



Research Triangle High School

Finance Committee Meeting

Date and Time

Wednesday August 12, 2026 at 9:00 AM EDT

Location

Join Zoom Meeting

<https://rtp-org.zoom.us/j/85230571593?pwd=KS3gaSaAcidi4b2yuRt4TDPf40sEzrH.1>

Meeting ID: 852 3057 1593

Passcode: 897069

The RTHS Finance Committee meets on the second Wednesday of each month, except in December and July. Meetings are held virtually.

Agenda

	Purpose	Presenter	Time
I. Opening Items			9:00 AM
A. Record Attendance		Carolyn Coia	1 m
B. Call the Meeting to Order		Carolyn Coia	1 m
C. Approve Minutes	Approve Minutes	Carolyn Coia	3 m
II. Finance Committee Business			9:05 AM

	Purpose	Presenter	Time
A. Finance Committee	Discuss	Alex Drake	45 m
• Review Prior Month Financials • Personnel Updates (as required) • Service Contracts			
B. Review/Recommend Stifel Engagement	Vote	Carolyn Coia	10 m
III. Other Business			10:00 AM
A. Other Business	Discuss	Carolyn Coia	5 m
IV. Closing Items			10:05 AM
A. Adjourn Meeting	Vote	Carolyn Coia	5 m

Coversheet

Finance Committee

Section:	II. Finance Committee Business
Item:	A. Finance Committee
Purpose:	Discuss
Submitted by:	
Related Material:	RTHS FY 2025-26 Budget Update 6.30.26.pdf RTHS FY 2026-27 Budget Update 7.31.26.pdf

Research Triangle High School	FY 2025-2026 Board Approved Budget	FY 2025-2026 Board Approved Amended Budget	Variance	Actuals as of 6.30.26	% Received/ Expensed to Budget	Comments:
ADW	372	372	0%			
State Funding per ADW	0,003.00	0,003.18	1%			
EC ADW	23	42	43%			
State EC Funding per ADW	3,243.20	4,590.23	1%			
Revenue						
State Funds - Revenue	3,778,060	3,821,888	1%	3,821,888	100%	
State Funds - Growth Funding	-	-		-		
State EC Funds	197,328	213,892	8%	213,892	100%	
State Funds - LI Adjustment	-	-		-		
State Funds - LEP Funds	-	63,669		63,669	100%	
State Funds - School Technology	-	6,742		6,742	100%	
State Funds - NCVPS	(8,138)	(10,844)	33%	(10,844)	100%	
State Funds - Fines & Forfeitures	-	-		-		
State Funds - COVID-19	-	-		-		
State Funds - Other Funds (non-recurring)	-	26,751		26,751	100%	
State Funds - Paid Parental Leave Reimbursement	-	-		-		
Total State Funding	3,967,250	4,122,098	4%	4,122,098	100%	
Alamance County Funds	2,160	8,456	291%	9,237	109%	
Brunswick County Funds						
Chapel Hill-Carrboro Funds	50,049	56,824	14%	61,005	107%	
Chatham County Funds	45,000	34,765	-23%	36,344	105%	
Cumberland County Funds	1,800	-	-100%	-		
Durham County Funds	1,534,752	1,719,312	12%	1,736,619	101%	
Franklin County Funds	-	2,709		2,753	102%	
Granville County Funds	2,313	2,475	7%	2,561	103%	
Guilford County Funds		3,627		3,648	101%	
Harnett County Funds	1,431	3,690		4,246	115%	
Johnston County Funds						
Orange County Funds	55,530	34,668	-38%	31,549	91%	
Wake County Funds	939,900	964,620	3%	969,931	101%	
Mecklenburg County Funds	-	-		-	0%	
Total County Funding	2,632,935	2,831,146	8%	2,857,894	101%	
Federal Funds - PRC 060 (EC)	106,437	145,632	37%	150,158	103%	
Federal Funds - PRC 050	-	-		-		
Federal Funds - PRC 103	21,069	21,578	2%	21,578	100%	
Federal Funds - PRC 108				-		
Federal Funds - PRC 118	1,100	-	-100%	-		
Federal Funds - COVID-19				-		
Grant Funds SRSA				-		
Total Federal Funding	128,606	167,210	30%	171,736	103%	
Sales & Use Tax Refund	25,000	30,000	20%	35,785	119%	
Corporate/Board/Private Donations	30,000	30,000	0%	26,999	90%	
Interest Income	50,000	40,000	-20%	41,480	104%	
Other	6,500	8,700		8,681	100%	
Total Revenue	6,840,291	7,229,154	6%	7,264,673	100%	
Expenses						
Principal	265,000	265,000	0%	265,000	100%	
Interest	511,425	511,425	0%	505,956	99%	
Bond Costs	8,600	8,600	0%	7,926	92%	
Repair and Replacement Fund Transfer	85,800	85,800	0%	85,800	100%	
Capitalized Improvements/Purchases	-	103,000		93,589	91%	
Building Expenses						
Utilities - elec, water and trash	115,000	110,000	-4%	108,311	98%	
Telephone/Communications	3,000	4,011	34%	2,543	63%	
Maintenance & Repair	53,000	53,000	0%	61,833	117%	
Custodial - Supplies/Materials	18,000	18,000	0%	15,633	87%	
Facility Contracted Services:				-		
Custodial Services	88,772	88,772	0%	88,394	100%	
Carpet - Tile Cleaning	12,450	12,450	0%	10,008	80%	
HVAC	24,856	24,856	0%	18,960	76%	
Grounds - Landscaping	16,000	20,238	26%	20,988	104%	
Total Building Expenses	331,078	331,326	0%	326,668	99%	
Personnel Costs						
Salaries	3,833,642	3,767,730	-2%	3,767,432	100%	
Substitutes	100,000	177,000	77%	177,750	100%	
Personal Leave				-		
Health Insurance - State Plan	416,510	416,510	0%	418,925	101%	
Retirement - State 457 Plan + Match	80,506	71,000	-12%	70,674	100%	
Payroll Taxes - 7.65%	295,810	296,644	0%	296,770	100%	
NC Flex Plan Fees	5,000	5,045	1%	5,049	100%	
SUTA	11,429	11,429	0%	10,645	93%	

