/j/96800073588?
pwd=OXIsN2NYTjVqV1FqNG1uenpnYWRzUT09
Meeting ID: 96800073588
Passcode: 09A7hD
One tap mobile
+16694449171,,96800073588\#,,,,,*618662\# US
+16699009128,,96800073588\#,,,,*618662\# US (San Jose)
Dial by your location
+1 6694449171 US
+1669 9009128 US (San Jose)
+1 2532158782 US (Tacoma)
+1 3462487799 US (Houston)
+1 3017158592 US (Washington DC)
+1 3126266799 US (Chicago)
+1 3863475053 US
+1 5642172000 US
+1 6465588656 US (New York)
+1 6469313860 US
Meeting ID: 96800073588
Passcode: 618662
Find your local number: https://caminonuevo-org.zoom.us/u/aqey2UJbR

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## ZOOM Link

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## Directors Present

C. Smet (remote), D. Gidlow (remote), E. Lopez (remote), G. Flores (remote), T. Powers (remote)

## Directors Absent

A. Jimenez Villareal, C. Garcia Alvarado, J. Ortega, L. Jennings

## Guests Present

A. Skrumbis (remote), Cecilia Baza (remote), Chantavia Moore (remote), Chantelle Frazee- Jacobs (remote), Charleen Mendoza (remote), Crystal Day (remote), Emilio Pack (remote), Esperanza Bacilio (remote), J. Cohn (remote), Jessica Cohn (remote), Jessica Cuellar (remote), Laura Farrel (remote), Margarita Domingo (remote), N. Cabrel (remote), R. Rodriguez (remote), Rachel Hazlehurst (remote), Rudy Andalon (remote)

## I. Opening Items

## A. Record Attendance

## B. Call the Meeting to Order

D. Gidlow called a meeting of the board of directors of Camino Nuevo Charter Academy to order on Tuesday Sep 13, 2022 at 4:03 PM.

## II. Approve Minutes

## A. 08-16-2022 CNCA Regular Board Meeting Minutes

C. Smet made a motion to approve the minutes from CNCA Regular Board Meeting on 08-16-22.
G. Flores seconded the motion.

The board VOTED to approve the motion.

## Roll Call

| E. Lopez | Abstain |
| :--- | :--- |
| J. Ortega | Absent |
| G. Flores | Aye |

A. Jimenez Villareal Absent

Roll Call
L. Jennings Absent
C. Smet Aye
C. Garcia Alvarado Absent
D. Gidlow Aye
T. Powers Aye

## III. Public Comment

## A. 2-Minute Limit per Speaker

The following educators addressed the BOD meeting:
Laura Farrel, of the Dalzell-Lance campus and President of the Camino Nuevo Teachers Association.

Charleen Mendoza of the Castellanos campus.

## IV. Continuing Remote BOD Meetings

## A. Continuing Remote BOD Meetings

C. Smet made a motion to continue remote Board Meetings.
D. Gidlow seconded the motion.

The board VOTED unanimously to approve the motion.
Roll Call
C. Smet Aye
C. Garcia Alvarado Absent
E. Lopez Aye
G. Flores Aye
T. Powers Aye
L. Jennings Absent
A. Jimenez Villareal Absent
D. Gidlow Aye
J. Ortega Absent

## V. Amendment of June 8, 2022 Board Meeting Minutes

A. Amendment of June 8, 2022 Board Meeting Minutes
G. Flores made a motion to amend the June 8, 2022 Board Meeting minutes, adding Cindy Smet's name to the list of board members whose terms were renewed for 3 years. Cindy's name was omitted from the original minutes solely due to clerical error.
T. Powers seconded the motion.

The board VOTED unanimously to approve the motion.
Roll Call

| L. Jennings | Absent |
| :--- | :--- |
| J. Ortega | Absent |
| C. Smet | Aye |
| G. Flores | Aye |
| A. Jimenez Villareal | Absent |
| C. Garcia Alvarado | Absent |
| E. Lopez | Aye |

Roll Call
D. Gidlow Aye
T. Powers

Aye

## VI. Newcomer Program Policy

## A. Newcomer Program Policy

D. Gidlow made a motion to pass the Newcomer Program Policy.
C. Smet seconded the motion.

Kylie Rector shared the Newcomer Program Policy, implemented to provide adequate support to 6th-12th grade students immigrating to USA with urgent needs in English language development. This Policy codifies current practices. The board VOTED unanimously to approve the motion.

Roll Call
A. Jimenez Villareal Absent
J. Ortega Absent
G. Flores Aye
E. Lopez Aye
C. Smet Aye
L. Jennings Absent
D. Gidlow Aye
T. Powers Aye
C. Garcia Alvarado Absent

## VII. COVID Data \& Policy Updates

## A. COVID Data \& Policy updates

Esperanza Bacilio, Senior Director of Operations, shared CNCA COVID data compared to LAUSD and County, and new changes to policy.

## VIII. Financials

A. June Financials

Sonia Oliva, VP ExED, shared June 2022 financials.
B. Approve FY21-22 SACS Unaudited Actuals - CNCA, CNCA\#2, CNCA\#3, CNCA\#4 and CNHS\#2.
G. Flores made a motion to approve FY 21-22 unaudited actuals.
C. Smet seconded the motion.

The board VOTED unanimously to approve the motion.
Roll Call
C. Smet Aye
L. Jennings Absent
E. Lopez Aye
T. Powers Aye
J. Ortega Absent
G. Flores Aye
A. Jimenez Villareal Absent
C. Garcia Alvarado Absent
D. Gidlow Aye
C.

## FY 22-23 Budget Update

Sonia Oliva, VP ExED, reported on how attendance/enrollment data are reflected in the financials.

## IX. Enrollment Update

## A. Enrollment Update

Crystal Day, Director of Strategic Enrollment, shared market trends across LAUSD enrollment to connect to CNCA target, budget and current enrollment.

## X. Chief Academic Officer Update

## A. CAO Updates

Rachel Hazlehurst, CAO, shared SPED compliance updates, subgroup SBAC performance for students with IEPs and EL, along with strategic plans.

## XI. Student and Family Services Update

A. Student and Family Services Update

Jessica Cuellar, VP of Student and Family Services, reported the average daily attendance and shared trends, along with strategies to build daily attendance. Chantelle Frazee-Jacobs, Scholarship Coordinator, reported student college application and data outcomes.

## XII. Closing Items

## A. Adjourn Meeting

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 5:48 PM.

Respectfully Submitted,
E. Lopez
T. Powers made a motion to adjourn meeting.
D. Gidlow seconded the motion.

The board VOTED unanimously to approve the motion.
Roll Call
C. Garcia Alvarado Absent
C. Smet Aye
J. Ortega Absent
T. Powers Aye
A. Jimenez Villareal Absent
L. Jennings Absent
D. Gidlow Aye
G. Flores Aye
E. Lopez Aye

## Coversheet

## Advancement Update

Section: V. Advancement Update<br>Item:<br>A. Advancement Update<br>Purpose: Discuss<br>Submitted by:<br>Related Material:<br>Development Report - 10.3.22.pdf<br>AdvancementUpdate_October 2022.pdf

DEVELOPMENT REPORT FY 2022-23 October 3, 2022

Total Funds Raised: \$446,181


Sources of Giving YTD


NETWORK-WIDE FUNDRAISING PROGRESS

| Fundraising <br> Goal | Total <br> Raised | Funding <br> Gap/Variance | Percentage <br> of Goal |
| :---: | :---: | :---: | :---: |
| $\$ 1,600,000$ | $\$ 446,150$ | $\$ 1,153,850$ | $28 \%$ |

## QUARTERLY BENCHMARKS

|  | FY 2019- <br> $\mathbf{2 0}$ | FY 2020- <br> $\mathbf{2 1}$ | FY2021- <br> $\mathbf{2 2}$ |
| :--- | :---: | :---: | :---: |
| Quarter 1 | $\$ 773,335$ | $\$ 537,550$ | $\$ 446,150$ |
| Quarter 2 | $\$ 548,092$ | $\$ 485,499$ | -- |
| Quarter 3 | $\$ 107,730$ | $\$ 316,025$ | -- |
| Quarter 4 | $\$ 215,856$ | $\$ 413,185$ | -- |

BOARD PARTICIPATION

| Total Board <br> Giving YTD | Participation <br> Rate Personal <br> Giving | Percentage <br> Personal Giving |
| :---: | :---: | :---: |
| $\$ 4,500$ | $1 / 18$ | $6 \%$ |

CONTRIBUTIONS BY SOURCE

| Category | Goal | Total <br> Raised YTD | Variance | $\%$ |
| :---: | :---: | :---: | :---: | :---: |
| Corporate <br> Giving | $\$ 75,000$ | $\$--$ | $\$ 75,000$ | $100 \%$ |
| Foundation <br> Giving | $\$ 875,000$ | $\$ 441,650$ | $\$ 433,350$ | $50 \%$ |
| Individual <br> Giving | $\$ 650,000$ | $\$ 4,500$ | $\$ 645,500$ | $1 \%$ |
| Total | $\mathbf{\$ 1 , 6 0 0 , 0 0 0}$ | $\mathbf{\$ 1 , 4 3 1 , 5 2 4}$ | $\mathbf{\$ 1 , 1 5 3 , 8 5 0}$ | $\mathbf{2 8 \%}$ |

## FUNDRAISING HISTORY

|  | $20-21$ | $21-22$ | $22-23$ |
| :---: | :---: | :---: | :---: |
| Corporate <br> Giving | $\$ 133,935$ | $\$ 38,050$ | -- |
| Foundation <br> Giving | $\$ 862,100$ | $\$ 1,142,250$ | $\$ 441,650$ |
| Individual <br> Giving | $\$ 648,978$ | $\$ 571,509$ | $\$ 4,500$ |
| Total | $\mathbf{\$ 1 , 6 4 5 , 0 1 3}$ | $\mathbf{\$ 1 , 7 5 2 , 2 5 9}$ | $\mathbf{\$ 4 4 6 , 1 5 0}$ |

## ALLOCATION OF FUNDING

| Category | Total Raised | Percentage of <br> Revenue |
| ---: | ---: | ---: |
| Unrestricted | $\$ 252,650$ | $57 \%$ |
| Restricted | $\$ 193,500$ | $43 \%$ |
| Total | $\$ 446, \mathbf{1 5 0}$ |  |



## Advancement Update

20<br>Camino Nuevo Charter añOS Academy



October 2022

## Overview

$\star$ Advancement Update
$\star$ Corporate Engagement
$\star$ Board Giving \& Annual Appeal

## Advancement Priorities

* General agency operations
$\star$ Camino through College program
* Scholarships
* YOLA at Camino Nuevo
* Organizational priorities (teacher residency program, ethnic studies, dual language program)


## Key Initiatives @ CNCA

$\star$ Avance Teacher Residency
$\star$ In the planning phase now; applying for an implementation grant
$\star$ Multilingual Learner Grant from the Emerging Bilingual Collaborative
$\star$ Supporting our dual language program with our youngest learners

## Latinx Heritage Month

- Gathering stories and photos from our schools' events
- Sharing resources with our educators
- Highlights for donors



## Highlighting our Heritage



## UnidosUS Site Visit: Avanzando through College


$\left.72\right|^{\text {Camino }} \begin{aligned} & \text { Nuevo }\end{aligned}$ años $\begin{aligned} & \text { Charter } \\ & \text { Academy }\end{aligned}$

## Corporate \& Volunteer Engagement

- What does the pathway to engagement look like?
- How can we offer a menu of options for volunteers of different skill sets that authentically support our schools' work?
- Raising the value of what volunteer opportunities we offer
- College \& Career Fest is back!
- Winter Scholarship Reception is back!



## Impact

Frankie J., the youngest of five, attended Camino Nuevo from Kindergarten through $12^{\text {th }}$ grade and graduated in the Class of 2016. Part of the prestigious Millennium Gates Scholar program, last year, he graduated from Brown University with a degree in applied mathematics. Frankie also continues to support Camino Nuevo by connecting with current students interested in attending his alma mater. When asked what Camino means to him, he said, "Camino is my community, it's my culture. It's where I come from. Going to Camino Nuevo for over twelve years has made me feel like my success comes from the community I grew up with."
aiños

## Board Giving/Annual Appeal

- Board Giving: reaching 100\% Board Giving shows our supporters that we have personal buy-in from our leadership
- For our Annual Appeal, broadening our mailing lists/increased Board involvement is a top priority
- Board Member Mailing Lists
- Updating existing mailing lists
- Creating new mailing lists
- You can also volunteer to write personal notes on our appeals - people like to give to people, and this makes a huge difference on our giving levels!



## Thank You!

20 años<br>Camino Nuevo Charter<br>Academy



## Coversheet

## City of Los Angeles-Dalzell Lance Beverly Blvd Maintenance Agreement

Section: VI. City of Los Angeles-Dalzell Lance Beverly Blvd Maintenance Agreement Item:<br>A. City of Los Angeles-Dalzell Lance Beverly Blvd Maintenance Agreement Purpose: Vote<br>Submitted by:<br>Related Material:<br>City-Dalzell-Beverly BI Maintenance Agreement-Akerman-Reviewed.pdf Dalzell-City of Los Angeles Maintenance Agreement.pdf

## MAINTAINED <br> APPLICANT - PROJECT TO BE Branco

organization: Grupo Nuevo Los Angeles / Camino Nuevo High School Dalzell Lance Campus
contact person: Jesus (Jess) Rivas - Director of Facilities
address, city, zip code: 3435 W Temple St., LA, CA 90026 \& 3500 W Temple St., LA, CA 90004
PHONE \#:
(213) 417-3419

E-MAIL:
Jesus.rivas@pueblonuevo.org
COUNCIL DISTRICT: 13 council office contact name \& Phone \#: Juan Fregoso (213) 207-3015
PROJECT SITE (Please be as specific as possible. If there is to be more than one site maintained by the same entity, include one copy of the Maintenance Agreement and attach an extra page with a list of all locations.)
1665 SF median located on the NE side of Virgil Ave and Temple St and 435 SF bump-out on the east side of Virgil Ave between Temple St and Silver Lake Blvd.

SITE IMPROVEMENTS INCLUDE (CHECK ALL THAT APPLY):


## SCOPE OF WORK

Please provide a detailed SCOPE OF WORK on the Neighborhood Partnership Agreement, OR you may attach a separate document providing this information. This narrative will be used as the verbiage for a report recommending your project for adoption by the Board of Public Works.

## ENTITY CONDUCTING THE INSTALLATION OF THE PROJECT (if different from above):

business name: Los Angeles Conservation Corps - East LA Center
Contact person \& position: Alex Lopez - Senior Program Director of Conservation Programs
PHONE \#: $\qquad$ E-MALL: alopez@lacorps.org
**PLEASE INCLUDE PROPER PROOF OF INSURANCE, IF APPLICABLE-SEE PAGE 2 OF THIS AGREEMENT.

## ENTITY MAINTAINING PROJECT / PROJECT SITE (if different from above):

business name: Grupo Nuevo Los Angeles / Camino Nuevo High School Dalzell Lance Campus
contact person \& position: Jesus (Jess) Rivas - Director of Facilities
PHONE \#: (213) 417-3419
E-MAIL: Jesus.rivas@pueblonuevo.org
**PLEASE INCLUDE PROPER PROOF OF INSURANCE, IF APPLICABLE-SEE PAGE 2 OF THIS AGREEMENT.

## HOW WILL THE SITE BE MAINTAINED, AND HOW OFTEN?

Group Nuevo Los Angeles / Camino Nuevo High School Dalzell Lance Campus is only committed to maintaining the landscaping \& irrigation system, in accordance with the Beverly Boulevard Pedestrian Improvement Maintenance Plan, Prepared by StreetsLA, City of Los Angeles for Pacific Vista Landscape Services Inc., dated July 2022. See said Maintenance Plan attached.

## OCB Office use only:

Intake date: $\qquad$ Initials:

AAM Application \#:

Grupo Nuevo Los Angeles / Camino Nuevo High School Dalzell Lance Campus
(NAME OF GROUP OR ORGANIZATION NAINTAING THE PROJECT)
(hereafter referred to as the "GROUP,") agree(s) to maintain the site improvements installed through the Adopt-a-Median Program, in perpetuity, or until the City of Los Angeles (hereafter referred to as the "CITY") removest improvements If the GROUP can no longer maintain the project and/or wishes to relinquish their maintenance responsibility of the project, I understand that the GROUP is responsible for
 amanding notifying the CITY in writing to formally relinquish maintenance responsibilities. If site improvements are damaged, destroyed, or become hazardous, I understand it is the GROUP'S responsibility to





 so that the CITY can address at their sole discretion and expense.
I understand that if a $3^{\text {rd }}$ party commercial business entity is contracted by the GROUP to construct and/or work on, or provide maintenance to the project site, they are not covered under the CITY'S insurance, and the FOLLOWING SECTION SHALL APPLY (appropriate proof of insurance for said entity will be submitted to the Office of Community Beautification):

## Pursuant to the Recommendation of the City of L.A.'s Risk Management Office:

"The CITY must be included as an "Additional Insured" in applicable liability policies to cover the CITY'S liability arising out of the acts or omissions of the named insured. The CITY is to be named as an "Additional Named Insured" and a "Loss Payee" as its interests may appear in property insurance in which the CITY has an interest, e.g., as a lien holder."
Please also refer to the provided "Instructions and Information on Complying with City Insurance Requirements,"
item number 3, second paragraph, first sentence. The certificate holder name and address should appear as follows:
City of Los Angeles and its Agencies, Boards and Depts.
200 North Main Street, City Hall East, Rm. 1240, Los Angeles, CA 90012
With this Agreement, the City of Los Angeles/Department of Public Works/Office of Community Beautification agrees to:

- Assist community groups through project review, Board of Public Works adoption, and the permitting process.
- Waive the fees for the A-Permit and Revocable Permit associated with the project.
- Provide liners upon request for the trash receptacles.
- Provide graffiti removal services, free of charge, when possible.
- Provide short term loans on hand tools for use on the beautification project.
- Provide limited liability coverage (for the sponsoring volunteer group named above ONLY) through the City of Los Angeles: Commercial general liability - Hazard (2) Coverage applies to all facets of the project approved by the CITY

I understand that the following conditions are part of Adopt-a-Median Project process:

- Adopt-a-Median projects generally undergo review by StreetsLA / Bureau of Street Services prior to any issuance of permits.
- Projects that may pose a visibility issue undergo review by the Department of Transportation.
- Structural components/anything permanently affixed to the public right-of-way, or usage of any materials deemed as "non-standard," are reviewed by the Bureau of Engineering.
- Any lighting/electrical or any involvement with a street light pole, is reviewed by the Bureau of Street Lighting


- TREES: Must comply with guidelines established by the City of L.A.Urban Forestry Division, Department of Public Works. Trees are to be watered on a regular basis, and trimmed as needed.
- VEGETATION: GROUP will maintain the vegetation and keep the site free from weeds, debris, and litter.




- IRRIGATION SYSTEMS: GROUP will conduct repairs and replacement of irrigation components, if necessary.

$\qquad$ Date:


## Beverly Boulevard Pedestrian Improvements MAINTENANCE PLAN

Prepared by StreetsLA, City of Los Angeles for Pacific Vista Landscape Services Inc.
July 2022

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## OVERVIEW:

The scope of maintenance work shall include planting and irrigation maintenance. The maintenance area consists of a 1665 S.F. median at the intersection of Virgil Ave and Temple St, and a 435 S.F bumpout in front of Camino Nuevo High School.

Landscape Maintenance of shall include tree, shrub, and groundcover maintenance (including trimming, pruning, edging, staking); weed control; pest control; irrigation (including repair or replacement of irrigation systems and any damaged vegetation caused by contractor).

The contractor shall furnish all
 labor, equipment, materials, and supervision required to properly maintain the landscaped areas in an exceptional condition throughout the term of the contract. All plant material which dies due to neglect or damage by the Contractor will be replaced by and at the Contractor's expense.

Note, however, all sprinklers and irrigation must be designed and installed to comply with the City of Los Angeles and the City's Department of Water \& Power's drought mitigation policies and mandates. To the extent that City or State imposed water restrictions or drought mitigation policies and mandates impact the health of the plants, the contractor and/or the entity responsible for maintaining the landscaped areas will not be held responsible for damage or neglect, and it will be the City's sole responsibility to replace and re plant materials at the City's sole expeņse.

## 1. SHRUBS:

Shrubs shall be pruned and trimmed regularly either by hand pruning or by mechanical hedging equipment and maintained at a height of 36 " or less from the top of curb. Hedging or shearing of plant material is prohibited.

## 2. GROUNDCOVERS:

Groundcovers shall be kept within designated areas. Groundcovers shall be prevented from invading shrubs or climbing trees. The edge of the groundcover shall be trimmed to a neat and uniform line, $1 / 2$ " parallel to the header and/or concrete curbing. Groundcover shall be trimmed to a height in accordance with natural growth and characteristics of the plant species.

## 3. TREE TRIMMING:

Pruning of all trees and shrubs shall be performed in such a manner that the natural growth characteristics of the plants are maintained. Where applicable, all trees and shrubs shall be pruned/maintained to provide traffic visibility and safety clearance for pedestrian and vehicular traffic flow. Trees shall be trimmed to a height of 13'6" over roadways and 9' over walkways as a part of routine maintenance.

## 4. TREE STAKING AND GUYING:

Tree ties and guy wire shall be adjusted throughout the year to allow for proper trunk and height development. Removal of stakes and lodge poles shall be performed as tree trunk diameters reach a self-sustaining strength and the d.b.h. (diameter at breast height) is sufficient to withstand inclement weather.

## 5. MULCH

Maintain mulch at a depth of 3 inches in all planting areas adding new 1.5 -3-inch size mulch as necessary. Mulch shall be a high-quality natural wood product free of all weeds, seeds, dyes or chemicals, and trash.

