

## **Executive Summary for FY 2021-22 Unaudited Actuals Report**

September 1st, 2022

### Revenues Summary (Compared with the *FY'22 2<sup>nd</sup> Interim Budget*):

- Government revenues came in over budget by \$655,433 or 4%.
- Donation (Non JRSF) came in **under budget** by \$138,444 or 11%.
- JRSF contributions were under budget by \$2,275,111 or 20%.
  - In anticipation of unspent resources and potentially higher government revenues, we requested less JRSF contribution in May.

## **Expenses Summary (Compared with the** *FY'22 2<sup>nd</sup> Interim Budget)*:

- The total expenses were <u>under budget</u> by \$3,015,091 or 10%.
  - o MWA "School" expenses were <u>under budget</u> by \$2,630,062 or 10%.
  - Central Office expenses were <u>under budget</u> by \$385,030 or 10%.

### **Net Income/Loss**

• The **net income** is **\$1,306,970**.

#### **Kev Overview for the** *FY'22 Unaudited Actuals*

The following items highlight the **key changes** from the **FY'22 2<sup>nd</sup> Interim Budget** to the **FY' 22 Unaudited Actuals**:

- 1. Government Revenues Came in over budget by \$655,433 (4%) due to:
  - a. Actual P2 Average Daily Attendance (ADA) came in higher than the projected ADA in the 2<sup>nd</sup> interim budget (87% vs. 82%).
  - b. Received mental health funding for the special education program.
  - c. Received more state lottery funding due to higher funding rates.

### 2. Personnel Expense

- a. Saved on vacant positions including seven teachers, six on-site substitute teachers, and 14 staff.
- b. Saved on statutory and health benefits due to vacant positions.

#### 3. Supplies

- a. Saved on computers and IT supplies.
- b. Saved on student food.

### 4. Contracted Services

- a. Saved on travel, IT, and special education services.
- b. But spent more on substitute teachers due to teacher shortage.

### Detailed Summary of Changes (FY'22 2nd Interim Budget to the FY'22 Unaudited Actual)

### MWA – "SCHOOL" EXPENDITURES: TOTAL CHANGES – Under Budget BY \$2,630,062 (-10%)

- I. Salaries and Benefits Under Budget by \$1,592,888 (-10%)
  - Saved on open positions and newly hired salary variances
  - Saved on CalSTRS and 403(b) retirement contributions on open positions
  - Saved on health insurance and benefits

### II. Supplies – Under Budget by \$310,277 (-27%)

- Saved on the IT supplies as Chromebooks purchase was paid by the insurance fund
- Fewer students participated in the meal program
- Saved on textbooks by using more eBooks
- Saved on school and custodial supplies

### III. Contracted Services – Under Budget by \$726,897 (-8%)

- Saved on conference and travel
- Saved on copier overages
- Saved on IT contract services
- Saved on COVID testing
- Saved on power washing
- Saved on special education contract services
- Saved on school building maintenance

### CENTRAL OFFICE EXPENDITURES: TOTAL CHANGES - Under Budget BY \$385,030 (-10%)

- I. Salaries and Benefits Under Budget by \$164,434 (-6%)
  - Saved on vacant position and onboarding HR staff later than expected
  - Saved on CalSTRS and 403(b) retirement contributions

#### II. Supplies – Under Budget by \$53,875 (-82%)

- Saved on office supplies
- Saved on the contingency fund

### III. Contracted Services – Under Budget by \$166,721 (-21%)

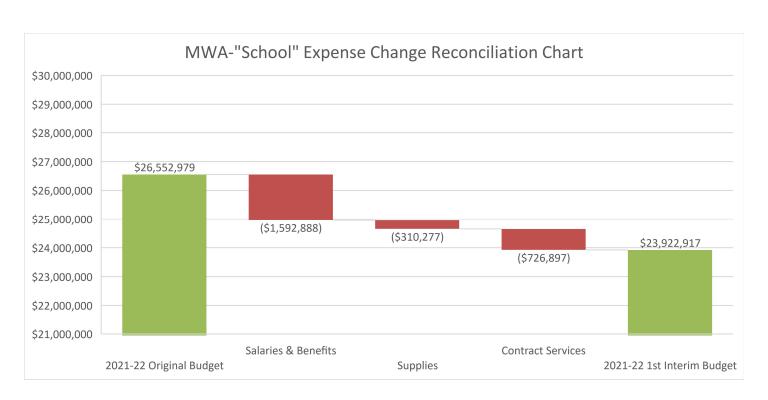
- Saved on professional development and conference fees
- Saved on IT contract services
- Saved on software that is no longer needed
- Saved on traveling expenses related to staff recruitment

# **Appendix A - Summary Financials**

# FY'22 Unaudited Actuals Summary Financials for MWA - "School"

MWA – "School" – Compare <u>FY'22 Unaudited Actuals</u> to <u>FY'22 2<sup>nd</sup> Interim Budget</u>

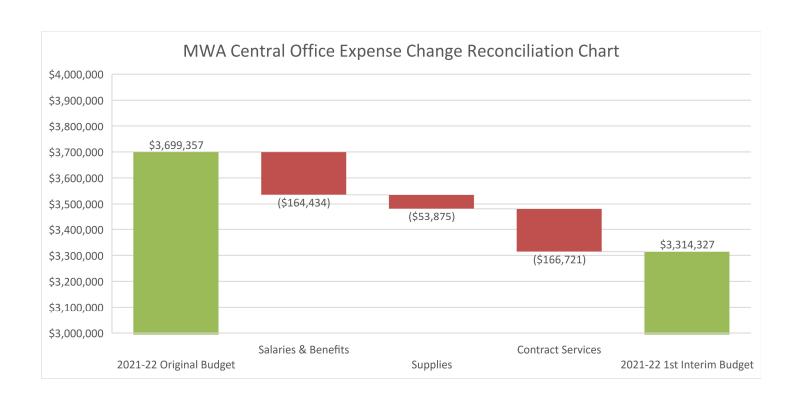
| Location                  | 2021-22                 | 2021-22      | \$ Variance  | % Variance |
|---------------------------|-------------------------|--------------|--------------|------------|
|                           | 2 <sup>nd</sup> Interim | Unaudited    |              |            |
|                           | Budget                  | Actuals      |              |            |
| Revenues                  |                         |              |              |            |
| Government                | \$16,599,205            | \$17,254,638 | \$655,433    | 4%         |
| Donation                  | \$1,315,000             | \$1,176,556  | -\$138,444   | -11%       |
| JRSF                      | \$8,688,774             | \$6,798,693  | -\$1,890,081 | -22%       |
| Total Revenues            | \$26,602,979            | \$25,229,887 | -\$1,373,092 | -5%        |
| Expenses                  |                         |              |              |            |
| Salaries/Benefits         | \$16,475,542            | \$14,882,654 | -\$1,592,888 | -10%       |
| Supplies                  | \$1,141,818             | \$831,541    | -\$310,277   | -27%       |
| Contracted Services       | \$8,935,619             | \$8,208,722  | -\$726,897   | -8%        |
| Total Expenses            | \$26,552,979            | \$23,922,917 | -\$2,630,062 | -10%       |
| Revenues – Government     | \$18,010                | \$17,899     | -\$111       | -1%        |
| per ADA                   |                         |              |              |            |
| Expenses – Cost per       | \$22,547                | \$20,011     | -\$2,536     | -11%       |
| Student (Exclude CO Fees) |                         |              |              |            |



