



# Making Waves Academy

## Finance Advisory Committee Meeting

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### Date and Time

Wednesday June 3, 2026 at 10:00 AM PDT

### Location

Please click the link below to join the webinar:

<https://mwacademy.zoom.us/j/82344244988?pwd=NXJQc0lvNDhZVjlEaGVaOEZBaDg1QT09>

Passcode: 933369

Or One tap mobile :

US: [+16694449171](tel:+16694449171) ,82344244988#,,,,\*933369# or [+16699006833](tel:+16699006833) ,82344244988#,,,,\*933369#

Or Telephone:

Dial(for higher quality, dial a number based on your current location):

US: [+1 669 444 9171](tel:+16694449171) or [+1 669 900 6833](tel:+16699006833) or [+1 253 215 8782](tel:+12532158782) or [+1 346 248 7799](tel:+13462487799) or [+1 646 931 3860](tel:+16469313860) or [+1 929 436 2866](tel:+19294362866) or [+1 301 715 8592](tel:+13017158592) or [+1 312 626 6799](tel:+13126266799) or [+1 386 347 5053](tel:+13863475053) or [+1 564 217 2000](tel:+15642172000)

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If you have questions about the board agenda and materials or you are in need of disability-related accommodations, please contact:

*Si tiene preguntas sobre la agenda y materiales de la junta o necesita adaptaciones relacionadas con la discapacidad, comuníquese con:*

**Bryann Fitzpatrick at [bfitzpatrick@mwacademy.org](mailto:bfitzpatrick@mwacademy.org) or (510) 994-6486.**

### Public Comment

- The public may address the MWA Board regarding any item within the subject-matter jurisdiction of the MWA governing board.
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- Under Public Comment for Special Committee Meetings, members of the public may
  - The public may address the Board regarding **any item that has been described in the notice for this meeting.**
  - **Presentations are limited to two minutes each**, or a total of ten minutes for all speakers, or the two-minute limit may be shortened.
- In accordance to the Brown Act, the MWA Board may listen to comments, but can neither discuss nor take action on the topics presented. Members of the board are very limited in their response to statements or questions by persons commenting on items not on the agenda.
- **While meetings are held virtually, speakers may submit a request to speak before 9:00 AM on the day of the meeting or use the raise hand function during the public comment sections of the meeting.**
  - **If you would like to send your request to speak prior to the meeting, please email your request to [bfitzpatrick@mwacademy.org](mailto:bfitzpatrick@mwacademy.org) in English or Spanish.**
  - **Your submission should:**
    - *indicate if it is a general public comment for the beginning of the meeting or a comment for a specific agenda item (please include the item number).*
    - *include your name so that you can be called when it is your turn to speak.*
  - *During the meeting, we will call your name and you should use the "raise hand" feature to identify yourself.*
- Under SB1036 the minutes from this meeting will omit student and parent names and other directory information, except as required by judicial order or federal law. If a parent/ legal guardian wishes a name be included, one must inform the board prior to their public comment.

### **Comentarios públicos**

- *El público puede dirigirse a la Junta Directiva de la MWA con respecto a cualquier asunto dentro de la jurisdicción del tema materia por la Junta Directiva de la MWA.*
- *Bajo comentario público, los miembros del público pueden:*
  - El público puede dirigirse a la Junta con **respecto a cualquier tema que se haya descrito en el aviso para esta reunión.**
  - **Las presentaciones están limitadas a dos minutos cada una**, o un total de diez minutos para todos los oradores, o se puede acortar el límite de dos minutos.
- *De acuerdo con la Ley Brown, la Junta Directiva de la MWA puede escuchar los comentarios, pero no discutirán ni tomarán medidas sobre los temas presentados. La respuesta de los miembros de la Junta Directiva a las declaraciones o preguntas de las personas que comentan temas que no figuran en el orden del día es muy limitada.*
- **Mientras las reuniones se llevan a cabo virtualmente, los miembros del público que desean hablar durante la junta pueden presentar una solicitud para hablar antes de las 9:00 a.m. del día de la reunión de la junta o usar la función de levantar la mano durante las secciones de comentarios públicos de la reunión.**
  - **Si desea enviar su solicitud de uso de la palabra antes de la reunión, envíe su solicitud por correo electrónico a [bfitzpatrick@mwacademy.org](mailto:bfitzpatrick@mwacademy.org) en inglés o español.**

- *En su solicitud:*
  - *Incluya su nombre para que pueda ser llamado cuando sea su turno de hablar.*
  - *indicar si es un comentario público general para el comienzo de la reunión o si es comentario público sobre un artículo específico del programa (incluya el número del artículo).*
  - *Durante la reunión, le llamaremos por su nombre y deberá utilizar la función de "levantar la mano" para identificarse.*
- *En virtud de la SB1036, las actas de esta reunión omitirán los nombres de los estudiantes y padres y otra información del directorio, excepto cuando lo requiera la orden judicial o por la ley federal. Si un padre/tutor legal desea que se incluya un nombre, se debe informar a la junta antes de su comentario público.*

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**Bryann Fitzpatrick at [bfitzpatrick@mwacademy.org](mailto:bfitzpatrick@mwacademy.org) or (510) 994-6486.**

**Please note that all agenda times are estimates.**

**Tenga en cuenta que todos los horarios de la agenda son estimaciones.**

## Agenda

	Purpose	Presenter	Time
<b>I. Opening Items</b>			<b>10:00 AM</b>
<b>A.</b> Record Attendance			1 m
<b>B.</b> Call the Meeting to Order		Alicia Malet Klein	1 m
<b>C.</b> Public Comment		Alicia Malet Klein	6 m
<b>II. Finance</b>			<b>10:08 AM</b>
<b>A.</b> California May Revise Update and FY 27 Preliminary Budget Review	FYI	Elizabeth Martinez	15 m
Interim Executive Director and CFO:			
<ul style="list-style-type: none"> <li>• provide an update on the California Governor's May Revise</li> </ul>			

	Purpose	Presenter	Time	
			<ul style="list-style-type: none"> <li>• review the 2nd draft of the preliminary budget for Fiscal Year 2026-2027.</li> </ul>	
<b>B.</b>	Multi-Year Projection Update	FYI	Elizabeth Martinez	10 m
	Committee reviews a Multi-Year Projection and provides feedback.			
<b>C.</b>	Miscellaneous	Discuss	Elizabeth Martinez	5 m
	Board reviews miscellaneous items related to finance including:			
	<ul style="list-style-type: none"> <li>• Upcoming Projects</li> <li>• Draft Meeting Schedule for 2026-27</li> </ul>			

**III. Other Business** **10:38 AM**

**A.** Meeting Slides

**IV. Closing Items**

**A.** Adjourn Meeting Vote

# Coversheet

## California May Revise Update and FY 27 Preliminary Budget Review

**Section:** II. Finance  
**Item:** A. California May Revise Update and FY 27 Preliminary Budget Review  
**Purpose:** FYI  
**Submitted by:**  
**Related Material:**  
FY27 Preliminary Budget Finance Reports (2nd Draft).pdf  
Executive Summary - 2026-27 Preliminary Budget\_FAC\_May Revise.docx.pdf



**MWA Consolidated  
FY27 Preliminary Budget  
(2nd Draft)**

	A	B	C	H	K	L
1		<b>Summary</b>				
2	<b>Account #</b>	<b>Account Title</b>	<b>FY2026 2nd Interim Budget (A)</b>	<b>FY2027 Original Budget (C)</b>	<b>Variance FY27 Original vs. FY26 2nd Interim (C-A)</b>	<b>% Variance (C) vs. (A)</b>
3		<b>Income</b>				
4	8011	State Aid - General Apportionment	6,790,772	7,085,750	294,978	4%
5	8012	Education Protection Account Entitlement	3,485,155	3,695,770	210,615	6%
6	8096	In Lieu of Property Taxes	3,719,002	3,732,678	13,676	0%
7	8181	Special Education - Federal	156,310	159,436	3,126	2%
8	8220	Child Nutrition Programs - Fed	323,205	323,205	-	0%
9	8230	Homeless Children and Youth II	-	-	-	
10	8262	Federal - ESSER Funding II	-	-	-	
11	8263	Federal - ESSER Funding III	-	-	-	
12	8290	Federal Title I - Basic Grant	380,225	391,137	10,912	3%
13	8295	Federal Title II - Teacher and Principal Training	46,225	47,552	1,327	3%
14	8296	Federal Title III - LEP	33,295	34,251	956	3%
15	8297	Federal Title IV - Part A - Student Support	28,471	28,471	-	0%
16	8299	Federal - Expanded Learning Opportunity Grant	-	-	-	
17	8311	State - Special Education	943,916	971,006	27,090	3%
18	8313	State - Special Education - Level 2 Mental Health	85,477	85,477	-	0%
19	8314	State - Special Education - Level 3 Mental Health	13,008	13,008	-	0%
20	8319	State - Prior Year - Hold Harmless Revenue	15,000	15,000	-	0%



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	A	B	C	H	K	L
2	Account #	Account Title	FY2026 2nd Interim Budget (A)	FY2027 Original Budget (C)	Variance FY27 Original vs. FY26 2nd Interim (C-A)	% Variance (C) vs. (A)
21	8520	Child Nutrition Programs - State	205,284	205,284	-	0%
22	8525	Expanded Learning Opportunity Grant	-	-	-	
23	8526	Expanded Learning Opportunities Program (ELOP)	390,000	390,000	-	0%
24	8527	Educator Effectiveness	-	-	-	
25	8528	A-G Grant	268,186	-	(268,186)	-100%
28	8531	Arts, Music, and Instructional Materials Discretionary Block Grant	312,246	-	(312,246)	-100%
29	8532	Learning Recovery Emergency Block Grant	710,000	440,891	(269,109)	-38%
30	8545	School Facilities Lease Rmbmnt SB740	1,186,089	1,186,089	-	0%
31	8550	Mandate Block Grand Funding CA	39,423	39,423	-	0%
32	8560	State Lottery	258,834	258,834	-	0%
33	8590	Other St Income (CTEIG and Student Support & PD Discretionary Block grant )	81,307	287,539	206,232	254%
35	8594	Prop 28 Arts and Music	193,008	253,008	60,000	31%
36	8621	Measure G Parcel Tax	305,649	305,649	-	0%
38	8810	Interest Income	220,000	220,000	-	0%
39	8980	Contribution - Unrestricted	171,000	171,000	-	0%
40	8981	John Regina Scully (JRS)	9,958,948	8,288,503	(1,670,446)	-17%
41	8986	School Supplies	6,000	6,000	-	0%
42	8988	In-Kind Donations	9,000	9,000	-	0%
43	8990	Contribution - Restricted	-	-	-	
44	INCO.INC	Central Office (Revenue from Shared Services Allocation)	1,452,400	1,452,400	-	0%



