The Academy of Alameda Charter School Board

Finance Committee Meeting

Date and Time

Thursday September 18, 2025 at 5:00 PM PDT

Location

The Academy of Alameda
401 Pacific Ave
Alameda, CA
Room 203

Agenda

		Purpose	Presenter	Time
I.	**Opening Items**			**5:00 PM**
	A. Call the Meeting to Order		David Forbes	2 m
	B. Record Attendance		David Forbes	1 m
	C. Public Comment		David Forbes	2 m
	Public Comment is limited to two (2) minutes per person			
II.	**Open Session**			**5:05 PM**
	A. Finance Updates	Discuss	David Forbes	54 m
	Naomi Stewart will discuss:			

	Purpose	Presenter	Time

- August 2025 Financials
- Board Member Financial Education Discussion

III. Closing Items **5:59 PM**

A.	Adjourn Meeting	FYI	David Forbes	1 m

Coversheet

Finance Updates

Section: II. Open Session
Item: A. Finance Updates
Purpose: Discuss
Submitted by:
Related Material: AOA August 2025 Financials (9.18 FC).pdf

Academy of Alameda Financial Update

NAOMI STEWART

FINANCE COMMITTEE MEETING

SEPTEMBER 2025



edtec
Charter School Specialists
BUSINESS • OPERATIONS • PERFORMANCE

Contents

- August 2025 Forecast Update
- M1 Enrollment/Attendance Update
- CA State Budget
- Exhibits
  - August 2025 Income Statement Board Report
  - Cash Flow

August 2025 Forecast Update

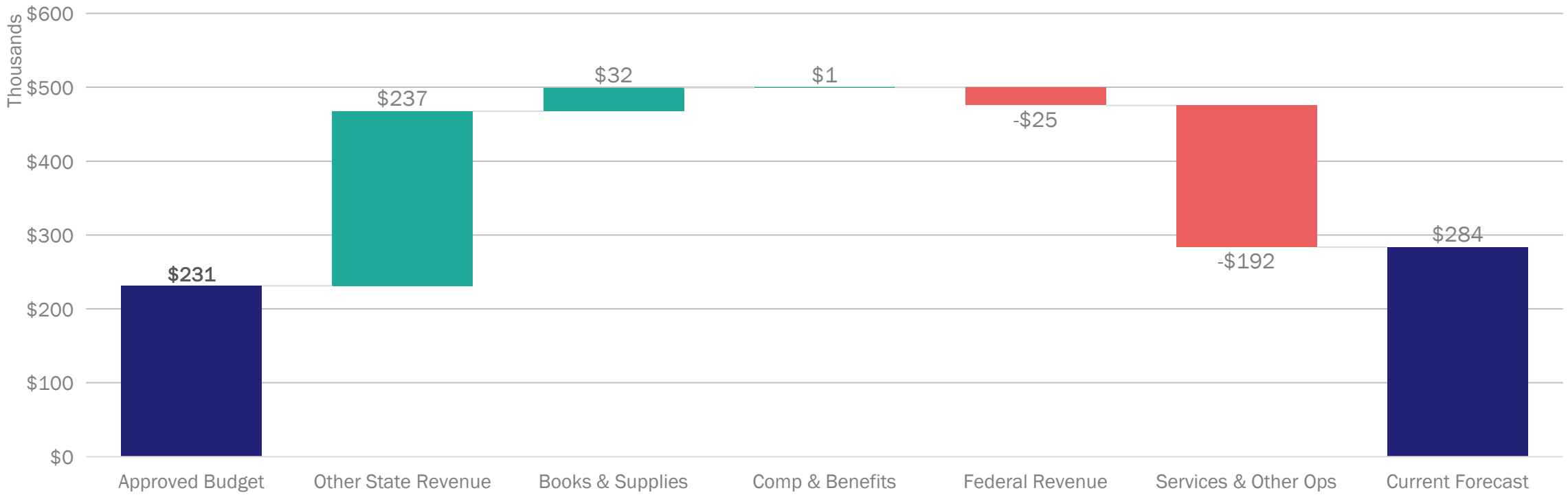
August 2025 Forecast v 2025-26 Approved Budget

Net Income $283,616, Ending fund balance 3.1M (28% fund balance)

		2025-26	2025-26	Variance
		Approved Budget	Current Forecast	
Revenue	LCFF Entitlement	8,170,711	8,170,711	-
	Federal Revenue	288,628	264,013	(24,615)
	Other State Revenues	1,738,165	1,974,669	236,504
	Local Revenues	987,609	987,609	-
	Fundraising and Grants	49,649	49,649	-
	Total Revenue	**11,234,762**	**11,446,651**	**211,889**
Expenses	Compensation and Benefits	8,290,773	8,290,145	628
	Books and Supplies	569,082	537,515	31,567
	Services and Other Operating	2,132,146	2,323,841	(191,695)
	Depreciation	11,534	11,534	-
	Total Expenses	**11,003,535**	**11,163,035**	**(159,499)**
	Net Income	231,227	283,616	52,389
	Beginning Balance (Audited)	2,652,250	2,849,084	196,834
	Net Income	231,227	283,616	52,389
Ending Fund Balance (incl. Depreciation)		2,883,477	3,132,700	249,223
Ending Fund Balance as % of Expenses		26.21%	28.06%	1.86%