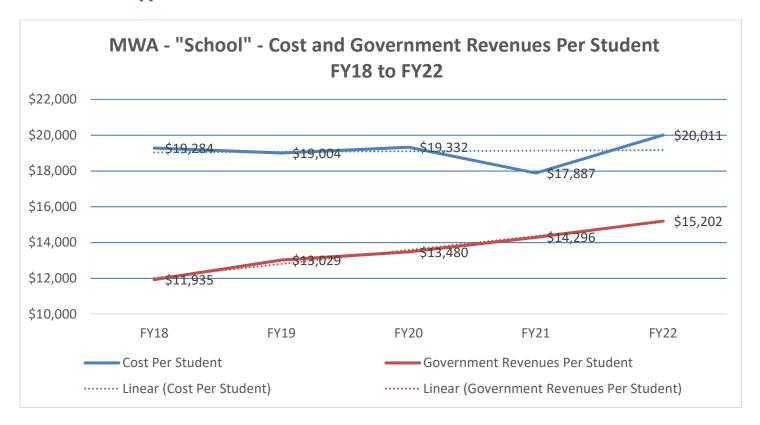
# FY'22 Unaudited Actuals Summary Financials for MWA Central Office

## MWA Central Office – Compare <u>FY'22 Unaudited Actuals</u> to <u>FY'22 2<sup>nd</sup> Interim Budget</u>

| Location            | 2021-22<br>2 <sup>nd</sup> Interim<br>Budget | 2021-22<br>Unaudited<br>Actuals | \$ Variance | % Variance |
|---------------------|--|---------------------------------|-------------|------------|
| Revenues            |  |                                 |             |            |
| JRSF                | \$2,486,337                                  | \$2,101,307                     | -\$385,030  | -15%       |
| Central Office      | \$1,210,457                                  | \$1,210,457                     | \$0         | 0%         |
| (Shared Services    |  |                                 |             |            |
| Allocation)         |  |                                 |             |            |
| Total Revenues      | \$3,696,794                                  | \$3,311,764                     | -\$385,030  | -10%       |
| Expenses            |  |                                 |             |            |
| Salaries/Benefits   | \$2,826,690                                  | \$2,662,256                     | -\$164,434  | -6%        |
| Supplies            | \$66,050                                     | \$12,175                        | -\$53,875   | -82%       |
| Contracted Services | \$804,054                                    | \$637,333                       | -\$166,721  | -21%       |
| Total Expenses      | \$3,696,794                                  | \$3,311,764                     | -\$385,030  | -10%       |



**Appendix B - Cost and Government Revenues Per Student Over Time** 



|    | Α     | В   | F                               | Н                                   | K   | L                         | M  |
|----|-------|---|---------------------------------|-------------------------------------|---|---------------------------|--|
| 2  | Acct# | Account/Title   | Unaudited<br>Actual FY22<br>(A) | FY2022 2nd<br>Interim<br>Budget (C) | FY21<br>Unaudited<br>Actual vs.<br>FY22 2nd<br>Interim<br>(A-C) | % Variance (A) vs.<br>(C) | Notes  |
| 3  |       | Income  |                                 |                                     |   |                           |  |
| 4  | 8011  | State Aid - General Apportionment                       | 4,787,595                       | 5,432,154                           | (644,559)   | -12%                      |  |
| 5  |       | Education Protection Account Entitlement                | 3,240,414                       | 1,944,830                           | 1,295,584   | 67%                       |  |
| 6  |       | In Lieu of Property Taxes                               | 3,010,544                       | 3,156,599                           | (146,055)   |                           |  |
| 7  |       | Special Education - Federal                             | 151,338                         | 115,005                             | 36,333  | 32%                       |  |
| 8  |       | Child Nutrition Programs - Fed                          | 425,001                         | 388,741                             | 36,260  | 9%                        |  |
| 9  |       | Federal Title I - Basic Grant                           | 297,184                         | 308,648                             | (11,464)  |                           |  |
| 10 |       | Federal Title II - Teacher and Principal Training       | 44,521                          | 46,165                              | (1,644)   | -4%                       |  |
| 11 |       | Federal Title III - LEP                                 | 36,905                          | 34,052                              | 2,853   | 8%                        |  |
| 12 |       | Federal Title IV - Part A - Student Support             | 23,066                          | 22,601                              | 465   | 2%                        |  |
| 13 |       | Federal - Other Revenue                                 | 3,063                           | -                                   | 3,063   |                           |  |
| 14 |       | Federal - Elementary and Secondary School Relief I (E   | 22                              | -                                   | 22  |                           |  |
| 15 |       | Federal - Elementary and Secondary School Relief II (E  |                                 | 723,094                             | (154,273)   | -21%                      |  |
| 16 | 8263  | Federal - Elementary and Secondary School Relief III (I | 1,511,675                       | 1,366,457                           | 145,218   | 11%                       |  |
| 17 | 8311  | State - Special Education                               | 695,044                         | 657,829                             | 37,215  | 6%                        |  |
| 18 | 8313  | State - Special Education - Level 2 Mental Health Fund  | 40,800                          | -                                   | 40,800  |                           |  |
| 19 | 8314  | State - Special Education - Level 3 Mental Health Fund  | 25,794                          | -                                   | 25,794  |                           |  |
| 20 |       | State - Other Revenue - Prior Years                     | 52,020                          | -                                   | 52,020  |                           |  |
| 21 |       | Child Nutrition Programs - State                        | 22,999                          | 25,871                              | (2,872)   |                           |  |
| 22 | 8525  | Expanded Learning Opportunity Grant                     | 330,378                         | 568,553                             | (238,175)   | -42%                      |  |
| 23 |       | School Facilities Lease Rmbsmnt SB740                   | 1,147,315                       | 1,060,346                           | 86,969  | 8%                        |  |
| 24 |       | Mandate Block Grand Funding CA                          | 29,627                          | 28,827                              | 800   | 3%                        |  |
| 25 |       | State Lottery   | 291,522                         | 209,769                             | 81,753  | 39%                       |  |
| 27 |       | After School Program Grant                              | 203,483                         | 203,483                             | -   | 0%                        |  |
| 28 |       | Measure G Parcel Tax                                    | 315,507                         | 306,181                             | 9,326   | 3%                        |  |
| 29 |       | Realized Gains/Losses on Investments                    | 563                             | -                                   | 563   |                           | No contribution from John Scullula IRA account + Denotion from Scullula con  |
| 31 |       | Contribution - Unrestricted                             | 1,170,613                       | 1,200,000                           | (29,387)  |                           | No contribution from John Scully's IRA account + Donation from Scully's son \$100K changed from Restricted to Unrestricted |
| 32 |       | John Regina Scully (JRS)<br>School Supplies             | 6,798,693                       | 8,688,774<br>6.000                  | (1,890,081)   | -22%<br>-10%              |  |
| 34 |       | In-Kind Donations                                       | 5,380                           | 9,000                               | (620)<br>(9,000)  |                           | Previously Fruge In-Kind donation  |
| 35 |       | In-Kind Donations  Contribution - Restricted            | -                               | 100,000                             | (9,000)   |                           |  |
| 35 |       |   |                                 |                                     | (,  | -100%                     |  |
| 38 |       | Total Income  | 25,229,887                      | 26,602,979                          | (1,373,092)   | -5%                       |  |
| 38 |       |   |                                 |                                     |   |                           |  |

