



Making Waves Academy

December 2020 Financial Report

Dear U† ° ") ,

On December 30, 2020, Making Waves Academy closed its books with \$5.52M in cash. Operations for MWA - "School" and MWA Central Office have been under budget for the month. MWA - "School" spent about \$1.95M, and MWA Central Office spent about \$200K in December 2020. Compared to year-to-date December of last fiscal year, overall spending was \$1.19M, or 9% less due to the school closure and the reduction of personnel for right-sizing in FY20.

Year-to-Date

- The budget used for our basis of comparison is the board approved 1st Interim budget.
- MWA - "School" finished \$1.94M, or 16% under budget, and MWA Central Office finished \$258K, or 14% under budget.
- Government Revenues only – We received \$4.82M current year to date compared to \$3.79M for the same period last year, representing an increase of 27%. The increased revenue is mainly from the Elementary and Secondary School Emergency Relief (ESSER) and Learning Loss Mitigation (LLM) Funds we received as a result of the federal CARES Act. A small portion of the revenue increase is from the State Special Education revenue by joining the El Dorado Charter SELPA.
- There were no new positions filled in December, but one full-time staff left MWA, bringing us to a net of 22 FTE unfilled positions. The unfilled positions comprised 8 Full-time Equivalent (FTE) teachers and 14 Full-time Equivalent (FTE) non-teaching staff.

MWA - "School"

1. The variances of \$814K from salaries and benefits are due to the following:
 - a. Savings from 21 Full-time Equivalent (FTE) unfilled positions.
 - b. Part-time After School Program staff and part-time Interventionists are paid based on contracted hours they are supposed to work, which are fewer than their budgeted hours.
 - c. Minimal overtime payment for non-exempt operational staff.
2. Budget savings totaling \$334K are from supply expenses such as textbooks and core curricula materials, custodial supplies, instructional materials & supplies, and student food services.
3. More budget savings totaling 789K are from contract services such as staff professional development, utilities, IT contract services, printing and reproduction, student transportation, study trips for the students, and special education services. About 50% of the savings from contract services are due to timing issues, and will balance out as the fiscal year progresses.
4. Total savings for non-personnel expenses are \$1.12M.

MWA Central Office

1. The variances of \$72K from salaries and benefits are mainly due to over-budgeted retention bonuses. We will adjust accordingly in the 2nd interim budget.
2. Budget savings of \$15K are from supply expenses such as office supplies, reference books, and computers/IT supplies.
3. Additional savings totaling \$171K for contract services are from staff professional development, IT contract services, and staff recruitment.
4. Total savings for non-personnel expenses are \$186K.



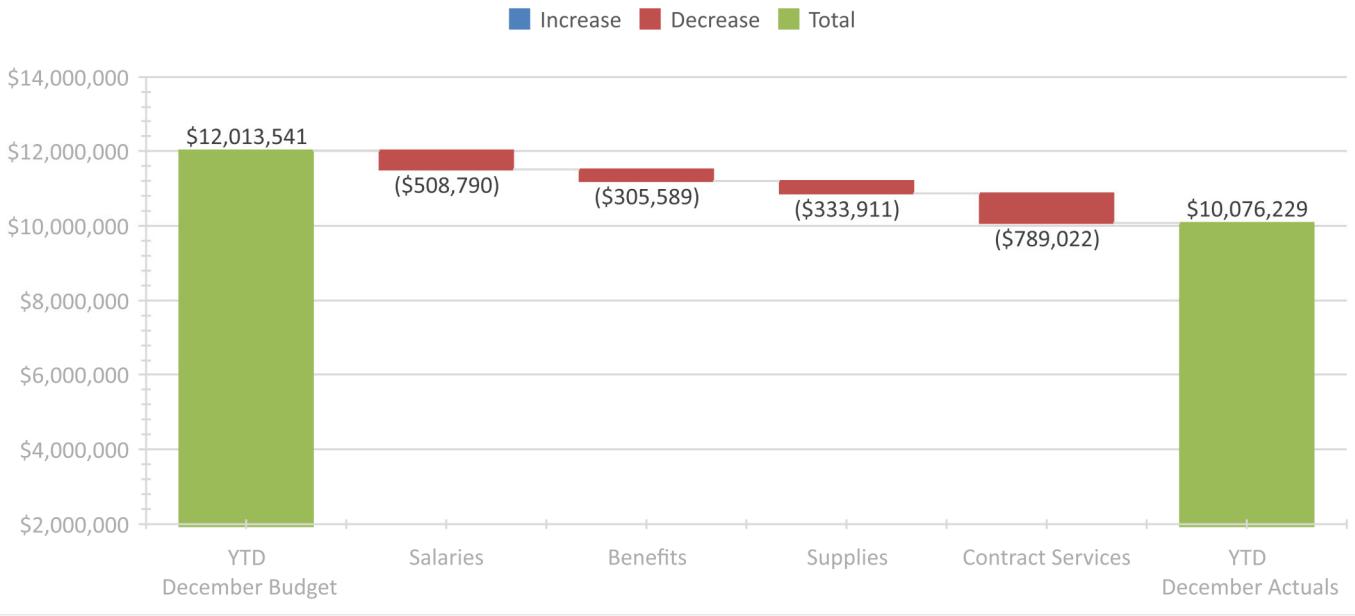
With the uncertainty of when our school can reopen, our spending for non-personnel expenses for the remaining of the year will most likely reduce a bit more than the 1st interim budget. We will monitor our actual year-to-date spending more closely and consult with the budget managers on their needs to produce a 2nd interim budget within the appropriate spending ranges without sacrificing the quality of education provided to our students. We will also closely monitor our cash flow to maintain proper cash levels and accrue all revenues by June 30, 2021.

State and Local Payment Schedule:

Month	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June
State Aid, LCFF, and State SPED	5%	5%	9%	9%	9%	9%	9%	5%	3%	3%	3%	0%
								<i>(4% deferred to Nov 21)</i>	<i>(6% deferred to Oct 21)</i>	<i>(6% deferred to Sep 21)</i>	<i>(6% deferred to Aug 21)</i>	<i>(Balance deferred to July 21)</i>
Property Tax	10%	6%	12%	8%	8%	8%	8%	8%	8%	8%	8%	8%



*YTD Expenses (July - December 2020)
Budget to Actual Breakdown - MWA - "School"*



*YTD Expenses (July - December 2020)
Budget to Actual Breakdown - MWA Central Office*