## FERTILIZATION:

1. Plant material shall be fertilized where there are signs of deficiencies or a desire for additional growth. The cost of fertilizer and its application are included.

## WEED CONTROL:

1. All weeds shall be removed by either cultivation, chemical eradication, mechanically, or by hand. Weeds are to be removed from all tree, shrub, and groundcover areas.
2. All plant shrub and groundcover beds and tree basins shall be kept weed free. Weeds growing in curbs, gutters, street walkways, or any hardscape adjacent to landscaped areas, are to be removed.

## IRRIGATION:

1. Irrigate as required to maintain adequate growth rate and appearance. Adequate soil moisture will be accomplished by appropriately programming the automatic sprinkler controllers.
2. The contractor shall operate the irrigation system. It is the contractor's responsibility to adjust the system to apply water in accordance with plant requirements based on soil conditions. The program shall minimize runoff.
3. Cleaning and adjusting sprinkler heads are the contractor's responsibility.
4. Water and power are to be supplied by the owner.
5. If possible, automatic controllers will be programmed to apply water during the early morning hours before 6:00am to reduce the possibility of disease and to conform to periods of low traffic. Due to unforeseen conditions, such as, fluctuations in water pressure, placement of sprinkler heads, mechanical failure, wind conditions, etc., contractor shall not be held responsible for damage to vehicles or personal property due to over-spray/water damage.
6. Valve boxes shall be maintained free and clear of vegetation.
7. Replacements to the irrigation system shall be made with parts identical to the function and quality of the original part.
8. Accidental damage due to maintenance practices/operations of contractor shall be repaired/replaced at no charge.

Note, however, all sprinklers and irrigation must be designed and installed to comply with the City of Los Angeles and the City's Department of Water \& Power's drought mitigation policies and mandates. To the extent that City or State imposed water restrictions or drought mitigation policies and mandates impact the health of the plants, the contractor and/or the entity responsible for maintaining the landscaped areas will not be held responsible for damage or neglect, and it will be the City's sole responsibility to replace and re plant materials at the City's sole expense.

## HORTICULTURE PEST CONTROL:

1. All materials used in the landscape maintenance program must comply with local, state and federal laws. All pesticides must be applied by or under the supervision of a licensed pest control operator. State law requires that all pesticides used must be reported to the county agricultural commissioner's office.
2. Application of all materials should be carefully timed to promote positive results and promote safety.
3. Weeds in shrub and groundcover areas will be controlled by application of approved pre-emergent and post-emergent herbicide.

## DEBRIS AND LITTER:

1. All plant material accumulated as a result of normal maintenance operations shall be disposed of off-site in a legal manner.
2. Debris and litter shall be removed on scheduled service date from all landscaped areas.
3. All areas shall be kept free of weeds and debris. Soil and debris shall be cleared from all curbs, gutters, and adjacent walkways.

## PLANT PALETTE:

TREES


Jacaranda mimosifolia
SHRUBS


Aloe striata


Artemisia 'Powis Castle'


Cordyline x. 'Festival Burgundy'


Mimulus 'Jelly Bean Red'


Lavandula a. 'Thumbelina Leigh'


Senecio serpens

## Dalzell-City of Los Angeles Maintenance Agreement Green Space at Beverly Blvd-Virgil-Temple



- Strategic partnership with City of LA to create street green spaces at Dalzell.
- Improves the street for students/staff
- City would install the green space, however this requires use of minimal irrigation from Dalzell and 1-hour of maintenance by our landscape vendor per week. Approximate cost \$1,500 year.
- Partnership would help with Conditional Use Permit Review with City Planning.


## Coversheet

# GNLA-Burlington Lease for 661 S. Burlington 

Section: VII. GNLA-Burlington Lease for 661 S. Burlington<br>Item:<br>Purpose:<br>Submitted by:<br>Related Material:<br>A. GNLA-Burlington Lease for 661 S. Burlington Vote<br>GNLA-661Bur-Lease-Sept2022.pdf

## LEASE AGREEMENT

This Amended and Restated Lease Agreement ("Agreement" or "Lease") is entered into as of the 1st day of July, 2022 (the "Effective Date"), by and between the GNLA 697 S. Burlington LLC, a California limited liability company ("Lessor"), and Camino Nuevo Charter Academy, a California nonprofit public benefit corporation d/b/a Camino Nuevo Charter Academy Burlington Campus ("Lessee"), each individually referred to as a "Party" and collectively referred to as the "Parties."

## RECITALS

A. The Lessor is the owner of real property containing a gross area of approximately 10,487 square feet located at 661 South Burlington Avenue, Los Angeles, California, 90057, also known as APN 5142-007-003 with a building containing approximately 9,152 square feet (the "Building"), and an adjacent parking lot located on APN 5142-007-005 and APN 5142-007-006 (the "Parking Lot") both more particularly described on Exhibit "A" attached hereto (collectively the Building and the Parking Lot are referred to as the "Property").
B. The Premises is located in the Building as identified and depicted in Exhibit "B" (the "Premises"). The address of the Premises is 661 South Burlington Avenue, Los Angeles, California, 90057.
D. The Lessor desires to hereby lease to Lessee, and Lessee desires to hereby lease from the Lessor, the Premises, all upon the terms, provisions and conditions hereinafter set forth.

NOW, THEREFORE, in consideration of the covenants and agreements of the Parties stated herein, and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the Parties agree as follows:

## 2. Lease.

Description of Lease. The Lessor hereby grants and leases to Lessee, and Lessee hereby takes and leases from the Lessor, the Premises for the Term (as defined below) as may be extended in accordance with this Lease, and on the terms and conditions stated in this Agreement. The Lessor also grants to Lessee the non-exclusive use of the Common Areas as defined herein and subject to the conditions set forth in Section 3 below.

The Premises is provided by the Lessor subject to all zoning regulations, restrictions, rules and ordinances, building restrictions and other laws and regulations now in effect or hereafter adopted by any governmental authority having jurisdiction, and to all matters of record. Lessee shall accept the Premises in its condition as of the Commencement Date, subject to all applicable laws, ordinances, regulations, codes, covenants and restrictions. Lessor has made no representation or warranty as to the suitability of the Premises for the conduct of Lessee's business, and Lessee waives any implied warranty that the Premises are suitable for Lessee's intended purposes.

### 2.1 Use.

A. Permitted Use. Except as otherwise expressly permitted in this Paragraph, the Premises shall be used by Lessee solely for educational purposes, as determined by Lessor in its sole and absolute discretion. Lessee shall at all times comply with all federal, state and local laws, statutes, ordinances, codes, rules and regulations of any governmental authority in connection with Lessee's use of the Premises. The Premises may only be used for other purposes upon the prior written consent of the Lessor's Facilities Director or his/her designee, which consent may be given, conditioned or withheld in the Lessor's sole and absolute discretion.
B. Restrictions and Prohibited Uses. Lessee shall not commit, nor permit to be committed, any waste or misuse of the Premises, or allow any offensive noise or odor in or around the Premises, and Lessee shall pay for all damage caused by any unreasonable use or waste. Moreover, Lessee shall not use or permit the use of the Premises for any unsafe or illegal purpose or use, or in any manner that creates a nuisance, or that disturbs, injures or annoys, or causes damage to or adversely affects, the Lessor or any neighboring property or property owner. Lessee shall not use or allow another person or entity to use any part of the Premises for the storage, use, treatment, manufacture or sale of Hazardous Materials (as defined in Section 17 below), except that Lessee may store, use or maintain customary types and quantities of products on the Premises which are incidental to the operation of its business, including, without limitation, photocopy supplies, secretarial supplies and janitorial supplies, provided that the use of such products on the Premises shall be in compliance with applicable laws and shall be in the manner in which such products are designed to be used.
C. Lessee's Use of Premises Subject to Existing Lessor Use. Lessee acknowledges that the Premises is located on a school site operated by the Lessor and therefore, any and all use of the Premises shall be subject to the Lessor's school activities. Lessor shall have access at times it shall designate in advance to Lessee for group meetings and events and other similar activities in rooms designated as Studio 1, Studio 2, and MPR. Further, Lessee acknowledges that Lessee's use of the Premises shall be subject to any existing agreements for the use of Premises.
D. Supervision and Safety. Lessee shall be responsible for supervising its activities. Lessee shall provide safety equipment and maintain safety procedures regarding its use of the Premises as is consistent with industry standards. Lessee shall provide Lessor with 24hour contact information for a Lessee representative that may be contacted in case of emergency. The initial contact shall be Juliana Santos, Principal, who can be reached at 213-413-4245.
E. Rules and Regulations. Lessor may institute "Rules and Regulations" governing the Property and the Premises from time to time, on reasonable notice to Lessee. Lessee must comply with such Rules and Regulations and failure to do so shall be a default of Lessee.

### 2.2 Payment of Rent.

A. Monthly Rent. During the initial Term, Lessee shall pay to the Lessor Eighteen Thousand Three Hundred and Four Dollar (\$18,304.00) per month as the rental
compensation for the use of the Premises ("Rent"). Rent shall be payable on the first day of each month without notice or demand and without any deduction, offset, or abatement, to the Lessor at the address stated herein for notices or to such other persons or such other places as the Lessor may designate to Lessee in writing.
B. Taxes and Assessments. Lessee agrees to pay before delinquency all lawful taxes, assessments, fees, or charges which at any time may be levied by the State, County, City or any tax or assessment levying body upon any interest in this Lease, as well as all taxes, assessments, fees, and charges on goods, merchandise, fixtures, appliances, equipment, and property owned by it in, on or about the Premises. Lessor shall have the right to contest the amount of any assessment imposed against the Premises, and any such savings shall be passed on to Lessee after the deduction of any expenses incurred by Lessor in contesting such assessment.
C. Utility Connections. Lessee agrees that within fifteen (15) days from the date of receipt of a billing statement from the Lessor, Lessee shall reimburse the Lessor its pro rata share, as such share is determined by Lessor using commercially reasonable methods, for all utility costs for electricity, water, gas, power, heating and air conditioning, sewage disposal, light, irrigation and sewer services, garbage and trash collection and all other utilities and services provided to the Premises. Lessee shall cause all telephone utility services, internet, and cable services it uses for the Premises to be placed in its name and shall pay all charges therefore during the Term.
D. Additional Rent. Any amount required to be paid by Lessee hereunder (in addition to Rent), costs and expenses for which Lessee is obligated to pay under the Lease, and any charges or expenses incurred by Lessor on behalf of Lessee in accordance with the terms of this Lease shall be considered "Additional Rent" payable in the same manner and upon the same terms and conditions as the Rent reserved hereunder, except as set forth herein to the contrary. Any failure on the part of Lessee to pay such Additional Rent when and as the same shall become due shall entitle Lessor to the remedies available to it for non-payment of Rent. Rent and Additional Rent shall be collectively referred to herein as "Total Rent".
2.3 Late Rent. If Lessee fails to pay the Rent or Additional Rent or charges under this Lease within five (5) days after the same has become due, both Lessee and Lessor agree that Lessor will incur additional expenses including, but not limited to, extra collection efforts and handling costs. Both Parties agree that should Lessee so fail to pay its rent, Lessor is entitled to compensation for the detriment caused by the failure, but that it is extremely difficult and impractical to ascertain the extent of the detriment. The parties therefore agree that should Lessee fail to pay any rent due hereunder within five (5) days after the same becomes due, Lessor shall be entitled to recover from Lessee ten percent ( $10 \%$ ) of the amount past due as a late charge, plus any attorneys' fees incurred by Lessor by reason of Lessee's failure to pay such amount when due. Lessee further agrees to pay Lessor any costs incurred by Lessor in the collection of such past due rent including, but not limited to, fees of an attorney and/or collection agency. Nothing herein contained shall limit any other remedy of Lessor under this Lease. Lessor shall also have the right to require Lessee to pay any past due sums by cashier's check or money order. The Parties hereby agree that such late charges represent a fair and reasonable estimate of the cost that Lessor will incur by reason of the late payment by Lessee. Acceptance of such late charges by Lessor shall in no event constitute a waiver of Lessee's default with respect to such overdue amount, nor prevent

Lessor from exercising any of the other rights and remedies granted hereunder or otherwise available at equity and at law.
2.4 Security Deposit. Upon execution of this Agreement, Lessee shall deposit with Lessor the sum of One Thousand Dollars ( $\$ 1,000.00$ ) (the "Security Deposit"). The Security Deposit shall be held by Lessor without obligation or liability for payment of interest thereon, as security for the faithful performance by Lessee of all of the terms of this Lease to be observed and performed by Lessee. The Security Deposit shall not be mortgaged, assigned, transferred, or encumbered by Lessee without the prior written consent of Lessor. Lessor shall not be required to keep the Security Deposit in a separate account.
A. Application of Security Deposit. Should Lessee at any time be in default with respect to any provision of this Lease, Lessor may, at its option and without prejudice to any other remedy which Lessor may have at law or in equity, use, apply, and/or retain all or any part of the Security Deposit for the payment of Rent and Additional Rent or other costs and expenses for which Lessee is obligated to pay under the Lease, for the payment of any amount which Lessor may spend or become obligated to spend by reason of Lessee's default, to repair damage to the Premises caused by Lessee or for which Lessee is liable under this Lease, to clean the Premises upon the termination of this Lease, to compensate Lessor for any other loss or damage sustained because of Lessee's default (including, without limitation, damages for rent lost after the termination of this Lease and all other amounts recoverable under California Civil Code Section 1951.2), or for any other purpose permitted by law.
B. Replenishment of Security Deposit. If during the Term, Lessor uses, applies or retains the Security Deposit for any purpose specified-above, then within five (5) days after written demand by Lessor, Lessee shall deposit cash with Lessor in an amount sufficient to restore the Security Deposit to the original sum required.
2.5 Term. The term of this Agreement shall be effective upon execution by both parties and shall continue for one (1) year (as may be extended in accordance with the terms and conditions of this Lease) ("Term") until June 30, 2023. No less than three (3) months prior to the expiration of the Term, the Parties may agree in writing to renew the Agreement for a five (5) year term ("Renewal Term") on the same terms and conditions as this Lease. The Rent for the first year of the Renewal Term shall be the fair market rent as reasonably determined by Lessor, which in no event shall such Rent be less than $103 \%$ of the then current Rent. Beginning on the first day of year two of the Renewal Term and annually thereafter, Lessor shall be permitted to increase the rent the greater of (a) $3 \%$ of the then current Rent or (b) the increase in the Consumer Price Index, All Urban Consumers, U.S. City Average, All Items, published by the Bureau of Labor Statistics of the U.S. Department of Labor, $(1982-1984=100)$, over the Consumer Price Index in effect on the first day of the then current year of the Renewal Term.

### 2.6 As-Is. Lessee hereby represents, warrants and covenants as follows:

A. Neither the Lessor, nor anyone acting for or on behalf of the Lessor, has made any representation, warranty, promise or statement, express or implied, to Lessee, or to anyone acting for or on behalf of Lessee, concerning the Premises or the condition, use or development of the Premises. Lessee further represents and warrants that, in entering into this

Agreement, Lessee has not relied on any representation, warranty, promise or statement, express or implied, of the Lessor or anyone acting for or on behalf of the Lessor, other than as expressly set forth in this Agreement, and that all matters concerning the Property have been or shall be independently verified by Lessee prior to the execution of this Agreement, on Lessee's own prior investigation and examination of the Premises (or Lessee's election not to do so); AND THAT, AS A MATERIAL INDUCEMENT TO THE EXECUTION AND DELIVERY OF THIS AGREEMENT BY THE LESSOR, LESSEE IS HEREBY LEASING THE PREMISES IN AN "AS-IS" PHYSICAL CONDITION AND IN AN "AS-IS" STATE OF REPAIR, WITH ALLFAULTS. The Lessor hereby disclaims, all warranties of any type or kind whatsoever with respect to the Premises, whether express or implied, including, by way of description but not limitation, those of fitness for a particular purpose and use. The taking of possession of the Premises by Lessee shall conclusively establish that the Premises was at such time in good and sanitary order, condition and repair.
B. LESSEE HEREBY GENERALLY, FULLY AND IRREVOCABLY RELEASES THE LESSOR, ITS BOARD, STAFF, AGENTS, EMPLOYEES, INDEPENDENT CONTRACTORS AND OTHER REPRESENTATIVES (collectively, the "Lessor Parties") FROM AND AGAINST ANY AND ALL CLAIMS THAT LESSEE MAY NOW HAVE OR HEREAFTER ACQUIRE AGAINST ANY OF THE LESSOR PARTIES FOR AND FROM ANY COST, LOSS, LIABILITY, DAMAGE, EXPENSE, ACTION OR CAUSE OF ACTION, WHETHER FORESEEN OR UNFORESEEN, KNOWN OR UNKNOWN, ARISING OUT OF OR RELATED TO THE PROPERTY AND/OR THE PREMISES (INCLUDING, WITHOUT LIMITATION, ANY PATENT, LATENT OR OTHER DEFECTS IN THE PROPERTY AND/OR THE PREMISES OR THE PHYSICAL OR ENVIRONMENTAL CONDITION OF THE PROPERTY AND/OR THE PREMISES), BUT EXCLUDING ANY COSTS AND EXPENSES RESULTING FROM THE GROSS NEGLIGENCE OR WILLFUL MISCONDUCT OF ANY OF THE LESSOR PARTIES.

WITH RESPECT TO THE RELEASES AND WAIVERS SET FORTH IN THIS SECTION 2.6, LESSEE EXPRESSLY WAIVES THE BENEFITS OF SECTION 1542 OF THE CALIFORNIA CIVIL CODE, WHICH PROVIDES AS FOLLOWS:
"A GENERAL RELEASE DOES NOT EXTEND TO CLAIMS WHICH THE CREDITOR DOES NOT KNOW OR SUSPECT TO EXIST IN HIS OR HER FAVOR AT THE TIME OF EXECUTING THE RELEASE, WHICH IF KNOWN BY HIM OR HER MUST HAVE MATERIALLY AFFECTED HIS OR HER SETTLEMENT WITH THE DEBTOR."

LESSEE HAS BEEN ADVISED BY ITS LEGAL COUNSEL AND UNDERSTANDS THE SIGNIFICANCE OF THIS WAIVER OF SECTION 1542 RELATING TO UNKNOWN, UNSUSPECTED AND CONCEALED CLAIMS. BY ITS INITIALS BELOW, LESSEE ACKNOWLEDGES THAT LESSEE FULLY UNDERSTANDS, APPRECIATES AND ACCEPTS ALL OF THE TERMS OF THIS SECTION 2.6B.

## Lessee

2.6. Entry by Lessor. Lessor shall have the right to enter the Premises during regular business hours or with twenty-four (24) hour notice for the purpose of inspecting same in order to determine whether Lessee is complying with the terms of this Agreement, except in the event of an emergency where no notice shall be required. The right and authority hereby reserved in this paragraph does not impose, nor does Lessor assume by reason thereof, any responsibility or liability whatsoever for any acts, omissions or negligence of Lessee, Lessee's members, guests, clients, agents, contractors and employees on the Premises.
3. Common Areas. The "Common Areas" include the playground and the Parking Lot, as depicted in Exhibit A, which use is subject to the terms stated herein.
A. Parking. Lessee shall have the right to use up to ten (10) parking spaces specifically designated by Lessor for Lessee's use in the Parking Lot, subject to any rules and regulations which may be established by Lessor during the Term thereof, at no additional cost to Lessee. Lessor shall be permitted to institute a reasonable fee for parking at any time. In no event shall Lessee permit vehicles to stay overnight in the parking facilities.
B. Playground Area. Lessee shall have the non-exclusive right to use the playground areas identified in Exhibit A ("Playground Area") during those hours and times set forth in Exhibit C. However, the Lessor shall have the right to exclusive use of the Playground Area for any planned student or school events or any required maintenance work that occurs during the times set forth in Exhibit C. The Lessor shall provide written notice of its need for exclusive use of the Playground Area to the Lessee in a timely manner.

## 4. Maintenance and Repair.

4.1 Lessee Obligations. Lessee shall, at its sole cost and expense, be responsible for the upkeep, repair and maintenance of the Premises and such upkeep, repair and maintenance shall be performed in accordance with all Lessor standards. Lessee, at its sole cost and expense, shall be responsible for all repair, replacement and maintenance obligations relating to the Premises at its own cost and expense, and shall maintain the Premises in good and fully operating condition, regularly servicing and promptly making all repairs and replacements thereto, including but not limited to the roof structure, the roof membrane, exterior and interior walls, foundation, structural frame of the Building, the asphalt paving and concrete paving on the Premises, sprinkler systems, electrical systems, the heating, ventilating and air-conditioning ("HVAC") systems, the mechanical systems, plate glass, floors, windows and doors, dock-doors, levelers, trash compactors, and plumbing systems. If Lessor notifies Lessee of Lessee's failure to perform any repair, replacement, or maintenance required hereunder, and Lessee does not commence performance of such repair, replacement or maintenance within ten (10) days of receipt of such notice, then Lessor may (but shall have no obligation to) perform such repair, replacement or maintenance, and Lessee shall pay to Lessor within thirty (30) days of receipt (together with
reasonable supporting documentation thereof) of Lessor's invoice therefor, reasonable costs incurred by Lessor in connection therewith plus an overhead allowance equal to ten percent ( $10 \%$ ) of such costs.
4.2 Lessor Obligations. The Lessor shall provide regular maintenance and upkeep for the Common Areas. However, Lessee shall be responsible for providing any and all cleaning and repair of the Common Areas made necessary by its use. Lessee shall provide such clean up and repair services as necessary and in the event the Lessor issues a written notification requiring specific or general clean up or repair. If Lessee fails to provide adequate clean up or repair within 24 hour notice from the Lessor, the Lessor may provide all required clean up or repair and charge Lessee for all associated costs.
5. Alterations and Improvements. Lessee shall not structurally alter the Premises or make any alteration or change to the Premises, including signs, or make any additional improvements to the Premises, without the prior written consent of the Lessor which consent shall be determined and/or conditioned at the Lessor's sole discretion.