|    | А      | В  | F                               | Н                                   | K   | L                         | М  |
|----|--------|--|---------------------------------|-------------------------------------|---|---------------------------|--|
| 2  | Acct # | Account/Title                                    | Unaudited<br>Actual FY22<br>(A) | FY2022 2nd<br>Interim<br>Budget (C) | FY21<br>Unaudited<br>Actual vs.<br>FY22 2nd<br>Interim<br>(A-C) | % Variance (A) vs.<br>(C) | Notes  |
| 43 |        | Expenses   |                                 |                                     |   |                           |  |
| 44 | 1100   | Teacher Salaries                                 | 4,427,704                       | 5,014,828                           | (587,124)   | -12%                      | Variance from the following:  Not having faculty members to make up school days for the school closures in January: -\$200K  6.67 FTE Teacher vacancies: -US Earth & Space Science Teacher: -\$32K -Encore - Online Learning Teacher: -\$10K -US Math Teacher: -\$47K -US Science Teacher: -\$20K -MS Science Teacher: -\$18K -SPED Resource Teacher: -\$30K -Other 8 Teachers (0.67 FTE) with 1 month salary budgeted: -\$55K  Summer Stipends: -\$25K  Independent Study Stipend: -\$25K  Extra Work Sub Coverage Stipend: -\$50K  Content & Grade Level Lead Stipends: -\$20K  Coordinator Stipends: -\$35K |
| 45 | 1103   | Substitute Teacher Salaries                      | 647,487                         | 703,737                             | (56,250)  | -8%                       | Variance from 6 On-Site Subs vacancies   |
| 46 | 1200   | Certificated Pupil Support                       | 696,157                         | 703,640                             | (7,483)   | -1%                       |  |
| 47 |        | Certificated Supervisor & Administrator Salaries | 1,372,213                       | 1,362,840                           | 9,373   | 1%                        |  |
| 48 |        | Certificated Special Temporary COLA Bonus        | 1,560,500                       | 1,670,000                           | (109,500)   | -7%                       | Savings from vacancies   |
| 49 |        | Certificated Other Salaries                      | 360,711                         | 354,762                             | 5,949   | 2%                        |  |
| 50 | 2100   | Classified Instructional Aide Salaries           | 564,247                         | 551,624                             | 12,623  | 2%                        |  |
| 51 | 2200   | Classified Support Staff Salaries                | 682,655                         | 745,067                             | (62,412)  | -8%                       | Variance from the following: • Savings from onboarding one Campus Supervisor at a later date: -12K • Vacancies: • Campus Supervisor: -20K • Lead Campus Supervisor: -\$22K • Student Support Services Assistant: -\$8K   |
| 52 | 2300   | Classified Supervisor & Administrator Salaries   | 708,080                         | 695,927                             | 12,153  | 2%                        |  |
| 53 |        | Classified Clerical and Office Salaries          | 593,011                         | 624,232                             | (31,221)  | -5%                       | Variance savings from the following:  • Parent Engagement Coordinator vacancy: -\$10K  • Onboarded Assistant Substitute Coordinator near end of June:-\$21K  |
| 54 | 2900   | Classified Other Salaries                        | 154,578                         | 140,994                             | 13,584  | 10%                       |  |
| 55 |        | Total Salaries                                   | 11,767,343                      | 12,567,652                          | (800,309)   | -6%                       |  |

