

Northwood Academy Charter School

Finance Committee Meeting

Date and Time

Wednesday April 5, 2023 at 5:00 PM EDT

This is a public meeting of the Finance Committee of the Board of Trustees of Northwood Academy Charter School that was properly advertised pursuant to the Pennsylvania Sunshine Act. The public meeting schedule is posted at the school and on the website.

Members of the public are welcome to attend and listen to the Finance Committee conduct its business tonight. All written comments submitted to the Committee via email (board@northwoodcs.org) will be acknowledged and incorporated into the official minutes. This meeting is accessible to the public via the remote platform Zoom and is being recorded.

Meeting will be conducted via Zoom platform with ability to join via phone as well. Join Zoom Meeting: https://us02web.zoom.us/j/85113897764

Agenda

	Purpose	Presenter	Time
I. Opening Items			5:00 PM
A. Call the Meeting to Order		Kristine Spraga	1 m
B. Record Attendance		Kristine Spraga	1 m
C. Approve Agenda	Vote	Kristine Spraga	1 m

	Purpose	Presenter	Time
D. Approve previous Meeting Minutes	Approve Minutes	Kristine Spraga	1 m
E. Community Comment	Discuss	Kristine Spraga	1 m
II. Discuss CBAs			5:05 PM
A. Current Budget Year CBAs	Vote	Theodore Boler	20 m
III. SY 23/24 Budget			5:25 PM
A. Review first draft of the SY 23/24 Budget	Discuss	Theodore Boler	20 m
IV. Closing Items			5:45 PM
A. Adjourn Meeting	Vote	Kristine Spraga	1 m

Coversheet

Approve previous Meeting Minutes

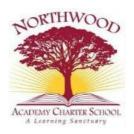
Section: I. Opening Items

Item: D. Approve previous Meeting Minutes

Purpose: Approve Minutes

Submitted by:

Related Material: 2023_03_01_finance_committee_meeting_minutes.pdf



Northwood Academy Charter School Minutes

Finance Committee Meeting

Date and Time

Wednesday March 1, 2023 at 5:00 PM

This is a public meeting of the Finance Committee of the Board of Trustees of Northwood Academy Charter School that was properly advertised pursuant to the Pennsylvania Sunshine Act. The public meeting schedule is posted at the school and on the website.

Members of the public are welcome to attend and listen to the Finance Committee conduct its business tonight. All written comments submitted to the Committee via email (board@northwoodcs.org) will be acknowledged and incorporated into the official minutes. This meeting is accessible to the public via the remote platform Zoom and is being recorded.

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Committee Members Present

K. Spraga (remote), T. Boler (remote), T. Hunt (remote), T. Taylor (remote)

Committee Members Absent

None

Committee Members who arrived after the meeting opened

T. Hunt

Committee Members who left before the meeting adjourned

T. Taylor

I. Opening Items

A.

Call the Meeting to Order

K. Spraga called a meeting of the Finance Committee of Northwood Academy Charter School to order on Wednesday Mar 1, 2023 at 5:04 PM.

B. Record Attendance

- T. Taylor left at 5:40 PM.
- T. Hunt arrived at 5:52 PM.

C. Approve Agenda

- T. Taylor made a motion to Approve the Agenda.
- T. Boler seconded the motion.

The committee **VOTED** to approve the motion.

D. Approve previous Meeting Minutes

- T. Boler made a motion to approve the minutes from Finance Committee Meeting on 02-01-23.
- T. Taylor seconded the motion.

The committee **VOTED** to approve the motion.

E. Community Comment

There is no Community Comment

II. Discuss CBAs

A. Current Budget Year CBAs

- Funding for eight grade students associated with graduation was discussed, this will be reviewed by the Admin Team and submitted for next month's meeting.
- With the recent resignation of the Director of Special Education, funding for a search to backfill the role and potentially a stipend for interim support may be required. Once this request is formalized by the Administrative Team Mr. Boler will email the Board to communicate next steps so that progress can be made in advance of the next Board Meeting.
- No CBAs were approved as part of this session.

III. SY 23/24 Budget

A. Review first draft of the SY 23/24 Budget

- Version 1 of the SY23 / 24 Budget was presented and the initial set of assumptions were reviewed.
- Items highlighted in blue will be reviewed as part of the next version of the budget.
- The previous year's CBAs will also be reviewed and considered as part of the next version of the budget.
- The next version of the budget will be presented during the March Finance Committee meeting.,

IV. Closing Items

A. Adjourn Meeting

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 6:20 PM.

Respectfully Submitted, K. Spraga

Coversheet

Review first draft of the SY 23/24 Budget

Section: III. SY 23/24 Budget

Item: A. Review first draft of the SY 23/24 Budget

Purpose: Discuss

Submitted by:

Related Material: Northwood_Non_instructional_salary_Version_2_040123.pdf

Northwood_Instruction_Salary_Version_2_040123.pdf Northwood_23_24_Salary_Benefit_Version_2_040123.pdf

Northwood_23_24_Budget_Version_2_040123.pdf

NORTHWOOD ACADEMY CHARTER SCHOOL NON-INSTRUCTIONAL AND NON CERTIFIED - VERSION 2 FISCAL 2023-2024

Dept		1		Salary				2022-2023	%	2023-2024	Spot	% of	% of
Number		Name		Grade	Minimum	Mid	Maximum	Actual	Increase	Projected	Bonus	High	Middle
										,			
1190		Classroom Assistant - K	4	4NI	23,877.00	29,846.00	35,815.00	35,815	0.00%	35,815	1,074	100.00%	120.00%
1190		Classroom Assistant - K	4	4NI	23,877.00	29,846.00	35,815.00	34,035	3.00%	35,056	-	97.88%	117.46%
1190		Classroom Assistant - K	4	4NI	23,877.00	29,846.00	35,815.00	28,621	3.00%	29,479		82.31%	98.77%
1190	VACANT	Classroom Assistant - K	4	4NI	23,877.00	29,846.00	35,815.00	25,500	3.00%	26,265	-	73.34%	88.00%
1190		Classroom Assistant - ESSER - 2nd	4	4NI	23,877.00	29,846.00	35,815.00	26,780	3.00%	27,583	-	77.02%	92.42%
1190		Classroom Assistant - ESSER - 1st	4	4NI	23,877.00	29,846.00	35,815.00	25,750	3.00%	26,523		74.05%	88.86%
1190		Classroom Assistant - ESSER - 2nd	4	4NI	23,877.00	29,846.00	35,815.00	25,750	3.00%	26,523	-	74.05%	88.86%
1190		Classroom Assistant - ESSER - 2nd	4	4NI	23,877.00	29,846.00	35,815.00	25,750	3.00%	26,523	-	74.05%	88.86%
1190		Classroom Assistant - ESSER - 1st	4	4NI	23,877.00	29,846.00	35,815.00	25,750	3.00%	26,523	-	74.05%	88.86%
1190		Classroom Assistant - ESSER - 1st	4	4NI	23,877.00	29,846.00	35,815.00	25,751	3.00%	26,524	-	74.06%	88.87%
1190		Classroom Assistant - ESSER - 2nd	4	4NI	23,877.00	29,846.00	35,815.00	25,750	3.00%	26,523	ı	74.05%	88.86%
1190		Classroom Assistant - ESSER - 1st	4	4NI	23,877.00	29,846.00	35,815.00	25,750	3.00%	26,523	-	74.05%	88.86%
1200	VACANT	Director of Special Education	9	9NI	66,822.00	83,527.00	103,574.00	99,807	3.00%	102,801		99.25%	123.08%
1200		Behavior Specialist	7	7NI	39,540.00	49,424.00	59,309.00	67,320	0.00%	67,320	2,020	113.51%	136.21%
1200		Behavior Support Specialist	5	5NI	27,458.00	34,323.00	41,187.00	38,262	3.00%	39,410	-	95.69%	114.82%
1200		Behavior Support Specialist	5	5NI	27,458.00	34,323.00	41,187.00	38,262	3.00%	39,410	-	95.69%	114.82%
1200		Behavior Support Specialist	5	5NI	27,458.00	34,323.00	41,187.00	38,262	3.00%	39,410	-	95.69%	114.82%
1200		Behavior Support Specialist	5	5NI	27,458.00	34,323.00	41,187.00	38,262	3.00%	39,410	-	95.69%	114.82%
1200		Behavior Support Specialist	5	5NI	27,458.00	34,323.00	41,187.00	38,262	3.00%	39,410	-	95.69%	114.82%
1200		Behavior Support Specialist	5	5NI	27,458.00	34,323.00	41,187.00	32,000	3.00%	32,960	-	80.03%	96.03%
2120		Guidance Counselor - Upper School	8	8NI	51,401.00	64,252.00	77,102.00	74,717	3.00%	76.959		99.81%	119.78%
2120		Guidance Counselor - Copper School	8	8NI	51,401.00	64,252.00	77,102.00	68,032	3.00%	70,939	-	90.88%	109.06%
2120		Social Worker	7	7NI	39,540.00	49,424.00	59,309.00	70,000	0.00%	70,000	2,100	118.03%	141.63%
2120		Dean of Students	9	9NI	66,822.00	83,527.00	103,574.00	105,000	0.00%	105,000	3,150	101.38%	125.71%
2120		Doun or olddonio		0141	00,022.00	00,027.00	100,014.00	100,000	0.0070	100,000	0,100	101.0070	120.7 170
2360		CEO	11	11NI	121,616.00	152,020.00	188,504.00	200,000	0.00%	200,000	6,000	106.10%	131.56%
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2380		Chief of Staff / CEO Support	11	11NI	121.616.00	152,020.00	188.504.00	135,000	3.00%	135,000	_	71.62%	88.80%
2380	VACANT	COO	10	10NI	86,868.00	108,585.00	134,646.00	125,000	0.00%	125,000	-	92.84%	115.12%
2380		Principal Upper School	10	10NI	86,868.00	108,585.00	134,646.00	120,000	3.00%	120,000	-	89.12%	110.51%
2380	VACANT	Assistant Principal K-4	9	9NI	66,822.00	83,527.00	103,574.00	98,000	0.00%	98,000		94.62%	117.33%
2380		Assistant Principal 5-8	9	9NI	66,822.00	83,527.00	103,574.00	94,555	3.00%	97,392	-	94.03%	116.60%
2390		Office Assistant	4	4NI	23,877.00	29,846.00	35,815.00	31,585	3.00%	32,532	ı	90.83%	109.00%
2390		Special Education Secretary	7	7NI	39,540.00	49,424.00	59,309.00	59,014	3.00%	60,784	-	102.49%	122.99%
2390	VACANT	Operations Executive Assistant	8	8NI	51,401.00	64,252.00	77,102.00	60,000	0.00%	60,000	•	77.82%	93.38%
2390		Instructional Executive Assistant	8	8NI	51,401.00	64,252.00	77,102.00	64,890	3.00%	66,837	-	86.69%	104.02%
2.122										====		00 ==0/	
2400		Nurse	8	8NI	51,401.00	64,252.00	77,102.00	74,671	3.00%	76,911	-	99.75%	119.70%
2600		Duilding Maintenance	0	ONII	E1 401 00	64.050.00	77 100 00	40.000	2.000/	44 200		E2 440/	64 100/
2600 2660		Building Maintenance	8 0	8NI 2NI	51,401.00	64,252.00	77,102.00	40,000	3.00%	41,200		53.44%	64.12%
2660		Security Supervisor Hall Monitor	2	2NI 2NI	18,875.00 18,875.00	23,593.00 23,593.00	28,312.00 28,312.00	72,800 26,111	3.00%	74,984 26,894	-	264.85% 94.99%	317.82% 113.99%
2660		Hall Monitor	2	2NI	18,875.00	23,593.00	28,312.00	26,111	3.00%	26,894	-	94.99%	113.99%
2660		Hall Monitor	2	2NI	18,875.00	23,593.00	28,312.00	26,111	3.00%	26,894	-	94.99%	113.99%
2660		Hall Monitor	2	2NI	18,875.00	23,593.00	28,312.00	26,111	3.00%	26,894	-	94.99%	113.99%
2660		Hall Monitor	2	2NI	18,875.00	23,593.00	28,312.00	26,111	3.00%	26,894	-	94.99%	113.99%
2000			Ē	2/10	. 5,57 5.55	25,500.00	20,012.00	20,111	3.0070	20,004		300 /0	1 10.5576
2800		Technology Coordinator	8	8NI	51,401.00	64,252.00	77,102.00	81,978	0.00%	81,978	2,459	106.32%	127.59%
2800		Compliance Coordinator	8	8NI	51,401.00	64,252.00	77,102.00	62,044	3.00%	63,906	-	82.88%	99.46%
		·						, ,		.,			
3300		Community Coordinator	7	7NI	39,540.00	49,424.00	59,309.00	57,783	3.00%	59,517	-	100.35%	120.42%
3100		Lunchroom Aide # 1	2	2NI	18,875.00	23,593.00	28,312.00	8,137	3.00%	8,381		29.60%	35.52%
3100		Lunchroom Aide # 2	2	2NI	18,875.00	23,593.00	28,312.00	8,137	3.00%	8,381	-	29.60%	35.52%
3100		Lunchroom Aide # 3	2	2NI	18,875.00	23,593.00	28,312.00	8,137	3.00%	8,381	-	29.60%	35.52%