August 2025 Forecast v 2025-26 Approved Budget

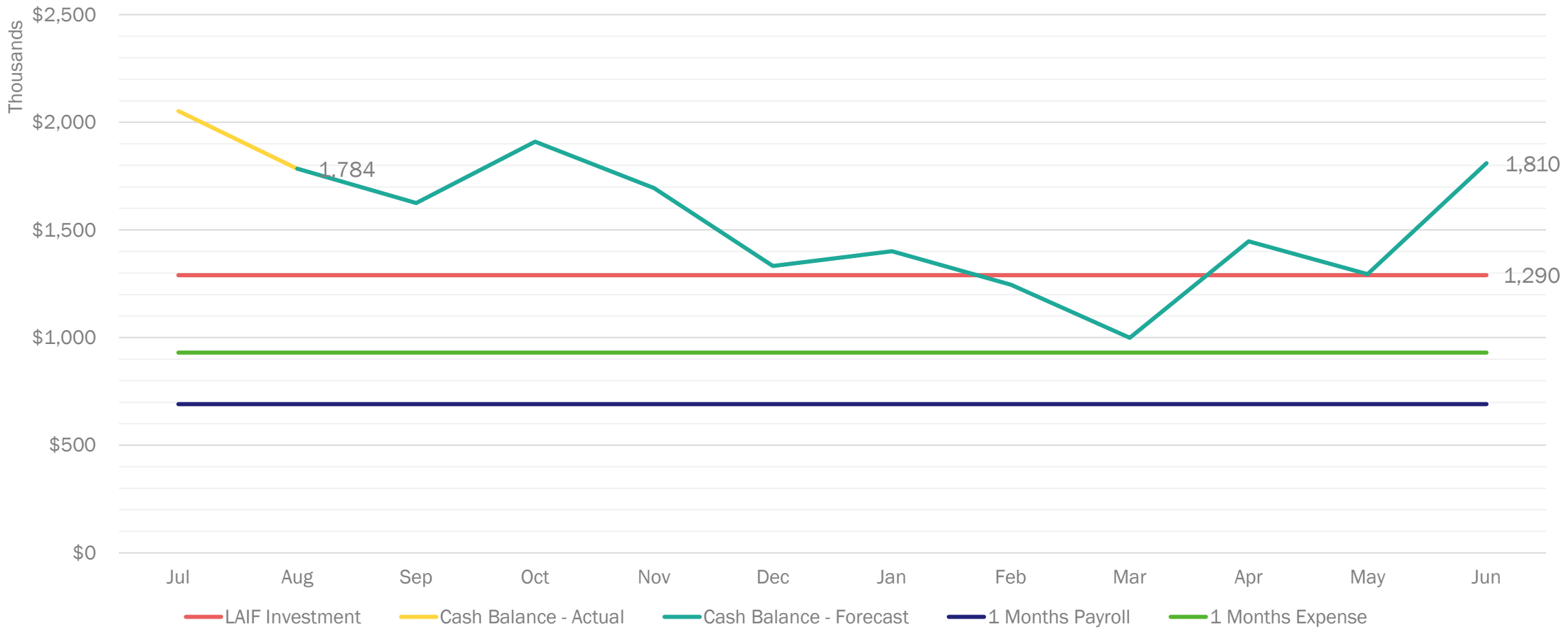
Net increase of 52,389 from approved 25-26 budget



CATEGORY	BOTTOM LINE IMPACT	NOTES
Previous Forecast	**231,227**	
Other State Revenue	236,504	SSPDBG ($185k), Sped + State Lottery Preliminary Allocations as of P-2/P-A
Books & Supplies	31,567	Reduced ELOP Placeholder since excess funding allocated to ASP salaries + admin
Comp & Benefits	628	Payroll reconciliation as of new hires, turnover, benefits assumptions
Federal Revenue	(24,615)	Sped + Title Preliminary Allocations as of P-2
Services & Other Ops	(191,695)	SSPDBG Placeholder Exp ($185k), Chartersafe Insurance
Current Forecast	**283,616**	

2025-26 Monthly Cash Balance

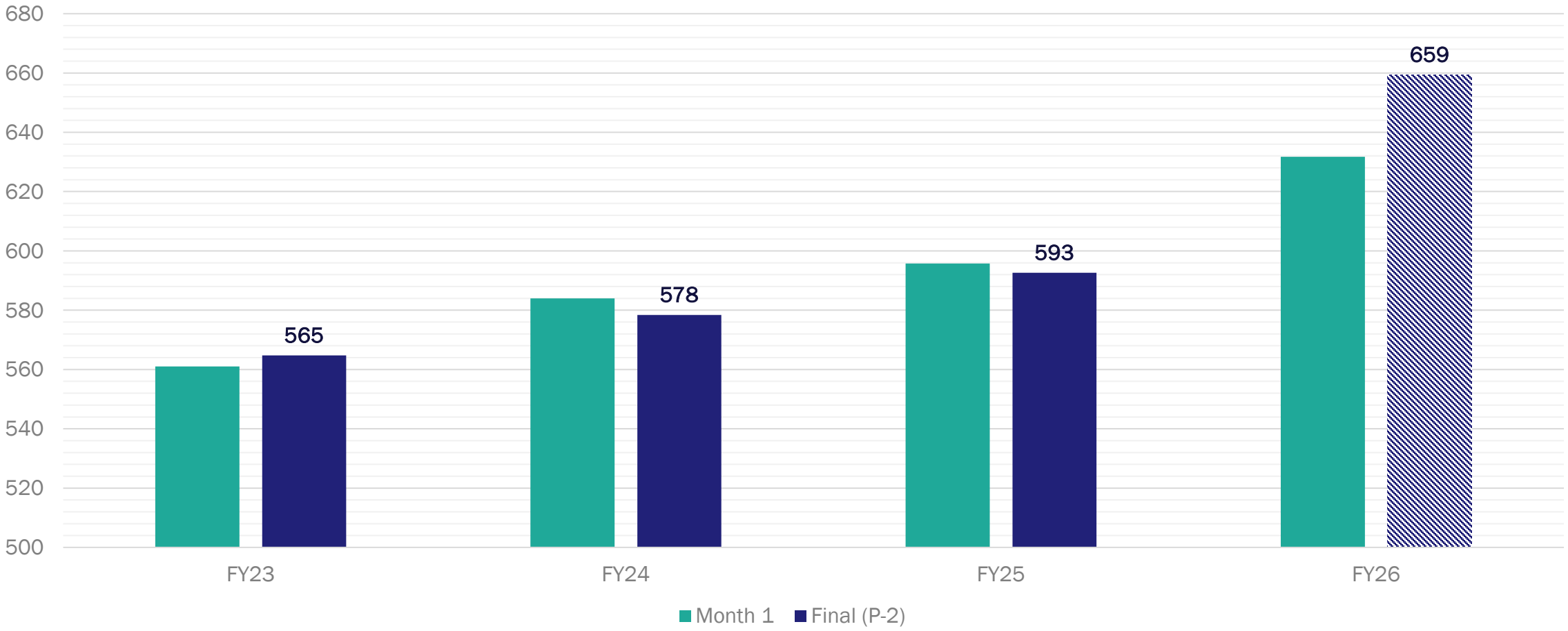
Negative cash projection in February and May and will need to dip into LAIF funds