|    | Α      | В   | F                        | Н                     | K                                 | L                  | M  |
|----|--------|---|--------------------------|-----------------------|-----------------------------------|--------------------|--|
|    |        |   |                          |                       | FY21<br>Unaudited                 |                    |  |
|    |        |   | Unaudited<br>Actual FY22 | FY2022 2nd<br>Interim | Actual vs.<br>FY22 2nd<br>Interim | % Variance (A) vs. |  |
| 2  | Acct # | Account/Title                                     | (A)                      | Budget (C)            | (A-C)                             | (C)                | Notes  |
| 56 | 3101   | Certificated STRS                                 | 1,189,781                | 1,454,754             | (264,973)                         | -18%               |  |
| 57 |        | Certificated Social Security/Medicare             | 349,505                  | 386,305               | (36,800)                          | -10%               | Variance from vacancies and stipends   |
| 58 |        | Certificated Health & Welfare Benefits            | 1,512,446                | 1,693,125             | (180,679)                         |                    | Variance from vacancies  |
| 59 |        | Certificated Unemployment Insurance               | 15,613                   | 15,613                | 0                                 | 0%                 |  |
| 60 |        | Certificated Workers Comp Insurance               | 115,475                  | 137,029               | (21,554)                          |                    | Premium refund from the broker   |
| 61 | 3701   | Certificated Retirement Match                     | 55,350                   | 103,998               | (48,648)                          | -47%               | Not all employees taking advantage of 403(B) matching program  |
| 62 | 3999   | Accrued Paid Time Off                             | (122,859)                | 117,066               | (239,925)                         | -205%              | Variance due to employee terminations and employees taking more vacation during the year than usual    |
| 63 |        | Total Benefits                                    | 3,115,311                | 3,907,890             | (792,579)                         | -20%               | ,  |
| 64 |        | Total Salaries & Benefits                         | 14,882,654               | 16,475,542            | (1,592,888)                       | -10%               |  |
| 65 |        |   |                          |                       | -                                 |                    |  |
| 66 | 4100   | Approved Textbooks and Core Curricula Materials   | 97,575                   | 161,000               | (63,425)                          | -39%               | More e-textbooks purchased versus physical textbooks   |
| 67 | 4200   | Books and Other Reference Materials               | -                        | 2,000                 | (2,000)                           | -100%              |  |
| 68 |        | Custodial Supplies                                | 41,358                   | 100,000               | (58,642)                          | -59%               | Fewer custodial supplies needed for the year   |
| 69 | 4325   | Instructional Materials & Supplies                | 199,490                  | 225,001               | (25,511)                          | -11%               | Fewer materials and supplies needed for the school year  |
| 70 | 4330   | Office Supplies                                   | -                        | 1,500                 | (1,500)                           | -100%              |  |
| 71 | 4390   | Other Food  | -                        | 5,000                 | (5,000)                           | -100%              |  |
| 72 | 4410   | Furniture, Equipment & Supplies (non-capitalized) | -                        | 7,000                 | (7,000)                           | -100%              |  |
| 73 | 4420   | Computers and IT Supplies (non-capitalized)       | 159,356                  | 221,465               | (62,109)                          | -28%               | Savings from:  Chromebooks paid by Chromebook insurance fund Fewer IT supplies needed than anticipated |
| 74 | 4710   | Student Food Services                             | 333,762                  | 406,852               | (73,090)                          | -18%               | Less food served to students and community than anticipated  |
| 75 | 4910   | Emergency Supplies                                | -                        | 5,000                 | (5,000)                           | -100%              |  |
| 76 | 4990   | Contingency                                       | -                        | 7,000                 | (7,000)                           | -100%              |  |
| 77 |        | Total Supplies                                    | 831,541                  | 1,141,818             | (310,277)                         | -27%               |  |
| 78 | 5210   | Conference Fees                                   | 89,775                   | 100,875               | (11,100)                          | -11%               |  |
| 79 |        | Travel - Mileage, Parking, Tolls                  | 647                      | 7,125                 | (6,478)                           | -91%               |  |
| 80 |        | Travel - Airfare & Lodging                        | 2,850                    | 17,775                | (14,925)                          |                    | Fewer conferences, memberships, and PDs due to COVID   |
| 81 |        | Travel - Meals & Entertainment                    | 433                      | 13,550                | (13,117)                          |                    |  |
| 82 | 5305   | Professional Dues & Memberships                   | 5,991                    | 13,100                | (7,109)                           | -54%               |  |
| 83 |        | General Liability Insurance                       | 238,430                  | 238,949               | (519)                             | 0%                 |  |
| 84 | 5510   | Utilities - Gas and Electric                      | 338,003                  | 336,000               | 2,003                             | 1%                 |  |
| 85 |        | Janitorial & Gardening Services                   | 547,527                  | 546,600               | 927                               | 0%                 |  |
| 86 |        | Utilities - Waste                                 | 52,848                   | 56,000                | (3,152)                           | -6%                |  |
| 87 |        | Utilities - Water                                 | 63,335                   | 81,000                | (17,665)                          | -22%               |  |
| 88 |        | Equipment Leases and Rentals                      | 93,848                   | 148,800               | (54,952)                          |                    | Copier lease contracts and copy overages came in less than budgeted                                    |
| 89 |        | Occupancy Rent                                    | 1,753,179                | 1,753,179             | -                                 | 0%                 |  |
| 90 | 5612   | Additional Facilities Use Fees                    | 12,247                   | 23,500                | (11,253)                          | -48%               |  |

|     | А        | В   | F                               | Н                                   | K   | L                         | М   |
|-----|----------|---|---------------------------------|-------------------------------------|---|---------------------------|---|
| 2   | Acct#    | Account/Title   | Unaudited<br>Actual FY22<br>(A) | FY2022 2nd<br>Interim<br>Budget (C) | FY21<br>Unaudited<br>Actual vs.<br>FY22 2nd<br>Interim<br>(A-C) | % Variance (A) vs.<br>(C) | Notes   |
| 91  | 5615     | Repairs and Maintenance - Building                        | 96,355                          | 160,000                             | (63,645)  | -40%                      | Less building maintenance needed than anticipated   |
| 92  | 5617     | Repairs and Maintenance - Non-computer Equipment          | -                               | 3,000                               | (3,000)   | -100%                     |   |
| 93  | 5618     | Repairs & Maintenance - Auto                              | 1,754                           | 6,500                               | (4,746)   | -73%                      |   |
| 97  | 5806     | County Oversight Fees                                     | 110,386                         | 107,000                             | 3,386   | 3%                        |   |
| 98  | 5810     | Contracted Services                                       | 509,369                         | 790,991                             | (281,622)   | -36%                      | Savings from:  Off-site COVID testing: \$-45K  Power Washing for buildings (Did not happen in FY22): -\$25K  Billingual Receptionist, Online Grading & Data Entry Support (APEX), 504 Plan Entry & Coordination contract services: -\$155K  Mindful Education Contract: \$-20K  Other Contract Services: -\$37K |
| 99  |          | Food Service Administration                               | -                               | 1,000                               | (1,000)   | -100%                     |   |
| 101 | 5810.003 | Student Transportation                                    | 144,118                         | 164,710                             | (20,592)  | -13%                      | Less student transportation needed for SPED students  |
| 102 | 5810.004 | Intervention & Consultation                               | 400,047                         | 400,183                             | (136)   | 0%                        |   |
| 103 | 5810.005 | Psychological Services                                    | 676,518                         | 689,566                             | (13,048)  | -2%                       |   |
| 104 | 5810.006 | Substitute Teachers                                       | 148,771                         | 95,000                              | 53,771  | 57%                       | Contract Services for substitute teachers due to teacher shortages  |
| 105 | 5810.007 | Interscholastic - Coaches                                 | 41,788                          | 90,000                              | (48,212)  |                           | Offsets account 2900 above for coaches stipends paid to employees   |
| 106 |          | Information Technology                                    | 932,573                         | 1,003,469                           | (70,896)  |                           | Learning Technology department's budget was less utilized, will work with<br>Learning Tech's Director to fine tune moving forward   |
| 108 |          | Student Exam Fees   | 14,577                          | 17,000                              | (2,423)   |                           |   |
| 111 |          | Printing and Reproduction                                 | 12,376                          | 29,000                              | (16,624)  |                           |   |
| 112 |          | Entrance, Admission, & Ticket Fees (not staff conference) | 7,105                           | 37,900                              | (30,795)  |                           | Fewer study trips due to COVID  |
| 114 |          | Continuing Education Support                              | 84,253                          | 102,500                             | (18,247)  | -18%                      |   |
| 116 |          | Special Ed Contract Services                              | 410,929                         | 461,290                             | (50,361)  |                           | Less SPED contract service needed than anticipated  |
| 117 | 5898     | Use Tax   | 1,311                           | 1,000                               | 311   | 31%                       |   |
| 118 | 5905     | Company Cell Phones                                       | 33,296                          | 72,200                              | (38,904)  |                           | Offsets amount from 5905-Company Cell Phones account to 5910-Internet for hot spot devices for students and staff   |
| 119 | 5910     | Internet and Wifi   | 129,851                         | 101,600                             | 28,251  | 28%                       | '   |
| 120 |          | Postage and Delivery                                      | 18,893                          | 22,000                              | (3,107)   | -14%                      |   |
| 121 |          | Landlines and Office Based Phones                         | 6,681                           | 7,800                               | (1,119)   | -14%                      |   |
| 123 |          | Depreciation and Amortization                             | 18,201                          | 25,000                              | (6,799)   |                           |   |
| 124 | INCO.EXP | 5895 Central Office (Shared Services Allocation)          | 1,210,457                       | 1,210,457                           | -   | 0%                        |   |
| 125 |          | Total Contract Services                                   | 8,208,722                       | 8,935,619                           | (726,897)   | -8%                       |   |
| 126 |          |   |                                 |                                     |   |                           |   |
| 127 |          | Total Salaries & Benefits                                 | 14,882,654                      | 16,475,542                          | (1,592,888)   |                           |   |
| 128 |          | Total Supplies  | 831,541                         | 1,141,818                           | (310,277)   |                           |   |
| 129 |          | Total Contract Services                                   | 8,208,722                       | 8,935,619                           | (726,897)   |                           |   |
| 130 |          | Total Expenses  | 23,922,917                      | 26,552,979                          | (2,630,062)   | -10%                      |   |
| 148 |          |   |                                 |                                     |   |                           |   |
| 149 |          | Net Income  | 1,306,970                       | 50,000                              |   |                           |   |