Research Triangle High School	FY 2025-2026 Board Approved Budget	FY 2025-2026 Board Approved Amended Budget	Variance	Actuals as of 6.30.26	% Received/ Expensed to Budget	Comments:
Workers Comp Insurance	14,000	14,000	0%	13,841	99%	
Bonus		125,730		125,463	100%	
Total Personnel Costs	4,756,898	4,885,088	3%	4,886,550	100%	
Information Technology						
Technology	45,000	110,000	144%	113,327	103%	
Digital Resources & SW Licenses	58,394	56,000	-4%	74,155	132%	
Total Information Technology	103,394	166,000	61%	187,481	113%	
Instructional Services						
Staff Development	25,000	35,000	40%	37,353	107%	
Counseling - Staff Dev	1,000	1,000	0%	1,207	121%	
Travel & Mileage Reimbursement	5,000	20,000	300%	18,637	93%	
Staff Dev - PD Meals	12,000	17,500	46%	17,839	102%	
Staff Development - EC	2,000	2,000	0%	2,746	137%	
Educational Programs	17,000	17,000	0%	16,079	95%	
Edu Materials - Science Dept	7,000	5,000	-29%	4,790	96%	
Edu Materials - English Dept	4,000	4,000		3,021	76%	
Edu Materials - Languages Dept	3,000	3,000	0%	2,774	92%	
Edu Materials - History Dept	4,000	3,000	-25%	2,908	97%	
Edu Materials - Arts Dept	5,000	10,500	110%	9,688	92%	
Edu Materials - Math Dept	4,000	2,000	-50%	1,148	57%	
Edu Materials - PE Dept	3,000	2,500	-17%	2,399	96%	
Education Materials - EC Dept	3,000	3,000	0%	2,667	89%	
Testing (AP/PSAT)	7,566	7,566	0%	1,290	17%	
Textbooks/Assessment	5,000	11,000	120%	7,848	71%	
Social Service Fund	500	500	0%	-	0%	
Furniture & Fixtures	5,000	30,000	500%	15,772	53%	
Administrative Expenses	9,000	9,000	0%	12,504	139%	
EC Contracted Services: (\$50,000 FY23)	-	-		-		
Visually Impaired & Orientation	13,000	15,000	15%	15,499	103%	
Speech-Language Therapy	20,000	30,000	50%	30,176	101%	
Mental Health Service				-		
Web-based IEP Service	-			-		
Occupational Therapy	5,000	5,000	0%	4,950	99%	
Interpreting and Written Translation Service				-		
Psychoeducational Assessments	20,000	20,000	0%	13,750	69%	
Total Instructional Services	180,066	253,566	41%	225,045	89%	
Support Services						
Administration Contracted Services:				-		
Legal & Consulting	50,000	30,000	-40%	28,421	95%	
Contracted Financial Services	60,480	60,480	0%	60,480	100%	
LINQ Software Support	5,769	6,346	10%	6,346	100%	
Contracted HR Services	20,400	14,500	-29%	14,474	100%	
Student Information Management Services	21,000	21,000	0%	21,000	100%	
Contracted Printing Services	35,183	49,000	39%	49,027	100%	
Contracted Audit Services	25,000	26,150	5%	26,150	100%	
Background Checks	2,000	2,500	25%	780	31%	
General Insurance	40,645	43,185	6%	43,185	100%	
Board of Director Materials	12,495	13,195	6%	13,195	100%	
Fundraising/Development	5,000	5,000	0%	2,612	52%	
Marketing/Advertising	6,000	26,000	333%	25,936	100%	
Transportation Contracted Services:				-		
Daily Bus Services	48,000	48,000	0%	45,393	95%	
Special Event Transportation Services	4,000	3,000	-25%	2,465	82%	
Transportation - Fuel	7,000	5,000	-29%	4,650	93%	
Transportation Maintenance	4,000	4,000	0%	1,462	37%	
Food Services	22,000	11,500	-48%	10,990	96%	
Total Support Services	368,972	368,856	0%	356,566	97%	
Other Expenses						
Athletics	66,650	89,000	34%	94,568	106%	
Feminine Hygiene Grant				-		
Counseling/College Dept	5,000	5,000	0%	5,540	111%	
Graduation	11,000	15,000	36%	21,242	142%	
Senior Class Events	2,000	10,000	400%	9,563	96%	
Safety - Off Duty Officer	45,000	48,000	7%	47,850	100%	
Staff Snacks (Joy Room)	3,000	5,000	67%	4,824	96%	
Staff Appreciation		-		-		
Sales Tax	25,000	30,000	20%	35,877	120%	
Repayment to DPI						
Robotics	9,000	9,000	0%	9,241	103%	
Transfer to Raptorium	100	100	0%	100	100%	
Total Other Expenses	166,750	211,100	27%	228,805	108%	
Total Expenses	6,777,982	7,189,762		7,169,385	100%	

