

Northwood Academy Charter School

Finance Committee Budget Meeting #4

Date and Time

Wednesday June 2, 2021 at 7:00 PM EDT

This is a public meeting of the Finance Committee of the Board of Trustees of Northwood Academy Charter School that was properly advertised pursuant to the Pennsylvania Sunshine Act. The public meeting schedule is posted at the school and on the website.

Meeting will be conducted via Zoom platform with ability to join via phone as well. Join Zoom Meeting

https://us02web.zoom.us/j/84201850722?pwd=UIN0Q2Z5TFJZVi96UkIITnpyNzVTZz09

Meeting ID: 842 0185 0722

Passcode: 254556 One tap mobile

- +13017158592,,84201850722# US (Washington DC)
- +13126266799,,84201850722# US (Chicago)

Dial by your location

- +1 301 715 8592 US (Washington DC)
- +1 312 626 6799 US (Chicago)
- +1 646 558 8656 US (New York)
- +1 253 215 8782 US (Tacoma)
- +1 346 248 7799 US (Houston)
- +1 669 900 9128 US (San Jose)

Meeting ID: 842 0185 0722

Agenda

	Purpose	Presenter	Time
I. Opening Items			7:00 PM
A. Record Attendance		Jim Marshall	1 m
B. Call the Meeting to Order		Jim Marshall	1 m

C. Approve AgendaD. Approve May 5, 2021 Minutes	Purpose Vote Approve Minutes	Presenter Jim Marshall	Time 1 m
II. Finance			7:03 PM
A. Review Budget Version 4 (6-2-21)	Discuss	Tom Taylor	10 m
III. Discuss CBAs			7:13 PM
A. Current CBAs	Discuss	Jim Marshall	10 m
Open Mid Year CBAs			
B. 2021-2021 Fiscal Year CBAs	Discuss	Jim Marshall	20 m
 2021-2022 CBAs 2022.01 - Summer Bridge Program 2022.02 - 8 Classroom Assistants 2022.03 - MTSS Dean's List Software 2022.04 - STEAM Specialist 2022.05 - Science Curriculum 2022.06 - Upper School Math Interventionist 2022.07 - Bathroom Upgrades 2022.08 - Aquarium 2022.10 - Carpet Upgrades 2022.11 - Phone Upgrades 2022.12 - Software Purchase 2022.13 - Kindergarten Special Ed 2022.14 - 3rd and 4th Grade Special Ed 2022.15 (new) - Math Curriculum 			
C . 2021-2022 Goals	Discuss		5 m
IV. Closing Items			7:48 PM
A. Adjourn Meeting	Vote		1 m

Cover Sheet

Approve May 5, 2021 Minutes

Section: I. Opening Items

Item: D. Approve May 5, 2021 Minutes

Purpose: Approve Minutes

Submitted by: Related Material:

Minutes for Finance Committee Budget Meeting #3 on May 5, 2021



Northwood Academy Charter School Minutes

Finance Committee Budget Meeting #3

Date and Time

Wednesday May 5, 2021 at 5:00 PM

This is a public meeting of the Finance Committee of the Board of Trustees of Northwood Academy Charter School that was properly advertised pursuant to the Pennsylvania Sunshine Act. The public meeting schedule is posted at the school and on the website.

Meeting will be conducted via Zoom platform with ability to join via phone as well. Join Zoom Meeting

https://us02web.zoom.us/j/85829263515?pwd=Wlg1Ulk2TUZoWGxjbWg2cldqcEk2UT09

Meeting ID: 817 7828 1457

Passcode: 359481 One tap mobile

+16465588656,,81778281457# US (New York)

+13017158592,,81778281457# US (Washington DC)

Dial by your location

+1 646 558 8656 US (New York)

+1 301 715 8592 US (Washington DC)

Meeting ID: 817 7828 1457

Committee Members Present

A. Hollister (remote), J. Marshall (remote), K. Dugan (remote), K. Spraga (remote), T. Taylor (remote)

Committee Members Absent

None

Committee Members who arrived after the meeting opened

T. Taylor

Guests Present

C. Carey (remote)

I. Opening Items

A. Record Attendance

B. Call the Meeting to Order

J. Marshall called a meeting of the Finance Committee of Northwood Academy Charter School to order on Wednesday May 5, 2021 at 5:04 PM.

C. Approve Agenda

- J. Marshall made a motion to Approve.
- K. Spraga seconded the motion.

The committee **VOTED** to approve the motion.

D. Approve April 7, 2021 Minutes

- J. Marshall made a motion to approve the minutes from Finance Committee Budget Meeting #2 on 04-07-21.
- K. Spraga seconded the motion.

The committee **VOTED** to approve the motion.

II. Finance

A. Review Budget Version 3 (5-5-21)

- T. Taylor arrived.
 - 1. ESSER II funding/positions have been added
 - 2. New CBAs are now included, revisions to existing are reflected and CBAs which have been withdrawn have been removed.
 - 3. Assumptions remain the same as version 2
 - 4. Discussed HR subcommittee and Finance Subcommittee timeline
 - 1. Finance will move forward with cost while HR continues to evaluate
 - 2. Only Finance will be required to include within budget (whether draft or final)
 - 3. HR will be required before moving forward with the position

III. Discuss CBAs

A. Current CBAs

See attached summary

B. 2021-2021 Fiscal Year CBAs

- 1. Pandemic funded items will be tracked in financial software so it can be broken out for next year's (2022-2023) fiscal budget.
- 2. See attached summary on CBA discussions

C. Strategy for 5/26/21 Finance Committee Meeting

Version 4 will be developed for next Finance Committee Meeting which has been moved to June 2nd. Version 4 should reflect all known information and closely

mirror final version presented at June board meeting. As the budget is financially stable there only needs to be refinement between Version 3 and 4.