### 5.1 Intentionally Omitted.

5.2 Status of Improvements on Termination of the Agreement. Upon the expiration of the term of this Agreement or the earlier termination of this Agreement, except in the event that Lessor requests otherwise, Lessee shall remove any improvements located on the Premises by Lessee, and return the Premises to the original condition. Lessee shall remove the improvements in a good and workmanlike manner, in compliance with all applicable laws, orders, ordinances, rules and regulations of federal, state, county, municipal and other authorities having jurisdiction. All provisions of this Agreement regarding insurance and indemnification shall survive and be in effect during the removal period. Lessee shall have thirty (30) days from the receipt of any such notice to complete the removal of the improvements. Except as otherwise expressly provided in this Section, Lessee shall, upon the expiration or earlier termination of this Agreement, peaceably and quietly leave, surrender and yield up unto the Lessor the Premises, including, but not limited to, the improvements located thereon, clean and in good order and repair, ordinary wear and tear excepted, and all personal property and trade fixtures must be removed by Lessee.
6. Insurance Requirements.
6.1 Required Coverage. Lessee shall, at its sole cost and expense, carry and maintain during the entire term of this Agreement (subject to increases in coverage amounts and additional types of coverage, as reasonably determined by Lessor from time to time):
A. All risk property insurance covering the full replacement cost of all property and improvements installed or placed in the Premises by Lessee or for Lessee's benefit. Lessee shall use the proceeds from such insurance for the replacement of trade fixtures, furniture, inventory and other personal property and for the restoration of Lessee's improvements, alterations, and additions to the Premises. Lessor shall be named as loss payee with respect to alterations, additions, or improvements of the Premises;
B. General public liability insurance insuring against claims (on an occurrence form) for bodily injury, death or property damage occurring on, in or about the Premises, including contractual or assumed liability, products liability and completed operations, such insurance to afford protection to the Lessor, as additional insured, of not less than $\$ 2,000,000$ per occurrence and $\$ 4,000,000$ aggregate. The Lessor reserves the right to adjust and escalate the level of insurance over the term of the Agreement;
C. Workers' compensation insurance covering all persons employed in connection with any work done on or about the Premises with respect to which claims for death or bodily injury could be asserted against the Lessor, Lessee or the Premises and such workers' compensation insurance shall be in conformance with the laws of the State of California and applicable federal laws; and
D. Such other insurance on the Premises in such amounts and against such other insurable hazards that at the time are commonly obtained in the case of property similar to the Premises.
6.2 Insurance Policies and Additional Insured. Such insurance policies shall be issued by insurance companies with a rating of not less than A:XII in the latest edition of Best's Insurance Guide and shall be primary insurance as to all claims thereunder and provide that any insurance carried by the Lessor is excess and non-contributing with any insurance requirement of Lessee. The Lessor, its agents and officers shall be an additional insured party on the liability policies (including any umbrella policy) obtained by Lessee for insured liabilities relating to the Premises, and Lessee shall, upon request, deliver to the Lessor certified copies of such insurance policies. In any event, Lessee shall deliver to the Lessor policies evidencing the coverage of the Lessor under the liability policies and all other policies required to be maintained by Lessee hereunder, promptly upon issuance or renewal thereof, and in any event Lessee shall replace any insurance policy required hereunder (and provide the Lessor with a certificate of insurance evidencing such replacement policy) prior to the expiration or termination of such policy. All of the policies required hereunder shall be endorsed as follows: "This policy shall not be suspended, cancelled, reduced in coverage or required limits of liability or amounts of insurance or nonrenewed until notice has been mailed to GNLW 697 S. Burlington LLC, 3435 W. Temple St., Los Angeles, CA 90026 ATTN: Director of Facilities. The date of suspension, cancellation, reduction in coverage or non-renewal may not be less than thirty (30) days after the date of mailing of such notice." If Lessee fails to purchase and maintain any insurance required hereunder, the Lessor may, but shall not be obligated to, upon five (5)-days' written notice to Lessee, purchase such insurance on behalf of Lessee and shall be entitled to be reimbursed by Lessee promptly thereafter. Any amounts expended by the Lessor hereunder shall bear interest from the date expended until repaid to the Lessor at the rate of ten percent (10\%) per annum.
7. Indemnification. Lessee hereby agrees to pay, and to protect, defend, indemnify and save harmless the Lessor and its Board, staff, employees, agents, consultants, contractors and other representatives from and against any and all liabilities, losses, damages, costs, expenses (including all reasonable attorneys' fees, costs and expenses), causes of action, suits, claims, demands or judgments of any nature or kind whatsoever incurred in connection with, arising from or relating to (a) any injury to, or death of, any person or any damage to property on the Premises or in any manner growing out of or in connection with the use, non-use, condition or occupancy
of the Premises or any part thereof (b) violation by Lessee of any agreement or condition of this Agreement, (c) violation by Lessee of any contract or agreement recorded against the Premises or any restriction, statute, law, ordinance or regulation, in each case affecting the Premises or any part thereof or the ownership, occupancy or use thereof, (d) any injury to, or death of, any person or damage to property caused by or resulting from the acts or omissions of Lessee, its employees, agents, consultants, contractors, guests, invitees or other representatives, (e) the condition, conduct, use, management, or occupancy of the Premises during the term of this Agreement, or (f) any Hazardous Materials condition affecting or relating to the Premises from any cause whatsoever and first arising during Lessee's occupancy and/or possession of the Premises. The terms and provisions of this Section shall survive the expiration or earlier termination of this Agreement.
8. Prohibition Against Assignment, Sublease or Transfer. Lessee shall not assign, sell, encumber, hypothecate, alienate or otherwise transfer, whether directly or indirectly, voluntarily, by operation of law or otherwise, its interest in this Agreement or in the Premises, or sublease all or any part of the Premises, or allow any other person or entity to occupy or use all or any part of the Premises, without first obtaining the Lessor's written consent, which consent may be given or withheld in the sole and absolute discretion of the Lessor. Notwithstanding anything to the contrary stated in this Agreement, any breach of this Section shall be an automatic material breach of this Agreement (without any right of cure by Lessee), whereupon the Lessor will have available to it all rights and remedies provided herein.

## 9. Defaults and Remedies.

9.1 Default and Termination. If Lessee fails to perform any term, covenant or condition of this Agreement, or otherwise breaches this Agreement, and such failure or breach continues for more than thirty (30) days after written notice is received by Lessee from the Lessor (or if the breach or default is of such character as to reasonably require more than thirty (30) days to cure, and Lessee fails, within thirty (30) days after it receives written notice of such breach or default from the Lessor, to commence the cure of such default or thereafter fails to pursue with reasonable diligence the curing of such default to completion), then the Lessor may, at its option and without any further demand or notice, exercise any of its rights or remedies set forth below. The rights and remedies of the Lessor set forth in this Agreement are cumulative and are not intended to be exclusive.
9.2 Various Lessor Remedies. In the event of any default by Lessee as defined herein, then the Lessor may exercise the following remedies:
A. Without terminating or effecting a forfeiture of this Agreement or otherwise relieving Lessee of any obligation hereunder in the absence of express written notice of its election to do so as set forth herein, the Lessor may re-enter and take possession of the Premises and of all property of the Lessor located therein; may evict Lessee and all other persons in occupation thereof, and may store all property of Lessee or of any other person which is located therein for the account of and at the risk of Lessee. All property of Lessee which is stored by the Lessor pursuant hereto may be redeemed by Lessee within thirty (30) days after the Lessor notifies Lessee in writing that the Lessor has taken possession thereof upon payment to the Lessor in full of all obligations then due from Lessee to the Lessor hereunder and of all costs incurred by the Lessor in providing such storage. If Lessee fails to redeem such property within the above-
referenced thirty (30) day period as set forth herein, the Lessor may sell such property and shall apply the proceeds of such sale actually collected first against the costs of storage and sale and then against any other obligation due from Lessee hereunder.
B. The Lessor may terminate or otherwise effect a forfeiture of this Agreement by express written notice to Lessee of its election to do so. Such termination or forfeiture shall not relieve Lessee of any obligation hereunder which has accrued prior to the date of such termination. In the event of such termination or forfeiture, the Lessor shall be entitled to recover from Lessee, in addition to any obligation which has accrued prior to the date of termination or forfeiture, (i) the worth at the time of award of any unpaid rent which has been earned at the time of such termination, plus (ii) the worth at the time of award (computed by allowing interest at the rate specified herein) of the amount by which the unpaid Total Rent would have been earned after termination or forfeiture until the time of award exceeds the amount of such rental loss that the Lessee proves could have been reasonably avoided.
C. The Lessor may recover from Lessee, and Lessee shall pay to the Lessor upon demand, any other amount necessary to compensate the Lessor for the detriment proximately caused by Lessee's failure to perform its obligations hereunder or which in the ordinary course of things would be likely to result therefrom, including, but not limited to, such expenses as the Lessor may incur in recovering possession of the Premises, placing the same in good order and condition, and altering and repairing the same for reletting, as well as all other expenses, commissions and charges incurred by the Lessor in exercising any remedy provided herein or as a result of any default by Lessee hereunder.
D. Lessor may pursue any other remedy now or hereafter available under any laws or provision of this Lease without prior demand or notice except as required by applicable law, to seek any declaratory, injunctive or other equitable relief, and specifically enforce this Lease, or restrain or enjoin a violation or breach of any provision hereof. The expiration or termination of this Lease and/or the termination of Lessee's right to possession shall not relieve Lessee from liability under any indemnity provisions of this Lease as to matters occurring or accruing during the Term or by reason of Lessee's occupancy of the Premises. For the avoidance of doubt, Lessor shall have the remedy described in California Civil Code Section 1951.4 (lessor may continue lease in effect after lessee's breach and abandonment and recover rent as it becomes due, if Lessee has the right to sublet or assign, subject only to reasonable limitations). Accordingly, if Lessor does not elect to terminate this Lease on account of any default, Lessor may, from time to time, without terminating this Lease, enforce all of its rights and remedies under this Lease, including the right to recover the Total Rent as it becomes due.
E. In no event shall the Lessor be obligated to refund any rental or other amounts paid by Lessee prior to the termination of this Agreement due to a default on the part of Lessee hereunder, and Lessee shall have no right to any such refund.
9.3 Lessor's Right to Cure Lessee's Breach. The Lessor may, but is not obligated to, cure any of Lessee's failures to perform any covenant or provision of this Agreement at Lessee's expense, including, without limitation, by purchasing any required insurance, paying and fully satisfying any liens against the Premises, and/or taking any action to repair or maintain the Premises. If the Lessor, by reason of such failure by Lessee, pays any amount or does any act
in accordance with this Section, the amount paid by the Lessor plus the reasonable expense of performing such act shall be due within thirty (30) days after Lessee receives written demand therefor from the Lessor. No such payment or act shall constitute a cure or waiver of the breach or a waiver of any remedy for default or render the Lessor liable for any loss or damage resulting from any such act.
9.4 Nonwaiver. No waiver of any provision of this Agreement shall be implied by any failure of the Lessor to enforce any remedy on account of the violation of such provision, even if such violation shall continue or be repeated subsequently, any waiver by the Lessor of any provision of this Agreement may only be in writing, and no express waiver shall affect any provision other than the one specified in such waiver and that one only for the time and in the manner specifically stated.
9.5 Generally. Lessee hereby waives any right of redemption or relief from forfeiture under California Code of Civil Procedure section 1174 or 1179, or under any other present or future law, in the event Lessee is evicted or the Lessor takes possession of the Premises by reason of any default by Lessee hereunder. The various rights and remedies reserved to the Lessor herein, including those not specifically described herein, shall be cumulative, and except as otherwise provided by California statutory law in force and effect at the time of execution hereof, the Lessor may pursue any or all of such rights and remedies, whether at the same time or otherwise. No act or thing done by the Lessor or its agents during the term of this Agreement, including any agreement to accept the surrender of the Premises or to amend or modify this Agreement, shall be binding on the Lessor, unless in writing and signed by a person authorized to bind the Lessor. The delivery of keys to the Lessor, or the Lessor's agents, employees or officers, shall not operate as a termination of this Agreement or a surrender of the Premises.
10. Damage or Destruction. In the event the Premises is destroyed or rendered wholly untenantable by fire, storm, earthquake, or other casualty not caused by the negligence of Lessee, this Agreement shall terminate from such time except for the purpose of enforcing rights that may have then accrued hereunder. Should a portion of the Premises thereby be rendered untenantable, the Lessee shall have the option of either repairing such injured or damaged portion or terminating this Agreement. Lessee shall have no claim against Lessor for any damages suffered by reason of any such damage, destruction, repair or restoration. Lessor and Lessee with respect to any and all damage to, or destruction of, all or any part of the Premises, and any statute or regulation of the State of California, including, without limitation, Sections 1932(2) and 1933(4) of the California Civil Code, with respect to any rights or obligations concerning damage or destruction in the absence of an express agreement between the parties, and any other statute or regulation, now or hereafter in effect, shall have no application to this Lease or any damage or destruction to all or any part of the Premises.

## 11. Condemnation.

(a) The term "Condemnation" means the taking or appropriation of property or any interest therein, in exercise of the power or right of eminent domain or such taking for public or quasi-public use. Said term shall also be deemed to include, to the extent not otherwise defined in this Section, a temporary taking of the Premises or any part thereof for a period of one (1) year or more, and the taking of the leasehold interest hereby created.
(b) If the entire Premises or such portion thereof as shall make it unfeasible, in Lessee's sole and absolute judgment, to continue to operate the remaining portion of the Premises for the purposes herein stated, shall be taken by Condemnation, Lessee shall have the right and option to terminate this Agreement as of the date when Lessee is required to vacate the Premises (or portion thereof) by order of competent authority, by delivering to the Lessor written notice of such termination no later than the date which is sixty (60) days after Lessee first learns of the Condemnation. If this Agreement is terminated as provided in this Section, all charges due from Lessee to the Lessor hereunder shall be paid up to the date of such termination, and the Lessor shall refund to Lessee any sums paid by Lessee in advance and not yet earned and thereafter neither Party shall have any further obligation to the other hereunder, except as otherwise specifically provided in this Agreement. If this Agreement is not terminated within the time period and as provided above, then this Agreement shall continue in full force and effect without abatement or reduction of any rental or other amounts due and payable by Lessee hereunder.
(c) All of any award(s) received for any taking by Condemnation (collectively, "Award"), whether received for the appropriation of the Premises or other improvements, shall be paid to the Lessor, and Lessee shall have no right or interest therein.
(d) In the case of a Condemnation in which this Agreement is not terminated, this Agreement shall remain in full force and effect and any Award received for such Condemnation shall be paid to the Lessor, and Lessee shall have no right or interest therein.
12. Compliance with Laws. Lessee shall, in the maintenance, operation, use, and occupancy of the Premises, promptly comply, and cause all persons claiming by, through or under Lessee promptly to comply, with all laws, ordinances, certificates of occupancy, orders, rules, regulations, and requirements of all federal, state, municipal and other governmental bodies and appropriate departments, commissions, boards and officers thereof. Subject to written approval from Lessor, Lessee shall be responsible, at its sole cost and expense, to make all alterations to the Premises (and improvements thereon) as required to comply with any governmental rules, regulations, requirements, or standards, including, without limitation, any laws, building codes, regulations, and judicial or administrative decisions regarding access to and use of the Premises (and improvements located thereon) by the disabled or renewable energy sources or sustainability.
13. Broker's Fee. Lessee and Lessor each represent and warrant to the other that neither has had any dealings with any person, firm, broker or finder in connection with the negotiation of this Agreement and/or the consummation of the transaction contemplated hereby, and no other broker or other person, firm or entity is entitled to any commission or finder's fee in connection with said transaction and Lessee hereby indemnifies and holds the Lessor harmless from and against any costs, expenses, attorneys' fees or liability for compensation or charges which may be claimed by any such unnamed broker, finder or other similar party by reason of any dealings or actions of the indemnifying Party. Lessee agrees that Lessor shall not be responsible for any future broker fees related to this transaction, as it may relate to Lessee's renewal of the Agreement, if any.
14. Limitation of Lessor's Liability. IF LESSOR SHALL FAIL TO PERFORM ANY TERM, CONDITION, COVENANT OR OBLIGATION REQUIRED TO BE PERFORMED BY IT UNDER THIS LEASE AND IF LESSEE SHALL, AS A CONSEQUENCE THEREOF,

RECOVER A MONEY JUDGMENT AGAINST LESSOR, LESSEE AGREES THAT IT SHALL LOOK SOLELY TO LESSOR'S RIGHT, TITLE AND INTEREST IN AND TO THE PREMISES AND THE RENTS AND PROCEEDS THEREFROM FOR THE COLLECTION OF SUCH JUDGMENT; AND LESSEE FURTHER AGREES THAT NO OTHER ASSETS OF LESSOR, OR OF ANY OWNER, PARTNER, MEMBER OR MANAGER IN OR OF LESSOR, SHALL BE SUBJECT TO LEVY, EXECUTION OR OTHER PROCESS FOR THE SATISFACTION OF LESSEE'S JUDGMENT.
15. Notices. All notices, statements, demands, requests, or consents under this Agreement made or given by either Party to the other shall be personally delivered, sent via a nationally recognized overnight courier or sent by United States certified mail, return receipt requested, postage prepaid, and shall be deemed received upon delivery if personally served or when actually received by the Party receiving the notice if the notice is given by mail. Unless notice of a different address has been given in accordance with this Section, all such notices shall be addressed as follows:

| If to the Lessor: | GNLA 697 S. Burlington LLC |
| :--- | :--- |
|  | 3435 W. Temple Street <br> Los Angeles, California 90026 <br> Attention: Director of Facilities |
| If to Lessee: | Camino Nuevo Charter Academy Burlington Campus <br> 697 S. Burlington Avenue <br> Los Angeles, California 90057 <br> Attention: School Operations Manager |

16. Estoppel Certificates. The Lessor and Lessee shall, respectively, at any time and from time to time within fifteen (15) days after written request by the other, deliver to the requesting Party, a prospective purchaser or mortgagee of the Property, an executed and acknowledged statement in writing certifying (a) that this Agreement is unmodified and in full force and effect (or if there has been any modification(s) thereof, that the same is in full force and effect as modified, and stating the nature of the modification or modifications); (b) that to its knowledge there exists no default under the Agreement (or if any such default exists, describing the specific nature and extent thereof); (c) the date to which rent and any other amounts due hereunder have been paid in advance, if any; and (d) such other matters or statements as the requesting Party may reasonably request.
17. Hazardous Materials. For the purposes of this Agreement, the following terms shall have the following meanings:
A. "Hazardous Materials" shall mean and include, but not be limited to, any liquid, substance, material, waste, gas or particulate matter which is now or may become regulated by any local governmental authority, the State of California, or the United States Government, including, but not limited to, any liquid, material, substance, waste, gas or particulate matter which is: (i) defined as a "hazardous waste," "hazardous material," "hazardous substance," "extremely hazardous waste," "restricted hazardous waste" or "pollutant" under any provision of California law, rule or regulation; (ii) a petroleum product; (iii) asbestos; (iv) urea formaldehyde
foam insulation; (v) polychlorinated biphenyls; (vi) radioactive material; (vii) designated as a "hazardous substance" pursuant to Section 311 of the Clean Water Act, 33 U.S.C. § 1251 et seq. (33 U.S.C. § 1321); (viii) defined as a "hazardous waste" pursuant to Section 1004 of the Resource Conservation and Recovery Act, 42 U.S.C. § 6901 et seq. (42 U.S.C. § 6903); (ix) defined as a "hazardous substance" pursuant to Section 101 of the Comprehensive Environmental Response, Compensation and Liability Act, 42 U.S.C. § 9601 et seq., (x) defined as "hazardous waste," "extremely hazardous waste" or "restricted hazardous waste" under Sections 25115, 25117 or 25122.7 , or listed pursuant to Section 25140 of the California Health and Safety Code, Division 20, Chapter 6.5 (Hazardous Waste Control Law), (xi) defined as a "hazardous substance" under Section 25316 of the California Health and Safety Code, Division 20, Chapter 6.95 (Hazardous Materials Release Response Plans and Inventory), (xii) defined as a "hazardous substance" under Section 25281 of the California Health and Safety Code, Division 20, Chapter 6.7 (Underground Storage of Hazardous Substances), or (xiii) listed under Article 9 or defined as hazardous or extremely hazardous pursuant to Article 11 of Title 22 of the California Administrative Code, Division 4, Chapter 20.
B. "Environmental Laws" shall mean all codes and statutes specifically described in the foregoing Paragraph and all other federal, state and local environmental, health or safety statutes, ordinances, codes, rules, regulations, orders, decrees, standards, policies and guidelines in effect now or in the future pertaining to Hazardous Materials.
C. Lessee covenants that it shall not use, treat, store or dispose of, and shall not permit anyone else to use, treat, store or dispose of, whether temporarily or permanently, any Hazardous Materials at, on or beneath the Premises in violation of any applicable Environmental Laws. In the event Lessee breaches the covenant contained in this Paragraph (c), Lessee shall, at its sole cost and expense, comply with all federal, state and local laws and requirements relating to the remediation of the situation.
D. Lessee shall defend, indemnify and hold Lessor harmless from and against any and all claims, liabilities, losses, damages, costs and expenses, arising from or relating directly or indirectly to a violation of Environmental Laws and/or the production, storage, release, discharge, presence, or existence (and/or required remediation) of any and all Hazardous Materials (from any cause whatsoever) in, on, under or about the Premises from and after the Effective Date until the expiration or earlier termination of this Agreement, except to the extent that such Hazardous Materials are placed on or released from the Premises by Lessor or Lessor's employees, agents or contractors.
E. The terms and provisions of this Section 17 shall survive the expiration or earlier termination of this Agreement.