Research Triangle High School	FY 2025-2026 Board Approved Budget	FY 2025-2026 Board Approved Amended Budget	Variance	Actuals as of 6.30.26	% Received/ Expensed to Budget	Comments:
Surplus	62,309	39,392		95,288		
Interfund Transfer				150,245		
Surplus from Previous Years	2,202,066	2,202,066		2,202,066		
Ending Cash Balance	2,264,375	2,241,458		2,447,599		

Liquidity Requirement Calculation:

Total Expenses	7,169,385
Clubs, PTSO, Boosters Expenses (projected)	306,655
Less: Capitalized Purchases	(93,589)
Less: Principal Payments	(265,000)
Less: Repair and Replacement Fund Transfer	(85,800)
Total Operating Expenses	7,031,652
Divided by 365 days	365
Operating Expense per Day	19,265
Multiplied by 45 days	45
Minimum balance required for unrestricted cash and cash equivalents	866,916
Ending Cash Balance	2,447,599
Raptorium Cash	1,690
Clubs, PTSO, Boosters Cash	86,306
Total Unrestricted Cash and Cash Equivalents	2,535,595
Divided by Operating Expense per Day	19,265
Projected Days Cash on Hand	132

Liquidity Requirement for Days Cash on Hand

45

Debt Service Coverage Ratio Calculation:

Surplus (cash basis)	95,288
Net Income - Raptorium	100
Net Income - Clubs, PTSO, Boosters	(18,627)
Net Income - US Bank	-
Add: Repair and Replacement Fund Trans	85,800
Add: Capitalized Items	93,589
Add: Principal Payments	265,000
Less: Amortization	(11,869)
Less: Depreciation	-
Change in Net Assets	509,281
Add: Interest	511,425
Add: Amortization	11,869
Add: Depreciation	-
Net Income Available for Debt Service	1,032,575
Maximum Annual Debt Service	762,144
Projected Debt Service Coverage Ratio	1.35