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(2nd Draft)**

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2	Account #	Account Title	FY2026 2nd Interim Budget (A)	FY2027 Original Budget (C)	Variance FY27 Original vs. FY26 2nd Interim (C-A)	% Variance (C) vs. (A)
45		<b>Total Income</b>	<b>31,787,435</b>	<b>30,096,361</b>	<b>(1,691,074)</b>	-5%
46						
51		<b>Expenses</b>				
52	1100	Teacher Salaries	5,113,780	5,177,477	63,697	1%
53	1103	Substitute Teacher Salaries	307,178	-	(307,178)	-100%
54	1200	Certificated Pupil Support	1,042,504	1,205,860	163,356	16%
55	1300	Certificated Supervisor & Administrator Salaries	1,479,236	1,573,052	93,815	6%
56	1409	Certificated Special Temporary COLA Bonus	1,071,000	-	(1,071,000)	-100%
57	1900	Certificated Other Salaries	277,286	353,911	76,625	28%
58	2100	Classified Instructional Aide Salaries	1,090,177	1,128,923	38,746	4%
59	2200	Classified Support Staff Salaries	1,306,461	1,217,504	(88,957)	-7%
60	2300	Classified Supervisor & Administrator Salaries	1,647,355	1,583,545	(63,810)	-4%
61	2400	Classified Clerical and Office Salaries	1,325,097	1,293,240	(31,857)	-2%
62	2900	Classified Other Salaries	239,671	249,569	9,898	4%
63		<b>Total Salaries</b>	<b>14,899,744</b>	<b>13,783,080</b>	<b>(1,116,664)</b>	-7%
64	3101	Certificated STRS	1,619,675	1,701,479	81,804	5%
65	3301	Certificated Social Security/Medicare	565,134	495,690	(69,444)	-12%
66	3401	Certificated Health & Welfare Benefits	2,060,977	2,048,702	(12,276)	-1%
67	3501	Certificated Unemployment Insurance	95,654	39,465	(56,188)	-59%
68	3601	Certificated Workers Comp Insurance	116,829	101,886	(14,943)	-13%
69	3701	Certificated Retirement Match	115,000	127,354	12,355	11%
70	3999	Accrued Paid Time Off	112,014	82,014	(30,000)	-27%



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2	Account #	Account Title	FY2026 2nd Interim Budget (A)	FY2027 Original Budget (C)	Variance FY27 Original vs. FY26 2nd Interim (C-A)	% Variance (C) vs. (A)
71		<b>Total Benefits</b>	<b>4,685,283</b>	<b>4,596,590</b>	<b>(88,693)</b>	-2%
72		<b>Total Salaries &amp; Benefits</b>	<b>19,585,027</b>	<b>18,379,670</b>	<b>(1,205,357)</b>	-6%
73						
74	4100	Approved Textbooks and Core Curricula Materials	114,975	128,975	14,000	12%
75	4200	Books and Other Reference Materials	5,200	5,450	250	5%
76	4315	Custodial Supplies	69,000	69,000	-	0%
77	4325	Instructional Materials & Supplies	371,018	375,018	4,000	1%
78	4330	Office Supplies	10,000	12,500	2,500	25%
79	4390	Other Food	-	-	-	
80	4410	Furniture, Equipment & Supplies (non-capitalized)	82,250	82,500	250	0%
81	4420	Computers and IT Supplies (non-capitalized)	447,933	617,109	169,176	38%
82	4710	Student Food Services	377,000	377,000	-	0%
83	4910	Emergency Supplies	61,950	30,000	(31,950)	-52%
84	4990	Contingency	9,500	20,000	10,500	111%
85		<b>Total Supplies</b>	<b>1,548,826</b>	<b>1,717,552</b>	<b>168,726</b>	11%
86	5210	Conference Fees	120,150	117,400	(2,750)	-2%
87	5215	Travel - Mileage, Parking, Tolls	9,183	10,183	1,000	11%
88	5220	Travel - Airfare & Lodging	34,975	40,475	5,500	16%
89	5225	Travel - Meals & Entertainment	13,450	13,200	(250)	-2%
90	5305	Professional Dues & Memberships	52,300	52,300	-	0%
91	5421	General Liability Insurance	695,462	695,462	-	0%
92	5510	Utilities - Gas and Electric	497,500	560,000	62,500	13%



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2	Account #	Account Title	FY2026 2nd Interim Budget (A)	FY2027 Original Budget (C)	Variance FY27 Original vs. FY26 2nd Interim (C-A)	% Variance (C) vs. (A)
93	5515	Janitorial & Gardening Services	642,000	642,000	-	0%
94	5525	Utilities - Waste	71,000	71,000	-	0%
95	5530	Utilities - Water	83,000	83,000	-	0%
96	5605	Equipment Leases and Rentals	125,000	125,000	-	0%
97	5610	Occupancy Rent	1,932,880	1,932,880	-	0%
98	5612	Additional Facilities Use Fees	19,000	19,000	-	0%
99	5615	Repairs and Maintenance - Building	125,000	125,000	-	0%
100	5617	Repairs and Maintenance - Non-computer Equipment	2,300	2,300	-	0%
101	5618	Repairs & Maintenance - Auto	8,000	8,000	-	0%
102	5803	Accounting Fees	38,390	38,390	-	0%
103	5804	Legal Fees	101,000	90,000	(11,000)	-11%
105	5806	County Oversight Fees	145,240	145,240	-	0%
106	5810	Contracted Services	1,116,617	996,617	(120,000)	-11%
107	5810.001	Food Service Administration	1,000	1,000	-	0%
108	5810.002	Student Information & Assessment	75,040	87,291	12,251	16%
109	5810.003	Student Transportation	212,000	192,000	(20,000)	-9%
110	5810.004	Intervention & Consultation	-	-	-	
111	5810.005	Psychological Services	70,000	70,000	-	0%
112	5810.006	Substitute Teachers	420,000	220,000	(200,000)	-48%
113	5810.007	Interscholastics - Coaches	-	-	-	
114	5810.008	Information Technology	952,453	1,087,489	135,036	14%
116	5811	Student Exam Fees	20,000	20,000	-	0%
118	5820	Recruiting - Students	5,000	5,000	-	0%
119	5821	Printing and Reproduction	38,750	18,000	(20,750)	-54%



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2	Account #	Account Title	FY2026 2nd Interim Budget (A)	FY2027 Original Budget (C)	Variance FY27 Original vs. FY26 2nd Interim (C-A)	% Variance (C) vs. (A)
120	5840	Entrance, Admission, & Ticket Fees (not staff conference)	88,300	94,300	6,000	7%
121	5850	Staff Recruitment	29,000	29,000	-	0%
122	5851	Continuing Education Support	21,000	25,000	4,000	19%
123	5853	Payroll Processing Fees	66,000	66,000	-	0%
124	5897	Special Ed Encroachment WCCUSD	1,105,942	605,942	(500,000)	-45%
125	5898	Use Tax	1,000	1,000	-	0%
126	5905	Company Cell Phones	41,500	47,121	5,621	14%
127	5910	Internet and Wifi	96,000	82,399	(13,601)	-14%
128	5915	Postage and Delivery	20,750	20,750	-	0%
129	5920	Landlines and Office Based Phones	12,000	12,000	-	0%
130	5992	Bank fees	24,000	26,000	2,000	8%
131	6900	Depreciation and Amortization	19,000	19,000	-	0%
132	INCO.EXP	5895 Central Office (Shared Services Allocation)	1,452,400	1,452,400	-	0%
133		<b>Total Contract Services</b>	<b>10,603,582</b>	<b>9,949,139</b>	<b>(654,443)</b>	-6%
134						
135		Total Salaries & Benefits	19,585,027	18,379,670	(1,205,357)	-6%
136		Total Supplies	1,548,826	1,717,552	168,726	11%
137		Total Contract Services	10,603,582	9,949,139	(654,443)	-6%
138		<b>Total Expenses</b>	<b>31,737,435</b>	<b>30,046,361</b>	<b>(1,691,074)</b>	-5%
139						
140		<b>Net Income</b>	<b>50,000</b>	<b>50,000</b>		



MWA - "School" FY27 Preliminary Budget  
(2nd Draft)

	A	B	C	H	K	L	M
2	Acct #	Account/Title	FY2026 2nd Interim Budget (A)	FY2027 Original Budget (C)	Variance FY27 Original vs. FY26 2nd Interim (C-A)	% Variance (C) vs. (A)	Notes
3		<b>Income</b>					
4	8011	State Aid - General Apportionment	6,790,772	7,085,750	294,978	4%	
5	8012	Education Protection Account Entitlement	3,485,155	3,695,770	210,615	6%	Increase enrollment projection from 995 to 1003 and COLA increase
6	8096	In Lieu of Property Taxes	3,719,002	3,732,678	13,676	0%	
7	8181	Special Education - Federal	156,310	159,436	3,126	2%	
8	8220	Child Nutrition Programs - Fed	323,205	323,205	-	0%	
9	8230	Homeless Children and Youth II	-	-	-	100%	
10	8262	Federal - ESSER Funding II	-	-	-	100%	
11	8263	Federal - ESSER Funding III	-	-	-	100%	
12	8290	Federal Title I - Basic Grant	380,225	391,137	10,912	3%	
13	8295	Federal Title II - Teacher and Principal Training	46,225	47,552	1,327	3%	
14	8296	Federal Title III - LEP	33,295	34,251	956	3%	
15	8297	Federal Title IV - Part A - Student Support	28,471	28,471	-	0%	
16	8299	Federal - Other	-	-	-		
17	8311	State - Special Education	943,916	971,006	27,090	3%	COLA increase
18	8313	State - Special Education - Level 2 Mental Health	85,477	85,477	-	0%	
19	8314	State - Special Education - Level 3 Mental Health	13,008	13,008	-	0%	
20	8319	State - Prior Year - Hold Harmless Revenue	15,000	15,000	-	0%	
21	8520	Child Nutrition Programs - State	205,284	205,284	-	0%	
22	8521	State - Kitchen Infrastructure & Training funds	-	-	-	100%	
23	8526	Expanded Learning Opportunities Program (ELOP)	390,000	390,000	-	0%	
24	8527	Educator Effectiveness	-	-	-	100%	
25	8528	A-G Grant	268,186	-	(268,186)	-100%	
28	8531	Arts, Music, and Instructional Materials Discretionary Block Grant	312,246	-	(312,246)	-100%	Funding exhausted
29	8532	Learning Recovery Emergency Block Grant	710,000	440,891	(269,109)	-38%	Remaining funding from grant to be spent in FY27
30	8545	School Facilities Lease Rmbsmnt SB740	1,186,089	1,186,089	-	0%	
31	8550	Mandate Block Grand Funding CA	39,423	39,423	-	0%	
32	8560	State Lottery	258,834	258,834	-	0%	
33	8590	Other St Income (CTEIG and Student Support & PD Discretionary Block grant )	81,307	287,539	206,232	254%	New one time grant
35	8594	Prop 28 Arts and Music	193,008	253,008	60,000	31%	Increase grant in FY27
36	8621	Measure G Parcel Tax	305,649	305,649	-	0%	
38	8810	Interest Income	220,000	220,000	-	0%	