D. IRS Form 8879-E0

No action needed as Board will need to review and vote on this form during the May board meeting.

IV. Closing Items

A. Adjourn Meeting

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 7:28 PM.

Respectfully Submitted,

J. Marshall

Documents used during the meeting

None

Cover Sheet

Review Budget Version 4 (6-2-21)

Section: II. Finance

Item: A. Review Budget Version 4 (6-2-21)

Purpose: Discuss

Submitted by:

Related Material: Northwood_21_22_Budget_Version_4_060221.pdf

NORTHWOOD ACADEMY CHARTER SCHOOL PROPOSED BUDGET FISCAL 2021 / 2022 VERSION 4 6/2/2021

They are based on the information know at a point of time. As we progress further into the budget process, these assumptions are refined into a defined budget with support that the Board will approve in the June 2021 Board meeting. The assumptions The purpose of the budget assumptions is to provide the Board, "the basics" of the development of the 2021 / 2022 budget. These assumptions are by no means a statement of fact. are as follows:

CBA#

Status

School District Revenue

- a. Maximum enrollment from the school district of Philadelphia 788 students. Our forecast is for 784 students.
 - Currently there are four (4) students coming from the Cheltenham Township School District. (K,1,5,6)
 - Regular Ed enrollment is forecasted at 648 for the School District of Philadelphia
 - Special Ed enrollment is forecasted at 143.
 - Approved private school forecasted at 10.

ė

- Regular Education Tuition is forecasted to remain flat
- Special Education Tuition is forecasted to remain flat

Federal Revenue

- a. Title I Based on the 2020 / 2021 final allocation.
- b. Title II Based on the 2020 / 2021 final allocation.
- Title IV Based on the 2020 / 2021 final allocation.
- Ready to Learn Grant forecasted to remain flat.
- e. IDEA is based on the # of IEP students in December 2020 x \$1,030.72
 - ESSER II Funds will be based on projected spending

Other

- a. Interest income is estimated based on the current year projection.
- b. Fundraising revenue is forecasted based on 2019-2020 fiscal year
- Food Service revenue is forecasted based on 2019-2020 fiscal year
 - CORA rent is estimated at \$500 per month for 10 months.
- Student activity revenue is forecasted based on 2019-2020 fiscal year

EXPENDITURES

Personnel Cost

- a. All pay scales were adjusted 2% for inflation based on the Total HR study
- b. Teachers above Step 20 will receive a 2.8% spot bonus in addition to the salary scale adjustment
 - c. Non-Instructional salaries greater than the maximum salary grade will receive a 2% spot bonus.
- e. New positions are presented for budgeted purposes. They still need to be approved through the HR committee. d. Non-Instructional salaries less than the maximum salary grade will receive a 2% salary increase
 - Health insurance rates are forecasted to increase 10%
- Dental, Life, and Disability insurance rates are forecasted to increase 2%
 - Opt out payout will remain the same for fiscal year 2020-2021.

The purpose of the budget assumptions is to provide the Board, "the basics" of the development of the 2021 / 2022 budget. These assumptions are by no means a statement of fact. They are based on the information

2022.05 2022.15 2022.12	a. Instrument Music Consultant - \$15,840 for three days per week @ \$240 per day a. Instrument Music Consultant - \$15,840 for three days per week @ \$240 per day b. Substitutes based on 2019 / 2020. c. Instructional supplies based on 2019 / 2020 actuals. d. Books consists of the following: - Math Curriculum - \$37,277.34 over 3 years = \$12,425.78 - Purchased 2020 / 2021 - Reading Curriculum - \$50,360 - Science Curriculum - \$56,360 - New Math Curriculum - \$85,132.82 e. Software is based on 2020 / 2021 and includes TCI Social Studies K-3. Total cost is \$9,744.
	4100 - PEGIII AP EDLICATION
	Vacant Positions already approved a. Fifth Grade Teacher b. Master Teacher Stipends c. Title I Social Studies / Science Asst d. Operations Assistant e. Fourth Grade Teacher f. ESL Teacher
2022.06 2022.13 2022.14	c. Upper School Math Interventionist - ESSER II - Step 4 - \$78,449. (Not vetted through HR committee). d. Special Ed - K - ESSER II - Step 4 - \$78,449. (Not vetted through HR committee). e. Special Ed - 3rd & 4th Grade - ESSER II - \$78,449. (Not vetted through HR committee).
2022.02 2022.04	Positions in this budget Eight (8) Classroom Assistants ESSER II - Salary Grade 4NI - \$426,288 total cost or \$53,286 per position. (Not vetted through HR committee). STEAM Specialist Teacher - Step 4 - \$78,449. (Not vetted through HR committee).
2022.01	- Other - \$500 - Board Training - \$8,000 k. Master Teacher stipends are forecasted at \$21,818 l. Summer Bridge Program is forecasted at \$28,736
	Personnel Cost (Continued) j. Professional Development is forecasted at \$93,000 detailed as follows: - Self Selected Seminars - \$36,000 - Tuttion Reimbursement - \$20,000 - Outside Guest Speakers - \$12,000
CBA # Status	
statement of fact. They are based on the information in the June 2021 Board meeting. The assumptions	know at a point of time. As we progress further into the budget process, these assumptions are refined into a defined budget with support that the Board will approve in the June 2021 Board meeting. The assumptions are as follows:

know at a point of time. As we progress further into the budget process, these assumptions are refined into a defined budget with support that the Board will approve in the June 2021 Board meeting. The assumptions are as follows:	are by no means a statement of ract. They are based on the inform: Board will approve in the June 2021 Board meeting. The assumpt
	CBA # Status
a. IDEA service is based on revenue received. b. Assessment tools include MTSS Dean's list software @ \$9,900. c. Occupational Therapy based on Fiscal 2020 / 2021 projections with an additional \$25,000. d. Approved Private School expenses are based on the projection included in budget.	2022.03
2120 Guidance a. Psychologist and Related services are based on Fiscal 2020 / 2021 projection with an additional \$50,000.	
2380 / 2500 Office of the Principal / Business Expense a. Audit services is forecasted at \$30,000. b. Legal services is forecasted at \$100,000. c. Business management services will increase 3% in Fiscal 2021 / 2022.	
 a. Human Resource services will include: Standard monthly contract - \$8,050 x 12 months = \$96,600. Recruitment monthly contract - \$3,300 x 12 months = \$39,600. Two (2) employee engagement surverys - \$3,500 x 2 = \$7,000. Talent Review study = \$11,110 	
C. 7 III GAIGH CAPAIGACH BIOCHGASTAN DASCO ON A DICTION OF FISCAL ZUEV ATIO TISCAL ZUEV / ZUEV / ZUEV I.	
2400 Health a. Professional Fees consist of \$350 per month Ida Brophy and \$1,000 to the Doctor. b. Supplies based on Fiscal 2019 / 2020.	
2600 Operations	
General a. Utilities are forecasted based on a 3% increase from Fiscal 2020 / 2021 forecast. b. Equipment rental (copiers) are forecasted based on the lease agreement c. Custodial Services are based on an actual quote from Mills Professional Services d. Landscaping is based on quote from Mata Landscaping e. Insurance is being quoted with the broker.	
Capital Improvements a. Basement bathroom upgrades @ \$54,000 b. Aquarium Design and Install @ \$29,311 plus \$295 per month. c. Replace carpeting 8 offices and 2 conference rooms @ \$20,000. d. New phone system @ \$1,500 or \$18,000 for the year	2022.07 2022.08 2022.10 2022.11
	Page 3

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The purpose of the budget assumptions is to provide the Board, "the basics" of the development of the 2021 / 2022 budget. These assumptions are by no means a statement of fact. They are based on the information know at a point of time. As we progress further into the budget process, these assumptions are refined into a defined budget with support that the Board will approve in the June 2021 Board meeting. The assumptions are as follows:	roou Acau
CBA # Status	Citiy Oi
2800 Information Technology a. Software non instructional is based on fiscal year 2020-2021. b. Computer services include GOVAN (current rate x 6 months plus 3% increase for 6 months) and \$10,000 ESXI Hosy c. Computer supplies are based on 2020-2021 forecast.	iditor concor
3100 Food Services a. Food service costs are based on the 2019 / 2020 actuals.	
3200 Student Activities a. Student activities are based on the 2019 / 2020 actuals.	

Page 4

NORTHWOOD ACADEMY CHARTER SCHOOL HISTORICAL CHANGES FOR FISCAL 2021 - 2022 BUDGET VERSION 3 FROM VERSION 2 AS OF JUNE 2, 2021

Fiscal 2021 / 2022 Version 3 Budget - 05/05/2021	\$	1,108,160.42
REVENUES		
Updated ESSER II revenues based on projected needs		
Totals		
EXPENSES		
Payroll & Benefits		
1. Kellyann McGough received Masters. Changed from Bachelor 7 to Master 7 3,046.0	3	
2. Resignation 4th grade teacher. Changed from Masters 9 to Masters 5 (13,959.5		
3. Retirement 5th grade teacher. Changed from Masters 3 to Masters 5 5,490.5		
4. Retirement ESL teacher. Changed from Masters 14 to Masters 5 (27,809.3		
5. Reduced medical beenfits from 10% to 7% (26,300.2)	935	
Department 1100		(59,532.57)
Department 1100		
1. Added new math curriculum - CBA 2022.15	2	
		85,132.82
Totals	\$	25,600.25
Fiscal 2021 / 2022 Version 4 - 06/02/21	\$	1,082,560.17

Debt Coverage Service Ratio for Version 4 is 2.71 to 1 which passes the requirement of 1.20 to 1.

