

 FITCHBURG STATE UNIVERSITY	BOT APPROVED BUDGETS		PROPOSED		PROJECTED BUDGETS			ACTUALS		
	FY21 Budget	FY22 Budget	FY23 Budget		FY24	FY25		FY20 Actuals	FY21 Actuals	FY22 Actual through 3.18.22
REVENUE SOURCES	Day Revenue									
General Appropriations Act	\$ 29,400,756	\$ 33,197,515	\$ 35,938,368		\$ 36,657,135	\$ 37,390,278		\$ 32,989,439	\$ 33,771,117	\$ 28,838,548
Collective Bargaining (CBA) funding	\$ -	\$ -			\$ -	\$ -		\$ -	\$ -	\$ -
Other State Appropriations	\$ 50,795	\$ 573,943	\$ 900,000		\$ 900,000	\$ 900,000		\$ 307,141	\$ -	\$ -
DCAM	\$ -	\$ -			\$ -	\$ -		\$ 321,613	\$ 2,379,919	\$ 4,715,229
Tuition and Fees - Day	\$ 29,631,896	\$ 31,394,668	\$ 29,131,044		\$ 29,422,354	\$ 29,716,578		\$ 32,616,406	\$ 29,033,413	\$ 26,117,063
Retained Out-of-State Tuition	\$ 1,500,000	\$ 1,500,000	\$ 1,250,000		\$ 1,262,500	\$ 1,275,125		\$ 1,190,777	\$ 1,129,899	\$ 1,234,012
Non-State Supported Tuition	\$ 1,077,000	\$ 1,110,387	\$ 875,000		\$ 883,750	\$ 892,588		\$ 948,728	\$ 1,039,589	\$ -
Financial Aid	\$ 7,300,000	\$ 7,300,000	\$ 7,300,000		\$ 7,300,000	\$ 7,300,000		\$ 7,110,034	\$ 6,583,066	\$ 5,575,451
Grants	\$ 1,492,410	\$ 1,492,410	\$ 1,492,410		\$ 1,492,410	\$ 1,492,410		\$ 1,726,224	\$ 9,351,086	\$ 10,229,446
Investment Income	\$ 750,000	\$ 768,800	\$ 1,650,000		\$ 1,732,500	\$ 1,819,125		\$ 967,274	\$ 3,393,195	\$ 253,427
Sales, Service, & Other Income	\$ 1,804,500	\$ 2,009,050	\$ 1,853,100		\$ 1,871,631	\$ 1,890,347		\$ 2,285,668	\$ 2,354,655	\$ 1,345,106
Reserve from Fund Balance	\$ 140,975	\$ 308,268	\$ 640,986		\$ 640,986	\$ 640,986		\$ -	\$ -	\$ -
Transfer - Foundation, etc.	\$ 266,000	\$ 266,000	\$ 266,000		\$ 266,000	\$ 266,000		\$ 358,359	\$ 274,500	\$ 133,000
Subtotal Day	\$ 73,414,332	\$ 79,921,041	\$ 81,296,908		\$ 82,429,267	\$ 83,583,437		\$ 80,821,663	\$ 89,310,439	\$ 78,441,282
	Auxiliary Revenue									
Dorm Authority - Housing	\$ 7,907,107	\$ 7,526,689	\$ 9,169,871		\$ 9,764,753	\$ 9,986,515		\$ 7,398,681	\$ 6,179,563	\$ 8,674,881
Food Service	\$ 3,080,000	\$ 3,388,000	\$ 3,200,000		\$ 3,200,000	\$ 3,200,000		\$ 3,157,802	\$ 2,094,729	\$ 3,072,370
Subtotal Auxillary	\$ 10,987,107	\$ 10,914,689	\$ 12,369,871		\$ 12,964,753	\$ 13,186,515		\$ 10,556,483	\$ 8,274,292	\$ 11,747,251
	GCE + CPS & AP Revenue									
