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<b>▶ FITCHBURG STATE</b>	ВОТ	Less 300		
<b>■</b> UNIVERSITY	APPROVED	FFTE Day		
O I VI L I V	BUDGET	Undergrad	Delta	
	FY22	FY22 Budget	Change from	
	Budget	8.31.2021	Approved FY22 Budget	FY22 Variance Description
<b>REVENUE SOURCES</b>		Day Revenue		
General Appropriations Act	\$ 33,197,515	\$ 33,771,458	\$ 573,943	
Collective Bargaining (CBA) funding	\$ -	\$ -	\$ -	
Other State Appropriations	\$ 573,943	\$ -	\$ (573,943)	performance formula now part of the base
DCAM	\$ -		\$ -	DCAM funds are awarded after budget cycle
Tuition and Fees - Day	\$ 31,394,668	\$ 27,795,460	\$ (3,599,208)	Less Day Undergrad than expected 2600 Fall & 2300 Spring
Retained Out-of-State Tuition	\$ 1,500,000	\$ 1,125,000	\$ (375,000)	Revised based on final FY21 and FY22 enrollment decline
Non-State Supported Tuition Financial Aid	\$ 1,110,387 \$ 7,300,000	\$ 1,045,000 \$ 7,300,000	\$ (65,387) \$ -	Revised based on final FY21 and FY22 enrollment decline
Grants	\$ 1,492,410	\$ 1,492,410	\$ -	
Investment Income	\$ 768,800	\$ 1,500,000	\$ 731,200	continued anticipated positive returns
Sales, Service, & Other Income	\$ 2,009,050	\$ 2,009,050	\$ -	
Reserve from Fund Balance	\$ 308,268	\$ 308,268	\$ -	
Transfer - Foundation, etc.	\$ 266,000	\$ 326,000	\$ 60,000	increased \$60K - software expense move to Univ
Subtotal Day	\$ 79,921,041		\$ (3,248,395)	
Dama Auth - 11		killary Revenu		pending final "no shows"
Dorm Authority - Housing Food Service	\$ 7,526,689 \$ 3,388,000	\$ 7,526,689 \$ 3,388,000	\$ - \$ -	pending iniai no snows
Subtotal Auxillary	\$ 10,914,689	\$ 10,914,689		
		CPS & AP Reve		
Graduate & Continuing Education (GCE)	\$ 8,742,657	\$ 8,742,657	\$ -	Preliminary data indicates slight decline and will continue
Accelerated Programs (AP)	\$ 10,257,657	\$ 10,257,657	\$ -	to monitor as enrollment is finalized
Subtotal GCE & AP	\$ 19,000,314	\$ 19,000,314	\$ -	
Total Revenue	\$ 109,836,044	\$ 106,587,649	\$ (3,248,395)	
	DOT			
FITCHBURG STATE	BOT			
■ UNIVERSITY	APPROVED	Less 300		
	BUDGET	FTE	Delta	
	FY22	FY22 Budget	Change from Approved FY22	
	Budget	8.31.2021	Budget	FY22 Variance Description
<b>OPERATING EXPENSES</b>	-			
	L	Day Expenses		
	\$ 40,502,811	\$ 41,504,002	\$ 1,001,191	\$38.5M active payroll; \$820k savings ERIP; \$1.1M CBA
Day Salaries		<del>' '</del>	\$ 1,001,191 \$ 83,211	\$38.5M active payroll; \$820k savings ERIP; \$1.1M CBA
Day Salaries University Fringe	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648	\$ 41,504,002 \$ 3,449,464 \$ 32,168,648	\$ 83,211 \$ -	\$38.5M active payroll; \$820k savings ERIP; \$1.1M CBA
Day Salaries University Fringe University Operating Utilities	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320	\$ 41,504,002 \$ 3,449,464 \$ 32,168,648 \$ 3,897,320	\$ 83,211 \$ - \$ -	\$38.5M active payroll; \$820k savings ERIP; \$1.1M CBA