NORTHWOOD ACADEMY CHARTER SCHOOL PROPOSED BUDGET FISCAL 2021 / 2022 VERSION 4

		6/2/2021		5/5/2021		
		Version 4		Version 3		
		2021 / 2022		2021 / 2022		
		Budget		Budget	F 21 2 2	Variance
Revenues:						
Local:						
Regular Ed Tuition	\$	7,029,568	\$	7,029,568	\$	
Special Ed Tuition		4,353,231	Ť	4,353,231	Ψ	- 1
Federal:						
Title I - Basic Programs		836,616		836,616		
Title II - Improving Tchr Quality		63,169		63,169		
Title IV - Student Support & Academic Enrichment		51,316		51,316		-
Ready to Learn Grant		64,712		64,712		_
IDEA - Part B		138,116		138,116		
ESSER II		744,368		744,368		-
Other:						
Int on Invest & Int Cking Acct		8,000		8,000		
Fundraiser/other		23,000		23,000		
Food Service Revenue		530,000		530,000		- Y.200
Student Activity Revenue		25,000		25,000		
Aftercare Revenue		5,000		5,000		
Miscellaneous Revenue		1,000		1,000		-
Total Revenue		13,873,096		13,873,096	\$	
Expenditures:						
1100 - Regular Ed						
Salaries and Wages	\$	3,479,434	\$	3,506,455	\$	(27,021)
Medical/Dental/Disability Insurance	•	1,116,922	Ψ	1,136,322	Ψ	(19,400)
PSERS/Retirement		642,307		649,497		(7,190)
Employer Taxes		283,433		285,500		(2,067)
Professional Development / Tuition Reimbursement		93,000		93,000		(2,007)
Substitutes		45,000		45,000		
Travel		1,000		1,000		
Instructional Supplies		50,000		50,000		
Books		169,936		84,803		85,133
Software		59,183		59,183		00,100
Equipment		5,000		5,000		
Technology		25,000		25,000		
Total Instructional	\$	5,970,215	\$	5,940,760	\$	29,454
1200 - Spec Ed						
Salaries and Wages	\$	864,709	\$	862,005	\$	2,704
Medical/Dental/Disability Insurance	Ψ	243,673	Ψ	247,330	Ψ	(3,657)
PSERS/Retirement		180,508		180,372		135
Employer Taxes		69,601		69,395		207
Travel		-		-		-
Assessment tools Books		20,825		20,825		-
Professional Services - IDEA		20,000		20,000		-18-19-
Behavioral Specialist		-		20,000		
Approved Private Schooling		600,000		600,000		1
Occupational Therapist		50,000		50,000		
Equipment		- 0,000		-		
Technology						-

NORTHWOOD ACADEMY CHARTER SCHOOL PROPOSED BUDGET FISCAL 2021 / 2022 VERSION 4

	6/2/2021		5/5/2021		
	Version 4		Version 3		
	 2021 / 2022		2021 / 2022		
	Budget		Budget	\	/ariance
		-			
2140 - Guidance and Pyschologist					
Salaries and Wages	\$ 139,793	\$	139,793	\$	
Medical/Dental/Disability Insurance	21,410		21,875	•	(465)
PSERS/Retirement	28,558		28,558		(100)
Employer Taxes	11,269		11,269		
Psychologist	68,000		68,000		
Related Services	145,000		145,000		
		-		-	
Total	\$ 414,031	\$	414,495	\$	(465)
2300 - Office of Principal					
Salaries and Wages	\$ 625,910	\$	625,910	\$	
Medical/Dental/Disability Insurance	96,083	11,115,000	97,981		(1,899)
PSERS/Retirement	160,696		160,696		_
Employer Taxes	49,895		49,895		And the state of t
Audit	30,000		30,000		
Legal	100,000		100,000		
Business Services	170,210		170,210		
Human Resource Services	154,310		154,310		
Supplies	55,000		55,000		
Meals	5,000		5,000		-
Travel	2,500		2,500		
Advertising	3,000		3,000		-
Postage	2,000				-
Insurance - E & O,/ D&O / Worker Comp, etc			2,000		
Equipment	55,937		55,937		•
Technology					
Dues & Fees	25,000		25,000		
Total Admin	\$ 1,535,541	\$	1,537,439	\$	(1,899)
2400 Nurse					
Salaries and Wages	\$ 73,496	\$	73,496	\$	
Medical/Dental/Disability Insurance	2,940		2,940		-
PSERS/Retirement	25,330		25,330		
Employer Taxes	5,910		5,910		-
Professional Fees	5,200		5,200		-
Supplies	 3,000		3,000		
Total Nurse	\$ 115,876	\$	115,876	\$	
2600 - Operations					
Salaries and Wages	\$ 185,893	\$	185,893	\$	
Medical/Dental/Disability Insurance	21,419	•	21,833	Ψ	(414)
PSERS/Retirement	63,763		63,763		(+1+)
Employer Taxes	14,796		14,796		
Rent - 4621 Castor	631,710		631,710		
Utilities - Gas & Electric / Water	90,000		90,000		
Utilities - Telephone	15,600		15,600		
Utilities - Internet	5,639				.
Equipment Rental	30,340		5,639		-
Custodial Services	249,540		30,340		
Trash Disposal			249,540		
as Dioposai	17,899		17,899		-