Graduate & Continuing Ed (GCE) +CPS	\$ 8,544,545	\$ 8,742,657	\$ 9,442,413		\$ 9,442,413	\$ 9,442,413		\$ 8,368,175	\$ 8,123,809	\$ 7,032,133
Accelerated Programs (AP)	\$ 8,540,165	\$ 10,257,657	\$ 11,005,881		\$ 11,225,999	\$ 11,450,519		\$ 7,332,655	\$ 10,785,115	\$ 9,335,194
Subtotal GCE & AP	\$ 17,084,710	\$ 19,000,314	\$ 20,448,294		\$ 20,668,412	\$ 20,892,932		\$ 15,700,830	\$ 18,908,924	\$ 16,367,327
Total Revenue	\$ 101,486,149	\$ 109,836,044	\$ 114,115,073		\$ 116,062,431	\$ 117,662,883		\$ 107,078,976	\$ 116,493,655	\$ 106,555,860
 FITCHBURG STATE UNIVERSITY	BOT APPROVED BUDGETS		PROPOSED		PROJECTED BUDGETS			ACTUALS		
	FY21 Budget	FY22 Budget	FY23 Budget		FY24	FY25		FY20 Actuals	FY21 Actuals	FY22 Actual through 3.18.22
OPERATING EXPENSES	Day Expenses									
Day Salaries	\$ 37,712,901	\$ 40,502,811	\$ 42,849,950		\$ 43,706,949	\$ 44,581,088		\$ 38,881,101	\$ 39,696,256	\$ 31,575,494
University Fringe	\$ 3,431,223	\$ 3,366,253	\$ 3,288,361		\$ 3,354,128	\$ 3,421,211		\$ 2,725,811	\$ 2,415,686	\$ 879,724
University Operating	\$ 29,156,272	\$ 32,168,648	\$ 31,572,829		\$ 32,077,995	\$ 32,398,775		\$ 32,112,632	\$ 28,702,802	\$ 28,455,311
Utilities	\$ 3,560,852	\$ 3,897,320	\$ 3,807,186		\$ 3,807,186	\$ 3,845,258		\$ 3,283,763	\$ 3,363,195	\$ 3,845,652
Capital	\$ 4,725,000	\$ 4,725,000	\$ 4,725,000		\$ 4,725,000	\$ 4,725,000		\$ 7,791,076	\$ 8,383,679	\$ 8,122,699
Subtotal Day	\$ 78,586,249	\$ 84,660,032	\$ 86,243,326		\$ 87,671,258	\$ 88,971,331		\$ 84,794,383	\$ 82,561,618	\$ 72,878,880
	Housing Expenses									
Housing Salaries	\$ 1,162,004	\$ 1,193,843	\$ 1,225,518		\$ 1,250,028	\$ 1,275,029		\$ 1,210,432	\$ 1,200,894	\$ 855,021
Housing Fringe	\$ 451,787	\$ 457,482	\$ 483,222		\$ 492,886	\$ 502,744		\$ 466,193	\$ 460,048	\$ 254,889
Housing Utilities	\$ 1,257,840	\$ 1,001,500	\$ 913,500		\$ 913,500	\$ 1,020,000		\$ 968,414	\$ 964,361	\$ 762,887
Housing Operating	\$ 5,035,476	\$ 6,666,140	\$ 7,365,945		\$ 7,673,423	\$ 7,582,399		\$ 8,894,589	\$ 3,859,629	\$ 6,739,536
Subtotal Housing	\$ 7,907,107	\$ 9,318,965	\$ 9,988,185		\$ 10,329,838	\$ 10,380,172		\$ 11,539,628	\$ 6,484,932	\$ 8,612,334
	GCE + CPS Expenses									
GCE + CPS Salaries	\$ 1,204,208	\$ 1,291,356	\$ 1,452,667		\$ 1,481,720	\$ 1,511,355		\$ 1,246,760	\$ 1,130,916	\$ 798,843