## 18. General Provisions.

18.1 Entire Agreement and Modification. This Agreement contains the entire agreement between the Parties, and supercedes all prior agreements (whether oral or written) of the Parties. No provision of this Agreement may be amended or varied except by an agreement in writing signed by both Parties.
18.2 Consent of Lessor. Neither the Lessor's execution of this Agreement nor any consent or approval given by the Lessor hereunder in its capacity as a Party to this Agreement shall waive, abridge, impair or otherwise affect the Lessor's powers and duties as a governmental body. Any requirements under this Agreement that Lessee obtains consents or approvals of the Lessor are in addition to and not in lieu of any requirements of law that Lessee obtains approvals or permits.
18.3 Governing Law. This Lease shall be governed in accordance with the laws of the state in which the Premises is located.
18.4 Attorneys' Fees. In the event of any action, proceeding or arbitration arising out of or in connection with this Agreement, whether or not pursued to judgment, the parties shall each be responsible for their own attorneys' fees and costs.
18.5 Holding Over. If Lessee holds over after the expiration of the Term for any cause, with or without the express or implied consent of Lessor, such holding over shall be deemed to be a tenancy from month-to-month only, and shall not constitute a renewal or extension of the Term. During any such holdover period, the Lessor may charge Lessee a monthly rent charge equal to one hundred twenty five percent $(125 \%)$ of the fair market rate of the Premises, to be determined by the Lessor and assessed by multiplying the total square feet of the Premises by the fair market rate. Such holdover shall otherwise be subject to the same terms, conditions, restrictions and provisions as herein contained. Such holding over shall include any time employed by Lessee to remove machines, appliances and other equipment during the time periods herein provided for such removal.

Nothing contained herein shall be construed as consent by Lessor to any holding over by Lessee, and Lessor expressly reserves the right to require Lessee to surrender possession of the Premises to Lessor as provided in this Lease upon the expiration or other termination of this Lease. The provisions of this Section shall not be deemed to limit or constitute a waiver of any other rights or remedies of Lessor provided at law or in equity. If Lessee fails to surrender the Premises upon the termination or expiration of this Lease, in addition to any other liabilities to Lessor accruing therefrom, Lessee shall protect, defend, indemnify and hold Lessor harmless from all losses, costs (including reasonable attorneys' fees), damages, claims and liabilities resulting from such failure, including, without limitation, any claims made by any succeeding lessee arising from such failure to surrender, and any lost profits to Lessor resulting therefrom, provided that Lessor notifies Lessee that Lessee's failure to timely surrender the Premises will cause Lessor to incur such lost profits.
18.6 Signage and Murals. Lessee shall not have the right to place, construct or maintain any sign, advertisement, awning, banner, mural or other external decorations on the improvements that are a part of the subject property without the prior written consent of the Lessor.
18.7 Lessor Liability. If at any time the Lessor shall fail to perform or pay any covenant or obligation on its part to be performed or paid under this Agreement, and as a consequence thereof Lessee shall recover a money judgment against the Lessor, such judgment shall be enforced against and satisfied only out of the Lessor's interest in the Premises.
18.8 Invalidity. If any term or provision of this Agreement or the application thereof to any persons or circumstances shall to any extent be invalid and unenforceable, the remainder of this Agreement, or the application of such term or provision to persons or circumstances other than those as to which it is invalid or unenforceable, shall not be affected thereby, and each term and provision of this Agreement shall be valid and shall be enforced to the extent permitted by law.

### 18.9 Time of Essence. Time is of the essence of this Agreement.

18.10 Counterparts. This Agreement may be executed in counterparts, each of which shall be deemed an original and all of which when taken together shall constitute one and the same instrument.
18.11 Successors and Assigns. Subject to the limitations on Lessee's right to assign, sublet, hypothecate, mortgage, or otherwise transfer or dispose of its interest in this Agreement or the Premises, the provisions of this Agreement shall be binding upon and inure to the benefit of the successors and permitted assigns of the Lessor and Lessee. Upon the sale, transfer or other disposition of the Premises and assignment of its interest in this Agreement by the Lessor, the Lessor shall have no further obligations or liabilities under this Agreement thereafter.
18.12 Authority. The Lessor and Lessee each represents to the other that it has full power and authority to execute and perform this Agreement.
18.13 Access by the Lessor. The Lessor or its authorized representatives may, from time to time upon reasonable advance notice to Lessee and at any reasonable hour, enter upon and inspect the Premises to ascertain compliance with this Agreement, but without obligation to do so or liability therefor. The Lessor or its authorized representatives may also access the Premises from time to time without notice to Lessee in order to cure a Lessee default under this Agreement in accordance with its rights hereunder.
18.14 Disability Access Disclosure Under Section 1938 of the California Civil Code. Lessor makes the following statement in accordance with Section 1938 of the California Civil Code: Neither the Premises nor the Property has undergone an inspection by a Certified Access Specialist to determine if the Premises or Property meet all applicable construction related accessibility standards pursuant to Section 55.53 of the California Civil Code. As required by Section 1938(e) of the California Civil Code, Lessor hereby states as follows: "A Certified Access Specialist (CASp) can inspect the subject premises and determine whether the subject premises comply with all of the applicable construction-related accessibility standards under state law. Although state law does not require a CASp inspection of the subject premises, the commercial property owner or lessor may not prohibit the lessee or tenant from obtaining a CASp inspection of the subject premises for the occupancy or potential occupancy of the lessee or tenant, if requested by the lessee or tenant. The parties shall mutually agree on the arrangements for the time and manner of the CASp inspection, the payment of the fee for the CASp inspection, and the cost of making any repairs necessary to correct violations of construction-related accessibility standards within the premises." In furtherance of the foregoing, notwithstanding any provision to the contrary in this Lease, Lessor and Lessee hereby agree as follows: (a) any CASp inspection requested by Lessee shall be conducted, at Lessee's sole cost and expense, by a CASp approved in
advance by Lessor; and (b) Lessee, at its cost, is responsible for making any repairs within the Premises to correct violations of construction-related accessibility standards; and, if anything done by or for Lessee in its use or occupancy of the Premises shall require repairs to the Premises or Property to correct violations of construction-related accessibility standards, then Lessee shall, at Lessor's option, either perform such repairs at Lessee's sole cost and expense or reimburse Lessor upon demand, as Additional Rent, for the cost to Lessor of performing such repairs. Notwithstanding any provision to the contrary in this Lease, Lessor and Lessee hereby agree that Lessee, at its sole cost, is responsible for making any repairs within the Premises to correct violations of construction-related accessibility standards under The Americans with Disabilities Act of 1990 (as the same may be amended) or any other applicable law; and, if anything done by or for Lessee in its use or occupancy of the Premises, including without limitation making any Alterations or constructing any tenant improvements, shall require or otherwise trigger repairs to the Premises or Property to correct violations of construction-related accessibility standards, then Lessee shall, at Lessor's option, either perform such repairs at Lessee's sole cost and expense or reimburse Lessor upon demand, as Additional Rent, for the cost to Lessor of performing such repairs.
18.15 No Construction Against Drafting Party. The rule of construction that ambiguities are resolved against the drafting party shall not apply to this Agreement, and each Party hereto represents and warrants that it has been advised by legal counsel in connection with the drafting and negotiation of this Agreement.
18.16 Dispute Resolution. If any dispute, controversy, or disagreement arises out of or relating to this Lease, the Parties shall meet in good faith to seek a resolution. If the Parties cannot resolve the dispute informally, the Parties shall participate in non-binding mediation and shall split the costs to hire a mediator evenly between the Parties. If the dispute is not resolved through mediation, the Parties may mutually agree to submit the dispute to arbitration. If arbitration is not mutually agreed by the Parties, either Party may submit the dispute to a court of competent jurisdiction in the State of California.
18.17 Waiver of Jury Trial. LESSOR AND LESSEE, TO THE FULLEST EXTENT THAT THEY MAY LAWFULLYDO SO, HEREBY WAIVE TRIAL BY JURY IN ANY ACTION OR PROCEEDING BROUGHT BY ANY PARTY TO THIS LEASE WITH RESPECT TO THIS LEASE, THE PREMISES, OR ANY OTHER MATTER RELATED TO THIS LEASE OR THE PREMISES.

IN WITNESS WHEREOF, the Parties hereto have executed this Agreement as of the date first above written.

## LESSOR:

GNLA 697 S. Burlington LLC, a California limited liability company

By:
Name: Eric Heggen
Title: Chairman, GNLA

## LESSEE:

Camino Nuevo Charter Academy, a California nonprofit public benefit corporation d/b/a Camino Nuevo Charter Academy Burlington Campus
$\qquad$
By:
Name: Adriana Abich
Title: CEO, CNCA

# Exhibit A <br> Legal Description of Premises 

That certain real property located in the City of Los Angeles, County of Los Angeles, State of California described as follows (the "Premises"):

PARCEL 1:
LOT 14 AND 15 OF WEST LAKE PARK TRACT, IN THE CITY OF LOS ANGELES, COUNTY OF LOS ANGELES, STATE OF CALIFORNIA, AS PER MAP RECORDED IN BOOK 12 PAGE 15 OF MISCELLANEOUS RECORDS, IN THE OFFICE OF THE COUNTY RECORDER OF SAID COUNTY.

PARCEL 2:
LOT 18, OF WESTLLAKE PARK TRACT, IN THE CITY OF LOS ANGELES, COUNTY OF LOS ANGELES, STATE OF CALIFORNIA, AS PER MAP RECORDED IN BOOK 12, PAGE 15, OF MISCELLANEOUS RECORDS, IN THE OFFICE OF THE COUNTY RECORDER OF SAID COUNTY.

TOGETHER WITH ALL RIGHT, TITLE AND INTEREST ACCRUING TO THE GRANTOR UNDER THAT CERTAIN COMMUNITY OIL AND GAS LEASE DATED JULY 17, 1963 INSOFAR AS THE GRANTOR IS ENTITLED TO PARTICIPATE IN PRODUCTION AND OTHER BENEFITS UNDER SAID LEASE.

## Exhibit B



Exhibit $B$
Building Room Index

|  |  | ROOH NAMFE |  | USE PER CODE |  |  | Eximinc |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | $\begin{gathered} 0 C 6 \\ \text { LOAD } \\ \text { FACTOR } \end{gathered}$ | $\begin{aligned} & \text { \#OF } \\ & \text { OCC. } \end{aligned}$ | $\begin{gathered} O C O \\ \text { FAOAD } \\ \text { FACTOR } \end{gathered}$ | \% $\begin{aligned} & \text { for } \\ & \text { OCa }\end{aligned}$ |
|  | 001 | HALLWAM | 802 | CIRCUEATKON | ACCESSORY |  |  |  |
|  | 002 | STORAGE 1 | 124 | STORAGE |  |  | 300 | 1 |
|  | 003 | JANITORIAL | 51 | STORAGE | 300 | 1 | 300 | 1 |
|  | 004 | WOMEN'S RESTROOM | 52 | RESTROOM | ACCESSORY |  |  |  |
|  | 005 | HEAD OFFICE | 127 | OFFICE | 100 | 1 | 100 | 1 |
|  | 006 | STAFF ROOM 1 | 155 | CONFERENCE | 15 | 10 | 15 | 10 |
|  | 007 | MEN'S RESTROOM | 56 | RESTROOM | ACCESSORY |  |  |  |
|  | 008 | RECEPTION/SICK ROOM | 98 | OFFICE | 100 | 1 | 100 | 1 |
|  | 009 | SPRINKLIER CLOSET | 12 | MECH |  |  | 300 | 0 |
|  | SUBTOTAL |  | 1481 |  |  | 13 |  | 14 |
|  | 010 | ART ROOM | 525 | OPEN CLASSRM. |  |  | 20 | 27 |
|  | 097 | CLASSROOM 1 | 764 | CLASSRM | 20 | 39 | 20 | 39 |
|  | 012 | CLASSROOM2 | 734 | CLASSRM | 20 | 37 | 20 | 37 |
|  | 013 | CLASSROOM3 | 718 | CLASSRM | 20 | 36 | 20 | 36 |
|  | 014 | TOILET 1 | 105 | RESTROOM | ACCESSORY |  |  |  |
|  | 015 | TOILET 2 | 99 | RESTROOM | ACCESSORY |  |  |  |
|  |  | Sustornk | 2945 |  |  | 212 |  | 139 |
| TOTAL |  |  | 4426 |  |  |  |  | 153 |
| 尤 | 016. | [PLAYGROUND | 5048 |  | Accessory |  |  |  |
|  |  | CANOPY | 502 |  | ACCESSORY |  |  |  |
|  | 020 | HALLWAY | 1235 | CIRCULATION | ACCESSORY |  |  |  |
|  | 024 | MUETIRUPP RM2 | 1335 | OPEN CLASSRM. |  |  | 29 | 67 |
|  | 022 | MULTIPURP RM2 | 1588 | OPEN CLASSRM. |  |  | 20 | 79 |
|  | 023 | ELECTRICAL CLOSET | 72 | MECH |  |  | 300 | 0 |
|  | 024 | TRASHROCM | 101 | STORAGE |  |  | 300 | 1 |
|  | 025 | WOMEN'SRESTROOM | 118 | RESTROOM | ACCESSORY |  |  |  |
|  | 026 | MEN'S RESTROOM | 118 | RESTROOM | ACCESSORY |  |  |  |
|  | 027 | OPFFleEz | 789 | OFACE | 900 | 2 | 100 | 2 |
|  |  | TOTAL | 4726 |  |  | 2 |  | 149 |
|  |  | GRAND TOTAL | '9,352 SF NET 10,487 SF GROSS |  |  |  |  | 302 |

## EXHIBIT C

## [LESSEE'S USES]

## Coversheet

# Conflict of Interest Code Biennial Review 

Section: VIII. Conflict of Interest Code Biennial Review<br>Item: A. Conflict of Interest Code Biennial Review Vote<br>Purpose:<br>Submitted by:<br>Related Material:<br>CNCA Conflict of Interest Code Revised 2022 - Redlined Version.pdf

## Conflict of Interest Code of the

# Camino Nuevo Charter Academy 

Incorporation of FPPC Regulation 18730 (2 California Code of Regulations, Section 18730) by Reference

The Political Reform Act (Government Code Section 81000, et seq.) requires state and local government agencies to adopt and promulgate conflict of interest codes. The Fair Political Practices Commission has adopted a regulation (2 Cal. Code of Regs. 18730), which contains the terms of a standard conflict of interest code. After public notice and hearing, it may be amended by the Fair Political Practices Commission to conform to amendments in the Political Reform Act. Therefore, the terms of 2 California Code of Regulations Section 18730, and any amendments to it duly adopted by the Fair Political Practices Commission, are hereby incorporated into the conflict of interest code of this agency by reference. This regulation and the attached Appendices (or Exhibits) designating officials and employees and establishing economic disclosure categories shall constitute the conflict of interest code of this agency.

## Place of Filing of Statements of Economic Interests

All officials and employees required to submit a statement of economic interests shall file their statements with the agency head; or his or her designee. The agency shall make and retain a copy of all statements filed by its Members of the Board of Directors and the Chief Executive Officer and forward the originals of such statements to the Executive Office of the Board of Supervisors of Los Angeles County.

The agency shall retain the originals of statements for all other Designated Positions named in the agency's conflict of interest code. All retained statements, original or copied, shall be available for public inspection and reproduction (Gov. Code Section 81008).

# Camino Nuevo Charter Academy 

## EXHIBIT "A"

## CATEGORY 1

Persons in this category shall disclose all interest in real property which is located in whole or in part within two (2) miles of any facility utilized by Camino Nuevo Charter Academy, including any leasehold, beneficial or ownership interest or option to acquire such interest in real property.

Persons are not required to disclose a residence, such as a home or vacation cabin, used exclusively as a personal residence; however, a residence in which a person rents out a room or for which a person claims a business deduction may be reportable.

## CATEGORY 2

Persons in this category shall disclose all investments and business positions in, and sources of income (including gifts, loans and travel payments) that are from, business entities engaged in the performance of work or services, or sources that manufacture, sell, repair, rent or distribute school supplies, books, materials, school furnishings or equipment of the type utilized by Camino Nuevo Charter Academy.

## CATEGORY 3

Persons in this category shall disclose all investments and business positions in, and sources of income (including gifts, loans and travel payments) that are from, business entities engaged in the performance of work or services, or sources that manufacture, sell, repair, rent or distribute school supplies, books, materials, school furnishings or equipment of the type utilized by the designated position's department. For the purpose of this category, the department of a Charter School Principal is his or her entire school.

## CATEGORY 4

Persons in this category shall disclose all income (including gifts, loans and travel payments) from any Camino Nuevo Charter Academy employee or any known representative or association of such employee or any business known by the reporting official to be owned or controlled by such employee.

## Camino Nuevo Charter Academy

## EXHIBIT "B"


#### Abstract

Designated PositionsDisclosure CategoriesMember, Board of Directors1, 2, 4 Chief Executive Officer ..... 1, 2, 4 Charter School Principal ..... 3 Chief Finance-Officer** ..... 1,2 Chief Learning-Academic Officer** ..... 3 Vice President of Human Resources** ..... 2, 4 Director of Facilities** ..... 1, 3 Director-Senior Director of Information and ..... 3 Technology**Vice President of Strategy and Operations Senior Director of Operations**3

Consultants/New Positions*

^[ * Consultants/New Positions are included in the list of designated positions and shall disclose pursuant to the broadest disclosure category in the code, subject to the following limitations: ]

The Chief Executive Officer or his or her designee may determine in writing that a particular consultant or new position, although a "designated position," is hired to perform a range of duties that is limited in scope and thus is not required to fully comply with disclosure requirements in this section. Such written determination shall include a description of the consultant's or new position's duties and, based upon that description, a statement of the extent of disclosure requirements. The Chief Executive Officer or his or her designee's determination is a public record and shall be retained for public inspection in the same manner and location as this conflict-ofinterest code. (Gov. Code Section 81008.)

^[ ** The designated positions are held by employees of Pueblo Nuevo Education and Development Group, a separate California nonprofit public benefit corporation that provides services to Camino Nuevo Charter Academy under contract. Individuals who perform under contract the identical duties of any designated position shall be required to file Statements of Economic Interests disclosing reportable interests in the categories assigned to that designated position. ]


## Camino Nuevo Charter Academy

## EFFECTIVE: 10/28/202010/11/2022

## Coversheet

## Data Review: CNCA Teacher Tenure

Section: IX. Data Review: CNCA Teacher Tenure<br>Item:<br>Purpose:<br>Submitted by:<br>Related Material:<br>A. Data Review: CNCA Teacher Tenure<br>Discuss<br>22-23 Staff Rentention- Part II.pptx.pdf

## 2022-2023 Staff Retention

## Teacher Retention 2021-2022

| Site | Teacher Retention 21-22 | Teacher Retention 20-21 | Techer Retention 19-20 |
| :--- | :---: | :---: | :---: |
| BURLINGTON | $73 \%$ | $75 \%$ | $86 \%$ |
| KAYNE SIART | $68 \%$ | $73 \%$ | $82 \%$ |
| CASTELLANOS/EISNER | $77 \%$ | $80 \%$ | $72 \%$ |
| CISNEROS | $85 \%$ | $85 \%$ | $79 \%$ |
| DALZELL LANCE | $89 \%$ | $75 \%$ | $91 \%$ |
| Overall Teacher <br> Retention | $\underline{\text { 76 \% Retention }}$ | $78 \%$ Retention | $80 \%$ Retention |

## Years of Teaching at CNCA 21-22 (all teachers)

Years of Teaching Experience at CNCA


## Teacher Retention 21-22

Years of Experience vs. Teacher Turnover


## Trends from Exit Interview Data 2020-2021

| Reasons for Resigning |  |
| :--- | :--- |
| Relocating/Moving closer to home | $26 \%$ |
| Culture Mismatch/Inadequate Support | $19 \%$ |
| Leaving Education/Teaching Profession | $19 \%$ |
| Compensation | $13 \%$ |
| Preference for District School Expectations | $13 \%$ |
| Health | $6 \%$ |
| Other (going back to school) | $3 \%$ |

## Trends from Exit Interview Data 2020-2021

## What staff enjoyed most:

- Students, families and community we serve
- Relationships with co-workers
- Welcoming environment


## What staff enjoyed least:

- Inadequate support
- Work load
- Lack of accountability among students


## External Trends Affecting Staff Retention/Recruitment

$\square 8 \%$ of teachers were already leaving the profession pre-pandemic and we know this number will increase post-pandemic.
$\square$ CA continues to experience a serious teacher shortage

- Santa Ana Unified reported 52 teacher vacancies the last week of August (1/2 were in special education).
- Long Beach Unified also reported severe teacher shortage. 34 vacancies in late August (after already hiring 474 teachers this summer).
- LAUSD had over 200 positions open the $2^{\text {nd }}$ week of August. LAUSD had to deploy existing credentialed staff (such as from administrative roles) to fill teaching vacancies.
$\square$ Shortage of Classified staff
- New one-time funding for schools has made it difficult to fill many of our classified positions.