Excess of DSCR Requirement **118,002**
Required DSCR in Covenants **1.20**

Research Triangle High School	FY 2026-2027 Approved Budget	FY 2026-2027 Working Budget	Variance	Actuals as of 7.31.26	% Received/ Expensed to Budget	Comments:
ADM	571	571	0%			
State Funding per ADM	\$ 6,735.57	\$ 7,296.14	8%			
EC ADM	42	51	21%			
State EC Funding per ADM	\$ 4,996.25	\$ 5,313.16	6%			
Revenue						
State Funds - Revenue	3,846,010	4,166,096	8%	327,419	8%	
State Funds - Growth Funding				-		
State EC Funds	251,944	270,971	8%	22,581	8%	
State Funds - LI Adjustment						
State Funds - LEP Funds	67,135	26,100	-61%	-	0%	
State Funds - School Technology	6,809	6,812	0%	-	0%	
State Funds - NCVPS	(9,303)	(15,504)	67%	-	0%	
State Funds - Fines & Forfeitures				-		
State Funds - COVID-19				-		
State Funds - Other Funds (non-recurring)				-		
State Funds - Paid Parental Leave Reimbursement				-		
Total State Funding	4,162,595	4,454,475	7%	350,000	8% Updated to actual allotment as of 8.11	
Alamance County Funds	9,120	9,120	0%	-	0%	
Brunswick County Funds						
Chapel Hill-Carrboro Funds	56,824	56,824	0%	-	0%	
Chatham County Funds	34,765	34,765	0%	-	0%	
Cumberland County Funds	-	-		-		
Durham County Funds	1,770,891	1,770,891	0%	-	0%	
Franklin County Funds	2,610	2,610		-	0%	
Granville County Funds	2,592	2,592	0%	-		
Guilford County Funds	3,600	3,600		-		
Harnett County Funds	3,690	3,690		-	0%	
Johnston County Funds						
Orange County Funds	34,668	34,668	0%	-	0%	
Wake County Funds	993,559	993,559	0%	-	0%	
Mecklenburg County Funds	-	-		-		
Total County Funding	2,912,319	2,912,319	0%	-	0%	
Federal Funds - PRC 060 (EC)	106,000	106,000	0%	-	0%	
Federal Funds - PRC 050				-		
Federal Funds - PRC 103	20,000	20,000	0%	-	0%	
Federal Funds - PRC 108				-		
Federal Funds - PRC 118				-	#DIV/0!	
Federal Funds - COVID-19				-		
Grant Funds SRSA				-		
Total Federal Funding	126,000	126,000	0%	-	0%	
Sales & Use Tax Refund	25,000	25,000	0%	-	0%	
Corporate/Board/Private Donations	30,000	30,000	0%	350	1%	
Interest Income	40,000	40,000	0%	2,934	7%	
Other	9,000	9,000		1,125	13%	
Total Revenue	7,304,914	7,596,794	4%	354,410	5%	
Expenses						
Principal	280,000	280,000	0%	23,333	8%	
Interest	498,834	498,834	0%	31,072	6%	
Bond Costs	8,600	8,600	0%	-	0%	
Repair and Replacement Fund Transfer	85,800	85,800	0%	7,150	8%	
Capitalized Improvements/Purchases				12,968	#DIV/0!	
Building Expenses						
Utilities - elec, water and trash	110,000	110,000	0%	8,207	7%	
Telephone/Communications	3,000	3,000	0%	82	3%	
Maintenance & Repair	53,000	53,000	0%	823	2%	
Custodial - Supplies/Materials	18,000	18,000	0%	-	0%	
Facility Contracted Services:				-		
Custodial Services	100,000	100,000	0%	8,325	8%	
Carpet - Tile Cleaning	15,000	15,000	0%	-	0%	
HVAC	20,000	20,000	0%	2,587	13%	
Grounds - Landscaping	20,000	20,000	0%	1,000	5%	
Total Building Expenses	339,000	339,000	0%	21,024	6%	
Personnel Costs						
Salaries	4,079,757	3,999,465	-2%	295,141	7% Updated to actual salaries plus placeholders	
Substitutes	100,000	100,000	0%	-	0%	
Personal Leave				-		
Health Insurance - State Plan	467,374	454,128	-3%	35,899	8%	
Retirement - State 457 Plan + Match	85,675	79,989	-7%	5,338	7%	

Research Triangle High School - Finance Committee Meeting - Agenda - Wednesday August 12, 2026 at 9:00 AM