NORTHWOOD ACADEMY CHARTER SCHOOL

EMPLOYEE SALARY VERSUS SALARY SCALE - VERSION 2 FISCAL 2023-2024

Employee Number		Name	Certification	Code	Grade Taught	Fiscal 22/23 Yr of Service	Fiscal 23/24 Yr of Service	2022-2023 Actual Salary	2023-2024 Salary Scale	Spot Bonus Above 20 years
									-	-
1		Kindergarten	MS	2	K	13	14	73,443	76,083	-
2		Kindergarten	MS	2	K	17	18	78,301	80,586	-
3		Kindergarten	MS	2	K	7	8	60,475	67,545	-
4		Kindergarten	MS	2	K	10	11	68,972	71,920	-
5		First Grade	MS	2	1	19	20	80,586	82,940	-
6		First Grade	MDE	2	1	17	18	78,301	80,586	-
7		First Grade	MS	2	1	14	15	74,999	77,184	-
8		First Grade	BS	1	1	1	2	64,349	48,244	-
9		Second Grade	BS	1	2	18	19	76,731	79,050	-
10		Second Grade	MS	2	2	20	21	82,940	82,940	2,32
11		Second Grade	MS	2	2	3	4	50,948	54,410	-
12		Second Grade	MS	2	2	17	18	78,301	80,586	-
13		Third Grade	BS	1	3	1	2	76,083	48,244	-
14		Third Grade	MS	2	3	16	17	77,184	79,435	-
15		Third Grade	MS	2	3	1	2	53,876	50,948	-
16		Third Grade	MS	2	3	20	21	82,940	82,940	2,32
17		Fourth Grade	BS	1	4	21	22	80,236	80,236	2,24
18		Fourth Grade	MS	2	4	24	25	82,940	82,940	2,32
19		Fourth Grade	BS	2	4	7	8	60,475	67,545	-
20		Fourth Grade	BS	1	3	15	16	73,379	75,597	-
21		Fifth Grade	BS	2	5	15	16	76,083	78,301	-
22		Fifth Grade	MS	2	5	18	19	79,435	81,754	-
23		Fifth Grade	BS	1	5	3	4	51,706	51,706	-
24		Fifth Grade	MS	2	5	18	19	80,586	81,754	-
25		Sixth Grade	MS	2	6	4	5	71,920	56,580	-
26		Sixth Grade	BS	1	6	2	3	74,999	49,975	-
27		Sixth Grade	BS	2	6	15	16	76,083	78,301	-
28	Vacant	Sixth Grade	BS	1	6	3	4	61,645	51,706	-
					_					
29		Seventh Grade	BS	1	7	12	13	69,216	72,295	-
30		Seventh Grade	BS	1	7	7	8	53,876	64,841	-
31	1/	Seventh Grade	MS	2	7	8	9	64,349	68,972	
32	vacant	Seventh Grade	MS	2	7	16	17	77,184	79,435	-
33	Vacant	Eighth Grade	MS	2	8	5	6	67,545	60,475	_
34		Eighth Grade	MS	2	8	5	6	74,999	60,475	
			MS			5		74,999	60,475	
36		Eighth Grade	MS	2	8	13	14		76,083	
		Eighth Grade	I MS	2	8	131	141	73,443	/6.083	-

NORTHWOOD ACADEMY CHARTER SCHOOL

EMPLOYEE SALARY VERSUS SALARY SCALE - VERSION 2 FISCAL 2023-2024

Employee Number		Name	Certification	Code	Grade Taught	Fiscal 22/23 Yr of Service	Fiscal 23/24 Yr of Service	2022-2023 Actual Salary	2023-2024 Salary Scale	Spot Bonus Above 20 years
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37		Art	MS	2	0	18	19	79,435	81,754	-
38		Physical Education	BS	2	0	11	12	70,430	73,443	-
39		Music Teacher	BS	1	0	6	7	37,713	43,151	-
40		STEAM Specialist Teacher	MAT	2	0	21	22	82,940	82,940	2,322
41		STEAM Specialist Teacher	MS	2	0	13	14	73,443	76,083	-
42	Vacant	Upper School Math Interventionist	BS	1	0	2	3	46,514	49,975	-
43		ESL - K - 8	MS	2	se	11	12	70,430	73,443	-
44		Special Ed - 2nd Grade	MS	2	se	25	26	82,940	82,940	2,322
45		Special Ed - 5th Grade	MDE	2	se	15	16	76,083	78,301	-
46		Special Ed - 3rd Grade	MS	2	se	28	29	82,940	82,940	2,322
47		Special Ed - 1st Grade	BS	1	se	7	8	57,771	64,841	-
48		Special Ed - 7th & 8th Grade	BS	1	se	9	10	64,349	67,726	-
49	Vacant	Special Ed - 6th Grade	BS	1	se	4	5	77,184	53,876	-
50		Special Ed - 4th Grade	MS	2	se	11	12	70,430	73,443	-
51		Special Ed - 7th Grade	MS	2		12	13	71,920	74,999	-
52		Special Ed - 3rd & 4th Grade	MS	2	se	6	7	76,083	64,349	-
53		Uncertified Specialist				15	16	49,517	52,918	-
54		Uncertified Specialist				13	14	49,517	51,365	-
		·							,	