MWA - "School" FY27 Preliminary Budget  
(2nd Draft)

	A	B	C	H	K	L	M
2	Acct #	Account/Title	FY2026 2nd Interim Budget (A)	FY2027 Original Budget (C)	Variance FY27 Original vs. FY26 2nd Interim (C-A)	% Variance (C) vs. (A)	Notes
39	8980	Contribution - Unrestricted	171,000	171,000	-	0%	
40	8981	John Regina Scully (JRS)	7,871,358	6,147,907	(1,723,451)	-22%	Reduced to align with overall spending needs
41	8986	School Supplies	6,000	6,000	-	0%	
42	8988	In-Kind Donations	9,000	9,000	-	0%	
43	8990	Contribution - Restricted	-	-	-	100%	
45		<b>Total Income</b>	<b>28,247,445</b>	<b>26,503,365</b>	<b>(1,744,080)</b>	<b>-6%</b>	
46							
51		<b>Expenses</b>					
52	1100	Teacher Salaries	5,113,780	5,177,477	63,697	1%	Overall variance due to: • Annual COLA increase • Added positions: -US Math Teacher (x2) -MS Music Teacher -SPED Resource Teacher -US Spanish Teacher • Eliminated positions: -MS Art Teacher -MS History Teacher • Stipend adjustments
53	1103	Substitute Teacher Salaries	307,178	-	(307,178)	-100%	Positions Eliminated: 4 Long-Term subs
54	1200	Certificated Pupil Support	1,042,504	1,205,860	163,356	16%	Overall variance due to: • Annual COLA increase • Added positions: -Speech Therapist (Part Time) -School Psychologist
55	1300	Certificated Supervisor & Administrator Salaries	1,479,236	1,573,052	93,815	6%	Overall variance due to: • Annual COLA increase • Position promotion increase
56	1409	Certificated Special Temporary COLA Bonus	987,000	-	(987,000)	-100%	Eliminated STCOLA
57	1900	Certificated Other Salaries	277,286	353,911	76,625	28%	Overall variance due to: • Annual COLA increase • Budgeted full salary for Program Specialist in FY26 preliminary vs prorated in FY26 2nd Interim budget
58	2100	Classified Instructional Aide Salaries	1,090,177	1,128,923	38,746	4%	Annual COLA increase



MWA - "School" FY27 Preliminary Budget  
(2nd Draft)

	A	B	C	H	K	L	M
2	Acct #	Account/Title	FY2026 2nd Interim Budget (A)	FY2027 Original Budget (C)	Variance FY27 Original vs. FY26 2nd Interim (C-A)	% Variance (C) vs. (A)	Notes
59	2200	Classified Support Staff Salaries	1,306,461	1,217,504	(88,957)	-7%	Savings from the following: • Added position: -Occupational Therapist (0.8 FTE) • Eliminated positions: -Campus Operations and Safety Coordinator
60	2300	Classified Supervisor & Administrator Salaries	258,992	154,468	(104,524)	-40%	Position Eliminated: Manager of School Operations
61	2400	Classified Clerical and Office Salaries	787,344	670,577	(116,767)	-15%	Savings from the following: • Added position: -Sub Coordinator (Part Time) • Eliminated positions: -Apex Learning Coordinator -Desktop Support Systems Admin
62	2900	Classified Other Salaries	239,671	249,569	9,898	4%	
63		<b>Total Salaries</b>	<b>12,889,629</b>	<b>11,731,340</b>	<b>(1,158,289)</b>	<b>-9%</b>	
64	3101	Certificated STRS	1,547,477	1,570,341	22,863	1%	Increase from annual COLA
65	3301	Certificated Social Security/Medicare	448,010	386,765	(61,245)	-14%	Savings from eliminating STCOLA stipend
66	3401	Certificated Health & Welfare Benefits	1,797,184	1,754,186	(42,998)	-2%	Reduced to align with overall spending trends
67	3501	Certificated Unemployment Insurance	82,701	33,506	(49,196)	-59%	Lower contribution amount due meeting the reserves in the account
68	3601	Certificated Workers Comp Insurance	101,664	86,179	(15,485)	-15%	
69	3701	Certificated Retirement Match	52,656	72,337	19,682	37%	
70	3999	Accrued Paid Time Off	62,091	39,591	(22,500)	-36%	Reduced to align with trends
71		<b>Total Benefits</b>	<b>4,091,782</b>	<b>3,942,903</b>	<b>(148,879)</b>	<b>-4%</b>	
72		<b>Total Salaries &amp; Benefits</b>	<b>16,981,411</b>	<b>15,674,243</b>	<b>(1,307,167)</b>	<b>-8%</b>	
73							
74	4100	Approved Textbooks and Core Curricula Materials	114,975	128,975	14,000	12%	
75	4200	Books and Other Reference Materials	3,650	3,900	250	7%	
76	4315	Custodial Supplies	69,000	69,000	-	0%	
77	4325	Instructional Materials & Supplies	371,018	375,018	4,000	1%	
78	4330	Office Supplies	1,800	1,800	-	0%	
79	4390	Other Food	-	-	-		
80	4410	Furniture, Equipment & Supplies (non-capitalized)	81,250	81,500	250	0%	
81	4420	Computers and IT Supplies (non-capitalized)	437,733	608,159	170,426	39%	Network switch replacement
82	4710	Student Food Services	377,000	377,000	-	0%	
83	4910	Emergency Supplies	61,950	30,000	(31,950)	-52%	Partial reduction to replenish expired emergency food
84	4990	Contingency	7,000	10,000	3,000	43%	
85		<b>Total Supplies</b>	<b>1,525,376</b>	<b>1,685,352</b>	<b>159,976</b>	<b>10%</b>	



MWA - "School" FY27 Preliminary Budget  
(2nd Draft)

	A	B	C	H	K	L	M
2	Acct #	Account/Title	FY2026 2nd Interim Budget (A)	FY2027 Original Budget (C)	Variance FY27 Original vs. FY26 2nd Interim (C-A)	% Variance (C) vs. (A)	Notes
86	5210	Conference Fees	92,650	89,900	(2,750)	-3%	
87	5215	Travel - Mileage, Parking, Tolls	5,358	6,358	1,000	19%	
88	5220	Travel - Airfare & Lodging	27,975	33,475	5,500	20%	
89	5225	Travel - Meals & Entertainment	10,000	9,750	(250)	-3%	
90	5305	Professional Dues & Memberships	19,800	19,800	-	0%	
91	5421	General Liability Insurance	695,462	695,462	-	0%	
92	5510	Utilities - Gas and Electric	497,500	560,000	62,500	13%	Increase to match spending trends
93	5515	Janitorial & Gardening Services	642,000	642,000	-	0%	
94	5525	Utilities - Waste	71,000	71,000	-	0%	
95	5530	Utilities - Water	83,000	83,000	-	0%	
96	5605	Equipment Leases and Rentals	120,000	120,000	-	0%	
97	5610	Occupancy Rent	1,932,880	1,932,880	-	0%	
98	5612	Additional Facilities Use Fees	19,000	19,000	-	0%	
99	5615	Repairs and Maintenance - Building	125,000	125,000	-	0%	
100	5617	Repairs and Maintenance - Non-computer Equipment	2,300	2,300	-	0%	
101	5618	Repairs & Maintenance - Auto	8,000	8,000	-	0%	
102	5803	Accounting Fees	-	-	-		
103	5804	Legal Fees	-	-	-		
104	5805	External Management and Administrative Fees	-	-	-		
105	5806	County Oversight Fees	145,240	145,240	-	0%	
106	5810	Contracted Services	724,617	674,617	(50,000)	-7%	Decrease to match spending trends
107	5810.001	Food Service Administration	1,000	1,000	-	0%	
108	5810.002	Student Information & Assessment	-	-	-		
109	5810.003	Student Transportation	212,000	192,000	(20,000)	-9%	Decrease to match spending trends
110	5810.004	Intervention & Consultation	-	-	-		
111	5810.005	Psychological Services	70,000	70,000	-	0%	
112	5810.006	Substitute Teachers	420,000	220,000	(200,000)	-48%	Lower reliance on external substitutes
113	5810.007	Interscholastic - Coaches	-	-	-		
114	5810.008	Information Technology	883,984	1,013,826	129,842	15%	Learning platform subscription increase & AI consulting
115	5810.009	Outsourced Teaching	-	-	-		
116	5811	Student Exam Fees	20,000	20,000	-	0%	
117	5812	College Entrance Exams	-	-	-		
118	5820	Recruiting - Students	-	-	-		
119	5821	Printing and Reproduction	37,250	16,500	(20,750)	-56%	Decrease to match spending trends
120	5840	Entrance, Admission, & Ticket Fees (not staff conference)	88,300	94,300	6,000	7%	
121	5850	Staff Recruitment	-	-	-		



MWA - "School" FY27 Preliminary Budget  
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	A	B	C	H	K	L	M
2	Acct #	Account/Title	FY2026 2nd Interim Budget (A)	FY2027 Original Budget (C)	Variance FY27 Original vs. FY26 2nd Interim (C-A)	% Variance (C) vs. (A)	Notes
122	5851	Continuing Education Support	-	-	-		
123	5853	Payroll Processing Fees	-	-	-		
124	5897	Special Ed Contract Services	1,105,942	605,942	(500,000)	-45%	Transition from contractors to providing SPED services through in-house
125	5898	Use Tax	1,000	1,000	-	0%	
126	5905	Company Cell Phones	34,000	39,621	5,621	17%	
127	5910	Internet and Wifi	96,000	82,399	(13,601)	-14%	
128	5915	Postage and Delivery	16,000	16,000	-	0%	
129	5920	Landlines and Office Based Phones	12,000	12,000	-	0%	
130	5992	Bank fees (not interest charges)	-	-	-		
131	6900	Depreciation and Amortization	19,000	19,000	-	0%	
132	INCO.EXP	5895 Central Office (Shared Services Allocation)	1,452,400	1,452,400	-	0%	
133		<b>Total Contract Services</b>	<b>9,690,658</b>	<b>9,093,770</b>	<b>(596,888)</b>	-6%	
134							
135		Total Salaries & Benefits	16,981,411	15,674,243	(1,307,167)	-8%	
136		Total Supplies	1,525,376	1,685,352	159,976	10%	
137		Total Contract Services	9,690,658	9,093,770	(596,888)	-6%	
138		<b>Total Expenses</b>	<b>28,197,445</b>	<b>26,453,365</b>	<b>(1,744,079)</b>	-6%	
156							
157		<b>Net Income</b>	<b>50,000</b>	<b>50,000</b>			