NORTHWOOD ACADEMY CHARTER SCHOOL PROPOSED BUDGET FISCAL 2021 / 2022 VERSION 4

Version 4 2021 / 2022 Budget			6/2/2021		5/5/2021		
2021 / 2022 Budget Budget Budget Variance							
Budget Budget Variance							
Landscaping 9,470 9,470 5,000 5,000 5,000 8 10,000 5,000 5,000 8 10,000 10,0							Variance
Landscaping 9,470 9,470 5,000 5,000 5,000 8 10,000 5,000 5,000 8 10,000 10,0	2600 - Operations (continued)						
Snow Removal S,000 S,000 S,000 Building Repairs 90,000 10,000 10,000 Supplies 25,000 25,000 25,000 Equipment Repairs 10,000 15,000 15,000 15,000 25,000 Equipment 15,000 15,000 15,000 25,000			0.470		0.470		
Building Repairs							
Equipment Repairs 10,000 10,000 Supplies 25,000 25,000 Equipment 15,000 15,							
Supplies							
Equipment					2000 A CONTRACTOR		
Capital Improvements							
Insurance - General Property & Liability							
Total Facilities							-
Salaries and Wages \$ 141,215 \$ 141,215 \$ Medical/Dental/Disability Insurance 13,613 13,845 (2,7,13) \$ Medical/Dental/Disability Insurance 148,467 48,467 48,467 \$ \$ \$ \$ \$ \$ \$ \$ \$	Insurance - General Property & Liability	-	43,313	-	43,313		
Salaries and Wages \$ 141,215 \$ 141,215 \$ (2) Medical/Dental/Disability Insurance 13,613 13,845 (2) PSERS/Retrement 48,467 48,467 48,467 Employer Taxes 11,378 11,378 11,378 11,378 11,378 11,378 5000 9,780 9,780 9,780 9,780 666 606 666 606 666 606 666 6066 666 6066 6066 666 606 606 6060 6060 6060 6060 6060 6060 6000 6000 6000 6000 <t< td=""><td>Total Facilities</td><td>\$</td><td>1,669,233</td><td>\$</td><td>1,669,647</td><td>\$</td><td>(414)</td></t<>	Total Facilities	\$	1,669,233	\$	1,669,647	\$	(414)
Medical/Dental/Disability Insurance 13,613 13,845 (C) PSERS/Retirement 48,467 48,467 48,467 Employer Taxes 11,378 11,378 11,378 Software non instructional 9,780 9,780 9,780 Computer Services 58,066 58,066 6 Computer Supplies 5,000 5,000 5,000 Equipment 25,500 25,500 25,500 Total Information Services \$ 313,019 \$ 313,251 \$ (3) 3100 - Food Operations \$ 38,639 \$ 38,639 \$ (3) Salaries and Wages \$ 38,639 \$ 38,639 \$ (3) Medical/Dental/Disability Insurance 18,300 18,300 18,300 PSERS/Retirement 1,932<	2800						
Medical/Dental/Disability Insurance 13,613 13,845 (C) PSERS/Retirement 48,467 48,467 48,467 Employer Taxes 11,378 11,378 11,378 Software non instructional 9,780 9,780 9,780 Computer Services 58,066 58,066 6 Computer Supplies 5,000 5,000 5,000 Equipment 25,500 25,500 25,500 Total Information Services \$ 313,019 \$ 313,251 \$ (3) 3100 - Food Operations \$ 38,639 \$ 38,639 \$ (3) Salaries and Wages \$ 38,639 \$ 38,639 \$ (3) Medical/Dental/Disability Insurance 18,300 18,300 18,300 PSERS/Retirement 1,932<	Salaries and Wages	\$	141,215	\$	141.215	\$	
PSERS/Retirement 48,467 48,467 Employer Taxes 11,378 11,378 Software non instructional 9,780 9,780 Computer Services 58,066 58,066 Computer Supplies 5,000 5,000 Equipment 25,500 25,500 Total Information Services \$ 313,019 \$ 313,251 \$ (3) 3100 - Food Operations Salaries and Wages \$ 38,639 \$ 38,639 \$ (3) Medical/Dental/Disability Insurance 18,300 18,300 18,300 18,300 PSERS/Retirement 1,932 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>(232)</td>							(232)
Employer Taxes							(202)
Software non instructional 9,780 9,780 Computer Services 58,666 58,666 58,066 Computer Supplies 5,000 5,000 Equipment 25,500 25,500	Employer Taxes						
Computer Services 58,066 58,066 Computer Supplies 5,000 5,000 Equipment 25,500 25,500 Total Information Services \$ 313,019 \$ 313,251 \$ (200,000) 3100 - Food Operations Salaries and Wages \$ 38,639 <							
Computer Supplies 5,000 5,000 Equipment 25,500 25,500 Total Information Services \$ 313,019 \$ 313,251 \$ (2) 3100 - Food Operations Salaries and Wages \$ 38,639 \$ 38,639 \$ 8,640 \$ 8,640 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
Equipment 25,500 25,500					74.70		
Total Information Services \$ 313,019 \$ 313,251 \$ (2) 3100 - Food Operations Salaries and Wages \$ 38,639 \$ 38,639 \$ Medical/Dental/Disability Insurance 18,300 18,300 PSERS/Retirement 1,932 1,932 Employer Taxes 3,339 3,339 Food Costs 410,300 410,300 Supplies 9,700 9,700 Total Food Operations \$ 482,209 \$ 482,209 \$ 3200 - Student Activities Salaries and Wages \$ 98,640 \$ 98,640 \$ Medical/Dental/Disability Insurance 10,597 10,830 (2) PSERS/Retirement 17,144 17,144 Employer Taxes 6,914 6,914 Coaching / Club Stipends 30,000 30,000 Sports / SEPCAL 25,000 25,000 Sports / SEPCAL 25,000 25,000 School Activities 15,000 15,000 Robotics Team + travel 1,800 1,800 Equipment							-
Salaries and Wages \$ 38,639	Equipment	1	25,500	-	25,500		
Salaries and Wages \$ 38,639 \$ 38,639 \$ Medical/Dental/Disability Insurance 18,300 18,300 18,300 PSERS/Retirement 1,932 1,932 1,932 Employer Taxes 3,339 3,339 3,339 Food Costs 410,300 410,300 9,700 Supplies 9,700 9,700 9,700 Total Food Operations \$ 482,209 \$ 482,209 \$ 3200 - Student Activities Salaries and Wages \$ 98,640 \$ 98,640 \$ Medical/Dental/Disability Insurance 10,597 10,830 (2 PSERS/Retirement 17,144 17,144 17,144 17,144 17,144 17,144 16,914 6,914 <td>Total Information Services</td> <td>\$</td> <td>313,019</td> <td>\$</td> <td>313,251</td> <td>\$</td> <td>(232)</td>	Total Information Services	\$	313,019	\$	313,251	\$	(232)