Day Salaries University Fringe University Operating Utilities Capital	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000	\$ 41,504,002 \$ 3,449,464 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000	\$ 83,211 \$ - \$ - \$ -	\$38.5M active payroll; \$820k savings ERIP; \$1.1M CBA
Day Salaries University Fringe University Operating Utilities	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032	\$ 41,504,002 \$ 3,449,464 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 85,744,433	\$ 83,211 \$ - \$ - \$ - \$ 1,084,401	\$38.5M active payroll; \$820k savings ERIP; \$1.1M CBA
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032	\$ 41,504,002 \$ 3,449,464 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 85,744,433 using Expense	\$ 83,211 \$ - \$ - \$ - \$ 1,084,401	
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032 HO	\$ 41,504,002 \$ 3,449,464 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 85,744,433 using Expense \$ 1,241,597	\$ 83,211 \$ - \$ - \$ - \$ 1,084,401 <b>S</b> \$ 47,754	\$38.5M active payroll; \$820k savings ERIP; \$1.1M CBA  CBA
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 <b>\$</b> 84,660,032 <b>HO</b> \$ 1,193,843 \$ 457,482	\$ 41,504,002 \$ 3,449,464 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 85,744,433 using Expense \$ 1,241,597 \$ 475,781	\$ 83,211 \$ - \$ - \$ - \$ 1,084,401 <b>S</b> \$ 47,754 \$ 18,299	
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032 HO	\$ 41,504,002 \$ 3,449,464 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 85,744,433 using Expense \$ 1,241,597 \$ 475,781 \$ 1,001,500	\$ 83,211 \$ - \$ - \$ - \$ 1,084,401 <b>S</b> \$ 47,754 \$ 18,299	
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032 HOI \$ 1,193,843 \$ 457,482 \$ 1,001,500 \$ 6,666,140	\$ 41,504,002 \$ 3,449,464 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 <b>\$ 85,744,433</b> <b>using Expense</b> \$ 1,241,597 \$ 475,781 \$ 1,001,500 \$ 6,666,140	\$ 83,211 \$ - \$ - \$ - \$ 1,084,401 <b>S</b> \$ 47,754 \$ 18,299 \$ -	
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 <b>\$ 84,660,032</b> <b>Hot</b> \$ 1,193,843 \$ 457,482 \$ 1,001,500 \$ 6,666,140 <b>\$ 9,318,965</b>	\$ 41,504,002 \$ 3,449,464 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 <b>\$ 85,744,433</b> <b>using Expense</b> \$ 1,241,597 \$ 475,781 \$ 1,001,500 \$ 6,666,140	\$ 83,211 \$ - \$ - \$ - \$ 1,084,401 S \$ 47,754 \$ 18,299 \$ - \$ - \$ 66,053	
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 <b>\$ 84,660,032</b> <b>Hot</b> \$ 1,193,843 \$ 457,482 \$ 1,001,500 \$ 6,666,140 <b>\$ 9,318,965</b>	\$ 41,504,002 \$ 3,449,464 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 85,744,433 using Expense \$ 1,241,597 \$ 475,781 \$ 1,001,500 \$ 6,666,140 \$ 9,385,018	\$ 83,211 \$ - \$ - \$ - \$ 1,084,401 S \$ 47,754 \$ 18,299 \$ - \$ - \$ 66,053	
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day  Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032  HO \$ 1,193,843 \$ 457,482 \$ 1,001,500 \$ 6,666,140 \$ 9,318,965  GCE \$ 1,291,356 \$ 602,499	\$ 41,504,002 \$ 3,449,464 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 85,744,433 using Expense \$ 1,241,597 \$ 475,781 \$ 1,001,500 \$ 6,666,140 \$ 9,385,018 + CPS Expense \$ 1,343,010 \$ 626,599	\$ 83,211 \$ - \$ - \$ - \$ 1,084,401 S \$ 47,754 \$ 18,299 \$ - \$ 66,053 S \$ 51,654	CBA
