The Academy of Alameda Charter School Board

Board Meeting

Date and Time

Wednesday October 21, 2026 at 6:30 PM PDT

Location

AoA, Room 203

Agenda

		Purpose	Presenter	Time
I.	**Opening Items**			**6:30 PM**
A.	Call the Meeting to Order	Discuss	Jennifer Laird	1 m
B.	Record Attendance		Damaris Espinosa	2 m
C.	The Board Reviews The Academy of Alameda's Mission and Envisioned Future Statements		Jennifer Laird	1 m

Mission: The Academy of Alameda equitably develops students into critical thinkers and life-long learners who navigate the world with integrity, and who apply their learning to empower themselves and their communities.

Envisioned Future: We envision a future where all of our students are successful, and their destinies are not determined by their demographics.

		Purpose	Presenter	Time
II.	**Open Session**			**6:34 PM**
A.	Public Comment	FYI	Jennifer Laird	2 m

Public comment on any item not listed on the agenda. Allotted time for comments is two (2) minutes per speaker.

III.	**Consent Agenda**			**6:36 PM**
A.	Approve Draft Meeting Minutes	Approve Minutes	Jennifer Laird	1 m

Approve minutes for Board Meeting on August 2, 2026

B.	Approve Draft Meeting Minutes	Approve Minutes	Jennifer Laird	1 m

Approve minutes for Special Board Meeting on September 8, 2026

C.	Approve Draft Meeting Minutes	Approve Minutes	Jennifer Laird	1 m

Approve minutes for Board Meeting on September 24, 2026

D.	Approve Draft Meeting Minutes	Approve Minutes	Jennifer Laird	1 m

Approve minutes for Special Board Meeting on October 11, 2026

E.	Vote on Check Registers	FYI	Jennifer Laird	1 m
F.	Vote on Credit Card Statement	FYI	Jennifer Laird	1 m
G.	Vote on Consent Calendar	Vote	Jennifer Laird	2 m
IV.	**Board Communication**			**6:44 PM**
A.	Financial Presentation and Discussion	Discuss	Jennifer Laird	15 m

Purpose: This is an informational item only

Naomi Stewart will present:

- Financial Presentation: FY 26 September Forecast and MYP

		Purpose	Presenter	Time
B.	Academic Presentation	Discuss	Amy McGeorge	20 m

Purpose: This is an informational item only

TK-8 Principal, Amy McGeorge, will answer questions on the Elementary and Middle School's academic progress regarding the 25-26 school year data and the 26-27 school year plans.

V. Closed Session — 7:19 PM

A.	Closed Session Item	Discuss	Jennifer Laird	30 m

The Board and the Executive Director will meet privately in Closed Session. Any action taken during Closed Session will be reported out once Closed Session concludes.

Topic(s):

- Personnel

VI. Open Session — 7:49 PM

A.	Report Out	FYI	Jennifer Laird	5 m

The Board President will report out any action taken during Closed Session.

B.	Board Committee Reports	Discuss	Jennifer Laird	10 m

Reports and Goals from the following committees:

- Finance Committee
- Governance Committee

VII. Closing Items — 8:04 PM

A.	Individual Board Member Reports	FYI	Jennifer Laird	5 m
B.	Executive Director Report	FYI	Jennifer Laird	2 m

		Purpose	Presenter	Time
C.	Upcoming Board Meetings Special Board Meeting, Saturday, November 7: 26-27 Recommended Reductions and MYP Scenarios Thursday, November 19: Special Education Update	Discuss	Jennifer Laird	1 m
D.	Adjourn Meeting	FYI	Jennifer Laird	

Coversheet

Approve Draft Meeting Minutes

Section: III. Consent Agenda
Item: A. Approve Draft Meeting Minutes
Purpose: Approve Minutes
Submitted by:
Related Material: Minutes for Board Meeting on August 2, 2026

APPROVED

The Academy of Alameda Charter School Board

Minutes

Board Meeting

Date and Time
Sunday August 2, 2026 at 9:00 AM

Location
The Academy of Alameda
401 Pacific Ave
Alameda, CA 94501
Room 203

Directors Present
A. Cooley, A. Price, C. Robie, J. Laird, K. McCoy, R. Rentschler, W. Schaff

Directors Absent
None

Guests Present
C. Chilcott, R. Brown

I. Opening Items

A. Call the Meeting to Order

J. Laird called a meeting of the board of directors of The Academy of Alameda Charter School Board to order on Sunday Aug 2, 2026 at 9:07 AM.

B. Record Attendance

II. Open Session

A. The Board Reviews The Academy of Alameda's Mission and Envisioned Future Statements

J. Laird asked A. Price to read AoA's mission and envisioned future statements.

B. Public Comment

There was no public comment.

III. Consent Agenda

A. Approve Draft Meeting Minutes

Motion to approve the minutes from Board Meeting on 06-11-26.
The board **VOTED** unanimously to approve the motion.

B. Approve Draft Meeting Minutes

Motion to approve the minutes from Special Board Meeting on 06-29-26.
The board **VOTED** unanimously to approve the motion.

C. Check Registers

D. Credit Card Statements

E. Prop 28 Annual Spending Plan

F. Vote on Consent Agenda

C. Robie made a motion to Approve the Consent Calendar.
W. Schaff seconded the motion.
The board **VOTED** unanimously to approve the motion.

IV. Board Communication

A. Public Comment

There was no public comment.

B. Vote on Board Member

A. Price made a motion to Approve Regina Brown as an AoA Board Member for the term of one year, 2026-27.
C. Robie seconded the motion.
The board **VOTED** unanimously to approve the motion.

C.

Approval of the updated 26-27 Board Calendar

K. McCoy made a motion to Approve the revised AoA Board of Director's 26-27 Meeting Calendar.
W. Schaff seconded the motion.
The board **VOTED** unanimously to approve the motion.

D. Approval of the new Student Wellness Policy

C. Robie made a motion to Approve the new Student Wellness Policy.
A. Price seconded the motion.
A. Cooley asked if the policies could be updated at some point. ED Chilcott said yes. A. Cooley asked if information about the appropriate amount of sleep for children could be added to a future update and ED Chilcott said ye.
The board **VOTED** unanimously to approve the motion.

E. Approval of the new Parent and Family Engagement Policy

K. McCoy made a motion to Approve the new Parent and Family Engagement Policy.
C. Robie seconded the motion.
The board **VOTED** unanimously to approve the motion.

F. Approval of the new Motorized Scooters and E-Bikes Policy

A. Price made a motion to Approve the new Motorized Scooters and E-Bikes Policy.
C. Robie seconded the motion.
The board **VOTED** unanimously to approve the motion.

G. Approval of the new Extreme Weather Policy

R. Rentschler made a motion to Approve the new Extreme Weather Policy.
C. Robie seconded the motion.
The board **VOTED** unanimously to approve the motion.

H. Approval of the new Artificial Intelligence (AI) Policy

C. Robie made a motion to Approve the new Artificial Intelligence (AI) Policy.
K. McCoy seconded the motion.
A. Price asked if teachers were going to be informed of the policy. ED Chilcott shared that Principal McGeorge would be reviewing it as part of the staff professional development when the teachers and staff returned to campus.
The board **VOTED** unanimously to approve the motion.

I. Approval of the Revised Technology Policy

K. McCoy made a motion to Approve the Revised Technology Policy.
C. Robie seconded the motion.

ED Chilcott shared this policy was updated as part of a new California law, AB 3216, that went into effect July 1, 2026.
The board **VOTED** unanimously to approve the motion.

J. Board Committee Reports

Finance Committee had no report.

Student Success Committee had not report.

Board Governance shared they had a potential new board member they will be interviewing soon.

V. Closing Items

A. Individual Board Member Reports

There were no individual board member reports.

B. Executive Director Report

ED Chilcott shared that road work would be done in front of the school in October or November to repaint new lines including a bike lane.

C. Upcoming Board Meetings

J. Laird shared the next board meeting will be a special board meeting on Tuesday, September 8 to vote on the unaudited actuals so they can be sent to AUSD to meet their early deadline.

A. Cooley shared she would not be able to attend this one board meeting since she will be taking her daughter to school back east and thanked AoA for all the school has done for her daughter's education. Board members and ED Chilcott sent their well wishes for her exciting next step.

D. Adjourn Meeting

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 9:32 AM.

Respectfully Submitted,
C. Chilcott

Coversheet

Approve Draft Meeting Minutes

Section: III. Consent Agenda
Item: B. Approve Draft Meeting Minutes
Purpose: Approve Minutes
Submitted by:
Related Material: Minutes for Special Board Meeting on September 8, 2026

APPROVED

The Academy of Alameda Charter School Board

Minutes

Special Board Meeting

Voting on Unaudited Actuals

Date and Time
Tuesday September 8, 2026 at 5:30 PM

Location
The Academy of Alameda
401 Pacific Ave
Alameda, CA 94501
Room 203

Directors Present
A. Price, C. Robie, J. Laird, K. McCoy, R. Brown, W. Schaff

Directors Absent
A. Cooley, R. Rentschler

Guests Present
C. Chilcott, N. Stewart (remote)

I. Opening Items

A. Call the Meeting to Order

J. Laird called a meeting of the board of directors of The Academy of Alameda Charter School Board to order on Tuesday Sep 8, 2026 at 5:30 PM.

B. Record Attendance

C. The Board Reviews The Academy of Alameda's Mission and Envisioned Future Statements

J. Laird read the Academy of Alameda's Mission and Envisioned Future Statements.

II. Open Session

A. Public Comment

There was no public comment.

III. Consent Agenda

A. Approve Draft Meeting Minutes

B. Approve Draft Meeting Minutes

C. Vote on Check Registers

D. Vote on Credit Card Statement

E. Vote on Consent Calendar

C. Robie made a motion to Approve the consent calendar as presented.
K. McCoy seconded the motion.
The board **VOTED** to approve the motion.

Roll Call

A. Cooley	Absent
R. Brown	Aye
R. Rentschler	Absent
K. McCoy	Aye
C. Robie	Aye
A. Price	Aye
W. Schaff	Aye
J. Laird	Aye

IV. Board Communication

A. Vote on the FY26 Unaudited Actuals

C. Robie made a motion to Approve the FY26 Unaudited Actuals as presented.
K. McCoy seconded the motion.

N. Stewart reviewed the FY26 end of year unaudited actuals with the group. She shared the actual negative balance was higher than the projected negative balance mostly due to higher than expected special education expenses (additional staff support for SPED) and higher health and wellness expenses.

The board **VOTED** to approve the motion.

Roll Call	
W. Schaff	Aye
R. Brown	Aye
A. Cooley	Absent
C. Robie	Aye
R. Rentschler	Absent
A. Price	Aye
K. McCoy	Aye
J. Laird	Aye

V. Closing Items

A. Upcoming Board Meetings

J. Laird confirmed the next board meeting is September 24 and the topic of discussion will be enrollment.

B. Adjourn Meeting

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 5:51 PM.

Respectfully Submitted,
C. Chilcott

Coversheet

Approve Draft Meeting Minutes

Section: III. Consent Agenda
Item: C. Approve Draft Meeting Minutes
Purpose: Approve Minutes
Submitted by:
Related Material: Minutes for Board Meeting on September 24, 2026

APPROVED

The Academy of Alameda Charter School Board

Minutes

Board Meeting

Date and Time
Thursday September 24, 2026 at 6:30 PM

Location
AoA, Room 203

Directors Present
A. Cooley, A. Price, C. Robie, J. Laird, K. McCoy, R. Brown

Directors Absent
R. Rentschler, W. Schaff

Guests Present
C. Chilcott, D. Espinosa, N. Stewart (remote)

I. Opening Items

A. Call the Meeting to Order

B. Record Attendance

C. The Board Reviews The Academy of Alameda's Mission and Envisioned Future Statements

II. Open Session

A.

Public Comment

J. Whatley welcomed R. Brown back to the board and A. Cooley. She also wanted to welcome parent perspective as to how it is going on here.

III. Consent Agenda

A. Approve Draft Meeting Minutes

B. Vote on Check Registers

C. Vote on Credit Card Statement

D. Approve EPA Actual Expenditures for 25-26

E. Approving Prop 28 Annual Spending Report for 25-26

F. Vote on Consent Calendar

A. Price made a motion to approve the consent agenda while removing item A.
K. McCoy seconded the motion.
The board **VOTED** to approve the motion.

Roll Call

J. Laird	Aye
K. McCoy	Aye
A. Cooley	Absent
A. Price	Aye
C. Robie	Aye
R. Rentschler	Absent
W. Schaff	Absent
R. Brown	Aye

IV. Board Communication

A. Financial Presentation and Discussion

N. Stewart provided an update on how our budget is looking now that school has started. She mentioned we have already dug into our LAIF budget.
J. Laird asked if N. Stewart could clarify on the health benefit budget and if it went up a lot since it seems it increased quite a bit. N. Stewart and C. Chilcott advised yes, it did go up a bit.

B. Vote on LCAP Revision

K. McCoy made a motion to approve the new LCAP revision.
J. Laird seconded the motion.
The board **VOTED** to approve the motion.

Roll Call

W. Schaff	Absent
C. Robie	Aye
R. Brown	Abstain
R. Rentschler	Absent
A. Cooley	Aye
K. McCoy	Aye
J. Laird	Aye
A. Price	Aye

C. Board Local Authorization Credentials: Resolution #924261

J. Laird made a motion to approve the Board Local Authorization Credentials as stated with an adjustment/amendment to add Jacqueline Westernmeyer who is a math teacher but is certified to teach multiple subjects.
K. McCoy seconded the motion.
The board **VOTED** to approve the motion.

Roll Call

R. Rentschler	Absent
C. Robie	Aye
A. Price	Aye
R. Brown	Aye
K. McCoy	Aye
W. Schaff	Absent
J. Laird	Aye
A. Cooley	Aye

D. 26-27 Enrollment Overview

C. Chilcott provided an update on the enrollment.

J. Whatley advised that she is not agreeing with the way Larson communication is showing our marketing. She advised the school has so much to offer that is not being highlighted, such as our band going to Disney or our sports programs. She said this may be due to the fact that they do not know what we offer. She said they should be advising us what to do and how to proceed with promoting our school. She advised that some students that are now in algebra were below percentile when they started and she advised that no other school in AUSD can do that.

C. Chilcott advised that there is always room for improvement but it cannot all be blamed on marketing. She commented that we are competing with a district that has been growing. We cannot compete with the buildings getting upgrade and the strong leadership that has been there for years and has had the time to strengthened their bonds and have built a strong structure in that field. She also wanted to point out that we

have surged so much with special ed and we cannot absorb all of it so there is more at play than just marketing.

C. Robie advised that while we started out many things that AUSD adopted but we have not continued to show how we stand out as much. She mentioned that the problem is multi-pronged and at the retreats look for ways to make the school look more attractive.

R. Brown commented that although the movie theater promotion is great it can be improved. She resonated and said that the world known Disney band and the sports programs should really be highlighted more.

A. Cooley echoed the sentiments that the way the school is promoted should be highlighted more. She also asked about how many out of district families are in AUSD and how we want to show that AOA is not as far as many think. C. Chilcott advised last year only 7 families out of Alameda were accepted and this year they were doing home visits to confirm.

R. Brown, A. Price and C. Chilcott agreed that it needs to be something to catch parents and students' attention so that they can decide to come to AOA. They spoke about how most kids decide where they want to go since their friends go there and parents pick convenience unless something really convinces them that it is worth coming to AOA. A. Price also mentioned that the times have changed, when AOA was created the other surrounding middle schools were not as desirable as they are now.

V. Open Session

A. Report Out

No action taken in closed session.

B. Board Committee Reports

Finance Committee- met prior to special meeting but will be meeting soon.

Governance Committee- have not met yet.

VI. Closing Items

A. Individual Board Member Reports

K. McCoy spoke to the only Alameda newspaper and gave director Chilcott's name so as to try to get some marketing campaign on the newspaper.

B. Executive Director Report

C. Chilcott advised tomorrow is Dolly Parton day and invited the board to come and participate in the activities.

C. Upcoming Board Meetings

D. Adjourn Meeting

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 8:45 PM.

Respectfully Submitted,
J. Laird

Coversheet

Approve Draft Meeting Minutes

Section: III. Consent Agenda
Item: D. Approve Draft Meeting Minutes
Purpose: Approve Minutes
Submitted by:
Related Material: Minutes for Special Board Meeting on October 11, 2026

APPROVED

The Academy of Alameda Charter School Board

Minutes

Special Board Meeting

26-27 Budget Reduction Meeting

Date and Time
Sunday October 11, 2026 at 9:00 AM

Location
The Academy of Alameda
401 Pacific Ave
Alameda, CA 94501
Multipurpose Room

Directors Present
A. Cooley, A. Price, C. Robie, J. Laird, K. McCoy, R. Brown, W. Schaff

Directors Absent
R. Rentschler

Guests Present
C. Chilcott

I. Opening Items

A. Call the Meeting to Order

J. Laird called a meeting of the board of directors of The Academy of Alameda Charter School Board to order on Sunday Oct 11, 2026 at 9:01 AM.

B. Record Attendance

C. The Board Reviews The Academy of Alameda's Mission and Envisioned Future Statements

K. McCoy read the Academy of Alameda's Mission and Envisioned Future Statements.

II. Open Session

A. Public Comment

Teacher K. Smeal read a statement about how special AoA is, how we truly care about kids, how inclusive we are, and that it shows, and how something Coach Burger shared with her when she first started about these kids being all of our kids is something she thinks about often. She siad that these changes are a chance to look at new opportunities for AoA.

J. Whatley had a question about when reductions in SPED contractors would be decided and who would be reduced. She also had a question regarding the MYP scenario and how 5th graders classes would work on a middle school schedule.

III. Board Communication

A. Financial Presentation and Discussion

ED Chilcott reviewed information and the presentation with the group regarding the information N. Stewart (from Vertex) discussed with the Finance Committee on 10/8/26. She discussed that while there is a $660k deficit projected for this year's budget and N. Stewart said they need to cut at least $300k+, ED Chilcott and her staff are looking for more than that because that figure was based on an enrollment number around 645 which was what it was closer in September. Now that number is 630.

ED Chilcott shared that with looking at a RIF of an FTE roll mid-year, the reduction of a SPED contractor, and two staff going on maternity leave, the OLT (ED Chilcott, Principal McGeorge, Director of Operations Perkins and Director of HR Randadive) found approx. $170 in reductions, but increased Health and Welfare costs made the balance of the projected deficit go from $660k to $557k so more cuts are needed. She also shared they are looking at a reduction of SPED contractors but there are still assessments being done which would determine the level of need which determines the staffing. She shared that since SPED levels are unknown largely for TK and kindergartners in the beginning of a school year, and this year's kindergarten class had a lot of need, it is not always easy to determine staffing levels when budgeting, and that we do our best and use contractors since if the need eases we can just stop the contract.

ED Chilcott shared that she, Principal McGeorge and Ms. Perkins had gone through the budget again identifying other areas to reduce and N. Stewart was reviewing some questions they had about stipend usage. ED Chilcott also shared that there were block grant funds of $105k budgeted for 27-28 and 28-29, and that she would be directing N. Stewart to move the 28-29 funds to 26-27 to offset the deficit but she was not sure about moving the 27-28 funds because even with some projected additional FTE RIFs beginning in 27-28, there is still an approximately $340k deficit being projected. C. Robie shared that sometimes the state has taken back money that they've promised the schools so it might be better to use it all in this 26-27 year, but also, they could even choose to eliminate for this year so if we made the decision to move all block grant funds to 26-27, we would need a back up in case that occurred. ED Chilcott agreed that since a new governor and state superintendent of schools was being voted on in November, and both races have opponents with opposite ideologies, that could occur depending on who wins.

ED Chilcott said it was likely more FTE RIFs were going to be needed to be made for the 26-27 SY. She shared that if FTE RIFs are being made for 26-27, staff would be notified no later than November 18 for a final day of December 18, 2026.

ED Chilcott then shared the scenario that she asked N. Stewart to use which was what the board was reviewing. She said the idea came up through ideas coming from the elementary team during a brainstorm session in their professional development. She shared that after sharing the initial information about enrollment and budget with the full staff on 9.30.26 and brief follow ups at the individual elementary and middle school PDs on 10.7.26, staff had been sending her ideas to support the school, and that she put all that information in one document, shared it with the staff, and set a meeting on 10.19.26 for anyone who wants to attend to discuss all ideas. She said that the idea of adding an additional TK and moving 5th grade to middle school to open enrollment to the large waitlist of TK and fifth graders respectively seemed to be the best scenario for multiple reasons. TK and fifth grade regularly have the largest waitlists, making fifth grade part of middle school allows them to take electives which helps us stand apart from all other schools in Alameda, and does not fundamentally change AoA's core values or programming, and a larger fifth grade can potentially matriculate into sixth grade which increases the middle school enrollment. She said it checks off the most directives in terms of student benefit, uniqueness to the community/standing apart from other schools, and increasing funding through enrollment which is the main way we receive revenue.

ED Chilcott presented a potential scenario to increase AoA's enrollment and for the school to remain sustainable moving forward. She said that this was an idea that came from the elementary team, and that she believed the middle school team was aware

IV. Closed Session

A. Closed Session Item

The board and ED had a closed session discussion regarding details of the RIFs.

V. Open Session

A. Report Out

There was no action taken in Closed Session.

B. Board Committee Reports

Finance - B. Schaff shared Finance Committee had nothing to report since we discussed finances in this meeting. A. Cooley shared she would research how AoA can do an end of the year giving fundraising campaign and report back.

Governance - K. McCoy reported that Governance had nothing to report.

VI. Closing Items

A. Individual Board Member Reports

There were no individual reports.

B. Executive Director Report

ED Chilcott shared that she ran into a member of the City of Alameda's development team and asked when the street striping would begin in front of AoA for the beginning of the Lincoln/Marshall/Pacific project. He said the contractor conducting the project is being voted on at the 10.20.26 city council meeting and the project would begin after that, weather permitting.

C. Upcoming Board Meetings

J. Laird shared that the next regular board meeting will be on Wednesday, October 21, and the next Special Board Meeting will be on Saturday, November 7.

D. Adjourn Meeting

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 12:09 PM.

Respectfully Submitted,
C. Chilcott

Coversheet

Vote on Check Registers

Section: III. Consent Agenda
Item: E. Vote on Check Registers
Purpose: FYI
Submitted by:
Related Material: AoA September 2026 Combined Board Check Register.pdf

Combined Board Check Register	
School:	**AoA**
Month:	**September 2026**

Total Paid By Check:	$	463,630.85
Total Paid By Credit Card:	$	9,679.58

Payment Type	Check #/CC Account	Vendor	Transaction Date	Description	Void	Amount
Check	20264	Amazon Capital Services	9/3/2026	Bill #17K6-3GX7-GV1M--Supplies Bill #1PDK-LHH4-9HJ3--Supplies Bill #17XL-N1KH-DHWW--Supplies Bill #16QY-WHGL-7XJT--Supplies Bill #1R1D-969K-CLN7--Supplies Bill #1YJH-6NKH-1VDY--Supplies Bill #1DYM-G9V7-9DXR--Supplies Bill #14FK-GMKX-RMTQ--Supplies Bill #13GL-4CFF-RMQP--Supplies Bill #1PDK-LHH4-9J1X--Supplies Bill #1VJM-C3FP-Q3PX--Supplies Bill #1VFG-VV6X-C9V1--Supplies Bill #13GL-4CFF-KRYK--Supplies Bill #113Q-FM7D-R43N--Supplies Bill #1M69-FCRQ-GF1Q--Supplies Bill #1THJ-KK3L-R66V--Supplies Bill #17NH-C499-XQ47--Supplies Bill #1RXG-4GXL-P1Q9--Supplies Bill #1QCQ-6M6G-KYYP--Supplies Bill #1HPX-YDWG-XHMG--Supplies Bill #1R41-KHRN-XWV1--Supplies Bill #16W6-HCX3-H64V--Supplies Bill #1M11-Q7PR-C36W--Supplies Bill #14GT-P6H6-Q4XK--Supplies Bill #197H-DFJL-H9D3--Supplies Bill #1F93-7LVR-GFT7--Supplies		$ 2,942.87
Check	20265	Adriana San Millan School Psychology and Special Education Services, LLC	9/3/2026	Bill #11856--IEP Service: 08/17/26		$ 10,425.00
Check	20266	The Phatty B. Gallery, LLC	9/3/2026	Bill #20260820B_AOA--Artwork Color Specs		$ 305.56

Note: Multiple expenses or "Itemized/Invoice Amounts" may be paid by one check. The total "Check Amount" will appear for each "Itemized/Invoice Amount" paid by the check.

Payment Type	Check #/CC Account	Vendor	Transaction Date	Description	Void	Amount
Check	20267	Xerox Corporation	9/3/2026	Bill #026223399--Base Charge: August 2026 & Meter Usage - 07/21 - 08/21/26 Serial #ZQT-984327 Bill #026223398--Base Charge: August 2026 & Meter Usage - 07/21 - 08/21/26 Serial #ZQT-982112		$ 709.66
Check	20268	Javia Calderon	9/3/2026	Bill #082726--Reimb: Classwork		$ 24.00
Check	20269	Bird and Bee Education	9/3/2026	Bill #2618--7th Grade Social-Emotional & Sexual Health Education		$ 4,300.00
Check	20270	Techabee	9/3/2026	Bill #2026-152--Techabee Foundational IT Svcs & Support: October - December 2026		$ 11,742.00
Check	20271	RCM Technologies	9/3/2026	Bill #74264--Behavior Tech : 08/16 - 08/22/26		$ 5,998.50
Check	DB090126	EME Enterprise Inc.	9/1/2026	DB090126 - EME Enterprise Inc.		$ 13.98
Check	DB090126-1	U.S. Bank Equipment Finance	9/1/2026	DB090126-1 - U.S. Bank Equipment Finance (Acct #1375852)		$ 473.61
Check	DB090226	Square, Inc.	9/2/2026	DB090226 - Square, Inc.		$ 35.00
Check	DB090326	CharterSafe	9/3/2026	DB090326 - CharterSafe		$ 18,308.00
Check	DB090326-1	Sawyer	9/3/2026	DB090326-1 - Sawyer		$ 913.90
Check	DB090826	Google Ads	9/8/2026	DB090826 - Google Ads		$ 351.55
Check	DB090826-1	Adobe Inc.	9/8/2026	DB090826-1 - Adobe Inc.		$ 19.99
Check	DB091126	Equitable Financial Life Insurance Company of America	9/11/2026	DB091126 - Equitable Financial Life Insurance Company of America		$ 9,453.60
Check	DB091426	Pearson Education	9/14/2026	DB091426 - Pearson Education		$ 1,666.40
Check	DB091526	PayPal	9/15/2026	DB091526 - PayPal		$ 1,100.00
Check	DB091526-1	Zoom	9/15/2026	DB091526-1 - Zoom		$ 8,802.10
Check	DB091626	Sawyer	9/16/2026	DB091626 - Sawyer		$ 325.00
Check	DB092126	Fisher & Phillips LLP	9/21/2026	DB092126 - Fisher & Phillips LLP		$ 5,021.50
Check	DB092226	California Choice	9/22/2026	DB092226 - California Choice		$ 76,958.97
Check	DB092226-1	Xerox Financial Services	9/22/2026	DB092226-1 - Xerox Financial Services (Contract #211-4117596-003)		$ 708.34
Check	DB092326	Bank of Marin Visa Card	9/23/2026	DB092326 - Bank of Marin Visa Card 5830		$ 9,679.58
Check	DB092426	Google Ads	9/24/2026	DB092426 - Google Ads		$ 500.00
Check	DB093026	Bamboo HR, LLC	9/30/2026	DB093026 - BambooHR		$ 357.00
Check	DB093026-1	EME Enterprise Inc.	9/30/2026	DB093026-1 - EME Enterprise Inc.		$ 76.89
Check	M1097	Garrett Richardson	9/17/2026	M1097 - Deposits for AOA Classes		$ 675.00
Check	RMP-20260910A	Scoot Education Inc.	9/10/2026	Bill #175234A--		$ 354.00
Check	RMP-20260910B	Amazon Capital Services	9/10/2026	Bill #1P1R-3NMW-XDR4--		$ 36.14
Check	RMP-20260910C	The Phatty B. Gallery, LLC	9/10/2026	Bill #20260820_AOA--		$ 1,364.13

Note: Multiple expenses or "Itemized/Invoice Amounts" may be paid by one check. The total "Check Amount" will appear for each "Itemized/Invoice Amount" paid by the check.