\$ 3,807,603 \$ 3,751,574 \$ 16,181

IORTHWOOD ACADEMY CHARTER SCHOOL PERSONNEL COSTS - VERSION 2 FISCAL 2023 / 2024

	Dept	Open	Position Title	Actual Salary	Proposed Salary	5% Union Contract	Other Stipend	Staff Winter Bonus	Unused PTO Bonus	Spot Bonus	Total Salary	Total Medical	34.00% PSERS	5.00% 403B	FICA & all other benefits	Cost of Position
1	1100		Kindergarten	74,999	76,083	3,804	_	200	1,500		81,587	32,488	27,740	_	6,731	148,546
2	1100		Kindergarten	79,435	80,586	4,029	-	200	1,500	-	86,315	32,594	29,347		7,121	155,377
3	1100		Kindergarten	64,349	67,545	3,377	-	200	1,500	-	72,622	32,936	-	3,631	5,991	115,181
4	1100		Kindergarten	70,430	71,920	3,596	-	200	1,500	-	77,216	5,352	-	3,861	6,370	92,799
5	1100		First Grade	81,754	82,940	4,147	-	200	1,500	-	88,787	33,058	30,188	-	7,325	159,358
6	1100		First Grade	79,435	80,586	4,029	-	200	1,500	-	86,315	20,363	29,347	-	7,121	143,147
7	1100		First Grade	76,083	77,184	3,859	-	200	1,500	-	82,743	32,495	28,133		6,826	150,197
8	1100		First Grade	46,514	48,244	2,412	-	200	1,500	-	52,356	11,364	-	2,618	4,319	70,657
															2.000	100.000
9	1100		Second Grade	77,882	79,050	3,953	-	200	1,500		84,703	11,591	28,799	-	6,988	132,080
10	1100		Second Grade	82,940	82,940	4,147	-	200	1,500	2,322	91,109	33,066	30,977	- 0.010	7,517	162,669
11 12	1100 1100		Second Grade Second Grade	52,679 79,435	54,410 80,586	2,721 4,029	-	200 200	1,500 1,500	-	58,831 86,315	11,414 33,042	29,347	2,942	4,854 7,121	78,039 155,826
12	1100		Second Grade	79,435	00,300	4,029	-	200	1,500	-	00,315	33,042	29,347	-	7,121	155,626
13	1100		Third Grade	46,514	48,244	2,412	_	200	1,500		52,356	32,811	_	2,618	4,319	92,105
14	1100		Third Grade	78,301	79,435	3,972	-	200	1,500	-	85,107	11,594	-	4,255	7,021	107,977
15	1100		Third Grade	49,218	50,948	2,547	_	200	1,500	-	55,195	11,390	-	2,760	4,554	73,898
16	1100		Third Grade	82,940	82,940	4,147	-	200	1,500	2,322	91,109	20,388	30,977	-,	7,517	149,991
				·		-			,		,				,	,
17	1100		Fourth Grade	80,236	80,236	4,012	-	200	1,500	2,247	88,194	32,524	-	4,410	7,276	132,404
18	1100		Fourth Grade	82,940	82,940	4,147	-	200	1,500	2,322	91,109	33,066	30,977	-	7,517	162,669
19	1100		Fourth Grade	64,349	67,545	3,377	-	200	1,500	-	72,622	11,496	-	3,631	5,991	93,741
20	1100		Fourth Grade	74,480	75,597	3,780	-	200	1,500	-	81,077	20,329	-	4,054	6,689	112,148
21	1100		Fifth Grade	77,184	78,301	3,915	-	200	1,500	-	83,916	19,906	28,531	-	6,923	139,277
22	1100		Fifth Grade	80,586	81,754	4,088	-	200	1,500	-	87,542	33,050	29,764	-	7,222	157,578
23	1100		Fifth Grade	49,975	51,706	2,585	-	200	1,500	-	55,991	20,555	-	2,800	4,619	83,965
24	1100		Fifth Grade	52,679	81,754	4,088	-	200	1,500	-	87,542	33,022	-	4,377	7,222	132,163
						2.000	-				24.422					100.000
25	1100		Sixth Grade	54,410	56,580	2,829	-	200	1,500	-	61,109	32,861	-	3,055	5,041	102,066
26	1100		Sixth Grade	48,244	49,975	2,499	-	200	1,500	-	54,174	11,383	-	2,709	4,469	72,735
27 28	1100	VACANIT	Sixth Grade Sixth Grade	77,184 49,975	78,301 51,706	3,915 2,585	-	200 200	1,500 1,500	-	83,916 55,991	20,347 33,022	-	4,196 2,800	6,923 4,619	115,382 96,432
20	1100	VACANT	Sixtri Grade	49,975	51,706	2,565	-	200	1,500	-	55,991	33,022	-	2,000	4,619	90,432
29	1100		Seventh Grade	70,739	72,295	3,615	_	200	1,500		77,610	11,541	_	3,880	6,403	99,434
30	1100		Seventh Grade	61,645	64,841	3,242	-	200	1,500	-	69,783	11,477	-	3,489	5,757	90,506
31	1100		Seventh Grade	67,545	68,972	3,449	_	200	1,500	_	74,121	32,959	-	3,706	6,115	116,900
32		VACANT	Seventh Grade	78,301	79,435	3,972	-	200	1,500	-	85,107	33,034	28,936	-	7,021	154,098
				,	,	5,51			.,		20,101	,	==,===		.,	,
33	1100	VACANT	Eighth Grade	56,580	60,475	3,024	-	200	1,500	-	65,199	33,022	-	3,260	5,379	106,859
34			Eighth Grade	56,580	60,475	3,024	-	200	1,500	-	65,199	33,022	-	3,260	5,379	106,859
35	1100	VACANT	Eighth Grade	56,580	60,475	3,024	-	200	1,500	-	65,199	33,022	-	3,260	5,379	106,859
36	1100		Eighth Grade	74,999	76,083	3,804	-	200	1,500	-	81,587	33,011	-	4,079	6,731	125,409
37			Art	80,586	81,754	4,088	-	200	1,500	-	87,542	25,800	29,764	-	7,222	150,328
38	1100		Physical Education	71,920	73,443	3,672	5,500	200	1,500	-	84,315	32,466	-	4,216	6,956	127,953
39	1100		Music Teacher	40,440	43,151	2,158	-	200	1,500	-	47,009	11,328	-	2,350	3,878	64,566
40	1100		STEAM Specialist Teacher	82,940	82,940	4,147	-	200	1,500	2,322	91,109	33,066	30,977	-	7,517	162,669
41	1100		STEAM Specialist Teacher	74,999	76,083	3,804	-	200	1,500	-	81,587	32,961	-	4,079	6,731	125,358