MWA Central Office FY27 Preliminary Budget  
(2nd Draft)

	A	B	C	F	H	K	L	M
2	Account #	Account Title	FY2026 2nd Interim Budget (A)	Actual 7.1.24 - 06.30.25	FY2027 Original Budget (C)	Variance FY27 Original vs. FY26 2nd Interim (C-A)	% Variance (C) vs. (A)	Notes
3		<b>Income</b>						
40	8981	John Regina Scully (JRS)	2,087,590	2,256,240	2,140,596	53,006	3%	Increase to align with overall spending needs
44	INCO.INC	Central Office (Revenue from Shared Services Allocation)	1,452,400	1,452,400	1,452,400	-	0%	
45		<b>Total Income</b>	<b>3,539,990</b>	<b>3,708,640</b>	<b>3,592,996</b>	<b>53,006</b>	1%	
46								
50								
51		<b>Expenses</b>						
52	1100	Teacher Salaries	-	-	-	-		
53	1103	Substitute Teacher Salaries	-	-	-	-		
54	1200	Certificated Pupil Support	-	-	-	-		
55	1300	Certificated Supervisor & Administrator Salaries	-	-	-	-		
56	1409	Certificated Special Temporary COLA Bonus	84,000	143,000	-	(84,000)	-100%	Eliminated STCOLA
57	1900	Certificated Other Salaries	-	-	-	-		
58	2100	Classified Instructional Aide Salaries	-	-	-	-		
59	2200	Classified Support Staff Salaries	-	-	-	-		
60	2300	Classified Supervisor & Administrator Salaries	1,388,363	1,434,579	1,429,077	40,714	3%	Annual COLA increase
61	2400	Classified Clerical and Office Salaries	537,753	351,606	622,663	84,910	16%	Overall variance due to: • Annual COLA increase • Added Position: -Executive Assistant
62	2900	Classified Other Salaries	-	-	-	-		
63		<b>Total Salaries</b>	<b>2,010,116</b>	<b>1,929,186</b>	<b>2,051,740</b>	<b>41,624</b>	2%	
64	3101	Certificated STRS	72,198	66,405	131,139	58,941	82%	Increase for Executive Director's eligibility
65	3301	Certificated Social Security/Medicare	117,124	115,835	108,925	(8,199)	-7%	
66	3401	Certificated Health & Welfare Benefits	263,793	306,730	294,516	30,723	12%	Increased to align with overall spending trends
67	3501	Certificated Unemployment Insurance	12,952	4,620	5,960	(6,993)	-54%	
68	3601	Certificated Workers Comp Insurance	15,166	28,178	15,707	541	4%	
69	3701	Certificated Retirement Match	62,344	57,662	55,017	(7,327)	-12%	
70	3999	Accrued Paid Time Off	49,923	4,229	42,423	(7,500)	-15%	
71		<b>Total Benefits</b>	<b>593,500</b>	<b>583,660</b>	<b>653,686</b>	<b>60,186</b>	10%	
72		<b>Total Salaries &amp; Benefits</b>	<b>2,603,616</b>	<b>2,512,846</b>	<b>2,705,426</b>	<b>101,810</b>	4%	
73								
74	4100	Approved Textbooks and Core Curricula Materials	-	-	-	-		
75	4200	Books and Other Reference Materials	1,550	-	1,550	-	0%	
76	4315	Custodial Supplies	-	-	-	-		
77	4325	Instructional Materials & Supplies	-	-	-	-		
78	4330	Office Supplies	8,200	6,103	10,700	2,500	30%	
79	4390	Other Food	-	-	-	-		



MWA Central Office FY27 Preliminary Budget  
(2nd Draft)

	A	B	C	F	H	K	L	M
2	Account #	Account Title	FY2026 2nd Interim Budget (A)	Actual 7.1.24 - 06.30.25	FY2027 Original Budget (C)	Variance FY27 Original vs. FY26 2nd Interim (C-A)	% Variance (C) vs. (A)	Notes
80	4410	Furniture, Equipment & Supplies (non-capitalized)	1,000	-	1,000	-	0%	
81	4420	Computers and IT Supplies (non-capitalized)	10,200	4,461	8,950	(1,250)	-12%	
82	4710	Student Food Services	-	-	-	-		
83	4910	Emergency Supplies	-	-	-	-		
84	4990	Contingency	2,500	-	10,000	7,500	300%	
85		<b>Total Supplies</b>	<b>23,450</b>	<b>10,564</b>	<b>32,200</b>	<b>8,750</b>	<b>37%</b>	
86	5210	Conference Fees	27,500	9,146	27,500	-	0%	
87	5215	Travel - Mileage, Parking, Tolls	3,825	714	3,825	-	0%	
88	5220	Travel - Airfare & Lodging	7,000	9,278	7,000	-	0%	
89	5225	Travel - Meals & Entertainment	3,450	196	3,450	-	0%	
90	5305	Professional Dues & Memberships	32,500	27,427	32,500	-	0%	
91	5421	General Liability Insurance	-	-	-	-		
92	5510	Utilities - Gas and Electric	-	-	-	-		
93	5515	Janitorial, Gardening Services & Supplies	-	-	-	-		
94	5525	Utilities - Waste	-	-	-	-		
95	5530	Utilities - Water	-	-	-	-		
96	5605	Equipment Leases and Rentals	5,000	4,886	5,000	-	0%	
97	5610	Occupancy Rent	-	-	-	-		
98	5612	Additional Facilities Use Fees	-	-	-	-		
99	5615	Repairs and Maintenance - Building	-	-	-	-		
100	5617	Repairs and Maintenance - Non-computer Equipment	-	-	-	-		
101	5618	Repairs & Maintenance - Auto	-	-	-	-		
102	5803	Accounting Fees	38,390	42,105	38,390	-	0%	
103	5804	Legal Fees	101,000	76,929	90,000	(11,000)	-11%	Decrease to match spending trends
106	5810	Contracted Services	392,000	747,590	322,000	(70,000)	-18%	Remove Lemon Battery contract & contracted Executive Assistant
107	5810.001	Food Service Administration	-	-	-	-		
108	5810.002	Student Information & Assessment	75,040	50,378	87,291	12,251	16%	Software for Student Information & Assessment team
109	5810.003	Student Transportation	-	-	-	-		
110	5810.004	Intervention & Consultation	-	-	-	-		
111	5810.005	Psychological Services	-	-	-	-		
112	5810.006	Substitute Teachers	-	-	-	-		
113	5810.007	Interscholastic - Coaches	-	-	-	-		
114	5810.008	Information Technology	68,469	63,550	73,663	5,194	8%	
115	5810.009	Outsourced Teaching	-	-	-	-		
116	5811	College Application Fees	-	-	-	-		
117	5812	College Entrance Exams	-	-	-	-		
118	5820	Recruiting - Students	5,000	-	5,000	-	0%	
119	5821	Printing and Reproduction	1,500	-	1,500	-	0%	
120	5840	Study Trip - Entrance, Admission, & Ticket Fees (not staff conference)	-	-	-	-		



MWA Central Office FY27 Preliminary Budget  
(2nd Draft)

	A	B	C	F	H	K	L	M
2	Account #	Account Title	FY2026 2nd Interim Budget (A)	Actual 7.1.24 - 06.30.25	FY2027 Original Budget (C)	Variance FY27 Original vs. FY26 2nd Interim (C-A)	% Variance (C) vs. (A)	Notes
121	5850	Staff Recruitment	29,000	39,157	29,000	-	0%	
122	5851	Continuing Education Support	21,000	18,396	25,000	4,000	19%	
123	5853	Payroll Processing Fees	66,000	62,538	66,000	-	0%	
124	5897	Special Ed Encroachment WCCUSD	-	-	-	-		
125	5898	Use Tax	-	1,313	-	-		
126	5905	Company Cell Phones	7,500	953	7,500	-	0%	
127	5910	Internet and Wifi	-	-	-	-		
128	5915	Postage and Delivery	4,750	3,693	4,750	-	0%	
129	5920	Landlines and Office Based Phones	-	-	-	-		
130	5992	Bank fees	24,000	26,983	26,000	2,000	8%	
131	6900	Depreciation and Amortization	-	-	-	-		
132	INCO.EXP	5895 Central Office (Shared Services Allocation)	-	-	-	-		
133		<b>Total Contract Services</b>	<b>912,924</b>	<b>1,185,230</b>	<b>855,369</b>	<b>(57,555)</b>	-6%	
134								
135		Total Salaries & Benefits	2,603,616	2,512,846	2,705,426	101,810	4%	
136		Total Supplies	23,450	10,564	32,200	8,750	37%	
137		Total Contract Services	912,924	1,185,230	855,369	(57,555)	-6%	
138		<b>Total Expenses</b>	<b>3,539,990</b>	<b>3,708,640</b>	<b>3,592,995</b>	<b>53,005</b>	1%	
139								
140		<b>Net Income</b>	<b>0</b>	<b>0</b>	<b>0</b>			