Payroll Taxes - 7.65%	314,736	308,690	-2%	22,031	7%
NC Flex Plan Fees	5,340	5,340	0%	417	8%
SUTA	11,118	11,118	0%	-	0%
Workers Comp Insurance	15,000	15,000	0%	-	0%
Bonus				-	
Total Personnel Costs	5,078,999	4,973,730	-2%	358,826	7%
Information Technology					
Technology	50,000	50,000	0%	15,119	30%
Digital Resources & SW Licenses	60,000	60,000	0%	7,069	12%
Total Information Technology	110,000	110,000	0%	22,188	20%
Instructional Services					
Staff Development	25,000	25,000	0%	1,027	4%
Counseling - Staff Dev	1,000	1,000	0%	-	0%
Travel & Mileage Reimbursement	10,000	10,000	0%	87	1%
Staff Dev - PD Meals	15,000	15,000	0%	47	0%
Staff Development - EC	3,000	3,000	0%	-	0%
Educational Programs	17,000	17,000	0%	-	0%
Edu Materials - Science Dept	7,000	7,000	0%	-	0%
Edu Materials - English Dept	3,000	3,000		-	0%
Edu Materials - Languages Dept	2,000	2,000	0%	36	2%
Edu Materials - History Dept	3,000	3,000	0%	(26)	-1%
Edu Materials - Arts Dept	5,000	5,000	0%	-	0%
Edu Materials - Math Dept	3,000	3,000	0%	-	0%
Edu Materials - PE Dept	3,000	3,000	0%	(126)	-4%
Education Materials - EC Dept	3,000	3,000	0%	-	0%
Testing (AP/PSAT)	7,566	7,566	0%	-	0%
Textbooks/Assessment	8,000	8,000	0%	-	0%
Social Service Fund	500	500	0%	-	0%
Furniture & Fixtures	6,000	6,000	0%	108	2%
Administrative Expenses	9,000	9,000	0%	267	3%
EC Contracted Services: (\$50,000 FY23)				-	
Visually Impaired & Orientation	13,000	13,000	0%	-	0%
Speech-Language Therapy	25,000	25,000	0%	-	0%
Mental Health Service				-	
Web-based IEP Service	4,000	4,000		-	
Occupational Therapy	5,000	5,000	0%	-	0%
Interpreting and Written Translation Service				-	
Psychoeducational Assessments	20,000	20,000	0%	-	0%
Total Instructional Services	198,066	198,066	0%	1,421	1%
Support Services					
Administration Contracted Services:				-	
Legal & Consulting	50,000	50,000	0%	-	0%
Contracted Financial Services	63,504	63,504	0%	5,292	8%
LINQ Software Support	6,537	6,537	0%	-	0%
Contracted HR Services	20,000	20,000	0%	728	4%
Student Information Management Services	21,000	21,000	0%	1,750	8%
Contracted Printing Services	40,000	40,000	0%	3,496	9%
Contracted Audit Services	25,000	25,000	0%	-	0%
Background Checks	2,000	2,000	0%	357	18%
General Insurance	45,000	45,000	0%	25,029	56%
Board of Director Materials	13,195	13,195	0%	-	0%
Fundraising/Development	5,000	5,000	0%	-	0%
Marketing/Advertising	10,000	10,000	0%	(717)	-7%
Transportation Contracted Services:				-	
Daily Bus Services	48,000	48,000	0%	-	0%
Special Event Transportation Services	4,000	4,000	0%	-	0%
Transportation - Fuel	7,000	7,000	0%	-	0%
Transportation Maintenance	4,000	4,000	0%	-	0%
Food Services	15,000	15,000	0%	-	0%
Total Support Services	379,236	379,236	0%	35,935	9%
Other Expenses					
Athletics	75,000	75,000	0%	3,050	4%
Feminine Hygiene Grant				-	
Counseling/College Dept	5,000	5,000	0%	-	0%
Graduation	15,000	15,000	0%	741	5%
Senior Class Events	6,000	6,000	0%	-	0%
Safety - Off Duty Officer	45,000	45,000	0%	-	0%
Staff Snacks (Joy Room)	3,500	3,500	0%	60	2%
Staff Appreciation	5,000	5,000		-	0%
Sales Tax	25,000	25,000	0%	2,485	10%
Repayment to DPI	-	-			
Robotics	9,000	9,000	0%	-	0%

Transfer to Raptorium	100	100	0%	-	0%
Total Other Expenses	188,600	188,600	0%	6,337	3%
Total Expenses	7,167,135	7,061,865	(0)	520,254	7%
Surplus	137,779	534,928		(165,845)	
Interfund Transfer					
Surplus from Previous Years	2,447,599	2,447,599		2,447,599	
Ending Cash Balance	2,585,378	2,982,527		2,281,754	

Liquidity Requirement Calculation (FY 26-27):

Total Expenses	7,061,865
Clubs, PTSO, Boosters Expenses (projected)	450,000
Less: Capitalized Purchases	-
Less: Principal Payments	(280,000)
Less: Repair and Replacement Fund Transfer	(85,800)
Total Operating Expenses	7,146,065
Divided by 365 days	365
Operating Expense per Day	19,578
Multiplied by 45 days	45
Minimum balance required for unrestricted cash and cash equivalents	881,022
Ending Cash Balance	2,982,527
Raptorium Cash	1,790
Clubs, PTSO, Boosters Cash	86,306
Total Unrestricted Cash and Cash Equivalents	3,070,623
Divided by Operating Expense per Day	19,578
Projected Days Cash on Hand	157

Liquidity Requirement for Days Cash on Hand 45

Debt Service Coverage Ratio Calculation (FY 26-27):