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Payment Type	Check #/CC Account	Vendor	Transaction Date	Description	Void	Amount
Check	RMP-20260916A	The Education Team	9/16/2026	Bill #1128564--		$ 264.50
Check	RMP-20260916B	Scoot Education Inc.	9/16/2026	Bill #175616A-- Bill #176054A--		$ 1,092.00
Check	RMP-20260916C	Alameda County Industries	9/16/2026	Bill #0004046203--		$ 5,806.47
Check	RMP-20260916D	Teachers on Reserve	9/16/2026	Bill #101470-- Bill #101496-- Bill #101478-- Bill #101457--		$ 4,876.98
Check	RMP-20260916E	Amazon Capital Services	9/16/2026	Bill #1Y7K-JXKG-RD16-- Bill #1DDH-JDH4-FQPV-- Bill #1KJC-GG7G-T49G-- Bill #1TYN-JK6G-RV43-- Bill #1KXV-7WCQ-PFMJ-- Bill #1CV1-G9JH-CWRV-- Bill #1JHH-YHW7-CWND-- Bill #1LR6-YK3H-TWFP-- Bill #1F67-X34Q-1LLT-- Bill #1FYX-KLPT-DXC3-- Bill #1FG3-7T4D-CXYX-- Bill #1N1Y-VDTM-QPQN-- Bill #1FYX-KLPT-3VGG-- Bill #1FJM-YCMW-DCPP-- Bill #1NCL-FCWP-C71D-- Bill #1YYR-H4X3-T69F-- Bill #1N1Y-VDTM-R76C-- Bill #1RPP-C7QD-93QW-- Bill #197K-NNTW-WJCT-- Bill #14XX-HN9W-CWPN-- Bill #1QMC-9LQJ-PYR4-- Bill #1Q3L-4CCN-RYMH-- Bill #1KJC-GG7G-QXCN-- Bill #1L9W-V6YH-WQJL-- Bill #1TKW-DJT3-MWTW-- Bill #1G4C-3L4G-QPLT-- Bill #1C1M-6TVP-VT61-- Bill #1HP7-F3NL-WPPP--		$ 2,449.78
Check	RMP-20260916F	Madeleine Harrington Harger	9/16/2026	Bill #09/08/26--		$ 35.42
Check	RMP-20260916G	Larson Communications	9/16/2026	Bill #4257--		$ 6,500.00

Note: Multiple expenses or "Itemized/Invoice Amounts" may be paid by one check. The total "Check Amount" will appear for each "Itemized/Invoice Amount" paid by the check.

Payment Type	Check #/CC Account	Vendor	Transaction Date	Description	Void	Amount
Check	RMP-20260916H	Robert Half	9/16/2026	Bill #66561934--		$ 1,080.00
Check	RMP-20260922A	Linas Janitorial Services	9/22/2026	Bill #04-- Bill #05--		$ 15,400.00
Check	RMP-20260923A	Amazon Capital Services	9/23/2026	Bill #1J7V-RC6F-JXTL--		$ 59.79
Check	RMP-20260923B	RCM Technologies	9/23/2026	Bill #75580-- Bill #75564-- Bill #74600-- Bill #75302--		$ 15,388.65
Check	RMP-20260923C	Young, Minney, & Corr, LLP.	9/23/2026	Bill #24670--		$ 4,627.00
Check	RMP-20260923D	Teachers on Reserve	9/23/2026	Bill #101523--		$ 3,729.55
Check	RMP-20260923E	The Education Team	9/23/2026	Bill #1130253--		$ 789.67
Check	RMP-20260923F	Robert Half	9/23/2026	Bill #66584959-- Bill #66610927--		$ 2,160.00
Check	RMP-20260923G	Adriana San Millan School Psychology and Special Education Services, LLC	9/23/2026	Bill #11864-- Bill #11895-- Bill #11902--		$ 25,541.25
Check	RMP-20260923H	Scoot Education Inc.	9/23/2026	Bill #176816-- Bill #177897--		$ 1,770.00
Check	RMP-20260923I	Jana Chabre	9/23/2026	Bill #OC.26--		$ 400.00
Check	RMP-20260923J	Department of Justice	9/23/2026	Bill #066688--		$ 98.00

Note: Multiple expenses or "Itemized/Invoice Amounts" may be paid by one check. The total "Check Amount" will appear for each "Itemized/Invoice Amount" paid by the check.

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Payment Type	Check #/CC Account	Vendor	Transaction Date	Description	Void	Amount
Check	RMP-20260923K	Amazon Capital Services	9/23/2026	Bill #1GVF-FGQF-1H13-- Bill #1HTY-6K3D-JVDL-- Bill #1GT9-F4VM-PKQH-- Bill #1CKY-1RXW-M4NP-- Bill #1MK9-6MTR-CTD4-- Bill #1LDD-JWJK-NGXV-- Bill #1MYD-19YG-TL76-- Bill #14TT-R63F-VY4M-- Bill #11KN-YV7H-XWK1-- Bill #17H9-9CHK-YLYF-- Bill #1QFG-KNL1-FDVT-- Bill #1D3J-YDRN-DGPH-- Bill #1977-QWKD-D6W6-- Bill #1CHX-DX4H-R1HL-- Bill #16X6-P6KF-QP3T-- Bill #1G43-MLYK-LKGV-- Bill #174W-4JGP-6J13-- Bill #1D6M-LFNK-GR33-- Bill #1LDD-JWJK-19L3-- Bill #16X6-P6KF-DRWW-- Bill #1NRG-F9R7-4GFP-- Bill #16KX-Y6PL-H4X6-- Bill #1YNK-19C6-GX4M-- Bill #1YKY-W6PK-LXM1-- Bill #1CGD-4WXJ-13JG-- Bill #13LN-MFKF-3VKF-- Bill #1YKX-67MQ-7GH9-- Bill #1G4Y-KFXW-JLFC-- Bill #114D-3VDV-W464		$ 6,770.91
Check	RMP-20260923L	Brady Industries	9/23/2026	Bill #12133164--		$ 356.37
Check	RMP-20260923M	Renaissance	9/23/2026	Bill #INV5738333--		$ 18,884.40
Check	RMP-20260923N	WEX Health, Inc.	9/23/2026	Bill #0002450151-IN--		$ 157.10
Check	RMP-20260925A	Brady Industries	9/25/2026	Bill #12121670--		$ 4,767.25
Check	RMP-20260925B	Alameda Unified School District	9/25/2026	Bill #091626--		$ 96,447.32
Check	RMP-20260925C	Gachina Landscape Management	9/25/2026	Bill #E 241730--		$ 1,017.00
Check	RMP-20260925D	Wind & Brass Music	9/25/2026	Bill #M22416--		$ 1,324.70

Note: Multiple expenses or "Itemized/Invoice Amounts" may be paid by one check. The total "Check Amount" will appear for each "Itemized/Invoice Amount" paid by the check.

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Payment Type	Check #/CC Account	Vendor	Transaction Date	Description	Void	Amount
Check	RMP-20260930A	Teachers on Reserve	9/30/2026	Bill #101577-- Bill #101540-- Bill #101599-- Bill #101563--		$ 11,642.74
Check	RMP-20260930B	Robert Half	9/30/2026	Bill #66630855-- Bill #66653518--		$ 2,160.00
Check	RMP-20260930C	Adriana San Millan School Psychology and Special Education Services, LLC	9/30/2026	Bill #11906--		$ 8,683.75
Check	RMP-20260930D	WEX Health, Inc.	9/30/2026	Bill #0002410661-IN-- Bill #0002442970-IN--		$ 200.00
Check	RMP-20260930E	Reach University	9/30/2026	Bill #2451--		$ 17,250.00
Check	RMP-20260930F	Amazon Capital Services	9/30/2026	Bill #1C7W-1NWV-D4D3-- Bill #1H4V-PG4R-4F1H-- Bill #1Q4Y-L914-GGR4-- Bill #1GQF-CHR4-FJCP-- Bill #111H-GDNG-K1NL-- Bill #19X7-6QQR-F6V4-- Bill #1RHP-XCGP-3QCX-- Bill #1PGY-F1VN-FK1J-- Bill #1RW1-VPW3-99C6-- Bill #1RC6-RDNL-FNWW-- Bill #14P7-R3Y9-9XM4-- Bill #17DG-NNVN-7RP7-- Bill #13RP-79WM-99NX-- Bill #1DYD-X1VM-HNDC-- Bill #1P6M-P6Q9-FXHX-- Bill #1HW1-WMDK-FGM4-- Bill #19YL-1H6C-GPFD--		$ 1,452.22
Check	RMP-20260930G	EdTec Inc.	9/30/2026	Bill #CINV-00018115--		$ 17,166.67
Check	RMP-20260930H	The Education Team	9/30/2026	Bill #1133903-- Bill #1132141--		$ 1,115.50
Check	RMP-20260930I	WEX Health, Inc.	9/30/2026	Bill #FY 26-27 Recurring-1--		$ 3,000.00
Check	RMP-20260930J	JW Pepper & Son, Inc.	9/30/2026	Bill #368836752--		$ 64.20
Check	RMP-20260930K	XEROX BUSINESS SOLUTIONS	9/30/2026	Bill #IN5547586--		$ 310.94
Check	RMP-20260930L	RCM Technologies	9/30/2026	Bill #76028-- Bill #76027--		$ 4,437.45

Note: Multiple expenses or "Itemized/Invoice Amounts" may be paid by one check. The total "Check Amount" will appear for each "Itemized/Invoice Amount" paid by the check.

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Payment Type	Check #/CC Account	Vendor	Transaction Date	Description	Void	Amount
Check	RMP-20260930M	Department of Justice	9/30/2026	Bill #073236--		$ 711.00
Credit Card Charge	9515-5830	Sawyer	9/1/2026	08/31 - Sawyer		$ 199.00
Credit Card Charge	9515-5830	Family Laundry	9/1/2026	08/31 - Family Laundry		$ 139.95
Credit Card Charge	9515-5830	Office Max	9/1/2026	08/28 - Office Max		$ 129.52
Credit Card Charge	9515-5830	Grassroots Workshops	9/1/2026	08/25 - Grassroots Workshops		$ 900.00
Credit Card Charge	9515-5830	PlanbookEdu LLC	9/1/2026	08/21 - PlanbookEdu LLC		$ 360.00
Credit Card Charge	9515-5830	Aunt flow	9/1/2026	08/20 - Aunt flow		$ 334.01
Credit Card Charge	9515-5830	Walmart	9/1/2026	08/19 - Walmart		$ 108.05
Credit Card Charge	9515-5830	PlanbookEdu LLC	9/1/2026	08/19 - PlanbookEdu LLC		$ 30.00
Credit Card Charge	9515-5830	Amplify Education, Inc.	9/1/2026	08/17 - Amplify Education, Inc.		$ 595.99
Credit Card Charge	9515-5830	DBC *Blick Art Materials	9/1/2026	08/14 - DBC *Blick Art Materials		$ 210.98
Credit Card Charge	9515-5830	Safeway	9/1/2026	08/13 - Safeway		$ 15.07
Credit Card Charge	9515-5830	Rockalingua	9/1/2026	08/11 - Rockalingua		$ 299.00
Credit Card Charge	9515-5830	PAYPAL *Great Minds	9/1/2026	08/11 - PAYPAL *Great Minds		$ 105.00
Credit Card Charge	9515-5830	ODP Business Solutions	9/1/2026	08/10 - ODP Business Solutions		$ 67.69
Credit Card Charge	9515-5830	Lakeshore Learning Materials	9/1/2026	08/07 - Lakeshore Learning Materials		$ 62.81
Credit Card Charge	9515-5830	CALICOSPANISH.COM	9/1/2026	08/07 - CALICOSPANISH.COM		$ 329.00
Credit Card Charge	9515-5830	Risas y Sonrisas Spanish for Kids	9/1/2026	08/07 - Risas y Sonrisas Spanish for Kids		$ 695.00
Credit Card Charge	9515-5830	Center for the Collabo	9/1/2026	08/07 - Center for the Collabo		$ 237.50
Credit Card Charge	9515-5830	Really Good Stuff	9/1/2026	08/06 - Really Good Stuff		$ 308.00

Note: Multiple expenses or "Itemized/Invoice Amounts" may be paid by one check. The total "Check Amount" will appear for each "Itemized/Invoice Amount" paid by the check.

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Payment Type	Check #/CC Account	Vendor	Transaction Date	Description	Void	Amount
Credit Card Charge	9515-5830	Home Depot	9/1/2026	08/24 - Home Depot		$ 763.51
Credit Card Charge	9515-5830	ODP Business Solutions	9/1/2026	08/20 - ODP Business Solutions		$ 428.00
Credit Card Charge	9515-5830	ODP Business Solutions	9/1/2026	08/20 - ODP Business Solutions		$ 704.41
Credit Card Charge	9515-5830	Facebook	9/1/2026	08/18 - Facebook		$ 63.31
Credit Card Charge	9515-5830	ODP Business Solutions	9/1/2026	08/17 - ODP Business Solutions		$ 178.01
Credit Card Charge	9515-5830	Facebook	9/1/2026	08/14 - Facebook		$ 500.00
Credit Card Charge	9515-5830	Safeway	9/1/2026	08/13 - Safeway		$ 100.45
Credit Card Charge	9515-5830	Mountain Mike's Pizza	9/1/2026	08/13 - Mountain Mike's Pizza		$ 490.55
Credit Card Charge	9515-5830	Young, Minney, & Corr, LLP.	9/1/2026	08/11 - Young, Minney, & Corr, LLP.		$ 450.00
Credit Card Charge	9515-5830	IHIRE LLC	9/1/2026	08/05 - IHIRE LLC		$ 299.00
Credit Card Charge	9515-5830	Steve Weiss Music	9/1/2026	08/05 - Steve Weiss Music		$ 199.47
Credit Card Charge	9515-5830	ODP Business Solutions	9/1/2026	08/14 - ODP Business Solutions		$ 238.81
Credit Card Charge	9515-5830	EZCATERNOAHS NEW YORK	9/1/2026	08/04 - EZCATERNOAHS NEW YORK		$ 137.49

Note: Multiple expenses or "Itemized/Invoice Amounts" may be paid by one check. The total "Check Amount" will appear for each "Itemized/Invoice Amount" paid by the check.

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Coversheet

Vote on Credit Card Statement

Section: III. Consent Agenda
Item: F. Vote on Credit Card Statement
Purpose: FYI
Submitted by:
Related Material: October 1, 2026 Combined Credit Card Statements.pdf

Bank of Marin

October 2026 Statement

Open Date: 09/02/2026 Closing Date: 10/01/2026

Account Ending in: #### #### #### 5830

Visa® Community Card

Elan Financial Services
BUS 30 ELN

1-866-552-8855

1

ACADEMY OF ALAMEDA (CPN 001559617)

New Balance	**$7,877.48**
Minimum Payment Due	**$79.00**
Payment Due Date	**10/28/2026**

Late Payment Warning: If we do not receive your minimum payment by the date listed above, you may have to pay up to a $35.00 Late Fee and your APRs may be increased up to the Penalty APR of 30.99%.

Activity Summary

Previous Balance	+	$9,679.58
Payments	-	$9,679.58CR
Other Credits		$0.00
Purchases	+	$7,877.48
Balance Transfers		$0.00
Advances		$0.00
Other Debits		$0.00
Fees Charged		$0.00
Interest Charged		$0.00
New Balance	**=**	**$7,877.48**
Past Due		**$0.00**
Minimum Payment Due		**$79.00**
Credit Line		$50,000.00
Available Credit		$42,122.52
Days in Billing Period		30

Payment Options:

Mail payment coupon with a check

Pay online at myaccountaccess.com

Pay by phone 1-866-552-8855

No payment is required.

CPN 001559617

00479851005505583000000790000007877485

Bank of Marin

Automatic Payment

Account Ending in: #### #### #### 5830
Your new full balance of $7,877.48 will be automatically deducted from your account on 10/23/26.

24-Hour Elan Financial Services: 1-866-552-8855

. to pay by phone
. to change your address

106481074311892 E

ACADEMY OF ALAMEDA
ACCOUNTS PAYABLE
401 PACIFIC AVE
ALAMEDA CA 94501-1837

What To Do If You Think You Find A Mistake On Your Statement

If you think there is an error on your statement, please call us at the telephone number on the front of this statement, or write to us at: Elan Financial Services, P.O. Box 6335, Fargo, ND 58125-6335.

In your letter or call, give us the following information:

- Account information: Your name and account number.
- Dollar amount: The dollar amount of the suspected error.
- Description of Problem: If you think there is an error on your bill, describe what you believe is wrong and why you believe it is a mistake.

You must contact us within 60 days after the error appeared on your statement. While we investigate whether or not there has been an error, the following are true:

- We cannot try to collect the amount in question, or report you as delinquent on that amount.
- The charge in question may remain on your statement, and we may continue to charge you interest on that amount. But, if we determine that we made a mistake, you will not have to pay the amount in question or any interest or other fees related to that amount.
- While you do not have to pay the amount in question, you are responsible for the remainder of your balance.
- We can apply any unpaid amount against your credit limit.

Your Rights If You Are Dissatisfied With Your Credit Card Purchases

If you are dissatisfied with the goods or services that you have purchased with your credit card, and you have tried in good faith to correct the problem with the merchant, you may have the right not to pay the remaining amount due on the purchase.

To use this right, all of the following must be true:

1. The purchase must have been made in your home state or within 100 miles of your current mailing address, and the purchase price must have been more than $50. (Note: Neither of these are necessary if your purchase was based on an advertisement we mailed to you, or if we own the company that sold you the goods or services.)
2. You must have used your credit card for the purchase. Purchases made with cash advances from an ATM or with a check that accesses your credit card account do not qualify.
3. You must not yet have fully paid for the purchase.

If all of the criteria above are met and you are still dissatisfied with the purchase, contact us in writing at: Elan Financial Services, P.O. Box 6335, Fargo, ND 58125-6335. While we investigate, the same rules apply to the disputed amount as discussed above. After we finish our investigation, we will tell you our decision. At that point, if we think you owe an amount and you do not pay we may report you as delinquent.

Important Information Regarding Your Account

1. **INTEREST CHARGE:** Method of Computing Balance Subject to Interest Rate: We calculate the periodic rate or interest portion of the **INTEREST CHARGE** by multiplying the applicable Daily Periodic Rate (**"DPR"**) by the Average Daily Balance (**"ADB"**) (including new transactions) of the Purchase, Advance and Balance Transfer categories subject to interest, and then adding together the resulting interest from each category. We determine the **ADB** separately for the Purchases, Advances and Balance Transfer categories. To get the **ADB** in each category, we add together the daily balances in those categories for the billing cycle and divide the result by the number of days in the billing cycle. We determine the daily balances each day by taking the beginning balance of those Account categories (including any billed but unpaid interest, fees, credit insurance and other charges), adding any new interest, fees, and charges, and subtracting any payments or credits applied against your Account balances that day. We add a Purchase, Advance or Balance Transfer to the appropriate balances for those categories on the later of the transaction date or the first day of the statement period. Billed but unpaid interest on Purchases, Advances and Balance Transfers is added to the appropriate balances for those categories each month on the statement date. Billed but unpaid Advance Transaction Fees are added to the Advance balance of your Account on the date they are charged to your Account. Any billed but unpaid fees on Purchases, credit insurance charges, and other charges are added to the Purchase balance of the Account on the date they are charged to the Account. Billed but unpaid fees on Balance Transfers are added to the Balance Transfer balance of the Account on the date they are charged to the Account. In other words, billed and unpaid interest, fees, and charges will be included in the **ADB** of your Account that accrues interest and will reduce the amount of credit available to you. To the extent credit insurance charges, overlimit fees, Annual Fees, and/or Travel Membership Fees may be applied to your Account, such charges and/or fees are not included in the ADB calculation for Purchases until the first day of the billing cycle following the date the credit insurance charges, overlimit fees, Annual Fees and/or Travel Membership Fees (as applicable) are charged to the Account. Prior statement balances subject to an interest-free period that have been paid on or before the payment due date in the current billing cycle are not included in the **ADB** calculation. If you do not pay your New Balance in full by the Payment Due Date, you will not get an interest-free period on Purchases again until you pay the New Balance in full by the Payment Due Date for two billing cycles in a row.

2. **Payment Information:** We will accept payment via check, money order, the internet (including mobile and online) or phone or previously established automatic payment transaction. You must pay us in U.S. Dollars. If you make a payment from a foreign financial institution, you will be charged and agree to pay any collection fees added in connection with that transaction. The date you mail a payment is different than the date we receive the payment. The payment date is the day we receive your check or money order at Elan Financial Services, P.O. Box 790408, St. Louis, MO 63179-0408 or the day we receive your internet or phone payment. All payments by check or money order accompanied by a payment coupon and received at this payment address will be credited to your Account on the day of receipt if received by 5:00 p.m. CT on any banking day. Payments sent without the payment coupon or to an incorrect address will be processed and credited to your Account within 5 banking days of receipt. Payments sent without a payment coupon or to an incorrect address may result in a delayed credit to your Account, additional **INTEREST CHARGES**, fees, and/or Account suspension. The deadline for on-time internet and phone payments varies, but generally must be made before 5:00 p.m. CT to 8 p.m. CT depending on what day and how the payment is made. Please contact Elan Financial Services for internet, phone, and mobile crediting times specific to your Account and your payment option. Banking days are all calendar days except Saturday, Sunday and federal holidays. Payments due on a Saturday, Sunday or federal holiday and received on those days will be credited on the day of receipt. There is no prepayment penalty if you pay your balance at any time prior to your payment due date.

3. **Credit Reporting:** We may report information on your Account to Credit Bureaus. Late payments, missed payments or other defaults on your Account may be reflected in your credit report.

Bank of Marin

October 2026 Statement 09/02/2026 - 10/01/2026

ACADEMY OF ALAMEDA (CPN 001559617) **Elan Financial Services** 1-866-552-8855

Important Messages

Paying Interest: You have a 24 to 30 day interest-free period for Purchases provided you have paid your previous balance in full by the Payment Due Date shown on your monthly Account statement. In order to avoid additional INTEREST CHARGES on Purchases, you must pay your new balance in full by the Payment Due Date shown on the front of your monthly Account statement.

There is no interest-free period for transactions that post to the Account as Advances or Balance Transfers except as provided in any Offer Materials. Those transactions are subject to interest from the date they post to the Account until the date they are paid in full.

Your payment of $7877.48 will be automatically deducted from your bank account on 10/23/2026. Please refer to your AutoPay Terms and Conditions for further information regarding this account feature.

Effective November 2, 2026, the Arbitration Provision section of your Cardmember Agreement is changed as follows: the first sentence of the second paragraph in the Arbitration Procedure section is changed to read, "At the time of initiating arbitration, the party seeking to initiate arbitration must serve the other party with the demand for arbitration and identify the account holder(s) and account(s) at issue, including the

account number(s), and provide a short and plain statement of the claims asserted and the relief sought."

Transactions CHILCOTT,CHRISTINE Credit Limit $50000

Post Date	Trans Date	Ref #	Transaction Description	Amount	Notation
			Purchases and Other Debits		
09/02	09/01	0610	GOOGLE*SVCSAOASCHOOLS. WILMINGTON DE	$121.66	
09/03	09/01	7874	WALDEN POND BOOKS OAKLAND CA	$56.48	
09/08	09/04	9758	IHIRE, LLC 866-330-0196 MD	$299.00	
09/09	09/08	0013	BAYLIFEPHOTOBOOTHS.COM WWW.BAYLIFEPH CA	$1,287.00	
09/11	09/10	3078	Audible*6S1YL2RY3 Amzn.com/bill NJ	$14.95	
09/11	09/10	1266	Audible*M89KT5S13 Amzn.com/bill NJ	$0.99	
09/11	09/10	0075	AMAZON RETA* 532KX0W22 WWW.AMAZON.CO WA	$247.64	
09/14	09/10	6144	MOUNTAIN MIKES PIZZA A ALAMEDA CA	$556.01	
09/14	09/10	6169	MOUNTAIN MIKES PIZZA A 510-7499499 CA	$98.55	
09/14	09/11	2616	CRICUT WWW.CRICUT.CO UT	$95.88	
09/18	09/17	6221	FACEBK *MSEC372GJ4 650-5434800 DE	$288.20	
09/21	09/18	3210	Box, Inc. 877-7294269 CA	$1,890.00	
09/23	09/22	4010	AERIESCON FALL 2026: P WWW.AERIES.CO CA	$339.00	
09/24	09/23	3465	SP FANALE DRINKS FANALEDRINKS. CA	$194.38	
09/25	09/24	7655	DD *THESTAR DOORDASH.COM CA	$149.59	
09/28	09/23	3126	ODP BUS SOL LLC # 1029 800-463-3768 WA	$170.03	
09/30	09/29	5677	IC* INSTACART 888-246-7822 CA	$103.08	
			Total for Account #### #### #### 5764	**$5,912.44**	

Continued on Next Page

Bank of Marin

October 2026 Statement 09/02/2026 - 10/01/2026

ACADEMY OF ALAMEDA (CPN 001559617) **Elan Financial Services** 1-866-552-8855

Transactions MCGEORGE,AMY Credit Limit $25000

Post Date	Trans Date	Ref #	Transaction Description	Amount	Notation
			Purchases and Other Debits		
09/03	09/02	7016	Audible*EZ3CN0S13 Amzn.com/bill NJ	$14.95	
09/08	09/04	4516	MARSHALLS #0437 SAN LEANDRO CA	$74.11	
09/17	09/16	6273	IC* INSTACART 888-246-7822 CA	$91.72	
09/21	09/18	5013	SAFEWAY #0951 ALAMEDA CA	$105.44	
09/21	09/18	4612	MOUNTAIN MIKES PIZZA A 510-2688226 CA	$127.31	
09/25	09/24	6889	XTRAMATH XTRAMATH.ORG WA	$500.00	
09/28	09/25	1174	TARGET T-2829 ALAMEDA CA	$30.00	
09/30	09/29	8361	TEACHERSPAYTEACHERS.CO 646-588-0910 CA	$6.72	
10/01	09/30	2577	Scholastic, Inc. 573-632-1834 MO	$686.65	
10/01	09/30	0344	SAWYER HISAWYER.COM MI	$199.00	
10/01	09/30	5121	IC* INSTACART*1102 INSTACART.COM CA	$129.14	
			Total for Account #### #### #### 0347	**$1,965.04**	

Transactions BILLING ACCOUNT ACTIVITY

Post Date	Trans Date	Ref #	Transaction Description	Amount	Notation
			Payments and Other Credits		
09/23	09/23	MTC	PAYMENT THANK YOU	$9,679.58CR	
			Total for Account #### #### #### 5830	**$9,679.58CR**	

2026 Totals Year-to-Date

Total Fees Charged in 2026	$3.78
Total Interest Charged in 2026	$0.00

Interest Charge Calculation

Your Annual Percentage Rate (APR) is the annual interest rate on your account.