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Operating	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 <b>\$ 84,660,032</b> <b>HO</b> \$ 1,193,843 \$ 457,482 \$ 1,001,500 \$ 6,666,140 <b>\$ 9,318,965</b> <b>GCE</b> \$ 1,291,356 \$ 602,499 \$ 3,862,219	\$ 41,504,002 \$ 3,449,464 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 85,744,433 Using Expense \$ 1,241,597 \$ 475,781 \$ 1,001,500 \$ 6,666,140 \$ 9,385,018 + CPS Expense \$ 1,343,010 \$ 626,599 \$ 3,862,219	\$ 83,211 \$ - \$ - \$ - \$ 1,084,401 S \$ 47,754 \$ 18,299 \$ - \$ 66,053 28 \$ 51,654 \$ 24,100 \$ -	CBA
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 4,725,000 \$ 1,193,843 \$ 457,482 \$ 1,001,500 \$ 6,666,140 \$ 9,318,965 GCE \$ 1,291,356 \$ 602,499 \$ 3,862,219 \$ 2,882,470	\$ 41,504,002 \$ 3,449,464 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 85,744,433 using Expense \$ 1,241,597 \$ 475,781 \$ 1,001,500 \$ 6,666,140 \$ 9,385,018 + CPS Expense \$ 1,343,010 \$ 626,599 \$ 3,862,219 \$ 2,882,470	\$ 83,211 \$ - \$ - \$ - \$ 1,084,401 S  \$ 47,754 \$ 18,299 \$ - \$ 66,053 2S  \$ 51,654 \$ 24,100 \$ - \$ -	CBA
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Operating	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 <b>\$ 84,660,032</b> <b>HO</b> \$ 1,193,843 \$ 457,482 \$ 1,001,500 \$ 6,666,140 <b>\$ 9,318,965</b> <b>GCE</b> \$ 1,291,356 \$ 602,499 \$ 3,862,219 \$ 2,882,470 <b>\$ 8,638,544</b>	\$ 41,504,002 \$ 3,449,464 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 85,744,433 Using Expense \$ 1,241,597 \$ 475,781 \$ 1,001,500 \$ 6,666,140 \$ 9,385,018 + CPS Expense \$ 1,343,010 \$ 626,599 \$ 3,862,219 \$ 2,882,470 \$ 8,714,298	\$ 83,211 \$ - \$ - \$ - \$ 1,084,401 S \$ 47,754 \$ 18,299 \$ - \$ 66,053 28 \$ 51,654 \$ 24,100 \$ -	CBA
Day Salaries University Fringe University Operating Utilities Capital  Subtotal Day  Housing Salaries Housing Fringe Housing Utilities Housing Operating  Subtotal Housing  GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University  Subtotal GCE + CPS	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 4,725,000 \$ 4,725,000 \$ 1,193,843 \$ 457,482 \$ 1,001,500 \$ 6,666,140 \$ 9,318,965 GCE \$ 1,291,356 \$ 602,499 \$ 3,862,219 \$ 2,882,470 \$ 8,638,544	\$ 41,504,002 \$ 3,449,464 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 85,744,433 using Expense \$ 1,241,597 \$ 475,781 \$ 1,001,500 \$ 6,666,140 \$ 9,385,018 + CPS Expense \$ 1,343,010 \$ 626,599 \$ 3,862,219 \$ 2,882,470 \$ 8,714,298 AP Expenses	\$ 83,211 \$ - \$ - \$ - \$ 1,084,401 S \$ 47,754 \$ 18,299 \$ - \$ 66,053 PS \$ 51,654 \$ 24,100 \$ - \$ 75,754	CBA