ORTHWOOD ACADEMY CHARTER SCHOOL PERSONNEL COSTS - VERSION 2 FISCAL 2023 / 2024

	Dept	Open	Position Title	Actual Salary	Proposed Salary	5% Union Contract	Other Stipend	Staff Winter Bonus	Unused PTO Bonus	Spot Bonus	Total Salary	Total Medical	34.00% PSERS	5.00% 403B	FICA & all other benefits	Cost of Position
42	1100	VACANT	Upper School Math Interventionist	48,244	49,975	2,499	-	200	1,500	-	54,174	33,022	- 1	2,709	4,469	94,374
43	1100		Uncertified Specialist	52,136	52,918	2,646	-	200	1,500	-	57,264	5,224	19,470	_	4,724	86,682
44	1100		Uncertified Specialist	50,606	51,365	2,568	-	200	1,500	-	55,633	11,399	18,915	_	4,590	90,538
	1100		ESL - K - 8	71,920	73,443	3,672	-	200	1,500	-	78,815	11,549	-	3,941	6,502	100,807
	1100		Lead / Master Teacher Stipends	20,000	20,000	1,000	-	-	-	-	21,000	-	7,140	-	1,733	29,873
	1100		Summer Bridge Program	26,250	26,250	1,313	-	-	-	-	27,563	-	9,371	-	2,274	39,208
	1100		In House Tutoring	15,000	15,000	750	-	-	-	-	15,750	-	5,355	-	1,299	22,404
	1100		Math Curriculum Writing Team	15,000	15,000	750	-	-	-	-	15,750		5,355	-	1,299	22,404
46	1200	VACANT	Director of Special Education	99,807	99,807	4,990	-	200	1,500	-	106,497	33,113	-	5,325	8,786	153,721
47	1200		Special Ed - 2nd Grade	82,940	82,940	4,147	-	200	1,500	2,322	91,109	33,066	30,977	-	7,517	162,669
48	1200		Special Ed - 5th Grade	77,184	78,301	3,915	-	200	1,500	-	83,916	11,586	28,531	-	6,923	130,956
49	1200		Special Ed - 3rd Grade	82,940	82,940	4,147	-	200	1,500	2,322	91,109	11,626	30,977	-	7,517	141,229
	1200		Special Ed - 1st Grade	61,645	64,841	3,242	-	200	1,500	-	69,783	11,450	-	3,489	5,757	90,479
	1200		Special Ed - 7th & 8th Grade	66,268	67,726	3,386	-	200	1,500	-	72,812	11,509	-	3,641	6,007	93,969
52		VACANT	Special Ed - 6th Grade	51,706	53,876	2,694	-	200	1,500	-	58,270	33,022	-	2,913	4,807	99,012
	1200		Special Ed - 4th Grade	71,920	73,443	3,672	-	200	1,500	-	78,815	11,549	26,797		6,502	123,663
	1200		Special Ed - 7th & 8th Grade	73,443	74,999	3,750	-	200	1,500	-	80,449	33,000	-	4,022	6,637	124,109
	1200		Special Ed - 3rd & 4th Grade	60,475	64,349	3,217	-	200	1,500	-	69,266	4,800	-	3,463	5,714	83,244
	1200		Behavior Specialist	67,320	67,320	3,366	-	200	1,500	2,020	74,406	25,707	-	3,720	6,138	109,972
	1200		Behavior Support Specialist	38,262	39,410	1,971	-	200	1,500	-	43,081	4,800	-	2,154	3,554	53,589
	1200		Behavior Support Specialist	38,262	39,410	1,971	-	200	1,500	-	43,081	5,127	-	2,154	3,554	53,916
	1200		Behavior Support Specialist	38,262	39,410	1,971	-	200	1,500	-	43,081	5,127	-	2,154	3,554	53,916
	1200 1200		Behavior Support Specialist	38,262 38,262	39,410 39,410	1,971 1,971	-	200 200	1,500 1,500	-	43,081 43,081	5,127 11,313	-	2,154 2,154	3,554 3,554	53,916 60,102
	1200		Behavior Support Specialist	32,000	32,960	1,648		200	1,500		36,308	11,313		1,815	2,995	52,432
02	1200		Behavior Support Specialist	32,000	32,960	1,040	-	200	1,500	-	30,306	11,313	-	1,013	2,995	52,432
63	1100		Classroom Assistant - K	35,815	35,815	1,791		200	1,500	1,074	40,380	32,737	13,729		3,331	90,177
	1100		Classroom Assistant - K	34,035	35,056	1,753	_	200	1,500	-	38,509	32,201	13,093	_	3,177	86,980
	1100		Classroom Assistant - K	28,621	29,479	1,474	-	200	1,500	-	32,653	25,436	-	1,633	2,694	62,416
		VACANT	Classroom Assistant - K	25,500	26,265	1,313	-	200	1,500	-	29,278	33,022	_	1,464	2,415	66,179
	1100		Classroom Assistant - ESSER - 2nd	26,780	27,583	1,379	-	200	1,500	-	30,663	11,233	_	1,533	2,530	45,958
	1100		Classroom Assistant - ESSER - 1st	25,750	26,523	1,326	-	200	1,500	_	29,549	11,226	-	1,477	2,438	44,690
_	1100		Classroom Assistant - ESSER - 2nd	25,750	26,523	1,326	-	200	1,500	-	29,549	11,226	-	1,477	2,438	44,690
	1100		Classroom Assistant - ESSER - 2nd	25,750	26,523	1,326	-	200	1,500	-	29,549	5,039	-	1,477	2,438	38,503
_	1100		Classroom Assistant - ESSER - 1st	25,750	26,523	1,326	-	200	1,500	-	29,549	11,313	-	1,477	2,438	44,777
	1100		Classroom Assistant - ESSER - 1st	25,751	26,524	1,326	-	200	1,500	-	29,550	11,226	-	1,477	2,438	44,691
73	1100		Classroom Assistant - ESSER - 2nd	25,750	26,523	1,326	-	200	1,500	-	29,549	11,226	-	1,477	2,438	44,690
74	1100		Classroom Assistant - ESSER - 1st	25,750	26,523	1,326	-	200	1,500	-	29,549	4,800		1,477	2,438	38,264
							-			-						
75	2120	VACANT	Guidance Counselor - Upper School	74,717	76,959	3,848	-	200	1,500	-	82,507	11,569	28,052	-	6,807	128,935
	2120		Guidance Counselor - Lower School	68,032	70,073	3,504		200	1,500		75,277	11,521	-	3,764	6,210	96,773
			Social Worker	-	70,000	3,500	-	200	1,500	2,100	77,300	33,022	-	3,865	5,913	120,100
78	2120	VACANT	Dean of Students	-	105,000	5,250	-	200	1,500	3,150	115,100	33,022	-	5,755	8,805	162,682
										-						
79	2360		CEO	200,000	200,000	-	-	200	1,500	6,000	207,700	5,846	-	10,385	17,135	241,067
				ļ						-						
	2380		Chief of Staff / CEO Support	135,000	135,000		-	200	1,500	-	136,700	5,486	-	6,835	11,278	160,299
81	2380	VACANT	Director of Operations	125,348	125,000		-	200	1,500	-	126,700	33,022	-	6,335	10,453	176,510

ORTHWOOD ACADEMY CHARTER SCHOOL PERSONNEL COSTS - VERSION 2 FISCAL 2023 / 2024

	Dept	Open	Position Title	Actual Salary	Proposed Salary	5% Union Contract	Other Stipend	Staff Winter Bonus	Unused PTO Bonus	Spot Bonus	Total Salary	Total Medical	34.00% PSERS	5.00% 403B	FICA & all other benefits	Cost of Position
00	0000		Drive size al I I anno an O altra al	1 400 000	400,000	1		000	4 500		404 700	40.040		0.005	10.040	450 770
			Principal Upper School	120,000	120,000		-	200	1,500	-	121,700	18,946	-	6,085	10,040	156,772
83			Assistant Principal K-4	97,892	98,000		-	200	1,500	-	99,700	33,022	-	4,985	8,225	145,932
84	2380		Assistant Principal 5-8	94,555	97,392		-	200	1,500	-	99,092	20,426	-	4,955	8,175	132,648
85	2390		Office Assistant	31,585	32,532	1,627	-	200	1,500		35,859	5,080	-	1,793	2,958	45,690
86	2390		Special Education Secretary	59,014	60,784	3,039	-	200	1,500	-	65,524	5,252	22,278	-	5,406	98,459
87	2390 V	ACANT	Operations Executive Assistant	59,740	60,000	3,000	-	200	1,500	-	64,700	33,022	-	3,235	5,338	106,295
88	2390		Instructional Executive Assistant	64,890	66,837	3,342	•	200	1,500	-	71,879	11,479	-	3,594	5,930	92,882
										-						
89	2400		Nurse	74,671	76,911	3,846	-	200	1,500	-	82,456	5,382	28,035	-	6,803	122,676
										-						
90	2600		Building Maintenance	40,000	41,200	2,060	-	200	1,500	-	44,960	20,087	-	2,248	3,709	71,004
91	2600		Security Supervisor	72,800	74,984	3,749	-	200	1,500	-	80,433	20,087	-	4,022	6,636	111,178
92	2600		Hall Monitor	26,111	26,894	1,345	-	200	1,500	-	29,939	20,087	-	1,497	2,470	53,992
93	2600		Hall Monitor	26,111	26,894	1,345	-	200	1,500	-	29,939	20,087	-	1,497	2,470	53,992
94	2600		Hall Monitor	26,111	26,894	1,345	-	200	1,500	-	29,939	20,087	-	1,497	2,470	53,992
95	2600		Hall Monitor	26,111	26,894	1,345	-	200	1,500	-	29,939	20,087	-	1,497	2,470	53,992
96	2600		Hall Monitor	26,111	26,894	1,345	-	200	1,500	-	29,939	20,087	-	1,497	2,470	53,992
97	2800		Technology Coordinator	81,978	81,978	4,099		200	1,500	2,459	90,236	33,060	30,680		7,444	161,421
	2800		Compliance Coordinator	62.044	63,906	3,195	_	200	1,500	-	68.801	854	23,392		5,676	98,723
	2000		Compliance Coordinate.	02,011	33,555	0,100		200	1,000	-	00,001		20,002		0,0.0	
99	3200		Community Coordinator	57,783	59,517	2,976		200	1,500	-	64,193	11,450	-	3,210	5,296	84,148
100	3100		Lunchroom Aide # 1	8137	8,381	419		200	-		9,000	_	-	450	743	10,193
100			Lunchroom Aide # 2	8137	8,381	419	-	200	-		9,000	-	-	450	743	10,193
101	3100	vriiti	Earlotti Gotti / NGO // E	0137	0,001	713		200			5,500			700	140	10,100
	3200		Morning Duty #1	65,000	62,460	3,123	-		-	-	65,583	-	22,298	-	5,411	93,292
	3200		Afternoon Duty #1	55,000	44,496	2,225	-		-		46,721	_	15,885		3,854	66,460
			 ,	· · · · · · · · · · · · · · · · · · ·	\$6,539,081	\$288,185	\$5,500	\$20,200	\$148,500	\$32,984	\$7,034,449	\$2,001,392		\$230,526	,	\$10,669,693

NORTHWOOD ACADEMY CHARTER SCHOOL PROPOSED BUDGET FISCAL 2023 / 2024 VERSION 2 4/1/2023

The purpose of the budget assumptions is to provide the Board, "the basics" of the development of the 2023 / 2024 budget. These assumptions are by no means a statement of fact. They are based on the information known at a point of time. As we progress further into the budget process, these assumptions are refined into a defined budget with support that the Board will approve in the June 2023 Board meeting. The assumptions are as follows:

Status
CBA#
Review

REVENUE

School District Revenue

- a. Maximum enrollment from the school district of Philadelphia 788 students. Our forecast is for 770 students.
- b. Regular Ed enrollment is forecasted at 637.
- Special Ed enrollment is forecasted at 133.
- d. Approved private school forecasted at 9 students.
- e. The preliminary Regular Education tuition is forecasted to remain flat in fiscal year 2023-2024.
- f. The preliminary Special Education tuition is forecasted to remain flat in fiscal year 2023-2024.

Federal Revenue

- a. Title I is forecasted to increase 3% from the Fiscal 2022 / 2023 final allocation.
- b. Title II is forecasted to increase 3% from the Fiscal 2022 / 2023 final allocation.
- c. Title IV is forecasted to increase 3% from the Fiscal 2022 / 2023 final allocation.
- d. Ready to Learn Grant is forecasted to remain flat.
- e. IDEA is projected to increase 2% over Fiscal 2022 / 2023 rates multiplied by December 2022 special education students.
- f. Remaining ESSER III Funds are required to be spent by September 2024.
- g. Remaining ESSER 7% Funds are required to be spent by September 2024

State Revenue

a. SHARRS health care reimbursement has been forecasted @ \$12,000.