### MWA Central Office 2nd Interim Budget

|    | А         | В  | F                               | Н                                   | K   | L                      | М  |
|----|-----------|--|---------------------------------|-------------------------------------|---|------------------------|--|
| 2  | Account # | Account Title  | Unaudited<br>Actual FY22<br>(A) | FY2022 2nd<br>Interim<br>Budget (C) | Variance<br>FY21<br>Unaudited<br>Actual vs.<br>FY22 2nd<br>Interim<br>(A-C) | % Variance (A) vs. (C) | Notes  |
| 3  |           | Income   |                                 |                                     |   |                        |  |
| 32 |           | John Regina Scully (JRS)                                 | 2,101,307                       | 2,486,337                           | (385,030)   | -15%                   |  |
| 36 | INCO.INC  | Central Office (Revenue from Shared Services Allocation) | 1,210,457                       | 1,210,457                           | -   | 0%                     |  |
| 37 |           | Total Income   | 3,311,764                       | 3,696,794                           | (385,030)   | -10%                   |  |
| 38 |           |  |                                 |                                     |   |                        |  |
| 42 |           |  |                                 |                                     |   |                        |  |
| 43 |           | Expenses   |                                 |                                     |   |                        |  |
| 48 | 1409      | Certificated Special Temporary COLA Bonus                | 172,000                         | 182,000                             | (10,000)  | -5%                    |  |
| 52 | 2300      | Classified Supervisor & Administrator Salaries           | 1,794,975                       | 1,821,247                           | (26,272)  | -1%                    | Savings from onboarding HR Employment Manager later than expected                                      |
| 53 | 2400      | Classified Clerical and Office Salaries                  | 152,511                         | 174,710                             | (22,199)  | -13%                   | Vacant position - Student Recruitment & Engagement Coordinator   |
| 55 |           | Total Salaries   | 2,119,486                       | 2,177,957                           | (58,471)  | -3%                    |  |
| 56 | 3101      | Certificated STRS  | 49,573                          | 56,287                              | (6,714)   | -12%                   |  |
| 57 | 3301      | Certificated Social Security/Medicare                    | 128,463                         | 135,305                             | (6,842)   | -5%                    |  |
| 58 | 3401      | Certificated Health & Welfare Benefits                   | 275,509                         | 249,425                             | 26,084  |                        | Under-budgeted for staff enrolled in family plans and premium increase due to age increase             |
| 59 |           | Certificated Unemployment Insurance                      | 5,607                           | 5,606                               | 1   | 0%                     |  |
| 60 |           | Certificated Workers Comp Insurance                      | 25,604                          | 28,313                              | (2,709)   | -10%                   |  |
| 61 | 3701      | Certificated Retirement Match                            | 65,381                          | 74,848                              | (9,467)   | -13%                   |  |
| 62 | 3999      | Accrued Paid Time Off                                    | (7,367)                         | 98,948                              | (106,315)   |                        | Variance due to employee terminations and employees taking more<br>vacation during the year than usual |
| 63 |           | Total Benefits   | 542,770                         | 648,733                             | (105,963)   | -16%                   |  |
| 64 |           | Total Salaries & Benefits                                | 2,662,256                       | 2,826,690                           | (164,434)   | -6%                    |  |
| 65 |           |  |                                 |                                     |   |                        |  |

### MWA Central Office 2nd Interim Budget

|          | Α         | В  | F                               | Н                                   | K   | L                               | М  |
|----------|-----------|--|---------------------------------|-------------------------------------|---|---------------------------------|--|
|          | <b>.</b>  | Account Title                                      | Unaudited<br>Actual FY22<br>(A) | FY2022 2nd<br>Interim<br>Budget (C) | Variance<br>FY21<br>Unaudited<br>Actual vs.<br>FY22 2nd<br>Interim<br>(A-C) | %<br>Variance<br>(A) vs.<br>(C) | Notes  |
| $\vdash$ | Account # | Account Title  Books and Other Reference Materials |                                 | 1,700                               | (A-C)<br>(1,700)  | -100%                           | Notes  |
| 67       |           |  | 6.970                           | ,                                   | . , ,   | -100%                           |  |
| 70       |           | Office Supplies                                    | -,-                             | 7,400                               | (430)   |                                 |  |
| 71       |           | Other Food   | -                               | 2,000                               | (2,000)   | -100%<br>-100%                  |  |
| 72       |           | Furniture, Equipment & Supplies (non-capitalized)  | -                               | 1,500                               | (1,500)   | -100%<br>-61%                   |  |
| 73       |           | Computers and IT Supplies (non-capitalized)        | 5,205                           | 13,450<br>40,000                    | (8,245)<br>(40,000)   | -61%<br>-100%                   |  |
| 76<br>77 | 4990      | Contingency Total Supplies                         | 12,175                          | 40,000<br><b>66,050</b>             | (40,000)<br>( <b>53,875</b> )   | -100%<br>-82%                   |  |
| 78       | 5210      | Conference Fees                                    | 6,163                           | 23,000                              | (16,837)  | -73%                            |  |
| 79       |           | Travel - Mileage, Parking, Tolls                   | 502                             | 2,700                               | (2,198)   | -81%                            |  |
| -        |           | Travel - Airfare & Lodging                         | 3,064                           | 5,500                               | (2,196)   | -44%                            | Savings from fewer PD's attended due to Travel restrictions of COVID-19  |
| 80       |           |  |                                 |                                     | ,   |                                 |  |
| 81       |           | Travel - Meals & Entertainment                     | 236                             | 3,350                               | (3,114)   | -93%                            |  |
| 82       |           | Professional Dues & Memberships                    | 21,810                          | 25,500                              | (3,690)   | -14%                            |  |
| 88       |           | Equipment Leases and Rentals                       | 3,627                           | 6,200                               | (2,573)   | -42%                            |  |
| 94       | 5803      | Accounting Fees                                    | 28,087                          | 30,000                              | (1,913)   | -6%                             |  |
| 95       | 5804      | Legal Fees   | 97,430                          | 70,000                              | 27,430  | 39%                             | Contracts reviewed by Legal team & Legal research of COVID-19 vaccine accommodations, independent study, student discipline issues and etc.                        |
| 98       | 5810      | Contracted Services                                | 236,492                         | 268,950                             | (32,458)  | -12%                            | Less contract service than anticipated   |
| 100      | 5810.002  | Student Information & Assessment                   | 38,694                          | 63,247                              | (24,553)  | -39%                            | Software budgeted no longer needed   |
| 102      | 5810.004  | Intervention & Consultation                        | -                               | 15,000                              | (15,000)  | -100%                           |  |
| 103      | 5810.005  | Psychological Services                             | -                               | 5,000                               | (5,000)   | -100%                           |  |
| 106      |           | Information Technology                             | 52,226                          | 94,308                              | (42,082)  | -45%                            | Savings from:  • Website development was not needed  • Additional staff survey and web meeting software subscription was replaced with other existing subscription |
| 110      |           | Recruiting - Students                              | 12,945                          | 10,000                              | 2,945   | 29%                             |  |
| 111      |           | Printing and Reproduction                          | 4,447                           | 2,500                               | 1,947   | 78%                             | Informational booklets and business cards  |
| 113      | 5850      | Staff Recruitment                                  | 56,052                          | 84,750                              | (28,698)  | _                               | Lower staff recruitment expenses than anticipated  |
| 114      |           | Continuing Education Support                       | 9,948                           | 20,000                              | (10,052)  | -50%                            |  |
| 115      |           | Payroll Processing Fees                            | 50,522                          | 54,000                              | (3,478)   | -6%                             |  |
| 118      |           | Company Cell Phones                                | 11,495                          | 15,500                              | (4,005)   | -26%                            |  |
| 119      |           | Internet and Wifi                                  | -                               | -                                   | -   |                                 |  |
| 120      |           | Postage and Delivery                               | 3,508                           | 3,550                               | (42)  | -1%                             |  |
| 122      | 5992      | Bank fees  | 85                              | 1,000                               | (915)   | -92%                            |  |
| 125      |           | Total Contract Services                            | 637,333                         | 804,054                             | (166,721)   | -21%                            |  |
| 126      |           |  |                                 |                                     |   |                                 |  |