Enrollment & Attendance

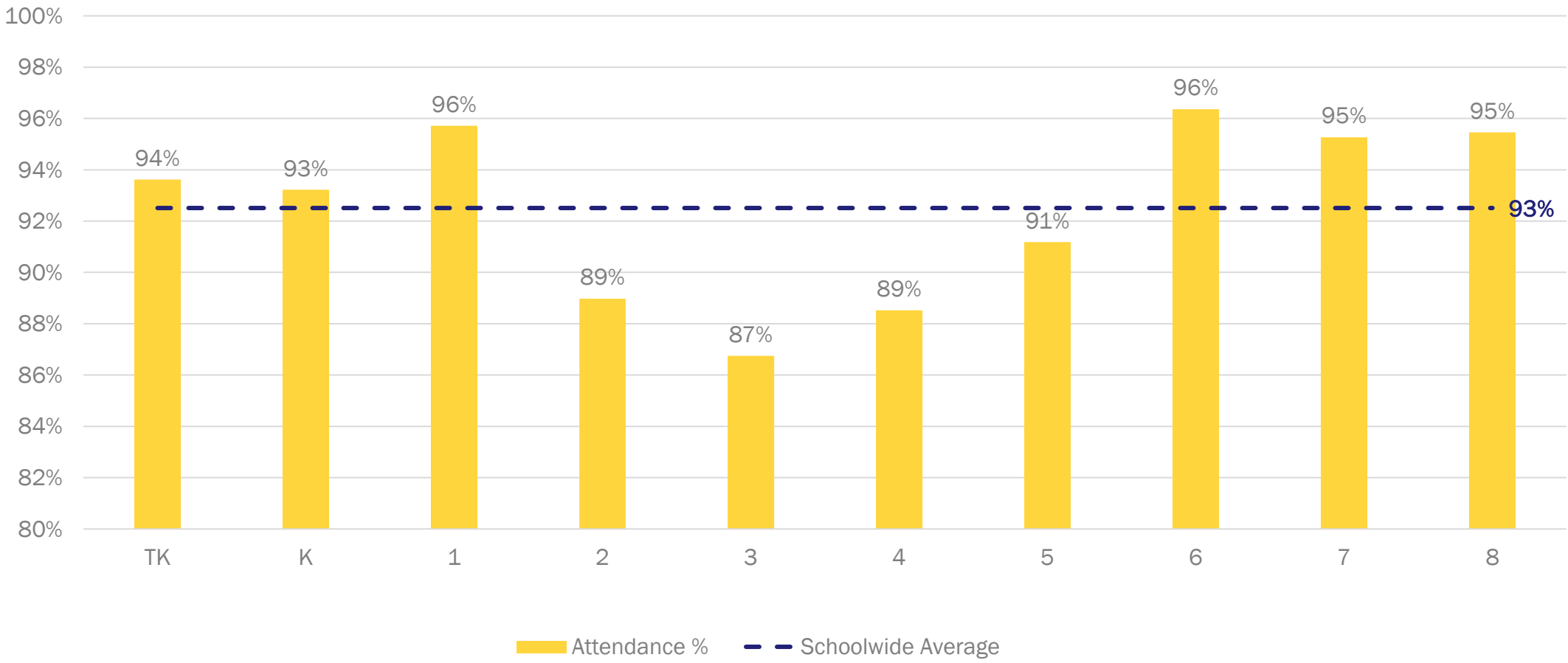
ADA: Month 1 Compared to P-2

FY23-25: Average -0.2% variance between M1 + P-2,
FY26: M1 shows 4% shortfall from P-2 ADA Forecast (potential -320k impact to NI)