******APR for current and future transactions.

Balance Type	Balance By Type	Balance Subject to Interest Rate	Variable	Interest Charge	Annual Percentage Rate	Expires with Statement
**BALANCE TRANSFER	$0.00	$0.00	YES	$0.00	17.74%	
**PURCHASES	$7,877.48	$0.00	YES	$0.00	17.74%	
**ADVANCES	$0.00	$0.00	YES	$0.00	27.74%	

End of Statement

Coversheet

Financial Presentation and Discussion

Section: IV. Board Communication
Item: A. Financial Presentation and Discussion
Purpose: Discuss
Submitted by:
Related Material: AOA BM Packet 10.21.26.pdf
AOA Slide 10 Scenarios B and C 10.21.26.pdf

vertex EDUCATION

The Academy of Alameda Financial Update

Naomi Stewart
10/21/26
Board Meeting

Contents

- Monthly Financial Update
- MYP Scenario (FY27-FY30)
  - MYP Forecast
  - MYP Assumptions
- Exhibits
  - YTD Income Statement
  - Cash Flow Forecast
  - MYP Report

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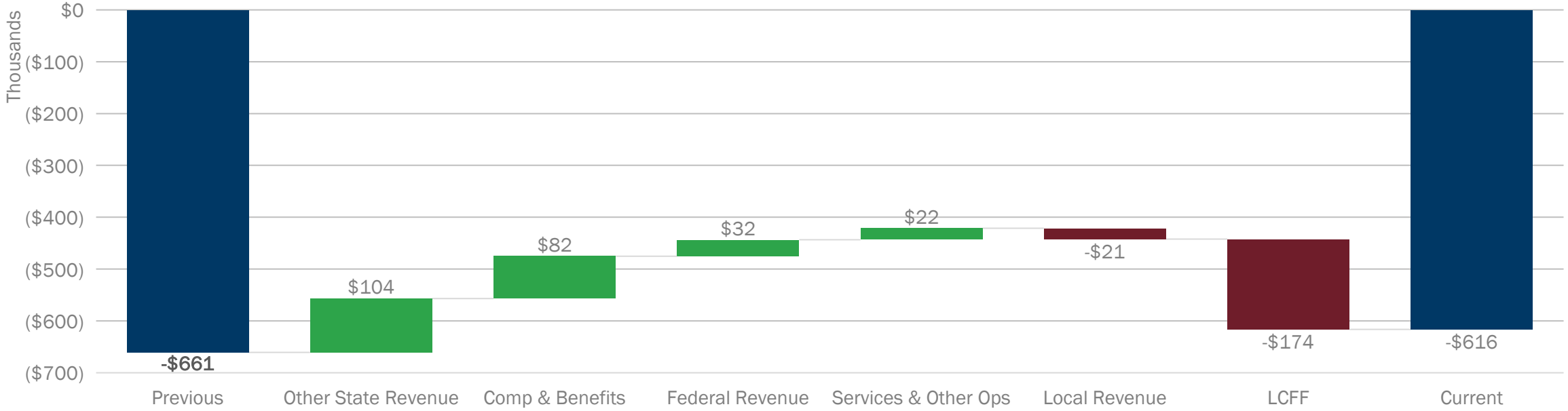
Monthly Financial Update

2026-27 September Forecast vs. Previous

		Approved Budget v1	Previous Forecast	Current Forecast	Previous Forecast vs. Current Forecast
Revenue	LCFF Entitlement	8,236,134	7,878,232	7,704,055	(174,177)
	Federal Revenue	268,343	269,433	301,188	31,755
	Other State Revenues	2,402,398	2,471,975	2,575,789	103,814
	Local Revenues	1,033,291	1,015,307	994,410	(20,897)
	Fundraising and Grants	193,573	193,573	193,573	-
	Total Revenue	**12,133,738**	**11,828,519**	**11,769,015**	**(59,504)**
Expenses	Compensation and Benefits	9,036,733	9,187,640	9,106,079	81,560
	Books and Supplies	457,795	484,393	484,393	-
	Services and Other Operating	2,592,757	2,805,599	2,783,577	22,023
	Depreciation	11,534	11,435	11,435	-
	Total Expenses	**12,098,818**	**12,489,067**	**12,385,484**	**103,583**
	Net Income	**34,920**	**(660,548)**	**(616,469)**	**44,079**
	Beginning Balance (Unaudited)	2,573,683	2,442,643	2,442,643	-
	Net Income	34,920	(660,548)	(616,469)	44,079
Ending Fund Balance		**2,608,603**	**1,782,096**	**1,826,174**	**44,079**
Fund Balance as a % of Expenses		**22%**	**14%**	**15%**	**0%**

2026-27 Forecast Update

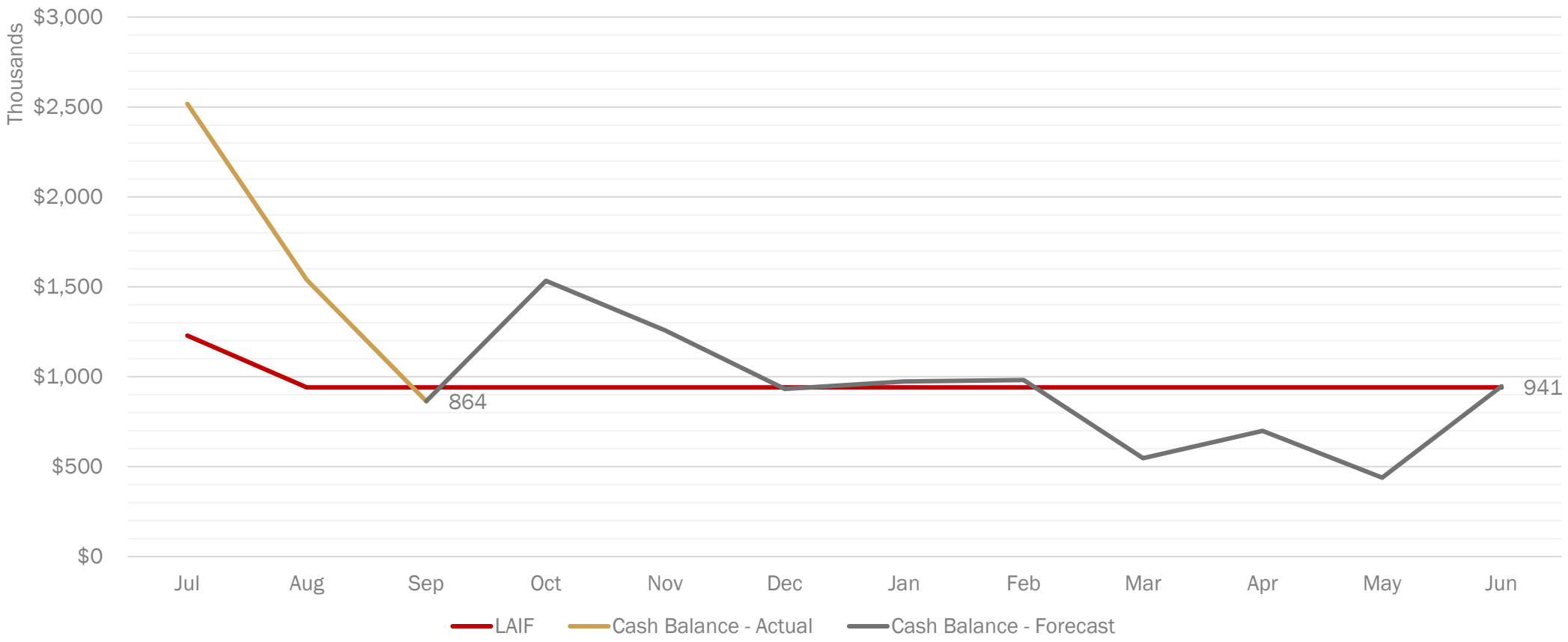
$44k in savings from revenue, staffing, and vendor adjustments, offsets 14 ADA reduction and H+W increases



CATEGORY	BOTTOM LINE IMPACT	NOTES
Previous Forecast	**(660,548)**	
Other State Revenue	103,814	Moved 105k SSPDDBG from FY29 to FY27, advanced apportionments for Prop 28 + ELOP, and added MHADA and addtl LREBG for CY
Comp & Benefits	81,560	Savings due to leaves and terminations (+187k), which offset increased H+W premiums ($-105k)
Federal Revenue	31,755	Title I-IV adjustment per preliminary allocations schedule
Services & Other Ops	22,023	Savings in subscriptions and marketing due to vendor updates
Local Revenue	(20,897)	Parcel Tax and Afterschool Revenue reduction due to enrollment adj
LCFF	(174,177)	14 ADA reduction due to enrollment adj to 630
Current	**(616,469)**	

2026-27 Monthly Cash Balance

Even with savings, DCOH is projected to average 16 days, and January would go negative without an additional LAIF withdrawal. Look to LOC for future years to help with cash issues.



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MYP Scenario (FY27-FY30)

MYP Scenario

		2026-27	2027-28	2028-29	2029-30
		Current Forecast	Projected Budget	Projected Budget	Projected Budget
Revenue	LCFF Entitlement	7,704,055	8,477,186	8,846,470	9,096,107
	Federal Revenue	301,188	295,971	300,133	301,424
	Other State Revenues	2,575,789	2,063,121	2,131,241	2,172,589
	Local Revenues	994,410	1,034,815	1,047,346	1,044,558
	Fundraising and Grants	193,573	88,373	6,073	50,873
	Total Revenue	**11,769,015**	**11,959,465**	**12,331,263**	**12,665,551**
Expenses	Compensation and Benefits	9,106,079	9,204,918	9,409,319	9,649,030
	Books and Supplies	484,393	401,040	331,761	338,396
	Services and Other Operating	2,783,577	2,765,727	2,768,496	2,740,827
	Depreciation	11,435	11,435	11,435	11,435
	Total Expenses	**12,385,484**	**12,383,120**	**12,521,011**	**12,739,688**
	Net Income	**(616,469)**	**(423,655)**	**(189,747)**	**(74,137)**
	Beginning Balance (Unaudited)	2,442,643	1,826,174	1,402,520	1,212,772
	Net Income	(616,469)	(423,655)	(189,747)	(74,137)
Ending Fund Balance (incl. Depreciation)		**1,826,174**	**1,402,520**	**1,212,772**	**1,138,636**
Ending Fund Balance as % of Expenses		**14.7%**	**11.3%**	**9.7%**	**8.9%**

Enrollment Detail

FY27 lowered to 630; second TK class (+20) and MS reductions from FY28

Previous	FY27	FY28	FY29	FY30
TK	40	40	40	40
K	50	54	54	54
1	48	52	52	52
2	52	52	52	52
3	56	56	56	56
4	60	60	60	60
5	60	60	60	60
6	77	107	107	120
7	97	100	100	120
8	105	114	114	113
Total	**645**	**695**	**695**	**727**

Current	FY27	FY28	FY29	FY30
TK	40	**60**	**60**	**60**
K	**52**	54	54	54
1	48	52	52	52
2	**49**	52	52	52
3	56	56	56	56
4	**55**	60	60	60
5	60	**75**	**83**	**83**
6	**73**	**75**	**83**	**83**
7	**93**	**80**	**83**	**83**
8	**104**	**95**	**85**	**83**
Total	**630**	**659**	**668**	**666**
TK class / MS adj.	–	(334,864)	(272,316)	(700,410)
FY27 630 adj.	(189,661)	(34,898)	(389)	(123)
Revenue impact	**(189,661)**	**(369,762)**	**(272,705)**	**(700,533)**

Gold = FY27 adjustment to 630 enrollment. Green = scenario changes starting FY28. Revenue impact is vs. the previous plan; parentheses = loss.

MYP Scenario and Impact

630 enrollment and block grant shift; reserves below the 15% target in all four years

Net income impact	2026-27	2027-28	2028-29	2029-30
Original net income (August forecast)	*(660,548)*	*(394,773)*	*(258,255)*	*215,173*
FY27 savings per September forecast	127,850	222,104	244,517	212,068
Cut 3 FTE	-	312,737	325,247	325,622
Add TK teacher, aide, and one-time startup costs	-	(208,029)	(135,631)	(138,286)
H+W adjustment for net FTE change	-	14,068	12,970	11,819
New TK class / MS enrollment adjustment	-	(334,864)	(272,316)	(700,410)
2026-27 enrollment lowered to 630	(189,661)	(34,898)	(389)	(123)
$105K block grant moved from 2028-29	105,890	-	(105,890)	-
Updated net income	**(616,469)**	**(423,655)**	**(189,747)**	**(74,137)**
Ending fund balance	1,826,174	1,402,520	1,212,772	1,138,636
Ending fund balance % of expenses	**14.7%**	**11.3%**	**9.7%**	**8.9%**
Shortfall vs. 15% reserve target	**(31,648)**	**(454,948)**	**(665,379)**	**(772,317)**

Parentheses = cost, loss, or shortfall. Source: MYP as of 10/19/26.

- **Enrollment:** 630 in 2026-27 (from 645), about $190K less revenue; TK class and middle school adjustments start 2027-28
- **September forecast savings:** include updated federal Title allocations and parcel tax estimate
- **Block grant:** $105K moved from 2028-29 into 2026-27 to offset the current-year deficit
- **Staffing:** 3 FTE Reductions starting FY28; H+W reflects 5% premium increase each Jan 1

Academy of Alameda Middle
Income Statement
As of Sep FY2027

	Actual			YTD	Budget & Forecast					
	Jul	Aug	Sep	Actual YTD	Approved Budget v1	Previous Forecast	Current Forecast	Previous Forecast vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
SUMMARY										
Revenue										
LCFF Entitlement	-	169,746	352,049	521,795	8,236,134	7,878,232	7,704,055	(174,177)	7,182,260	7%
Federal Revenue	-	-	-	-	268,343	269,433	301,188	31,755	301,188	0%
Other State Revenues	-	43,764	124,466	168,230	2,402,398	2,471,975	2,575,789	103,814	2,407,559	7%
Local Revenues	69,196	27,255	23,062	119,513	1,033,291	1,015,307	994,410	(20,897)	874,897	12%
Fundraising and Grants	1,765	188,030	3,500	193,295	193,573	193,573	193,573	-	278	100%
Total Revenue	**70,961**	**428,795**	**503,077**	**1,002,833**	**12,133,738**	**11,828,519**	**11,769,015**	**(59,504)**	**10,766,182**	**9%**
Expenses										
Compensation and Benefits	333,057	766,355	825,469	1,924,880	9,036,733	9,187,640	9,106,079	81,560	7,181,199	21%
Books and Supplies	128,004	26,833	28,746	183,583	457,795	484,393	484,393	-	300,810	38%
Services and Other Operating Expenditures	138,896	128,722	338,793	606,411	2,592,757	2,805,599	2,783,577	22,023	2,177,166	22%
Depreciation	-	-	-	-	11,534	11,435	11,435	-	11,435	0%
Other Outflows & Amortization	-	-	5,730	5,730	-	-	-	-	(5,730)	
Total Expenses	**599,957**	**921,910**	**1,198,737**	**2,720,604**	**12,098,818**	**12,489,067**	**12,385,484**	**103,583**	**9,664,880**	**22%**
Net Income	**(528,996)**	**(493,115)**	**(695,660)**	**(1,717,771)**	**34,920**	**(660,548)**	**(616,469)**	**44,079**	**1,101,302**	
Fund Balance										
Beginning Balance (Unaudited)					2,573,683	2,442,643	2,442,643	-		
Net Income					34,920	(660,548)	(616,469)	44,079		
Ending Fund Balance					**2,608,603**	**1,782,096**	**1,826,174**	**44,079**		
Fund Balance as a % of Expenses					22%	14%	15%	0%		
KEY ASSUMPTIONS										
Enrollment Summary										
K-3					246	246	245	(1)		
4-6					216	197	188	(9)		
7-8					214	202	197	(5)		
Total Enrolled					**676**	**645**	**630**	**(15)**		
ADA %										
K-3					93.4%	93.4%	93.4%	0.0%		
4-6					93.4%	93.4%	93.4%	0.0%		
7-8					93.4%	93.4%	93.4%	0.0%		
Average ADA %					**93.4%**	**93.4%**	**93.4%**	**0.0%**		
ADA										
K-3					229.76	229.76	228.83	(0.93)		
4-6					201.74	184.00	175.59	(8.41)		
7-8					199.88	188.67	184.00	(4.67)		
Total ADA					**631.38**	**602.43**	**588.42**	**(14.01)**		
REVENUE										

Academy of Alameda Middle
Income Statement
As of Sep FY2027

		Actual			YTD	Budget & Forecast					
		Jul	Aug	Sep	Actual YTD	Approved Budget v1	Previous Forecast	Current Forecast	Previous Forecast vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
LCFF Entitlement											
8011	Charter Schools General Purpose Entitlement - State Aid	-	169,746	169,746	339,492	3,591,886	3,471,487	3,399,792	(71,695)	3,060,300	10%
8012	Education Protection Account Entitlement	-	-	-	-	1,573,443	1,465,802	1,431,714	(34,088)	1,431,714	0%
8096	Charter Schools in Lieu of Property Taxes	-	-	182,303	182,303	3,070,805	2,940,943	2,872,549	(68,394)	2,690,246	6%
	SUBTOTAL - LCFF Entitlement	**-**	**169,746**	**352,049**	**521,795**	**8,236,134**	**7,878,232**	**7,704,055**	**(174,177)**	**7,182,260**	**7%**
Federal Revenue											
8181	Special Education - Entitlement	-	-	-	-	95,634	95,634	95,634	-	95,634	0%
8291	Title I	-	-	-	-	132,998	132,998	160,999	28,001	160,999	0%
8292	Title II	-	-	-	-	18,574	18,574	21,935	3,361	21,935	0%
8293	Title III	-	-	-	-	10,805	11,704	12,620	916	12,620	0%
8294	Title IV	-	-	-	-	10,332	10,523	10,000	(523)	10,000	0%
	SUBTOTAL - Federal Revenue	**-**	**-**	**-**	**-**	**268,343**	**269,433**	**301,188**	**31,755**	**301,188**	**0%**
Other State Revenue											
8381	Special Education - Entitlement (State	-	-	80,702	80,702	833,976	833,976	833,976	-	753,274	10%
8382	Special Education Reimbursement (State	-	2,681	2,681	5,362	55,044	52,896	51,665	(1,230)	46,303	10%
8550	Mandated Cost Reimbursements	-	-	-	-	13,138	13,263	13,263	-	13,263	0%
8560	State Lottery Revenue	-	-	-	-	179,371	172,405	168,395	(4,009)	168,395	0%
8590	All Other State Revenue	-	-	-	-	370,000	444,962	558,615	113,654	558,615	0%
8591	Prop 28 Arts & Music in Schools	-	6,148	6,148	12,296	119,370	122,959	122,959	-	110,663	10%
8593	ELO-Program (2600)	-	34,935	34,935	69,870	703,289	703,306	698,706	(4,600)	628,836	10%
8595	Afterschool (ASES)	-	-	-	-	128,210	128,210	128,210	-	128,210	0%
	SUBTOTAL - Other State Revenue	**-**	**43,764**	**124,466**	**168,230**	**2,402,398**	**2,471,975**	**2,575,789**	**103,814**	**2,407,559**	**7%**
Local Revenue											
8639	All Other Sales	-	-	-	-	1,284	1,284	1,284	-	1,284	0%
8660	Interest	-	-	-	-	734	2,865	2,865	-	2,865	0%
8662	Net Increase (Decrease	-	-	-	-	44,000	44,000	44,000	-	44,000	0%
8676	After School Program Revenue	64,848	14,729	22,953	102,530	231,316	242,717	237,073	(5,645)	134,543	43%
8690	Other Local Revenue	-	891	-	891	20,000	20,000	20,000	-	19,109	4%
8693	Field Trips	4,348	11,492	-	15,840	17,140	17,140	17,140	-	1,300	92%
8699	All Other Local Revenue	-	143	109	252	27,901	27,901	27,901	-	27,649	1%
8701	Art and Music Fundraising	-	-	-	-	3,555	3,555	3,555	-	3,555	0%
8702	Measure E Parcel Tax	-	-	-	-	687,361	655,844	640,592	(15,252)	640,592	0%
	SUBTOTAL - Local Revenue	**69,196**	**27,255**	**23,062**	**119,513**	**1,033,291**	**1,015,307**	**994,410**	**(20,897)**	**874,897**	**12%**
Fundraising and Grants											
8802	Donations - Private	1,465	188,030	2,400	191,895	192,350	192,350	192,350	-	455	100%
8803	Annual Fundraising (School-wide)	-	-	1,100	1,100	-	-	-	-	(1,100)	
8804	School Culture Fundraising	300	-	-	300	1,223	1,223	1,223	-	923	25%
	SUBTOTAL - Fundraising and Grants	**1,765**	**188,030**	**3,500**	**193,295**	**193,573**	**193,573**	**193,573**	**-**	**278**	**100%**
TOTAL REVENUE		**70,961**	**428,795**	**503,077**	**1,002,833**	**12,133,738**	**11,828,519**	**11,769,015**	**(59,504)**	**10,766,182**	**9%**
EXPENSES											

Academy of Alameda Middle
Income Statement
As of Sep FY2027

		Actual			YTD	Budget & Forecast					
		Jul	Aug	Sep	Actual YTD	Approved Budget v1	Previous Forecast	Current Forecast	Previous Forecast vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
Compensation & Benefits											
Certificated Salaries											
1100	Teachers Salaries	6,764	236,670	236,442	479,875	2,713,166	2,619,109	2,633,469	(14,360)	2,153,593	18%
1101	Teacher - Stipends	5,884	3,275	4,071	13,230	80,600	80,600	80,600	-	67,370	16%
1103	Teacher - Substitute Pay	-	9,796	13,193	22,989	74,957	173,606	113,988	59,618	90,998	20%
1148	Teacher - Special Ed	10,645	18,132	18,132	46,910	127,121	210,099	210,099	-	163,190	22%
1200	Certificated Pupil Support Salaries	-	3,274	6,102	9,376	54,000	38,966	38,966	-	29,590	24%
1201	Certificated Pupil Support - School Psychologist	-	19,475	19,475	38,949	214,222	214,222	214,222	-	175,272	18%
1202	Certificated Pupil Support - Counselor	-	15,981	18,581	34,562	175,786	202,698	133,004	69,694	98,442	26%
1203	Certificated Pupil Support Salaries - Custom 3	-	986	5,270	6,255	51,219	42,595	42,595	-	36,340	15%
1300	Certificated Supervisor & Administrator Salaries	45,355	45,355	45,355	136,064	544,256	544,256	544,256	-	408,192	25%
1950	Other Cert - Instructional Coaches	-	41,771	41,771	83,542	560,975	486,162	486,162	-	402,620	17%
	SUBTOTAL - Certificated Salaries	**68,648**	**394,713**	**408,391**	**871,752**	**4,596,302**	**4,612,312**	**4,497,360**	**114,952**	**3,625,607**	**19%**
Classified Salaries											
2100	Classified Instructional Aide Salaries	31,221	56,253	82,887	170,361	703,611	711,339	710,214	1,125	539,853	24%
2201	Classified Support - Restorative Justice coordinator	7,368	14,142	14,292	35,803	81,693	162,375	162,375	-	126,572	22%
2202	Classified Support - School Culture Coordinator	-	18,640	18,640	37,281	214,326	216,272	216,272	-	178,991	17%
2300	Classified Supervisor & Administrator Salaries	20,043	20,043	20,043	60,128	239,965	240,513	240,513	-	180,385	25%
2400	Classified Clerical & Office Salaries	13,816	21,120	21,805	56,740	243,954	233,015	233,015	-	176,274	24%
2905	Other Classified - After School	42,972	24,864	47,080	114,916	645,963	560,382	519,555	40,827	404,639	22%
	SUBTOTAL - Classified Salaries	**115,419**	**155,062**	**204,747**	**475,228**	**2,129,512**	**2,123,895**	**2,081,943**	**41,952**	**1,606,715**	**23%**
Employee Benefits											
3100	STRS	9,667	72,665	74,504	156,836	832,085	837,977	816,022	21,956	659,185	19%
3300	OASDI-Medicare-Alternative	10,578	17,794	21,852	50,224	242,502	241,384	236,508	4,876	186,284	21%
3400	Health & Welfare Benefits	99,824	94,738	81,475	276,037	918,922	1,033,496	1,139,311	(105,815)	863,274	24%
3500	Unemployment Insurance	6,355	18,811	21,034	46,200	132,496	154,637	155,380	(743)	109,180	30%
3600	Workers Comp Insurance	17,823	5,941	5,941	29,705	71,294	73,425	71,714	1,710	42,010	41%
3900	Other Employee Benefits	4,743	6,631	7,524	18,898	113,620	110,514	107,842	2,672	88,944	18%
	SUBTOTAL - Employee Benefits	**148,990**	**216,580**	**212,330**	**577,900**	**2,310,919**	**2,451,433**	**2,526,777**	**(75,344)**	**1,948,877**	**23%**
Books & Supplies											
4200	Books & Other Reference Materials	75,435	5,308	3,126	83,868	148,651	148,651	148,651	-	64,783	56%
4320	Educational Software	34,238	1,251	9,155	44,644	51,099	51,099	51,099	-	6,455	87%
4325	Instructional Materials & Supplies	5,006	6,897	7,629	19,532	69,389	69,389	69,389	-	49,857	28%
4326	Art & Music Supplies	-	1,670	1,791	3,461	16,320	16,836	16,836	-	13,375	21%
4330	Office Supplies	720	1,203	458	2,381	15,918	15,918	15,918	-	13,537	15%
4335	PE Supplies	346	903	675	1,925	4,397	4,397	4,397	-	2,472	44%
4340	Professional Development Supplies	-	-	-	-	2,431	2,431	2,431	-	2,431	0%
4345	Non Instructional Student Materials & Supplies	-	826	1,916	2,741	9,860	9,860	9,860	-	7,118	28%
4350	Uniforms	-	-	-	-	110	110	110	-	110	0%
4351	Yearbook	6,818	-	-	6,818	13,526	13,526	13,526	-	6,708	50%
4352	Afterschool Supplies	-	763	1,029	1,792	20,000	20,000	20,000	-	18,208	9%
4353	Summerschool Supplies	278	329	-	607	10,612	10,612	10,612	-	10,005	6%
4354	Middle school Athletics	-	1,610	600	2,210	3,964	3,964	3,964	-	1,754	56%