Surplus (cash basis)	534,928
Net Income - Raptorium	100
Net Income - Clubs, PTSO, Boosters	-
Net Income - US Bank	-
Add: Repair and Replacement Fund Transfer	85,800
Add: Capitalized Items	-
Add: Principal Payments	280,000
Less: Amortization	(11,869)
Less: Depreciation	-
Change in Net Assets	888,959
Add: Interest	498,834
Add: Amortization	11,869
Add: Depreciation	-
Net Income Available for Debt Service	1,399,662
Maximum Annual Debt Service	762,144
Projected Debt Service Coverage Ratio	1.84

Excess of DSCR Requirement 485,090
Required DSCR in Covenants 1.20

Coversheet

Review/Recommend Stifel Engagement

Section: II. Finance Committee Business
Item: B. Review/Recommend Stifel Engagement
Purpose: Vote
Submitted by:
Related Material:
Memo.Stifel.7.29.2026.pdf
Stifel Prelim Engagement Letter - Research Triangle High School - July 2026.pdf



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Privileged & Confidential — Attorney-Client Communication

July 29, 2026

To: Carolyn Coia and Alex Drake

From: Lisa Gordon Stella, Esq.

Re: Stifel Letter Agreement

Summary

The letter Stifel sent is a standard, legitimate form used by underwriters to formalize a preliminary relationship on a municipal bond financing. It is non-binding, and it can be terminated at any time without cost or penalty to the school. Signing it does not commit the school to any transaction and does not commit the school to using Stifel if it moves forward with financing.

That said, the letter is not what it may have been described to you as. It is not a neutral advisory arrangement where Stifel simply reviews the school's financials and offers recommendations. It is a formal engagement of Stifel as underwriter or placement agent for a future bond offering — meaning Stifel would be on the other side of the transaction from the school, not acting as the school's advisor. Importantly, Stifel is not a fiduciary or required to act in the best interest of the School. Before signing, you should understand what that means and a few other points below.

1. Stifel Does Not Act as the School's Advisor

The letter expressly relies on an SEC rule exemption that allows underwriters to avoid being treated as “municipal advisors.” As a result, ***Stifel is not acting in a fiduciary capacity and is not legally required to act in the school's best interest.*** The letter states this directly: the underwriter's interests “differ from those of the Issuer,” and neither the underwriter nor placement agent owes a fiduciary duty to the school. Any recommendations Stifel provides at this stage should be understood in that light — they come from a prospective transaction counterparty, not an independent advisor.

2. Stifel's Fee Depends on the Deal Closing and Its Size

The letter discloses that Stifel's compensation will be a fee or underwriting discount contingent on the transaction closing, and may be based on a percentage of the amount of bonds issued. The letter itself acknowledges this creates an incentive to recommend a transaction, or a larger transaction, than may actually be necessary. This is standard in the industry and disclosed for



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that reason, but it is worth keeping in mind when evaluating any recommendations about deal size or structure.

3. Engage an Independent Municipal Advisor Now — Not Stifel

I strongly recommend that, at this stage, the school engage its own independent municipal advisor — a professional who owes the school a fiduciary duty — rather than proceeding with Stifel. Because Stifel is not acting as the school's advisor and does not owe a fiduciary duty (see #1 above), it is not the right party to be advising the school on whether, when, or how to structure a facilities expansion financing. An independent municipal advisor can help the school evaluate financing options, size and structure the transaction, and run a competitive underwriter selection process on the school's behalf, before the school designates anyone as underwriter. The Stifel letter itself acknowledges this is an option. Given the scale of the contemplated expansion, I would treat this as a priority next step rather than an optional add-on.

4. Confidentiality Provision Is Binding — But Limited by Public Records Law

Although the engagement as a whole is non-binding, the confidentiality provision is not. By signing, the school would be agreeing to keep confidential any information Stifel shares until Stifel confirms its role with the conduit issuer. That obligation would survive even if the school decides not to move forward with Stifel.

However, as a public charter school, the school's records are generally public records under North Carolina's Public Records Act (N.C. Gen. Stat. Chapter 132), including records held by the nonprofit that operates the school. A private confidentiality promise does not override that. The only real exception is North Carolina's trade secret exemption (G.S. 132-1.2), which protects specific information only if Stifel designates it as "confidential" or "trade secret" when it is shared and the information actually meets the legal definition of a trade secret. In other words, the school may not be able to fully honor the confidentiality promise in the letter if a public records request comes in, and I'd recommend flagging this to Stifel before signing rather than promising more than the school can legally deliver.