Other

- a. Interest income is estimated based on the current year projection.
- b. Fundraising revenue is forecasted based on 2022-2023 fiscal year.
- c. Food Service revenue is forecasted based on 2022-2023 fiscal year.
- d. Student activity revenue is forecasted based on 2022-2023 fiscal year

The purpose of the budget assumptions is to provide the Board, "the basics" of the development of the 2023 / 2024 budget. These assumptions are by no means a statement of fact. They are based on the information known at a point of time. As we progress further into the budget process, these assumptions are refined into a defined budget with support that the Board will approve in the June 2023 Board meeting. The assumptions are as follows:

	Review	CBA#	Status
EXPENDITURES			
Personnel Cost			
 a. reachers above step zo will receive a 5% spot boths in addition to the safary scale adjustment. b. Non-Instructional salaries greater than the maximum salary grade will receive a 3% spot bonus. 	No updates provided		
c. Non-Instructional salaries less than the maximum salary grade will receive a 3% salary increase.	No updates provided		
d. A 5% additional increase has been added for potential salary increase due to union contract.	No updates provided		
e. Staff Winter Bonus - \$21,530.		2023.20	
h. PTO Payout is forecasted at \$147,000.			
i. Preliminary Health insurance rates are forecasted to increase 5%.			
j. Preliminary Dental, Life, and Disability insurance rates are forecasted to increase 2%.			
k. Opt out payout are forecasted at \$400 per month.			
I. PSERS contributions will decrease from 35.26% to 34.00%.			
Professional Development is based on prior year budget. A new professional development plan will be developed by the m. Administration.	Administration still reviewing		
- Self Selected Seminars - \$36,000			
- Tuition Reimbursement - \$20,000			
- Outside Guest Speakers - \$12,000			
- Professional Education - \$16,500			
- Contingency - \$500			
- Board Training - \$8,000			
n. Lead / Master Teacher stipends are forecasted at \$23,783.		2023.14	
o. Summer Bridge Program is forecasted at \$39,208.		2023.01	
p. In House Tutoring Program is forecasted at \$22,404.			
q. Math curriculum writing team is forecasted at \$22,404.		2023.07	
r. Testing Coordinator Stipend.		2023.13	

The purpose of the budget assumptions is to provide the Board, "the basics" of the development of the 2023 / 2024 budget. These assumptions are by no means a statement of fact. They are based on the information known at a point of time. As we progress further into the budget process, these assumptions are refined into a defined budget with support that the Board will approve in the June 2023 Board meeting. The assumptions are as follows:

CBA # Status													2023.04								2023.12	
Review ESSER III Funded Positions	a. Eight (8) Primary Classroom Assistants - Salary Grade 4NI - Total cost of the positions \$327,927	b. Special Education Teacher (3rd-4th Grade) - \$80,894 c. Upper School Math Interventionist - \$67,911	d. Special Education Teacher (K) - \$100,717	e. Five (5) Behavior Specialists - Salary Grade 4NI - Total cost of the positions \$258,699	Vacant Positions already approved	a. Assistant Principal K-8	b. Operations Executive Assistant	c. Teacher - 6th Grade	d. Teacher - 7th Grade	e. Teacher - 8th Grade	f. Teacher - 8th Grade	g. Teacher - 8th Grade	h. Upper School Math Interventionist	i. Special Education Teacher	j. Classroom Assistant - K	k. Guidance Counselor - Upper School	I. Special Education Director	1100 - REGULAR EDUCATION	a. Substitutes based on 2022 / 2023.	b. Instructional supplies based on 2022 / 2023 forecast.	c. Into Reading 1 year contract @ \$20,163.86	

The purpose of the budget assumptions is to provide the Board, "the basics" of the development of the 2023 / 2024 budget. These assumptions are by no means a statement of fact. They are based on

Review		
	CBA#	Status
1200 SPECIAL EDUCATION		
a. IDEA service is based on revenue received.		
b. Supplies include MTSS Dean's list software @ \$9,900.	2023.03	
c. Special education services are based on Fiscal 2022 / 2023 projections with ESSER spending.		
d. Additional Occupational Therapy costs @ \$22,500.	2023.10	
e. MTSS Consultant @ \$15,000.	2023.15	
f. Approved Private School expenses are based on the projection included in budget.		
2120 Guidance		
a. Additional Psychologist costs based on CBA @ \$48,000.	2023.08	
b. Additional Speech Therapy based on CBA @ \$22,500.	2023.09	
2380 / 2500 Office of the Principal / Business Expense		
a. Audit services is forecasted at \$40,000.		
b. Legal services is forecasted at \$120,000.		
c. Business management services	BA.	
d. Human Resource services will include:		
- Standard monthly contract - \$9,550 x 5 months + \$9,741 x 7 months = \$115,937.	provided	
- Recruitment monthly contract - \$3,366 x 12 months = \$40,392.		
- Two (2) employee engagement surveys - $\$3,570 \times 2 = \$7,140$.		
- Talent Review study = \$11,332.20.		
- Strategic Planning Session = \$10,000.		
- Compensation Review = \$7,000.		
- Updated Human Resources for additional consultation / recruitment contract.		
e. Union Representation from Total HR Solutions @\$5,400.	2023.18	
g. All other expenses are forecasted based on Fiscal 2022 / 2023.		

The purpose of the budget assumptions is to provide the Board, "the basics" of the development of the 2023 / 2024 budget. These assumptions are by no means a statement of fact. They are based on the information known at a point of time. As we progress further into the budget process, these assumptions are refined into a defined budget with support that the Board will approve in the June 2023 Board meeting. The assumptions are as follows:

DOBLO THERETING. THE ASSOCIATIONS AND ASSOCIATION ASSOCIATION AND ASSOCIATION ASSOCIATION AND ASSOCIATION	Review	CBA #	Status
41000 0000			
a. Professional Fees consist of the following:			
- Meadowbrook Pediatrics, P.C \$1,000			
- Aya Healthcare, Inc \$25,000			
- Certified Nursing Assistant to assist the nurse @ \$60 per hour 3 days per week. Total cost \$31,680.		2023.05	
2600 Operations			
General			
a. Utilities are forecasted based on a 15% increase from Fiscal 2022 / 2023 forecast.			
b. New Janitorial Contract.	Need CBA to be updated with proposed cost.	2023.06	
c. Equipment rental (copiers) are forecasted based on the lease agreement.			
d. Landscaping is based on Fiscal 2022-2023.			
e. Snow removal contract. Total cost is \$15,000.			
f. Insurance will be quoted with the broker.			
f. Security Guards are forecasted at \$150,000.		2023.11	
Capital Improvements			
a. Two (2) twelve (12) passenger vans @ \$35,000 per van.	Need CBA		
b. Intercom / Paging System @ 87,599.	Carryover from 2022-2023	2023.16	
c. Security camera proposal / blindspots @ 63,575	Carryover from 2022-2023	2023.17	
2800 Information Lechnology			
a. Software non instructional is based on fiscal year 2022-2023.			
 b. Computer services include GOVAN and \$10,000 ESXI Host 			
c. Computer supplies are based on 2022-2023 forecast.			
3100 Food Services			
a. Food service costs are based on the 2022 / 2023 forecast.			
3200 Student Activities			
a. Student activities are based on the 2022 / 2023 budget.			
b. 8th grade Promotional Activity expenses @ \$25,000		2023.19	

NORTHWOOD ACADEMY CHARTER SCHOOL BUDGET REVIEW - 12/02/2022 FISCAL 2023 / 2024

	1	Version II 2023 / 2024 Budget	, 3	Version I 2023 / 2024 Budget	Variance
Revenues:					-
Local:					
Regular Ed Tuition	\$	6,013,041	\$	6,013,041	\$ -
Special Ed Tuition		4,094,209		4,094,209	-
Federal:					
Title I - Basic Programs		830,644		806,468	24,176
Title II - Improving Tchr Quality		49,429		61,108	(11,679)
Title IV - Student Support & Academic Enrichment		66,072		48,229	17,843
Ready to Learn Grant		129,424		129,424	
IDEA - Part B		133,544		133,544	-
ESSER II				-	-
ESSER III		4,264,080		4,258,165	5,914
ESSER 7% Set Aside		446,598		446,598	-
State:					
Health Care Reimbursement		12,000		12,000	-
Other:					
Int on Invest & Int Cking Acct		20,000		20,000	-
Fundraiser/other		15,000		15,000	5
Food Service Revenue		765,946		765,946	-
Student Activity Revenue		3,000		3,000	÷
Miscellaneous Revenue		500		500	
Total Revenue		16,843,486		16,807,232	\$ 36,254
Expenditures:					
1100 - Regular Ed					
Salaries and Wages	\$	3,815,491	\$	4,012,812	\$ (197,321)
Medical/Dental/Disability Insurance		1,286,091		1,306,425	(20,333)
PSERS/Retirement		648,150		651,927	(3,776)
Employer Taxes		314,778		331,057	(16,279)
Professional Development / Tuition Reimbursement		93,000		93,000	-
Substitutes		180,000		175,000	5,000
Travel		1,000		1,000	-
Instructional Supplies		35,000		60,000	(25,000)
Books		40,164		34,640	5,524
Software		128,000		124,736	3,264
Equipment		-		-	-
Technology	_	-			
Total Instructional	\$	6,541,674	\$	6,790,596	\$ (248,921)
1200 - Spec Ed					
Salaries and Wages	\$	1,128,145	\$	1,088,222	\$ 39,924
Medical/Dental/Disability Insurance		263,233		251,920	11,313
PSERS/Retirement		156,443		154,447	1,996
Employer Taxes Travel		93,072		89,778	3,294
Instructional Supplies		15,000		30,000	(15,000)
Books / Software		9,900		30,000	9,900
Professional Services		300,000		165,000	135,000
Approved Private Schooling		625,000		600,000	25,000
Total Special Ed	\$	2,590,793	\$	2,379,366	\$ 211,427