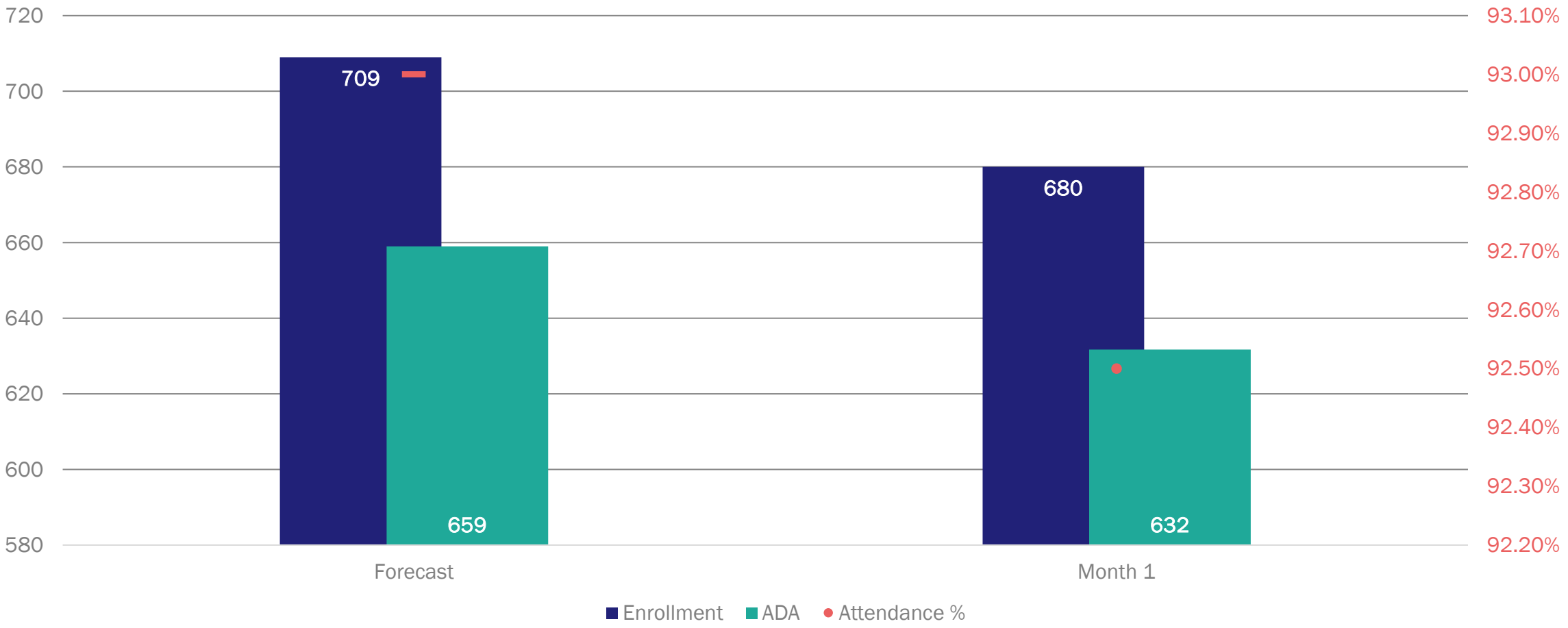
Month 1 Attendance Percentage by Grade

Average attendance percentage as of M1 92.5%, on par with forecast assumptions



Enrollment & Attendance

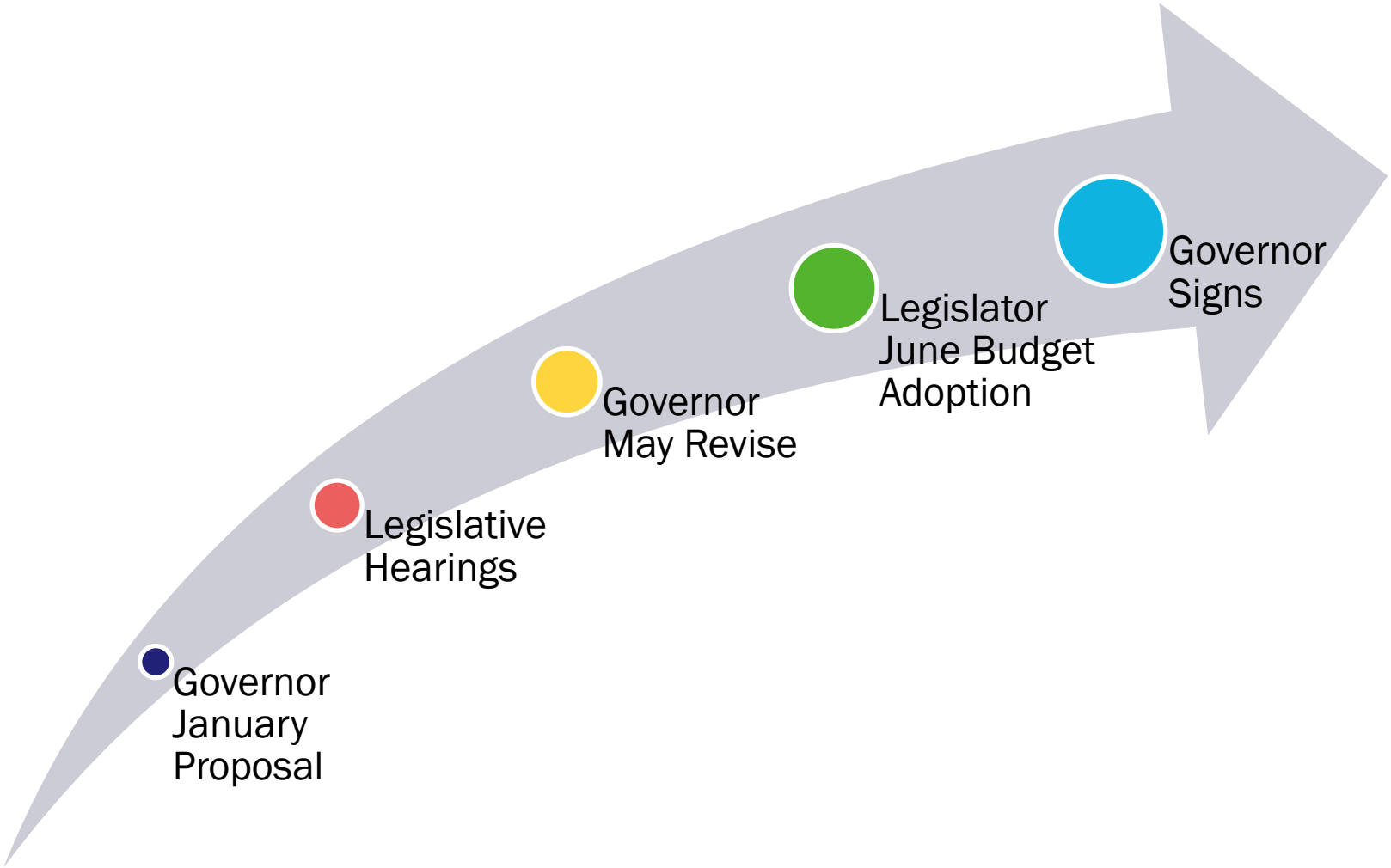
Less enrollment in 1st and 6th grade than expected