Making Waves Academy  
Cashflow Projections

	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
Descriptions	Jul-26	Aug-26*	Sep-26	Oct-26	Nov-26	Dec-26	Jan-27*	Feb-27	Mar-27	Apr-27	May-27	Jun-27*	Total
<b>Beginning Cash</b>	11,685,483	11,330,247	8,852,577	6,793,346	6,545,149	5,161,036	6,597,763	6,461,483	5,690,451	6,012,433	5,307,965	5,103,901	11,685,483
<b>Cash In</b>													
Government	162,837	764,725	555,966	2,238,299	896,069	2,222,498	2,072,394	1,588,082	839,396	2,069,353	2,310,819	4,229,019	19,949,458
Donation (Non-SRE)	10,300	708	20,011	117	141,214	7,819	5,142	46	46	46	500	50	186,000
Investments & Sale of Fixed Assets	18,333	18,333	18,333	18,333	18,333	18,333	18,333	18,333	18,333	18,333	18,333	18,337	220,000
<b>Total Cash In</b>	<b>191,470</b>	<b>783,766</b>	<b>594,310</b>	<b>2,256,750</b>	<b>1,055,616</b>	<b>2,248,650</b>	<b>2,095,869</b>	<b>1,606,462</b>	<b>857,775</b>	<b>2,087,732</b>	<b>2,329,652</b>	<b>4,247,406</b>	<b>20,355,458</b>
<b>Cash Out**</b>													
MWA	1,764,699	2,396,745	2,117,835	2,171,252	2,062,010	2,076,480	2,535,739	2,018,531	2,198,412	2,142,372	2,212,070	2,757,219	26,453,365
MWAS (Central Office)	243,501	372,481	267,088	250,505	316,125	232,878	365,056	250,844	279,573	327,165	283,194	404,584	3,592,995
<b>Total Cash Out</b>	<b>2,008,200</b>	<b>2,769,227</b>	<b>2,384,924</b>	<b>2,421,757</b>	<b>2,378,135</b>	<b>2,309,358</b>	<b>2,900,795</b>	<b>2,269,376</b>	<b>2,477,985</b>	<b>2,469,537</b>	<b>2,495,264</b>	<b>3,161,803</b>	<b>30,046,360</b>
<b>Net Change In Cash (In - Out)</b>	<b>(1,816,730)</b>	<b>(1,985,461)</b>	<b>(1,790,614)</b>	<b>(165,007)</b>	<b>(1,322,519)</b>	<b>(60,708)</b>	<b>(804,926)</b>	<b>(662,914)</b>	<b>(1,620,209)</b>	<b>(381,805)</b>	<b>(165,612)</b>	<b>1,085,603</b>	<b>(9,690,902)</b>
Net Change in Cash from Operating Activities	(355,236)	(2,477,670)	(2,059,232)	(248,197)	(1,384,113)	(563,273)	(136,280)	(771,032)	(1,678,019)	(704,468)	(204,064)	(1,433,979)	(12,015,561)
JRSF Contributions - FY2026-27	-	-	-	-	-	2,000,000	-	-	2,000,000	-	-	4,288,503	8,288,503
<b>Ending Cash</b>	<b>11,330,247</b>	<b>8,852,577</b>	<b>6,793,346</b>	<b>6,545,149</b>	<b>5,161,036</b>	<b>6,597,763</b>	<b>6,461,483</b>	<b>5,690,451</b>	<b>6,012,433</b>	<b>5,307,965</b>	<b>5,103,901</b>	<b>7,958,425</b>	<b>7,958,425</b>
Deferred Revenue - Restricted	1,915,952	1,800,256	1,684,560	1,568,864	1,484,694	1,368,998	1,297,774	1,233,420	1,150,381	1,034,685	918,989	324,905	
Unrestricted Cash	9,414,295	7,052,321	5,108,786	4,976,285	3,676,342	5,228,765	5,163,710	4,457,031	4,862,051	4,273,280	4,184,912	7,633,520	
<b>Date Needed</b>													
<b>Notes:</b>													
*Three payrolls Funded													
**Does not include non-cash items (i.e.: vacation, depreciation, and MWAS (Central Office) Fees to school)													
Cash request from JRSF for FY2026-27													



## Executive Summary for FY 2026-27 Preliminary Report (2<sup>nd</sup> Draft)

**Following our April 22nd meeting with the Finance Advisory Committee**, where we reviewed the initial budget framework based on the Governor's January proposal, **we updated our projections to incorporate the Governor's May Revision**. The second draft of the FY2027 Preliminary Budget continues to reflect a strategic transition from one-time funding to ongoing, sustainable revenues, while carefully aligning expenditures to current operational needs and long-term financial stability.

### Revenue Adjustments

Compared to the 1st Draft of the FY27 Preliminary Budget, overall revenues increased by **\$77,584**. Projections have been refined to reflect the updated state economic outlook alongside our internal funding trends:

- **Government Revenues (+\$77,584 / New):** State funding increased due to the May Revision adjustment to the statutory COLA, which rose from 2.41% to 2.87%.
- **Non-JRSF Contributions (Unchanged):** Remained unchanged from the 1st Draft.

### Staffing & Compensation Updates

Staffing costs have been adjusted to balance competitive compensation with strategic, long-term workforce planning. Key updates in this draft include:

- **May Revise Salary Adjustment (+\$107,584 / New):** Position promotion and standard salary schedules were increased by an additional 0.5% to directly pass through the positive COLA adjustment received in the May Revision.
- **In-House SPED Transition (Maintained from 1<sup>st</sup> Draft):** We continue our strategic shift to bring Special Education services in-house, systematically reducing our historical reliance on high-cost contracted providers.
- **Stipend Efficiencies (Maintained from 1<sup>st</sup> Draft):** The elimination of the Special Temporary COLA stipend remains in place, securing significant ongoing savings for the organization.

### Supplies & Contracted Services Adjustments

Non-salary expenditures were updated to maintain a balanced budget, absorb the compensation adjustments, and reflect actual operational spending patterns. Key changes include:

- **Contracted Services Reductions (-\$30,000 / New):** Contracted services were reduced to offset the 0.5% salary schedule increase driven by the May Revise COLA. This reduction specifically reflects a streamlined administrative footprint, with projections optimized to retain only one contracted executive assistant.
- **Targeted Infrastructure Investments (Maintained from 1<sup>st</sup> Draft):** Commitments to critical technology infrastructure (network refresh) and instructional materials remain unchanged.
- **Operational Right-Sizing (Maintained from 1<sup>st</sup> Draft):** Adjustments to utilities and central office service contracts remain as projected in the first draft to reflect actual historical spending patterns.

### Overall Financial Impact

In perfect alignment with our revenue gains, overall expenditures for the 2nd Draft increased by \$77,584 compared to the 1st Draft, keeping the budget structurally balanced.

Ultimately, the FY2027 Preliminary Budget (2nd Draft) reinforces a deliberate shift toward long-term fiscal sustainability. By swiftly integrating the May Revision data, right-sizing our operational footprints, and investing in internal service delivery models, we have strengthened the reliability of our financial projections while continuing to fully support our core student programs and organizational priorities.

<b>Making Waves Academy Preliminary Budget Comparison Consolidated</b>			
	<b>Preliminary Budget FY2027 (Draft 1)</b>	<b>Preliminary Budget FY2027 (Draft 2)</b>	<b>Variance</b>
<b>Revenue</b>			
Government Revenue	\$19,871,874	\$19,949,458	\$77,584
Interest Income	\$220,000	\$220,000	\$0
Non-JRSF Contributions	\$171,000	\$171,000	\$0
JRSF Contributions	\$8,288,503	\$8,288,503	\$0
Other Donations	\$15,000	\$15,000	\$0
Central Office (Shared Services Allocation)	<u>\$1,452,400</u>	<u>\$1,452,400</u>	<u>\$0</u>
<b>Total Revenue</b>	<b>\$30,018,777</b>	<b>\$30,096,361</b>	<b>\$77,584</b>
<b>Expenses</b>			
Salaries & Benefits	\$18,272,086	\$18,379,670	\$107,584
Contract Substitute Costs	\$220,000	\$220,000	\$0
Supplies	\$1,717,552	\$1,717,552	\$0
Contract Services	\$9,759,139	\$9,729,139	(\$30,000)
<b>Total Expenses</b>	<b>\$29,968,777</b>	<b>\$30,046,361</b>	<b>\$77,584</b>
<b>Net Surplus/Deficit</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$0</b>

**Consolidated Budget: Key Drivers of the FY'27 Preliminary Budget (2<sup>nd</sup> Draft) Changes (FY'26 2<sup>nd</sup> Interim to FY'27 Preliminary 2<sup>nd</sup> Draft)**

**1. Revenues**

The overall revenue decrease is driven by:

- \$519K increase in LCFF based on projected statutory COLA of 2.87%.
  - i. Enrollment increased 1% to 1,003 (FY27) from 995 (FY26 P-2).
  - ii. Implementing approved plan: 112 in 5<sup>th</sup> grade & 140 in 8<sup>th</sup> and above.
- \$310K increase in other federal and state revenues reflecting COLA adjustments and refined expenditure timelines for restricted funding:
  - i. \$14K increase in Title I – IV
  - ii. \$30K increase in SPED
  - iii. \$60K increase in Prop 28
  - iv. \$206K increase in Student Support Discretionary Block Grant
- \$850K decrease from one-time State Revenues as pandemic-era and specific discretionary block grants expire:

- i. \$268K decrease in A-G Grant
- ii. \$313K decrease in Arts, Music, and Instructional Materials Block Grant
- iii. \$269K decrease in Learning Recovery Emergency Block Grant
- \$1.67M reduction in JRSF draws to ensure alignment with leaner expenditure profile

## 2. Expenses

- \$1.07M expenditure savings from permanently removing Special Temporary COLA Stipend.
- \$45K net decrease in Position Changes and cost of living adjustments:
  - Strategic initiative to insource SPED services by hiring staff to replace high-cost external vendors.
  - Meeting headcount reduction target set for the year
- \$89K net decrease in statutory taxes, health benefits, and retirement due to overall reduction in the salary base.
- \$21K increase for textbooks and supplies to account for inflationary pressures.
- \$148K increase for a critical network equipment refresh (leveraging eRate offsets) and procurement of emergency supplies.
- \$200K decrease in contracted substitute teachers by optimizing in-house coverage.
- \$500K decrease in SPED contract services through the strategic shift to provide services via internal staff.
  - a. Net savings of \$190K from shifting service model in FY27.
- \$30K decrease in contracted executive assistant.
- \$74K increase in utilities and other contract services to match current spending trend.

## Detailed Summary of Changes: School and Central Office (FY'26 2<sup>nd</sup> Interim to FY'27 Preliminary)

### MWA – “SCHOOL” EXPENDITURES

Total Change: **Decrease of \$1,744,079 (-6%)**

#### I. **Salaries and Benefits – Net decrease of \$1,307,167 (-8%)**

- Permanent removal of the Special Temporary COLA Stipend.
- Includes a 2.5% cost of living adjustment (COLA) to remain competitive.
- Position promotion increases.
- Strategic workforce shift: Majority of new hires are dedicated to bringing SPED services back in-house to improve service quality and control costs.

#### I. **Added Positions:**

1. Occupational Therapist (SPED) - SW
2. School Psychologist (SPED) – SW
3. Speech Therapist Part Time (SPED) - SW
4. Substitute Coordinator Part Time – SW

#### II. **Eliminated Positions:**

1. Art Teacher – MS
2. History Teacher – MS
3. Desktop Support Systems Admin – SW
4. Campus Operations & Safety Coordinator – SW
5. Manager of School Operations – SW
6. Long Term Substitute Teachers – SW (x4)
7. Apex Learning Coordinator – SW

#### III. **Positions Removed at Second Interim and Added Back at Preliminary** - they were filled with Long-Term Substitutes for FY'26

1. SPED Resource Teacher - SW
2. Music Teacher – MS

3. Math Teacher – US (x2)
4. Spanish Teacher – US

**II. Supplies - Net Increase of \$159,976 (10%)**

- Campus-wide network switch equipment refresh, utilizing eRate reimbursements to offset costs.
- Adjustments to textbook and instructional material budgets to mitigate inflation.