NORTHWOOD ACADEMY CHARTER SCHOOL BUDGET REVIEW - 12/02/2022 FISCAL 2023 / 2024

		Version II 2023 / 2024 Budget		Version I 2023 / 2024 Budget		/ariance
2140 - Guidance and Pyschologist						
Salaries and Wages	\$	350,184	\$	266,184	\$	84,000
Medical/Dental/Disability Insurance	•	89,134	•	89,134	*	-
PSERS/Retirement		41,436		37,236		4,200
Employer Taxes		27,736		21,310		6,426
Psychologist		70,000		50,000		20,000
Related Services	-	175,000	0 	250,000		(75,000)
Total	\$	753,489	\$	713,863	\$	39,626
2300 - Office of Principal						
Salaries and Wages	\$	1,029,553	\$	1,023,553	\$	6,000
Medical/Dental/Disability Insurance	100 🕶 00	171,581	10. T 0	171,581		
PSERS/Retirement		70,480		70,180		300
Employer Taxes		84,938		84,443		495
Audit		40,000		40,000		-
Legal		120,000		120,000		
Business Services		175,314		175,314		1.5
Human Resource Services		150,000		164,519		(14,519)
Supplies		35		5.0		(14,519)
Meals		135,000		135,000		1. -
		25,000		25,000		-
Travel		7,700		7,700		3. -
Advertising		12,500		12,500		* -
Postage		2,500		2,500		9 5 7
Insurance - E & O,/ D&O / Worker Comp, etc		56,956		56,956		(2)
Equipment		-		-		1.7
Technology		1-		-		-
Dues & Fees	*	18,000	(18,000	<u></u>	
Total Admin	\$	2,099,522	\$	2,107,246	\$	(7,724)
2400 Nurse						
Salaries and Wages	\$	82,456	\$	82,456	\$	-
Medical/Dental/Disability Insurance		5,382		5,382		-
PSERS/Retirement		28,035		28,035		
Employer Taxes		6,803		6,803		-
Professional Fees		61,580		55,000		6,580
Supplies		5,000	8 	10,000		(5,000)
Total Nurse	\$	189,256	\$	187,676	\$	1,580
2600 - Operations						
Salaries and Wages	\$	275,086	\$	44,960	\$	230,126
Medical/Dental/Disability Insurance		140,609		20,087		120,522
PSERS/Retirement		13,754		2,248		11,506
Employer Taxes		22,695		3,709		18,985
Rent - 4621 Castor		631,710		631,710		-
Utilities - Gas & Electric / Water		155,000		173,000		(18,000)
Utilities - Telephone		40,740		40,740		-
Utilities - Internet		35,000		35,000		N-N
Equipment Rental		27,134		35,326		(8,192)
Custodial Services		275,640		275,640		(0,102)
Security Services		150,000		165,000		(15,000)
Trash Disposal		31,616		31,616		(10,000)
Taon Diopodal		31,010		51,010		175

NORTHWOOD ACADEMY CHARTER SCHOOL BUDGET REVIEW - 12/02/2022 FISCAL 2023 / 2024

		Version II 2023 / 2024 Budget		Version I 2023 / 2024 Budget	3	Variance
2600 - Operations (continued)						
Landscaping		17,960		17,960		100
Snow Removal		15,000		15,000		-
Building Repairs		78,000		78,000		_
Equipment Repairs		5,000		5,000		-
Supplies		55,000		55,000		(=)
Equipment		15,000		15,000		_
Capital Improvements		221,174		70,000		151,174
Insurance - General Property & Liability	10 	51,714	-	51,714		-
Total Facilities	\$	2,257,831	\$	1,766,709	\$	491,121
2800						
Salaries and Wages	\$	159,037	\$	159,037	\$	_
Medical/Dental/Disability Insurance	100 0 00	33,913	∜ 000	33,913	onesi.	
PSERS/Retirement		54,073		54,073		
Employer Taxes		13,121		13,121		
Software non instructional		55,000		55,000		-
Computer Services		61,602		61,602		-
Computer Supplies		20,000		20,000		-
Equipment		25,000		25,000		-
Total Information Services	\$	421,746	\$	421,746	\$	€)
3100 - Food Operations						
Salaries and Wages	\$	18,001	\$	18,001	\$	-
Medical/Dental/Disability Insurance		-		-		-
PSERS/Retirement		900		900		<u> </u>
Employer Taxes		1,485		1,485		-
Food Costs		521,692		521,692		=
Supplies		12,000		12,000		
Total Food Operations	\$	554,078	\$	554,078	\$	-
3200 - Student Activities						
Salaries and Wages	\$	176,496	\$	176,496	\$	2
Medical/Dental/Disability Insurance		11,450		11,450		-
PSERS/Retirement		41,393		41,393		=
Employer Taxes		14,561		14,561		-
Coaching / Club Stipends		30,000		30,000		=
Sports / SEPCAL		25,000		25,000		-
Ballroom Dancing		6,000		6,000		2
School Trips		30,000		30,000		-
School Activities		40,000		15,000		25,000
Robotics Team + travel		1,800		1,800		
Aquarium Maintenance				3,540		(3,540)
Total Student Activities	\$	376,700	\$	355,240	\$	21,460
Total Expenditures	\$	15,785,089	\$	15,276,520	\$	508,569
Net Income / (Loss)	\$	1,058,397	\$	1,530,712	\$	(472,315)

NORTHWOOD ACADEMY CHARTER SCHOOL PROPOSED SCHOOL DISTRICT REVENUES FISCAL 2023 / 2024

		Regular Students	Spec Ed Students	Totals
School District of Philadelphia				
Projected Enrollment		640	130	770
Philadelphia Tuition - 2022 / 2023		9,395	31,494	
Philadelphia Tuition - 2023 / 2024	-	9,395	31,494	
Total Tuition	\$	6,013,041	\$ 4,094,209	\$ 10,107,250

NORTHWOOD ACADEMY CHARTER SCHOOL PROPOSED FEDERAL REVENUES FISCAL 2023 / 2024

	20)	Fiscal 2022 / 2023	%	202	Fiscal 2023 / 2024
Federal:					
Title I - Basic Programs		806,450	3.00%		830,644
Title II - Improving Tchr Quality		47,989	3.00%		49,429
Title IV - Student Support & Acad. Enrich		64,148	3.00%		66,072
Ready to Learn Grant		64,712	100%		129,424
IDEA		141,570			133,544
ESSER III		1,912,558			4,258,165
ESSER 7 % Set Aside		ì			33,006
Safety & Security Grant		75,000			75,000
Total Federal	s	3,112,426		\$	5,575,284