Salaries and Wages \$ 38,639 \$ 38,639 \$ Medical/Dental/Disability Insurance 18,300 18,300 18,300 PSERS/Retirement 1,932 1,932 1,932 Employer Taxes 3,339 3,339 3,339 Food Costs 410,300 410,300 9,700 Supplies 9,700 9,700 9,700 Total Food Operations \$ 482,209 \$ 482,209 \$ 3200 - Student Activities Salaries and Wages \$ 98,640 \$ 98,640 \$ Medical/Dental/Disability Insurance 10,597 10,830 (2 PSERS/Retirement 17,144 17,144 17,144 17,144 17,144 17,144 16,914 6,914 <td>3100 - Food Operations</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	3100 - Food Operations						
Medical/Dental/Disability Insurance 18,300 18,300 PSERS/Retirement 1,932 1,932 Employer Taxes 3,339 3,339 Food Costs 410,300 410,300 Supplies 9,700 9,700 Total Food Operations \$ 482,209 \$ 3200 - Student Activities \$ 98,640 \$ Salaries and Wages \$ 98,640 \$ Medical/Dental/Disability Insurance 10,597 10,830 (2 PSERS/Retirement 17,144 17,144 17,144 17,144 Employer Taxes 6,914 6,914 6,914 6,914 6,914 Goaching / Club Stipends 30,000 30,000 30,000 Sports / SEPCAL 25,000 25,000 8 8 8 8 6,000 6,000 6,000 6,000 5		\$	38 639	\$	38 630	•	
PSERS/Retirement 1,932 1,932 Employer Taxes 3,339 3,339 Food Costs 410,300 410,300 Supplies 9,700 9,700 Total Food Operations \$ 482,209 \$ 482,209 3200 - Student Activities \$ 3200 - Student Activities \$ 98,640 \$ 98,640 Salaries and Wages \$ 98,640 \$ 98,640 \$ 8640 Medical/Dental/Disability Insurance 10,597 10,830 (2 PSERS/Retirement 17,144 17,144 17,144 Employer Taxes 6,914 6,914 6,914 Coaching / Club Stipends 30,000 30,000 30,000 Sports / SEPCAL 25,000 25,000 25,000 Ballroom Dancing 6,000 6,000 6,000 School Trips 30,000 30,000 30,000 School Activities 15,000 15,000 Robotics Team + travel 1,800 1,800 Equipment - -	Medical/Dental/Disability Insurance	Ψ		Ψ		Ψ	
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Food Costs Supplies 410,300 9,700 410,300 9,700 Total Food Operations \$ 482,209 \$ 482,209 \$ 3200 - Student Activities \$ 98,640 \$ 98,640 \$ 9,640 \$ 8,640 \$ 9,640 \$ 8,640 \$ 9,							-
Supplies 9,700 9,700 Total Food Operations \$ 482,209 \$ 482,209 3200 - Student Activities \$ 98,640 \$ 98,640 Salaries and Wages \$ 98,640 \$ 98,640 Medical/Dental/Disability Insurance 10,597 10,830 (2 PSERS/Retirement 17,144 17,144 17,144 Employer Taxes 6,914 6,914 6,914 Coaching / Club Stipends 30,000 30,000 5,000 Sports / SEPCAL 25,000 25,000 25,000 Ballroom Dancing 6,000 6,000 6,000 School Trips 30,000 30,000 30,000 School Activities 15,000 15,000 Robotics Team + travel 1,800 1,800 Equipment - - -							
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Salaries and Wages \$ 98,640 \$ 98,640 \$ Medical/Dental/Disability Insurance 10,597 10,830 (2 PSERS/Retirement 17,144 17,144 17,144 Employer Taxes 6,914 6,914 6,914 Coaching / Club Stipends 30,000 30,000 30,000 Sports / SEPCAL 25,000 25,000 6,000 Ballroom Dancing 6,000 6,000 6,000 School Trips 30,000 30,000 30,000 School Activities 15,000 15,000 Robotics Team + travel 1,800 1,800 Equipment - -	Total Food Operations	\$	482,209	\$	482,209	\$	-
Medical/Dental/Disability Insurance 10,597 10,830 (2 PSERS/Retirement 17,144 17,144 17,144 Employer Taxes 6,914 6,914 6,914 Coaching / Club Stipends 30,000 30,000 30,000 Sports / SEPCAL 25,000 25,000 6,000 Ballroom Dancing 6,000 6,000 30,000 School Trips 30,000 30,000 30,000 School Activities 15,000 15,000 Robotics Team + travel 1,800 1,800 Equipment - -	3200 - Student Activities						
Medical/Dental/Disability Insurance 10,597 10,830 (2 PSERS/Retirement 17,144 17,144 17,144 Employer Taxes 6,914 6,914 6,914 Coaching / Club Stipends 30,000 30,000 30,000 Sports / SEPCAL 25,000 25,000 6,000 Ballroom Dancing 6,000 6,000 30,000 School Trips 30,000 30,000 30,000 School Activities 15,000 15,000 Robotics Team + travel 1,800 1,800 Equipment - -		\$	98,640	\$	98,640	\$	- an illa VirgaVirg
PSERS/Retirement 17,144 17,144 Employer Taxes 6,914 6,914 Coaching / Club Stipends 30,000 30,000 Sports / SEPCAL 25,000 25,000 Ballroom Dancing 6,000 6,000 School Trips 30,000 30,000 School Activities 15,000 15,000 Robotics Team + travel 1,800 1,800 Equipment - -	Medical/Dental/Disability Insurance		10,597		10,830		(232)
Employer Taxes 6,914 6,914 Coaching / Club Stipends 30,000 30,000 Sports / SEPCAL 25,000 25,000 Ballroom Dancing 6,000 6,000 School Trips 30,000 30,000 School Activities 15,000 15,000 Robotics Team + travel 1,800 1,800 Equipment - -	PSERS/Retirement		17,144		17,144		-
Coaching / Club Stipends 30,000 30,000 Sports / SEPCAL 25,000 25,000 Ballroom Dancing 6,000 6,000 School Trips 30,000 30,000 School Activities 15,000 15,000 Robotics Team + travel 1,800 1,800 Equipment - -	Employer Taxes		6,914				-
Sports / SEPCAL 25,000 25,000 Ballroom Dancing 6,000 6,000 School Trips 30,000 30,000 School Activities 15,000 15,000 Robotics Team + travel 1,800 1,800 Equipment - -	Coaching / Club Stipends						
Ballroom Dancing 6,000 6,000 School Trips 30,000 30,000 School Activities 15,000 15,000 Robotics Team + travel 1,800 1,800 Equipment - -	Sports / SEPCAL						
School Trips 30,000 30,000 School Activities 15,000 15,000 Robotics Team + travel 1,800 1,800 Equipment - -	Ballroom Dancing						
School Activities 15,000 15,000 Robotics Team + travel 1,800 1,800 Equipment - -	School Trips						
Robotics Team + travel 1,800 1,800 Equipment							_
Equipment							
Total Student Activities \$ 241,096 \$ 241,329 \$ (2							_
	Total Student Activities	\$	241,096	\$	241,329	\$	(232)
Total Expenditures \$ 12,790,536 \$ 12,764,936 \$ 25,6	Total Expenditures	\$	12,790,536	\$	12,764,936	\$	25,600
Net Income / (Loss) \$ 1,082,560 \$ 1,108,160 \$ (25,6)	Net Income / (Loss)	\$	1,082,560	\$	1,108,160	\$	(25,600)

