

Northwood Academy Charter School

Finance Committee Meeting

Date and Time

Wednesday March 2, 2022 at 5:00 PM EST

This is a public meeting of the Finance Committee of the Board of Trustees of Northwood Academy Charter School that was properly advertised pursuant to the Pennsylvania Sunshine Act. The public meeting schedule is posted at the school and on the website.

Members of the public are welcome to attend and listen to the Finance Committee conduct its business tonight. All written comments submitted to the Committee via email (board@northwoodcs.org) will be acknowledged and incorporated into the official minutes. This meeting is accessible to the public via the remote platform Zoom and is being recorded.

Meeting will be conducted via Zoom platform with ability to join via phone as well. Join Zoom Meeting https://us02web.zoom.us/j/81310201034

Meeting ID: 842 0185 0722

Passcode: 254556 One tap mobile

- +13017158592,,84201850722# US (Washington DC)
- +13126266799,,84201850722# US (Chicago)

Dial by your location

- +1 301 715 8592 US (Washington DC)
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- +1 646 558 8656 US (New York)
- +1 253 215 8782 US (Tacoma)
- +1 346 248 7799 US (Houston)
- +1 669 900 9128 US (San Jose)

Meeting ID: 842 0185 0722

Agenda

Purpose Presenter Time

I. Opening Items 5:00 PM

A. Call the Meeting to Order Kristine Spraga 1 m

B. Record Attendance	Purpose	Presenter Kristine Spraga	Time 1 m
C. Approve Agenda	Vote	Kristine Spraga	1 m
D. Approve previous Meeting Minutes	Approve Minutes	Kristine Spraga	1 m
E. Community Comment	Discuss	Kristine Spraga	1 m

II. Discuss CBAs 5:05 PM

A. Current CBAs Vote Kristine Spraga 20 m

https://app.smartsheet.com/sheets/p6G9xJXPxGWQ5j8pRqmg3pxfvfRFhwwV4w5cPVr1

Open Mid Year CBAs

• 2022.55-2022.62

B. Market Compensation Study Discuss Kristine Spraga 10 m

Discuss whether this can be included in the 22/23 Annual Budget Process.

III. 2022-2023 Annual Budget

5:35 PM

A. Review list of planned CBAs (pulled from the 2021-2022 Discuss Kristie Dugan 15 m list)

Review updated Cost Details and Projected Costs for proposed 2022-2023 CBAs.

- The planned list of CBAs will be transitioned over to 2023 naming convention.
- The planned list of CBAs will be reviewed and updated to reflect 2022-2023 Cost Details. Only CBAs that have been updated with 2022-2023 costs will be included in Version 1 of the Annual Budget and submitted for the March Finance Sub Committee Meeting.

https://app.smartsheet.com/sheets/G49hFXFX3JxpGRCgmxC4JrvXFwcjp7m7jq3j7FJ1?view=grid

B. Annual Budget Version 1 Discuss Tom Taylor 20 m

- Review Version 1 of the Annual Budget to include Assumptions and proposed CBAs.
- Per the Annual Budget Process, all deliverables will be reviewed for input by the COO, Principal, Repice and Taylor and Total HR Solutions each month before submission to the Finance sub committee.
- Deliverables provided for each Finance sub committee meeting will designate what information has been vetted with the COO, Principal, Repice and Taylor and Total HR Solutions.
- The following items will be evaluated for discussion during the March Finance sub committee meeting:
- 1. Unused PTO Bonus
- 2. Opt Out payments (Benefits)
- 3. 12% increase in Benefits costs
- Assumptions will be updated to include the approach for ESSR 3 Funding including Teachers, the Building, etc.
- C. ESSER Funding Discuss Tom Taylor 10 m

Review updated ESSER II and ESSER III Funding Reports.	Purpose	Presenter	Time
IV. Closing Items			6:20 PM
A. Adjourn Meeting	Vote	Kristine Spraga	1 m

Coversheet

Approve previous Meeting Minutes

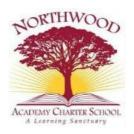
Section: I. Opening Items

Item: D. Approve previous Meeting Minutes

Purpose: Approve Minutes

Submitted by:

Related Material: 2022_02_finance_sub_committee_meeting_minutes.pdf



Northwood Academy Charter School Minutes

Finance Sub Committee Meeting

Date and Time

Wednesday February 2, 2022 at 5:00 PM

This is a public meeting of the Finance Committee of the Board of Trustees of Northwood Academy Charter School that was properly advertised pursuant to the Pennsylvania Sunshine Act. The public meeting schedule is posted at the school and on the website.

Members of the public are welcome to attend and listen to the Finance Committee conduct its business tonight. All written comments submitted to the Committee via email (board@northwoodcs.org) will be acknowledged and incorporated into the official minutes. This meeting is accessible to the public via the remote platform Zoom and is being recorded.

Meeting will be conducted via Zoom platform with ability to join via phone as well. Join Zoom Meeting

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Meeting ID: 842 0185 0722

Committee Members Present

C. Carey (remote), K. Dugan (remote), K. Spraga (remote), T. Taylor (remote)

Committee Members Absent

T. Hunt

I. Opening Items

A. Call the Meeting to Order

K. Spraga called a meeting of the Finance Committee of Northwood Academy Charter School to order on Wednesday Feb 2, 2022 at 5:12 PM.

B. Record Attendance

C. Approve Agenda

- T. Taylor made a motion to Approve the Agenda.
- C. Carey seconded the motion.

The committee **VOTED** to approve the motion.

D. Approve previous Meeting Minutes

- T. Taylor made a motion to approve the minutes from Finance Sub Committee Meeting on 01-05-22.
- K. Dugan seconded the motion.

The committee **VOTED** to approve the motion.

E. Community Comment

There was no community representation at this meeting.

II. Discuss CBAs

A. Current CBAs

- T. Taylor made a motion to Approve CBA 2022.51 Fund for COVID Rapid Tests.
- K. Dugan seconded the motion.

The committee **VOTED** to approve the motion.

- C. Carey made a motion to Approve CBA 2022.52 TCi Social Studies Alive Curriculum Renewal/ Additional Materials for 22-23 SY.
- T. Taylor seconded the motion.

The committee **VOTED** to approve the motion.

B. Standard Contingency

Standard continencies for CBAs will be included in the package for the February Board Meeting.

Standard contingencies will be reviewed on a quarterly basis - the next target is July 2023 after the annual budget process is complete.

III. 2022-2023 Annual Budget

A. Review list of planned CBAs (pulled from the 2021-2022 list)

The planned list of CBAs will be transitioned over to 2023 naming convention.

The planned list of CBAs will be reviewed and updated to reflect 2022-2023 Cost Details. Only CBAs that have been updated with 2022-2023 costs will be included in Version 1 of the Annual Budget and submitted for the March Finance Sub Committee Meeting.

B. Annual Budget Version 1

Annual Budget documentation reviewed during the February Finance Sub Committee Meeting will be marked DRAFT and included in February Board materials.

Per the Annual Budget Process, all deliverables will be reviewed for input by the COO, Principal, Repice and Taylor and Total HR Solutions each month before submission to the Finance sub committee.

Deliverables provided for each Finance sub committee meeting will designate what information has been vetted with the COO, Principal, Repice and Taylor and Total HR Solutions.

The following items will be evaluated for discussion during the March Finance sub committee meeting:

- Unused PTO Bonus
- Opt Out payments (Benefits)
- 12% increase in Benefits costs

Assumptions will be updated to include the approach for ESSR 3 Funding - including Teachers, the Building, etc.

C. ESSER Funding

There were no changes presented for ESSER II and III Funding during the February Finance sub committee. Updates will be provided as part of the March Finance sub committee meeting.

IV. Closing Items

A. Adjourn Meeting

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 6:15 PM.

Respectfully Submitted, K. Spraga

Coversheet

Annual Budget Version 1

III. 2022-2023 Annual Budget Section: Item: B. Annual Budget Version 1

Purpose: **Discuss**

Submitted by:

Related Material:

Northwood_2223_Version_1_Noninstructional_Salary_030222.pdf Northwood_2223_Version_1_Salary_Benefit_030222.pdf Northwood_2223_Version_1_Teacher_Salary_030222.pdf