Academy of Alameda Middle
Income Statement
As of Sep FY2027

		Actual			YTD	Budget & Forecast					
		Jul	Aug	Sep	Actual YTD	Approved Budget v1	Previous Forecast	Current Forecast	Previous Forecast vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
4355	Org Culture supplies	3,334	-	-	3,334	11,349	11,349	11,349	-	8,015	29%
4360	Books and Supplies - Sped	298	717	237	1,252	2,653	28,735	28,735	-	27,483	4%
4410	Classroom Furniture, Equipment & Supplies	-	497	200	697	11,907	11,907	11,907	-	11,211	6%
4420	Computers: individual items less than $5k	1,097	1,614	964	3,675	19,768	19,768	19,768	-	16,093	19%
4423	Additional Technology	-	-	-	-	9,742	9,742	9,742	-	9,742	0%
4430	Non Classroom Related Furniture, Equipment & Supplies	408	636	46	1,090	6,417	6,417	6,417	-	5,327	17%
4700	Food	27	2,307	834	3,168	20,132	20,132	20,132	-	16,964	16%
4720	Other Food	-	302	87	389	9,551	9,551	9,551	-	9,162	4%
	SUBTOTAL - Books and Supplies	**128,004**	**26,833**	**28,746**	**183,583**	**457,795**	**484,393**	**484,393**	**-**	**300,810**	**38%**
	Services & Other Operating Expenses										
5210	Conference Fees	-	-	450	450	2,809	2,809	2,809	-	2,359	16%
5220	Travel and Lodging	-	-	-	-	11,142	11,142	11,142	-	11,142	0%
5305	Dues & Membership - Professional	-	-	-	-	9,648	9,648	9,648	-	9,648	0%
5310	Subscriptions	12,218	948	20,307	33,473	78,012	77,187	70,686	6,500	37,213	47%
5400	Insurance	37,102	12,367	12,367	61,836	151,739	148,405	148,405	-	86,569	42%
5510	Utilities - Gas and Electric	-	-	-	-	1,082	1,082	1,082	-	1,082	0%
5515	Janitorial, Gardening Services & Supplies	37,689	16,218	22,304	76,211	232,320	238,935	238,935	-	162,724	32%
5525	Utilities - Waste	-	4,375	5,806	10,181	56,429	59,414	59,414	-	49,233	17%
5605	Equipment Leases	1,182	1,182	785	3,148	24,196	14,183	14,183	-	11,035	22%
5611	Prop 39 Related Costs	138	18	96,447	96,603	290,843	290,843	290,843	-	194,240	33%
5615	Repairs and Maintenance - Building	-	214	-	214	12,734	12,734	12,734	-	12,520	2%
5617	Repairs and Maintenance - Other Equipment	-	-	35	35	2,165	2,165	2,165	-	2,129	2%
5619	Non-Cash Lease Adjustment	-	-	-	-	-	9,172	9,172	-	9,172	0%
5803	Accounting Fees	-	-	-	-	2,045	2,045	2,045	-	2,045	0%
5804	Internal Audit & Accounting support	590	4,318	-	4,908	26,320	26,320	26,320	-	21,413	19%
5805	Administrative Fees	3,174	-	-	3,174	4,299	4,299	4,299	-	1,125	74%
5809	Banking Fees	332	114	-	446	1,804	1,804	1,804	-	1,358	25%
5812	Business Services	17,167	17,167	17,167	51,500	206,000	206,000	206,000	-	154,500	25%
5815	Consultants - Instructional	-	-	4,300	4,300	28,755	23,416	23,416	-	19,116	18%
5818	Coaching	-	-	-	-	25,000	25,000	25,000	-	25,000	0%
5819	School Culture Initiatives	576	380	724	1,680	65,272	65,272	65,272	-	63,592	3%
5820	Consultants - Non Instructional - Custom 1	-	44	-	44	12,300	15,518	15,518	-	15,474	0%
5824	District Oversight Fees	-	-	-	-	279,528	277,638	277,638	-	277,638	0%
5828	Translators	103	35	-	138	2,066	2,066	2,066	-	1,929	7%
5830	Field Trips Expenses	1,894	6,953	-	8,847	44,852	44,852	44,852	-	36,005	20%
5833	Fines and Penalties	-	-	-	-	216	216	216	-	216	0%
5834	Afterschool & Summer Services	368	6,476	1,438	8,281	12,963	8,990	8,990	-	708	92%
5836	Fingerprinting	-	790	809	1,599	8,489	8,489	8,489	-	6,890	19%
5839	Fundraising Expenses	-	-	1,100	1,100	3,891	3,891	3,891	-	2,791	28%
5845	Legal Fees	464	1,716	4,627	6,807	63,672	63,672	63,672	-	56,866	11%
5846	Loan and Financing Fees	-	-	-	-	271	271	271	-	271	0%
5848	Licenses and Other Fees	-	-	-	-	1,396	1,396	1,396	-	1,396	0%
5851	Marketing and Student Recruiting	8,013	8,314	8,272	24,599	162,129	162,129	146,245	15,884	121,646	17%
5857	Payroll Fees	874	794	807	2,475	7,633	7,633	7,633	-	5,158	32%
5860	Printing and Reproduction	907	269	839	2,015	7,993	7,993	7,993	-	5,978	25%
5861	Prior Yr Exp (not accrued	-	566	-	566	-	566	566	-	-	100%
5863	Professional Development	-	-	-	-	81,647	81,647	81,647	-	81,647	0%

Academy of Alameda Middle
Income Statement
As of Sep FY2027

		Actual			YTD	Budget & Forecast					
		Jul	Aug	Sep	Actual YTD	Approved Budget v1	Previous Forecast	Current Forecast	Previous Forecast vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
5869	Special Education Contract Instructors	400	34,739	56,221	91,360	420,000	616,472	616,472	-	525,112	15%
5875	Staff Recruiting	714	656	17,549	18,919	18,557	18,557	18,919	(362)	-	100%
5880	Student Health Services	11	121	598	729	10,612	10,612	10,612	-	9,883	7%
5881	Student Information System	-	-	-	-	9,323	9,323	9,323	-	9,323	0%
5884	Substitutes	3,240	9,842	34,909	47,991	155,455	155,455	155,455	-	107,464	31%
5887	Technology Services	11,742	-	11,742	23,484	53,320	53,320	53,320	-	29,836	44%
5898	Bad Debt Expense	-	-	19,188	19,188	-	19,188	19,188	-	(0)	100%
5899	Miscellaneous Operating Expenses	-	-	-	-	3,177	3,177	3,177	-	3,177	0%
5915	Postage and Delivery	-	109	-	109	541	541	541	-	433	20%
5920	Communications - Telephone & Fax	-	-	-	-	108	108	108	-	108	0%
	SUBTOTAL - Services & Other Operating Exp.	**138,896**	**128,722**	**338,793**	**606,411**	**2,592,757**	**2,805,599**	**2,783,577**	**22,023**	**2,177,166**	**22%**
Capital Outlay & Depreciation											
6900	Depreciation	-	-	-	-	11,534	11,435	11,435	-	11,435	0%
	SUBTOTAL - Capital Outlay & Depreciation	**-**	**-**	**-**	**-**	**11,534**	**11,435**	**11,435**	**-**	**11,435**	**0%**
Other Outflows & Amortization											
7999	Uncategorized Expense	-	-	5,730	5,730	-	-	-	-	(5,730)	
	SUBTOTAL - Other Outflows & Amortization	**-**	**-**	**5,730**	**5,730**	**-**	**-**	**-**	**-**	**(5,730)**	
TOTAL EXPENSES		**599,957**	**921,910**	**1,198,737**	**2,720,604**	**12,098,818**	**12,489,067**	**12,385,484**	**103,583**	**9,664,880**	**22%**

Academy of Alameda Middle
Monthly Cash Forecast
As of Sep FY2027

	2026-27 Actuals & Forecast													
	Jul Actuals	**Aug** Actuals	**Sep** Actuals	**Oct** Forecast	**Nov** Forecast	**Dec** Forecast	**Jan** Forecast	**Feb** Forecast	**Mar** Forecast	**Apr** Forecast	**May** Forecast	**Jun** Forecast	**Forecast**	**Remaining Balance**
Beginning Cash	**881,529**	**2,229,351**	**1,538,792**	**863,904**	**1,533,662**	**1,257,024**	**932,878**	**973,430**	**981,782**	**547,436**	**699,699**	**438,979**		
REVENUE														
LCFF Entitlement	-	169,746	352,049	1,081,406	548,613	548,613	959,871	548,613	549,589	927,883	491,566	491,566	7,704,055	1,034,541
Federal Revenue	-	-	-	-	51,389	-	-	51,389	-	-	51,389	95,634	301,188	51,389
Other State Revenue	-	43,764	124,466	607,432	136,092	241,716	78,775	406,447	113,741	246,617	212,728	309,343	2,575,789	54,667
Other Local Revenue	69,196	27,255	23,062	47,472	45,408	56,408	5,304	5,304	16,304	5,304	5,304	681,774	994,410	6,317
Fundraising & Grants	1,765	188,030	3,500	(986)	114	114	114	114	114	114	114	467	193,573	-
TOTAL REVENUE	**70,961**	**428,795**	**503,077**	**1,735,324**	**781,616**	**846,851**	**1,044,063**	**1,011,866**	**679,748**	**1,179,918**	**761,100**	**1,578,783**	**11,769,015**	**1,146,914**
EXPENSES														
Certificated Salaries	68,648	394,713	408,391	415,425	403,152	447,207	393,304	393,304	393,304	393,304	393,304	393,304	4,497,360	-
Classified Salaries	115,419	155,062	204,747	174,914	171,946	181,248	175,315	175,315	181,994	181,994	181,994	181,994	2,081,943	-
Employee Benefits	148,990	216,580	212,330	191,380	216,852	226,879	215,269	215,269	216,076	216,076	216,076	216,076	2,526,777	18,925
Books & Supplies	128,004	26,833	28,746	74,156	46,346	46,346	22,462	22,462	22,462	22,462	22,462	21,654	484,393	-
Services & Other Operating Expenses	138,896	128,722	338,793	228,206	231,052	280,411	197,162	197,165	300,257	213,820	207,984	238,100	2,783,577	83,008
Capital Outlay & Depreciation	-	-	-	3,812	953	953	953	953	953	953	953	953	11,435	-
Other Outflows	-	-	5,730	(5,730)	-	-	-	-	-	-	-	-	-	-
TOTAL EXPENSES	**599,957**	**921,910**	**1,198,737**	**1,082,164**	**1,070,301**	**1,183,043**	**1,004,464**	**1,004,468**	**1,115,046**	**1,028,609**	**1,022,773**	**1,052,081**	**12,385,484**	**101,933**
Operating Cash Inflow (Outflow)	**(528,996)**	**(493,115)**	**(695,660)**	**653,160**	**(288,685)**	**(336,192)**	**39,599**	**7,398**	**(435,298)**	**151,309**	**(261,673)**	**526,702**	**(616,469)**	**1,044,981**
Accounts Receivable	1,951,288	45,918	19,188	16,352	15,410	15,410	-	-	-	-	-	-		
Investments	288,004	-	-	-	-	-	-	-	-	-	-	-		
Other Current Assets	122,388	-	-	-	-	-	-	-	-	-	-	-		
Fixed Assets	-	-	-	3,812	953	953	953	953	953	953	953	953		
ROU Assets	-	-	-	-	-	-	-	-	-	-	-	15,278		
Accounts Payable	(47,946)	(80,767)	(14,647)	(4,316)	(4,316)	(4,316)	-	-	-	-	-	-		
Other Current Liabilities	(3,788)	-	(750)	750	-	-	-	-	-	-	-	-		
Summer Holdback	(145,124)	16,965	16,981	-	-	-	-	-	-	-	-	-	-	
Deferred Revenue	-	(179,560)	-	-	-	-	-	-	-	-	-	(29,300)		
ROU Long-Term Liabilities	-	-	-	-	-	-	-	-	-	-	-	(6,106)		
Ending Cash	**2,517,355**	**1,538,792**	**863,904**	**1,533,662**	**1,257,024**	**932,878**	**973,430**	**981,782**	**547,436**	**699,699**	**438,979**	**946,505**		

Academy of Alameda Middle
Multi-year Projection
As of Sep FY2027

	Year 1 2026-27	Year 2 2027-28	Year 3 2028-29	Year 4 2029-30	Assumptions
SUMMARY					
Revenue					
LCFF Entitlement	7,704,055	8,477,186	8,846,470	9,096,107	
Federal Revenue	301,188	295,971	300,133	301,424	
Other State Revenues	2,575,789	2,063,121	2,131,241	2,172,589	
Local Revenues	994,410	1,034,815	1,047,346	1,044,558	
Fundraising and Grants	193,573	88,373	6,073	50,873	
Total Revenue	**11,769,015**	**11,959,465**	**12,331,263**	**12,665,551**	
Expenses					
Compensation and Benefits	9,106,079	9,204,918	9,409,319	9,649,030	
Books and Supplies	484,393	401,040	331,761	338,396	
Services and Other Operating Expenditures	2,783,577	2,765,727	2,768,496	2,740,827	
Depreciation	11,435	11,435	11,435	11,435	
Total Expenses	**12,385,484**	**12,383,120**	**12,521,011**	**12,739,688**	
Net Income	**(616,469)**	**(423,655)**	**(189,747)**	**(74,137)**	
Fund Balance					
Beginning Balance (Unaudited)	2,442,643	1,826,174	1,402,520	1,212,772	
Audit Adjustment					
Net Income	(616,469)	(423,655)	(189,747)	(74,137)	
Ending Fund Balance	**1,826,174**	**1,402,520**	**1,212,772**	**1,138,636**	
Total Revenue Per ADA	20,001	19,430	19,764	20,361	
Total Expenses Per ADA	21,049	20,118	20,069	20,480	
Net Income Per ADA	(1,048)	(688)	(304)	(119)	
Fund Balance as a % of Expenses	15%	11%	10%	9%	
Key Assumptions					
Enrollment Breakdown					
TK	40	60	60	60	
K	52	54	54	54	
1	48	52	52	52	
2	49	52	52	52	
3	56	56	56	56	
4	55	60	60	60	
5	60	75	83	83	
6	73	75	83	83	
7	93	80	83	83	
8	104	95	85	83	
Total Enrolled	**630**	**659**	**668**	**666**	
ADA %					

Academy of Alameda Middle
Multi-year Projection
As of Sep FY2027

		Year 1 2026-27	Year 2 2027-28	Year 3 2028-29	Year 4 2029-30	Assumptions
	K-3	93.4%	93.4%	93.4%	93.4%	
	4-6	93.4%	93.4%	93.4%	93.4%	
	7-8	93.4%	93.4%	93.4%	93.4%	
	Average ADA %	**93.4%**	**93.4%**	**93.4%**	**93.4%**	
ADA						
	K-3	229	256	256	256	
	4-6	176	196	211	211	
	7-8	184	163	157	155	
	Total ADA	**588**	**616**	**624**	**622**	
REVENUE						
LCFF Entitlement						
8011	Charter Schools General Purpose Entitlement - State Aid	3,399,792	3,826,183	3,986,317	4,099,826	
8012	Education Protection Account Entitlement	1,431,714	1,646,206	1,814,349	1,959,606	
8096	Charter Schools in Lieu of Property Taxes	2,872,549	3,004,797	3,045,804	3,036,675	
	SUBTOTAL - LCFF Entitlement	**7,704,055**	**8,477,186**	**8,846,470**	**9,096,107**	
Federal Revenue						
8181	Special Education - Entitlement	95,634	90,417	94,579	95,870	
8291	Title I	160,999	160,999	160,999	160,999	
8292	Title II	21,935	21,935	21,935	21,935	
8293	Title III	12,620	12,620	12,620	12,620	
8294	Title IV	10,000	10,000	10,000	10,000	
	SUBTOTAL - Federal Revenue	**301,188**	**295,971**	**300,133**	**301,424**	
Other State Revenue						
8381	Special Education - Entitlement (State	833,976	788,483	824,783	836,039	$1,340 x PY ADA
8382	Special Education Reimbursement (State	51,665	55,827	58,338	59,972	$88 x CY ADA
8550	Mandated Cost Reimbursements	13,263	12,802	13,966	14,599	
8560	State Lottery Revenue	168,395	176,148	178,552	178,017	
8590	All Other State Revenue	558,615	99,666	-	-	
8591	Prop 28 Arts & Music in Schools	122,959	114,674	119,956	121,632	
8593	ELO-Program (2600)	698,706	687,312	807,436	834,120	
8595	Afterschool (ASES)	128,210	128,210	128,210	128,210	
	SUBTOTAL - Other State Revenue	**2,575,789**	**2,063,121**	**2,131,241**	**2,172,589**	
Local Revenue						
8639	All Other Sales	1,284	1,284	1,284	1,284	
8660	Interest	2,865	2,865	2,865	2,865	
8662	Net Increase (Decrease	44,000	44,000	44,000	44,000	LAIF interest
8676	After School Program Revenue	237,073	247,986	251,372	250,620	
8690	Other Local Revenue	20,000	20,000	20,000	20,000	
8693	Field Trips	17,140	17,140	17,140	17,140	
8699	All Other Local Revenue	27,901	27,901	27,901	27,901	

Academy of Alameda Middle
Multi-year Projection
As of Sep FY2027

		Year 1 2026-27	Year 2 2027-28	Year 3 2028-29	Year 4 2029-30	Assumptions
8701	Art and Music Fundraising	3,555	3,555	3,555	3,555	General Band/Music
8702	Measure E Parcel Tax	640,592	670,084	679,229	677,193	Rate based on FY26 P2
	SUBTOTAL - Local Revenue	**994,410**	**1,034,815**	**1,047,346**	**1,044,558**	
Fundraising and Grants						
8802	Donations - Private	192,350	42,350	4,850	4,850	
8803	Annual Fundraising (School-wide)	-	44,800	-	44,800	Disneyland trip every two years
8804	School Culture Fundraising	1,223	1,223	1,223	1,223	Dances, snack sales, etc.
	SUBTOTAL - Fundraising and Grants	**193,573**	**88,373**	**6,073**	**50,873**	
TOTAL REVENUE		**11,769,015**	**11,959,465**	**12,331,263**	**12,665,551**	
EXPENSES						
Compensation & Benefits						
Certificated Salaries						
1100	Teachers Salaries	2,633,469	2,455,490	2,498,345	2,561,485	
1101	Teacher - Stipends	80,600	82,140	80,111	81,713	
1103	Teacher - Substitute Pay	113,988	81,600	83,232	84,897	
1148	Teacher - Special Ed	210,099	214,301	218,587	222,959	
1200	Certificated Pupil Support Salaries	38,966	39,746	40,541	41,351	
1201	Certificated Pupil Support - School Psychologist	214,222	218,506	222,876	227,334	
1202	Certificated Pupil Support - Counselor	133,004	209,497	213,687	217,961	
1203	Certificated Pupil Support Salaries - Custom 3	42,595	43,447	44,316	45,202	
1300	Certificated Supervisor & Administrator Salaries	544,256	555,141	566,244	577,568	
1950	Other Cert - Instructional Coaches	486,162	495,885	505,803	514,910	
	SUBTOTAL - Certificated Salaries	**4,497,360**	**4,395,753**	**4,473,741**	**4,575,380**	
Classified Salaries						
2100	Classified Instructional Aide Salaries	710,214	761,124	775,301	792,518	
2201	Classified Support - Restorative Justice coordinator	162,375	164,327	167,493	170,843	
2202	Classified Support - School Culture Coordinator	216,272	220,597	225,009	229,510	
2300	Classified Supervisor & Administrator Salaries	240,513	245,323	250,230	255,235	
2400	Classified Clerical & Office Salaries	233,015	246,200	250,554	255,566	
2905	Other Classified - After School	519,555	570,350	582,314	596,068	
	SUBTOTAL - Classified Salaries	**2,081,943**	**2,207,921**	**2,250,902**	**2,299,739**	
Employee Benefits						
3100	STRS	816,022	855,488	871,896	890,487	
3300	OASDI-Medicare-Alternative	236,508	249,631	254,655	259,885	
3400	Health & Welfare Benefits	1,139,311	1,160,952	1,219,000	1,279,950	
3500	Unemployment Insurance	155,380	149,469	149,808	150,155	
3600	Workers Comp Insurance	71,714	73,314	74,729	76,328	
3900	Other Employee Benefits	107,842	112,390	114,587	117,106	
	SUBTOTAL - Employee Benefits	**2,526,777**	**2,601,244**	**2,684,675**	**2,773,911**	

Academy of Alameda Middle
Multi-year Projection
As of Sep FY2027

		Year 1 2026-27	Year 2 2027-28	Year 3 2028-29	Year 4 2029-30	Assumptions
Books & Supplies						
4200	Books & Other Reference Materials	148,651	49,224	49,809	50,805	
4320	Educational Software	51,099	52,121	53,163	54,227	
4325	Instructional Materials & Supplies	69,389	32,139	32,782	33,437	
4326	Art & Music Supplies	16,836	17,173	17,516	17,866	
4330	Office Supplies	15,918	16,236	16,561	16,892	
4335	PE Supplies	4,397	4,485	4,575	4,666	
4340	Professional Development Supplies	2,431	2,480	2,529	2,580	
4345	Non Instructional Student Materials & Supplies	9,860	10,057	10,258	10,463	
4350	Uniforms	110	113	115	117	
4351	Yearbook	13,526	13,796	14,072	14,353	
4352	Afterschool Supplies	20,000	20,000	20,000	20,400	
4353	Summerschool Supplies	10,612	10,824	11,041	11,262	
4354	Middle school Athletics	3,964	4,043	4,124	4,206	
4355	Org Culture supplies	11,349	11,576	11,807	12,043	
4360	Books and Supplies - Sped	28,735	2,706	2,760	2,815	
4410	Classroom Furniture, Equipment & Supplies	11,907	87,146	12,389	12,636	
4420	Computers: individual items less than $5k	19,768	20,163	20,566	20,978	
4423	Additional Technology	9,742	9,937	10,135	10,338	
4430	Non Classroom Related Furniture, Equipment & Supplies	6,417	6,545	6,676	6,810	
4700	Food	20,132	20,534	20,945	21,364	
4720	Other Food	9,551	9,742	9,937	10,135	
	SUBTOTAL - Books and Supplies	**484,393**	**401,040**	**331,761**	**338,396**	
Services & Other Operating Expenses						
5210	Conference Fees	2,809	2,865	2,923	2,981	
5220	Travel and Lodging	11,142	11,365	11,593	11,824	
5305	Dues & Membership - Professional	9,648	9,841	10,037	10,238	
5310	Subscriptions	70,686	72,149	73,523	74,857	
5400	Insurance	148,405	151,373	154,401	157,489	
5510	Utilities - Gas and Electric	1,082	1,104	1,126	1,149	
5515	Janitorial, Gardening Services & Supplies	238,935	243,714	248,588	253,560	
5525	Utilities - Waste	59,414	60,603	61,815	63,051	
5605	Equipment Leases	14,183	14,467	14,756	15,052	
5611	Prop 39 Related Costs	290,843	296,660	302,593	308,645	District Technology costs + Utilities + Cleaning
5615	Repairs and Maintenance - Building	12,734	12,989	13,249	13,514	
5617	Repairs and Maintenance - Other Equipment	2,165	2,208	2,252	2,297	
5619	Non-Cash Lease Adjustment	9,172	-	-	-	
5803	Accounting Fees	2,045	2,086	2,128	2,170	
5804	Internal Audit & Accounting support	26,320	28,343	30,558	31,129	
5805	Administrative Fees	4,299	4,385	4,472	4,562	
5809	Banking Fees	1,804	1,840	1,877	1,914	
5812	Business Services	206,000	212,180	218,545	218,545	
5815	Consultants - Instructional	23,416	23,884	24,362	24,849	
5818	Coaching	25,000	25,000	25,000	25,500	
5819	School Culture Initiatives	65,272	70,677	76,091	21,512	

Academy of Alameda Middle
Multi-year Projection
As of Sep FY2027

		Year 1 2026-27	Year 2 2027-28	Year 3 2028-29	Year 4 2029-30	Assumptions
5820	Consultants - Non Instructional - Custom 1	15,518	12,546	12,797	13,053	
5824	District Oversight Fees	277,638	250,174	280,785	298,877	Prior year (3% of LCFF)
5828	Translators	2,066	2,108	2,150	2,193	
5830	Field Trips Expenses	44,852	97,549	46,664	97,549	Disneyland trip every two years
5833	Fines and Penalties	216	221	225	230	
5834	Afterschool & Summer Services	8,990	9,169	9,353	9,540	
5836	Fingerprinting	8,489	8,659	8,832	9,009	
5839	Fundraising Expenses	3,891	3,969	4,048	4,129	
5845	Legal Fees	63,672	64,946	66,245	67,570	
5846	Loan and Financing Fees	271	276	282	287	
5848	Licenses and Other Fees	1,396	1,424	1,453	1,482	
5851	Marketing and Student Recruiting	146,245	149,170	152,153	155,197	
5857	Payroll Fees	7,633	7,786	7,941	8,100	
5860	Printing and Reproduction	7,993	8,153	8,316	8,482	
5861	Prior Yr Exp (not accrued	566	-	-	-	
5863	Professional Development	81,647	130,740	131,855	57,992	
5869	Special Education Contract Instructors	616,472	619,889	623,873	628,030	
5875	Staff Recruiting	18,919	19,297	19,683	20,077	
5880	Student Health Services	10,612	10,824	11,041	11,262	
5881	Student Information System	9,323	9,509	9,700	9,894	
5884	Substitutes	155,455	82,160	81,600	83,232	
5887	Technology Services	53,320	25,520	5,631	5,743	
5898	Bad Debt Expense	19,188	-	-	-	
5899	Miscellaneous Operating Expenses	3,177	3,241	3,305	3,372	
5915	Postage and Delivery	541	552	563	574	
5920	Communications - Telephone & Fax	108	110	113	115	
	SUBTOTAL - Services & Other Operating Exp.	**2,783,577**	**2,765,727**	**2,768,496**	**2,740,827**	
Depreciation Expense						
6900	Depreciation	11,435	11,435	11,435	11,435	
	SUBTOTAL - Depreciation Expense	**11,435**	**11,435**	**11,435**	**11,435**	
Other Outflows & Amortization						
	SUBTOTAL - Other Outflows & Amortization	**-**	**-**	**-**	**-**	
TOTAL EXPENSES		**12,385,484**	**12,383,120**	**12,521,011**	**12,739,688**	