## 2021-2022 was one of the most difficult years for educators.

## What is the likelihood that you will leave teaching in the next two years?

Very unlikely
Somewhat unlikely
Somewhat likely

- Very likely


SOURCE: EdWeek Research Center, 2021

# 2021-2022 was one of the most difficult years for educators. 

> If someone had asked me in the fall of 2019 (before the pandemic) how likely I was to leave teaching in the next two years, I would have replied that I was:


18

## Focus for 2022-23...

$\square$ Salary analysis to ensure we remain competitive for multiple years in the future
$\square$ Responding to data from exit interviews, address gaps and understand factors beyond compensation that draw people away
$\square$ Better understand the experiences of people who have stayed at CNCA so we can replicate that experience for others
$\square$ Building belonging through bridging
$\square$ Strengthening internal pipelines

## Coversheet

## FY21-22 Financials

Section: X. Financials<br>Item:<br>Purpose:<br>Submitted by:<br>Related Material:<br>A. FY21-22 Financials<br>Discuss<br>06.22 - CNCA Consolidated - Financial Packet.pdf

Key Performance Indicators


## KEY POINTS

The average ADA percentage for P2 is $87 \%$, which is $8 \%$ lower than budget. P2 revisions are still in process and any changes in income that result will impact FY22-23.

P2 ADA is 341 under budget resulting in reduced funding accross all of the charters. Hold Harmless was approved for FY21-22 resulting in charters schools beingfunded on a pre-pandemic ADA percentage. This resulted in CNCA being funded on a consolidated ADA of 2,926.69. This is reflected in the final FY21-22 financials.

Forecast includes ESSER spending plan.
Cash remains strong and ended at 116 days cash on hand as of 06/30/2022.

3 Average Daily Attendance Analysis

| Category | Actual <br> through <br> Month 10 | Actual P2 | Budgeted <br> P2 | Better/ <br> (Worse) | Prior Month <br> Forecast | Prior Year <br> P2 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Enrollment | 3,030 | 3,025 | 3,139 | $(114)$ | 3,088 | 3,367 |
| ADA \% | $87.7 \%$ | $86.8 \%$ | $95.0 \%$ | $-8.2 \%$ | $89.5 \%$ | $95.0 \%$ |
| Average ADA | $2,660.13$ | $2,641.35$ | $2,982.05$ | $(340.70)$ | $2,762.74$ | $3,218.84$ |


| 5 5 | Forecast | VS. Budget |  | VS. Last Month |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| INCOME STATEMENT | As of $06 / 30 / 22$ | FY 21-22 | Variance |  |  |


| 5 INCOME STATEMENT | Forecast | VS. Budget |  | VS. Last Month |  | FY 21-22 YTD |  |  | Historical |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | As of 06/30/22 | FY 21-22 Budget | Variance B/(W) | Prior Month FC | Variance B/(W) | Actual YTD | Budget YTD | Variance B/(W) | FY 20-21 | FY 19-20 |
| Local Control Funding Formula | 35,808,573 | 35,221,394 | 587,179 | 32,366,175 | 3,442,398 | 35,808,573 | 26,046,069 | 9,762,504 | 33,411,308 | 33,437,300 |
| Federal Revenue | 10,868,693 | 4,758,199 | 6,110,493 | 13,221,677 | $(2,352,985)$ | 10,868,693 | 3,343,848 | 7,524,845 | 8,544,443 | 3,792,642 |
| State Revenue | 4,097,827 | 4,567,013 | $(469,186)$ | 4,546,037 | $(448,209)$ | 4,097,827 | 3,065,920 | 1,031,907 | 2,578,594 | 2,107,752 |
| Other Local Revenue | 2,971,632 | 2,209,619 | 762,013 | 2,753,864 | 217,767 | 2,971,632 | 2,209,619 | 762,013 | 2,587,536 | 2,379,954 |
| Grants/Fundraising | 390,444 | 112,500 | 277,944 | 364,966 | 25,478 | 390,444 | 107,836 | 282,608 | 263,396 | 257,740 |
| TOTAL REVENUE | 54,137,169 | 46,868,725 | 7,268,444 | 53,252,720 | 884,449 | 54,137,169 | 34,773,291 | 19,363,878 | 47,385,276 | 41,975,388 |
| Total per ADA | 20,496 | 15,717 | 4,779 | 20,161 | 335 |  |  |  | 14,721 | 14,128 |
| w/o Grants/Fundraising | 20,348 | 15,679 | 4,669 | 20,023 | 325 |  |  |  | 14,639 | 14,041 |
| Certificated Salaries | 16,070,067 | 15,864,204 | $(205,863)$ | 16,101,355 | 31,289 | 16,070,067 | 15,681,156 | $(388,910)$ | 12,866,595 | 13,306,587 |
| Classified Salaries | 6,291,816 | 5,465,700 | $(826,116)$ | 6,322,010 | 30,193 | 6,291,816 | 5,348,855 | $(942,961)$ | 3,627,635 | 3,815,754 |
| Benefits | 6,650,987 | 6,862,074 | 211,087 | 6,722,330 | 71,343 | 6,650,987 | 6,789,051 | 138,065 | 4,779,613 | 5,002,395 |
| Student Supplies | 4,615,770 | 3,557,052 | $(1,058,718)$ | 4,859,431 | 243,661 | 4,615,770 | 3,437,849 | $(1,177,921)$ | 5,238,611 | 2,615,362 |
| Operating Expenses | 19,409,943 | 12,943,770 | $(6,466,172)$ | 18,611,660 | $(798,283)$ | 19,409,943 | 12,822,192 | $(6,587,750)$ | 13,715,921 | 14,721,963 |
| Other | 1,420,923 | 1,291,310 | $(129,613)$ | 1,424,740 | 3,817 | 1,420,923 | 1,291,310 | $(129,613)$ | 1,299,959 | 1,247,575 |
| TOTAL EXPENSES | 54,459,506 | 45,984,109 | $(8,475,396)$ | 54,041,525 | $(417,980)$ | 54,459,506 | 45,370,414 | $(9,089,091)$ | 41,528,335 | 40,709,636 |
| Total per ADA | 20,618 | 15,420 | $(5,198)$ | 20,460 | 158 |  |  |  | 12,902 | 13,702 |
| NET INCOME / (LOSS) | $(322,337)$ | 884,615 | $(1,206,952)$ | $(788,805)$ | 466,469 | $(322,337)$ | $(10,597,123)$ | 10,404,400 | 5,856,942 | 1,265,752 |
| OPERATING INCOME | 888,003 | 1,965,342 | $(1,077,339)$ | 425,352 | 462,651 | 888,004 | $(9,516,396)$ | 10,404,400 | 6,938,656 | 2,285,091 |
| EBITDA | 1,098,586 | 2,175,925 | $(1,077,339)$ | 635,935 | 462,651 | 1,098,587 | (9,305,813) | 10,404,400 | 7,156,901 | 2,513,327 |



| Year-End Cash Balance |  |  |
| :---: | :---: | :---: |
| Actual | Budget | Variance |
| $16,938,485$ | $7,258,652$ | $9,679,834$ |



| Balance Sheet | 6/30/2021 | 5/31/2022 | 6/30/2022 | $\begin{gathered} 6 / 30 / 2022 \\ \text { Actual } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |
| Cash, Operating | 13,877,874 | 17,552,648 | 16,938,485 | 16,938,485 |
| Cash, Restricted | 0 | - | 0 | 0 |
| Accounts Receivable | 8,076,064 | 52,537 | 7,215,297 | 7,215,297 |
| Due From Others | 185,032 | 220,255 | 178,871 | 178,871 |
| Other Assets | 305,180 | 145,193 | 264,447 | 264,447 |
| Net Fixed Assets | 39,997,763 | 39,546,563 | 39,675,160 | 39,675,160 |
| Total Assets | 62,441,913 | 57,517,196 | 64,272,260 | 64,272,261 |
| Liabilities |  |  |  |  |
| A/P \& Payroll | 2,018,499 | 1,650,734 | 2,361,220 | 2,361,220 |
| Due to Others | 2,436,714 | 881,227 | 2,132,637 | 2,132,638 |
| Deferred Revenue | 1,588,033 | 101,671 | 4,090,883 | 4,090,883 |
| Total Debt | 10,625,881 | 10,237,071 | 10,237,071 | 10,237,071 |
| Total Liabilities | 16,669,127 | 12,870,702 | 18,821,810 | 18,821,811 |
| Equity |  |  |  |  |
| Beginning Fund Bal. | 39,915,845 | 45,772,786 | 45,772,786 | 45,772,786 |
| Net Income/(Loss) | 5,856,942 | $(1,126,293)$ | $(322,337)$ | $(322,337)$ |
| Total Equity | 45,772,786 | 44,646,493 | 45,450,450 | 45,450,450 |
| Total Liabilities \& Equity | 62,441,913 | 57,517,195 | 64,272,260 | 64,272,261 |


| Available Line of Credit |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Days Cash on Hand | 82 | 121 | 116 | 116 |
| Cash Reserve \% | $22.3 \%$ | $33.2 \%$ | $31.8 \%$ | $31.8 \%$ |


| Camino Nuevo Charter Academy Consolidated Budget Summary Prepared by ExED. For use by ExED and |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | CNCA - B | lington | CNCA\#2 - K | yne Siart | CNCA\#3 - | stellanos | CNCA\#3 | Eisner | $\begin{gathered} \mathrm{CNC} \\ \text { Consol } \end{gathered}$ | $\not \ddagger-$ <br> ated | CNCA\#4 - | isneros | CNHS\#2 Lan | Dalzell |  | ral ration | Camino Consol | $\begin{aligned} & \text { luevo - } \\ & \text { lated } \end{aligned}$ |
|  |  | $\begin{aligned} & 2021-22 \\ & \text { Forecast } \end{aligned}$ | $\begin{gathered} \text { 2021-22 Budget } \\ \text { - Approved } \end{gathered}$ | $\begin{aligned} & 2021-22 \\ & \text { Forecast } \end{aligned}$ | 2021-22 Budget - Approved | $\begin{aligned} & 2021-22 \\ & \text { Forecast } \end{aligned}$ | 2021-22 Budget - Approved | 2021-22 <br> Forecast | 2021-22 Budget - Approved | $\begin{aligned} & 2001-22 \\ & \text { Forecast } \end{aligned}$ | 2021-22 Budget - Approved | 2021-22 <br> Forecast | 2021-22 Budget - Approved | $\begin{aligned} & \text { 2021-22 } \\ & \text { Forecast } \end{aligned}$ | $\begin{gathered} \text { 2021-22 Budget } \\ - \text { Approved } \end{gathered}$ | $\begin{gathered} 2021-22 \\ \text { Forecast } \end{gathered}$ | 2021-22 Budget - Approved | $\begin{aligned} & 2001-22 \\ & \text { Forecast } \end{aligned}$ |
| Enrolment | 590 | 575 | 697 | 665 | 471 | 447 | 267 | 255 | 738 |  | 606 |  | 508 | 490 |  |  | 3,139 | 3,019 |
| ADA | 560.50 | 504.82 | ${ }^{662.15}$ | ${ }^{588.52} 8$ | 447.45 | 369.75 | ${ }^{253.65}$ | $\begin{array}{r}222.32 \\ 888 \\ \hline\end{array}$ | 701.10 | 592.07 | 575.70 | ${ }_{\text {c }}^{522.73}$ | ${ }^{482.60}$ | ${ }^{433.21}$ |  |  | 2,982.05 | 2,641.35 |
|  |  |  |  |  |  |  |  |  |  |  | 91\% | 2\% | \% |  | 0\% |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 8011 Local Control Funding Formula | 3,856,871 | 3,392,788 | 4,427,685 | 3,801,717 | 3,114,400 | 2,423,460 | 1,645,238 | 1,457,180 | 4,759,637 | 3,880,640 | 3,827,826 | 3,346,579 | 5,044,024 | 5,196,467 |  |  | 21,916,044 | 19,618,191 |
| 8012 Education Protection Account | 1,059,320 | 1,803,620 | 1,255,284 | 2,083,254 | 841,985 | 1,266,932 | 477,304 | 761,782 | 1,319,289 | 2,028,714 | 1,089,425 | 1,812,026 | 96,520 | 95,336 |  |  | 4,819,837 | 7,822,950 |
| 8019 Local Control funding formula - Prior Year |  | $(37,331)$ |  | (45,398) |  | (31,097) |  | (17,621) |  | $(48,718)$ |  | (41,058) |  | (28,922) |  |  |  | (201,427) |
| 8096 In Lieu of Property Taxes | 1,594,920 | 1,599,194 | 1,884,168 | 1,864,343 | 1,273,232 | 1,171,325 | 721,769 | 704,296 | 1,995,001 | 1,875,621 | 1,638,172 | 1,655,930 | 1,373,253 | 1,372,344 |  |  | 8,485,513 | 8,367,432 |
| 8098 In Lieu of Property Taxes, Prior Year |  | 37,331 |  | 45,398 |  | 31,097 |  | 17,621 |  | 48,718 |  | 41,058 |  | 28,922 |  |  |  | 201,427 |
| Total 8011 -8098 - Local Control Funding Formula Sources | 6,511,111 | 6,795,602 | 7,567,136 | 7,749,314 | 5,229,617 | 4,861,717 | 2,844,310 | 2,923,258 | 8,073,927 | 7,784,975 | 6,555,423 | 6,814,535 | 6,513,796 | 6,664,147 |  |  | 35,221,394 | 35,808,573 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 8181 Secial Education - Federal (IDEA) 8221 8221 Chid Nutrition - Federa | 149,822 570,51 | 151,416 517881 | ${ }_{5196,993}$ | 176,521 | ${ }^{119,603}$ | ${ }^{110,905}$ | 67,801 152,252 | 66,683 81918 | 187,404 581184 | 177,588 362,961 | 153,885 <br> 387,254 | 156,788 <br> 29888 | 128,999 224,523 | 129,937 |  |  | 797, ${ }^{\text {2,02 }}$ | 792,250 1,649822 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 8291 Title I | 310,690 | 311,078 | 234,893 | 281,231 | 213,116 | 220,608 | 115,832 | 132,647 | 328,948 | 353,255 | 207,936 | 237,220 | 182,909 | 199,510 |  |  | 1,265,376 | 1,382,294 |
| 8292 Title II | 29,060 | 31,879 | 28,616 | 31,422 | 23,304 | 24,337 | 12,666 | 14,633 | 35,970 | 38,970 | 23,768 | 26,126 | 20,263 | 22,265 |  |  | 137,677 | 150,662 |
| 8294 Titte III | 41,756 | 45,912 | 28,257 | 31,400 | 31,346 | 29,766 | 11,783 | 17,897 | 43,129 | 47,663 | 22,194 | 24,395 | 10,754 | 11,759 |  |  | 146,089 | ${ }^{161,129}$ |
| 8295 Titte IV, SSAE | 23,814 | 23,521 | 17,687 | 21,193 | 16,335 | 16,625 | 9,744 | 9,996 | 26,079 | 26,621 | 15,938 | 19,608 | 14,019 | 15,193 |  |  | 97,538 | 106,136 |
| 8296 Title IV, PCSGP |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 8297 Facilites Incentive Grant |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total 1100-8299. Other Federal Income | 1,125,703 | 2,117,116 | 1,005,856 | 2,488,408 | 832,636 | 1,803,836 | 387,849 | 845,945 | 1,220,486 | 2,649,780 | 810,975 | 2,354,446 | 595,181 | 1,388,942 |  |  | 4,758,199 | 10,868,693 |
| 8300-8599 - Other State Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 8520 Child Nutrition - State 8550 Mandate $B$ cock Gant | 47,612 | 33,023 | 42,917 | 21,073 1154 | 35,879 7901 | 24,044 | 12,339 | 5,057 | 48,218 | 29,101 | 32,289 | 19,504 | 17,435 | 10,463 |  |  | 188,471 | $\begin{array}{r}113,163 \\ 64.251 \\ \hline\end{array}$ |
| ${ }_{8550}^{850}$ Mandate llock Grant | 9,484 <br> 84075 | 9,484 91211 | ${ }^{11,534}$ | 11,534 104538 | 7,901 67,118 | 7,729 66,604 | 4,477 <br> 38,048 <br> 12,2 | $\begin{array}{r}\text { 4,648 } \\ \hline 39716\end{array}$ | $\begin{array}{r}12,377 \\ 105165 \\ \hline\end{array}$ | 12,377 106320 | 10,431 <br> 86,355 <br> 28 | 10,431 92388 | 17,45 <br> 20,425 <br> 72,390 | 20,425 <br> 76,281 |  |  | 64,252 447308 | 4, 47,2681 40,68 |
| ${ }_{8}^{8561 \text { State Lottery - Non Prop } 20} 8$ | 84,075 27,465 | ${ }_{4}^{91,212} \mathbf{2 1 9}$ | 99,323 32,445 | 104,538 <br> 48,411 | 621,925 <br> 17 | 7,604 30,844 | 38,048 12,429 | 18,392 | 12,165 34,354 | 10,930 49,236 | 28,209 | ${ }_{42,761}^{92,381}$ | 23,647 | 35,325 |  |  | 146,120 | 217,973 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
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|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total 8300 -8599 - Other State Income | 1,063,857 | 1,027,505 | 881,636 | 751,116 | 655,671 | 502,180 | 395,703 | 340,427 | 1,051,374 | 842,607 | 753,824 | 929,709 | 816,323 | 546,891 |  |  | 4,567,013 | 4,097,827 |
| 8600-8799 - Other Local Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 8631 Sale of Equipment \& Supplies 8634 Food Service Sales |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 8634 Food Service Sales <br> 8650 Leases \& Rentals |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 8662 Net Increase (Decrease) in Fair Value of Investments 8681 Intra-Agency Fee Income |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 8682 Childcare \& Enrichment Program Fees |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 8689 All Other Fees $\&$ Contrats |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
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|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| ${ }_{8697}$ E-Rate | 13,440 | 4,710 | 14,776 | 5,040 | 14,776 | 5,167 | 14,776 | 5,762 | 29,552 | 10,929 | 14,776 | 5,917 | 16,741 | 6,175 |  |  | 89,284 | 32,771 |