Northwood_223_Budget_Version_1_030222.pdf

NORTHWOOD ACADEMY CHARTER SCHOOL NON-INSTRUCTIONAL AND NON CERTIFIED FISCAL 2022-2023

Dept Number		Name		Salary Grade	Minimum	Mid	Maximum	2021-2022 Actual	% Increase	2022-2023 Projected	Spot Bonus	% of Middle
1190	l	Classroom Assistant	4	4NI	23,877.00	29.846.00	35,815.00	35,815	0.00%	35,815	1,074	120.00
1190		Classroom Assistant	4	4NI	23.877.00	29.846.00	35.815.00	33.044	3.00%	34.035	-	114.04
1190		Classroom Assistant	4	4NI	23,877.00	29,846.00	35,815.00	27,787	3.00%	28,621	-	95.89
1190		Classroom Assistant	4	4NI	23,877.00	29,846.00	35,815.00	25,500	3.00%	26,265	-	88.00
	VACANT	Title I Social Studies / Science Asst	4	4NI	23,877.00	29,846.00	35,815.00	-	0.00%	26,000	_	87.119
1190	***************************************	Classroom Assistant - ESSER	4	4NI	23,877.00	29,846.00	35,815.00	26,000	3.00%	26,780	_	89.73
1190		Classroom Assistant - ESSER	4	4NI	23.877.00	29.846.00	35,815.00	25,000	3.00%	25,750	_	86.28
1190		Classroom Assistant - ESSER	4	4NI	23,877.00	29,846.00	35,815.00	25,000	3.00%	25,750	-	86.28
1190		Classroom Assistant - ESSER	4	4NI	23,877.00	29,846.00	35,815.00	25,000	3.00%	25,750	-	86.28
1190		Classroom Assistant - ESSER	4	4NI	23,877.00	29,846.00	35,815.00	25,000	3.00%	25,750	-	86.28
1190		Classroom Assistant - ESSER	4	4NI	23.877.00	29,846.00	35,815.00	25,000	3.00%	25,750	-	86.28
1190		Classroom Assistant - ESSER	4	4NI	23,877.00	29,846.00	35,815.00	25,000	3.00%	25,750	-	86.28
1190		Classroom Assistant - ESSER	4	4NI	23,877.00	29,846.00	35,815.00	25,000	3.00%	25,750		86.28
	VACANT	Hall Monitor	1	1NI	17,159.00	21,449.00	25,738.00	18,720	3.00%	19,282	-	89.90
	VACANT	Hall Monitor	1	1NI	17,159.00	21,449.00	25,738.00	18,720	3.00%	19,282	-	89.90
1190		Hall Monitor	1	1NI	17,159.00	21,449.00	25,738.00	18,720	3.00%	19,282	-	89.90
1190			1	1NI								
		Hall Monitor			17,159.00	21,449.00	25,738.00	18,720	3.00%	19,282	-	89.90
1190		Hall Monitor	1	1NI	17,159.00	21,449.00	25,738.00	18,720	3.00%	19,282	-	89.90
1190	VACANT	Hall Monitor	1	1NI	17,159.00	21,449.00	25,738.00	18,720	3.00%	19,282	-	89.90
1200		Director of Special Education	9	9NI	66,822.00	83,527.00	103,574.00	96,900	3.00%	99,807	-	119.49
1200		Behavior Specialist	7	7NI	39,540.00	49,424.00	59,309.00	67,320	0.00%	67,320	2,020	136.21
	VACANT	Behavior Specialist	4	4NI	23,877.00	29,846.00	35,815.00	-	0.00%	27,996	-	93.80
	VACANT	Behavior Specialist	4	4NI	23,877.00	29,846.00	35,815.00	-	0.00%	27,996	-	93.80
	VACANT	Behavior Specialist	4	4NI	23.877.00	29,846.00	35,815.00	_	0.00%	27,996	_	93.80
	VACANT	Behavior Specialist	4	4NI	23,877.00	29,846.00	35,815.00	-	0.00%	27,996	-	93.80
	VACANT	Behavior Specialist	4	4NI	23,877.00	29,846.00	35,815.00	-	0.00%	27,996		93.80
1200	VACANT	Bonavior openianot	+	4111	23,077.00	29,040.00	33,613.00		0.0070	21,990	-	95.00
2120		Guidance Counselor - Upper School	8	8NI	51,401.00	64,252.00	77,102.00	72,541	3.00%	74,717	-	116.29
2120		Guidance Counselor - Lower School	8	8NI	51,401.00	64,252.00	77,102.00	66,051	3.00%	68,032	-	105.88
2120	VACANT	Dean of Students	7	9NI	39,540.00	49,424.00	59,309.00	-	0.00%	75,000	-	151.75
2360	VACANT	CEO	11	11NI								
2200	VACANT	Principal Upper School	10	10NI								
	VACANT		9		00 000 00	00 507 00	400 574 00	05.044	0.000/	07.000		447.00
2380		Assistant Principal 5-8	9	9NI	66,822.00	83,527.00	103,574.00	95,041	3.00%	97,892	-	117.20
2380		Assistant Principal K-4	9	9NI	66,822.00	83,527.00	103,574.00	91,801	3.00%	94,555	-	113.2
0000		000	٠.	45.11	00.077.00	00.040.00	05.045.00	00.005	0.000/	04.505		105.0
2390		Office Assistant	4	4NI	23,877.00	29,846.00	35,815.00	30,665	3.00%	31,585	-	105.8
2390		Special Education Secretary	/	7NI	39,540.00	49,424.00	59,309.00	57,295	3.00%	59,014	-	119.4
2390		Operations Executive Assistant	8	8NI	51,401.00	64,252.00	77,102.00	56,100	3.00%	57,783	-	89.9
2390	VACANT	Instructional Executive Assistant	8	8NI	51,401.00	64,252.00	77,102.00	56,100	3.00%	57,783	-	89.9
2400		Nurse	8	8NI	51,401.00	64,252.00	77,102.00	72,496	3.00%	74,671	-	116.2
2600		Director Operations	a	9NI								
	VACANT	Senior Operations Manager	9	9NI	66,822.00	83,527.00	103,574.00	-	0.00%	100,000	-	119.7
2600	TAVAITI	Building Maintenace	8	8NI	51.401.00	64.252.00	77,102.00	60,796	3.00%	62,620	-	97.4
	VACANT	Maintenance Assistant	5	5NI	27,458.00	34,323.00	41,187.00	- 60,796	0.00%	37,500	-	109.2
	VACANT	Safety Coordinator	7	7NI	39,540.00	49,424.00	59,309.00	-	0.00%	55,000	-	111.2
2800		Technology Coordinator	8	8NI	51,401.00	64,252.00	77,102.00	81,978	0.00%	81,978	2,459	127.5
2800	VACANT	Help Desk Coordinator	7	7NI	39,540.00	49,424.00	59,309.00		3.00%	26,000	-	52.6
2800		Compliance Coordinator	7	7NI	39,540.00	49,424.00	59,309.00	63,737	0.00%	63,737	1,912	128.9
3300		Community Coordinator	8	8NI	51,401.00	64,252.00	77,102.00	56,100	3.00%	57,783	-	89.9
		•				·	·					
3100		Lunchroom Aide # 1	1	1NI	17,159.00	21,449.00	25,738.00	7,900	3.00%	8,137	-	37.9
3100		Lunchroom Aide # 2	1	1NI	17,159.00	21,449.00	25,738.00	7,900	3.00%	8,137	-	37.94
3100		Lunchroom Aide # 3	1	1NI	17,159.00	21,449.00	25,738.00	7,900	3.00%	8,137	-	37.9

				FISCAL 202		Unused				35.26%	5.00%	FICA	
			Current	Proposed	Other	PTO	Spot	Total	Total			& all other	Cost of
	Dept	Position Ti	tle Salary	Salary	Stipend	Bonus	Bonus	Salary	Medical	PSERS	403B	benefits	Position
1	1100	Kindergarten	73,443	74,999	_	1,500		76,499	32,773	26,445		6,140	141,857
2	1100	Kindergarten	78,301	79,435	-	1,500	-	80,935	32,879	28,009	-	6,479	148,302
3	1100	Kindergarten	60,475	64,349	-	1,500	-	65,849	33,192	-	3,217	5,325	107,584
4	1100	Kindergarten	68,972	70,430	-	1,500	-	61,999	5,331	-	3,522	5,031	75,882
5	1100	First Grade	80,586	81,754	-	1,500		83,254	33,331	28,826		6,657	152,068
6	1100	First Grade	78,301	79,435	-	1,500	-	80,935	20,521	28,009	-	6,479	135,943
7	1100	First Grade	74,999	76,083	-	1,500	-	77,583	25,987	26,827	-	6,223	136,619
8	1100	First Grade	64,349	67,545	-	1,500	-	69,045	11,587	23,816	-	5,570	110,018
9	1100	Second Grade	76,731	77,882	-	1,500		79,382	11,673	27,461		6,360	124,877
10	1100	Second Grade	81,754	82,940	-	1,500	-	84,440	33,340	29,245	-	6,747	153,772
11	1100	Second Grade	50,948	52,679	-	1,500	-	54,179	11,494	-	2,634	4,432	72,740
12	1100	Second Grade	78,301	79,435	-	1,500	-	80,935	33,316	28,009	-	6,479	148,739
13	1100	Third Grade	76,083	77,184	_	1,500		78,684	33,300	27,215		6,307	145,506
14	1100	Third Grade	77,184	78,301	_	1,500	_	79,801	11,676	-	3,915	6,392	101,784
15	1100	Third Grade	53,876	57,771	-	1,500	-	59,271	11,515	_	2,889	4,822	78,496
16	1100	Third Grade	81,754	82,940	-	1,500	-	84,440	12,118	29,245	-	6,747	132,550
17	1100	Fourth Grade	80,236	80,236	-	1,500	2,247	81,736	33,329	-	4,012	6,540	125,617
18	1100	Fourth Grade	82,940	82,940	-	1,500	2,322	84,440	33,347	29,245	- 0.017	6,747	153,779
19	1100	Fourth Grade	60,475	64,349	-	1,500	-	65,849	11,560	-	3,217	5,325	85,952
20	1100	Fourth Grade	73,379	74,480	-	1,500	-	75,980	20,486	-	3,724	6,100	106,291
21	1100	Fifth Grade	76,083	77,184	-	1,500	-	78,684	20,076	27,215	-	6,307	132,282
22	1100	Fifth Grade	79,435	80,586	-	1,500	-	82,086	33,323	28,415	-	6,567	150,391
23	1100	Fifth Grade	51,706	53,876	-	1,500	-	55,376	5,212	-	2,694	4,524	67,805
24	1100	Fifth Grade	68,972	70,430	-	1,500	-	71,930	5,333	-	3,522	5,790	86,574
0.5	1100	0: " 0 .	71.000	70.440		4.500		74.040	00.040		0.070	2.004	105.510
25 26	1100 1100	Sixth Grade Sixth Grade	71,920 74,999	73,443 76,083	-	1,500 1,500	-	74,943 77,583	20,912 5,373	- 26,827	3,672	6,021 6,223	105,548 116,005
27	1100	Sixth Grade	76,083	77,184	-	1,500	-	78,684	20,505	-	3,859	6,307	109,355
28	1100	Sixth Grade	61,645	64,841		1,500		66,341	33,200	-	3,242	5,363	109,333
				- ,-		,		/ -	,		-,	-,,,,,,,	,
29	1100	Seventh Grade	69,216	70,739	-	1,500	-	72,239	11,621	-	3,537	5,814	93,211
30	1100	Seventh Grade	53,876	57,771	-	1,500	-	59,271	11,515	-	2,889	4,822	78,496
31	1100	Seventh Grade	64,349	67,545	-	1,500	-	69,045	33,219	-	3,377	5,570	111,211
32	1100	Seventh Grade	77,184	78,301	-	1,500	-	79,801	33,308	27,609	-	6,392	147,110
33	1100	Eighth Grade	67,545	68,972	-	1,500	-	70,472	11,609	-	3,449	5,679	91,209
34	1100	Eighth Grade	74,999	76,083	-	1,500	-	77,583	11,661	-	3,804	6,223	99,271
35	1100	Eighth Grade	79,435	80,586	-	1,500	-	18,254	26,018	28,415	-	1,684	74,370
36	1100	Eighth Grade	73,443	74,999	-	1,500	-	76,499	33,282	-	3,750	6,140	119,671