Academy of Alameda Middle

2026-27

As of Sep FY2027

	Year 1 2026-27	Year 2 2027-28	Year 3 2028-29	Year 4 2029-30	Driver/ Rate Type
Revenues and related expenses					
Statewide LCFF Assumptions					
LCFF COLA	4.31%	3.30%	3.09%	3.11%	
TK-3 LCFF Base	10,698	11,051	11,392	11,746	
4-6 LCFF Base	10,860	11,218	11,565	11,925	
7-8 LCFF Base	11,181	11,550	11,907	12,277	
TK-3 Gr Span Adj	1,113	1,149	1,185	1,222	
School LCFF Assumptions					
LCFF per ADA	13,093	13,773	14,179	14,623	
ILPT per ADA	4,882	4,882	4,882	4,882	
Supplemental & Concentration Funding	824,032	936,627	977,910	1,005,802	
Unduplicated Pupil % (3 year avg)	61.80%	64.95%	64.95%	64.98%	
District UPP	38.75%	38.75%	38.75%	38.75%	
Other Federal and State Revenues					
Other SELPA Fed	154	153.66	153.66	153.66	PY ADA
Other SELPA State	1,340	1,340.00	1,340.00	1,340.00	PY ADA
SPED Mental Health State Rate	88	90.70	93.50	96.41	
Mandated Cost Reimbursements: K-8	21.31	22.01	22.69	23.40	Prior Year Enrollment
One Time Funding	0.00	0.00	0.00	0.00	Prior Year Enrollment
State Lottery Unrestricted	190.00	190.00	190.00	190.00	P-A ADA
State Lottery Restricted	84.00	84.00	84.00	84.00	P-A ADA
Absence Factor	1.04	1.04	1.04	1.04	Multiplier to state lottery rates
ELOP Rate 1	2,750	2,750	2,750	2,750	
AMS Enrollment Rate	128	128	128	128	
AMS FRPM Rate	87	87	87	87	
Fees					
Authorizer Fees	3.00%	3.00%	3.00%	3.00%	0.00
Special Education Encroachment Fees	0.00	0.05			

Payroll					
Annual Pay Increase					
Teacher		2.00%	2.00%	2.00%	
Other Certificated		2.00%	2.00%	2.00%	
Classified		2.00%	2.00%	2.00%	
Benefits					
STRS	19.10%	19.10%	19.10%	19.10%	% of eligible payroll
PERS	26.40%	26.80%	25.90%	25.10%	% of eligible payroll
PARS	3.75%	3.75%	3.75%	3.75%	% of eligible payroll
Other Retirement 1	10.00%	10.00%	10.00%	10.00%	
Other Retirement 2	100.00%	100.00%	100.00%	100.00%	
Social Security	6.20%	6.20%	6.20%	6.20%	% of eligible payroll
Medicare	1.45%	1.45%	1.45%	1.45%	% of total payroll
Health & Welfare Benefits					
H+W	$1,139,311	$1,160,952	$1,219,000	$1,279,950	
H&W average annual increase	5.00%	5.00%	5.00%	5.00%	
In Lieu Medical Stipend		$0	$0	$0	Annual stipend
SUTA %	18.00%	18.00%	18.00%	18.00%	% of eligible payroll

Academy of Alameda Middle

2026-27

As of Sep FY2027

	Year 1 2026-27	Year 2 2027-28	Year 3 2028-29	Year 4 2029-30	Driver/ Rate Type
SUTA Tax Base	$7,000	$7,000	$7,000	$7,000	
ETT (part of SUTA)	$7	$7	$7	$7	Annual rate per employee
Workers Comp	1.09%	1.06%	1.06%	1.06%	% of total payroll

SCENARIO B

Scenario B and Impact

Reduce 2 FTE effective 12/18/26 and move the remaining block grant; reserves above 15% in 2026-27 and 2029-30

Net income impact vs. current scenario	2026-27 Current Forecast	2027-28 Projected Budget	2028-29 Projected Budget	2029-30 Projected Budget
Net income, current scenario (slides 8 to 10)	**(616,469)**	**(423,655)**	**(189,747)**	**(74,137)**
Remaining block grant moved from 2027-28 to 2026-27	99,666	(99,666)	-	-
Reduce 2 FTE, last day 12/18/26	57,359	220,960	225,321	229,769
H+W savings for reduced FTE	7,863	14,068	14,771	15,510
Total change vs. current scenario	**164,887**	**135,362**	**240,092**	**245,279**
Updated net income	**(451,582)**	**(288,293)**	**50,345**	**171,142**
Ending fund balance	**1,991,061**	**1,702,768**	**1,753,113**	**1,924,256**
Ending fund balance % of expenses	16.2%	14.0%	14.3%	15.4%
Current scenario % of expenses	*14.7%*	*11.3%*	*9.7%*	*8.9%*
Surplus / (shortfall) vs. 15% reserve target	**143,022**	**(119,446)**	**(89,024)**	**50,094**

Parentheses = cost, loss, or shortfall. Shaded rows are the changes from the current scenario. Source: MYP as of 10/21/26.

- **Builds on the current scenario:** 630 enrollment, September forecast savings, 3 FTE reductions and the TK class starting 2027-28, and $105K of block grant already moved from 2028-29
- **Block grant:** the remaining $99.7K moves from 2027-28 into 2026-27, so the full grant supports the current-year deficit. This shifts timing only
- **Staffing:** 2 FTE reduced with a last day of 12/18/26; 2026-27 savings reflect costs remaining in the current forecast after that date
- **Benefits:** salary savings include statutory benefits; H+W savings reflect coverage ending 12/31/26, with the 5% premium increase each Jan 1

SCENARIO C

Scenario C and Impact

Reduce 3 FTE effective 12/18/26 and move the remaining block grant; reserves at or above 15% in all four years

Net income impact vs. current scenario	2026-27 Current Forecast	2027-28 Projected Budget	2028-29 Projected Budget	2029-30 Projected Budget
Net income, current scenario (slides 8 to 10)	**(616,469)**	**(423,655)**	**(189,747)**	**(74,137)**
Remaining block grant moved from 2027-28 to 2026-27	99,666	(99,666)	-	-
Reduce 3 FTE, last day 12/18/26	107,993	310,895	317,026	331,844
H+W savings for reduced FTE	15,725	28,135	29,542	31,019
Total change vs. current scenario	**223,384**	**239,365**	**346,568**	**362,864**
Updated net income	**(393,085)**	**(184,290)**	**156,821**	**288,727**
Ending fund balance	**2,049,558**	**1,865,268**	**2,022,089**	**2,310,816**
Ending fund balance % of expenses	16.7%	15.5%	16.6%	18.7%
Current scenario % of expenses	*14.7%*	*11.3%*	*9.7%*	*8.9%*
Surplus / (shortfall) vs. 15% reserve target	**210,293**	**58,654**	**195,923**	**454,292**

Parentheses = cost, loss, or shortfall. Shaded rows are the changes from the current scenario. Source: MYP as of 10/21/26.

- **Builds on the current scenario:** 630 enrollment, September forecast savings, 3 FTE reductions and the TK class starting 2027-28, and $105K of block grant already moved from 2028-29
- **Block grant:** the remaining $99.7K moves from 2027-28 into 2026-27, so the full grant supports the current-year deficit. This shifts timing only
- **Staffing:** Scenario B plus 1 more FTE, all with a last day of 12/18/26; 2026-27 savings reflect costs remaining after that date
- **Benefits:** salary savings include statutory benefits; H+W savings reflect coverage ending 12/31/26, with the 5% premium increase each Jan 1

Coversheet

Academic Presentation

Section: IV. Board Communication
Item: B. Academic Presentation
Purpose: Discuss
Submitted by:
Related Material: AoA Academic Data Fall 2026.pdf

AoA Academic Data
Fall 2026

AoA Board Meeting
October 21, 2026

Overview

This academic review is based on Spring 2026 CAASPP (ELA/Math/Science) Data and August 2025 to August 2025 STAR Reading and Math. This presentation reviews the California Dashboard and AoA's comparison to state proficiency.

Key Insights and Takeaways from the data are that we know there is a new Reading Intervention Program Lexia launched in Middle School in March. This seems to have positively impacted some reading growth in Middle School. In Reading, Less than 50% of our Black and Latinx students are performing at grade level, however, Latinx student proficiency has increased from 37.5% in August of 2025 42.5% in August of 2026 were proficient. We know that Reading intervention for these students is essential across the school. 14% of our EL Students are performing at grade level in reading. Students redesignate (and are no longer considered ELs) when they are proficient.

Overview cont.

We know that having the Arts and Letters ELA curriculum that we adopted this year has strong vocabulary instruction which supports English Learners. 3rd and 4th grades had sharp decreases in reading proficiency between last year and this year with not change in curriculum or teachers. One hypothesis is that larger class sizes introduced in the fall of 2025 made it harder for the teachers to meet the needs of their struggling students.

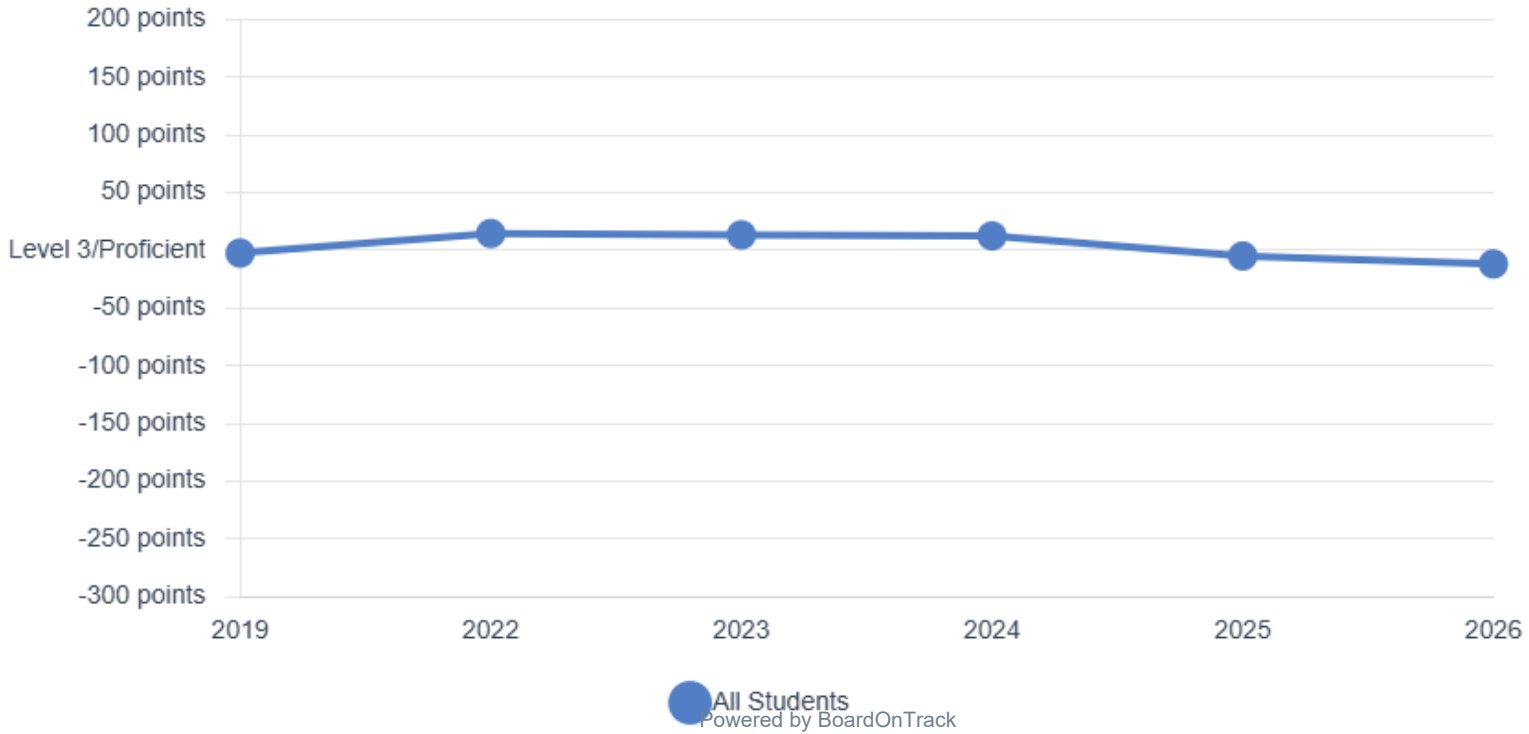
In math, Latinx student proficiency has increased from 25.6% in August of 2025 33.1%. Additionally, In math Black student proficiency has increased from 17.9% in August of 2025 to 25.3%. In Math, there was a sharp decrease in scores for 5th and 6th (so in 4th and 5th grades). This could be due to large class size increases from 26 to 30 students in those classrooms. In Math our students who are designated as English Language Learners have increased their proficiency in math from 22.6% to 24.3%. For math, we know we need to continue to use the interventions we have strategically to help student who have gaps in their math learning catch up.

CAASPP

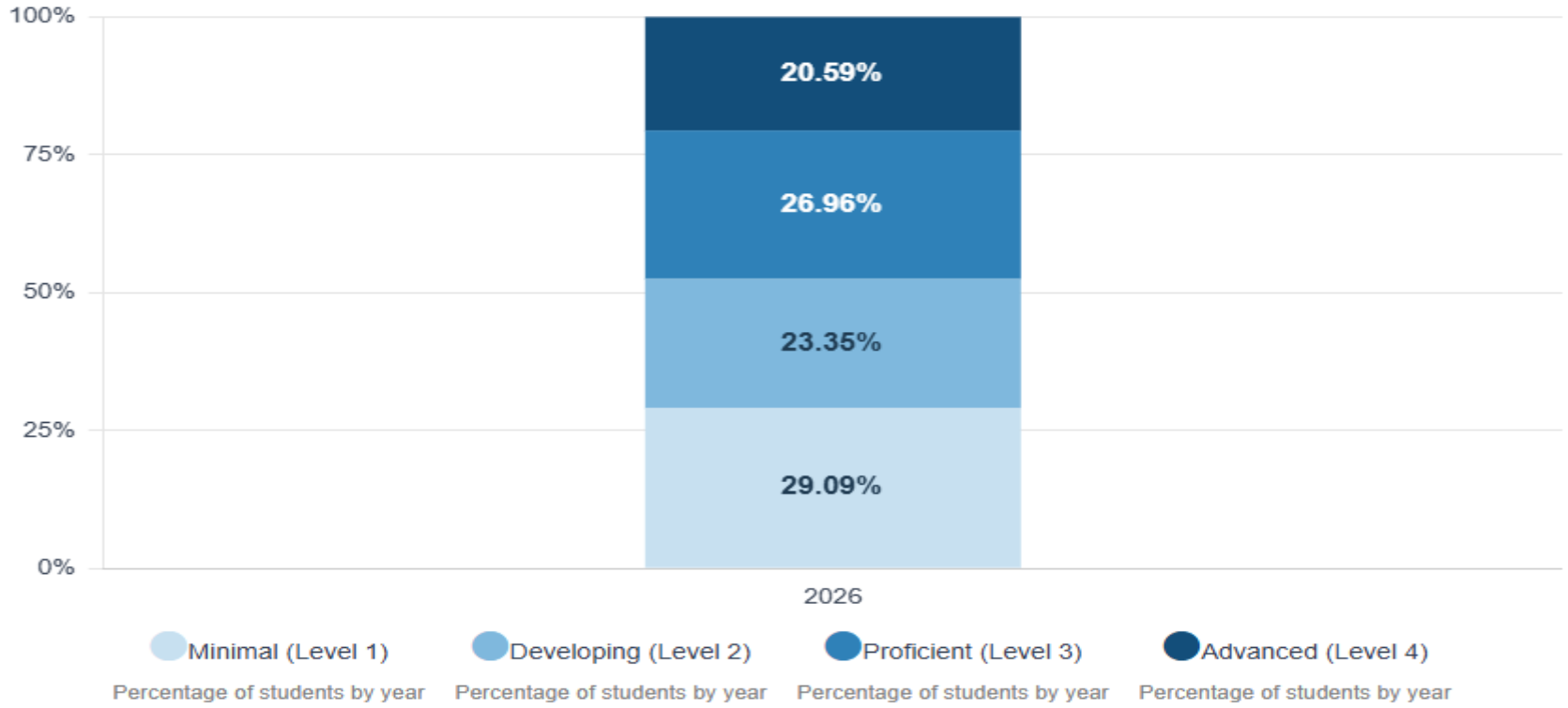
Spring, 2026

Distance From Proficiency (English Language Arts)

Distance from Proficiency measures how far, on average, students are from the lowest possible score for Level 3/Proficient. The Smarter Balanced Consortium has identified Level 3/Proficient as demonstrating the knowledge and skills necessary for students to be on track for college and career readiness at their grade level.



English Language Arts Proficiency Bands (grades 3-8)

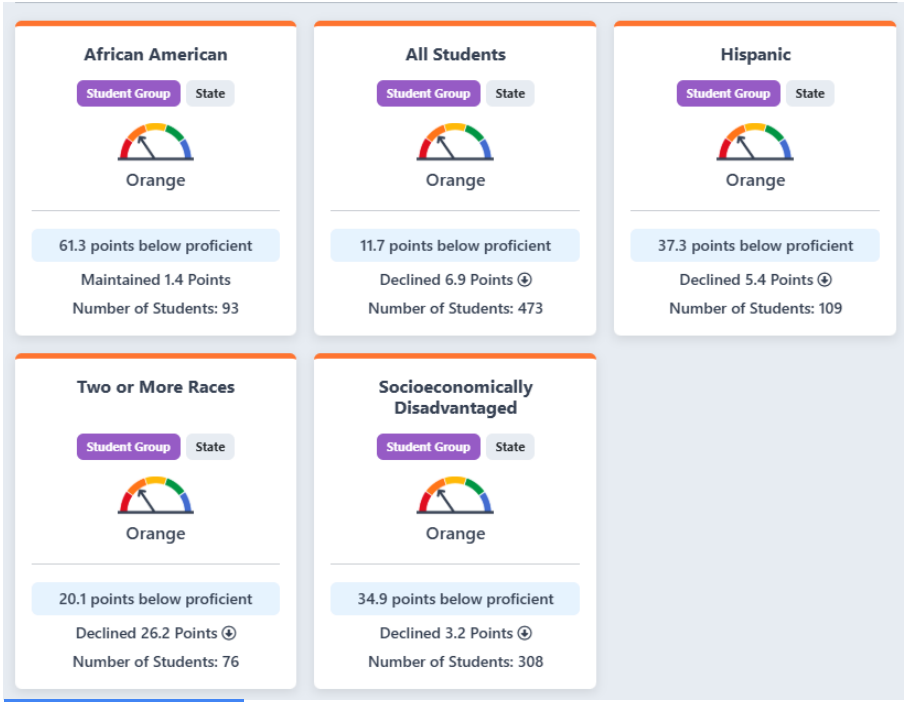


English Language Arts Data Comparisons: English Learners

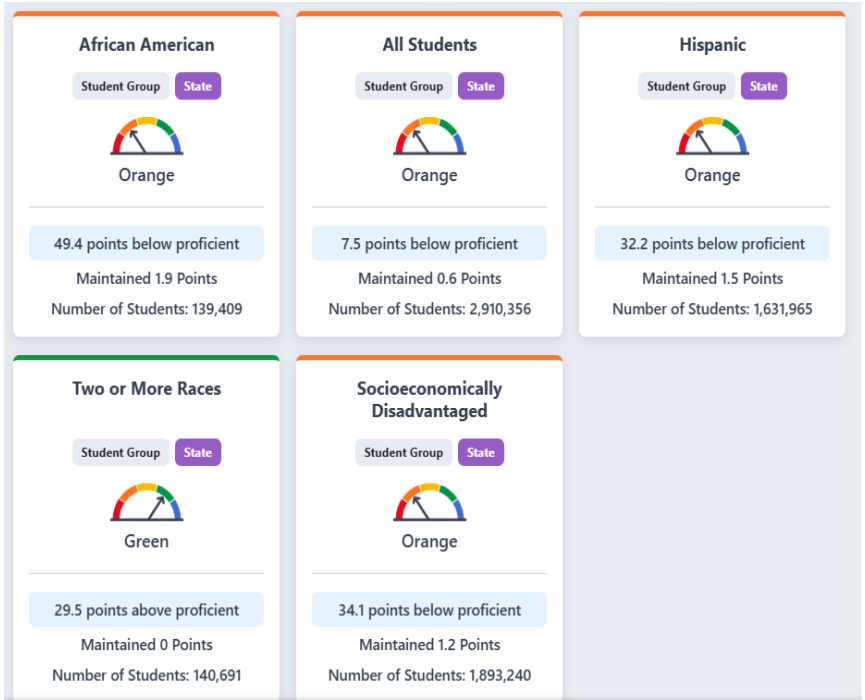
Additional information on distance from standard for current English learners, Recently Reclassified English learners (within the prior four years), and English-only students in English Language Arts.

Current English Learners	Recently Reclassified English Learners	English Only
86.9 points below proficient	22.4 points above proficient	11.4 points below proficient
Increased 8.9 Points	Increased 3.1 Points	Declined 12.7 Points
Number of Students: 59	Number of Students: 48	Number of Students: 319

ELA Performance Levels- Data From CA Dashboard



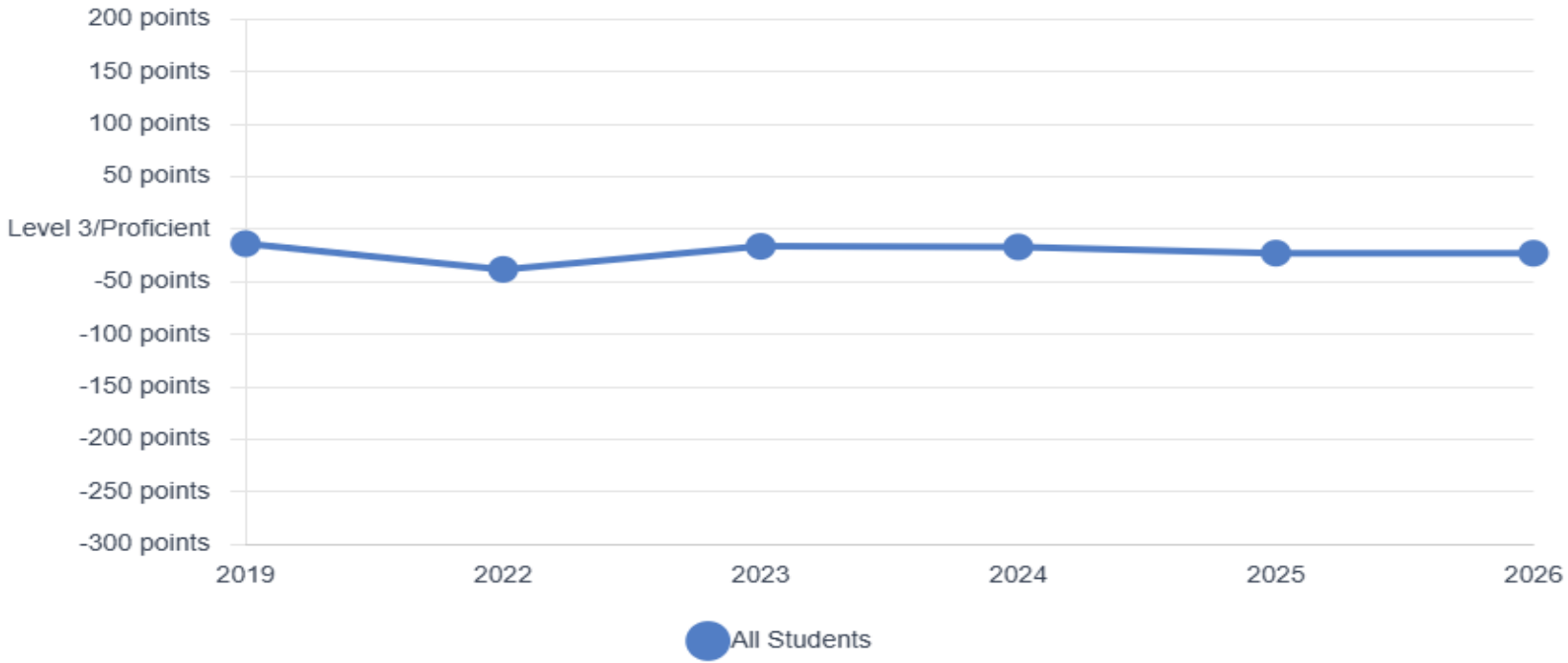
AoA Student Groups



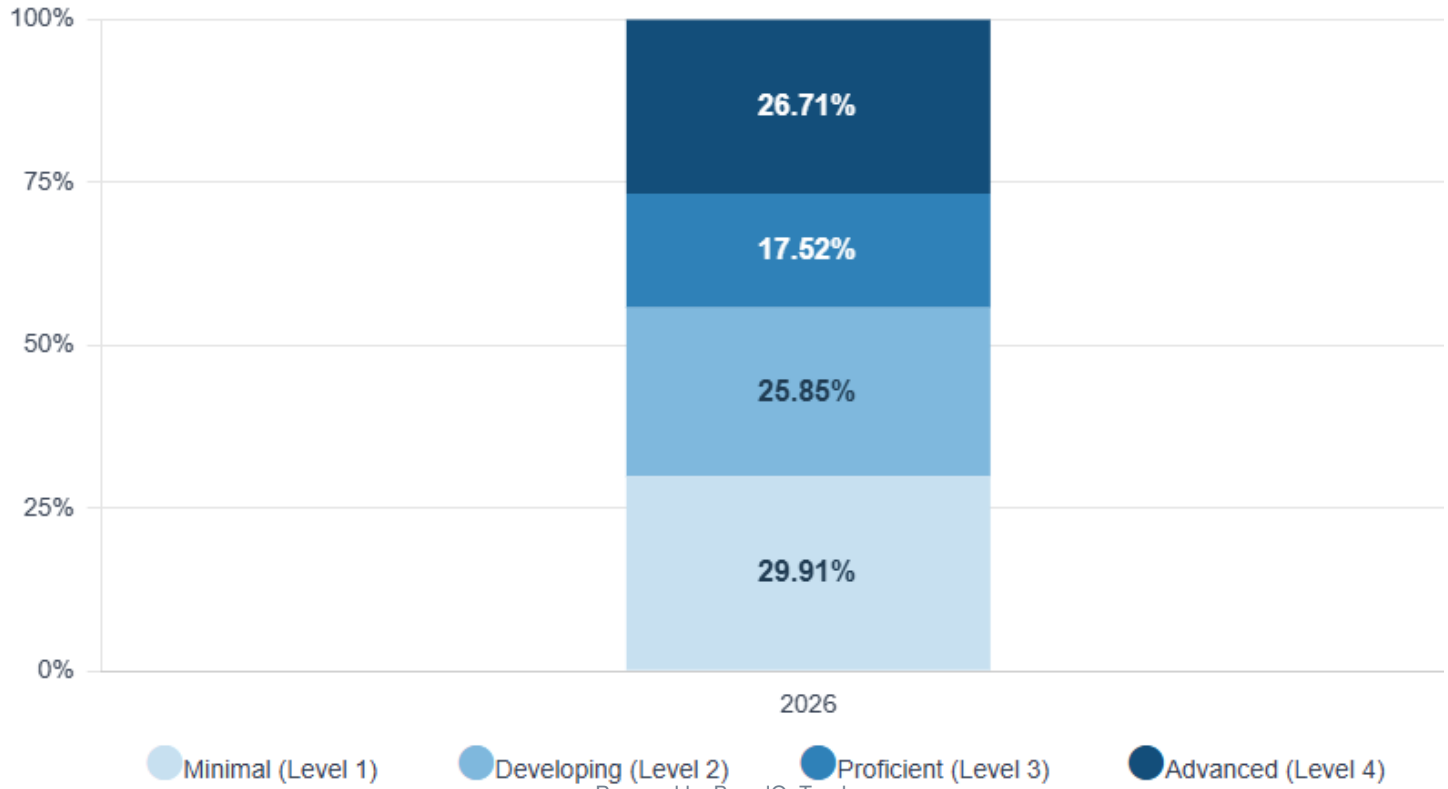
State

Distance From Proficiency (Mathematics)

Distance from Proficiency measures how far, on average, students are from the lowest possible score for Level 3/Proficient. The Smarter Balanced Consortium has identified Level 3/Proficient as demonstrating the knowledge and skills necessary for students to be on track for college and career readiness at their grade level.