### MWA Central Office 2nd Interim Budget

|            | Α         | В                         | F                               | Н                                   | K   | L                               | M     |
|------------|-----------|---------------------------|---------------------------------|-------------------------------------|---|---------------------------------|-------|
| 2          | Account # |                           | Unaudited<br>Actual FY22<br>(A) | FY2022 2nd<br>Interim<br>Budget (C) | Variance<br>FY21<br>Unaudited<br>Actual vs.<br>FY22 2nd<br>Interim<br>(A-C) | %<br>Variance<br>(A) vs.<br>(C) | Notes |
| 127        |           | Total Salaries & Benefits | 2,662,256                       | 2,826,690                           | (164,434)   | -6%                             |       |
| 128        |           | Total Supplies            | 40.475                          | 00.050                              |   |                                 |       |
|            |           | i otal Supplies           | 12,175                          | 66,050                              | (53,875)  | -82%                            |       |
|            |           | Total Contract Services   |                                 | 66,050<br>804,054                   | (53,875)<br>(166,721)   | -82%<br>-21%                    |       |
| 129<br>130 |           |                           | 637,333                         | ,                                   | . , ,   | -21%                            |       |
|            |           | Total Contract Services   | 637,333                         | 804,054                             | (166,721)   | -21%                            |       |
| 129<br>130 |           | Total Contract Services   | 637,333                         | 804,054<br><b>3,696,794</b>         | (166,721)   | -21%                            |       |

|    | А         | В  | F                               | Н                                   | K   | L                               |
|----|-----------|--|---------------------------------|-------------------------------------|---|---------------------------------|
| 1  |           | Summary  |                                 |                                     |   |                                 |
| 2  | Account # | Account Title                                  | Unaudited<br>Actual FY22<br>(A) | FY2022 2nd<br>Interim<br>Budget (C) | Variance<br>FY21<br>Unaudited<br>Actual vs.<br>FY22 2nd<br>Interim<br>(A-C) | %<br>Variance<br>(A) vs.<br>(C) |
| 3  |           | Income   |                                 |                                     |   |                                 |
| 4  | 8011      | State Aid - General Apportionment              | 4,787,595                       | 5,432,154                           | (644,559)   | -12%                            |
| 5  | 8012      | Education Protection Account Entitlement       | 3,240,414                       | 1,944,830                           | 1,295,584   | 67%                             |
| 6  | 8096      | In Lieu of Property Taxes                      | 3,010,544                       | 3,156,599                           | (146,055)   | -5%                             |
| 7  | 8181      | Special Education - Federal                    | 151,338                         | 115,005                             | 36,333  | 32%                             |
| 8  | 8220      | Child Nutrition Programs - Fed                 | 425,001                         | 388,741                             | 36,260  | 9%                              |
| 9  | 8290      | Federal Title I - Basic Grant                  | 297,184                         | 308,648                             | (11,464)  | -4%                             |
| 10 | 8295      | Federal Title II - Teacher and Principal Train | 44,521                          | 46,165                              | (1,644)   | -4%                             |
| 11 | 8296      | Federal Title III - LEP                        | 36,905                          | 34,052                              | 2,853   | 8%                              |
| 12 | 8297      | Federal Title IV - Part A - Student Support    | 23,066                          | 22,601                              | 465   | 2%                              |
| 13 | 8299      | Federal - Other Revenue                        | 3,063                           | -                                   | 3,063   |                                 |
| 14 | 8261      | Federal - Elementary and Secondary School      | 22                              | -                                   | 22  |                                 |
| 15 | 8262      | Federal - Elementary and Secondary School      | 568,821                         | 723,094                             | (154,273)   | -21%                            |
| 16 | 8263      | Federal - Elementary and Secondary School      | 1,511,675                       | 1,366,457                           | 145,218   | 11%                             |
| 17 | 8311      | State - Special Education                      | 695,044                         | 657,829                             | 37,215  | 6%                              |
| 18 | 8313      | State - Special Education - Level 2 Mental H   | 40,800                          | -                                   | 40,800  |                                 |
| 19 | 8314      | State - Special Education - Level 3 Mental H   | 25,794                          | -                                   | 25,794  |                                 |
| 20 | 8319      | State - Other Revenue - Prior Years            | 52,020                          | -                                   | 52,020  |                                 |
| 21 | 8520      | Child Nutrition Programs - State               | 22,999                          | 25,871                              | (2,872)   | -11%                            |
| 22 | 8525      | Expanded Learning Opportunity Grant            | 330,378                         | 568,553                             | (238,175)   | -42%                            |
| 23 | 8545      | School Fac Lease Rmbsmnt SB740                 | 1,147,315                       | 1,060,346                           | 86,969  | 8%                              |
| 24 | 8550      | Mandate Block Grand Funding CA                 | 29,627                          | 28,827                              | 800   | 3%                              |
| 25 | 8560      | State Lottery                                  | 291,522                         | 209,769                             | 81,753  | 39%                             |
| 27 | 8592      | After School Program Grant                     | 203,483                         | 203,483                             | -   | 0%                              |
| 28 | 8621      | Measure G Parcel Tax                           | 315,507                         | 306,181                             | 9,326   | 3%                              |
| 29 | 8808      | Realized Gains/Losses on Investments           | 563                             | -                                   | 563   |                                 |
| 31 | 8980      | Contribution - Unrestricted                    | 1,170,613                       | 1,200,000                           | (29,387)  | -2%                             |
| 32 | 8981      | John Regina Scully (JRS)                       | 8,900,000                       | 11,175,111                          | (2,275,111)   | -20%                            |
| 33 | 8986      | School Supplies                                | 5,380                           | 6,000                               | (620)   | -10%                            |
| 34 | 8988      | In-Kind Donations                              | -                               | 9,000                               | (9,000)   | -100%                           |
| 35 | 8990      | Contribution - Restricted                      | -                               | 100,000                             | (100,000)   | -100%                           |
| 36 | INCO.INC  | Central Office (Revenue from Shared Servic     | 1,210,457                       | 1,210,457                           | -   | 0%                              |
| 37 | _         | Total Income                                   | 28,541,651                      | 30,299,773                          | (1,758,122)   | -6%                             |
| 38 |           |  |                                 |                                     | , , , , ,   |                                 |