Г					FISCAL 2022	1 2023	Unused				35.26%	5.00%	FICA	
				Current	Proposed	Other	PTO	Spot	Total	Total	00.2070	0.0070	& all other	Cost of
	Dept		Position Title	Salary	Salary	Stipend	Bonus	Bonus	Salary	Medical	PSERS	403B	benefits	Position
L				, ,										
37	1100		Art	79,435	80,586	-	1,500	-	82,086	26,018	28,415	-	6,567	143,085
38	1100		Physical Education	70,430	71,920	3,000	1,500	-	76,420	25,955	-	3,596	6,134	112,105
39	1100		Music Teacher	37,713	40,440	-	1,500	-	41,940	11,403	-	2,022	3,496	58,861
40	1100		STEAM Specialist Teacher	82,940	82,940	-	1,500	2,322	84,440	33,347	29,245	-	6,747	153,779
41	1100		STEAM Specialist Teacher	73,443	74,999	-	1,500	-	76,499	33,841	-	3,750	6,140	120,230
42	1100		Upper School Math Interventionist	46,514	48,244	-	1,500	-	49,744	11,661	-	2,412	4,093	67,911
43	1100		Uncertified Specialist	48,546	52,136	-	1,500	-	53,636	5,209	18,383	-	4,391	81,619
44	1100		Uncertified Specialist	42,472	50,606	-	1,500	-	52,106	11,485	17,844	-	4,274	85,708
45	1100		Reading Specialist	-	51,706	-	1,500	-	53,206	18,300	-	2,585	4,358	78,449
45	1100		ESL	70,430	71,920	-	1,500	-	73,420	11,629	-	3,596	5,904	94,549
	1100		Master Teacher Stipends	-	-		-	-	20,000	-	-	-	1,818	21,818
	1100		Summer Bridge Program	20,000	19,800	-	-	-	19,800	-	6,981	-	1,802	28,584
	1100		Staff Winter Bonus	-	11,358	-	-	-	11,358	-	-	-	1,156	12,514
	4000													
46	1200		Director of Special Education	-	99,807	-	1,500	-	101,307	33,388	-	4,990	8,038	147,723
47	1200		Special Ed	82,940	82,940	-	1,500	2,322	84,440	33,347	29,245	-	6,747	153,779
48	1200		Special Ed	76,083	77,184	-	1,500 1,500	- 2222	78,684	11,668	27,215	-	6,307	123,874
49	1200		Special Ed	82,940	82,940 61,645	-		2,322	84,440	11,716	29,245	2.000	6,747	132,148
50 51	1200 1200		Special Ed Special Ed	57,771 64,349	67,545	-	1,500 1,500	-	63,145 69,045	11,542 33,219	-	3,082 3,377	5,118 5,570	82,887 111,211
52	1200		Special Ed	77,184	78,301		1,500	-	79,801	5,404	27,609	3,311	6,392	119,206
53	1200		Special Ed	70,430	71,920	-	1,500	-	73,420	11,629	25,359		5,904	116,312
54	1200		Special Ed	71,920	73,443		1,500		74,943	33,271	25,896		6,021	140,131
55	1200	Vacant	Special Ed - 3rd & 4th Grade	51,706	53,876		1,500	-	55,376	18,300	20,090	2,694	4,524	80,894
56	1200	Vacant	Special Ed - 51d & -till Grade Special Ed - K	76,083	77,184	-	1,500	-	78,684	11,867		3,859	6,307	100,717
57	1200		Behavior Specialist		67,320	-	1,500	2,020	68,820	30,334	_	3,366	5,552	108,073
58	1200	Vacant	Behavior Specialist	_	27,996	-	1,500	-	29,496	18,300	_	1,400	2,544	51,740
59	1200		Behavior Specialist	_	27,996	-	1,500	_	29,496	18,300	-	1,400	2,544	51,740
60	1200		Behavior Specialist	_	27,996	-	1,500	-	29,496	18,300	-	1,400	2,544	51,740
61	1200		Behavior Specialist	_	27,996	-	1,500	-	29,496	18,300	-	1,400	2,544	51,740
62	1200		Behavior Specialist	-	27,996	-	1,500	-	29,496	18,300	-	1,400	2,544	51,740
			-											
63	1100		Classroom Assistant	35,798	35,815	-	1,500	1,074	37,315	33,022	12,628	-	3,142	86,107
64	1100		Classroom Assistant	31,514	34,035	-	1,500	-	35,535	25,697	12,001	-	3,006	76,239
65	1100		Classroom Assistant	-	28,621	-	1,500	-	30,121	25,660	-	1,431	2,592	59,804
66	1100		Classroom Assistant	-	26,265	-	1,500	-	27,765	5,030	-	1,313	2,412	36,520
67	1100	Vacant	Title I Social Studies / Science Asst	-	26,000	-	1,500	-	27,500	18,300	-	1,300	2,391	49,491
68	1100		Classroom Assistant - ESSER	-	26,780	-	1,500	-	28,280	11,519	-	1,339	2,451	43,589
69	1100		Classroom Assistant - ESSER	-	25,750	-	1,500	-	27,250	11,512	-	1,288	2,372	42,422
70	1100		Classroom Assistant - ESSER	-	25,750	-	1,500	-	27,250	11,512	-	1,288	2,372	42,422
71	1100		Classroom Assistant - ESSER	-	25,750	-	1,500	-	27,250	5,028	-	1,288	2,372	35,937
72	1100		Classroom Assistant - ESSER	-	25,750		1,500	-	27,250	11,512		1,288	2,372	42,422
73	1100		Classroom Assistant - ESSER	-	25,751	-	1,500	-	27,251	11,512	-	1,288	2,372	42,423
74	1100		Classroom Assistant - ESSER	-	25,750	-	1,500	-	27,250	11,512	-	1,288	2,372	42,422