5. Board Review and Approval Required

Given that this designates an underwriter for a significant facilities financing and creates a real (if narrow) confidentiality obligation, the Board must review and approve this letter — and any similar agreement — before it is signed. This should not proceed on staff signature alone. Before approving, the Board should solicit and compare more than just Stifel: it should hear from an independent municipal advisor (see #3) and, ideally, more than one prospective underwriter or firm, rather than moving forward with the first firm that approached the school through a personal contact. This ensures the school is getting competitive terms and the right fit, not just the most convenient introduction.



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6. Procurement Policy and Bond Structure

As a public charter school, the school should confirm this designation is consistent with its board-adopted procurement policy for professional services. We should also confirm, once the school is ready to move forward, which conduit issuer would be used and whether North Carolina Local Government Commission approval or other state-level review applies to the structure being contemplated — these are worth involving bond counsel on at the appropriate time.

Recommendation

Signing this letter is low-risk in itself — it is genuinely non-binding and freely terminable. But I recommend the school hold off on signing until it has done the following: (1) engaged an independent municipal advisor, rather than relying on Stifel, to help evaluate financing options and run a competitive process; (2) brought this to the Board for review and formal approval — not staff signature alone — with input from that independent advisor and, ideally, more than one prospective firm; (3) confirmed internally that everyone understands Stifel is a prospective underwriter, not a neutral advisor; and (4) flagged to Stifel that, as a public charter school, the confidentiality provision cannot override the school's obligations under the NC Public Records Act. I am happy to discuss further, help identify municipal advisors, or review any revised or follow-on documents Stifel provides.

Please let me know if you have questions or would like to discuss before responding to Stifel.



July 1, 2026

Mr. Alex Drake, M.Ed., CAA, CIC
Chief Operations Officer
3106 East NC Hwy. 54
Durham, NC 27713

Re: Underwriter/Placement Agent Engagement Relating to Potential Municipal Securities Transaction for Contemporary Science Center, Inc. (Research Triangle High School)

Dear Mr. Drake:

Contemporary Science Center, Inc (Research Triangle High School) (“Obligor”) and Stifel, Nicolaus & Company, Incorporated (“Stifel”) hereby confirm they are engaged in discussions related to a potential issue of (or series of issuances of) municipal securities related to the existing debt and potential new issuance of debt (the “Issue”) and to formalize Stifel’s role as underwriter or placement agent with respect to the Issue.

Engagement as Underwriter/Placement Agent

Obligor is aware of the “Municipal Advisor Rule” of the Securities and Exchange Commission (“SEC”) and the underwriter exclusion from the definition of “municipal advisor” for a firm serving as an underwriter or placement agent for a particular issuance of municipal securities. Obligor hereby designates Stifel as an underwriter or placement agent for the Issue. Obligor expects that Stifel will provide advice to Obligor on the structure, timing, terms and other matters concerning the Issue.

If this engagement takes the form of a placement, at the closing of the placement, Obligor will be asked to sign a Placement Engagement Agreement substantially in the form of the model agreement (conduit) found here: <https://www.sifma.org/resources/market-practices-model-documentation/municipal-securities-markets>

Limitation of Engagement

It is Obligor’s intent that Stifel serve as an underwriter or placement agent for the Issue, subject to satisfying applicable procurement laws or policies, formal approval of the conduit issuer of the securities (“Issuer”), finalizing the structure of the Issue and executing a bond purchase agreement or placement agent agreement, as applicable. While Obligor presently engages Stifel as the underwriter or placement agent for the Issue, this engagement letter is preliminary, nonbinding and may be terminated at any time by Obligor, without penalty or liability for any costs incurred by Stifel. Furthermore, this engagement letter does not restrict Obligor from selecting an underwriter/placement agent for the Issue other than Stifel or selecting an underwriting syndicate that does not include Stifel.

Confidentiality

Under the SEC’s “Municipal Advisor Rule,” Obligor might be classified as an “Obligated Person” if bonds are issued through a municipal conduit issuer. It is very important that Obligor keep confidential any information shared by Stifel until Stifel confirms our role with the Issuer.

Disclosures Required by MSRB Rule G-17 Concerning the Role of the Underwriter or Placement Agent

The Obligor confirms and acknowledges the following disclosures, as required to be delivered to issuers by the Municipal Securities Rulemaking Board (MSRB) Rule G-17 as set forth in MSRB Notice 2019-20 (Nov. 8, 2019)¹:

The following G-17 conflict of interest disclosures are broken down into three types, including: 1) dealer-specific conflicts of interest disclosures (if applicable); 2) transaction-specific disclosures (if applicable); and 3) standard disclosures.