|    | Α         | В   | F                        | Н                     | K  | L                        |
|----|-----------|---|--------------------------|-----------------------|--|--------------------------|
|    |           |   | Unaudited<br>Actual FY22 | FY2022 2nd<br>Interim | Variance<br>FY21<br>Unaudited<br>Actual vs.<br>FY22 2nd<br>Interim | %<br>Variance<br>(A) vs. |
| 2  | Account # | Account Title                                 | (A)                      | Budget (C)            | (A-C)  | (C)                      |
| 43 |           | Expenses                                      |                          |                       |  |                          |
| 44 | 1100      | Teacher Salaries                              | 4,427,704                | 5,014,828             | (587,124)  | -12%                     |
| 45 | 1103      | Substitute Teacher Salaries                   | 647,487                  | 703,737               | (56,250)   | -8%                      |
| 46 |           | Certificated Pupil Support                    | 696,157                  | 703,640               | (7,483)  | -1%                      |
| 47 | 1300      | Certificated Supervisor & Administrator Salar | 1,372,213                | 1,362,840             | 9,373  | 1%                       |
| 48 | 1409      | Certificated Special Temporary COLA Bonus     | 1,732,500                | 1,852,000             | (119,500)  | -6%                      |
| 49 | 1900      | Certificated Other Salaries                   | 360,711                  | 354,762               | 5,949  | 2%                       |
| 50 | 2100      | Classified Instructional Aide Salaries        | 564,247                  | 551,624               | 12,623   | 2%                       |
| 51 | 2200      | Classified Support Staff Salaries             | 682,655                  | 745,067               | (62,412)   | -8%                      |
| 52 | 2300      | Classified Supervisor & Administrator Salarie | 2,503,055                | 2,517,174             | (14,119)   | -1%                      |
| 53 | 2400      | Classified Clerical and Office Salaries       | 745,522                  | 798,942               | (53,420)   | -7%                      |
| 54 | 2900      | Classified Other Salaries                     | 154,578                  | 140,994               | 13,584   | 10%                      |
| 55 |           | Total Salaries                                | 13,886,829               | 14,745,609            | (858,780)  | -6%                      |
| 56 | 3101      | Certificated STRS                             | 1,239,354                | 1,511,041             | (271,687)  | -18%                     |
| 57 | 3301      | Certificated Social Security/Medicare         | 477,968                  | 521,610               | (43,642)   | -8%                      |
| 58 |           | Certificated Health & Welfare Benefits        | 1,787,955                | 1,942,550             | (154,595)  | -8%                      |
| 59 | 3501      | Certificated Unemployment Insurance           | 21,220                   | 21,219                | 1  | 0%                       |
| 60 | 3601      | Certificated Workers Comp Insurance           | 141,079                  | 165,343               | (24,264)   | -15%                     |
| 61 | 3701      | Certificated Retirement Match                 | 120,731                  | 178,846               | (58,115)   | -32%                     |
| 62 | 3999      | Accrued Paid Time Off                         | (130,226)                | 216,014               | (346,240)  | -160%                    |
| 63 |           | Total Benefits                                | 3,658,081                | 4,556,623             | (898,542)  | -20%                     |
| 64 |           | Total Salaries & Benefits                     | 17,544,910               | 19,302,232            | (1,757,322)  | -9%                      |
| 65 |           |   |                          |                       | (, , ,   |                          |
| 66 | 4100      | Approved Textbooks and Core Curricula Mat     | 97.575                   | 161,000               | (63,425)   | -39%                     |
| 67 |           | Books and Other Reference Materials           | -                        | 3.700                 | (3,700)  | -100%                    |
| 68 |           | Custodial Supplies                            | 41,358                   | 100,000               | (58,642)   | -59%                     |
| 69 |           | Instructional Materials & Supplies            | 199,490                  | 225,001               | (25,511)   | -11%                     |
| 70 |           | Office Supplies                               | 6,970                    | 8,900                 | (1,930)  | -22%                     |
| 71 |           | Other Food                                    | -                        | 7,000                 | (7,000)  | -100%                    |
| 72 |           | Furniture, Equipment & Supplies (non-capital  | _                        | 8,500                 | (8,500)  | -100%                    |
| 73 |           | Computers and IT Supplies (non-capitalized)   | 164,561                  | 234,915               | (70,354)   | -30%                     |
| 74 |           | Student Food Services                         | 333,762                  | 406,852               | (73,090)   | -18%                     |
| 75 |           | Emergency Supplies                            | -                        | 5,000                 | (5,000)  | -100%                    |
| 76 |           | Contingency                                   | _                        | 47,000                | (47,000)   | -100%                    |
| 77 | 4550      | Total Supplies                                | 843,716                  | 1,207,868             | (364,152)  | -30%                     |