Г					FISCAL 2022	17 2020	Unused	1			35.26%	5.00%	FICA	
	Dept		Position Title	Current Salary	Proposed Salary	Other Stipend	PTO Bonus	Spot Bonus	Total Salary	Total Medical	PSERS	403B	& all other benefits	Cost of Position
L	Бері		Fosition Title	Salary	Salary	Superiu	Donus	Bollus	Salary	Wedicai	FOERO	4030	benefits	FUSITION
75	1100		Classroom Assistant - ESSER		25,750		1,500	-	27,250	5,379		1,288	2,372	36,289
76	1100	Vacant	Hall Monitor	_	19,282		1,500	_	20,782	18,300		964	1,877	41,923
77	1100		Hall Monitor	_	19,282	_	1,500	_	20,782	18,300	_	964	1,877	41,923
78	1100		Hall Monitor	_	19,282	_	1,500	_	20,782	18,300	_	964	1,877	41,923
79	1100		Hall Monitor	-	19,282	-	1,500	-	20,782	18,300	-	964	1,877	41,923
80	1100		Hall Monitor	-	19,282	-	1,500	-	20,782	18,300	-	964	1,877	41,923
81	1100	Vacant	Hall Monitor	-	19,282	-	1,500	-	20,782	18,300	-	964	1,877	41,923
						-								
82	2120		Guidance Counselor - Upper School	72,541	74,717	-	1,500	-	76,217	11,644	26,345	-	6,118	120,325
83	2120		Guidance Counselor - Lower School	66,051	68,032	-	1,500	-	69,532	11,599	-	3,402	5,607	90,140
84	2120	Vacant	Dean of Students	-	75,000	-	1,500	-	76,500	35,600	-	3,750	6,140	121,990
85	2360	Vacant	CEO											
86	2380	Vacant	Principal Upper School											
87	2380		Assistant Principal 5-8	95,041	97,892	-	2,400	-	100,292	33,386	-	4,895	7,960	146,532
88	2380		Assistant Principal K-4	91,801	94,555	-	2,400	-	96,955	5,461	33,340	-	7,705	143,461
89	2390		Office Assistant	30,665	31,585	-	1,500	-	33,085	5,066	-	1,579	2,819	42,549
90	2390		Special Education Secretary	57,295	59,014	-	1,500	-	60,514	5,232	20,808	-	4,917	91,471
91	2390		Operations Executive Assistant	56,100	57,783	-	1,500	-	59,283	11,530	-	2,889	4,823	78,525
92	2390	Vacant	Instructional Executive Assistant	56,100	57,783	-	1,500	-	59,283	18,300	-	2,889	4,823	85,295
93	2400		Nurse	72,496	74,671	-	1,500	-	76,171	5,355	26,329	-	6,115	113,970
94	2600		Director Operations											
95	2600		Building Maintenace	60,796	62,620	-	1,500	-	64,120	19,971	22,080	-	5,193	111,363
96	2600	Vacant	Maintenance Assistant	-	37,500	-	1,500	-	39,000	18,300	-	1,875	3,271	62,446
					0.4.0=0				00.470					
97	2800		Technology Coordinator	81,978	81,978	-	1,500	2,459	83,478	5,421	28,905	-	6,674	124,478
98	2800	Vacant	Help Desk Coordinator	- 20.707	26,000	-	1,500	-	27,500	18,300	-	1,300	2,391	49,491
99	2800		Compliance Coordinator	63,737	63,737	-	1,500	1,912	65,237	11,512	22,474	-	5,278	104,501
100	2200		Community Considerator	FC 100	F7 702		1 500		50.000	11 520		2.000	4 000	70 505
100	3200		Community Coordinator	56,100	57,783	-	1,500	-	59,283	11,530	-	2,889	4,823	78,525
101	3100		Lunchroom Aide # 1	7 000	0 127				0 127			407	010	9,454
101	3100			7,900 7,900	8,137 8,137	-	-	-	8,137 8,137	-		407	910 910	9,454
102	3100		Lunchroom Aide # 2 Lunchroom Aide # 3	7,900	8,137 8,137	<u> </u>	-	-	8,137	-	<u> </u>	407	910	9,454
103	3100		Lunchroom Aide # 4	7,900	8,137	<u> </u>	-	-	8,137	-	<u> </u>	407	910	9,454
104	3100		Lunchroom Aide # 5	7,900	8,137 8,137				8,137			407	910	9,454
106	3100		Lunchroom Aide # 6	7,900	8,137	-	-	-	8,137	-		407	910	9,454
107	3100		Lunchroom Aide # 7	7,900	8,137	<u> </u>	-	-	8,137	-	<u> </u>	407	910	9,454
107	3100		Lunoniooni Aide # 1	7,900	0,137		-	-	0,137	-		407	510	5,434
	3200		Morning Duty #1	3,420	3,420		_	-	3,420	_	1,206	_	185	4,811
	3200		Morning Duty #1 Morning Duty #2	3,420	3,420			-	3,420		1,206		185	4,811
1 1	3200		INIOTHING Duty #2	3,420	3,420	-	-	-	3,420	-	1,∠∪6	-	100	4,611

		Current	Proposed	Other	Unused PTO	Spot	Total	Total	35.26%	5.00%	FICA & all other	Cost of
Dept	Position Title	Salary	Salary	Stipend	Bonus	Bonus	Salary	Medical	PSERS	403B	benefits	Position
Бері	r osition ritie	Jaiary	Jaiary	Stiperiu	Donus	Donus	Salai y	Wedicai	FOLKS	4000	Deficitio	Fosition
3200	Morning Duty #3	3,420	5,562	-	-	-	5,562	-	1,961	-	411	7,934
3200	Morning Duty #4	3,420	5,562	-	-	-	5,562	-	1,961	-	411	7,934
3200	Morning Duty #5	3,420	5,562	-	-	-	5,562	-	1,961	-	411	7,934
3200	Morning Duty #6	3,420	5,562	-	-	-	5,562	-	1,961	-	411	7,934
3200	Morning Duty #7	3,420	5,562	-	-	-	5,562	-	1,961	-	411	7,934
3200	Morning Duty #8	3,420	5,562	-	-	-	5,562	-	1,961	-	411	7,934
3200	Morning Duty #9	3,420	5,562	-	-	-	5,562	-	1,961	-	411	7,934
3200	Morning Duty #10	3,420	5,562	-	-	-	5,562	-	1,961	-	411	7,934
3200	Morning Duty #11	3,420	5,562	-	-	-	5,562	-	1,961	-	411	7,934
3200	Morning Duty #12	3,420	5,562	-	-	-	5,562	-	1,961	-	411	7,934
3200	Afternoon Duty #1	3,420	5,562	-	-	-	5,562	-	1,961	-	411	7,934
3200	Afternoon Duty #2	3,420	5,562	-	-	-	5,562	-	1,961	-	411	7,934
3200	Afternoon Duty #3	3,420	5,562	-	-	-	5,562	-	1,961	-	411	7,934
3200	Afternoon Duty #4	3,420	5,562	-	-	-	5,562	-	1,961	-	411	7,934
3200	Afternoon Duty #5	3,420	5,562	-	-	-	5,562	-	1,961	-	411	7,934
3200	Afternoon Duty #6	3,420	5,562	-	-	-	5,562	-	1,961	-	411	7,934
3200	Afternoon Duty #7	3,420	5,562	-	-	-	5,562	-	1,961	-	411	7,934
3200	Afternoon Duty #8	3,420	5,562	-	-	-	5,562	-	1,961	-	411	7,934
		\$5,149,426	\$6,406,520	\$3.000	\$153,600	\$22.652	\$6.509.357	\$1,892,420	\$1.064.913	\$168.749	\$529,474	\$10,164,91

NORTHWOOD ACADEMY CHARTER SCHOOL EMPLOYEE SALARY VERSUS SALARY SCALE (PFT PROPOSED SALARY SCALE)

FISCAL 2022-2023

Employee				Grade	Fiscal 21/22	Fiscal 22/23	2021-2022	2022-2023	Spot Bonus
Number	Name	Certification	Code	Taught	Yr of Service	Yr of Service	Actual Salary	Salary Scale	Above 20 years
1	Kindergarten	MS	2	K	12	13	73,443	74,999	ı
2	Kindergarten	MS	2	K	16	17	78,301	79,435	ı
3	Kindergarten	MS	2		6		60,475	64,349	ı
4	Kindergarten	MS	2	K	9	10	68,972	70,430	-
5	First Grade	MS	2		18	19	80,586	81,754	ı
6	First Grade	MDE	2	1	16	17	78,301	79,435	ı
7	First Grade	MS	2	1	13	14	74,999	76,083	•
8	First Grade	BS	2	1	7	8	64,349	67,545	-
9	Second Grade	BS	1	2	17	18	76,731	77,882	ı
10	Second Grade	MS	2	2	19	20	81,754	82,940	1
11	Second Grade	MS	2	2	2	3	50,948	52,679	-
12	Second Grade	MS	2	2	16	17	78,301	79,435	-
13	Third Grade	MS	2	3	14	15	76,083	77,184	1
14	Third Grade	MS	2	3	15	16	77,184	78,301	ı
15	Third Grade	BS	1	3	5	6	53,876	57,771	1
16	Third Grade	MS	2	3	19	20	81,754	82,940	ı
17	Fourth Grade	BS	1	4	20	21	80,236	80,236	2,247
18	Fourth Grade	MS	2	4	23	24	82,940	82,940	2,322
19	Fourth Grade	BS	2	4	6	7	60,475	64,349	-
20	Fourth Grade	BS	1	3	14	15	73,379	74,480	-
21	Fifth Grade	BS	2	5	14	15	76,083	77,184	-
22	Fifth Grade	MS	2	5	17	18	79,435	80,586	-
23	Fifth Grade	BS	1	5	4	5	51,706	53,876	-
24	Fifth Grade	MS	2	5	9	10	68,972	70,430	-
25	Sixth Grade	MS	2	6	11	12	71,920	73,443	-
26	Sixth Grade	MS	2	6	13	14	74,999	76,083	-
27	Sixth Grade	BS	2	6	14	15	76,083	77,184	-
28	Sixth Grade	BS	1	6	7	8	61,645	64,841	-
29	Seventh Grade	BS	1	7	11	12	69,216	70,739	-
30	Seventh Grade	BS	1	7	5	6	53,876	57,771	-
31	Seventh Grade	MS	2	7	7	8	64,349	67,545	-
32	Seventh Grade	MS	2	7	15	16	77,184	78,301	-
33	Eighth Grade	MS	2	8	8	9	67,545	68,972	
34	Eighth Grade	MS	2	8	13	14	74,999	76,083	-
35	Eighth Grade	MS	2	8	17	18	79,435	80,586	-
36	Eighth Grade	MS	2	8	12	13	73,443	74,999	-

NORTHWOOD ACADEMY CHARTER SCHOOL EMPLOYEE SALARY VERSUS SALARY SCALE (PFT PROPOSED SALARY SCALE)