CA State Budget

State Budget Process

Iterative process with many changes to Governor's Proposal



2025–26 Final State Budget

FY26 Final State Budget very similar to May Revise

COLA	• 2.30% COLA • Applies to LCFF and various State Categorical programs
Student Support & PD Discretionary Block Grant	• $1.7B statewide, approximately $306/FY25 P2 ADA • Spending is discretionary; deadline is 6/30/2029
Learning Recovery Emergency Block Grant	• Restoration of $379 million statewide, approximately $114/FY22 UP ADA • Will need to perform a needs assessment and outline spending plan in LCAP
TK	• Ratio reduced to 10:1 • LCFF TK add-on increased to $5,545/ADA, up from $3,077 in FY25
Expanded Learning Opportunities Program	• Rate 1 threshold drops from 75% UP to 55% UP • Minimum award increased to $100k

Apportionment Deferral

State budget calls for apportionment deferral of $1.875B

- June 2026 apportionment will be deferred until July 2026
- CDE will make hardship waivers available in Spring 2026
- Will apply for waiver if apportionment delay will cause cash flow challenges

Student Support & PD Discretionary Block Grant

AOA awarded $185,526

New one-time funding grant allocated from 2025-26 State Budget

Spending is discretionary, though priority areas are encouraged

Spending deadline of June 2029

Exhibits

Academy of Alameda Middle
Income Statement
As of Aug FY2026

	Actual		YTD	Budget & Forecast				
	Jul	Aug	Actual YTD	Approved Budget v1	Current Forecast	Approved Budget v1 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
SUMMARY								
Revenue								
LCFF Entitlement	-	148,694	148,694	8,170,711	8,170,711	-	8,022,017	2%
Federal Revenue	-	-	-	288,628	264,013	(24,615)	264,013	0%
Other State Revenues	-	42,790	42,790	1,738,165	1,974,669	236,504	1,931,879	2%
Local Revenues	15,493	38,045	53,538	987,609	987,609	-	934,071	5%
Fundraising and Grants	191	170	361	49,649	49,649	-	49,288	1%
Total Revenue	**15,684**	**229,698**	**245,382**	**11,234,762**	**11,446,651**	**211,889**	**11,201,269**	**2%**
Expenses								
Compensation and Benefits	294,620	704,413	999,033	8,290,773	8,290,145	628	7,291,112	12%
Books and Supplies	58,780	57,388	116,168	569,082	537,515	31,567	421,347	22%
Services and Other Operating Expenditures	130,839	84,037	214,876	2,132,146	2,323,841	(191,695)	2,108,965	9%
Depreciation	-	-	-	11,534	11,534	-	11,534	0%
Other Outflows & Amortization	-	-	-	-	-	-	-	
Total Expenses	**484,239**	**845,838**	**1,330,077**	**11,003,535**	**11,163,035**	**(159,499)**	**9,832,958**	**12%**
Net Income	**(468,555)**	**(616,140)**	**(1,084,695)**	**231,227**	**283,616**	**52,389**	**1,368,311**	
Fund Balance								
Beginning Balance (Audited)				2,652,250	2,849,084			
Net Income				231,227	283,616			
Ending Fund Balance				**2,883,477**	**3,132,700**			
Fund Balance as a % of Expenses				26%	28%			
KEY ASSUMPTIONS								
Enrollment Summary								
K-3				256	256	-		
4-6				235	235	-		
7-8				218	218	-		
Total Enrolled				**709**	**709**	**-**		
ADA %								
K-3				93.0%	93.0%	0.0%		
4-6				93.0%	93.0%	0.0%		
7-8				93.0%	93.0%	0.0%		

Academy of Alameda Middle
Income Statement
As of Aug FY2026

		Actual		YTD	Budget & Forecast				
		Jul	Aug	Actual YTD	Approved Budget v1	Current Forecast	Approved Budget v1 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
	Average ADA %				**93.0%**	**93.0%**	**0.0%**		
ADA									
	K-3				238.08	238.08	-		
	4-6				218.55	218.55	-		
	7-8				202.74	202.74	-		
	Total ADA				**659.37**	**659.37**	**-**		
REVENUE									
LCFF Entitlement									
8011	Charter Schools General Purpose Entitlement - State Aid	-	148,694	148,694	3,809,245	3,455,892	(353,353)	3,307,198	4%
8012	Education Protection Account Entitlement	-	-	-	1,287,833	1,619,710	331,877	1,619,710	0%
8096	Charter Schools in Lieu of Property Taxes	-	-	-	3,073,633	3,095,109	21,476	3,095,109	0%
	SUBTOTAL - LCFF Entitlement	**-**	**148,694**	**148,694**	**8,170,711**	**8,170,711**	**-**	**8,022,017**	**2%**
Federal Revenue									
8181	Special Education - Entitlement	-	-	-	93,291	91,056	(2,235)	91,056	0%
8291	Title I	-	-	-	152,437	132,999	(19,438)	132,999	0%
8292	Title II	-	-	-	21,413	18,356	(3,057)	18,356	0%
8293	Title III	-	-	-	11,487	10,805	(682)	10,805	0%
8294	Title IV	-	-	-	10,000	10,797	797	10,797	0%
	SUBTOTAL - Federal Revenue	**-**	**-**	**-**	**288,628**	**264,013**	**(24,615)**	**264,013**	**0%**
Other State Revenue									
8319	Other State Apportionments - Prior Years	-	2,065	2,065	-	2,065	2,065	0	100%
8381	Special Education - Entitlement (State	-	-	-	557,015	511,972	(45,043)	511,972	0%
8382	Special Education Reimbursement (State	-	2,515	2,515	59,107	50,291	(8,816)	47,776	5%
8550	Mandated Cost Reimbursements	-	-	-	12,161	12,161	(0)	12,161	0%
8560	State Lottery Revenue	-	-	-	188,011	243,795	55,784	243,795	0%
8590	All Other State Revenue	-	-	-	35,291	261,986	226,696	261,986	0%
8591	Prop 28 Arts & Music in Schools	-	5,298	5,298	95,594	105,952	10,358	100,654	5%
8593	ELO-Program (2600)	-	32,912	32,912	662,777	658,238	(4,539)	625,326	5%
8595	Afterschool (ASES)	-	-	-	128,210	128,210	-	128,210	0%
	SUBTOTAL - Other State Revenue	**-**	**42,790**	**42,790**	**1,738,165**	**1,974,669**	**236,504**	**1,931,879**	**2%**
Local Revenue									
8639	All Other Sales	-	-	-	1,284	1,284	-	1,284	0%