Day Salaries University Fringe University Operating Utilities Capital  Subtotal Day  Housing Salaries Housing Fringe Housing Utilities Housing Operating  Subtotal Housing  GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University  Subtotal GCE + CPS  AP Salaries	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 <b>\$ 84,660,032</b> <b>HO</b> \$ 1,193,843 \$ 457,482 \$ 1,001,500 \$ 6,666,140 <b>\$ 9,318,965</b> <b>GCE</b> \$ 1,291,356 \$ 602,499 \$ 3,862,219 \$ 2,882,470 <b>\$ 8,638,544</b>	\$ 41,504,002 \$ 3,449,464 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 85,744,433 using Expense \$ 1,241,597 \$ 475,781 \$ 1,001,500 \$ 6,666,140 \$ 9,385,018 + CPS Expense \$ 1,343,010 \$ 626,599 \$ 3,862,219 \$ 2,882,470 \$ 8,714,298 AP Expenses \$ 414,111	\$ 83,211 \$ - \$ - \$ - \$ 1,084,401 S \$ 47,754 \$ 18,299 \$ - \$ 66,053 28 \$ 51,654 \$ 24,100 \$ - \$ 75,754	CBA
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries AP Fringe	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 4,725,000 \$ 4,725,000 \$ 1,193,843 \$ 457,482 \$ 1,001,500 \$ 6,666,140 \$ 9,318,965 GCE \$ 1,291,356 \$ 602,499 \$ 3,862,219 \$ 2,882,470 \$ 8,638,544	\$ 41,504,002 \$ 3,449,464 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 85,744,433 using Expense \$ 1,241,597 \$ 475,781 \$ 1,001,500 \$ 6,666,140 \$ 9,385,018 + CPS Expense \$ 1,343,010 \$ 626,599 \$ 3,862,219 \$ 2,882,470 \$ 8,714,298 AP Expenses	\$ 83,211 \$ - \$ - \$ - \$ 1,084,401 S \$ 47,754 \$ 18,299 \$ - \$ 66,053 2S \$ 51,654 \$ 24,100 \$ - \$ - \$ 75,754	CBA
Day Salaries University Fringe University Operating Utilities Capital  Subtotal Day  Housing Salaries Housing Fringe Housing Utilities Housing Operating  Subtotal Housing  GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University  Subtotal GCE + CPS  AP Salaries AP Fringe AP Operating	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 <b>\$ 84,660,032</b> <b>HO</b> \$ 1,193,843 \$ 457,482 \$ 1,001,500 \$ 6,666,140 <b>\$ 9,318,965</b> <b>GCE</b> \$ 1,291,356 \$ 602,499 \$ 3,862,219 \$ 2,882,470 <b>\$ 8,638,544</b> \$ 177,063 \$ 5,385,895 \$ 3,383,085	\$ 41,504,002 \$ 3,449,464 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 85,744,433 using Expense \$ 1,241,597 \$ 475,781 \$ 1,001,500 \$ 6,666,140 \$ 9,385,018 + CPS Expense \$ 1,343,010 \$ 626,599 \$ 3,862,219 \$ 2,882,470 \$ 8,714,298 AP Expenses \$ 414,111 \$ 184,146	\$ 83,211 \$ - \$ - \$ - \$ 1,084,401 S \$ 47,754 \$ 18,299 \$ - \$ 66,053 2S \$ 51,654 \$ 24,100 \$ - \$ 75,754 \$ 15,927 \$ 7,083	CBA
Day Salaries University Fringe University Operating Utilities Capital  Subtotal Day  Housing Salaries Housing Fringe Housing Operating  Subtotal Housing  GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University  Subtotal GCE + CPS  AP Salaries  AP Fringe AP Operating Ed Service Fee Transfer to University  Subtotal AP	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032  HOTEL TO THE TO T	\$ 41,504,002 \$ 3,449,464 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 85,744,433 using Expense \$ 1,241,597 \$ 475,781 \$ 1,001,500 \$ 6,666,140 \$ 9,385,018 + CPS Expense \$ 1,343,010 \$ 626,599 \$ 3,862,219 \$ 2,882,470 \$ 8,714,298 AP Expenses \$ 414,111 \$ 184,146 \$ 5,385,895 \$ 3,383,085 \$ 9,367,237	\$ 83,211 \$ - \$ - \$ - \$ 1,084,401 S \$ 47,754 \$ 18,299 \$ - \$ 66,053 2S \$ 51,654 \$ 24,100 \$ - \$ 75,754 \$ 15,927 \$ 7,083 \$ -	CBA