Mathematics Proficiency Bands (grades 3-8)

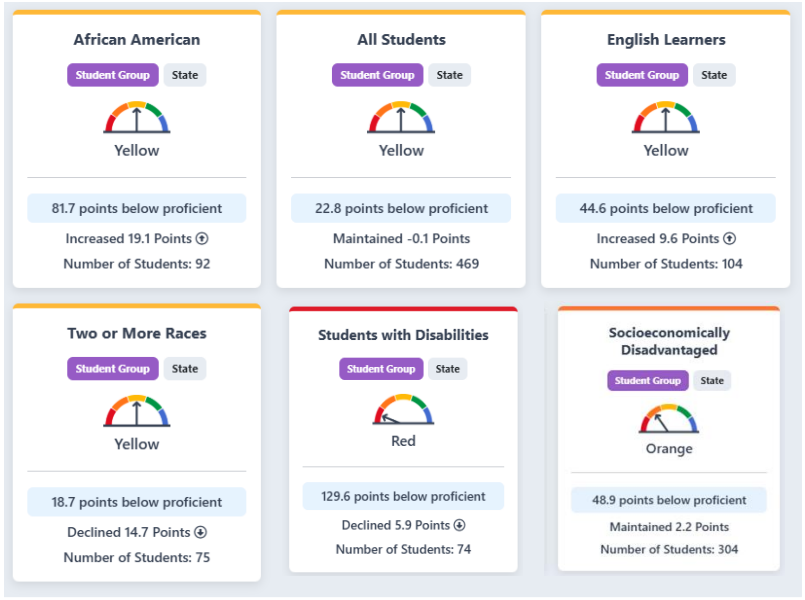


Mathematics Data Comparisons: English Learners

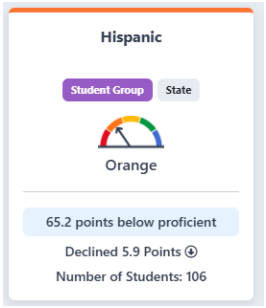
Additional information on distance from standard for current English learners, Recently Reclassified English learners (within the prior four years), and English-only students in mathematics.

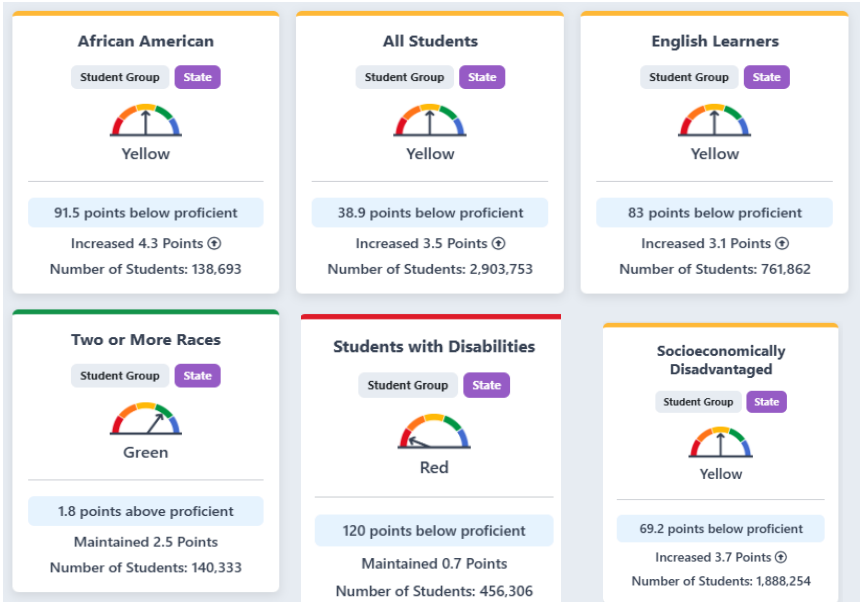
Current English Learners	Recently Reclassified English Learners	English Only
88.5 points below proficient	8.6 points above proficient	23.8 points below proficient
Increased 5 Points	Increased 7.7 Points	Maintained -2.4 Points
Number of Students: 57	Number of Students: 47	Number of Students: 318

Math Performance Levels- Data From CA Dashboard

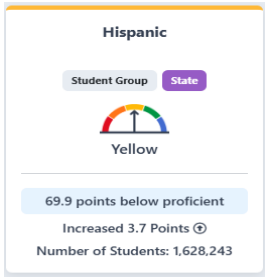


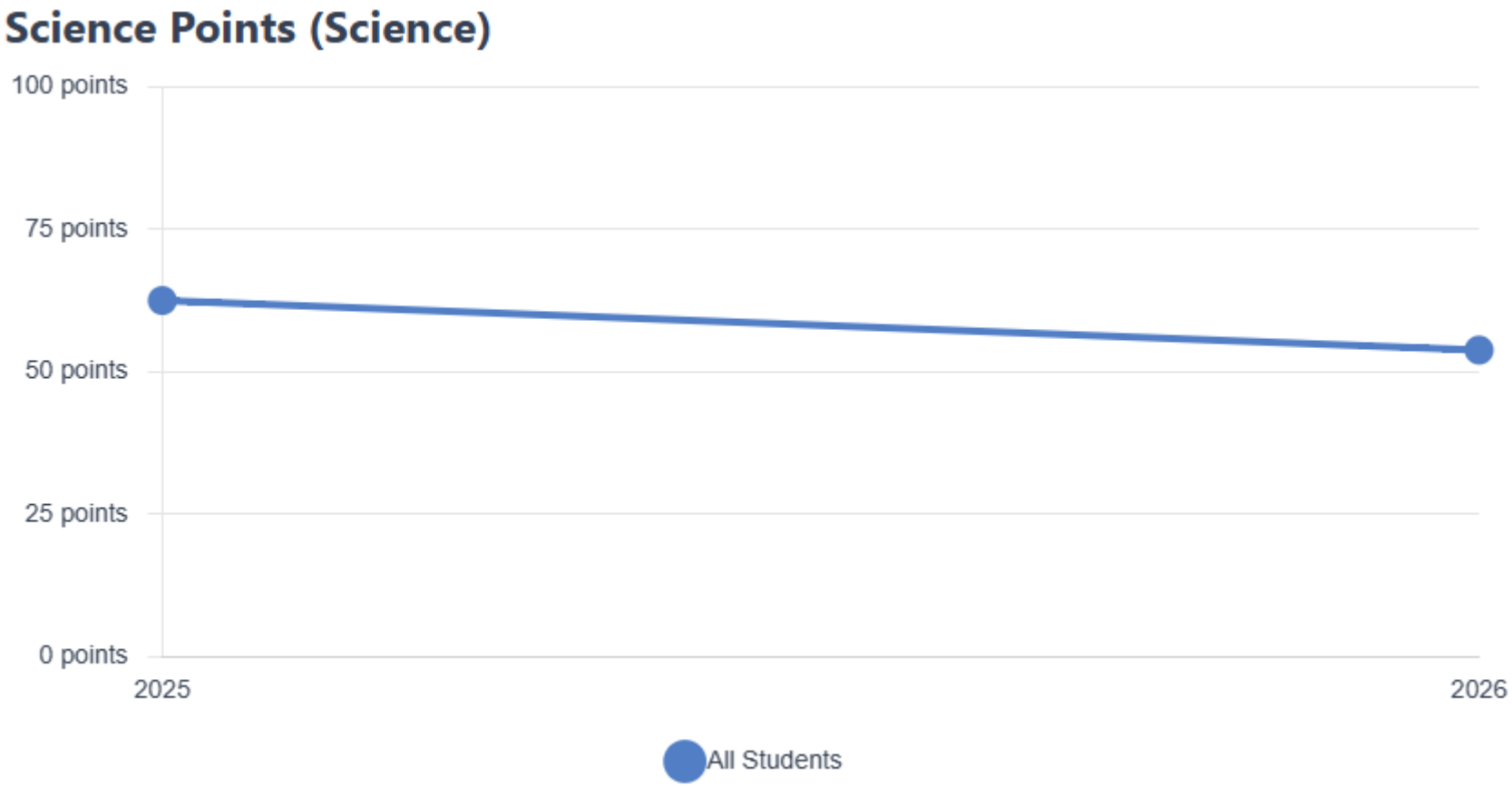
AoA Student Groups



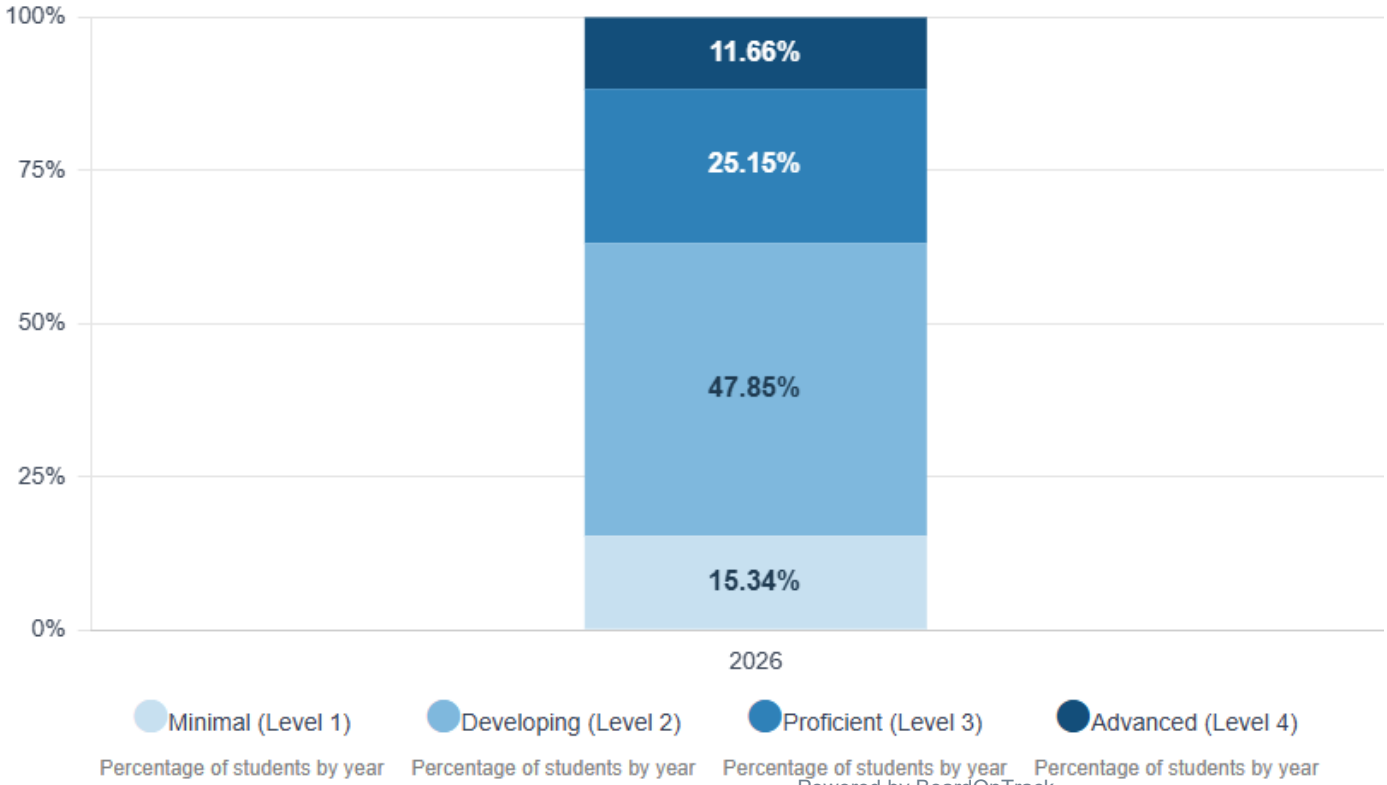


State




Science Points (Science)
100 points
75 points
50 points
25 points
0 points
2025
2026
All Students

CA Science Test (CAST) grades 5 and 8

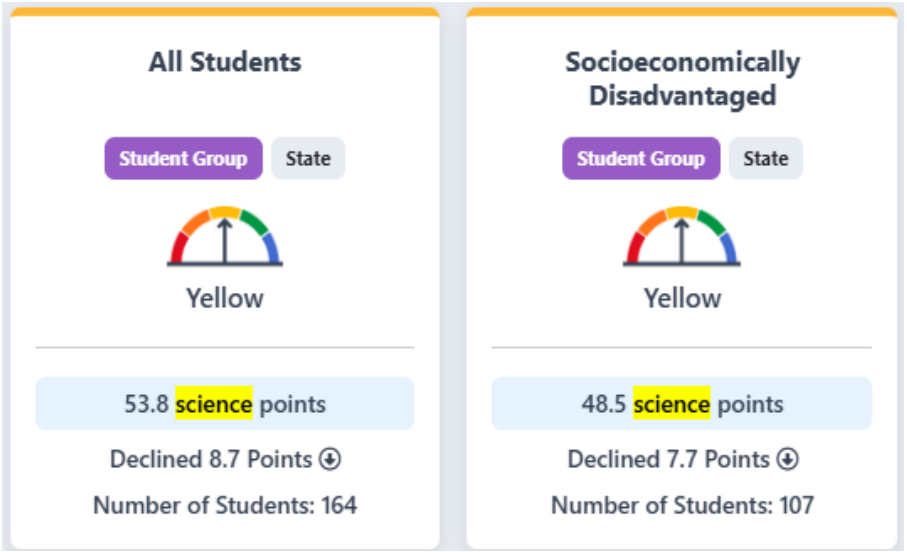


Science Data Comparisons: English Learners

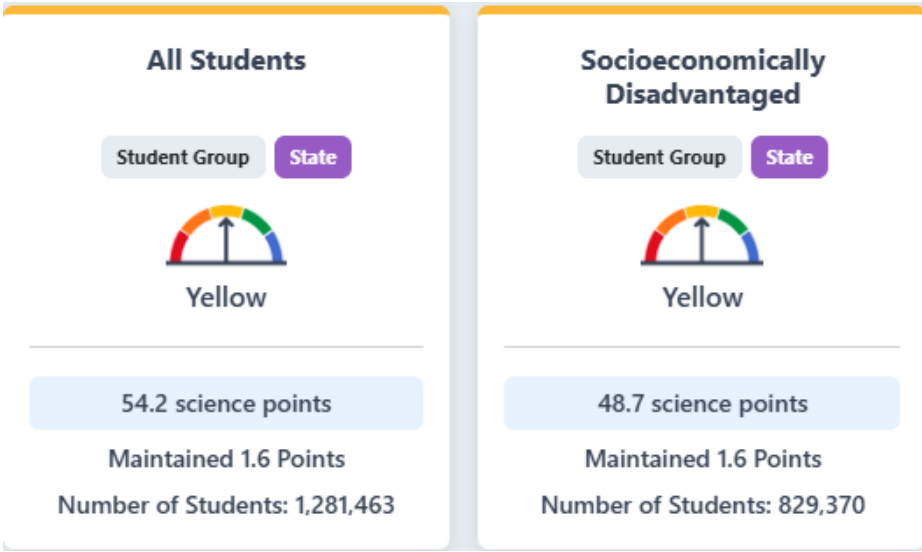
Additional information on science points for current English learners, Recently Reclassified English learners (within the prior four years), and English Only students in Science.

Current English Learners	Recently Reclassified English Learners	English Only
36.6 science points	56.2 science points	54.7 science points
Maintained 1.9 Points	Declined 9.9 Points	Declined 8.8 Points
Number of Students: 22	Number of Students: 21	Number of Students: 105

Science Performance Levels- Data From CA Dashboard

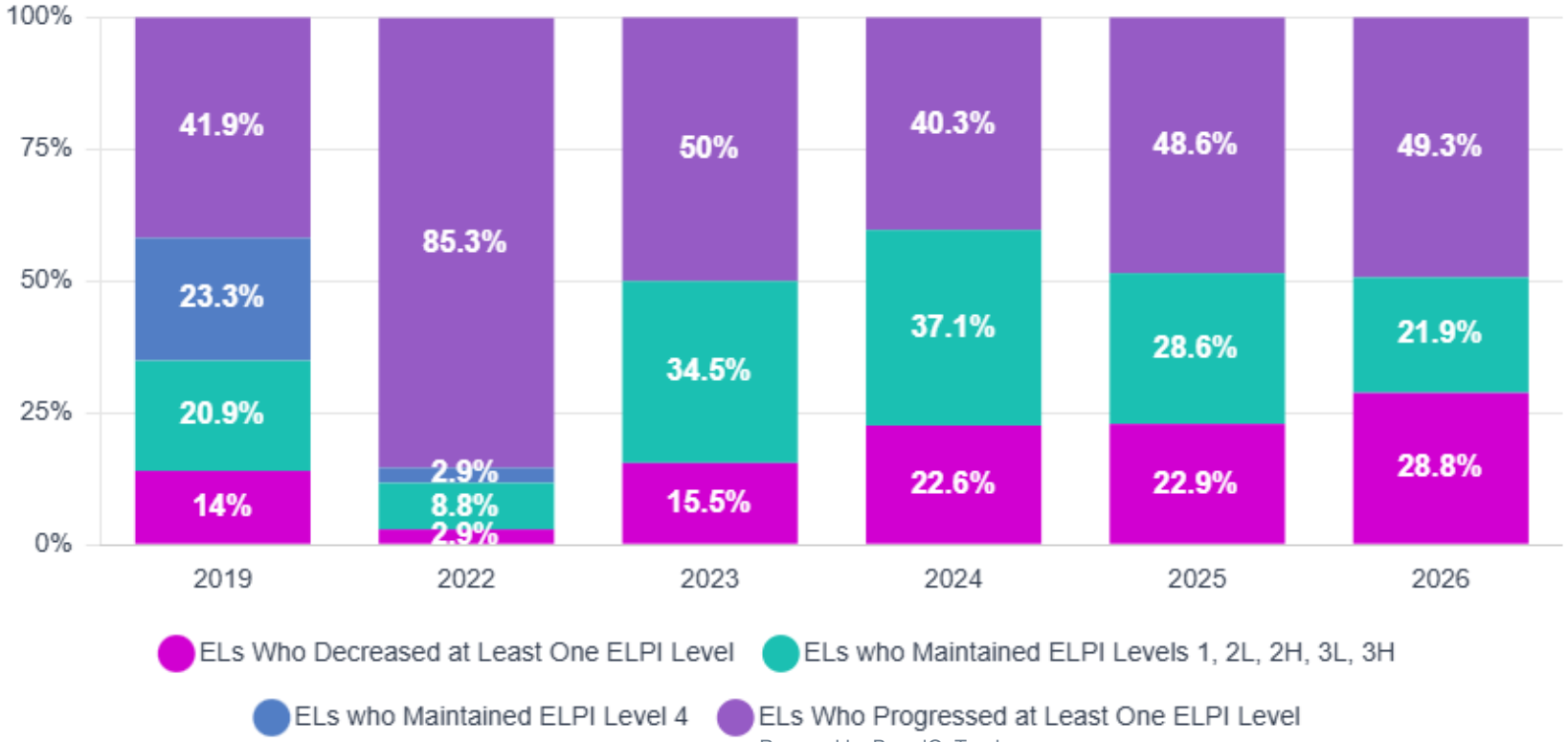


AoA Student Groups



State

Student English Language Acquisition Results (ELPAC)



Powered by BoardOnTrack

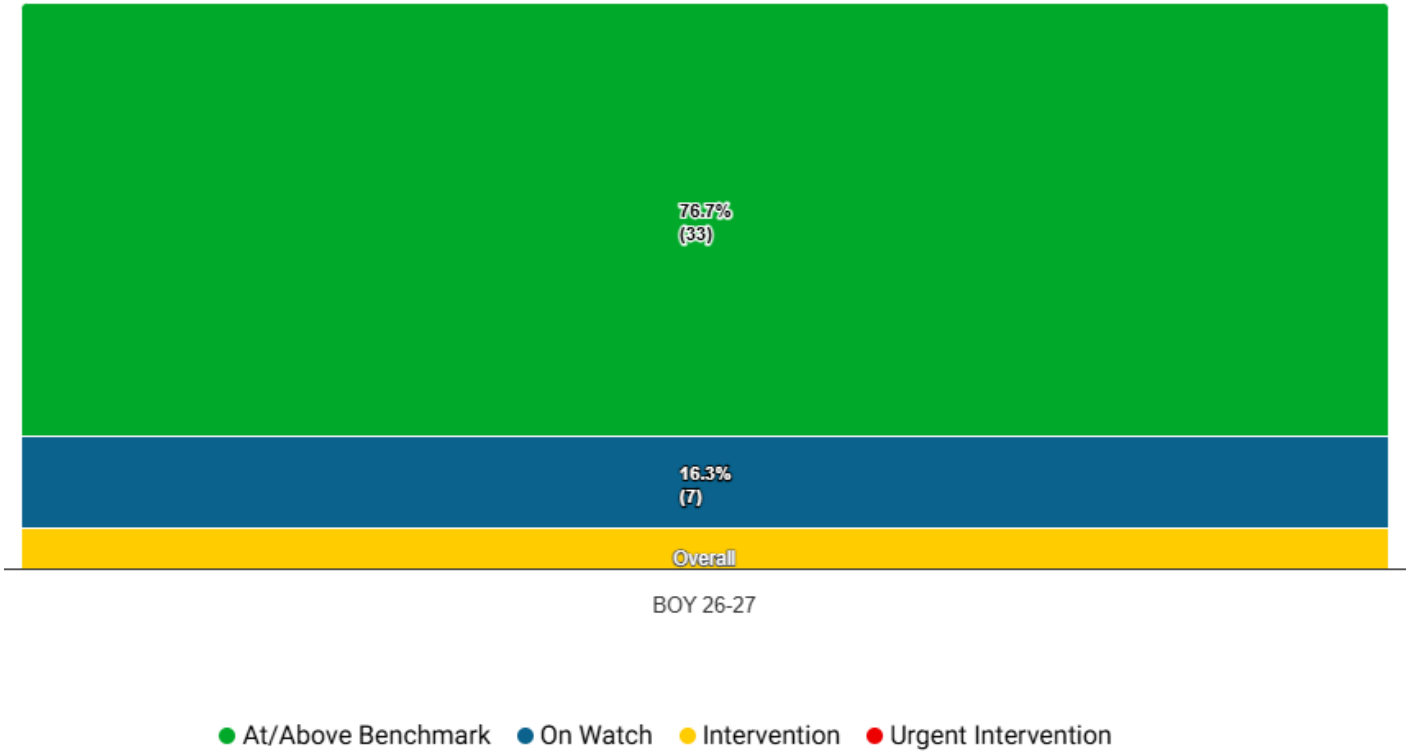
Star Assessment Data

August, 2026

Star ELA Data

August 2026

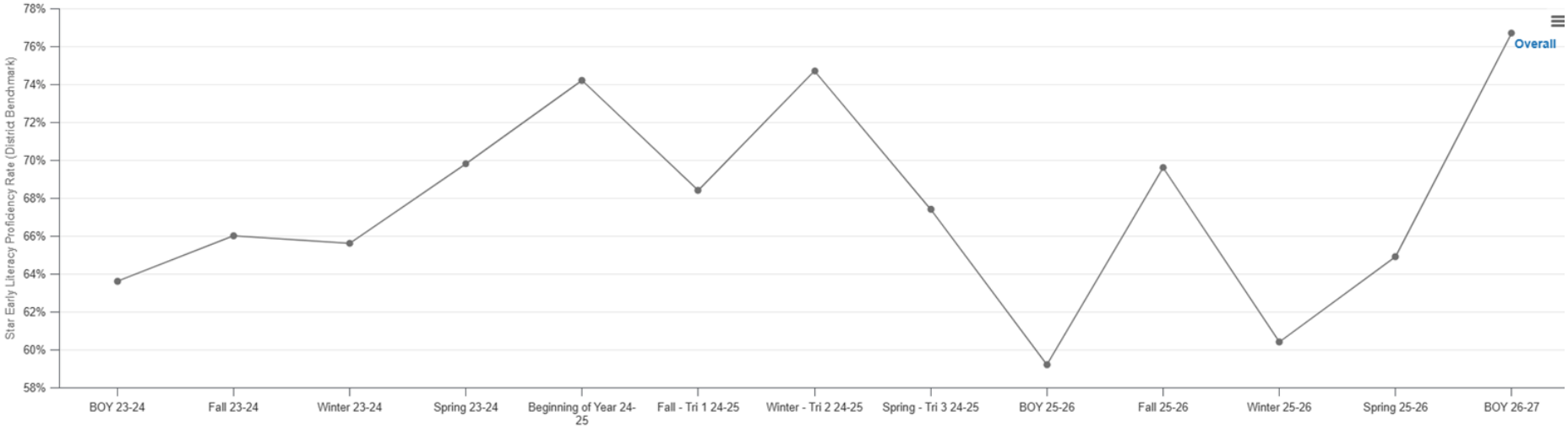
Test: Star Early Literacy
Grades: 1st grade (kinder will take it in Nov)