Academy of Alameda Middle
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		Jul	Aug	Actual YTD	Approved Budget v1	Current Forecast	Approved Budget v1 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
8660	Interest	-	-	-	71	71	-	71	0%
8662	Net Increase (Decrease	-	-	-	44,000	44,000	-	44,000	0%
8676	After School Program Revenue	14,517	34,924	49,441	190,260	190,260	-	140,819	26%
8690	Other Local Revenue	-	1,075	1,075	20,000	20,000	-	18,925	5%
8693	Field Trips	503	1,607	2,110	17,140	17,140	-	15,030	12%
8699	All Other Local Revenue	473	439	912	27,901	27,901	-	26,989	3%
8701	Art and Music Fundraising	-	-	-	3,555	3,555	-	3,555	0%
8702	Measure B1 Parcel Tax	-	-	-	187,044	187,044	-	187,044	0%
8703	Measure A (2020) Parcel Tax	-	-	-	496,353	496,353	-	496,353	0%
	SUBTOTAL - Local Revenue	**15,493**	**38,045**	**53,538**	**987,609**	**987,609**	**-**	**934,071**	**5%**
	Fundraising and Grants								
8802	Donations - Private	191	170	361	3,626	3,626	-	3,265	10%
8803	Annual Fundraising (School-wide)	-	-	-	44,800	44,800	-	44,800	0%
8804	School Culture Fundraising	-	-	-	1,223	1,223	-	1,223	0%
	SUBTOTAL - Fundraising and Grants	**191**	**170**	**361**	**49,649**	**49,649**	**-**	**49,288**	**1%**
	TOTAL REVENUE	**15,684**	**229,698**	**245,382**	**11,234,762**	**11,446,651**	**211,889**	**11,201,269**	**2%**
	EXPENSES								
	Compensation & Benefits								
	Certificated Salaries								
1100	Teachers Salaries	10,923	259,039	269,962	2,568,386	2,627,705	(59,319)	2,357,743	10%
1101	Teacher - Stipends	3,638	1,447	5,084	77,000	77,000	-	71,916	7%
1103	Teacher - Substitute Pay	-	-	-	-	-	-	-	
1148	Teacher - Special Ed	8,976	8,976	17,953	105,327	107,717	(2,390)	89,764	17%
1200	Certificated Pupil Support Salaries	-	2,694	2,694	45,946	68,069	(22,122)	65,374	4%
1201	Certificated Pupil Support - School Psychologist	-	18,748	18,748	205,977	205,977	-	187,229	9%
1202	Certificated Pupil Support - Counselor	-	15,431	15,431	168,489	168,489	-	153,058	9%
1203	Certificated Pupil Support Salaries - Custom 3	-	2,277	2,277	45,576	72,767	(27,191)	70,490	3%
1300	Certificated Supervisor & Administrator Salaries	44,713	44,713	89,426	518,559	536,559	(18,000)	447,133	17%
1950	Other Cert - Instructional Coaches	-	33,282	33,282	539,188	448,817	90,371	415,535	7%
	SUBTOTAL - Certificated Salaries	**68,250**	**386,607**	**454,858**	**4,274,449**	**4,313,100**	**(38,650)**	**3,858,242**	**11%**
	Classified Salaries								
2100	Classified Instructional Aide Salaries	24,483	48,388	72,871	785,071	707,222	77,849	634,351	10%

Academy of Alameda Middle
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		Jul	Aug	Actual YTD	Approved Budget v1	Current Forecast	Approved Budget v1 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
2201	Classified Support - Restorative Justice coordinator	6,747	6,447	13,193	77,108	77,358	(250)	64,165	17%
2202	Classified Support - School Culture Coordinator	-	18,101	18,101	186,855	210,241	(23,387)	192,140	9%
2300	Classified Supervisor & Administrator Salaries	18,971	18,971	37,942	227,400	227,650	(250)	189,708	17%
2400	Classified Clerical & Office Salaries	19,984	19,352	39,336	224,687	218,319	6,368	178,983	18%
2905	Other Classified - After School	31,361	32,872	64,233	442,052	417,426	24,626	353,193	15%
	SUBTOTAL - Classified Salaries	**101,546**	**144,130**	**245,676**	**1,943,172**	**1,858,217**	**84,956**	**1,612,541**	**13%**
Employee Benefits									
3100	STRS	10,137	69,311	79,447	759,415	775,336	(15,921)	695,889	10%
3300	OASDI-Medicare-Alternative	9,065	16,880	25,945	227,152	218,442	8,710	192,497	12%
3400	Health & Welfare Benefits	77,273	54,908	132,181	828,416	828,416	-	696,235	16%
3500	Unemployment Insurance	6,497	20,207	26,704	119,669	116,658	3,011	89,954	23%
3600	Workers Comp Insurance	17,122	5,707	22,829	68,661	68,150	511	45,321	33%
3900	Other Employee Benefits	4,731	6,662	11,393	69,838	111,827	(41,990)	100,434	10%
	SUBTOTAL - Employee Benefits	**124,824**	**173,675**	**298,500**	**2,073,151**	**2,118,828**	**(45,677)**	**1,820,329**	**14%**
Books & Supplies									
4200	Books & Other Reference Materials	5,272	34,637	39,909	52,098	52,098	-	12,190	77%
4315	Custodial Supplies	-	-	-	-	-	-	-	
4320	Educational Software	19,222	2,500	21,722	68,668	68,668	-	46,947	32%
4325	Instructional Materials & Supplies	2,296	7,116	9,412	30,806	30,806	-	21,394	31%
4326	Art & Music Supplies	-	3,749	3,749	12,734	12,734	-	8,985	29%
4330	Office Supplies	1,129	490	1,619	15,606	15,606	-	13,987	10%
4335	PE Supplies	-	-	-	8,311	8,311	-	8,311	0%
4340	Professional Development Supplies	-	6	6	2,384	2,384	-	2,377	0%
4345	Non Instructional Student Materials & Supplies	3,159	569	3,728	9,666	9,666	-	5,938	39%
4350	Uniforms	-	-	-	108	108	-	108	0%
4351	Yearbook	10,152	-	10,152	11,478	13,260	(1,783)	3,108	77%
4352	Afterschool Supplies	80	366	446	140,529	88,776	51,753	88,330	1%
4353	Summerschool Supplies	303	1,807	2,110	10,404	10,404	-	8,294	20%
4354	Middle school Athletics	-	693	693	3,886	3,886	-	3,193	18%
4355	Org Culture supplies	7,197	-	7,197	11,126	11,126	-	3,929	65%
4360	Books and Supplies - Sped	143	-	143	10,280	28,683	(18,403)	28,540	1%
4410	Classroom Furniture, Equipment & Supplies	-	1,388	1,388	86,674	86,674	-	85,286	2%
4420	Computers: individual items less than $5k	9,774	1,029	10,803	49,380	49,380	-	38,577	22%
4423	Additional Technology	-	-	-	9,551	9,551	-	9,551	0%
4430	Non Classroom Related Furniture, Equipment & Supplies	51	533	584	6,291	6,291	-	5,707	9%
4700	Food	-	2,440	2,440	19,737	19,737	-	17,297	12%