Northwood Academy Charter School ESSER III BUDGET As of March 1, 2023

1100	Function	Object	Description		Fiscal 22-23		Fiscal 23-24		Totals
100	1100	100	Steam Specialist Teachers (2)	\$	157 939 00	\$	172 696 47	\$	330 635 47
1190 100 Classroom Assistants (8)					-	*		•	
1100 200 Benefits					-		10.		
1100			3.75		130,088.74				
1100 750 Mobile Classroom Furniture 1100 760 Smartboard (20) in 22-23 and (10) in 23-24 120,000.00 60,000.00 180,000.00 180,000.00 1190 100 Classroom Assistants (8) - 237,504.41 237,504.41 1190 200 Benefits - 108,756.69 1200 200 Benefits 51,555.71 57,637.39 109,193.10 1200 100 Behavior Support Specialists (5) - 289,809.83 289,809.83 289,809.83 1200 200 Benefits - 95,600.25 95,600.25 1200 300 Professional Services (Speech / OT) 22,422.06 250,000.00 272,422.06 100 Guidance Counselor - Lower - 79,040.94 79,040.94 79,040.94 100 Guidance Counselor - Lower - 79,040.94 79,040.94 100 Social Worker - 77,300.00 77,300.00 71,300.00 110 Social Worker - 77,300.00 77,300.00 110 Social Worker - 77,300.00 71,300.00 115,100.00 115,100.00 115,100.00 115,100.00 115,100.00 115,100.00 115,100.00 115,100.00 115,100.00 115,100.00 115,100.00 115,100.00 100 PPE 5,936.25 5,000.00 107,446.75 100 PPE 5,000.00 100 PPE 5,936.25 5,000.00 100	1100	300	Substitutes		175,000.00		180,000.00		355,000.00
1100 760 Smartboard (20) in 22-23 and (10) in 23-24 120,000.00 60,000.00 180,000.00 180,000.00 1100 Classroom Assistants (8) - 237,504.41 237,504.41 190 200 Benefits - 108,766.69 108,766.69 108,766.69 108,766.69 108,766.69 108,766.69 108,766.69 109,766.69 109,766.69 109,766.69 109,766.69 109,766.69 109,766.69 109,766.65 129,741.45 1200 100 Special Ed - 7th & 8th Grade 73,443.00 80,448.95 153,881.95 1200 200 Benefits 51,555.71 57,637.39 109,193.10 1200 100 Behavior Support Specialists (5) - 289,809.83 289,809.83 1200 200 Benefits - 95,600.25 95,600.25 1200 200 Benefits - 95,600.25 95,600.25 1200 200 Benefits - 100,000 272,422.06 1200 200 Benefits - 73,000.00 77,300.00 77,	1100	600	Online Curriculum		2,000.00		168,163.86		170,163.86
1190	1100	750	Mobile Classroom Furniture		-		· · · · · · · · · · · · · · · · · · ·		~
1190 200 Benefits	1100	760	Smartboard (20) in 22-23 and (10) in 23-24		120,000.00		60,000.00		180,000.00
1190 200 Benefits	1190	100	Classroom Assistants (8)		_		237 504 41		237 504 41
1200					-				
1200	1200	100	Special Ed - 3rd & 4th Grade		60,475.00		69,266.45		129,741.45
1200 100 Behavior Support Specialists (5)	1200	100	Special Ed - 7th & 8th Grade		73,443.00				
1200 200 Benefits 95,600.25 95,600.25	1200	200	Benefits		51,555.71		57,637.39		109,193.10
1200 300 Professional Services (Speech / OT) 22,422.06 250,000.00 272,422.06 2120 100 Guidance Counselor - Lower - 79,040.94 79,040.94 2120 100 Social Worker - 77,300.00 77,300.00 2120 100 Dean of Students - 115,100.00 115,100.00 2120 200 Benefits - 150,416.33 150,416.33 2140 300 Pyschologist 57,446.75 50,000.00 107,446.75 2400 100 Nurse Salary - 82,456.33 82,456.33 2400 200 Nurse Benefits - 40,219.47 40,219.47 2400 300 Professional Services - 61,580.00 61,580.00 2400 600 PPE 5,936.25 5,000.00 10,936.25 2600 531 Internet 41,220.24 39,408.60 80,628.84 2660 100 Hall Monitors / Security 203,352.50 230,125.75 433,478.25 2660 300 Security Services 136,292.75 150,000.00 286,292.75 2800 100 Technology Coordinator 84,637.34 90,236.24 174,873.58 2800 100 Technology Coordinator 84,637.34 90,236.24 174,873.58 2800 100 Technology Coordinator 82,244.17 68,800.78 131,044.95 2800 200 Benefits 105,346.79 101,106.40 26,453.19 2800 330 Professional Services 46,398.00 61,602.22 108,000.22 2800 600 Noninstructional software / Supplies 49,387.75 75,000.00 61,362.90 Retention Bonus 168,104.23 - 168,104.23 Retention Bonus 168,104.23 - 168,104.23 Retention Bonus 168,104.23 - 12,859.97 Siging Bonus 60,262.00 - 60,262.00 Signing Bonus - Taxes 4,610.04 - 4,610.04 Unallocated - 20,278.79 20,278.79	1200	100	Behavior Support Specialists (5)		-		289,809.83		289,809.83
2120 100 Guidance Counselor - Lower - 79,040,94 79,040,94 2120 100 Guidance Counselor - Upper - 86,632,07 86,632,07 2120 100 Social Worker - 77,300,00 77,300,00 2120 100 Dean of Students - 115,100,00 176,000 2120 200 Benefits - 150,416,33 150,416,33 2140 300 Pyschologist 57,446,75 50,000,00 107,446,75 2400 100 Nurse Salary - 82,456,33 82,456,33 2400 200 Nurse Benefits - 40,219,47 40,219,47 2400 200 Nurse Benefits - 61,580,00 61,580,00 2400 300 Professional Services - 61,580,00 61,580,00 2400 531 Internet 41,220,24 39,408,60 80,628,84 2660 531 Internet 41,220,24 39,408,60 80,628,84 2660 100 Hall Monitors / Security 203,352,50 230,125,75 433,478,25 2660 20 Benefits 45,172,40 328,925,42 374,097,82	1200	200	Benefits		×				
2120	1200	300	Professional Services (Speech / OT)		22,422.06		250,000.00		272,422.06
2120	2120	100	Guidance Counselor - Lower		_		79.040.94		79.040.94
2120		100	Guidance Counselor - Upper		_				
2120			Section 1997 Section 2015 Secti		-				
2140 300 Pyschologist 57,446.75 50,000.00 107,446.75 2400 100 Nurse Salary - 82,456.33 82,456.33 2400 200 Nurse Benefits - 40,219.47 40,219.47 2400 300 Professional Services - 61,580.00 61,580.00 2400 600 PPE 5,936.25 5,000.00 10,936.25 2600 531 Internet 41,220.24 39,408.60 80,628.84 2660 100 Hall Monitors / Security 203,352.50 230,125.75 433,478.25 2660 200 Benefits 45,172.40 328,925.42 374,097.82 2660 300 Security Services 136,292.75 150,000.00 286,292.75 2800 100 Technology Coordinator 84,637.34 90,236.24 174,873.58 2800 100 Compliance Coordinator 62,244.17 68,800.78 131,044.95 2800 200 Benefits 105,346.79 101,106.40 206,453.19 2800 330 Professional Services 46,398.00 61,602.22 108,000.22 2800 600 Noninstructional software / Supplies 49,387.75 75,000.00 124,387.75 2800 760 Technology 36,362.90 25,000.00 61,362.90 Retention Bonus 168,104.23 - 168,104.23 Retention Bonus 168,104.23 - 168,104.23 Retention Bonus - Taxes 12,859.97 - 12,859.97 Siging Bonus 60,262.00 - 60,262.00 Signing Bonus - Taxes 4,610.04 - 4,610.04 Unallocated - 20,278.79 20,278.79 \$1,912,557.60 \$4,264,079.53 \$ 6,176,637.12 6,170,723.00	2120	100	Dean of Students		_				
2400	2120	200	Benefits		=		150,416.33		150,416.33
2400 200 Nurse Benefits	2140	300	Pyschologist		57,446.75				
2400 200 Nurse Benefits									
2400 300 Professional Services	2400	100	Nurse Salary		=		82,456.33		82,456.33
2400 600 PPE 5,936.25 5,000.00 10,936.25 2600 531 Internet 41,220.24 39,408.60 80,628.84 2660 100 Hall Monitors / Security 203,352.50 230,125.75 433,478.25 2660 200 Benefits 45,172.40 328,925.42 374,097.82 2660 300 Security Services 136,292.75 150,000.00 286,292.75 2800 100 Technology Coordinator 84,637.34 90,236.24 174,873.58 2800 100 Compliance Coordinator 62,244.17 68,800.78 131,044.95 2800 200 Benefits 105,346.79 101,106.40 206,453.19 2800 330 Professional Services 46,398.00 61,602.22 108,000.22 2800 600 Noninstructional software / Supplies 49,387.75 75,000.00 61,362.90 2800 760 Technology 36,362.90 25,000.00 61,362.99 Retention Bonus 168,104.23 - 168,104.23 Retention Bonus - Taxes 12,859.97 - 12,859.97 Signing Bonus - Taxes 4,610.04 - 4,610.04	2400	200	Nurse Benefits		+		40,219.47		40,219.47
2600 531 Internet 41,220.24 39,408.60 80,628.84 2660 100 Hall Monitors / Security 203,352.50 230,125.75 433,478.25 2660 200 Benefits 45,172.40 328,925.42 374,097.82 2660 300 Security Services 136,292.75 150,000.00 286,292.75 2800 100 Technology Coordinator 84,637.34 90,236.24 174,873.58 2800 100 Compliance Coordinator 62,244.17 68,800.78 131,044.95 2800 200 Benefits 105,346.79 101,106.40 206,453.19 2800 330 Professional Services 46,398.00 61,602.22 108,000.22 2800 600 Noninstructional software / Supplies 49,387.75 75,000.00 124,387.75 2800 760 Technology 36,362.90 25,000.00 61,362.90 Retention Bonus 168,104.23 - 168,104.23 Retention Bonus - Taxes 12,859.97 - 12,859.97 Siging Bonus 60,262.00 - 60,262.00 Signing Bonus - Taxes 4,610.04 - 4,610.04 Unallocated - 20,278.79 20,278.79 \$1,912,557.60 \$4,264,079.53 \$ 6,176,637.12	2400				-		61,580.00		61,580.00
2660 100 Hall Monitors / Security 203,352.50 230,125.75 433,478.25 2660 200 Benefits 45,172.40 328,925.42 374,097.82 2660 300 Security Services 136,292.75 150,000.00 286,292.75 2800 100 Technology Coordinator 84,637.34 90,236.24 174,873.58 2800 100 Compliance Coordinator 62,244.17 68,800.78 131,044.95 2800 200 Benefits 105,346.79 101,106.40 206,453.19 2800 330 Professional Services 46,398.00 61,602.22 108,000.22 2800 600 Noninstructional software / Supplies 49,387.75 75,000.00 124,387.75 2800 760 Technology 36,362.90 25,000.00 61,362.90 Retention Bonus 168,104.23 - 168,104.23 Retention Bonus - Taxes 12,859.97 - 12,859.97 Siging Bonus - Taxes 4,610.04 - 4,610.04 Unallocated - 20,278.79 20,278.79 20,278.79 \$1,912,557.60 \$4,264,079.53 \$6,176,637.12 6,170,723.00	2400	600	PPE		5,936.25		5,000.00		10,936.25
2660 200 Benefits 45,172.40 328,925.42 374,097.82 2660 300 Security Services 136,292.75 150,000.00 286,292.75 2800 100 Technology Coordinator 84,637.34 90,236.24 174,873.58 2800 100 Compliance Coordinator 62,244.17 68,800.78 131,044.95 2800 200 Benefits 105,346.79 101,106.40 206,453.19 2800 330 Professional Services 46,398.00 61,602.22 108,000.22 2800 600 Noninstructional software / Supplies 49,387.75 75,000.00 124,387.75 2800 760 Technology 36,362.90 25,000.00 61,362.90 Retention Bonus 168,104.23 - 168,104.23 Retention Bonus - Taxes 12,859.97 - 12,859.97 Siging Bonus - Taxes 4,610.04 - 4,610.04 Unallocated - 20,278.79 20,278.79 20,278.79 \$1,912,557.60 \$4,264,079.53 \$6,176,637.12 6,170,723.00	2600	531	Internet		41,220.24		39,408.60		80,628.84
2660 300 Security Services 136,292.75 150,000.00 286,292.75 2800 100 Technology Coordinator 84,637.34 90,236.24 174,873.58 2800 100 Compliance Coordinator 62,244.17 68,800.78 131,044.95 2800 200 Benefits 105,346.79 101,106.40 206,453.19 2800 330 Professional Services 46,380.00 61,602.22 108,000.22 2800 600 Noninstructional software / Supplies 49,387.75 75,000.00 124,387.75 2800 760 Technology 36,362.90 25,000.00 61,362.90 Retention Bonus 168,104.23 - 168,104.23 Retention Bonus - Taxes 12,859.97 - 12,859.97 Siging Bonus 60,262.00 - 60,262.00 Signing Bonus - Taxes 4,610.04 - 4,610.04 Unallocated - 20,278.79 20,278.79 \$1,912,557.60 \$4,264,079.53 \$ 6,176,637.12 6,170,723.00	2660	100	Hall Monitors / Security		203,352.50		230,125.75		433,478.25
2800 100 Technology Coordinator 84,637.34 90,236.24 174,873.58 2800 100 Compliance Coordinator 62,244.17 68,800.78 131,044.95 2800 200 Benefits 105,346.79 101,106.40 206,453.19 2800 330 Professional Services 46,398.00 61,602.22 108,000.22 2800 600 Noninstructional software / Supplies 49,387.75 75,000.00 124,387.75 2800 760 Technology 36,362.90 25,000.00 61,362.90 Retention Bonus 168,104.23 - 168,104.23 Retention Bonus - Taxes 12,859.97 - 12,859.97 Siging Bonus 60,262.00 - 60,262.00 Signing Bonus - Taxes 4,610.04 - 4,610.04 Unallocated - 20,278.79 20,278.79 \$1,912,557.60 \$4,264,079.53 \$6,176,637.12 6,170,723.00	2660	200	Benefits						
2800 100 Compliance Coordinator 62,244.17 68,800.78 131,044.95 2800 200 Benefits 105,346.79 101,106.40 206,453.19 2800 330 Professional Services 46,398.00 61,602.22 108,000.22 2800 600 Noninstructional software / Supplies 49,387.75 75,000.00 124,387.75 2800 760 Technology 36,362.90 25,000.00 61,362.90 Retention Bonus 168,104.23 - 168,104.23 Retention Bonus - Taxes 12,859.97 - 12,859.97 Siging Bonus 60,262.00 - 60,262.00 Signing Bonus - Taxes 4,610.04 - 4,610.04 Unallocated - 20,278.79 20,278.79 \$1,912,557.60 \$4,264,079.53 \$ 6,176,637.12 6,170,723.00	2660	300	Security Services		136,292.75		150,000.00		286,292.75
2800 200 Benefits 105,346.79 101,106.40 206,453.19 2800 330 Professional Services 46,398.00 61,602.22 108,000.22 2800 600 Noninstructional software / Supplies 49,387.75 75,000.00 124,387.75 2800 760 Technology 36,362.90 25,000.00 61,362.90 Retention Bonus 168,104.23 - 168,104.23 Retention Bonus - Taxes 12,859.97 - 12,859.97 Siging Bonus 60,262.00 - 60,262.00 Signing Bonus - Taxes 4,610.04 - 4,610.04 Unallocated - 20,278.79 20,278.79 \$1,912,557.60 \$4,264,079.53 \$6,176,637.12 6,170,723.00	2800	100	Technology Coordinator		84,637.34		90,236.24		174,873.58
2800 330 Professional Services 46,398.00 61,602.22 108,000.22 2800 600 Noninstructional software / Supplies 49,387.75 75,000.00 124,387.75 2800 760 Technology 36,362.90 25,000.00 61,362.90 Retention Bonus 168,104.23 - 168,104.23 Retention Bonus - Taxes 12,859.97 - 12,859.97 Signing Bonus 60,262.00 - 60,262.00 Signing Bonus - Taxes 4,610.04 - 4,610.04 Unallocated - 20,278.79 20,278.79 \$1,912,557.60 \$4,264,079.53 \$6,176,637.12 6,170,723.00	2800	100	Compliance Coordinator		62,244.17		68,800.78		131,044.95
2800 600 Noninstructional software / Supplies 49,387.75 75,000.00 124,387.75 2800 760 Technology 36,362.90 25,000.00 61,362.90 Retention Bonus 168,104.23 - 168,104.23 Retention Bonus - Taxes 12,859.97 - 12,859.97 Siging Bonus 60,262.00 - 60,262.00 Signing Bonus - Taxes 4,610.04 - 4,610.04 Unallocated - 20,278.79 20,278.79 \$1,912,557.60 \$4,264,079.53 \$ 6,176,637.12 6,170,723.00	2800	200	Benefits		105,346.79		101,106.40		206,453.19
2800 760 Technology 36,362.90 25,000.00 61,362.90 Retention Bonus 168,104.23 - 168,104.23 Retention Bonus - Taxes 12,859.97 - 12,859.97 Siging Bonus 60,262.00 - 60,262.00 Signing Bonus - Taxes 4,610.04 - 4,610.04 Unallocated - 20,278.79 \$1,912,557.60 \$4,264,079.53 \$ 6,176,637.12 6,170,723.00	2800	330	Professional Services		46,398.00		61,602.22		108,000.22
Retention Bonus 168,104.23 - 168,104.23 Retention Bonus - Taxes 12,859.97 - 12,859.97 Siging Bonus 60,262.00 - 60,262.00 Signing Bonus - Taxes 4,610.04 - 4,610.04 Unallocated - 20,278.79 20,278.79 \$1,912,557.60 \$4,264,079.53 \$6,176,637.12 6,170,723.00 - 6,170,723.00	2800	600	Noninstructional software / Supplies		49,387.75		75,000.00		124,387.75
Retention Bonus - Taxes 12,859.97 - 12,859.97 Siging Bonus 60,262.00 - 60,262.00 Signing Bonus - Taxes 4,610.04 - 4,610.04 Unallocated - 20,278.79 \$1,912,557.60 \$4,264,079.53 \$ 6,176,637.12 6,170,723.00	2800	760	Technology		36,362.90		25,000.00		61,362.90
Retention Bonus - Taxes 12,859.97 - 12,859.97 Siging Bonus 60,262.00 - 60,262.00 Signing Bonus - Taxes 4,610.04 - 4,610.04 Unallocated - 20,278.79 \$1,912,557.60 \$4,264,079.53 \$ 6,176,637.12 6,170,723.00			Retention Bonus		168,104.23		-		168.104.23
Signing Bonus - Taxes 4,610.04 - 4,610.04 Unallocated - 20,278.79 20,278.79 \$1,912,557.60 \$4,264,079.53 \$6,176,637.12 6,170,723.00 - 6,170,723.00							-		
Signing Bonus - Taxes 4,610.04 - 4,610.04 Unallocated - 20,278.79 20,278.79 \$1,912,557.60 \$4,264,079.53 \$6,176,637.12 6,170,723.00 - 6,170,723.00			Siging Bonus		60 262 00		_		60 262 00
\$1,912,557.60 \$4,264,079.53 \$ 6,176,637.12 			T/ T/				-		
6,170,723.00			Unallocated		-		20,278.79		20,278.79
				\$1	,912,557.60	\$4	,264,079.53	\$	6,176,637.12
5,914.12									6,170,723.00
									5,914.12