FISCAL 2022-2023

Employee Number		Name	Certification	Code	Grade Taught	Fiscal 21/22 Yr of Service	Fiscal 22/23 Yr of Service	2021-2022 Actual Salary	2022-2023 Salary Scale	Spot Bonus Above 20 years
					_			_	-	
37		Art	MS	2	0	17	18	79,435	80,586	-
38		Physical Education	BS	2	0	10		70,430	71,920	-
39		Music Teacher	BS	1	0	5	6	37,713	40,440	-
40		STEAM Specialist Teacher	MAT	2	0	20	21	82,940	82,940	2,322
41		STEAM Specialist Teacher	MS	2	0	12	13	73,443	74,999	-
42		Upper School Math Interventionist	BS	1	0	1	2	46,514	48,244	1
	VACANT	Reading Specialist	BS	1	0	3	4	-	51,706	-
43		ESL	MS	2	se	10	11	70,430	71,920	-
44		Special Ed	MS	2	se	24	25	82,940	82,940	2,322
45		Special Ed	MDE	2	se	14	15	76,083	77,184	-
46		Special Ed	MS	2	se	27	28	82,940	82,940	2,322
47		Special Ed	BS	1	se	6	7	57,771	61,645	-
48		Special Ed	MS	2	se	7	8	64,349	67,545	-
49		Special Ed	MS	2	se	15	16	77,184	78,301	-
50		Special Ed	MS	2	se	10	11	70,430	71,920	-
51		Special Ed	MS	2		11	12	71,920	73,443	-
52	VACANT	Special Ed - 3rd & 4th Grade	BS	1	se	4	5	51,706	53,876	-
53		Special Ed - K	MS	2	se	14	15	76,083	77,184	-
54		Uncertified Specialist				14	15	49,517	52,136	-
55		Uncertified Specialist				12	13	49,517	50,606	-

\$ 3,845,323 \$ 3,986,265 \$ 11,536

NORTHWOOD ACADEMY CHARTER SCHOOL PROPOSED BUDGET FISCAL 2022 / 2023 VERSION 1 3/2/2022

The purpose of the budget assumptions is to provide the Board, "the basics" of the development of the 2022 / 2023 budget. These assumptions are by no means a statement of fact. They are based on the information know at a point of time. As we progress further into the budget process, these assumptions are refined into a defined budget with support that the Board will approve in the June 2021 Board meeting. The assumptions are as follows:

Review CBA #	ecast is for 788 students. district.					yes spot bonus. Yes Yes Iary increase. Yes Yes Yes	Yes
REVENUE	School District Revenue a. Maximum enrollment from the school district of Philadelphia 788 students. Our forecast is for 788 students. b. Currently there is one (1) student coming from the Cheltenham Township School District. c. Regular Ed enrollment is forecasted at 647 for the School District of Philadelphia. d. Special Ed enrollment is forecasted at 140. e. Approved private school forecasted at 9 students. f. Regular Education tuition is forecasted to remain flat in fiscal year 2022-2023 g. Special Education tuition is forecasted to remain flat in fiscal year 2022-2023	Federal Revenue a. Title I - Based on the 2021 / 2022 final allocation. b. Title II - Based on the 2021 / 2022 final allocation. c. Title IV - Based on the 2021 / 2022 final allocation. d. Ready to Learn Grant - forecasted to remain flat. e. IDEA is based on the # of IEP students in December 2021 x \$1,030.72 f. ESSER II Funds will be based on projected spending. g. ESSER III Funds will be based on projected spending.	State Revenue a. SHARRS health care reimbursement has been forecasted @ \$11,330.	a. Interest income is estimated based on the current year projection. b. Fundraising revenue is forecasted based on 2021-2022 fiscal year. c. Food Service revenue is forecasted based on 2021-2022 fiscal year. d. CORA rent is estimated at \$0 per month until COVID ends. e. Student activity revenue is forecasted based on 2021-2022 fiscal year.	EXPENDITURES Personnel Cost	a. Teachers above Step 20 will receive a 3% spot bonus in addition to the salary scale adjustment. b. Non-Instructional salaries greater than the maximum salary grade will receive a 3% spot bonus. c. Non-Instructional salaries less than the maximum salary grade will receive a 3% salary increase d. Staff Winter Bonus - \$12,514 e. Health insurance rates are forecasted to increase 12%.	 Dental, Life, and Disability insurance rates are forecasted to increase 2%. Opt out payout will remain the same for fiscal year 2021-2022. PSERS contributions will increase from 34.94% to 35.26%.

The purpose of the budget assumptions is to provide the Board, "the basics" of the development of the 2022 / 2023 budget. These assumptions are by no means a statement of fact. They are based on the information know at a point of time. As we progress further into the budget process, these assumptions are refined into a defined budget with support that the Board will approve in the June 2021 Board

CBA# Status	2023.01	2023.02 2023.04 2023.05 2023.08 2023.16				2023.03
Review	Yes	Y Y es				Yes
Personnel Cost (Continued) j. Professional Development is forecasted at \$93,000 detailed as follows: - Self Selected Seminars - \$36,000	- Tutton Reimbursement - \$20,000 - Outside Guest Speakers - \$12,000 - Professional Education - \$16,500 - Other - \$500 - Board Training - \$8,000 k. Master Teacher stipends are forecasted at \$21,818 l. Summer Bridge Program is forecasted at \$28,584 m. Tutoring program via academic support for students	a. Eight (8) Primary Classroom Assistants - Salary Grade 4NI - Total cost of the positions \$327,927 b. Special Education Teacher (3rd-4th Grade) - \$80,894 c. Upper School Math Interventionist - \$67,911 d. Special Education Teacher (K) - \$100,717 e. Five (5) Behavior Specialists - Salary Grade 4NI - Total cost of the positions \$258,699	<u>Vacant Positions already approved</u> a. CEO b. Principal c. Title I Social Studies / Science Assistant d. Instructional Executive Assistant	Aew Positions a. Reading & Literacy Specialist - 7NI b. Dean of Students - 9NI c. Help Desk Coordinator - 7NI d. Maintenance Assistant - 5NI e. Safety Coordinator - 7NI f. Senior Operations Manager - 9NI	1100 - REGULAR EDUCATION a. Instrument Music Consultant - \$15,840 for three days per week @ \$240 per day b. Substitutes based on 2021 / 2022. c. Instructional supplies based on 2021 / 2022 actuals. d. Books consists of the following: - Math Curriculum purchased in 2020 / 2021 - \$37,277.34 over 3 years = \$12,425.78. - New Math Curriculum - \$85,132.82 over three (3) years = \$28.377.61	e. Software is based on 2021 / 2022 and includes TCI Social Studies K-3 costing \$9,900 f Replacement iPad (60) for students. Estimated most is \$22,000

The purpose of the budget assumptions is to provide the Board, "the basics" of the development of the 2022 / 2023 budget. These assumptions are by no means a statement of fact. They are based on the information know at a point of time. As we progress further into the budget process, these assumptions are refined into a defined budget with support that the Board will approve in the June 2021 Board meeting. The assumptions are as follows:

Status

CBA#

Review

1200 SPECIAL EDUCATION a. IDEA service is based on revenue received. b. Supplies include MTSS Dean's list software @ \$9,900. c. Special education services are based on Fiscal 2021 / 2022 projections with ESSER spending. d. Approved Private School expenses are based on the projection included in budget.	2022.03
2120 Guidance a. Psychologist and Related services are based on Fiscal 2020 / 2021 projection with an additional \$60,000 based on ESSER III spending.	
2380 / 2500 Office of the Principal / Business Expense a. Audit services is forecasted at \$35,000. b. Legal services is forecasted at \$100,000. c. Business management services will increase 3% in Fiscal 2022 / 2023. d. Human Resource services will include: - Standard monthly contract - \$9,550 x 5 months + \$9,741 x 7 months = \$115,937 - Recruitment monthly contract - \$3,366 x 12 months = \$40,392 Two (2) employee engagement surveys - \$3,570 x 2 = \$7,140 Talent Review study = \$11,332.20	
e. Winter Luncheon @ \$2,500. f. All other expenses are forecasted based on Fiscal 2021 / 2022.	2022.09

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3	

- Il Fees consist of the following:
- Meadowbrook Pediatrics, P.C. \$1,000 - Ida Brophy - \$325 per month
 - Aya Healthcare, Inc. \$110,000
- Certified Nursing Assistant to assist the nurse @ \$60 per hour 3 days per week. Total cost \$31,680.
 - b. Supplies based on Fiscal 2021 / 2022 less COVID testing kits.

2600 Operations

General

- Utilities are forecasted based on a 15% increase from Fiscal 2021 / 2022 forecast.
 Recoating of gym floor and stage.

 - d. Equipment rental (copiers) are forecasted based on the lease agreement Interior Painting of hallways, select classrooms, and stairwell

2023.13

- e. Custodial Services are based on an actual quote from Mills Professional Services f. Landscaping is based on quote from Mata Landscaping g. Snow removal contract. Total cost is \$15,000.
 - - g. Snow removal contract. Total cost is \$15, h. Insurance is being quoted with the broker.

The purpose of the budget assumptions is to provide the Board, "the basics" of the development of the 2022 / 2023 budget. These assumptions are by no means a statement of fact. They are based on the information know at a point of time. As we progress further into the budget process, these assumptions are refined into a defined budget with support that the Board will approve in the June 2021 Board meeting. The assumptions are as follows:

|--|--|

- a. Software non instructional is based on fiscal year 2021-2022.
 b. Computer services include GOVAN and \$10,000 ESXI Host
 - Computer supplies are based on 2021-2022 forecast

3100 Food Services

a. Food service costs are based on the 2021 / 2022 forecast.

3200 Student Activities

- a. Student activities are based on the 2020 / 2021 budget.
- b. Aquarium monthly maintenance fees. Total cost \$3,540.