| CNCA - Burlington |  | CNCA\#2 - Kayne Siart |  | CNCA\#3 - Castellanos |  | CNCA\#3 - Eisner |  | CNCA\#3 - <br> Consolidated |  | CNCA\#4 - Cisneros |  | CNHS\#2-Dalzell Lance |  | Central Administration |  | Camino Nuevo Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{array}{\|c} \text { 2021-22 Budget } \\ - \text { Approved } \\ \hline \end{array}$ | 2021-22 <br> Forecast | 2021-22 Budget - Approved | $\begin{aligned} & \text { 2021-22 } \\ & \text { Forecast } \end{aligned}$ | 2021-22 Budget - Approved | 2021-22 <br> Forecast | 2021-22 Budget - Approved | $\begin{gathered} 2021-22 \\ \text { Forecast } \end{gathered}$ | 2021-22 Budget - Approved | $\begin{gathered} 2021-22 \\ \text { Forecast } \end{gathered}$ | 2021-22 Budget - Approved | $\begin{aligned} & 2021-22 \\ & \text { Forecast } \end{aligned}$ | 2021-22 Budget - Approved | $\begin{aligned} & \text { 2021-22 } \\ & \text { Forecast } \end{aligned}$ | 2021-22 Budget - Approved | 2021-22 <br> Forecas | 2021-22 Budget - Approved | 2021-22 <br> Forecast |
| 386,128 | $\begin{array}{r} 31,000 \\ 5,950 \\ 429,748 \end{array}$ | 456,155 | $\begin{aligned} & 71,427 \\ & 19,47 \\ & 501,001 \end{aligned}$ | 308,248 | $\begin{array}{r} 24,738 \\ 21,562 \\ 314,773 \end{array}$ | 174,739 | $\begin{array}{r} \hline 14,024 \\ 3,887 \\ 189,259 \\ \hline \end{array}$ | 482,988 | $\begin{gathered} 38,761 \\ 25,450 \\ 504,032 \end{gathered}$ | 396,600 | $\begin{array}{r} 19,908 \\ 9,2424 \\ 444,995 \end{array}$ | 332,463 | $\begin{array}{r} 27,825 \\ 8,406 \\ 368,787 \end{array}$ |  |  | 2,054,334 | $\begin{array}{r} \hline 188,922 \\ 68,656 \\ 2,248,563 \end{array}$ |
| 424,568 | 544,621 | 580,931 | 751,164 | 337,524 | 416,896 | 194,515 | 267,832 | 532,040 | 684,728 | 421,376 | 542,882 | 363,204 | 476,581 |  |  | 2,322,119 | 2,999,975 |
|  | 79,074 |  | 32,967 |  | 46,269 |  | 40,981 |  | 87,250 |  | 57,429 |  | 105,381 |  |  |  | 362,101 |
|  | 79,074 |  | 32,967 |  | 46,269 |  | 40,981 |  | 87,250 |  | 57,429 |  | 105,381 |  |  |  | 362,101 |
| 9,125,239 | 10,563,918 | 10,035,559 | 11,722,969 | 7,055,448 | 7,630,898 | 3,822,378 | 4,418,443 | 10,877,827 | 12,049,340 | 8,541,597 | 10,699,001 | 8,288,503 | 9,101,941 |  |  | 46,868,725 | 54,137,169 |
| 1,856,591 | 1,939,355 | 2,463,353 | 2,747,760 | 1,494,941 | 1,448,480 | 881,270 | 875,028 | 2,376,211 | 2,323,509 | 2,388,249 | 2,460,648 | 2,037,137 | 1,940,366 |  |  | 11,041,541 | 11,411,639 |
|  | 84,390 | 42,000 | 735 39796 | 82,510 | 56.534 | 24,050 | 57,546 | 106,560 | 57,546 | ${ }^{13,090}$ | 52,385 | 51.870 | 56,030 |  |  | 55,090 | $\begin{array}{r}58,281 \\ 303,193 \\ \hline\end{array}$ |
| 105,410 | 174,964 | 99,870 | 174,706 | 110,450 | 106,444 | 28,540 | 53,282 | 138,990 | 159,725 | 80,120 | 193,050 | 103,255 | 191,032 |  |  | 527,645 | 893,477 |
| 69,273 | 51,853 | 81,571 | 86,514 | 50,956 | 41,372 | 30,292 | 23,472 | 81,249 | 64,844 | 67,462 | 53,260 | 62,228 | 44,627 |  |  | 361,782 | 301,099 |
| 110,963 | 82,367 | 204,657 | 97,264 | 81,624 | 65,719 | 48,523 | 37,284 | 130,146 | 103,003 | 107,846 | 84,602 | 99,678 | 70,889 |  |  | 653,291 | 438,125 |
| 505,530 | 416,868 | 502,580 | 437,883 | 436,923 | 439,254 | 298,939 | 314,696 | 735,862 | 753,950 | 498,610 | 493,204 | 644,320 | 562,348 |  |  | 2,886,903 | 2,664,254 |
| 2,701,489 | 2,749,798 | 3,455,081 | 3,584,658 | 2,257,404 | 2,157,803 | 1,311,614 | 1,375,366 | 3,569,018 | 3,533,169 | 3,140,127 | 3,337,149 | 2,998,488 | 2,865,292 |  |  | 15,864,204 | 16,070,067 |
| 447,441 | 463,565 | 408,968 | 495,060 | 342,671 | 324,192 | 103,508 | 118,936 | 446,178 | 443,128 | 588,855 | 552,252 | 309,820 | 193,784 |  |  | 2,201,262 | 2,147,790 |
| 161,585 | 233,527 |  | 40,307 | 74,400 | 29,273 | 65,150 |  | 139,550 | 29,273 | 18,500 |  |  |  |  |  | 319,635 | 303,107 |
| 113,209 | 148,610 | 142,574 | 101,486 | 102,671 | 95,374 | 55,785 | 63,142 | 158,456 | 158,517 | 108,776 | 105,629 3,098 | 80,127 | 82,189 45,53 |  |  | 603,142 | $\begin{array}{r}596,430 \\ 48651 \\ \hline 1.261\end{array}$ |
| 211,705 | 222,673 | 178,385 | 209,542 | 205,625 | 229,950 | 142,096 | 137,021 | 347,721 | 366,971 | 194,110 | 207,509 | 218,365 | 234,197 |  |  | 1,150,286 | 1,240,891 |
| 202,264 | 375,730 | 221,242 | 356,198 | 201,473 | 328,917 | 116,296 | 164,729 | 317,769 | 493,646 | 272,049 | 405,003 | 178,050 | 324,370 |  |  | 1,191,375 | 1,954,947 |
| 1,136,204 | 1,444,105 | 951,169 | 1,202,593 | 926,840 | 1,007,706 | 482,835 | 483,828 | 1,409,674 | 1,491,535 | 1,182,290 | 1,273,490 | 786,362 | 880,093 |  |  | 5,465,700 | 6,291,816 |
| 457,092 | 434,046 | 584,600 | 586,612 | 381,953 | 337,641 | 221,925 | 225,984 | 603,878 | 563,625 | 531,310 | 544,563 | 507,344 | 463,988 |  |  | 2,684,223 | 2,592,834 |
| 260,304 | 325,437 | 217,913 | 260,434 | 212,339 | 229,060 | 110,617 | 106,169 | 322,956 | 335,229 | 270,863 | 274,600 | 180,155 | 189,212 |  |  | 1,252,192 | 1,384,912 |
| 70,445 | 90,701 | 58,972 | 73,855 | 57,464 | 66,530 | 29,936 | 29,593 | 87,400 | 96,123 | 73,302 | 78,398 | 48,754 | 54,441 |  |  | 338,873 | 393,518 |
| 55,647 | 59,594 | 63,891 | 67,701 | 46,172 | 44,924 | 26,020 | 26,543 | 72,191 | 71,467 | 62,675 | 65,562 | 54,880 | 52,917 |  |  | 309,284 | 317,242 |
| 322,253 | 319,691 | $\begin{array}{r}379,682 \\ \hline 518\end{array}$ | 337,683 | 297,972 | $\begin{array}{r}246,231 \\ \hline 154\end{array}$ | 108,085 | 110,471 | 406,057 | 356,703 | 353,643 | 302,944 2258 | $\begin{array}{r}316,147 \\ \hline 4654 \\ \hline\end{array}$ | $\begin{array}{r}275,615 \\ \hline 1831\end{array}$ |  |  | 1,777,782 | $\begin{array}{r}1,592,636 \\ \hline 109394 \\ \hline \text {, }\end{array}$ |
| 47,595 | 42,199 | 46,730 | 48,318 | 29,531 | 34,984 | 20,342 | 20,120 | 49,874 | 55,103 | 55,166 50,820 | 48,904 | 46,554 42,343 | 18,341 44,494 |  |  | 262,338 237,361 | 109364 239,018 |
|  | 8,002 |  | 7,879 |  | 12,507 |  | 530 |  | 13,037 |  | $(3,012)$ |  | $(4,473)$ |  |  |  | 21,432 |
| 1,260,539 | 1,300,200 | 1,405,985 | 1,405,803 | 1,064,597 | 987,351 | 538,996 | 528,553 | 1,603,593 | 1,515,904 | 1,395,778 | 1,334,545 | 1,196,178 | 1,094,535 |  |  | 6,862,074 | 6,650,987 |
| 24,800 | 331,906 | 108,300 | 299,252 | 16,571 | 264,428 | 12,107 | 69,726 | 28,678 | 334,154 | 27,755 | 355,139 | 31,900 | 29,908 |  |  | 221,433 | 1,350,359 |
| 1,000 | 4,511 | 7,000 | 12,902 | 3,325 | 698 | 375 | 1,280 | 3,700 | 1,978 | 4,000 | 5,214 | 13,000 | 11,364 |  |  | 28,700 | 35,968 |
| 48,800 18,600 | 90,796 | 58,001 | 114,262 12631 | 53,247 | 60,619 | 29,095 | 35,318 | 82,341 <br> 31,200 | 95,937 177648 17, | 33,328 <br> 15,600 | $\begin{array}{r}123,548 \\ \hline 1923 \\ \hline\end{array}$ | 51,420 18 18000 | 85, 336 14,901 |  |  | 27,889 | $\begin{array}{r}\text { 510,379 } \\ \hline 85615 \\ \hline 18684\end{array}$ |
| 18,600 13,720 | 6,996 | 18,000 | 26,831 389019 | 19,200 21,600 | 12,684 17,454 | 12,000 12,000 | 4,964 20,347 | 31,200 33,600 | 17,648 37801 | 15,600 <br> 18,00 <br> 12, | 19,239 22,173 | 18,000 22,800 | 14,901 12,019 |  |  | 101,400 100,120 | 85,615 138,184 |
| 11,150 | 12,194 | 12,000 <br> 8,600 | 16,011 | 14,000 | 22,870 | 9,000 | 11,679 | 23,000 | 34,549 | 12,567 | 12,923 | 111,250 | 26,634 |  |  | 66,567 | 102,310 |
| 9,800 | 6,711 | 5,000 | 15,715 | 8,565 | 3,674 | 4,005 | 3,145 | 12,570 | 6,819 | 4,000 | 21,410 | 15,620 | 17,784 |  |  | ,990 | ${ }^{68,439}$ |
| 4,000 | 9,531 | 5,000 | 21,999 | 7,000 | 761 | 4,000 | 2,446 | 11,000 | 3,206 | 6,000 | 84,482 | 2,500 | 3,360 |  |  | 28,500 | 122,579 |
| 12,190 | 29,989 | 17,091 | 45,548 | 11,413 | 38,056 | 8,551 | 20,948 | 19,964 | 59,005 | 18,318 | 50,286 | 30,024 | 39,243 |  |  | 97,587 | 224,070 |


| CNCA - Burlington |  | CNCA\#2 - Kayne Siart |  | CNCA\#3 - Castellanos |  | CNCA\#3 - Eisner |  | CNCA\#3 Consolidated |  | CNCA\#4 - Cisneros |  | CNHS\#2 - Dalzell Lance |  | Central <br> Administration |  | Camino Nuevo Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2021-22 Budget - Approved | 2021-22 <br> Forecast | 2021-22 Budget - Approved | 2021-22 <br> Forecast | 2021-22 Budget - Approved | $\begin{aligned} & \text { 2021-22 } \\ & \text { Forecast } \end{aligned}$ | 2021-22 Budget - Approved | $\begin{aligned} & \text { 2021-22 } \\ & \text { Forecast } \end{aligned}$ | 2021-22 Budget - Approved | $\begin{aligned} & 2021-22 \\ & \text { Forecast } \end{aligned}$ | $\left\lvert\, \begin{gathered} 2021-22 \text { Budget } \\ \text {-Approved } \\ \hline \end{gathered}\right.$ | 2021-22 <br> Forecast | 2021-22 Budget - Approved | 2021-22 <br> Forecast | 2021-22 Budget - Approved | 2021-22 <br> Forecast | 2021-22 Budget - Approved | 2021-22 <br> Forecast |
| ${ }^{37,140}$ | 58,425 | 35,691 | 99,273 | 40,978 | 65,361 | 25,556 | 38,218 | 66,534 | 103,578 | 40,885 | 169,100 | 59,394 | 87,021 |  |  | 239,644 | 517,398 |
| 16,309 | 44,804 | 12,409 | 98,449 | 18,288 | 46,182 | 9,156 | 19,450 | 27,444 | 65,632 | 15,648 | 129,461 | 61,898 | 95,426 |  |  | 133,708 | 433,772 |
| 598,524 | 377,602 | 530,244 | 297,775 | 466,679 | 288,200 | 176,667 | 141,073 | 643,346 | 423,273 | 449,383 | 277,322 | 236,61 | 168,124 |  |  | 2,458,158 | 1,544,096 |
| 758,893 | 942,310 | 781,645 | 987,664 | 639,888 | 749,625 | 276,956 | 330,376 | 916,843 | 1,080,001 | 604,598 | 1,101,196 | 495,073 | 504,599 |  |  | 3,557,052 | 4,615,770 |
| 12,000 | 2,856 | 60,250 | ${ }^{8,736}$ | 8,000 | 174 | 1,597 | 12 | 9,597 | 186 | 5,000 | 1,796 | 20,620 | 5,037 |  |  | 107,467 | 18,612 |
| 9,205 | 11,640 | 11,310 | 14,198 | 6,497 | 8,377 | 3,170 | 5,840 | 9,667 | 14,216 | 8,210 | 10,736 | 16,500 | 15,968 |  |  | 54,892 | 66,758 |
|  |  |  |  |  |  | 25,277 | 25,601 | 25,277 | 25,601 |  |  | 3,904 | 3,998 |  |  | 29,181 | 29,599 |
| 144,523 | 133,315 | 104,466 | 110,845 | 142,541 | 117,056 | 49,505 | 54,462 | 192,046 | 171,518 | 127,924 | 135,928 | 120,870 | 108,246 |  |  | 689,829 | 659,852 |
| 40,740 | 68,630 | 1,400 | 2,516 | 500 | 824 | 2,300 | 2,552 | 2,800 | 3,375 | 500 | 872 | 5,090 | $\begin{array}{r}46,745 \\ \hline 7887\end{array}$ |  |  | 50,530 | ${ }^{122,138}$ |
| 86,550 | 128,010 | 72,000 | 184,929 52,967 | 106,000 | 143,856 |  | 23,108 | 106,000 | 166,964 | 114,300 | 132,350 | 66,723 | 79,787 |  |  | 445,573 | 692,041 |
| 41,237 | 48,919 | 44,993 | 52,967 | 61,875 | 69,809 | 21,685 | 25,998 | 83,560 | 95,807 | 69,955 | 93,427 | 55,841 | ${ }^{60,661}$ |  |  | 295,586 | 351,781 |
| 575,176 | 593,640 |  |  |  |  | 218,928 | 218,928 | 218,928 | 218,928 |  |  | 533,202 | 546,147 |  |  | 1,327,306 | 1,358,715 |
| 8,011 | 10,068 | 14,638 | 12,200 |  | 3,725 | 6,908 | 5,244 | 6,908 | 8,969 | 1,000 | 4,173 | 35,866 | 21,353 |  |  | 66,423 | 56,764 |
| 44,009 | 40,611 | 26,459 | 34,173 | 38,071 | 31,858 | 19,641 | 17,894 | 57,712 | 49,752 | 30,205 | 28,730 | 54,412 | $\begin{array}{r}56,846 \\ \hline 11646\end{array}$ |  |  | 212,798 | 210,113 |
| 43,000 | 96,646 | 30,000 | 103,273 | 44,000 | 88,156 | 25,000 | 26,090 | 69,000 | 114,247 | 40,000 | 61,821 | 35,000 | 117,664 |  |  | 217,000 | 493,650 |
| 16,800 | 8,321 | 32,000 | 13,972 | 21,465 | 2,396 | 17,400 |  | 38,865 | 2,396 | 12,000 | 4,124 | 48,300 | 68,082 |  |  | 147,965 | 96,896 |
|  | 1,969 |  | 16,177 |  | 5,986 |  | 2,883 |  | 8,869 | 15,000 | 11,683 |  | 5,512 |  |  | 15,000 | 44,211 |
|  | 694 |  | 1,035 |  | 554 |  | 529 |  | 1,083 |  | 928 |  | 597 |  |  |  | 4,337 |
| 5,000 | 3,790 | 5,000 | 1,540 3,515 | 5,000 | 3,618 | 5,000 | 2,008 64,781 | 10,000 | 5,626 | 5,000 | 6,040 | 5,000 | 2,271 |  |  | 30,000 | $\begin{array}{r}20,268 \\ \hline 90797\end{array}$ |
|  | 49,040 |  | 337,615 |  | 136,804 |  | 64,718 |  | 201,522 |  | 283,425 | 1,800 | 122,195 |  |  | 1,800 | 993,797 |
| 330,000 | 621,309 | $\begin{array}{r} 459,250 \\ 75,185 \end{array}$ | $\begin{gathered} 627,266 \\ 60712 \end{gathered}$ | 209,000 | 322,760 | 104,500 | 245,579 | 313,500 | 568,339 | $\left.\begin{array}{r} 197,500 \\ 2,980 \end{array} \right\rvert\,$ | $\begin{array}{r} 637,839 \\ 11,355 \end{array}$ | 185,300 | 408,668 |  |  | $\begin{aligned} & 1,485,550 \\ & 78,165 \end{aligned}$ | 2,863,421 72,067 78,5 |
| 177,599 | 198,133 | 177,559 | 199,985 | 177,599 | 193,309 |  |  | 177,599 | 193,309 | 124,387 | 193,309 |  |  |  |  | 657,065 | 784,735 |
| 59,280 | 292,304 |  | 459,707 |  | 289,872 |  | 217,207 |  | 507,079 | 8,840 | 333,400 | 33,689 | 450,127 |  |  | 101, 8,09 | 2,042,618 |
| 18,813 | 105,653 | 18,375 | 137,019 | 19,675 | 43,246 | 19,413 | 16,958 | 39,088 | 60,204 | 28,250 | 91,281 | 3,963 | 35,096 |  |  | 108,488 | 429,253 |
| 4,100 | 2,965 | 6,000 | 3,975 | 3,500 | 3,720 | 2,500 | 2,655 | 6,000 | 6,375 | 6,658 | 9,125 | 2,000 |  |  |  | 24,758 | 22,440 |
| 23,041 | 128,688 | 13,946 | 160,561 | 36,375 | 184,280 | 7,608 | 51,471 | 43,983 | 235,752 | 33,803 | 144,665 | 31,129 | 114,560 |  |  | 145,904 | 784,224 |
| 55,664 | 101,464 | 61,741 | $\begin{array}{r} 118,313 \\ 3,615 \end{array}$ | 49,346 | 80,536 | 32,369 | 47,558 | 81,715 | 128,095 | 67,311 | $\begin{array}{r} 106,179 \\ 2,355 \end{array}$ | 46,751 | $\begin{array}{r} 97,277 \\ 402 \end{array}$ |  |  | 313,182 | 551,328 6,371 |
| 65,111 | 60,585 | 75,671 | 69,641 | 52,296 | 44,114 | 28,443 | 26,524 | 80,739 | 70,638 | 65,554 | 61,806 | 65,138 | 60,564 |  |  | 352,214 | 323,234 |
| 107,190 | 116,232 | 126,630 | 135,504 | 85,570 | 85,134 | 48,508 | 51,190 | 134,078 | 136,324 | 110,097 | 120,356 | 92,292 | 99,744 |  |  | 570,287 | 608,161 |
| 1,000,487 | 1,054,645 | 1,084,605 | 1,093,661 | 766,046 | 706,237 | 421,412 | 432,551 | 1,187,458 | 1,138,788 | 931,968 | 965,787 | 927,906 | 961,622 |  |  | 5,132,424 | 5,214,502 |
| 11,737 | 24,926 | 14,482 | 23,064 | 11,025 | 18,456 | 5,422 | 10,535 | 16,447 | 28,991 | 11,590 | 22,468 | 13,305 | 19,096 |  |  | 67,562 | 118,544 |
| 20,616 | 12,399 | 9,492 | 9,528 | 13,764 | 9,095 | 7,966 | 9,529 | 21,730 | 18,624 | 9,528 | 9,533 | 16,716 | 15,953 |  |  | 78,082 | 66,037 |
| 792 | 1,237 | 1,512 | 2,330 | 4,020 | 5,307 | 1,512 | 2,172 | 5,532 | 7,479 | 3,600 | 3,316 | 840 | 1,206 |  |  | 12,276 | 15,568 |
| 16,800 | 10,889 | 18,470 | 7,248 | 18,470 | 7,694 | 18,470 | 9,677 | 36,940 | 17,371 | 18,470 | 9,704 | 20,926 | 18,691 |  |  | 111,605 | 63,904 |
| 800 | 3,170 | 1,250 | 4,296 | 3,500 | 4,466 | 500 | 2,396 | 4,000 | 6,862 | 2,000 | 3,428 | 5,000 | 6,374 |  |  | 13,050 | 24,129 |
|  | 37,958 |  | 44,655 |  | 30,223 |  | 17,075 |  | 47,298 |  | 38,852 |  | 31,113 |  |  |  | ${ }^{29,876}$ |
| 2,918,243 | 3,970,708 | 2,546,685 | 4,056,256 | 1,884,097 | 2,641,641 | 1,095,033 | 1,618,946 | 2,979,131 | 4,260,587 | 2,051,629 | 3,540,791 | 2,448,083 | 3,581,602 |  |  | 12,943,770 | 19,409,944 |
| 133,720 | 151,556 | 613,199 | 626,440 | 68,496 | 80,575 | 69,967 | 76,865 | 138,464 | 157,440 | 88,205 | 109,209 | 107,140 | 165,695 |  |  | 1,080,727 | 1,210,340 |
| 133,720 | 151,556 | 613,199 | 626,440 | 68,996 | 80,575 | 69,967 | 76,865 | 138,464 | 157,440 | 88,205 | 109,209 | 107,140 | 165,695 |  |  | 1,080,727 | 1,210,340 |
|  |  | 210,583 | 210,583 |  |  |  |  |  |  |  |  |  |  |  |  | 210,583 | 210,583 |
|  |  | 210,583 | 210,583 |  |  |  |  |  |  |  |  |  |  |  |  | 210,583 | 210,583 |
| 8,909,089 | 10,558,677 | 9,964,346 | 12,073,998 | 6,841,322 | 7,624,701 | 3,775,402 | 4,413,934 | 10,616,723 | 12,038,635 | 8,462,627 | 10,696,381 | 8,031,324 | 9,091,816 |  |  | 45,984,109 | 54,459,506 |