GCE + CPS Fringe	\$ 468,196	\$ 602,499	\$ 622,809		\$ 635,265	\$ 647,970		\$ 538,550	\$ 494,442	\$ 306,348
GCE + CPS Operating	\$ 4,614,647	\$ 3,862,219	\$ 3,925,276		\$ 3,925,276	\$ 3,925,276		\$ 3,645,412	\$ 3,848,898	\$ 2,934,419
Ed Service Fee Transfer to University	\$ 2,609,673	\$ 2,882,470	\$ 3,031,274		\$ 3,061,587	\$ 3,092,203		\$ 2,773,976	\$ 2,785,586	\$ 1,997,132
Subtotal GCE + CPS	\$ 8,896,724	\$ 8,638,544	\$ 9,032,026		\$ 9,103,848	\$ 9,176,804		\$ 8,204,698	\$ 8,259,842	\$ 6,036,742
	AP Expenses									
AP Salaries	\$ 306,557	\$ 398,184	\$ 454,097		\$ 463,179	\$ 472,443		\$ 274,952	\$ 288,061	\$ 216,496
AP Fringe	\$ 119,189	\$ 177,063	\$ 202,724		\$ 206,778	\$ 210,914		\$ 128,594	\$ 140,449	\$ 93,866
AP Operating	\$ 5,363,775	\$ 5,385,895	\$ 6,107,822		\$ 6,168,900	\$ 6,230,589		\$ 4,372,811	\$ 6,821,342	\$ 5,731,314
Ed Service Fee Transfer to University	\$ 2,724,443	\$ 3,383,085	\$ 3,553,546		\$ 3,660,152	\$ 3,769,957		\$ 2,445,212	\$ 3,563,256	\$ 2,636,851
Subtotal AP	\$ 8,513,964	\$ 9,344,227	\$ 10,318,189		\$ 10,499,010	\$ 10,683,903		\$ 7,221,569	\$ 10,813,108	\$ 8,678,527
Total Expense	\$ 103,904,044	\$ 111,961,768	\$ 115,581,726		\$ 117,603,954	\$ 119,212,210		\$ 111,760,278	\$ 108,119,500	\$ 96,206,482
	BUDGETED Net Surplus/(Loss)				PROJECTED Net Surplus / Loss			ACTUAL Net Surplus / Loss		
Day Operations	\$ (2,417,895)	\$ (1,350,991)	\$ (1,746,418)		\$ (2,041,991)	\$ (2,187,894)		\$ (814,918)	\$ 8,843,550	\$ 9,523,908
Housing	\$ -	\$ (1,792,276)	\$ (818,314)		\$ (565,085)	\$ (393,657)		\$ (2,185,485)	\$ (305,369)	\$ 62,547
COVID Expenses	\$ (2,000,000)	\$ (1,500,000)	\$ -		\$ -	\$ -		\$ (464,902)	\$ (3,843,458)	\$ (889,136)
Day Subtotal	\$ (4,417,895)	\$ (4,643,267)	\$ (2,564,732)		\$ (2,607,076)	\$ (2,581,551)		\$ (3,465,305)	\$ 4,694,723	\$ 8,697,319
GCE & CPS	\$ (352,179)	\$ 104,113	\$ 410,387		\$ 338,565	\$ 265,609		\$ 163,477	\$ (136,033)	\$ 995,391
AP	\$ 26,201	\$ 913,430	\$ 687,692		\$ 726,989	\$ 766,616		\$ 111,086	\$ (27,993)	\$ 656,668
GCE/AP Subtotal	\$ (325,978)	\$ 1,017,543	\$ 1,098,079		\$ 1,065,553	\$ 1,032,225		\$ 274,563	\$ (164,026)	\$ 1,652,058
Total Net Surplus/(Loss)	\$ (4,743,874)	\$ (3,625,724)	\$ (1,466,653)		\$ (1,541,523)	\$ (1,549,326)		\$ (3,190,742)	\$ 4,530,697	\$ 10,349,377