**III. Contracted Services - Net Decrease by \$596,888 (-6%)**

- Significant reduction in SPED contract services via the insourcing model.
- Lower reliance on external substitute teacher vendors through improved internal staffing.
- Increase in utilities and other contract services to align with current spending trend.

**CENTRAL OFFICE EXPENDITURES**

**Total Change – Increase of \$53,005 (1%)**

**I. Salaries and Benefits - Net Increase of \$101,810 (4%)**

- Includes 2.5% COLA and adjustment of benefits/retirement to appropriate statutory levels.
- Added new position: Executive Assistant

**II. Supplies & Contract Services – Net Decrease of \$48,805 (5%)**

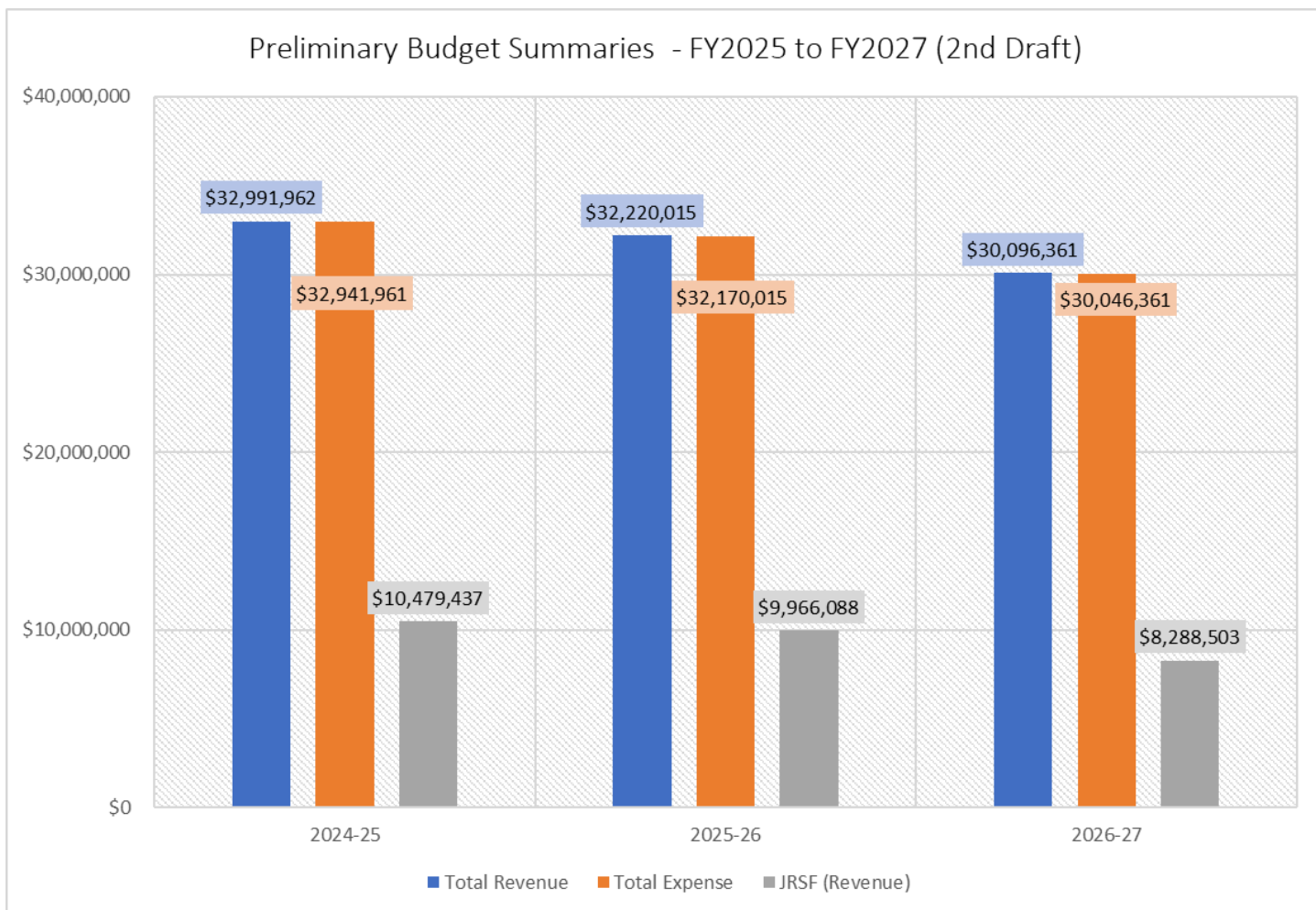
- Savings realized from the conclusion of legal expenses related to personnel investigations.
- Elimination of one-time costs associated with the Lemon Battery contract.
- Reduced the contract of the executive assistant.

## Appendix A – Summary Financials & Comparisons

### Consolidated Budget

Compare Preliminary Budgets with FY'25-FY'27 (2<sup>nd</sup> Draft)

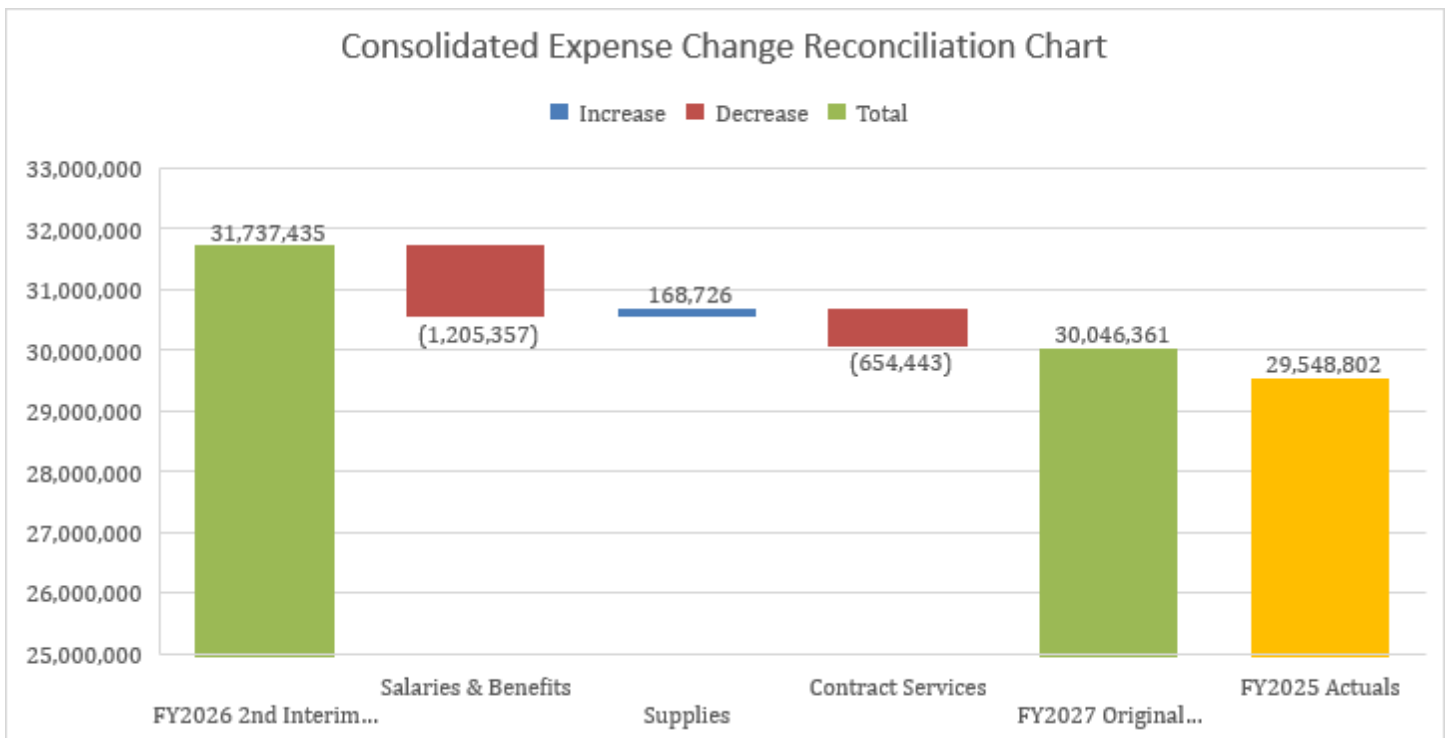
Location	2024-25 Preliminary Budget	2025-26 Preliminary Budget	2026-27 Preliminary Budget (2 <sup>nd</sup> Draft)
<b>Revenues</b>			
<b>Government</b>	\$20,175,125	\$20,352,347	\$19,949,458
<b>Interest Income</b>	\$210,000	\$234,180	\$220,000
<b>Donations</b>	\$675,000	\$215,000	\$186,000
<b>JRSF</b>	\$10,479,437	\$9,966,088	\$8,288,503
<b>Central Office (Shared Services Allocation)</b>	\$1,452,400	\$1,452,400	\$1,452,400
<b>Total Revenues</b>	<b>\$32,991,962</b>	<b>\$32,220,015</b>	<b>\$30,096,361</b>
<b>Expenses</b>			
<b>Salaries/Benefits</b>	\$21,415,876	\$20,139,675	\$18,379,670
<b>Supplies</b>	\$1,316,371	\$1,717,441	\$1,717,552
<b>Contracted Services</b>	\$10,209,714	\$10,312,899	\$9,949,139
<b>Total Expenses</b>	<b>\$32,941,961</b>	<b>\$32,170,015</b>	<b>\$30,046,361</b>
<b>Net Surplus/Deficit</b>	<b>\$50,001</b>	<b>\$50,000</b>	<b>\$50,000</b>



### Consolidated Budget

Compare **FY'26 2<sup>nd</sup> Interim Budget** with **FY'27 Preliminary Budget (2<sup>nd</sup> Draft)**