[^2]| CNCA - Burlington |  | CNCA\#2 - Kayne Siart |  | CNCA\#3 - Castellanos |  | CNCA\#3 - Eisner |  | CNCA\#3 - <br> Consolidated |  | CNCA\#4 - Cisneros |  | CNHS\#2 - Dalzell Lance |  | Central <br> Administration |  | Camino Nuevo Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2021-22 Budget | 2021-22 <br> Forecast | 2021-22 Budget - Approved | 2021-22 <br> Forecast | 2021-22 Budget | 2021-22 <br> Forecast | $\left.\begin{gathered} \text { 2021-22 Budget } \\ \text { - Approved } \end{gathered} \right\rvert\,$ | 2021-22 <br> Forecast | 2021-22 Budget - Approved | 2021-22 <br> Forecast | $\begin{gathered} \text { 2021-22 Budget } \\ - \text { Approved } \end{gathered}$ | 2021-22 <br> Forecast | 2021-22 Budget | 2021-22 <br> Forecast | 2021-22 Budget - Approved | 2021-22 <br> Forecast | 2021-22 Budget - Approved | 2021-22 <br> Forecast |
| 216,150 | 5,241 | 71,213 | $(351,029)$ | 214,126 | 6,197 | 46,977 | 4,509 | 261,103 | 10,705 | 78,969 | 2,620 | 257,180 | 10,125 |  |  | 884,615 | $(322,337)$ |
| 2,227,459 | 3,033,269 | 971,644 | 1,677,764 | 1,227,768 | 2,000,901 | 1,802,564 | 2,032,231 | 3,030,333 | 4,033,132 | 1,172,258 | 1,849,639 | 668,193 | 1,866,820 | 21,442 | 1,417,249 | 8,091,327 | 13,877,874 |
| 216,150 | 5,241 | 71,213 | (351,029) | 214,126 | 6,197 | 46,977 | 4,509 | 261,103 | 10,705 | 78,969 | 2,620 | 257,180 | 10,125 |  |  | 884,615 | $(322,337)$ |
| $1,979,895$ <br> $(2,475,412)$ | $(165,064)$ | $2,106,104$ $(2,377,299)$ | (119,791) | $\begin{gathered} 1,578,042 \\ (1,669,828) \end{gathered}$ | $(2,490)$ | $\begin{gathered} 796,506 \\ (992,812) \\ (992) \end{gathered}$ | $(2,395)$ | $2,374,648$ $(2,662,640)$ | (23,884) | $1,894,225$ <br> $(1,941,711)$ | 55,526 | $1,839,838$ $(2,688,370$ | 1,113,981 |  |  | 10,194,709 $(12,095,433)$ | 860,767 |
|  | 1,840 |  | 2,201 |  | $(1,328)$ |  | 1,767 |  | 439 |  |  |  | 1,578 |  | 103 |  | 6,161 |
| $(18,904)$ | 112,208 <br> $(29,398)$ <br> 1 | $\underset{\substack{(21,873) \\(1,141)}}{ }$ | $\begin{array}{r}113,950 \\ 50,304 \\ \hline 1\end{array}$ | $\underset{(16,743)}{(742)}$ | 119,243 $(19,184)$ 1 | $(7,439)$ $(486)$ | 5,415 <br> $(3,476)$ <br> $(2$, | $\underset{(24,282)}{(1,27)}$ | 124,659 $(22,659)$ | $\underset{(18,908)}{(1,036)}$ | 77,430 83,836 | $(15,499)$ $(730)$ | $(244,831)$ <br> $(171,329)$ | (2,027) | ${ }_{(214,831)}^{(65,27)}$ | $\underset{(101,393)}{(4,952)}$ | 118,170 $(304,077)$ |
|  | 13,943 |  | 10,972 |  | 17,127 |  | $(2,239)$ |  | 14,887 |  | 655 |  | 5,844 |  | 1,687 |  | 47,989 |
|  | 45,905 |  | 35,894 |  | 27,949 |  | 12,711 |  | 40,659 |  | 38,777 |  | (6,067) |  | 21,395 |  | 176,563 |
| (102,801) | ${ }^{(1,489)}$ | $(45,354)$ | $(4,091)$ | $(54,060)$ | 1,604 | $(45,084)$ | 16,061 | (99, 143) | 17,665 | (26,782) | 1,005 | (99,018) | (9,066) | $(15,000)$ | 37,208 | (388,098) | 41,233 |
|  | 1,028,493 |  | 298,898 |  | 432,019 |  | 255,752 |  | 687,771 |  | 89,299 |  | 398,388 |  |  |  | 2,502,850 |
| 133,720 | 151,556 | 613,199 | 626,440 | 68,496 | 80,575 | 69,967 | 76,865 | 138,464 | 157,440 | 88,205 | 109,209 | 107,140 | 165,695 |  |  | 1,080,727 | 1,210,340 |
| $(1,540)$ | $(149,705)$ | $(11,000)$ | (104,524) |  | (53,350) | $(1,500)$ | $(52,016)$ | $(1,500)$ | (105,365) |  | $(254,897)$ |  | $(273,246)$ |  |  | $(14,040)$ | (887,737) |
|  |  | (388,810) | (388,810) |  |  |  |  |  |  |  |  |  |  |  |  | (388,810) | (388,810) |
| 1,957,749 | 4,046,300 | 966,681 | 1,848,178 | 1,347,062 | 2,590,265 | 1,668,793 | 2,345,185 | 3,015,855 | 4,935,450 | 1,245,219 | 2,053,100 | 68,733 | 2,857,892 | 4,415 | 1,197,565 | 7,258,652 | 16,938,485 |

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# CAMINO NUEVO CHARTER ACADEMY Financial Analysis 

June 2022

## Net Income

Camino Nuevo Charter Academy had a net loss (\$322K) in FY21-22 compared to $\$ 885 \mathrm{~K}$ in the board approved budget. Reasons for this negative $\$ 1.21 \mathrm{M}$ variance are explained below in the Income Statement section of this analysis.

## Balance Sheet

As of June 30, 2022, the school's cash balance was $\$ 16.94 \mathrm{M}$, which represents a $32 \%$ reserve.
As of June 30, 2022, the Accounts Receivable balance was $\$ 7.22 \mathrm{M}$, due to the recording of revenues earned but not yet received as of June 30.
As of June 30, 2022, the Accounts Payable balance, including payroll liabilities, totaled $\$ 2.36 \mathrm{M}$, compared to $\$ 1.65 \mathrm{M}$ in the prior month. This includes the recording of expenses incurred but not yet paid as of June 30th.

As of June 30, 2022, CNCA had a debt balance of $\$ 10.24 \mathrm{M}$. Debt balance is related to 3rd St/Prop 55 Long-Term loan due back to the State.

## Income Statement

## Revenue

Total revenue for FY21-22 is $\$ 54.14 \mathrm{M}$, which is $\$ 7.27 \mathrm{M}$ or $15.5 \%$ over budgeted revenue of \$46.87M.

Local Control Funding Formula Sources: Due to hold harmless provision enacting an ADA rate consistent with pre-pandemic rates, LCFF is $\$ 587 \mathrm{~K}$ over budget.
Object Code 8221: Federal Nutrition Revenue is $\$ 633 \mathrm{~K}$ under budget. Due to participation rates for the school nutrition program being lower than budgeted. Reduced revenue is partially offset by decreased nutrition food expenses (Object 4711).

Object Code 8299: All Other Federal Revenue is $\$ 6.6 \mathrm{M}$ over budget due to the inclusion of GEER, ESSER I, ESSER II, and ESSER III spending plans as well as part of the ELOG funds. Revenue is offset by increased expenses.
Object Code 8591: SB740 revenue is $\$ 192$ K over budget. Based on projections from the CSFA, over subscriptions to this program will most likely cause rent reimbursement to be about $10 \%$ underfunded, which is lower than the $25 \%$ previously projected.

Object Code 8593: After School Education and Safety (ASES) funding is $\$ 157 \mathrm{~K}$ over budget due to Cisneros being awarded the full grant which had been reduced in prior years. In addition,

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## 2 YeARS OF EXCELLENCE

ASES funding for all charters increased by $14.6 \%$. This is offset by increased ASES third party provider costs (Object 5844).
Object Code 8599: Other State Revenue is $\$ 838 \mathrm{~K}$ under budget largely due to part of Expanded Learning Opportunities Grant (ELOG) funds being funded by federal funds.

Object Code 8692: Grant revenue is $\$ 243 \mathrm{~K}$ over budget based on UnidosUS grants received across the charters as well as a $\$ 25 \mathrm{k}$ grant received by Eisner from The Angelo Family Charitable Foudation and a $\$ 186 \mathrm{~K}$ grant received from New Ventures Fund.
Object Code 8698: SELPA Grants are $\$ 189 \mathrm{~K}$ over budget based on STEP \& Impact grants awarded to the charter schools.

Object Code 8999: Prior Year revenue is $\$ 362 \mathrm{~K}$ over largely due to $\$ 186 \mathrm{~K}$ of COVID one-time funds received for the nutrition program and $\$ 83 \mathrm{~K}$ of SB740 adjustments from final appotionments and $\$ 90 \mathrm{~K}$ of SMAA funds received.

## Expenses

Total expenses for FY21-22 are $\$ 54.46 \mathrm{M}$, which is $\$ 8.48 \mathrm{M}$ or $18.4 \%$ over budgeted expenditures of $\$ 45.98 \mathrm{M}$.
Object Code 1110: Teacher Salaries is $\$ 370 \mathrm{~K}$ over budget as a result of additional intervention teacher positions added with ESSER funds as well as increased teacher costs based on final teacher bargaining agreement. This is offset with teacher vacancies.

Object Code 1175: Teacher Stipends expense is $\$ 366 \mathrm{~K}$ over budget largely as result of FY21-22 Recognition Stipends given to all returning teachers. In addition, Dalzell Lance increased their intervention program for both summer and Saturday school. These increases are funded by ESSER or Expanded Learning Oportunity Grant funds (ELOG).

Object Code 1299: Certificated Pupil Support expense is $\$ 215 \mathrm{~K}$ under budget as a result of multiple open positions for the SPED Program.
Object Code 2900: Other Classified salaries are $\$ 764 \mathrm{~K}$ over budget. This is related to additional positions added with ESSER funds as well as Health Clerks added across the sites with LACOE COVID funds.

Object Code 3212: PERS expense is $\$ 133 \mathrm{~K}$ over budget as a result of increases classified salaries being funded by one-time funds.

Object Code 3401: Health \& Welfare expense is $\$ 185 \mathrm{~K}$ under budget based on open enrollment employee elections as well as open positions.
Object Code 3501: State Unemployment Insurance expense is $\$ 153 \mathrm{~K}$ under budget based on final SUI percentage decreasing from $1.23 \%$ to $0.50 \%$.

Additional one-time funds were used to cover expenses in the following budget line items:

- Object Code 4111: Core Curricula Materials are $\$ 1,129 \mathrm{~K}$ over budget. This includes new curriculum across all charter schools.


## 2 YEARS OF EXCELLENCE

- Object Code 4311: Student Materials are $\$ 236 \mathrm{~K}$ over budget. This includes addition of student software.
- Object Code 4371: Custodial Supplies are $\$ 38 \mathrm{~K}$ over budget due to increased COVID related cleaning materials.
- Object Code 4390: Other Supplies are $\$ 278 \mathrm{~K}$ over budget. This includes personal protective equipment (PPE) as well as COVID tests.
- Object Code 4411: Non Capitalized Equipment is $\$ 300 \mathrm{~K}$ over budget due to planned technology purchases
- Object Code 5841: Contracted Substitute Teachers expense is $\$ 992 \mathrm{~K}$ over budget.
- Object Code 5849: Other Student Instructional Services expense is $\$ 1,941 \mathrm{~K}$ over budget. This includes Independent Study for the first school semester as well as Mental Health Program Fee.
- Object Code 5852: Professional Development expense $\$ 321 \mathrm{~K}$ over budget.
- Object Code 5859: All Other Consultants \& Services is $\$ 638 \mathrm{~K}$ over budget. This includes COVID coordinator expenses across all sites as well as increased technology services.
- Object Code 5999: Other Communications expense is $\$ 200 \mathrm{~K}$ over budget. This includes student hotspots for the school year.
- Object Code 6901: Depreciation expense is $\$ 130 \mathrm{~K}$ over budget. This includes depreciation for increased capital equipment purchases being made.

Object Code 4711: Nutrition Program Food expense is $\$ 914 \mathrm{~K}$ under budget due to lower participation rates in the school nutrition program. This is offset by decreased nutrition revenue (Object Code 8220, 8520).
Object Code 5531: Housekeeping Services expense is $\$ 246 \mathrm{~K}$ over budget due to increased school maintenance costs and the need to outsource custodial services for staff shortages and custodians being out.

Object Code 5631: Vendor Repairs are $\$ 277 \mathrm{~K}$ over budget due to increased HVAC and other facility repairs.

Object Code 5842: Special Education Services expense is $\$ 1,378 \mathrm{~K}$ over budget based on current expenditure trend. This is largely due to usage of SPED services and subsitutes to cover for open positions.
Object Code 5844: After School Services expense is $\$ 128 \mathrm{~K}$ over budget. As mentioned above, this is related to Cisneros grant increase as well as an overall increase in funding.

Object Code 5861: Non Instructional Software expense is $\$ 238 \mathrm{~K}$ over budget due to additional programs purchased across the school sites.

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ADA
Budgeted average ADA for FY21-22 is 2982.05 based on an enrollment of 3139 and a $95.0 \%$ attendance rate.

The financials assume a P2 ADA of 2641.35 based on an enrollment of 3025 and an $86.8 \%$ attendance rate.

Average ADA for the year (through Month 10) is 2660.12 (an $87.7 \%$ ADA rate for the year to date).





## Coversheet

## FY22-23 Budget

Section: X. Financials<br>Item:<br>B. FY22-23 Budget<br>Purpose:<br>Discuss<br>Submitted by:<br>Related Material:<br>22-23 Budget Summary - CNCA Consolidated - 10.04.22.pdf

| Camino Nuevo Charter Academy Consolidated Budget Summary Prepared by ExED. For use by ExED and ExED clients only. © 2021 ExED |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | CNCA - Bu | lington | CNCA\#2 - K | yne Siart | CNCA\#3 - C | stellanos | CNCA\#3 | Eisner | CNCA\#3 - C | solidated | CNCA\#4 - | sneros | CNHS\#2 - D | ell Lance | Central Adm | istration | Camino Conso | uevo ated |
|  | $2022-23$ Budget | $2022-23$ | 2022-23 Budget | $2022-23$ Forecast | 2022-23 Budget | $\frac{}{2022-23}$ Forecast | 2022-23 Budget. | $\frac{}{2022-23}$ Forecast | $2022-23$ Budget | $2022-23$ | 2022-23 Budget | $2022-23$ Forecast | 2022-23 Budget | $2022-23$ Forecast | 2022-23 Budget | $\frac{2022-23}{}$ Forecast | 2022-23 Budget | ${ }_{\text {forecast }}^{2022-23}$ |
| Enrolment | 606 | ${ }^{603}$ | 697 | 574 | 462 | 466 | 270 | 267 | ${ }^{32}$ | ${ }^{33}$ | 587 | 545 | 508 | 466 |  |  | 3,130 | 3,021 |
| ADA | 563.5 | 561.16 | 648.21 | 621.19 | 429.66 | 431.97 | 251.10 | 247.63 | 680.76 | ${ }^{67.60}$ | 545.91 | 503.73 | 72.44 | ${ }^{433.42}$ |  |  | 2,910.90 | 2,799.10 |
| Income |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 8011 Local Control Funding formula | 4,412,117 | 4,725,793 | 4,886,324 | 5,039,099 | 3,406,938 | 3,681,074 | 1,816,868 | 1,929,480 | 5,223,806 | 5,610,553 | 4,099,184 | 4,081,814 | 5,682,825 | 5,388,688 |  |  | 24,304,257 | 24,845,948 |
| 8012 Education Protection Account | 1,362,632 | 1,224,526 | 1,572,072 | 1,359,690 | 1,034,323 | 938,520 | 604,475 | 538,013 | 1,638,798 | 1,47,533 | 1,321,580 | 1,100,598 | 94,488 | 86,684 |  |  | 5,889,569 | 5,248,031 |
| ${ }^{8019}$ Local Control Funding Formula - Prior Year |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total 8011-8098 • Local Control Funding Formula Sources | 7,518,504 | 7,727,990 | 8,464,003 | 8,366,625 | 5,770,659 | 5,988,010 | 3,198,264 | 3,251,948 | 8,968,923 | 9,239,957 | 7,109,848 | 6,778,153 | 7,239,076 | 6,848,382 | . |  | 39,30, 354 | 38,961,108 |
| 8221 Child Nutrition - Federal | 337,888 | 391,365 | 199,144 | 21,092 | 203,735 | 239,916 | 89,765 | 103,370 | 293,51 | 343,286 | 242,012 | 260,594 | 159,194 | 171,033 |  |  | 1,226,739 | 1,385,370 |
| ${ }_{8}^{8223}$ Cackp Super |  |  | 281238 |  | , 45 | 22,608 | 127811 | 132,647 | 353,264 | 353,255 | 260,949 | 260,949 | 198,346 | ${ }_{1} 98,346$ |  |  | 1,393,339 | 1,393,330 |
| 8292 Ttie II | 29,418 | 29,418 | 28,970 | 28,970 | 23,591 | 24,337 | 12,822 | 14,633 | 36,414 | 38,970 | 26,467 | 26,467 | 20,512 | 20,512 |  |  | 141,781 | 144,338 |
| 8294 Tite III | 47,362 | 47,362 | 31,346 | 31,346 | 31,002 | 31,002 | 11,326 | 11,326 | 42,328 | 42,328 | 25,054 | 25,054 | 12,355 | 13,511 |  |  | 158,444 | 159,600 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total 8100-8299. Other Federal Income | 2,211,099 | 2,261,851 | 1,487,529 | 1,464,383 | 940,894 | 907,506 | 684,783 | 737,633 | 1,625,676 | 1,645,139 | 1,529,899 | 1,498,241 | 1,205,397 | 1,113,163 |  |  | 8,059,600 | 7,982,778 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 8520 child Nutrition - State | 25,144 | 25,019 | 12,865 | 12,441 | 14,227 | 14,350 | 6,310 | 6,240 | 20,537 | 20,590 | 17,841 | 16,565 | 11,037 | 10,125 |  |  | 87,425 | ${ }^{84,740}$ |
|  | 8,664 <br> 91864 <br> 1 | 9,232 95 9582 | 10,120 105,658 | 10,784 105,832 | $\begin{array}{r}1,268 \\ 70,035 \\ \hline 1\end{array}$ | 6,679 73,491 | 3,820 40,929 | 4,071 42,124 | 10,089 110,964 | 10,750 115,615 | $\begin{array}{r}297,161 \\ 88,98 \\ \hline\end{array}$ |  | 21,184 77,008 | 22,573 73,680 |  |  | 347,217 <br> 474,47 | 62,947 476,269 |
|  | 36,633 | 37,592 | 42,134 | ${ }_{41,710}$ | 27,928 | 28,964 | 16,322 | ${ }_{16,602}$ | 44,249 | 45,566 | ${ }_{35,484}$ | 83,799 | 30,709 | ${ }^{29,038}$ |  |  | 189,209 | 187,706 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
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|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 8595 Expanded Learring Opportunity Program | 59,272 | 93,556 | 126,737 | 130,006 | 59,272 | 77,338 |  | 10,837 | 59,272 | 88,175 | 113,404 | 113,404 |  |  |  |  | 358,685 | 425,141 |
| 8599 State Reverue- Other | 51,209 | 98,860 | 97,017 | 279,099 | 90,192 | 623,098 | 50,401 | 300,955 | 140,594 | 924,053 | 82,798 | 423,545 | 346,356 | 392,004 |  |  | 717,973 | 2,118,371 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
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|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 8850 Leases $\&$ Rentals |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
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|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 8899 All Other Local Reverue |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 8792 Transerfs of Apportionments- Special Eduation Total $8600-8799$ Other Income-Local | ${ }_{4}^{422,73} 4$ | ${ }_{6006,24}^{549}$ | 509,27 599,003 | 607,91 688,747 | 337,53 <br> 37,497 | ${ }_{462,831}^{422,78}$ | $\stackrel{1}{197,262} \mathbf{2 2 , 2 1 9}$ | $\underset{\text { 26, } 284}{242,30}$ | 599,716 | 732,115 | ${ }_{477,630}$ | 538,779 | 413,291 | ${ }_{466,344}^{424,19}$ |  |  | ${ }_{2}^{2,286,779} \mathbf{2 , 9 8 4}$ | 3, $3,033,209$ |



\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline \& \multicolumn{2}{|l|}{CNCA - Burlington} \& \multicolumn{2}{|l|}{CNCA\#2 - Kayne Siart} \& \multicolumn{2}{|l|}{CNCA\#3 - Castellanos} \& \multicolumn{2}{|l|}{CNCA\#3 - Eisner} \& \multicolumn{2}{|l|}{CNCA\#3 - Consolidated} \& \multicolumn{2}{|l|}{CNCA\#\#4-Cisneros} \& \multicolumn{2}{|l|}{CNHS\#2 - Dalzell Lance} \& \multicolumn{2}{|l|}{Central Administration} \& \multicolumn{2}{|l|}{Camino Nuevo Consolidated} \\
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\] \\
\hline 5511 Uutities \& 142,002 \& 142,002 \& 114,960 \& 114,960 \& 115,800 \& 115,800 \& 54,276 \& 54,276 \& 170,076 \& 170,076 \& 167,816 \& 167,816 \& 108,303 \& 108,303 \& \& \& 703,158 \& 703,158 \\
\hline 5521 Security Serices \& 58,431 \& 116,361 \& \& \& \& \& 500 \& 500 \& 1,000 \& 1,000 \& 657 \& 657 \& \({ }^{93,761}\) \& 93,761 \& \& \& 154,409 \& 212,340 \\
\hline \({ }_{5}^{5331}\) Housekeeping Serices \& \(\begin{array}{r}137,478 \\ \hline 5897 \\ \hline\end{array}\) \& 137,478
58897 \& 117,667
56450 \& 117,667
56450 \& 112,970 \& 112,970 \& \& \& 112,970
95563 \& \(\begin{array}{r}112,970 \\ \hline 95563\end{array}\) \& 150,810
91769 \& 150,810
91769 \& 98,076
70,059 \& 98,076
70,059 \& \& \& \begin{tabular}{l} 
617,001 \\
377238 \\
\hline 1858
\end{tabular} \& \begin{tabular}{l}
617,001 \\
372738 \\
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\hline 5599 Other facilit Operations \& Utilities
5611 School Rent Private facility \& 58,897
745,24 \& 58,897
745,24 \& 56,450 \& 56,450 \& 70,184 \& 70,184 \& 25,378
218,928 \& 25,378
218,98 \& 95,563
218,98 \& 95,563
218,98 \& 91,769 \& 91,769 \& 70,059
551,584 \& 70,059
551,54 \& \& \& 372,738
\(1,515,736\) \& 372,738
\(1,515,736\) \\
\hline 5613 School Rent-Prop 39 \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \\
\hline 5619 Other Facility Rentals \& 14,000 \& 14,000 \& 14,200 \& 14,200 \& 3,924 \& 3,924 \& 8,292 \& 8,292 \& 12,216 \& 12,216 \& 2,140 \& 2,140 \& 23,892 \& 23,892 \& \& \& 66,448 \& 66,448 \\
\hline 5621 Equipment Lease \& 44,009 \& 44,009 \& 26,459 \& 26,459 \& 36,371 \& 36,371 \& 19,641 \& 19,641 \& 56,012 \& 56,012 \& 27,705 \& 27,705 \& 59,683 \& \({ }_{59,683}\) \& \& \& 213,869 \& 213,899 \\
\hline 5631 Vendor Repars \& 90,000 \& 90,000 \& 78,400 \& 78,400 \& 49,975 \& 49,975 \& 25,000 \& 25,000 \& 74,975 \& 74,975 \& 60,200 \& 60,200 \& 75,000 \& 75,000 \& \& \& 378,575 \& 378,575 \\
\hline ( 5812 field Trips \& Pupil Transorataion \& 23,400
3,000 \& 23,400
3,000 \& 27,200 \& 27,200 \& 21,330 \& 1,390 \& 17,400 \& 17,400 \& 38,730 \& 38,790 \& \& \& 69,300 \& 69,300 \& \& \& \(\begin{array}{r}158,630 \\ 22,000 \\ \hline\end{array}\) \& 158,690