Academy of Alameda Middle
Income Statement
As of Aug FY2026

		Actual		YTD	Budget & Forecast				
		Jul	Aug	Actual YTD	Approved Budget v1	Current Forecast	Approved Budget v1 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
4720	Other Food	-	65	65	9,364	9,364	-	9,299	1%
	SUBTOTAL - Books and Supplies	**58,780**	**57,388**	**116,168**	**569,082**	**537,515**	**31,567**	**421,347**	**22%**
Services & Other Operating Expenses									
5210	Conference Fees	6,499	-	6,499	14,586	14,586	-	8,087	45%
5220	Travel and Lodging	-	-	-	10,924	10,924	-	10,924	0%
5305	Dues & Membership - Professional	-	-	-	12,580	12,580	-	12,580	0%
5310	Subscriptions	15,230	1,206	16,436	72,621	72,621	-	56,185	23%
5400	Insurance	33,237	11,079	44,316	126,781	132,954	(6,173)	88,638	33%
5510	Utilities - Gas and Electric	-	-	-	1,061	1,061	-	1,061	0%
5515	Janitorial, Gardening Services & Supplies	991	17,448	18,439	213,792	213,792	-	195,353	9%
5525	Utilities - Waste	-	4,199	4,199	55,323	55,323	-	51,124	8%
5605	Equipment Leases	2,153	912	3,065	23,721	23,721	-	20,656	13%
5611	Prop 39 Related Costs	-	-	-	251,752	251,752	-	251,752	0%
5615	Repairs and Maintenance - Building	-	-	-	12,485	12,485	-	12,485	0%
5617	Repairs and Maintenance - Other Equipment	-	-	-	2,122	2,122	-	2,122	0%
5619	Non-Cash Lease Adjustment	-	-	-	9,431	9,431	-	9,431	0%
5803	Accounting Fees	-	-	-	2,005	2,005	-	2,005	0%
5804	Internal Audit & Accounting support	590	-	590	24,840	24,840	-	24,250	2%
5805	Administrative Fees	-	-	-	4,343	4,343	-	4,343	0%
5809	Banking Fees	117	37	155	1,769	1,769	-	1,614	9%
5812	Business Services	16,667	16,667	33,333	200,000	200,000	-	166,667	17%
5815	Consultants - Instructional	-	-	-	9,221	9,221	-	9,221	0%
5818	Coaching	-	-	-	27,775	27,775	-	27,775	0%
5819	School Culture Initiatives	800	3,033	3,833	19,874	19,874	-	16,041	19%
5820	Consultants - Non Instructional - Custom 1	1,360	-	1,360	15,277	15,277	-	13,917	9%
5824	District Oversight Fees	-	-	-	252,537	252,533	4	252,533	0%
5828	Translators	56	-	56	1,724	1,724	-	1,668	3%
5830	Field Trips Expenses	24,487	2,385	26,872	95,772	95,772	-	68,900	28%
5833	Fines and Penalties	-	-	-	212	212	-	212	0%
5834	Afterschool & Summer Services	1,470	200	1,670	12,709	12,709	-	11,039	13%
5836	Fingerprinting	-	-	-	8,323	8,323	-	8,323	0%
5839	Fundraising Expenses	-	-	-	3,654	3,654	-	3,654	0%
5845	Legal Fees	-	3,745	3,745	62,424	62,424	-	58,679	6%
5846	Loan and Financing Fees	-	-	-	265	265	-	265	0%
5848	Licenses and Other Fees	-	-	-	1,369	1,369	-	1,369	0%
5851	Marketing and Student Recruiting	10,290	10,426	20,716	160,297	160,297	-	139,581	13%
5857	Payroll Fees	879	776	1,656	7,483	7,483	-	5,828	22%