Day Salaries University Fringe University Operating Utilities Capital  Subtotal Day  Housing Salaries Housing Fringe Housing Utilities Housing Operating  Subtotal Housing  GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University  Subtotal GCE + CPS  AP Salaries AP Fringe AP Operating Ed Service Fee Transfer to University	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 <b>\$ 84,660,032</b> <b>HO</b> \$ 1,193,843 \$ 457,482 \$ 1,001,500 \$ 6,666,140 <b>\$ 9,318,965</b> <b>GCE</b> \$ 1,291,356 \$ 602,499 \$ 3,862,219 \$ 2,882,470 <b>\$ 8,638,544</b> \$ 177,063 \$ 5,385,895 \$ 3,383,085	\$ 41,504,002 \$ 3,449,464 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 85,744,433 using Expense \$ 1,241,597 \$ 475,781 \$ 1,001,500 \$ 6,666,140 \$ 9,385,018 + CPS Expense \$ 1,343,010 \$ 626,599 \$ 3,862,219 \$ 2,882,470 \$ 8,714,298 AP Expenses \$ 414,111 \$ 184,146 \$ 5,385,895 \$ 3,833,085	\$ 83,211 \$ - \$ - \$ - \$ 1,084,401 S \$ 47,754 \$ 18,299 \$ - \$ 66,053 2S \$ 51,654 \$ 24,100 \$ - \$ 75,754 \$ 15,927 \$ 7,083 \$ -	CBA
Day Salaries University Fringe University Operating Utilities Capital  Subtotal Day  Housing Salaries Housing Fringe Housing Operating  Subtotal Housing  GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University  Subtotal GCE + CPS  AP Fringe AP Operating Ed Service Fee Transfer to University  Subtotal AP	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032 HOU \$ 1,193,843 \$ 457,482 \$ 1,001,500 \$ 6,666,140 \$ 9,318,965 GCE \$ 1,291,356 \$ 602,499 \$ 3,862,219 \$ 2,882,470 \$ 8,638,544 \$ 177,063 \$ 5,385,895 \$ 9,344,227 \$ 111,961,768	\$ 41,504,002 \$ 3,449,464 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 85,744,433 using Expense \$ 1,241,597 \$ 475,781 \$ 1,001,500 \$ 6,666,140 \$ 9,385,018 + CPS Expense \$ 1,343,010 \$ 626,599 \$ 3,862,219 \$ 2,882,470 \$ 8,714,298 AP Expenses \$ 414,111 \$ 184,146 \$ 5,385,895 \$ 3,383,085 \$ 9,367,237 \$ 113,210,987	\$ 83,211 \$ - \$ - \$ - \$ 1,084,401 S \$ 18,299 \$ - \$ 66,053 S \$ 51,654 \$ 24,100 \$ - \$ 75,754 \$ 15,927 \$ 7,083 \$ - \$ 23,010	CBA
Day Salaries University Fringe University Operating Utilities Capital  Subtotal Day  Housing Salaries Housing Fringe Housing Utilities Housing Operating  Subtotal Housing  GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS  AP Fringe AP Operating Ed Service Fee Transfer to University Subtotal AP  Total Expense	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 4,725,000 \$ 84,660,032	\$ 41,504,002 \$ 3,449,464 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 85,744,433 using Expense \$ 1,241,597 \$ 475,781 \$ 1,001,500 \$ 6,666,140 \$ 9,385,018 + CPS Expense \$ 1,343,010 \$ 626,599 \$ 3,862,219 \$ 2,882,470 \$ 8,714,298 AP Expenses \$ 414,111 \$ 184,146 \$ 5,385,895 \$ 3,383,085 \$ 9,367,237 \$ 113,210,987	\$ 83,211 \$ - \$ - \$ - \$ 1,084,401 S \$ 18,299 \$ - \$ 66,053 S \$ 51,654 \$ 24,100 \$ - \$ 75,754 \$ 15,927 \$ 7,083 \$ - \$ 23,010	CBA