22000 <br>
\hline ${ }_{5823}^{5821 \text { Legal }}$ \& 3,000 \& 3,000 \& \& \& \& \& \& \& \& \& 19,000 \& 19,000 \& \& \& \& \& 22,000 \& 22,000 <br>
\hline 5831 Adverisement \& Reccuitment \& 5,000 \& 5,000 \& 7,500 \& 7,500 \& 7,500 \& 7,500 \& 12,500 \& 12,500 \& 20,000 \& 20,000 \& 7,500 \& 7,500 \& 5,000 \& 5,000 \& \& \& 45,00 \& 45,000 <br>
\hline 5841 Contracted Substitut Teachers
5842 Special ducaraio Senices \& 427,274 \& 427,274 \& 7,500
450,352 \& 7,500
450,352 \& 231,500 \& 231,500 \& 1,4880
145,375 \& 3,480
145,375 \& 3,480
376,875 \& 3,480
376,875 \& $\begin{array}{r}15,660 \\ 273,50 \\ \hline 1\end{array}$ \& 15,660
273,750 \& 8,240
265,200 \& 8,240
265,200 \& \& \& 34,880
$1,793,451$ \& 34,880
$1,793,451$ <br>
\hline 5843 Non Puplicic School \& \& \& \& \& \& \& \& \& \& \& 166,547 \& 166,547 \& \& \& \& \& 11,756,547 \& 166,547 <br>
\hline 5844 Ater School Serices \& 203,483 \& 203,483 \& 203,483 \& 203,483 \& 203,483 \& 203,483 \& \& \& 203,483 \& 203,483 \& 203,483 \& 203,483 \& \& \& \& \& 813,931 \& 813,931 <br>
\hline 5849 Other Student Instructional Serices \& 344,852 \& 344,852 \& 239,423 \& 290,443 \& 178,64 \& 178,664 \& 106,250 \& 106,250 \& 284,913 \& 284,913 \& 330,081 \& 330,081 \& 287,143 \& 291,143 \& \& \& 1,486,413 \& 1,541,433 <br>
\hline 5852 PD Consultant \& Tuition \& 60,222 \& 60,222 \& 53,015 \& 53,015 \& 46,895 \& 52,895 \& 29,383 \& 29,383 \& 76,277 \& 82,277 \& ${ }^{61,596}$ \& ${ }_{61,596}$ \& 1,563 \& 1,563 \& \& \& 252,673 \& 258,673 <br>

\hline ${ }_{5}^{554}$ Mursing \& Medical ( (Non-IEP) \& 4,100 \& 4,100 \& 6,000 \& 6,000 \& 3,500 \& $\begin{array}{r}3,500 \\ 123,944 \\ \hline\end{array}$ \& | 2,500 |
| :---: |
| 51096 | \& 2,500

51.096 \& \%,000 \& 6,000
175041 \& 6,558
154459 \& 6,658
154459 \& 2,000
134063 \& 2,000
134,063 \& \& \& 24,758
716172 \& $\begin{array}{r}24,758 \\ 716,72 \\ \hline\end{array}$ <br>

\hline  \& | 106,909 |
| :---: |
| 87,09 | \& 107,509

87,99 \& 145,700
109,220 \& 145,700
109,151 \& ${ }^{123,94} 7$ \& 123,94
75,183 \& 51,096
46,269 \& 51,096
46,258 \& 175,041
121,52 \& 175,041
121,41 \& 154,459
90,87 \& 154,459
90,663 \& 134,063
90,785 \& 134,063
90,785 \& \& \& 716,172
500,140 \& 716,772
49989 <br>
\hline 5855 Fundraisisig cost \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& <br>
\hline 5871 District Overight fees
5872 special Education Fees SELPA) \& $\begin{array}{r}75,185 \\ 119,824 \\ \hline\end{array}$ \& $\begin{array}{r}77,280 \\ 137,298 \\ \hline\end{array}$ \& 84,640
137,817 \& 83,666
151,985 \& 57,707
91,351 \& 59,880
105,689 \& 31,983
53,387 \& 32,519
60,587 \& 89,689
144,788 \& 92,400
166,276 \& 71,098
116,067 \&  \& 72,391
100,446 \& 68,484
106044 \& \& \& 393,004

618,892 \& | 389,611 |
| :--- |
| 684,85 | <br>

\hline 5881 Intra Agency Fees \& 1,156,944 \& 1,202,404 \& 1,205,885 \& 1,209,012 \& 843,428 \& 884,724 \& 468,383 \& 483,048 \& 1,311,811 \& 1,367,772 \& 1,065,422 \& 999,709 \& 1,030,274 \& 990,174 \& \& \& 5,770,336 \& 5,769,071 <br>
\hline ${ }_{5}^{5995}$ bad Debtet Expense \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& <br>
\hline  \& 15,736 \& 15,736 \& 14,482 \& 14,482 \& 13,080 \& 13,080 \& 7,636 \& 7,636 \& 20,716 \& 20,716 \& 19,015 \& 19,015 \& 16,369 \& 16,369 \& \& \& 86,318 \& 86,318 <br>
\hline 5911 Office Phone \& 16,632 \& 16,632 \& 9,492 \& 9,492 \& 9,060 \& 9,060 \& 8,820 \& 8,820 \& 17,880 \& 17,880 \& 9,552 \& 9,552 \& 17,040 \& 17,040 \& \& \& 70,596 \& 70,596 <br>
\hline 5913 Mobile Phone \& 1,560 \& 1,560 \& 2,400 \& 2,400 \& 6,000 \& 6,000 \& 2,280
12000 \& 2,280
12 \& 8,280
23888
28 \& 8,280
23880 \& 3,600
12000 \& 3,600
12000 \& 1,680

21,684 \& (1, $\begin{aligned} & 1,680 \\ & 21.684\end{aligned}$ \& \& \& | 17,520 |
| :--- |
| 88785 | \& 17,520

88785 <br>

\hline | 5921 Internet |
| :--- |
| 5923 Website Hosting | \& 12,751 \& 12,751 \& 18,470 \& 18,470 \& 11,880 \& 11,880 \& 12,000 \& 12,000 \& 23,880 \& 23,880 \& 12,000 \& 12,000 \& 21,684 \& 21,684 \& \& \& 88,785 \& 88,785 <br>

\hline 5931 Postage \& Shipping \& 800 \& 800 \& 6,750 \& 6,750 \& 3,500 \& 3,500 \& 500 \& 500 \& 4,000 \& 4,000 \& 2,000 \& 2,000 \& 5,000 \& 5,000 \& \& \& 18,550 \& 18,550 <br>
\hline 5999 Other communicaions
Total 5000 O Operating Services \& 3,980,384 \& 4,103,896 \& 3,175,993 \& 3,242,978 \& 2,326,752 \& 2,390,669 \& 1,387,020 \& 1,410,373 \& 3,713,771 \& 3,801,043 \& 3,142,497 \& 3,079,911 \& 3,250,366 \& 3,215,431 \& \& \& 17,263,011 \& 17,443,259 <br>
\hline 6000 Capital Outlay \& 169,016 \& 175,520 \& 660,626 \& 660,626 \& 123,799 \& 133,399 \& ${ }^{90,179}$ \& 90,179 \& 213,978 \& 223,578 \& 163,433 \& 163,433 \& 179,870 \& ${ }^{180,934}$ \& \& \& 1,386,922 \& 1,404,091 <br>
\hline 6903 mmortization Expense \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& <br>

\hline $$
\begin{aligned}
& 6999 \text { Capital Outlay } \\
& \text { Total } 6000 \cdot \text { Capital Outlay }
\end{aligned}
$$ \& 169,016 \& 175,520 \& 660,626 \& 660,626 \& 123,799 \& 133,399 \& 90,179 \& 90,179 \& 213,978 \& 223,578 \& 163,433 \& 163,433 \& 179,870 \& 180,934 \& \& \& 1,386,922 \& 1,404,091 <br>

\hline 7000 - other Outgo \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& <br>

\hline ${ }^{7} 7388$ Interest Expense \& \& \& | 202,768 |
| :--- |
| 202,768 |
| 1208 | \& $\begin{array}{r}202,768 \\ 202768 \\ \hline 12\end{array}$ \& \& \& \& \& \& \& \& \& \& \& \& \& $\begin{array}{r}202,768 \\ 202,768 \\ \hline\end{array}$ \& ${ }_{202}^{202,768}$ <br>

\hline Total $7000 \cdot$ Other Outgo
TOTAL EXPENSE \& 11,023,764 \& 11,174,916 \& [ $\begin{array}{r}202,768 \\ 11,074,207\end{array}$ \& 202,
$11,132,231$ \& 7,452,600 \& 7,766,341 \& 4,316,997 \& 4,388,945 \& 11,769,598 \& 12,15,286 \& 9,927,172 \& 9,861,943 \& 9,615,992 \& 9,800,081 \& \& \& 53020,768 \& 540,124,457 <br>
\hline net income \& 100,584 \& 431,410 \& 66,341 \& 172,688 \& 106,855 \& 619,409 \& 38,407 \& 382,106 \& 145,262 \& 1,001,515 \& 26,361 \& $(160,606)$ \& 51,081 \& (521,757) \& \& \& 389,629 \& 923,249 <br>
\hline Beginning Cash Balance \& 3,203,369 \& 3,203,369 \& 1,003,765 \& 1,003,765 \& 1,405,498 \& 2,590,265 \& 1,899,293 \& 2,355,185 \& 3,304,791 \& 4,935,450 \& 1,375,952 \& 1,375,952 \& 2,015,839 \& 2,015,839 \& 88,701 \& 88,701 \& 10,992,417 \& 12,623,076 <br>
\hline Cash Fow from Operating Activities \& \& \& 66341 \& 172.688 \& \%855 \& 619,409 \& 38.407 \& 382,106 \& 145,22 \& 1.001515 \& 26.361 \& 1606 \& 1,81 \& (522,757) \& \& \& 389,629 \& 33,249 <br>
\hline Net Income
Change in Accounts Receivable \& 100,584 \& 431,410 \& 66,341 \& 172,688 \& \& \& \& \& \& \& \& \& \& \& \& \& \& <br>
\hline Prior Year Accounts Receivable \& 1,433,076 \& 1,433,076 \& 2,235,700 \& 2,235,700 \& 1,732,206 \& 999,713 \& 937,358 \& 646,964 \& 2,669,564 \& 1,642,677 \& 1,845,004 \& 1,845,004 \& 864,653 \& ${ }^{864,653}$ \& \& \& 9,047,997 \& 8,021,110 <br>
\hline Current Year Accounts Receivable \& (2,057,165) \& (2,084,690) \& (1,469,622) \& (1,507,203) \& (1,048,451) \& (1, 139,618) \& (710,192) \& (755,243) \& (1,75,643) \& (1,894,861) \& ${ }^{(1,283,280)}$ \& (1,270,490) \& (1,343,448) \& ${ }^{(1,247,058)}$ \& \& \& (7,912,158) \& (8,004,302) <br>
\hline Change in Accounts Payable \& (7,786) \& (7,786) \& (7,043) \& (7,043) \& (19,350) \& (15,804) \& (742) \& $(2,203)$ \& (10,092) \& (18,007) \& (10,473) \& (10,473) \& $(4,888)$ \& $(4,888)$ \& (6,249) \& (6,249) \& (46,531) \& (54,446) <br>
\hline Change in Due to \& (377,591) \& (363,923) \& (719,273) \& (718,129) \& (279,222) \& (47,45) \& (150,962) \& (40,895) \& (430,184) \& (88,340) \& (469,269) \& (469,269) \& (50,034) \& $(49,859)$ \& \& \& (2,046,351) \& (1,689,519) <br>
\hline Change ie A Acrued vaction
Change in Payoll Liabilities \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& <br>
\hline
\end{tabular}

    Source - Loans
    Use - Loans

| CNCA - Burlington |  | CNCA\#2 - Kayne Siart |  | CNCA\#3 - Castellanos |  | CNCA\#3 - Eisner |  | CNCA\#3 - Consolidated |  | CNCA\#4 - Cisneros |  | CNHS\#2 - Dalzell Lance |  | Central Administration |  | Camino Nuevo Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ${ }^{2022-23 \text { Budget }}$ | 2022-23 Forecast | 2022-23 Budget | $\begin{gathered} 2022-23 \\ e_{\text {Eneracast }} \end{gathered}$ | $\underset{\substack{\text { 2022-23 Budget } \\ \text { Approved }}}{\text { ater }}$ | $2022-23$ |  | $2022-23$ | $\underset{\substack{\text { 2022-23 Budget } \\ \text { Approved }}}{\text { ates }}$ | ${ }_{\text {Forecast }}^{2022-23}$ | 2022-23 Budget | $2022-23$ Forecast | 2022-23 Budget | $2022-23$ Forecast | 2022-23 Budget | $2022-23$ | $\underset{\text { Approved }}{\text { 2022-23 Budget }}$ | $2022-23$ |
| $(60,839)$ | $(6,839)$ | $(16,285)$ | $(16,285)$ | (40,051) | (8,551) | (40,529) | (21,483) | $(80,580)$ | $(30,034)$ | (13,524) | (13,524) | (62,26) | (6,260) | $(3,576)$ | $(3,576)$ | (237,064) | (186,518) |
| 169,016 | 175,520 | 660,626 | 660,626 | 123,799 | 133,399 | 90,179 | 90,179 | 213,978 | 223,578 | 163,433 | 163,433 | 179,870 | 180,934 |  |  | 1,386,922 | 1,404,091 |
| $(138,000)$ | (293,756) | (286,500) | (286,500) | (327,500) | (391,500) | (129,000) | $(129,000)$ | (456,500) | (520,500) | (262,50) | (262,500) | $(50,000)$ | (78,393) |  |  | (1,193,50) | $(1,441,649)$ |
|  |  | (396,625) | (399,625) |  |  |  |  |  |  |  |  |  |  |  |  | (396,625) | (396,625) |
| 2,264,664 | 2,432,380 | 1,071,084 | 1,140,994 | 1,663,784 | 2,735,868 | 1,933,812 | 2.515,610 | 3,597,596 | 5,251,478 | 1,371,704 | 1,197,526 | 1,600,812 | 1,097,211 | 78,876 | 78,876 | 9,984,735 | 11,198,466 |

## Coversheet

## CAO Report

| Section: | XI. Chief Academic Officer Update |
| :--- | :--- |
| Item: | A. CAO Report |
| Purpose: | Discuss |
| Submitted by: <br> Related Material: | CAO Update October 11 2022.pdf |

# Chief Academic Officer Update 

OCTOBER 11, 2022
CNCA BOARD OF DIRECTORS

## Updates include:

Engagement Priority Updates

- Special Education Updates


## 22-23 Organizational Priorities

REMINDER

## 22-23 Priorities

## Areas of Growth

These areas of growth are our priorities for the 2022-2023 school year

- Data Driven Decision Making
- Student Intellectual Engagement
- Building Belonging through Bridging


## Intellectual Engagement

## IMPLEMENTATION

All teachers, instructional leaders and related HSO Departments engage in data driven adult learning cycles to increase student intellectual engagement.

## End of Year Goals

- Achieving a 10-percentage point increase in SBAC ELA (to 46\%) and an 8percentage point increase in SBAC Math (to 30\%)
By Q4, 80\% of classroom observations demonstrate that 90\%+ students are intellectually engaged in challenging content that is aligned to grade-level standards


## How do we get there?

## Summer \& Q1

- 8 Week Vision
- Aligned professional learning about CNCA Engagement Strategies


## Q2 (OctoberDecember)

- Change the role of the student
- All students expressing ideas
- Aligned instructional sequence across TK-12, all content areas


## Q3 \& Q4 <br> (January - June)

- Focus on grade-level standards alignment
- Questions and tasks that are rigorous (i.e., require deep thinking)


# 8 Week Vision 

SHARING OUR PROGRESS

Hattie's 2018 updated list of factors related to student achievement: 252 influences and effect sizes (Cohen's d)
Source: J. Hattie (December 2017) visiblelearningplus.com
Diagram: S. Waack (2018) visible-leaming.org

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$$



FIGURE 2 DIFFERENCE IN ACHIEVEMENT GROWTH BETWEEN BEST (TOP QUARTILE) AND WORST (BOTTOM QUARTILE) CLASSROOMS

The four key resources benefit all students...


- Increases in student learning occur only as a consequence of improvements in the level of content, teachers' knowledge and skill, and student engagement.
- "There are only three ways to improve student learning at scale. The first is to increase the level of knowledge and skill that the teacher brings to the instructional process. The second is to increase the level and complexity of the content that students are asked to learn. And the third is to change the role of the student in the instructional process. That's it. If you are not doing one of these three things, you are not improving instruction and learning."
- City, et. al., Instructional Rounds in Education, p. 24
- "Talent Masters develop precision of observation...Talent Masters do not resort to vague cliches to assess talent. Instead, they study the behavior, actions, and decisions of individuals and link these to actual performance. Their observations are rigorous, specific, and nuanced."
- from The Talent Masters: Why Smart People Put People before Numbers




## Intellectual Engagement Our Strategic Bet for Quarter 1



|  | W of Classroons Maeting $95 \%$ <br> Engagement Gaal |
| :---: | :---: |
| Burlington | $59.00 \%$ |
| Kayne Siart | $51.00 \%$ |
| Cisneros | $49.00 \%$ |
| Eisner | $48.00 \%$ |
| Dalzell Lance | $43.00 \%$ |
| Castellanos | $19.00 \%$ |
| Overall | $44.83 \%$ |


| Site | W of Teachers with Engagement |
| :---: | :---: |
| Observation |  |$\quad-$

## 8 Week Vision Recap

| Site | Weekly Median Engagement |
| :---: | :---: |
| Eisner | $92.00 \%$ |
| Dalzell Lance | $92.00 \%$ |
| Burlington | $90.00 \%$ |
| Kayne Siart | $89.00 \%$ |
| Cisneros | $88.00 \%$ |
| Castellanos | $78.00 \%$ |
| Overall | $88.17 \%$ |

## 8 Week Vision Recap

| Engagement Improvement Across First 8 Weeks |  |  |
| :---: | :---: | :---: |
| Site | Change in Median Engagement Across First 8 Weeks | Change in \% Teachers Meating 95\% Engagement Gosl |
| Burlington | 6.00\% | 32.00\% |
| Cisneros | 5.00\% | 23.00\% |
| Dalzell Lance | 3.00\% | 2.00\% |
| Kayne Siart | 5.26\% | 1.13\% |
| Castellanos | 6.00\% | 1.00\% |
| Eisner | -2.00\% | -7.00\% |

## 8 Week Vision Recap

## Analysis \& Bright Spots

## $\mu^{n}$

## Data Transparency Impacts Growth

Sites where data is shared more openly and frequently have seen greater increases in engagement Bur, Cas, Cis leaned into data transparency by sharing data in PD, coaching, and PLCs

Tightening the Loop of Observation to Feedback

All sites began to more frequently engage in real-time feedback starting in 5 week. This corresponds with an uptick in student engagement

## Brutal Facts Hurt But Help

Capturing and reviewing engagement data has been difficult and required significant adaptive change

Based on survey data, teachers are expressing increased favorably relating to their professional growth and learning

Overall, how much do you learn about teaching from the leaders at your school?
136 responses
Learn a tremendous amountLearn quite a bitLearn someLearn a little bitLearn almost nothing

## Increase in favorable responses of 13 points

from Spring 2022

To what extent does the professional adult learning community (coaching, PD, PLCs, Cross-site PLCs, Data Days, etc.) challenge you to be a more effective, reflective teacher?
136 responses


To what extend do you feel like you belong in your work place?
136 responses


Completely belongBelong quite a bitBelong somewhatBelong a little bitDo not belong at all

Increase in favorable responses of 2 points
from Spring 2022

## Special Education Updates

## Overdue IEPs

$\left.\begin{array}{|c|c|c|}\hline & \begin{array}{c}\text { IEPs overdue } \\ \text { as of August } \\ \text { as identified as } \\ \text { of October 3, }\end{array} \\ \text { 2922 per the } \\ \text { 200 report }\end{array}\right]$

## Service Records

| School | Services in Tiers 4-6 as of <br> August 29 | Services in Tiers 4-6 as of <br> October 3 |
| :---: | :---: | :---: |
| CNCA HS 2 DALZELL | 114 | 69 |
| CNCA ES 3 | 140 | 120 |
| CNCA 2 KAYNE SIART | 193 | 182 |
| CNCA 4 CISNEROS | 74 | 156 |
| CNCA 1 BURLINGTON | 94 | 92 |


[^2]:    net income
    Beginning Cash Balance
    Cash Flow from Operating Activities
    Net Income
    Change in Accounts Receivable Prior Year Accounts Receivable Current Year Accounts Receivable
    Change in Due from
    Change in Accounts
    Change in Account
    Change in Due to
    Change in Accrued Vacatio
    Change in Payroll Liabilities
    Change in Prepaid Expenditures
    Change in Deposits
    Change in Deferre
    Change in Deferred Reve
    Depreciation Expense
    Cash Flow from Investing Activities
    Capital Expenditures
    Cash Flow from Financing Activities Source - Sale of Receivables Source - Loans
    Ending Cash Balance