1. Dealer-Specific Conflicts of Interest Disclosures

Stifel has identified the following actual or potential² material conflicts of interest:

Stifel and its affiliates comprise a full service financial institution engaged in activities which may include sales and trading, commercial and investment banking, advisory, investment management, investment research, principal investment, hedging, market making, brokerage and other financial and non-financial activities and services. Stifel and its affiliates may have provided, and may in the future provide, a variety of these services to the Obligor and to persons and entities with relationships with the Obligor, for which they received or will receive customary fees and expenses.

In the ordinary course of these business activities, Stifel and its affiliates may purchase, sell or hold a broad array of investments and actively trade securities, derivatives, loans and other financial instruments for their own account and for the accounts of their customers, and such investment and trading activities may involve or relate to assets, securities and/or instruments of the Obligor (directly, as collateral securing other obligations or otherwise) and/or persons and entities with relationships with the Obligor.

Stifel and its affiliates may also communicate independent investment recommendations, market color or trading ideas and/or publish or express independent research views in respect of such assets, securities or instruments and may at any time hold, or recommend to clients that they should acquire such assets, securities and instruments. Such investment and securities activities may involve securities and instruments of the Obligor.

2. Transaction-Specific Disclosures Concerning Complex Municipal Securities Financing:

- o Since we have not recommended a “complex municipal securities financing” to the Issuer or Obligor, additional disclosures regarding the financing structure for the Issue are not required under MSRB Rule G-17.

3. Standard Disclosures**A. Disclosures Concerning the Underwriter’s or the Placement Agent’s Role:**

- o MSRB Rule G-17 requires an underwriter and a placement agent to deal fairly at all times with issuers, obligated persons, and investors.

¹ Revised Interpretive Notice Concerning the Application of MSRB Rule G-17 to Underwriters of Municipal Securities (effective Mar. 31, 2021).

² When we refer to *potential* material conflicts throughout this letter, we refer to ones that are reasonably likely to mature into *actual* material conflicts during the course of the transaction, which is the standard required by MSRB Rule G-17.

- o The underwriter's primary role is to purchase the Issue with a view to distribution in an arm's-length commercial transaction with the Issuer. The placement agent's primary role in the transaction is to facilitate the sale and purchase of the securities between the issuer and one or more investors for which the placement agent will receive compensation in an arm's-length commercial transaction with the issuer. The underwriter/placement agent has financial and other interests that differ from those of the Issuer.
- o Unlike a municipal advisor, the underwriter or the placement agent does not have a fiduciary duty to the Issuer under the federal securities laws and are, therefore, not required by federal law to act in the best interests of the Issuer without regard to our own financial or other interests.
- o The Issuer or you may choose to engage the services of a municipal advisor with a fiduciary obligation to represent the Issuer's interest in this transaction.
- o Under the federal securities laws, neither a municipal advisor, nor an underwriter, nor a placement agent has a fiduciary duty to Obligor.
- o The underwriter has a duty to purchase the Issue from the Issuer at a fair and reasonable price, but must balance that duty with their duty to sell the Issue to investors at prices that are fair and reasonable.
- o The placement agent has a duty to use its commercially reasonable efforts to arrange the purchase of securities from the Issuer at a fair and reasonable price, but must balance that duty with its duty to arrange the sale of securities to investors at prices that are fair and reasonable.
- o The underwriter or the placement agent will review the official statement for the securities, if any, in accordance with, and a part of, its respective responsibilities to investors under the federal securities laws, as applied to the facts and circumstances of this transaction.³

B. Disclosures Concerning the Underwriter's or the Placement Agent's Compensation:

- o The underwriter will be compensated by a fee and/or an underwriting discount that will be set forth in the bond purchase agreement to be negotiated and entered into in connection with the Issue. The placement agent will be compensated by a fee agreed upon with the Issuer in connection with the private placement of the Issue. Payment or receipt of the underwriting/placement agent fee or discount will be contingent on the closing of the transaction and the amount of the fee or discount may be based, in whole or in part, on a percentage of the principal amount of the Issue. While this form of compensation is customary in the municipal securities market, it presents a conflict of interest since the underwriters may have an incentive to recommend to the Issuer a transaction that is unnecessary or to recommend that the size of the transaction be larger than is necessary.

³ Under federal securities law, an issuer of securities has the primary responsibility for disclosure to investors. The review of the official statement by the underwriter or placement agent is solely for purposes of satisfying the underwriter's or placement agent's obligations under the federal securities laws and such review should not be construed by you as a guarantee of the accuracy or completeness of the information in the official statement.

Sincerely,

Stifel, Nicolaus & Company, Incorporated

By:  _____

Name: Nicholas Tripician

Title: Managing Director

Obligor accepts and acknowledges the foregoing.

Accepted and Executed

By: _____

Name: Mr. Alex Drake, M.Ed., CAA, CIC

Title: Chief Operations Officer

Date: _____