NORTHWOOD ACADEMY CHARTER SCHOOL PROPOSED BUDGET FISCAL 2022 / 2023 VERSION 1

		3/2/2022 Version 1 2022 / 2023 Budget		Final 2021 / 2022 Budget		Variance
Revenues:						
Local:						
Regular Ed Tuition Special Ed Tuition	\$	6,901,649 4,353,882	\$	6,882,758 4,447,180	\$	18,891 (93,297)
Federal:						
Title I - Basic Programs		898,751		001 100		17 600
Title II - Improving Tchr Quality				881,128		17,623
Title IV - Student Support & Academic Enrichment		61,436		60,231		1,205
		63,333		62,091		1,242
Ready to Learn Grant		64,712		64,712		
IDEA - Part B		144,581		138,116		6,465
ESSER II		1,458,025		744,368		713,657
ESSER III		1,714,824		•		1,714,824
State:						
Health Care Reimbursement		11,330		-		11,330
Other:						
Int on Invest & Int Cking Acct		15,000		8,000		7,000
Fundraiser/other		15,000		23,000		(8,000)
Food Service Revenue		609,838		530,000		79,838
Student Activity Revenue		5,000		25,000		(20,000)
Aftercare Revenue				5,000		(5,000)
Miscellaneous Revenue		1,000		1,000		-
Total Revenue		16,318,361		13,872,584	\$	2,445,777
Expenditures:						
1100 - Regular Ed						
Salaries and Wages	\$	3,810,638	\$	3,507,153	•	303,485
Medical/Dental/Disability Insurance	Ψ	1,254,768	Ψ	1,103,989	\$	
PSERS/Retirement		699,393				150,780
Employer Taxes		311,071		642,442		56,951
Professional Development / Tuition Reimbursement				285,553		25,517
Substitutes		93,000		93,000		40.000
Travel		64,000		45,000		19,000
		1,000		1,000		
Instructional Supplies		60,000		50,000		10,000
Books		40,803		169,936		(129,133)
Software		76,594		59,183		17,411
Equipment		•		-		
Technology	-	22,000	-	30,000	-	(8,000)
Total Instructional	\$	6,433,268	\$	5,987,256	\$	446,012
1200 - Spec Ed						
Salaries and Wages	\$	1,059,585	\$	864,709	\$	194,876
Medical/Dental/Disability Insurance		337,186		241,235		95,951
PSERS/Retirement		192,936		180,508		12,428
Employer Taxes		85,947		69,601		16,346
Travel		00,047		03,001		10,540
Instructional Supplies		30,000		20,825		0.175
Books		30,000		20,025		9,175
Professional Services		450.040		70.000		
		153,210		70,000		83,210
Approved Private Schooling		550,000		600,000	-	(50,000)
Total Special Ed	\$	2,408,864	\$	2,046,878	\$	361,986

NORTHWOOD ACADEMY CHARTER SCHOOL PROPOSED BUDGET FISCAL 2022 / 2023 VERSION 1

		3/2/2022 Version 1 022 / 2023 Budget		Final 2021 / 2022 Budget		Variance
2140 - Guidance and Pyschologist						
Salaries and Wages	\$	222,250	\$	141,592	\$	80,658
Medical/Dental/Disability Insurance	•	58,843	Ψ	21,100	Ψ	37,743
PSERS/Retirement		33,497		28,648		4,849
Employer Taxes		17,865		11,407		6,458
Psychologist		31,000		68,000		(37,000)
Related Services		236,792		145,000		91,792
Total	\$	600,246	\$	415,747	\$	184,499
2300 - Office of Principal						
Salaries and Wages	\$	714,082	•	625.010	•	00 170
Medical/Dental/Disability Insurance	Φ		\$	625,910	\$	88,172
PSERS/Retirement		145,761		94,817		50,944
Employer Taxes		118,513		160,696		(42,184)
Audit		56,928		49,895		7,033
		35,000		30,000		5,000
Legal		100,000		100,000		-
Business Services		170,210		170,210		
Human Resource Services		174,801		154,310		20,491
Supplies		85,000		55,000		30,000
Meals		14,000		5,000		9,000
Travel		7,700		2,500		5,200
Advertising		45,000		3,000		42,000
Postage		2,000		2,000		-
Insurance - E & O,/ D&O / Worker Comp, etc		54,244		55,937		(1,693)
Dues & Fees	-	18,000		25,000		(7,000)
Total Admin	\$	1,741,238	\$	1,534,275	\$	206,963
2400 Nurse						
Salaries and Wages	\$	76,171	\$	73,496	\$	2,675
Medical/Dental/Disability Insurance		5,355		2,940		2,415
PSERS/Retirement		26,329		25,330		999
Employer Taxes		6,115		5,910		205
Professional Fees		114,900		5,200		109.700
Supplies	<u> </u>	30,470		3,000		27,470
Total Nurse	\$	259,339	\$	115,876	\$	143,463
2600 - Operations						
Salaries and Wages	\$	227,217	\$	185,893	•	41,324
Medical/Dental/Disability Insurance	Ψ	43,744	Ψ		\$	
PSERS/Retirement		66,865		21,143 63,763		22,601 3,102
Employer Taxes						
Rent - 4621 Castor		18,245		14,796		3,449
Utilities - Gas & Electric / Water		631,710		631,710		12 500
Utilities - Telephone		103,500		90,000		13,500
		16,068		15,600		468
Utilities - Internet		26,940		5,639		21,301
Equipment Rental		30,340		30,340		-
Custodial Services		257,026		249,540		7,486
Trash Disposal		22,766		17,899		4,867