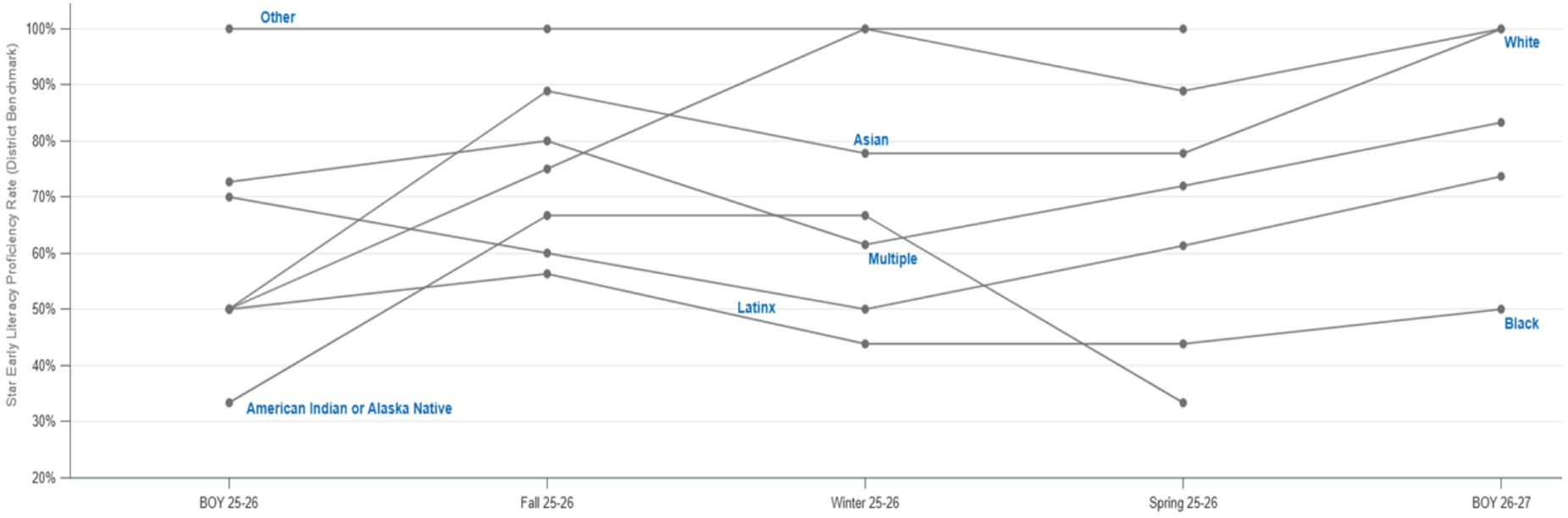
Test: Star Early Literacy
Grade Levels: k-1

Data Insights

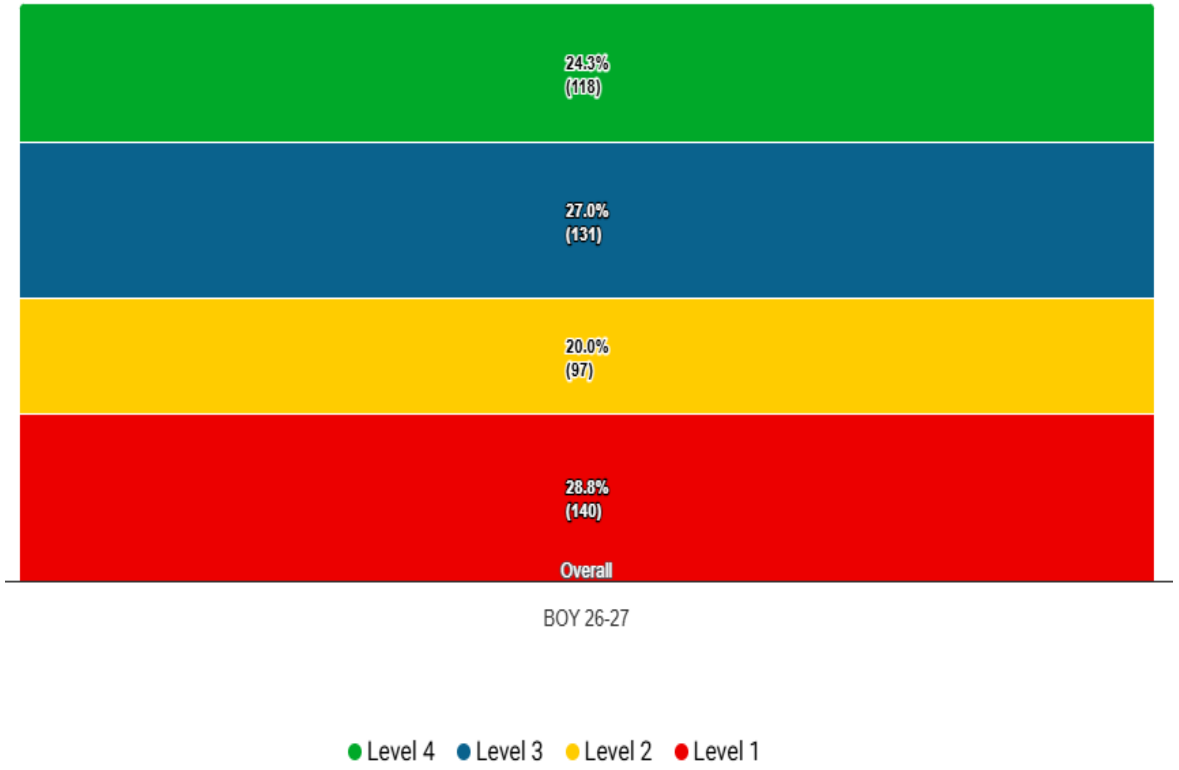
Increase in class size and many new students in the 25/26 school year.



Test: Star Early Literacy by Ethnicity
Grade Levels: k-1

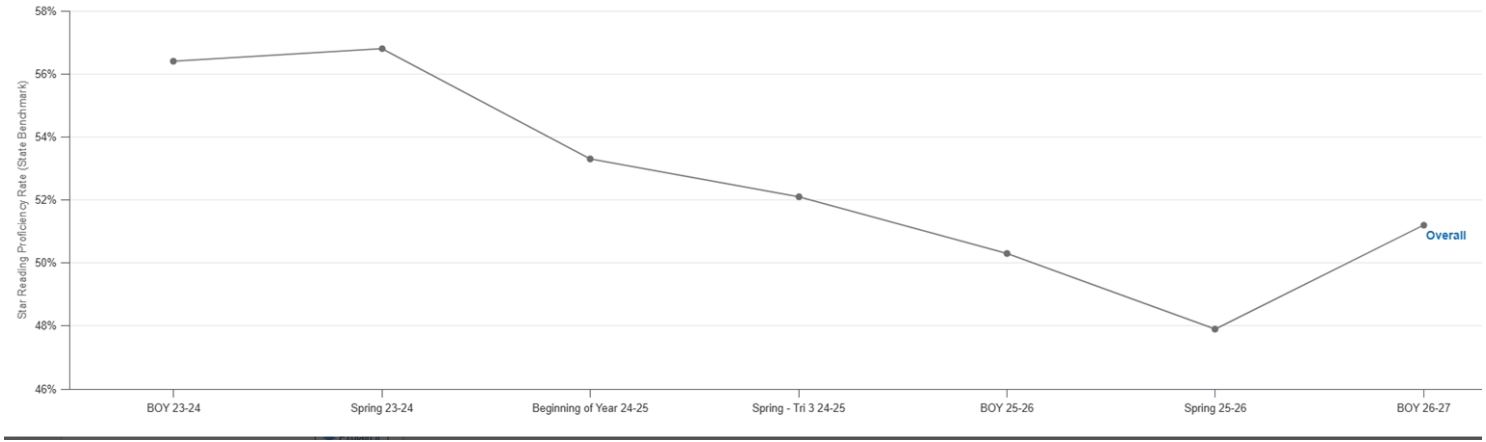


Test: Star Reading Current Proficiency Band (Grades 2-8)



Proficiency bands correspond to the 4 levels on CAASPP.
Level 4 = standard exceeded
Level 3 = Standard met
Level 2 = approaching standard
Level 1 = below standard

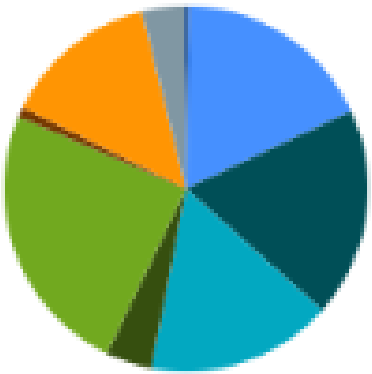
Test: Star Reading
Overall Proficiency (grades 2-8)



Data Insights

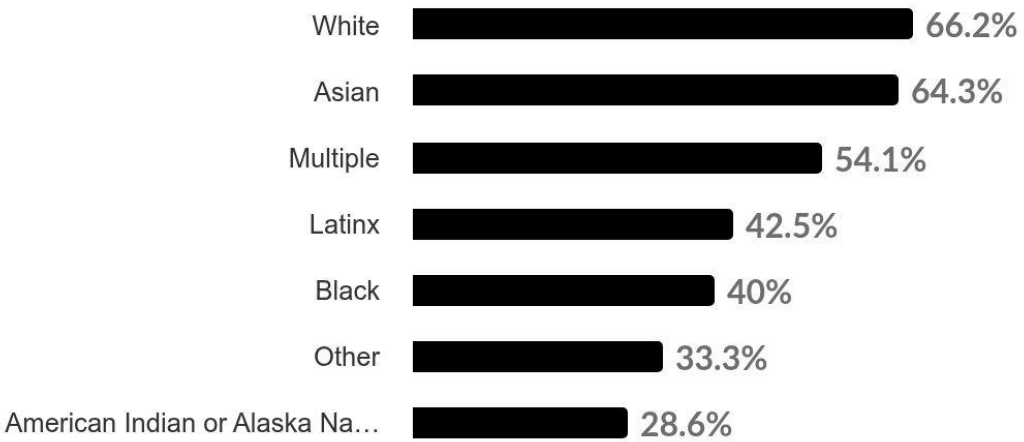
New Reading Intervention Program Lexia launched in Middle School in March.

School demographics by race/ethnicity



00.34% — American Indian or Alaska Native
17.69% — Asian
18.54% — Black or African American
16.50% — Two or More Races
04.08% — Filipino
24.32% — Hispanic or Latino
00.85% — Native Hawaiian or Other Pacific Islander
13.78% — White

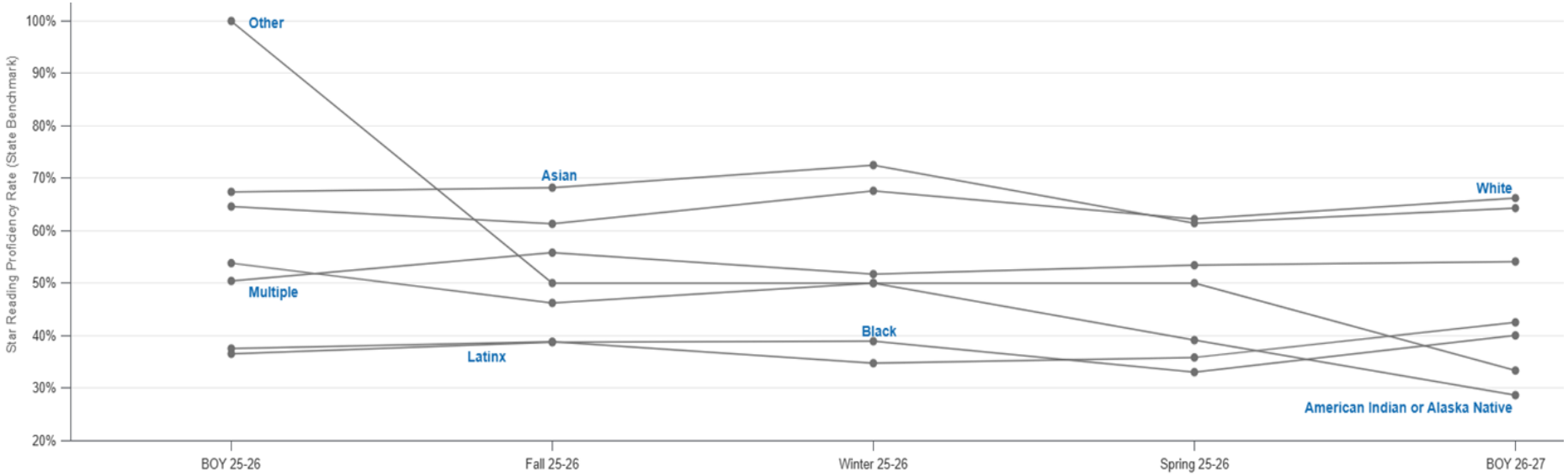
Star Reading Proficiency by Race/Ethnicity (Winter 26 STAR)



Data Insights:

- Less than 50% of our Black and Latinx students are performing at grade level
- Latinx student proficiency has increased from 37.5% in August of 2025 42.5% in August of 2026. proficient
- Reading intervention for these students is essential across the school.

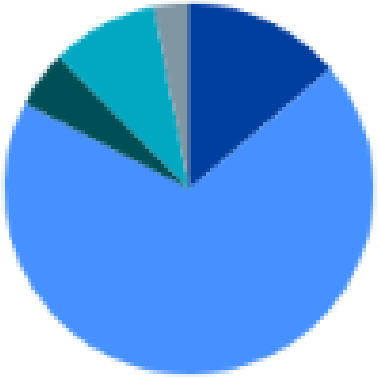
Star Reading Proficiency by Ethnicity



Data Insights:

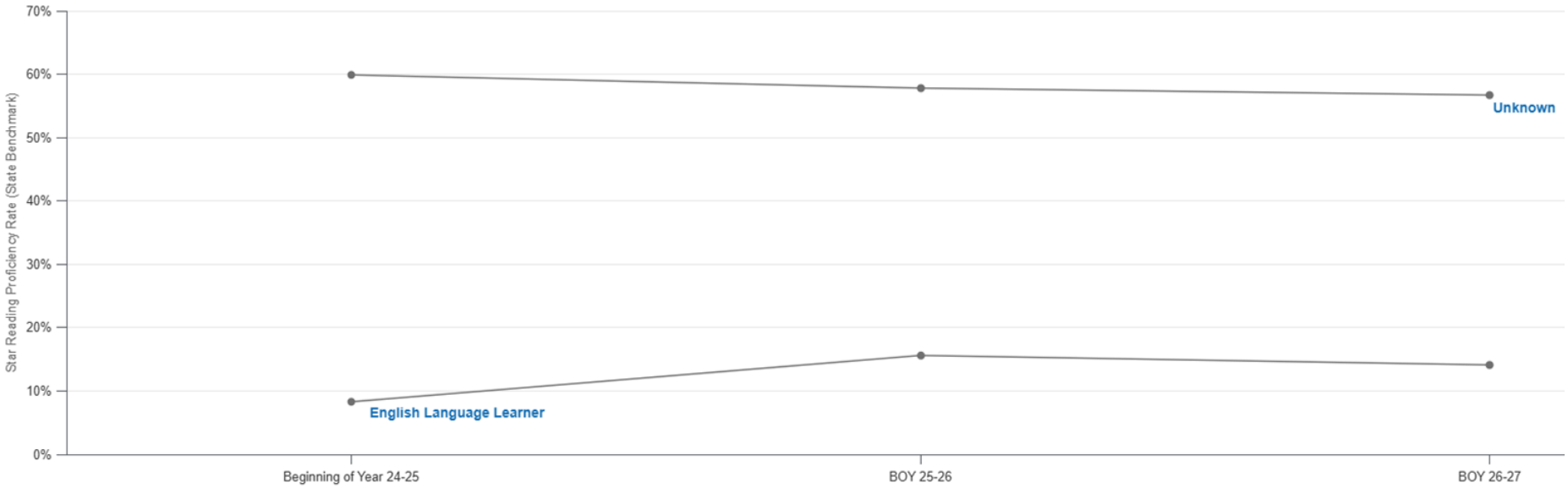
- Latinx student proficiency has increased from 37.5% in August of 2025 42.5%
- Black student proficiency has increased from 36.5% in August of 2025 to 40%

Language Acquisition Status for Enrolled Students



- 13.78% — EL English Learner
- 68.88% — EO English or American Sign Language only
- 04.93% — IFEP Initial Fluent English Proficient
- 09.35% — RFEP Reclassified Fluent English Proficient

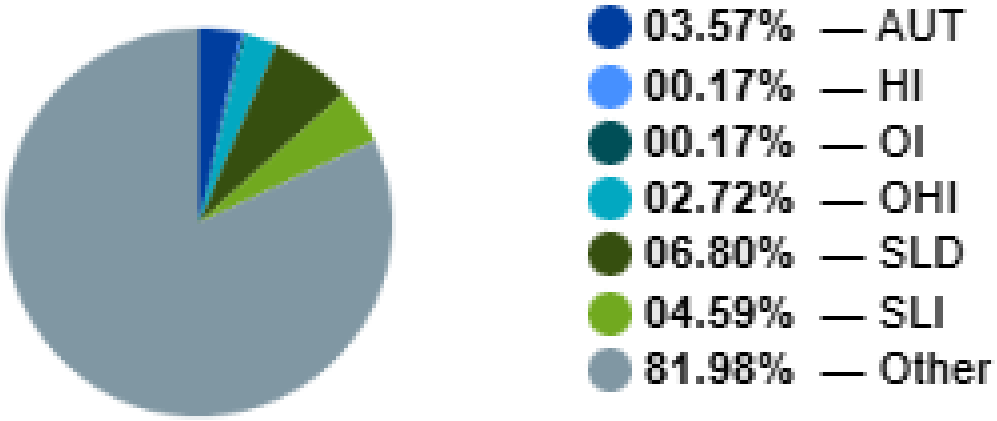
Star Reading Proficiency by English Learner (EL) Status



Data Insights:

- 14% of our EL Students are performing at grade level in reading. Students redesignate (and are no longer considered ELs) when they are proficient.
- The Arts and Letters ELA curriculum that we adopted this year has strong vocabulary instruction which supports English Learners

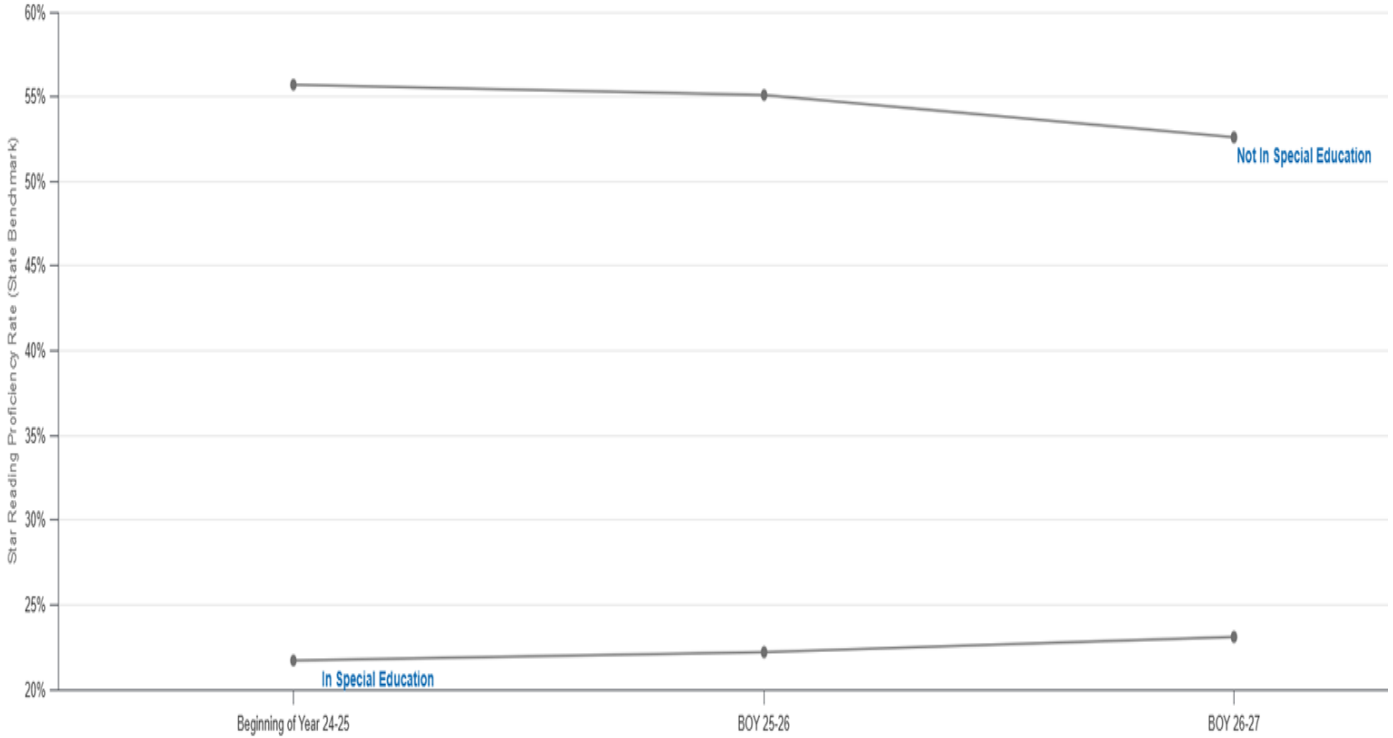
Primary Disability Type - 18% of Students at AoA are Identified as having an IEP



This graph represents the percentage breakdown of our total population of students with IEPs and their primary disability

AUT = Autism HI = Hearing Impairment ID = Intellectual Disability
OHI = Other Health Impairment SLD = Specific Learning Disability
SLI = Speech and language impairment

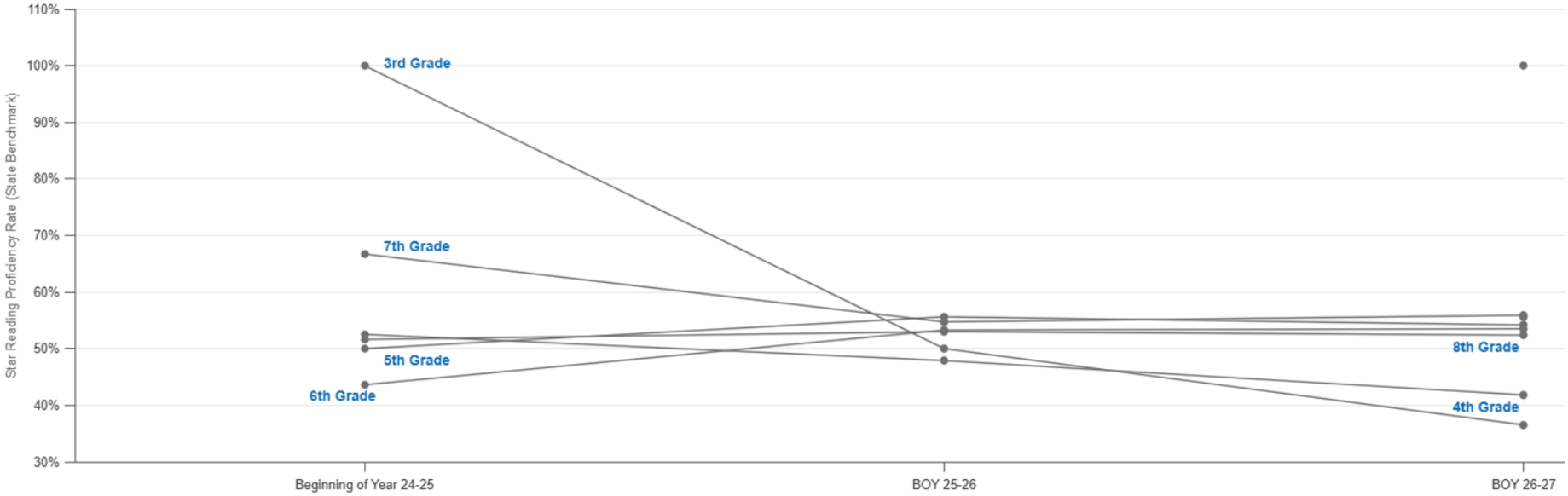
Star Reading Proficiency by Special Education Status



Data Insights:

- Growth in proficiency for students with IEPs

Star Reading Proficiency by Grade Level



Data Insights:

- 3rd and 4th grades had sharp decreases in reading proficiency between last year and this year with not change in curriculum or teachers. One hypothesis is that larger class sizes introduced in the fall of 2025 made it harder for the teachers to meet the needs of their struggling students.