Northwood Academy Charter School ESSER 7% Set Aside As of March 1, 2023

		Fiscal	Fiscal	
Function	Description	22-23	23-24	Totals
1100	Summer Bridge Program	\$ 29,570.63	\$ 39,207.66	\$ 68,778.29
1100	In house tutoring program	3,435.83	\$ 22,404.38	25,840.21
	Unallocated	-	384,985.51	384,985.51
		\$ 33,006.45	\$ 446,597.55	\$ 479,604.00

NORTHWOOD ACADEMY CHARTER SCHOOL DEBT SERVICE COVERAGE RATIO CALCULATION JULY 1, 2023 THROUGH JUNE 30, 2024

	Northwood		
	Academy July - Jun 24	NW CDC, LLC July - Jun 24	Consolidated 12 Months
Net Income PSERS Adjustment Depreciation Amortization Interest Expense	1,058,396.59	260,540.66	1,318,937.25
Totals	\$ 1,058,396.59	\$ 631,709.64	\$ 1,690,106.23
Scheduled Maturities of L-T Debt Interest Expense	-	260,540.66 371,168.98	260,540.66 371,168.98
	· vs	\$ 631,709.64	\$ 631,709.64
Debt Service Coverage Ratio Required Debt Coverage Service Ratio Pass or Fail			2.68 1.20 Pass