NORTHWOOD ACADEMY CHARTER SCHOOL PROPOSED BUDGET FISCAL 2022 / 2023 VERSION 1

Landscaping
Landscaping
Show Removal 15,000 5,000 10,00 10,00 10,000
Building Repairs 80,435 90,000 (9,8)
Equipment Repairs 5,000 10,000 (5,00) Supplies 55,000 25,000 30,0 Equipment 15,000 15,000 Capital Improvements 126,209 144,851 (18,6 Insurance - General Property & Liability 49,251 43,313 5,5 Total Facilities \$ 1,808,276 \$ 1,668,957 \$ 139,3 2800 Salaries and Wages \$ 176,215 \$ 141,215 \$ 35,0 Medical/Dental/Disability Insurance 35,233 13,458 21,7 PSERS/Retirement 52,679 48,467 4,2 Employer Taxes 14,343 11,378 2,9 Software non instructional 24,928 9,780 15,1 Computer Services 59,808 58,066 1,7 Computer Supplies 5,000 5,000 5,000 Equipment 10,000 25,500 (15,5 Total Information Services \$ 378,206 \$ 312,864 \$ 65,3 3100 - Food Operations \$ 56,960 \$ 38,639
Supplies 55,000 25,000 30,0 Equipment 15,000 15,000 16,000 Capital Improvements 126,209 144,851 (18,6 Insurance - General Property & Liability 49,251 43,313 5,5 Total Facilities \$ 1,808,276 \$ 1,668,957 \$ 139,3 2800 \$ 176,215 \$ 141,215 \$ 35,0 Medical/Dental/Disability Insurance 35,233 13,458 21,7 PSERS/Retirement 52,679 48,467 4,2 Employer Taxes 14,343 11,378 2,9 Software non instructional 24,928 9,780 15,1 Computer Services 59,808 58,066 1,7 Computer Supplies 5,000 5,000 - Equipment 10,000 25,500 (15,5 Total Information Services \$ 378,206 312,864 65,3 3100 - Food Operations \$ 56,960 \$ 38,639 \$ 18,3 Salaries and Wages \$ 56,960 \$ 38,639 \$ 18,3
Equipment Capital Improvements 15,000 15,000 144,851 (18,6 16,000 144,851) (18,000 144,851) <th< td=""></th<>
Capital Improvements Insurance - General Property & Liability 126,209 144,851 (18,61 Insurance - General Property & Liability 49,251 43,313 5,8 Total Facilities \$ 1,808,276 \$ 1,668,957 \$ 139,3 2800 Salaries and Wages \$ 176,215 \$ 141,215 \$ 35,0 Medical/Dental/Disability Insurance 35,233 13,458 21,7 PSERS/Retirement 52,679 48,467 4,2 Employer Taxes 14,343 11,378 2,8 Software non instructional 24,928 9,780 15,1 Computer Services 59,808 58,066 1,7 Computer Supplies 5,000 5,000 - Equipment 10,000 25,500 (15,5 Total Information Services \$ 378,206 \$ 312,864 65,3 3100 - Food Operations \$ 32,864 \$ 65,3 Salaries and Wages \$ 56,960 \$ 38,639 \$ 18,3 Medical/Dental/Disability Insurance - 18,300 (18,3 PSERS/Retirement
Insurance - General Property & Liability
Total Facilities
Salaries and Wages \$ 176,215 \$ 141,215 \$ 35,0
Salaries and Wages \$ 176,215 \$ 141,215 \$ 35,0 Medical/Dental/Disability Insurance 35,233 13,458 21,7 PSERS/Retirement 52,679 48,467 4,2 Employer Taxes 14,343 11,378 2,9 Software non instructional 24,928 9,780 15,1 Computer Services 59,808 58,066 1,7 Computer Supplies 5,000 5,000 - Equipment 10,000 25,500 (15,5 Total Information Services \$ 378,206 \$ 312,864 65,3 3100 - Food Operations Salaries and Wages \$ 56,960 \$ 38,639 \$ 18,3 Medical/Dental/Disability Insurance - 18,300 (18,3 PSERS/Retirement 2,848 3,339 (4 Employer Taxes 6,371 1,932 4,4 Food Costs 424,795 410,300 14,4 Supplies 12,000 9,700 2,3
Medical/Dental/Disability Insurance 35,233 13,458 21,7 PSERS/Retirement 52,679 48,467 4,2 Employer Taxes 14,343 11,378 2,9 Software non instructional 24,928 9,780 15,1 Computer Services 59,808 58,066 1,7 Computer Supplies 5,000 5,000 - Equipment 10,000 25,500 (15,5 Total Information Services \$ 378,206 \$ 312,864 \$ 65,3 3100 - Food Operations Salaries and Wages \$ 56,960 \$ 38,639 \$ 18,3 Medical/Dental/Disability Insurance - 18,300 (18,3 PSERS/Retirement 2,848 3,339 (4 Employer Taxes 6,371 1,932 4,4 Food Costs 424,795 410,300 14,4 Supplies 12,000 9,700 2,3
PSERS/Retirement 52,679 48,467 4,2 Employer Taxes 14,343 11,378 2,9 Software non instructional 24,928 9,780 15,1 Computer Services 59,808 58,066 1,7 Computer Supplies 5,000 5,000 - Equipment 10,000 25,500 (15,5 Total Information Services \$ 378,206 \$ 312,864 \$ 65,3 3100 - Food Operations Salaries and Wages \$ 56,960 \$ 38,639 \$ 18,3 Medical/Dental/Disability Insurance - 18,300 (18,3 PSERS/Retirement 2,848 3,339 (4 Employer Taxes 6,371 1,932 4,4 Food Costs 424,795 410,300 14,4 Supplies 12,000 9,700 2,3
Employer Taxes 14,343 11,378 2,9 Software non instructional 24,928 9,780 15,1 Computer Services 59,808 58,066 1,7 Computer Supplies 5,000 5,000 - Equipment 10,000 25,500 (15,5 Total Information Services \$ 378,206 \$ 312,864 \$ 65,3 3100 - Food Operations Salaries and Wages \$ 56,960 \$ 38,639 \$ 18,3 Medical/Dental/Disability Insurance - 18,300 (18,3 PSERS/Retirement 2,848 3,339 (4 Employer Taxes 6,371 1,932 4,4 Food Costs 424,795 410,300 14,4 Supplies 12,000 9,700 2,3
Employer Taxes 14,343 11,378 2,9 Software non instructional 24,928 9,780 15,1 Computer Services 59,808 58,066 1,7 Computer Supplies 5,000 5,000 5,000 Equipment 10,000 25,500 (15,5 Total Information Services \$ 378,206 \$ 312,864 \$ 65,3 3100 - Food Operations Salaries and Wages \$ 56,960 \$ 38,639 \$ 18,3 Medical/Dental/Disability Insurance - 18,300 (18,3 PSERS/Retirement 2,848 3,339 (4 Employer Taxes 6,371 1,932 4,4 Food Costs 424,795 410,300 14,4 Supplies 12,000 9,700 2,3
Software non instructional 24,928 9,780 15,1 Computer Services 59,808 58,066 1,7 Computer Supplies 5,000 5,000 5,000 Equipment 10,000 25,500 (15,5 Total Information Services \$ 378,206 \$ 312,864 \$ 65,3 3100 - Food Operations Salaries and Wages \$ 56,960 \$ 38,639 \$ 18,3 Medical/Dental/Disability Insurance - 18,300 (18,3 PSERS/Retirement 2,848 3,339 (4 Employer Taxes 6,371 1,932 4,4 Food Costs 424,795 410,300 14,4 Supplies 12,000 9,700 2,3
Computer Services 59,808 58,066 1,7 Computer Supplies 5,000 5,000 1 Equipment 10,000 25,500 (15,5) Total Information Services \$ 378,206 \$ 312,864 \$ 65,3 3100 - Food Operations Salaries and Wages \$ 56,960 \$ 38,639 \$ 18,3 Medical/Dental/Disability Insurance - 18,300 (18,3) PSERS/Retirement 2,848 3,339 (4 Employer Taxes 6,371 1,932 4,4 Food Costs 424,795 410,300 14,4 Supplies 12,000 9,700 2,3
Computer Supplies 5,000 5,000 5,000 5,000 5,000 5,000 5,000 5,500 16,300 18,300 16,300 18,300 18,300 18,300 18,300 18,300 18,300 18,300 18,300 18,300 18,300 18,300 18,300 18,300 14,400 19,300 14,400 18,300 18,300 14,400 14,400 14,400 14,400 14,400 14,400 14,400 18,3
Equipment 10,000 25,500 (15,50) Total Information Services \$ 378,206 \$ 312,864 \$ 65,3 3100 - Food Operations Salaries and Wages \$ 56,960 \$ 38,639 \$ 18,3 Medical/Dental/Disability Insurance - 18,300 (18,3 PSERS/Retirement 2,848 3,339 (4 Employer Taxes 6,371 1,932 4,4 Food Costs 424,795 410,300 14,4 Supplies 12,000 9,700 2,3
3100 - Food Operations Salaries and Wages \$ 56,960 \$ 38,639 \$ 18,3 Medical/Dental/Disability Insurance - 18,300 (18,3 PSERS/Retirement 2,848 3,339 (4 Employer Taxes 6,371 1,932 4,4 Food Costs 424,795 410,300 14,4 Supplies 12,000 9,700 2,3
Salaries and Wages \$ 56,960 \$ 38,639 \$ 18,3 Medical/Dental/Disability Insurance - 18,300 (18,3 PSERS/Retirement 2,848 3,339 (4 Employer Taxes 6,371 1,932 4,4 Food Costs 424,795 410,300 14,4 Supplies 12,000 9,700 2,3
Medical/Dental/Disability Insurance - 18,300 (18,3) PSERS/Retirement 2,848 3,339 (4 Employer Taxes 6,371 1,932 4,4 Food Costs 424,795 410,300 14,4 Supplies 12,000 9,700 2,3
Medical/Dental/Disability Insurance - 18,300 (18,300) PSERS/Retirement 2,848 3,339 (4 Employer Taxes 6,371 1,932 4,4 Food Costs 424,795 410,300 14,4 Supplies 12,000 9,700 2,3
PSERS/Retirement 2,848 3,339 (4 Employer Taxes 6,371 1,932 4,4 Food Costs 424,795 410,300 14,4 Supplies 12,000 9,700 2,3
Employer Taxes 6,371 1,932 4,4 Food Costs 424,795 410,300 14,4 Supplies 12,000 9,700 2,3
Food Costs 424,795 410,300 14,4 Supplies 12,000 9,700 2,3
Supplies12,0009,7002,3
Total Food Operations \$ 502,974 \$ 482,209 \$ 20,7
3200 - Student Activities
Salaries and Wages \$ 166,239 \$ 98,640 \$ 67,5
Medical/Dental/Disability Insurance 11,530 10,442 1,0
PSERS/Retirement 40,602 17,144 23,4
Employer Taxes 12,589 6,914 5,6
Coaching / Club Stipends 30,000 - 30,000
Sports / SEPCAL 25,000 -
Ballroom Dancing 6,000 -
School Trips 30,000 30,000 -
Robotics Team + travel 1,800 1,800 Aquarium Maintenance 3,540 - 3,5
Total Student Activities \$ 342,301 \$ 240,941 \$ 101,33
Total Expenditures \$ 14,474,712 \$ 12,805,004 \$ 1,669,70
Net Income / (Loss) \$ 1,843,648 \$ 1,067,580 \$ 776,00

NORTHWOOD ACADEMY CHARTER SCHOOL PROPOSED SCHOOL DISTRICT REVENUES FISCAL 2022 / 2023

	Regular tudents		Spec Ed Students	Totals
School District of Philadelphia				
Enrollment	647		140	787
Philadelphia Tuition - Current	10,639		31,099	
Philadelphia Tuition - Proposed	10,639		31,099	
		h di in		
Cheltenhem Township School District				
Enrollment	1		-	1
2021 / 2022 Tuition	\$ 18,061	\$	43,600	
2022 / 2023 Tuition	18,061		43,600	
Total Tuition	\$ 6,901,649	\$	4,353,882	\$ 11,255,531

NORTHWOOD ACADEMY CHARTER SCHOOL PROPOSED FEDERAL REVENUES FISCAL 2022 / 2023

	20	Fiscal 2021 / 2022	%	Fiscal 2022 / 2023
Federal:				
Title I - Basic Programs		881,128	102%	898 751
Title II - Improving Tchr Quality		60,231	102%	61 436
Title IV - Student Support & Acad. Enrich		62,091	102%	63,333
Ready to Learn Grant		64,712	100%	64,712
IDEA		140,450	1,032.72	144,581
ESSER II		1,592,695		1,458,025
ESSER III		,		1,714,824
Total Federal	4	2,801,307		\$ 4,405,661

NORTHWOOD ACADEMY CHARTER SCHOOL DEBT SERVICE COVERAGE RATIO CALCULATION JULY 1, 2022 THROUGH JUNE 30, 2023

	Northwood		
	Academy July - Jun 23	NW CDC, LLC July - Jun 23	Consolidated 12 Months
Net Income PSERS Adjustment Depreciation	1,843,648.47	245,471.79	2,089,120.26
Amortization Interest Expense		\$386,237.85	386,237.85
Add Back Depreciated Technology			
Totals	\$ 1,843,648.47	\$ 631,709.64	\$ 2,475,358.11
Scheduled Maturities of L-T Debt Interest Expense	1 1	245,471.79 386,237.85	245,471.79 386,237.85
	· •	\$ 631,709.64	\$ 631,709.64
Debt Service Coverage Ratio Required Debt Coverage Service Ratio Pass or Fail			3.92 1.20 Pass

Coversheet

ESSER Funding

Section: III. 2022-2023 Annual Budget

Item: C. ESSER Funding

Purpose: Discuss

Submitted by:

Related Material: Northwood_ESSER_II_010322.pdf

Northwood_ESSER_III_010322 (1).pdf

Northwood Academy Charter School ESSER II BUDGET As of December 29, 2021

		As of December 29, 2021	Fisca_	Fiscal	
Function	Object	Description	21-22	22-23	Totals
1100	100 Upper School Math Interventionist	entionist	46,514.00	48,244.00	94.758.00
1100	200 Benefits		15,568.02	16,754.87	32,322.89
1100	100 Summer Bridge Program		20,000.00	21,218.00	41,218.00
1100	200 Benefits		8,913.62	9,287.12	18,200.74
1100	100 Tutoring Program		36,000.00		36.000.00
1100	200 Benefits		15,400.00		15,400.00
1100	600 Technology		132,925.00	30,000.00	162,925.00
1190	100 Classroom Assistant - 1st Grade	Grade	25,000.00	25,750.00	50,750.00
1190	200 Benefits		12,846.50	13,909.38	26,755.88
1190	100 Classroom Assistant - 1st Grade	Grade	26,000.00	26,780.00	52,780.00
1190	200 Benefits		12,973.00	14,039.67	27,012.67
1190	100 Classroom Assistant - 1st Grade	Grade	25,000.00	25,750.00	50,750.00
1190	200 Benefits		12,846.50	13,909.38	26,755.88
1190	100 Classroom Assistant - 1st Grade	Grade	25,000.00	25,750.00	50,750.00
1190	200 Benefits		12,846.50	13,909.38	26,755.88
1190	100 Classroom Assistant - 2nd Grade	d Grade	25,000.00	25,750.00	50,750.00
1190	200 Benefits		12,846.50	13,909.38	26,755.88
1190	100 Classroom Assistant - 2nd Grade	1 Grade	25,000.00	25,750.00	50,750,00
1190	200 Benefits		12,846.50	13,909.38	26,755.88

Northwood Academy Charter School ESSER II BUDGET As of December 29, 2021

	As or December 29, 2021	- - - -	ï	
Firetion	Chicatoring	riscal	riscai	,
runchon		21-22	22-23	Totals
1190	100 Classroom Assistant - znd Grade	26,000.00	26,780.00	52,780.00
1190	200 Benefits	12,973.00	14,039.67	27,012.67
1190	100 Classroom Assistant - 2nd Grade	25,000.00	25,750.00	50,750.00
1190	200 Benefits	12,846.50	13,909.38	26,755.88
1190	100 Classroom Assistant - 3rd Grade	200000	00 031 30	
1190	200 Benefits	6 423 25	13 909 38	20.332.63
				00:300
1190	100 Classroom Assistant - 3rd Grade	12,500.00	25,750.00	38,250.00
1190	200 Benefits	6,423.25	13,909.38	20,332.63
1190	100 Classroom Assistant - 3rd Grade	12,500.00	25,750.00	38,250.00
1190	200 Benefits	6,423.25	13,909.38	20,332.63
1190	100 Classroom Assistant - 3rd Grade	12,500.00	25,750.00	38,250.00
1190	200 Benefits	6,423.25	13,909.38	20,332.63
1190	100 Hall Montiors (6)	65 530 00	115 680 60	000
		00,050,00	00.600,011	101,209.00
1190	200 Benefits	39,810.00	151,786.05	191,596.05
1200	100 Special Ed - 3rd & 4th Grade	77,583.00	78.684.00	156.267.00
1200	200 Benefits	19,498.25	20,605.53	40,103.78
1200	100 Behavior Support Specialists (5)	82,156.00	132,449.76	214,605.76
1200	200 Benefits	56,143.98	84,135.50	140,279.48
1200	300 Special Ed - K (Contracted)	78.449.00	80 802 47	159 251 47
1200	300 Professional Services (Speech / OT)	45,000.00	45,000.00	00'000'06

3,050,720.00

\$ 1,592,694.87 \$ 1,458,025.13 \$

Northwood Academy Charter School

ESSER II BUDGET As of December 29, 2021

Function Object	Object Description	Fiscal 21-22	Fiscal 22-23	Totals
1200	300 Personal Care Assistants / Reigstered Behavior Technicians	300,000.00	ï	300,000.00
2400	100 Nurse Salary 300 Professional Services	72,496.00	60,135.09 25,000.00	132,631.09
2600	410 Janitorial contract increase due to COVID 430 Water fountain conversion	45,000.00	00.000.00	105,000.00

Northwood Academy Charter School ESSER III BUDGET As of December 29, 2021

		Fiscal	Fiscal	
Function	Object Description	22-23	23-24	Totals
1100	100 Teacher - Kindergarden	76,499.00	77,583.00	154,082.00
1100	100 Teacher - 1st Grade	83,254.00	84,440.00	167,694.00
1100	100 Teacher - 2nd Grade	79,382.00	80,550.00	159,932.00
1100	100 Teacher - 3rd Grade	78,684.00	79,801.00	158,485.00
1100	100 Teacher - 4th Grade	84,143.08	84,143.08	168,286.16
1100	100 Teacher - 5th Grade	78,684.00	79,801.00	158,485.00
1100	100 Teacher - 6th Grade	74,943.00	76,499.00	151,442.00
1100	200 Benefits for above teachers	354,050.45	375,862.15	729,912.60
1100	100 Upper School Math Interventionist	•	51,475.00	51,475.00
1100	200 Benefits		18,972.42	18,972.42
1100	100 Summer Bridge Program	ı	21,854.54	21,854.54
1100	200 Benefits	•	9,670.63	9,670.63
1100	100 Tutoring Program	36,000.00	36,000.00	72,000.00
1100	200 Benefits	15,577.20	15,757.20	31,334.40
1100	600 Online Curriculum	00.000.00	00.000,99	132,000.00
1100	750 Mobile Classroom Furniture	250,000.00		250,000.00
1100	760 Smartboard (20) in 22-23 and (10) in 23-24	120,000.00	00.000,09	180,000.00
1190	100 Classroom Assistant - 1st Grade	•	26,522.50	26,522.50
1190	200 Benefits		15,670.49	15,670.49
1190	100 Classroom Assistant - 1st Grade	•	27.583.40	27.583.40
1190	200 Benefits	•	15,804.69	15,804.69
1190	100 Classroom Assistant - 1st Grade		26,522.50	26,522.50
1190	200 Benefits	ı	15,670.49	15,670.49

Northwood Academy Charter School ESSER III BUDGET As of December 29, 2021

		Fiscal	-	Fiscal	
Function	Object Description		3	23-24	Totals
1190	100 Classroom Assistant - 1st Grade			26.522.50	26 522 50
1190	200 Benefits			15,670.49	15,670.49
1190	100 Classroom Assistant - 2nd Grade			09 603 60	000000000000000000000000000000000000000
				20,322.30	06.226,02
1190	200 Benefits			15,670.49	15,670.49
1190	100 Classroom Assistant - 2nd Grade			26,522.50	26,522.50
1190	200 Benefits			15,670.49	15,670.49
1190	100 Classroom Assistant - 2nd Grade		•	27,583.40	27,583.40
1190	200 Benefits			15,804.69	15,804.69
2.7	chery had tectoing morning 000				
1190	100 Classroom Assistant - 2nd Grade			26,522.50	26,522.50
1190	200 Benefits			15,670.49	15,670.49
1190	100 Classroom Assistant - 3rd Grade		•	26,522.50	26,522.50
1190	200 Benefits			15,670.49	15,670.49
1190	100 Classroom Assistant - 3rd Grade			03 603 96	000
2				06.226,02	76,522.50
1190	200 Benefits			15,670.49	15,670.49
2.7	Charles tratifical mongood con				
081.1	100 Olassiootii Assistatit - old Grade		•	26,522.50	26,522.50
1190	200 Benefits			15,670.49	15,670.49
1190	100 Classroom Assistant - 3rd Grade			26,522.50	26,522.50
1190	200 Benefits			15,670.49	15,670.49
1190	100 Hall Monitors (6)		•	119,160.30	119,160.30
1190	200 Benefits			15,073.74	15,073.74
1200	100 Special Ed - 3rd & 4th Grade			79 801 00	79 801 00
!				00.00.0	00.100,01

6,142,938.78

\$ 2,670,281.11 \$ 3,472,657.67 \$

Northwood Academy Charter School ESSER III BUDGET As of December 29, 2021

	As of December 45, 4041	Fig. 2	Fiens	
Function	Object Description	22-23	23-24	Totals
1200	200 Benefits	•	22,764.91	22,764.91
1200	100 Behavior Specialist - Current 200 Benefits	66,163.40	66,163.40 35,237.91	132,326.80
1200	100 Behavior Specialists (5) 200 Benefits		136,454.40 89,859.15	136,454.40 89,859.15
1200 1200 1200	300 Special Ed Teacher - Outsourced 300 Professional Services (Speech / OT) 300 Personal Care Assistants / Reigstered Behavior Technicians	50,000.00	83,226.54 50,000.00 457,196.40	83,226.54 100,000.00 901,076.40
2120 2120 2120	100 Guidance Counselor - Lower 100 Guidance Counselor - Upper 200 Benefits	68,032.53 74,717.23 64,011.70	70,073.51 76,958.75 67,790.48	138,106.04 151,675.98 131,802.18
2400	100 Nurse Salary 200 Nurse Benefits		76,911.01 39,032.39	76,911.01 39,032.39
2400	300 Professional Services 600 PPE	1 1	25,000.00	25,000.00
2600	410 Janitorial contract increase due to COVID 430 HVAC replacement	60,000.00	00'000'09	120,000.00
2800 2800 2800	100 Technology Coordinator 100 Technology Assistant 200 Benefits	85,751.94 27,583.40 50,137.40	85,751.94 28,410.90 50,675.84	171,503.88 55,994.30 100,813.24