ELA

Data Insights:

- There is modest growth in proficiency for our Black and Latinx students.
- 3rd grade proficiency dropped 13% last year after the increased class size
- 4th grade proficiency dropped 6% last year after the increased class size.
- 5th-8th grade proficiency was essentially unchanged from Aug 25 to Aug 26

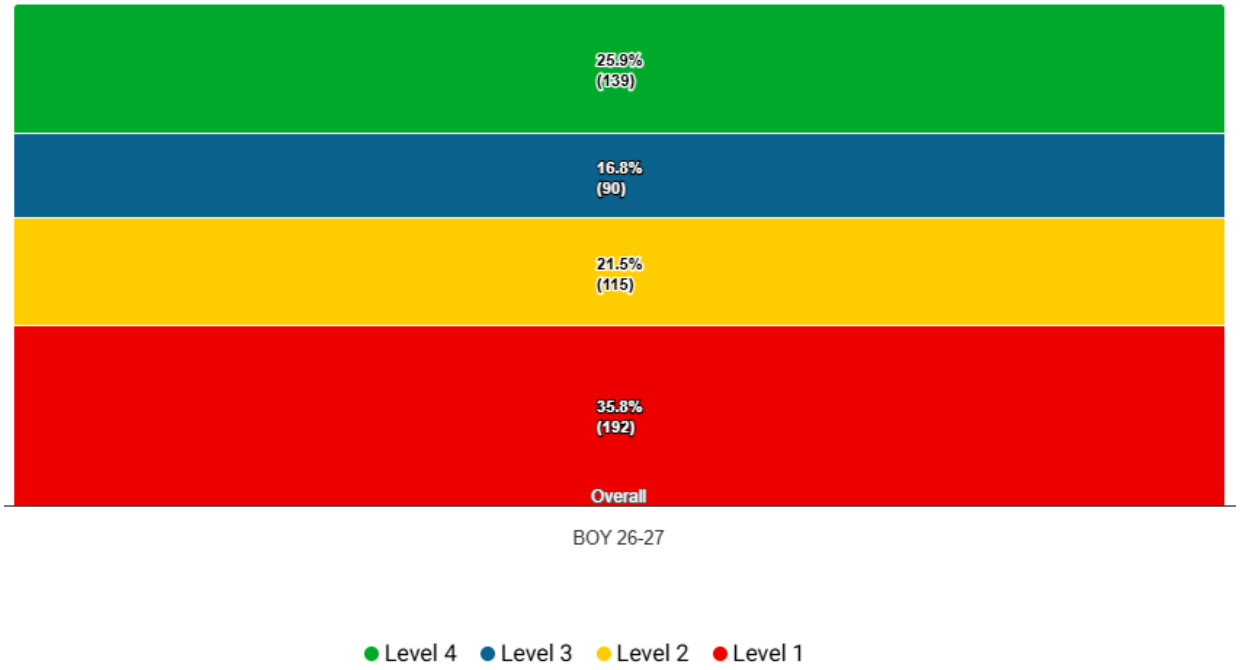
Action Steps:

- Continue targeted reading intervention using Lexia in grades 6-8.
- Continue to teach foundational reading for students who need it in grades 3-5
- Consider returning to a max class size of 26 in grades 2-4.
- Continue to implement our new ELA curriculum, Arts and Letters (a highly reviewed knowledge building curriculum) to build vocabulary and content knowledge, which support reading comprehension.

Star Math Data

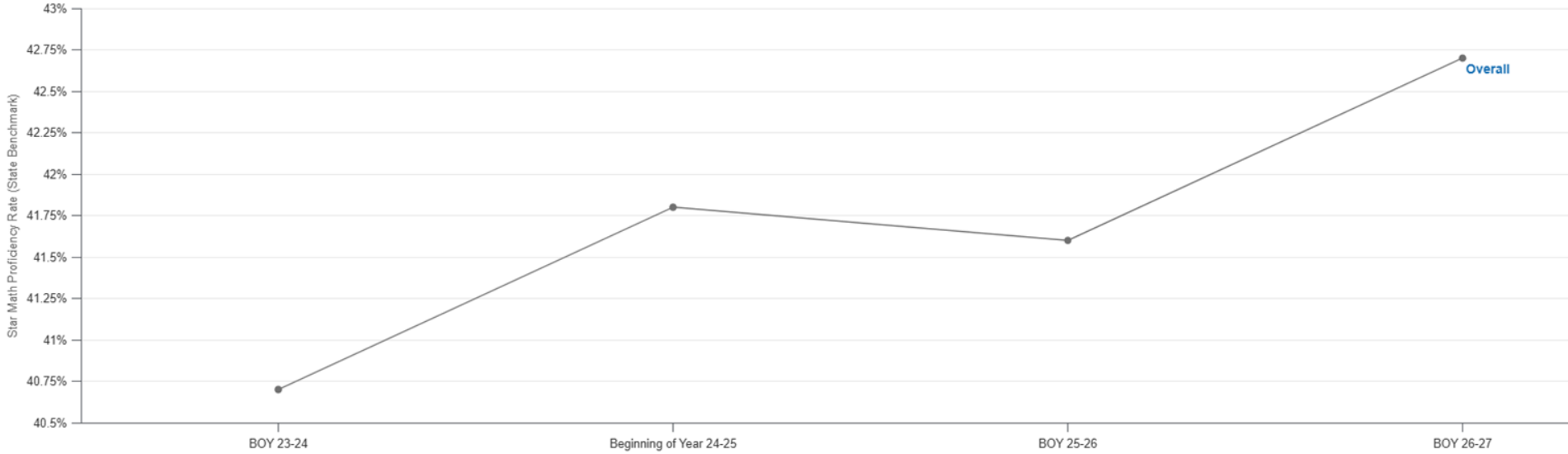
August 2026

Test: Star Math Proficiency Bands (August 2026)
Grade Levels: 1-8



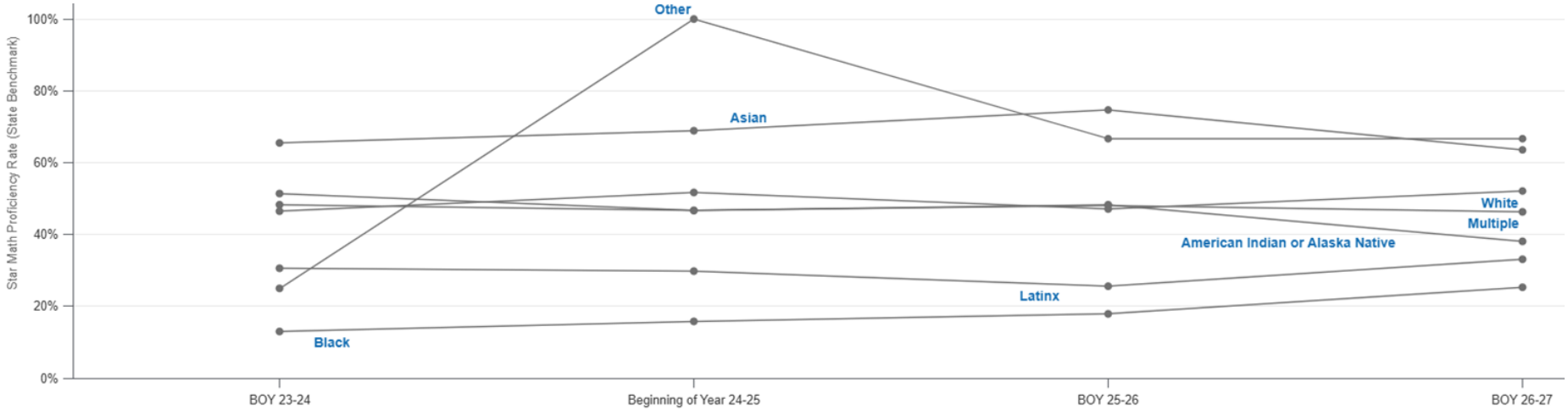
Proficiency bands correspond to the 4 levels on CAASPP.
Level 4 = standard exceeded
Level 3 = Standard met
Level 2 = approaching standard
Level 1 = below standard

Test: Star Math Proficiency
Grade Levels: 1-8



There was a 1% increase in the percentage of students scoring proficient in math from last August.

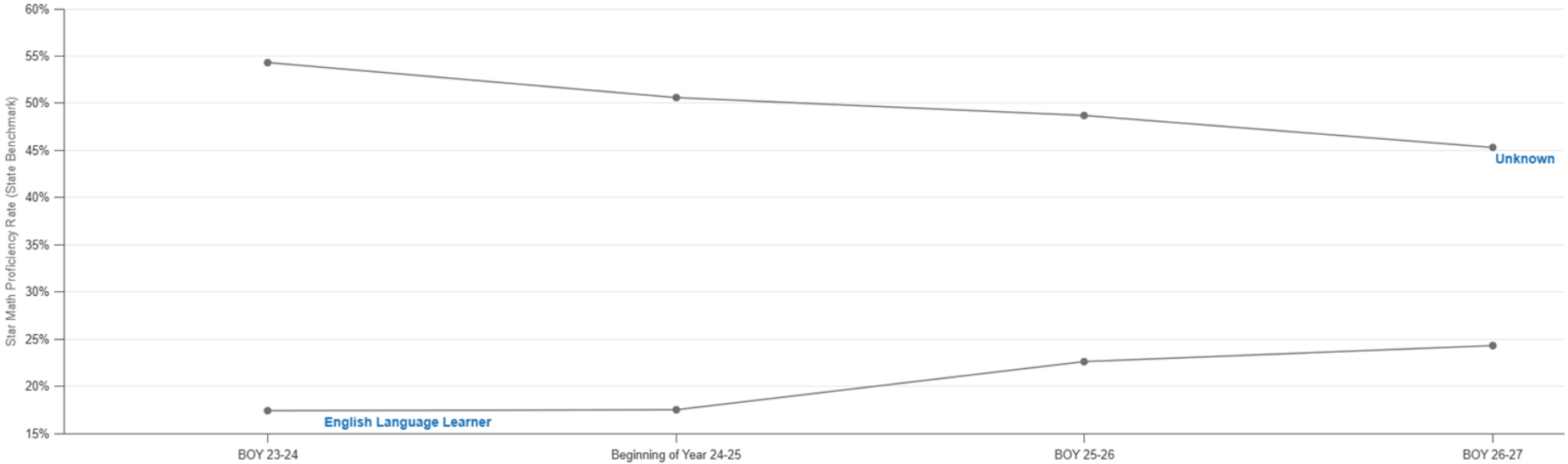
Test: Star Math Proficiency by Race/Ethnicity
Grade Levels: 1-8



Data Insights:

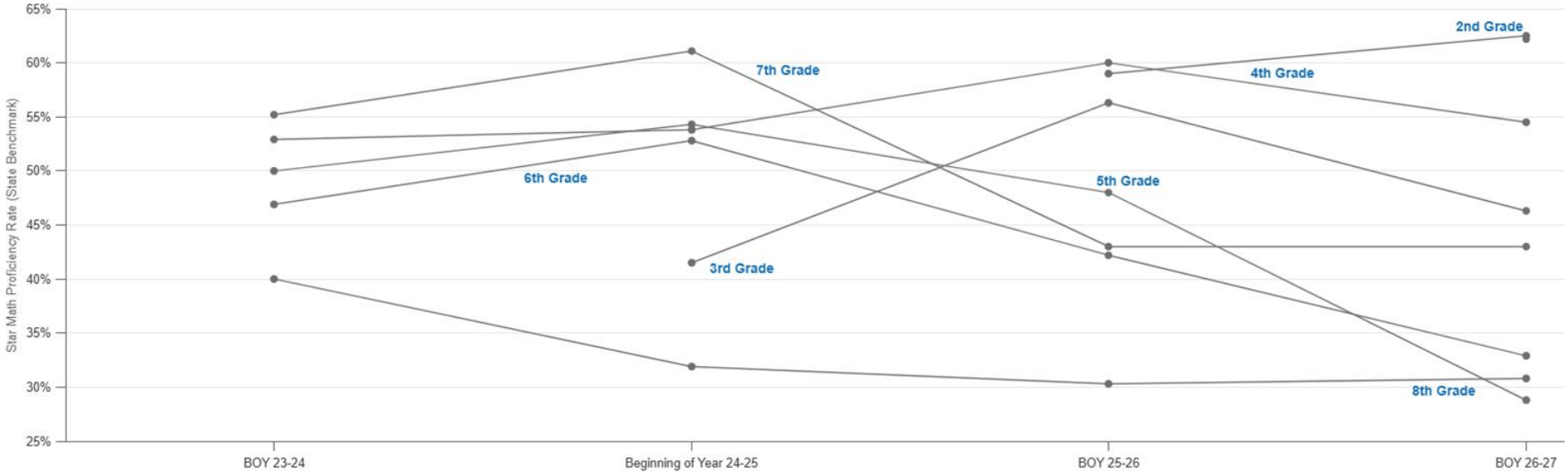
- Latinx student proficiency has increased from 25.6% in August of 2025 33.1%
- Black student proficiency has increased from 17.9% in August of 2025 to 25.3%

Test: Star Math Proficiency by EL Status
Grade Levels: 1-8



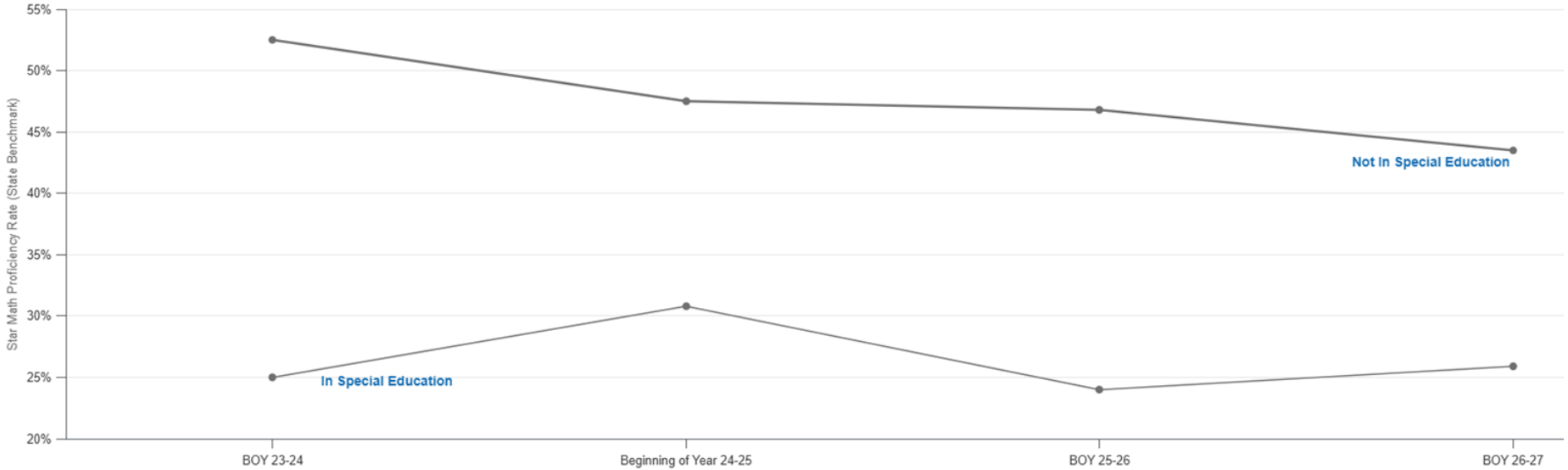
Our students who are designated as English Language Learners have increased their proficiency in math from 22.6% to 24.3%.

Test: Star Math Proficiency by Grade
Grade Levels: 1-8



The current 5th and 6th graders had sharp declines in their proficiency from August 2025 to August 2026.

Test: Star Math by Special Education Status
Grade Levels: 1-8



The percent of students with IEPs who scored proficient in math rose slightly from 24% to 25/9%

Test: Star Math
Grade Levels: 1-8

Data Insights:

- There was a sharp decrease in scores for 5th and 6th (so in 4th and 5th grades). This could be due to large class size increases from 26 to 30 students in those classrooms.

Next steps

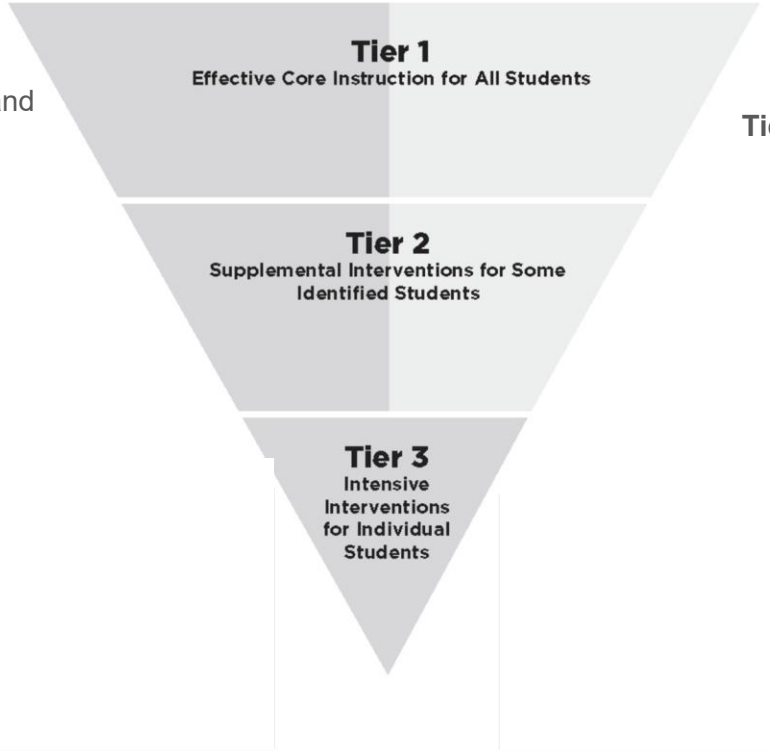
- Continue to use the interventions we have strategically to help student who have gaps in their math learning catch up.

Multi-Tiered System of Supports at AoA

RTI Inverted Triangle of Academic Supports

Tier 1
- Strong grade level instruction and curriculum

Tier 3 Intervention
- Sound Partners
- 1:1 tutoring
- 1:1 counseling
- IEP

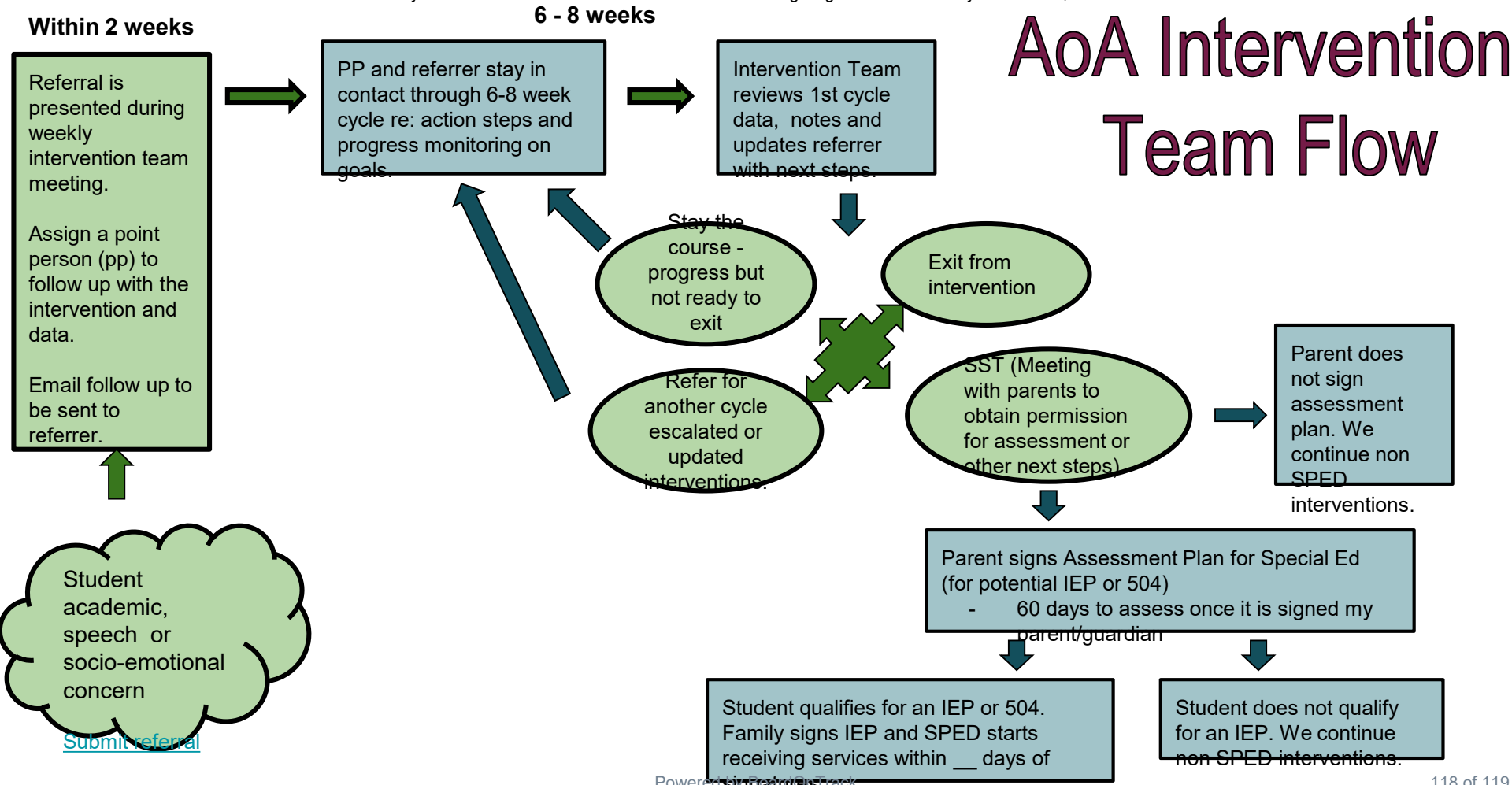


Tier 2 Intervention
- Lexia
- Peer Teach
- Peer tutoring
- SIPPS (foundational literacy)
- Small group instruction and reteaching in tutorial and WIN time
- Reading comprehension groups
- Math skills groups
- Counseling groups

Response To Intervention at AoA

1. When a student enters our school they take the Star reading and math assessments within the first three weeks. These are screeners, they let us know if a student is at, above or below grade level. If the student is at or above grade level.
2. If the student scores below grade level we give them diagnostic assessments to understand what content or skills they need support with to access grade level learning.
3. Based on the results of the diagnostic assessment the student enters tier 2 interventions (see chart). Every tier 2 intervention has progresses assessments. The deans monitor the tier 2 intervention data. We share the intervention and progress data with the student's family and ask for their input and support.
4. If students are not progressing at an appropriate speed (at least one year of growth per school year) deans or teachers refer students to the intervention team. The intervention team is composed of the principal, academic dean, school culture dean, school psychologist, and counselor. We discuss student history, data, and progress in tier 2 interventions, and make a recommendation on whether to try another round or interventions or do continue interventions and offer a special education assessment plan to the student's family.
5. If the family signs the assessment plan the student gets a full evaluation from our special education team. The special education team meets with the family and shares the results of the evaluation.
6. If the student qualifies for special education the special education team writes an individualized education plan (IEP) offering support services so that the student can access learning. This can include push in services, pull out services, speech therapy, occupational therapy, executive functioning coaching, etc. If the family signs the IEP the student receives the services as part of their school day.

AoA Intervention Team Flow



Example of Tier 2 Progress Monitoring

	SIPPS k-2 Placement Assessment - Collaborative Classroom			Beginning SIPPS Mastery Tests Directions: Enter date student passes all sections						Extentsion SIPPS Mastery Tests Directions: Enter date student passes all sections										
Name	8/25 Placement Test	Lesson student will start at	Start date	Beg MT 1 (after L10)	Beg MT 2 (after L20)	Beg MT 3 (after L30)	Beg MT 4 (after L40)	Beg MT 5 (after L50)	Beg MT 6 (after L55)	Ext MI (after RL5)	Ext MT 2 (after RL10)	Ext MT 3 (after RL15)	Ext MT 4 (after L5)	Ext MT 5 (after L9)	Ext MT 6 (after L15)	Ext MT 7 (after L17)	Ext MT 8 (after L20)	Ext MT 9 (after L25)	Ext MT 10 (after L30)	Ext MT 11 (after L35)	Ext MT 12 (after L40)
Student 1	Knows 19 Letters	Beg 1	9/8	9/25	10/28	12/8	1/21	NP PH and SW 3/17	NP all 3/17												
Student 2	Beg 1	Beg 1	9/8	9/25	10/28	1/22	NP SW 3/5	NP SW 3/5													
Student 3	Beg 41	Beg 41	9/8				12/8	12/5	12/5	12/19	1/12	NP Phonics	NP Phonics	NP Phonics & SW							
Student 4	Beg 31	Beg 11	9/8		9/22	10/8	10/29	12/5	12/5	12/19	1/12	1/23	2/11	2/26							
Student 5	Beg 11	Beg 11	9/8		9/22	10/27	12/9	12/9	12/18		1/23	1/23	2/3	2/10	3/5	3/12	NP all 3/12				
Student 6	Knows 0 letters	Letter Names	9/8	9/25		10/7	10/29	11/21	12/18		1/13	1/23	2/3	2/10	3/5	3/12	3/12				
Student 7	Beg 41	Beg 41	9/8					9/22	10/8				12/5	11/7	3/23	3/23 np all	np all 3/23	3/23 np sw			
Student 8	Beg 41	Beg 41	9/8					9/22	9/30				10/8	10/31	12/1	12/1	1/7	2/4	2/4	3/6	
Student 9	Beg 41	Beg 41	9/8					9/22	9/30				11/7	10/31	12/1	1/14	1/14	1/14	2/4	3/6	
Student 10	Beg 41	Beg 41	9/8					9/22	9/30				11/7	10/31	12/5	1/7	1/7	2/4	2/4	NP PH 3/6	
Student 11	Beg 41	Beg 41	9/8					9/22	9/30				11/7	10/31	12/5	NP PH 3/6	1/7	1/14	3/6	NP PH 3/6	
Student 12	Extension 1	Ext 1	9/8										9/30	10/21	1/7	1/14	1/7	1/14	2/4	3/6	
Student 13	Extension 1	Ext 1	9/8										12/1	10/10	11/12	10/29	11/12	12/1	12/9	1/13	1/13
Student 14	Extension 1	Ext 1	9/8										9/19	10/10	10/29	12/18	11/12	12/1	12/9	12/18	1/13
Student 15	Extension 1	Ext 1	9/8										9/19	10/10	11/12	10/29	11/12	12/1	12/18	12/18	1/22
Student 16	Extension 1	Ext 1	9/8										10/22	10/10	10/22	10/29	11/12	12/1	12/9	12/18	1/13
Student 17	Extension 1	Ext 1	9/8										11/12	10/10	10/29	11/12	11/12	12/9	12/9	12/18	1/13
Student 18	Extension 16	Ext 1	9/8										9/30	10/21	12/18	12/18	12/1	12/1	12/9	12/18	1/13
Student 19	Tested Out	Book Club	9/8																		
Student 20	Tested Out	Book Club	9/8																		
Student 21	Tested Out	Book Club	9/8																		
Student 22	Tested Out	Book Club	9/8																		
Student 23	Tested Out	Book Club	9/8																		
Student 24	Tested Out	Book Club	9/8																		
Student 25	Tested Out	Book Club	9/8																		

- This is an example of a reading intervention data tracker.
- Students are given mastery tests every 5-10 lessons to assess whether they are able to apply what they have learned.
- If they do not pass (red boxes), students are retaught the material.
- If they do not pass repeatedly they are referred to to the intervention team.
- If they master all assessments and test out, they are placed in grade level reading groups