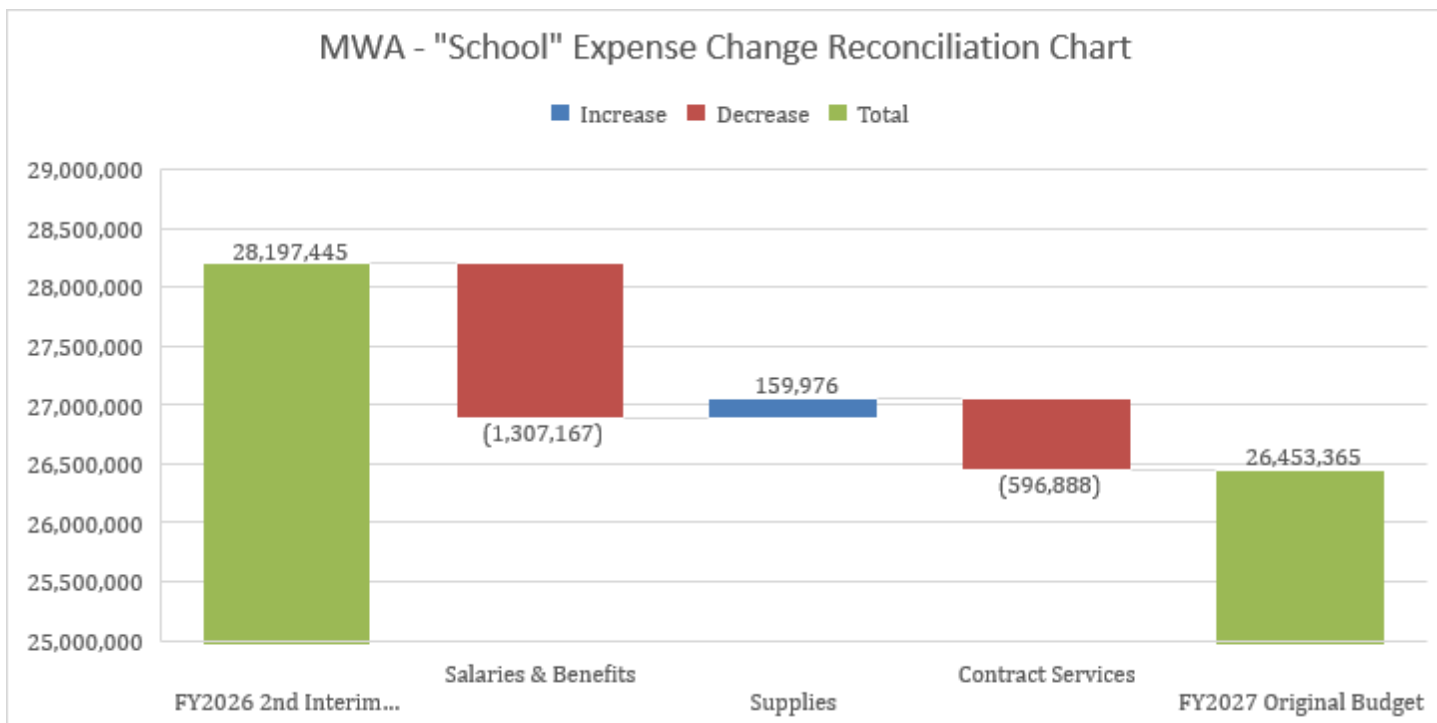
Location	2024-25 Actuals	2025-26 2 <sup>nd</sup> Interim Budget (A)	2026-27 Preliminary Budget (B)	\$ Variance (A) vs. (B)	%Variance (A) vs. (B)
<b>Revenues</b>					
Government	\$19,974,045	\$19,970,087	\$19,949,458	-\$20,629	-0.1%
Interest Income	\$390,498	\$220,000	\$220,000	\$0	0%
Donations	\$967,397	\$186,000	\$186,000	\$0	0%
JRSF	\$6,700,000	\$9,958,948	\$8,288,503	-\$1,670,446	-17%
Central Office (Shared Services Allocation)	\$1,452,400	\$1,452,400	\$1,452,400	\$0	0%
<b>Total Revenues</b>	<b>\$29,484,340</b>	<b>\$31,787,435</b>	<b>\$30,096,361</b>	<b>-\$1,691,074</b>	<b>-5%</b>
<b>Expenses</b>					
Salaries/Benefits	\$16,794,063	\$19,585,027	\$18,379,670	-\$1,205,357	-6%
Supplies	\$1,155,288	\$1,548,826	\$1,717,552	\$168,726	11%
Contracted Services	\$11,599,451	\$10,603,582	\$9,949,139	-\$654,443	-6%
<b>Total Expenses</b>	<b>\$29,548,802</b>	<b>\$31,737,435</b>	<b>\$30,046,361</b>	<b>-\$1,691,074</b>	<b>-5%</b>
<b>Net Surplus/Deficit</b>	<b>-\$64,462</b>	<b>\$50,000</b>	<b>\$50,000</b>		



### MWA-“School”

Compare **FY'26 2<sup>nd</sup> Interim Budget** with **FY'27 Preliminary Budget (2<sup>nd</sup> Draft)**

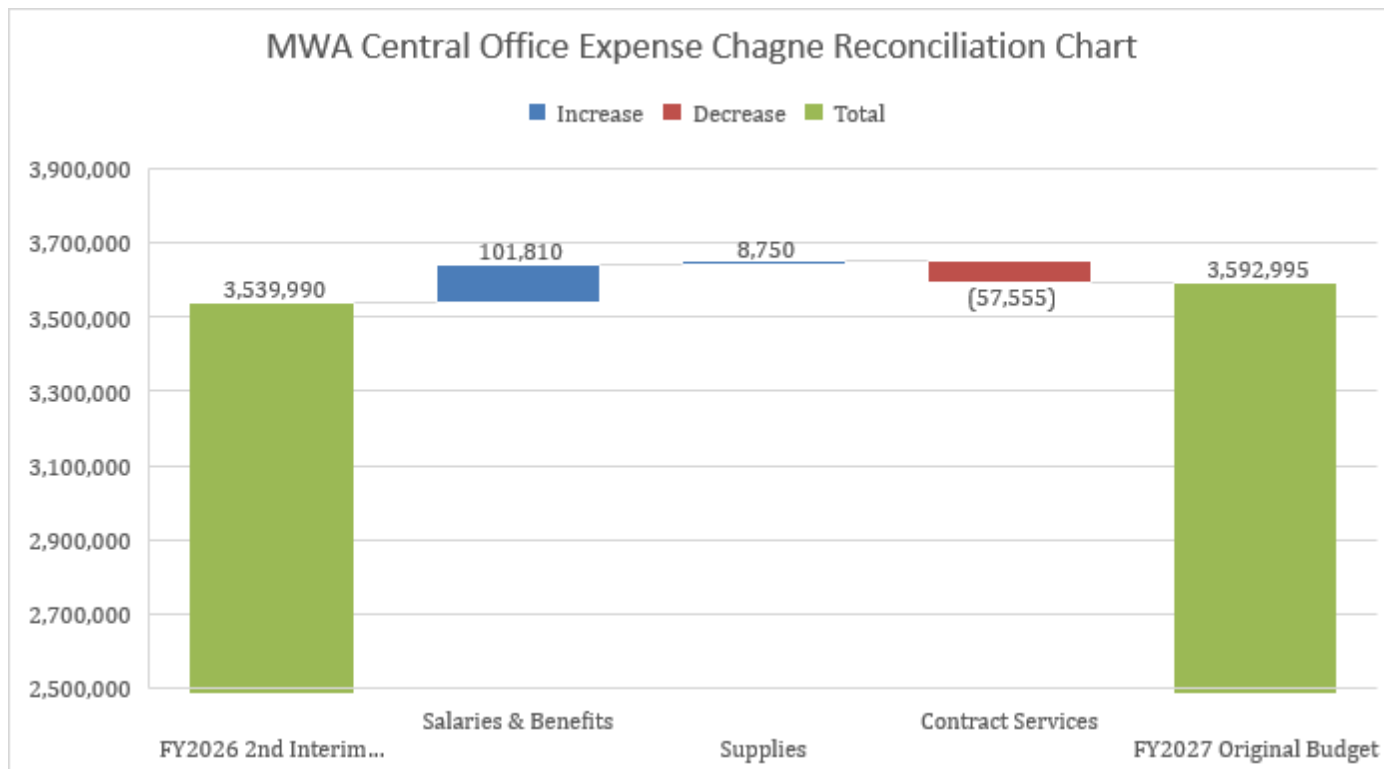
Location	2025-26 2 <sup>nd</sup> Interim Budget (A)	2026-27 Preliminary Budget (B)	\$ Variance (A) vs. (B)	%Variance (A) vs. (B)
<b>Revenues</b>				
Government	\$19,970,087	\$19,949,458	-\$20,629	-0.1%
Interest Income	\$220,000	\$220,000	\$0	0%
Donations	\$186,000	\$186,000	\$0	0%
JRSF	\$7,871,358	\$6,147,907	-\$1,723,451	-22%
<b>Total Revenues</b>	<b>\$28,247,445</b>	<b>\$26,503,365</b>	<b>-\$1,744,080</b>	<b>-6%</b>
<b>Expenses</b>				
Salaries/Benefits	\$16,981,411	\$15,674,243	-\$1,307,167	-8%
Supplies	\$1,525,376	\$1,685,352	\$159,976	10%
Contracted Services	\$9,690,658	\$9,093,770	-\$596,888	-6%
<b>Total Expenses</b>	<b>\$28,197,445</b>	<b>\$26,453,365</b>	<b>-\$1,744,080</b>	<b>-6%</b>
<b>Net Surplus/Deficit</b>	<b>\$50,000</b>	<b>\$50,000</b>		
<b>Revenues – Government per ADA</b>	<b>\$21,254</b>	<b>\$21,155</b>	<b>-\$99</b>	<b>-0.5%</b>
<b>Expenses – Cost per Student (Exclude CO Fees)</b>	<b>\$26,879</b>	<b>\$26,374</b>	<b>-\$505</b>	<b>-2%</b>



### Central Office

Compare FY'26 2<sup>nd</sup> Interim Budget with FY'27 Preliminary Budget (2<sup>nd</sup> Draft)

Location	2025-26 2 <sup>nd</sup> Interim Budget (A)	2026-27 Preliminary Budget (B)	\$ Variance (A) vs. (B)	%Variance (A) vs. (B)
<b>Revenues</b>				
JRSF	\$2,087,590	\$2,140,595	\$53,005	3%
Central Office (Shared Services Allocation)	\$1,452,400	\$1,452,400	\$0	0%
<b>Total Revenues</b>	<b>\$3,539,990</b>	<b>\$3,592,995</b>	<b>\$53,005</b>	<b>2%</b>
<b>Expenses</b>				
Salaries/Benefits	\$2,603,616	\$2,705,426	\$101,810	4%
Supplies	\$23,450	\$32,200	\$8,750	37%
Contracted Services	\$912,924	\$855,369	-\$57,555	-6%
<b>Total Expenses</b>	<b>\$3,539,990</b>	<b>\$3,592,995</b>	<b>\$53,005</b>	<b>2%</b>
<b>Net Surplus/Deficit</b>	<b>\$0</b>	<b>\$0</b>		