NORTHWOOD ACADEMY CHARTER SCHOOL PROPOSED SCHOOL DISTRICT REVENUES FISCAL 2021 / 2022

	Regular Students	Spec Ed Students	Totals
School District of Philadelphia			
Enrollment	641	143	784
Philadelphia Tuition - Current	\$ 10,836	\$ 30,442	
Philadelphia Tuition - Proposed	10,836	30,442	
Cheltenhem Township School District			
Enrollment	4		4
2020 / 2021 Tuition	\$ 20,863	\$ 41,423	
2021 / 2022 Tuition	20,863	41,423	
Total Tuition	\$ 7,029,568	\$ 4,353,231	\$ 11,382,799

NORTHWOOD ACADEMY CHARTER SCHOOL PROPOSED FEDERAL REVENUES FISCAL 2021 / 2022

Federal: Title I - Basic Programs 836,616 100% 836,616 Title II - Improving Tchr Quality 63,169 63,169 51,316 Title IV - Student Support & Acad. Enrich Ready to Learn Grant IDEA 64,712 100% 64,712 IDEA 1,030.72 138,116 Total Federal \$ 1,155,990 \$ 1,153,929		7	Fiscal 2020 / 2021	%	7	Fiscal 2021 / 2022
\$ 1,155,990	Federal: Title I - Basic Programs Title II - Improving Tchr Quality Title IV - Student Support & Acad. Enrich Ready to Learn Grant IDEA		836,616 63,169 51,316 64,712	100% 100% 100% 100%		836,616 63,169 51,316 64,712
	Total Federal	4	1,155,990		49	1,153,929

Summer Bridge Program - ESSER II	67	28 735 72
Upper School Math Interventionist - ESSER II	•	78 449 16
Special Ed - K - ESSER II		78 449 16
Special Ed - 3rd & 4th Grade - ESSER II		78 449 16
Classroom Assistant - ESSER II		53 285 62
Classroom Assistant - ESSER II		53 285 62
Classroom Assistant - ESSER II		53 285 62
Classroom Assistant - ESSER II		53 285 62
Classroom Assistant - ESSER II		53 285 62
Classroom Assistant - ESSER II		53 285 62
Classroom Assistant - ESSER II		53 285 62
Classroom Assistant - ESSER II		53.285.62
Basement bathroom upgrades		54,000.00

ESSER II Funds

Page 10

744,368.16

6

Totals

\$ 744,368.16

Northwood Academy Charter School ESSER II BUDGET FISCAL 2021 / 2022

Fiscal 21-22	53,206.00 25,243.16	20,000.00	53,206.00 25,243.16	53,206.00 25,243.16	30,846.00 22,439.62	54,000.00							
Object Description	100 Upper School Math Interventionist - ESSER II 200 Benefits	100 Summer Bridge Program - ESSER II 200 Benefits	100 Special Ed - K - ESSER II 200 Benefits	100 Special Ed - 3rd & 4th Grade - ESSER II 200 Benefits	100 Classroom Assistant - ESSER II 200 Benefits	700 Bathroom Upgrades							
Function	1100	1100	1200	1200	1190	1190	1190	1190	1190	1190	1190	1190	2600

NORTHWOOD ACADEMY CHARTER SCHOOL DEBT SERVICE COVERAGE RATIO CALCULATION JULY 1, 2020 THROUGH JUNE 30, 2021

	Northwood Academy July - Jun 21	NW CDC , LLC July - Jun 21	Consolidated 12 Months
Net Income PSERS Adjustment	1,082,560.17	231,171.99	1,313,732.16
Depreciation Amortization Interest Expense	1 1 1	\$400,537.65	400,537.65
Add Back Depreciated Technology		•	
Totals	\$ 1,082,560.17	\$ 631,709.64	\$ 1,714,269.81
Scheduled Maturities of L-T Debt Interest Expense	1 1	231,171.99	231,171.99 400,537.65
	· \$	\$ 631,709.64	\$ 631,709.64
Debt Service Coverage Ratio Required Debt Coverage Service Ratio Pass or Fail			2.71 1.20 Pass