Academy of Alameda Middle
Income Statement
As of Aug FY2026

		Actual		YTD	Budget & Forecast				
		Jul	Aug	Actual YTD	Approved Budget v1	Current Forecast	Approved Budget v1 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
5860	Printing and Reproduction	490	155	644	7,428	7,428	-	6,784	9%
5861	Prior Yr Exp (not accrued	-	319	319	10,000	10,000	-	9,681	3%
5863	Professional Development	-	5,700	5,700	69,231	254,757	(185,526)	249,057	2%
5869	Special Education Contract Instructors	-	1,575	1,575	73,473	73,473	-	71,898	2%
5875	Staff Recruiting	663	299	962	18,193	18,193	-	17,231	5%
5880	Student Health Services	-	277	277	10,404	10,404	-	10,127	3%
5881	Student Information System	-	-	-	7,989	7,989	-	7,989	0%
5884	Substitutes	3,118	3,600	6,718	188,034	188,034	-	181,317	4%
5887	Technology Services	11,742	-	11,742	25,306	25,306	-	13,564	46%
5898	Bad Debt Expense	-	-	-	318	318	-	318	0%
5899	Miscellaneous Operating Expenses	-	-	-	2,081	2,081	-	2,081	0%
5915	Postage and Delivery	-	-	-	531	531	-	531	0%
5920	Communications - Telephone & Fax	-	-	-	106	106	-	106	0%
	SUBTOTAL - Services & Other Operating Exp.	**130,839**	**84,037**	**214,876**	**2,132,146**	**2,323,841**	**(191,695)**	**2,108,965**	**9%**
	Capital Outlay & Depreciation								
6900	Depreciation	-	-	-	11,534	11,534	-	11,534	0%
	SUBTOTAL - Capital Outlay & Depreciation	**-**	**-**	**-**	**11,534**	**11,534**	**-**	**11,534**	**0%**
	Other Outflows & Amortization								
	SUBTOTAL - Other Outflows & Amortization	**-**	**-**	**-**	**-**	**-**	**-**	**-**	
TOTAL EXPENSES		**484,239**	**845,838**	**1,330,077**	**11,003,535**	**11,163,035**	**(159,499)**	**9,832,958**	**12%**

Academy of Alameda Middle
Monthly Cash Forecast
As of Aug FY2026

	2025-26 Actuals & Forecast													
	Jul Actuals	**Aug** Actuals	**Sep** Forecast	**Oct** Forecast	**Nov** Forecast	**Dec** Forecast	**Jan** Forecast	**Feb** Forecast	**Mar** Forecast	**Apr** Forecast	**May** Forecast	**Jun** Forecast	**Forecast**	**Remaining Balance**
Beginning Cash	**1,984,682**	**2,052,284**	**1,784,105**	**1,624,842**	**1,910,010**	**1,694,224**	**1,332,364**	**1,400,623**	**1,245,458**	**998,989**	**1,447,461**	**1,294,539**		
REVENUE														
LCFF Entitlement	-	148,694	315,590	980,039	490,178	490,178	868,775	490,178	586,578	1,315,566	611,014	611,014	8,170,711	1,262,906
Federal Revenue	-	-	-	-	43,239	-	-	43,239	-	-	43,239	91,056	264,013	43,239
Other State Revenue	-	42,790	263,971	169,426	157,771	158,276	146,115	258,049	215,378	82,225	124,467	120,517	1,974,669	235,684
Other Local Revenue	15,493	38,045	34,028	21,985	21,985	32,985	21,393	21,393	32,393	21,393	21,393	698,806	987,609	6,317
Fundraising & Grants	191	170	22,835	7,901	7,901	7,901	435	435	435	435	435	576	49,649	-
TOTAL REVENUE	**15,684**	**229,698**	**636,423**	**1,179,352**	**721,075**	**689,341**	**1,036,718**	**813,294**	**834,783**	**1,419,619**	**800,548**	**1,521,969**	**11,446,651**	**1,548,146**
EXPENSES														
Certificated Salaries	68,250	386,607	374,770	383,717	383,717	430,717	380,887	380,887	380,887	380,887	380,887	380,887	4,313,100	-
Classified Salaries	101,546	144,130	152,128	155,782	162,137	168,356	162,356	162,356	162,356	162,356	162,356	162,356	1,858,217	-
Employee Benefits	158,061	184,754	78,742	186,010	186,816	197,084	186,273	186,273	186,273	186,273	186,273	186,273	2,118,828	9,721
Books & Supplies	58,780	57,388	19,043	35,813	35,813	42,443	55,389	55,389	55,389	55,389	55,389	2,607	537,515	8,683
Services & Other Operating Expenses	97,602	72,958	241,441	193,655	183,554	246,492	183,554	183,554	246,492	186,241	168,564	268,708	2,323,841	51,024
Capital Outlay & Depreciation	-	-	2,884	961	961	961	961	961	961	961	961	961	11,534	-
Other Outflows	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL EXPENSES	**484,239**	**845,838**	**869,007**	**955,938**	**952,998**	**1,086,053**	**969,421**	**969,421**	**1,032,359**	**972,108**	**954,431**	**1,001,793**	**11,163,035**	**69,429**
Operating Cash Inflow (Outflow)	**(468,555)**	**(616,140)**	**(232,584)**	**223,414**	**(231,923)**	**(396,712)**	**67,297**	**(156,127)**	**(197,576)**	**447,511**	**(153,883)**	**520,176**	**283,616**	**1,478,718**
Accounts Receivable	629,561	392,454	70,945	60,793	15,176	33,892	-	-	-	-	-	-		
Other Current Assets	94,339	-	-	-	-	-	-	-	-	-	-	-		
Fixed Assets	-	-	2,884	961	961	961	961	961	961	961	961	961		
Accounts Payable	(43,261)	(33,037)	(214)	-	-	-	-	-	-	-	-	-		
Other Current Liabilities	293	(26,000)	(293)	-	-	-	-	-	-	-	-	-		
Summer Holdback	(144,775)	14,543	-	-	-	-	-	-	-	-	-	-	-	
Deferred Revenue	-	-	-	-	-	-	-	-	(49,854)	-	-	-		
ROU Long-Term Liabilities	-	-	-	-	-	-	-	-	-	-	-	(5,851)		
Ending Cash	**2,052,284**	**1,784,105**	**1,624,842**	**1,910,010**	**1,694,224**	**1,332,364**	**1,400,623**	**1,245,458**	**998,989**	**1,447,461**	**1,294,539**	**1,809,825**		