|     | А         | В  | F                        | Н                     | K  | L                        |
|-----|-----------|--|--------------------------|-----------------------|--|--------------------------|
|     |           |  | Unaudited<br>Actual FY22 | FY2022 2nd<br>Interim | Variance<br>FY21<br>Unaudited<br>Actual vs.<br>FY22 2nd<br>Interim | %<br>Variance<br>(A) vs. |
| 2   | Account # | Account Title                                | (A)                      | Budget (C)            | (A-C)  | (C)                      |
| 78  | 5210      | Conference Fees                              | 95,938                   | 123,875               | (27,937)   | -23%                     |
| 79  | 5215      | Travel - Mileage, Parking, Tolls             | 1,149                    | 9,825                 | (8,676)  | -88%                     |
| 80  | 5220      | Travel - Airfare & Lodging                   | 5,914                    | 23,275                | (17,361)   | -75%                     |
| 81  | 5225      | Travel - Meals & Entertainment               | 669                      | 16,900                | (16,231)   | -96%                     |
| 82  | 5305      | Professional Dues & Memberships              | 27,801                   | 38,600                | (10,799)   | -28%                     |
| 83  | 5421      | General Liability Insurance                  | 238,430                  | 238,949               | (519)  | 0%                       |
| 84  |           | Utilities - Gas and Electric                 | 338,003                  | 336,000               | 2,003  | 1%                       |
| 85  | 5515      | Janitorial & Gardening Services              | 547,527                  | 546,600               | 927  | 0%                       |
| 86  | 5525      | Utilities - Waste                            | 52,848                   | 56,000                | (3,152)  | -6%                      |
| 87  | 5530      | Utilities - Water                            | 63,335                   | 81,000                | (17,665)   | -22%                     |
| 88  | 5605      | Equipment Leases and Rentals                 | 97,475                   | 155,000               | (57,525)   | -37%                     |
| 89  |           | Occupancy Rent                               | 1,753,179                | 1,753,179             | -  | 0%                       |
| 90  |           | Additional Facilities Use Fees               | 12,247                   | 23,500                | (11,253)   | -48%                     |
| 91  | 5615      | Repairs and Maintenance - Building           | 96,355                   | 160,000               | (63,645)   | -40%                     |
| 92  |           | Repairs and Maintenance - Non-computer E     | -                        | 3,000                 | (3,000)  | -100%                    |
| 93  |           | Repairs & Maintenance - Auto                 | 1,754                    | 6,500                 | (4,746)  | -73%                     |
| 94  |           | Accounting Fees                              | 28,087                   | 30,000                | (1,913)  | -6%                      |
| 95  |           | Legal Fees                                   | 97,430                   | 70,000                | 27,430   | 39%                      |
| 96  |           | External Management and Administrative Fe    | -                        | -                     | -  |                          |
| 97  |           | County Oversight Fees                        | 110,386                  | 107,000               | 3,386  | 3%                       |
| 98  |           | Contracted Services                          | 745,861                  | 1,059,941             | (314,080)  | -30%                     |
| 99  |           | Food Service Administration                  | -                        | 1,000                 | (1,000)  | -100%                    |
| 100 |           | Student Information & Assessment             | 38,694                   | 63,247                | (24,553)   | -39%                     |
| 101 |           | Student Transportation                       | 144,118                  | 164,710               | (20,592)   | -13%                     |
| 102 |           | Intervention & Consultation                  | 400,047                  | 415,183               | (15,136)   | -4%                      |
| 103 |           | Psychological Services                       | 676,518                  | 694,566               | (18,048)   | -3%                      |
| 104 |           | Substitute Teachers                          | 148,771                  | 95,000                | 53,771   | 57%                      |
| 105 |           | Interscholastics - Coaches                   | 41,788                   | 90,000                | (48,212)   | -54%                     |
| 106 |           | Information Technology                       | 984,799                  | 1,097,776             | (112,977)  | -10%                     |
| 107 |           | Outsourced Teaching                          | -                        | -                     | -  |                          |
| 108 |           | Student Exam Fees                            | 14,577                   | 17,000                | (2,423)  | -14%                     |
| 109 |           | College Entrance Exams                       | -                        | -                     | -  |                          |
| 110 |           | Recruiting - Students                        | 12,945                   | 10,000                | 2,945  | 29%                      |
| 111 |           | Printing and Reproduction                    | 16,823                   | 31,500                | (14,677)   | -47%                     |
| 112 |           | Entrance, Admission, & Ticket Fees (not staf | 7,105                    | 37,900                | (30,795)   | -81%                     |
| 113 |           | Staff Recruitment                            | 56,052                   | 84,750                | (28,698)   | -34%                     |

|     | А         | В  | F                               | Н                                   | K   | L                               |
|-----|-----------|--|---------------------------------|-------------------------------------|---|---------------------------------|
| 2   | Account # | Account Title                                | Unaudited<br>Actual FY22<br>(A) | FY2022 2nd<br>Interim<br>Budget (C) | Variance<br>FY21<br>Unaudited<br>Actual vs.<br>FY22 2nd<br>Interim<br>(A-C) | %<br>Variance<br>(A) vs.<br>(C) |
| 114 | 5851      | Continuing Education Support                 | 94,201                          | 122,500                             | (28,299)  | -23%                            |
| 115 | 5853      | Payroll Processing Fees                      | 50,522                          | 54,000                              | (3,478)   | -6%                             |
| 116 | 5897      | Special Ed Encroachment WCCUSD               | 410,929                         | 461,290                             | (50,361)  | -11%                            |
| 117 | 5898      | Use Tax                                      | 1,311                           | 1,000                               | 311   | 31%                             |
| 118 | 5905      | Company Cell Phones                          | 44,791                          | 87,700                              | (42,909)  | -49%                            |
| 119 | 5910      | Internet and Wifi                            | 129,851                         | 101,600                             | 28,251  | 28%                             |
| 120 | 5915      | Postage and Delivery                         | 22,401                          | 25,550                              | (3,149)   | -12%                            |
| 121 | 5920      | Landlines and Office Based Phones            | 6,681                           | 7,800                               | (1,119)   | -14%                            |
| 122 | 5992      | Bank fees                                    | 85                              | 1,000                               | (915)   | -92%                            |
| 123 | 6900      | Depreciation and Amortization                | 18,201                          | 25,000                              | (6,799)   | -27%                            |
| 124 | INCO.EXP  | 5895 Central Office (Shared Services Allocat | 1,210,457                       | 1,210,457                           | -   | 0%                              |
| 125 |           | Total Contract Services                      | 8,846,055                       | 9,739,673                           | (893,618)   | -9%                             |
| 126 |           |  |                                 |                                     |   |                                 |
| 127 |           | Total Salaries & Benefits                    | 17,544,910                      | 19,302,232                          | (1,757,322)   | -9%                             |
| 128 |           | Total Supplies                               | 843,716                         | 1,207,868                           | (364,152)   | -30%                            |
| 129 |           | Total Contract Services                      | 8,846,055                       | 9,739,673                           | (893,618)   | -9%                             |
| 130 |           | Total Expenses                               | 27,234,681                      | 30,249,772                          | (3,015,091)   | -10%                            |
| 131 |           |  |                                 |                                     |   |                                 |
| 132 |           | Net Income                                   | 1,306,970                       | 50,000                              |   |                                 |
| 133 |           |  |                                 |                                     |   |                                 |