# Coversheet

## Multi-Year Projection Update

**Section:** II. Finance  
**Item:** B. Multi-Year Projection Update  
**Purpose:** FYI  
**Submitted by:**  
**Related Material:** MYP\_June 3.2026.pdf



# FY27-FY29 Multi-Year Projection

	Preliminary Budget FY2027 (2nd Draft)	Budget FY2028	Budget FY2029
<b>Revenue</b>			
Government Revenue	\$19,949,458	\$19,753,323	\$19,898,232
Interest Income	\$220,000	\$195,249	\$195,249
Non-JRSF Contributions	\$171,000	\$201,713	\$201,713
JRSF Contributions	\$8,288,503	\$7,700,000	\$5,900,000
Other Donations	\$15,000	\$15,000	\$15,000
<b>Total Revenue</b>	<b>\$28,643,961</b>	<b>\$27,865,285</b>	<b>\$26,210,194</b>
<b>Expenses</b>			
Salaries & Benefits	\$18,379,670	\$18,001,528	\$16,287,563
Contract Substitute Costs	\$220,000	\$164,152	\$154,152
Supplies	\$1,717,552	\$1,466,552	\$1,512,694
Contract Services	\$8,276,739	\$8,183,053	\$8,205,785
<b>Total Expenses*</b>	<b>\$28,593,961</b>	<b>\$27,815,285</b>	<b>\$26,160,194</b>
<b>Net Surplus/Deficit</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>

\*Total Expenditures does not include Central Office Fees

# Coversheet

## Meeting Slides

**Section:** III. Other Business  
**Item:** A. Meeting Slides  
**Purpose:**  
**Submitted by:**  
**Related Material:** Copy of FAC June 2026.pdf



# Finance Advisory Committee Meeting - June 2026

*Liz Martinez, Interim Executive Director*

*Mindy Manzo, CFO*

*Lawrence Lee, Controller*

# Agenda

1



**May Revise**



2



**FY27 Preliminary Budget (2nd Draft)**

a. Revenue and Expense Changes



3



**Multi-Year Projection**



4



**Upcoming Projects**





# May Revise - Key changes

Despite a significant FY27 funding boost from one-time funding, the state's multi-year outlook reflects deeper economic concerns; the increases rely on temporary revenue.

**We are advised to proceed cautiously by avoiding new and/or ongoing commitments and instead directing these short-term windfalls straight into our budgetary reserves to safeguard against projected out-year deficits.**

## Budget Outlook

So far, all indications lead us to believe the final budget will reflect the May revise. However, the actual numbers by school/district are less clear.

## Our Strategy

We have taken a conservative approach to changes, prioritizing long-term fiscal stability over short-term gains.



# May Revise: Budgetary Shifts

Key Change	\$ Amount / Financial Impact	Prelim	Interim
<b>COLA Increase</b> (LCFF & Categorical)	Rate increased from 2.41% to <b>2.87% (+0.46%)</b>	✓	
<b>Super COLA</b>	Additional 1.44% rate increase, bringing total COLA to <b>4.3%</b>		✓
<b>AB 65 Pregnancy Leave</b> (Associated with Super COLA)	Minimal impact; fully absorbed by current personnel leave model		✓
<b>SSPD Block Grant</b>	Estimated increase from \$2.8B to <b>\$5B</b> (One-time). Received \$313/ADA this fiscal year		✓
<b>SPED Funding</b>	Base rate increased from \$999 to <b>\$1,340</b> (+\$341 per ADA ongoing)		✓

# FY27 1st Draft Refresher: Strategic Baselin

**-\$1.77M**

Revenue Variance

Transition to sustainable revenues

reflects a strategic shift from one-time funding to ongoing, sustainable revenue sources to ensure long-term fiscal stability.



## Staffing & Compensation

### In-House SPED Transition

Reducing high-cost contracted providers by bringing services in-house.

### Stipend Efficiencies

Ongoing savings through the elimination of the Special Temporary COLA stipend.



## Supplies & Services

### Infrastructure

Critical network refresh and instructional material commitments maintained.

### Operational Right-Sizing

Utilities and office contracts adjusted to historical spending patterns.



# FY27 Consolidated Budget Comparison

	Preliminary Budget FY2027 (Draft 1)	Preliminary Budget FY2027 (Draft 2)	Variance
<b>Revenue</b>			
Government Revenue	\$19,871,874	\$19,949,458	\$77,584
Interest Income	\$220,000	\$220,000	\$0
Non-JRSF Contributions	\$171,000	\$171,000	\$0
JRSF Contributions	\$8,288,503	\$8,288,503	\$0
Other Donations	\$15,000	\$15,000	\$0
Central Office (Shared Services Allocation)	<u>\$1,452,400</u>	<u>\$1,452,400</u>	<u>\$0</u>
<b>Total Revenue</b>	<b>\$30,018,777</b>	<b>\$30,096,361</b>	<b>\$77,584</b>
<b>Expenses</b>			
Salaries & Benefits	\$18,272,086	\$18,379,670	\$107,584
Contract Substitute Costs	\$220,000	\$220,000	\$0
Supplies	\$1,717,552	\$1,717,552	\$0
Contract Services	\$9,759,139	\$9,729,139	(\$30,000)
<b>Total Expenses*</b>	<b>\$29,968,777</b>	<b>\$30,046,361</b>	<b>\$77,584</b>
<b>Net Surplus/Deficit</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$0</b>



# FY27 2nd Draft Key Revenue & Expense Changes

## Revenue changes

### Government Revenues

+ \$77,584

(May Revise COLA: 2.41% → 2.87%)

+0.46%  
COLA



## Expense changes

### Salary Adjustments

+\$107,584

(Includes position promotion and pass-through 0.5% COLA increase from 2% to 2.5%)



### Contracted Services

-\$30,000

(Admin streamlining: 1 Exec Assistant)



**Net Revenue Impact: +\$77,584**



**Net Expense Impact: +\$77,584**





# FY27 MWA Consolidated Budget

Compare Preliminary Budgets with **FY'25-FY'27 (2<sup>nd</sup> Draft)**

Location	2024-25 Preliminary Budget	2025-26 Preliminary Budget	2026-27 Preliminary Budget (2 <sup>nd</sup> Draft)
<b>Revenues</b>			
<b>Government</b>	\$20,175,125	\$20,352,347	\$19,949,458
<b>Interest Income</b>	\$210,000	\$234,180	\$220,000
<b>Donations</b>	\$675,000	\$215,000	\$186,000
<b>JRSF</b>	\$10,479,437	\$9,966,088	\$8,288,503
<b>Central Office (Shared Services Allocation)</b>	\$1,452,400	\$1,452,400	\$1,452,400
<b>Total Revenues</b>	<b>\$32,991,962</b>	<b>\$32,220,015</b>	<b>\$30,096,361</b>
<b>Expenses</b>			
<b>Salaries/Benefits</b>	\$21,415,876	\$20,139,675	\$18,379,670
<b>Supplies</b>	\$1,316,371	\$1,717,441	\$1,717,552
<b>Contracted Services</b>	\$10,209,714	\$10,312,899	\$9,949,139
<b>Total Expenses</b>	<b>\$32,941,961</b>	<b>\$32,170,015</b>	<b>\$30,046,361</b>
<b>Net Surplus/Deficit</b>	<b>\$50,001</b>	<b>\$50,000</b>	<b>\$50,000</b>



# FY27 MWA Consolidated Budget

Compare **FY'26 2<sup>nd</sup> Interim Budget** with **FY'27 Preliminary Budget (2<sup>nd</sup> Draft)**

Location	2024-25 Actuals	2025-26 2 <sup>nd</sup> Interim Budget (A)	2026-27 Preliminary Budget (B)	\$ Variance (A) vs. (B)	%Variance (A) vs. (B)
<b>Revenues</b>					
<b>Government</b>	\$19,974,045	\$19,970,087	\$19,949,458	-\$20,629	-0.1%
<b>Interest Income</b>	\$390,498	\$220,000	\$220,000	\$0	0%
<b>Donations</b>	\$967,397	\$186,000	\$186,000	\$0	0%
<b>JRSF</b>	\$6,700,000	\$9,958,948	\$8,288,503	-\$1,670,446	-17%
<b>Central Office (Shared Services Allocation)</b>	\$1,452,400	\$1,452,400	\$1,452,400	\$0	0%
<b>Total Revenues</b>	<b>\$29,484,340</b>	<b>\$31,787,435</b>	<b>\$30,096,361</b>	<b>-\$1,691,074</b>	<b>-5%</b>
<b>Expenses</b>					
<b>Salaries/Benefits</b>	\$16,794,063	\$19,585,027	\$18,379,670	-\$1,205,357	-6%
<b>Supplies</b>	\$1,155,288	\$1,548,826	\$1,717,552	\$168,726	11%
<b>Contracted Services</b>	\$11,599,451	\$10,603,582	\$9,949,139	-\$654,443	-6%
<b>Total Expenses</b>	<b>\$29,548,802</b>	<b>\$31,737,435</b>	<b>\$30,046,361</b>	<b>-\$1,691,074</b>	<b>-5%</b>
<b>Net Surplus/Deficit</b>	<b>-\$64,462</b>	<b>\$50,000</b>	<b>\$50,000</b>		



# FY27-FY29 Multi-Year Projection

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Other Donations	\$15,000	\$15,000	\$15,000
<b>Total Revenue</b>	<b>\$28,643,961</b>	<b>\$27,865,285</b>	<b>\$26,210,194</b>
<b>Expenses</b>			
Salaries & Benefits	\$18,379,670	\$18,001,528	\$16,287,563
Contract Substitute Costs	\$220,000	\$164,152	\$154,152
Supplies	\$1,717,552	\$1,466,552	\$1,512,694
Contract Services	\$8,276,739	\$8,183,053	\$8,205,785
<b>Total Expenses*</b>	<b>\$28,593,961</b>	<b>\$27,815,285</b>	<b>\$26,160,194</b>
<b>Net Surplus/Deficit</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>

\*Total Expenditures does not include Central Office Fees

# FY'27 Budget



## Feedback and Questions

# Miscellaneous





# Upcoming Projects

**Deferred Revenue Analysis  
Finalization**

**MWA Budget vs. Typical School  
Budget Comparison (Right-sizing)**

**Implement New Compliance  
Processes**

**Final Audit field work in Sept**

**Automating processes**

**Updating Non-allowable Policy**



# Draft Meeting Schedule

2026-27 Finance Advisory Committee Meetings
Wednesday, August 26, 2026
Wednesday, November 18, 2026
Wednesday, February 24, 2027
Wednesday, April 21, 2027
Wednesday, June 2, 2027



# Open items or additional questions?