Cover Sheet

Current CBAs

Section: III. Discuss CBAs Item: A. Current CBAs

Purpose: Discuss

Submitted by:

Related Material: CBA 2020.68.pdf

CBA 2020.69.pdf

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NORTHWOOD ACADEMY CHARTER SCHOOL COST / BENEFIT ANALYSIS

Date: 5/52021 CBA #: 2020.68

Budget (highlight selection[s]): Pandemic/Grant Round 2

Operating Technology
Instructional Grant Money

Request: Upgrade the Bandwidth to 1G

Prepared by: Kristie Dugan

Overview of the Project

We need to upgrade our Bandwidth to higher speed to accommodate the number of devices that are currently stressing our current service. Moving to 1G will suffice not only for the current devices by the additional devices once all of our students are back and utilizing one to one technology.

Projected Cost

The cost for this project will be \$2200 per month until June 2022 (Total \$26,400). We will be applying for eRATE funding and if approved, our bill would drop to approximately \$220 per month beginning July 1, 2022. We will be using grant funding for at least this upcoming year since staff may need to continue some level of hybrid instruction.

Benefits

ALthough we have currently found a way to make the current service work, it would increase productivity to make this switch now.

Revenue generating / cost savings

Reviews / Approvals

CEO Approval: Date Submitted:

Committee Review/Approval

Finance: Date of Review/Approval:

Governance: Date of Review/Approval:

Academic Excellence: Date of Review/Approval:

CEO Support & Evaluation: Date of Review/Approval:

Return to Index

NORTHWOOD ACADEMY CHARTER SCHOOL COST / BENEFIT ANALYSIS

Date: 5/6/2021 CBA #: 2020.69

Budget (highlight selection[s]): Pandemic/Grant Round 2

Operating Technology
Instructional Grant Money

Request: Replacement Chromebooks

Prepared by: Kristie Dugan

Overview of the Project

To date, we have distributed approximately 350 of the newest Chromebooks to our students. With the number of chromebooks being returned damaged or significantly used, and having the ESSR funding available, we will be supplementing the carts with new chromebooks. This is especially important with the decision for our students to move to one to one technology when they return to fully in parson learning.

Projected Cost

400 chromebooks at \$350 each \$140,000 Total

Benefits

In order for us to move forward with one to one student technology, we will have to make this purchase. This is the only way to ensure that full class sets of functional computers are available. Any returned functioning chromebooks will be refurbished in house and used as back ups.

Revenue generating / cost savings

Reviews / Approvals

CEO Approval: Date Submitted:

Committee Review/Approval

Finance: Date of Review/Approval:

Governance: Date of Review/Approval:

Academic Excellence: Date of Review/Approval:

CEO Support & Evaluation: Date of Review/Approval:

Cover Sheet

2021-2021 Fiscal Year CBAs

Section: III. Discuss CBAs

Item: B. 2021-2021 Fiscal Year CBAs

Purpose: Discuss

Submitted by:

Related Material: 2022.15.pdf

		COST / BENEF	IT ANAYLSIS		
Date:	5/25/2021			CBA #:	2022.15
Date.	3/23/2021		Rudget	: (highlight selec	_
			Buuge	. (mgmignic selec	Operating
					Instructional
					Grant Money
Request:	Math Curriculun	ı			
Prepared by:	Cindy Carey				
Overview of	the Project				
Overview or	the Project				
Explore and iden Explore and iden Grade level pland Incorporating dif	g K-8 of Standards Itify curriculum re Itify instructional Ining with the K-8 Iferentiation and a Irade level framew	esources practices framework accommodations	with the K-8 frar	nework	
	_				
Projected Co	<u>st</u>		<u>\$</u> 85,132.82		
Th		2.02			
The cost of the p	rogram is \$85,13	2.82.			
Benefits					
<u>benie</u> nts					
In creating the so and instructiona The committee v	l best practices. V	ce, teachers will b Ve will use benchr upplemental progr	mark and previou	us PSSA data to	address the gaps.
In creating the so and instructiona The committee v the program. Professional dev	l best practices. V vill incorporate su elopment will als	Ve will use benchr	mark and previou rams such as IXL	us PSSA data to a and Study Island	address the gaps. d to strengthen
In creating the so and instructiona The committee v the program.	l best practices. V vill incorporate su elopment will als	Ve will use benchr upplemental progi	mark and previou rams such as IXL	us PSSA data to a and Study Island	address the gaps. d to strengthen
In creating the so and instructiona The committee volume the program. Professional dev	l best practices. V vill incorporate su elopment will als	Ve will use benchr upplemental progi	mark and previou rams such as IXL	us PSSA data to a and Study Island	address the gaps. d to strengthen
In creating the so and instructiona The committee v the program. Professional dev math scores by 2	l best practices. V vill incorporate su elopment will als	Ve will use benchrupplemental progroup of the a topic of foc	mark and previou rams such as IXL	us PSSA data to a and Study Island	address the gaps. d to strengthen

Reviews / Ap	<u>provals</u>			
CEO Approval: Approved		Date Submitted	5/26/21	
Committe Review/Approval				
Finance:		Date of Review	/Approval:	
Governance:		Date of Review	/Approval:	
Academic Exce	ellence:	Date of Review	/Approval:	
CEO Support 8	k Evaluation:	Date of Review	/Approval:	