Day Salaries University Fringe University Operating Utilities Capital  Subtotal Day  Housing Salaries Housing Fringe Housing Utilities Housing Operating  Subtotal Housing  GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University  Subtotal GCE + CPS  AP Salaries AP Fringe AP Operating Ed Service Fee Transfer to University  Subtotal AP  Total Expense	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032  HOU \$ 1,193,843 \$ 457,482 \$ 1,001,500 \$ 6,666,140 \$ 9,318,965  GCE \$ 1,291,356 \$ 602,499 \$ 3,862,219 \$ 2,882,470 \$ 8,638,544  \$ 177,063 \$ 5,385,895 \$ 3,383,085 \$ 9,344,227 \$ 111,961,768	\$ 41,504,002 \$ 3,449,464 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 85,744,433 using Expense \$ 1,241,597 \$ 475,781 \$ 1,001,500 \$ 6,666,140 \$ 9,385,018 + CPS Expense \$ 1,343,010 \$ 626,599 \$ 3,862,219 \$ 2,882,470 \$ 8,714,298 AP Expenses \$ 414,111 \$ 184,146 \$ 5,385,895 \$ 3,383,085 \$ 9,367,237 \$ 113,210,987	\$ 83,211 \$ - \$ - \$ - \$ 1,084,401 S \$ 18,299 \$ - \$ 66,053 S \$ 51,654 \$ 24,100 \$ - \$ 75,754 \$ 15,927 \$ 7,083 \$ - \$ 23,010	CBA
Day Salaries University Fringe University Operating Utilities Capital  Subtotal Day  Housing Salaries Housing Fringe Housing Utilities Housing Operating  Subtotal Housing  GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS  AP Fringe AP Operating Ed Service Fee Transfer to University Subtotal AP  Total Expense	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 4,725,000 \$ 84,660,032	\$ 41,504,002 \$ 3,449,464 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 85,744,433 using Expense \$ 1,241,597 \$ 475,781 \$ 1,001,500 \$ 6,666,140 \$ 9,385,018 + CPS Expense \$ 1,343,010 \$ 626,599 \$ 3,862,219 \$ 2,882,470 \$ 8,714,298 AP Expenses \$ 414,111 \$ 184,146 \$ 5,385,895 \$ 3,383,085 \$ 9,367,237 \$ 113,210,987	\$ 83,211 \$ - \$ - \$ - \$ 1,084,401 S \$ 18,299 \$ - \$ 66,053 S \$ 51,654 \$ 24,100 \$ - \$ 75,754 \$ 15,927 \$ 7,083 \$ - \$ 23,010	CBA
Day Salaries University Fringe University Operating Utilities Capital  Subtotal Day  Housing Salaries Housing Fringe Housing Utilities Housing Operating  Subtotal Housing  GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University  Subtotal GCE + CPS  AP Salaries AP Fringe AP Operating Ed Service Fee Transfer to University  Subtotal AP  Total Expense  Day Operations Housing	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032  HOTELLIANS \$ 1,193,843 \$ 457,482 \$ 1,001,500 \$ 6,666,140 \$ 9,318,965  GCE \$ 1,291,356 \$ 602,499 \$ 3,862,219 \$ 2,882,470 \$ 8,638,544  \$ 177,063 \$ 5,385,895 \$ 3,383,085 \$ 9,344,227 \$ 111,961,768	\$ 41,504,002 \$ 3,449,464 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 85,744,433 using Expense \$ 1,241,597 \$ 475,781 \$ 1,001,500 \$ 6,666,140 \$ 9,385,018 + CPS Expense \$ 1,343,010 \$ 626,599 \$ 3,862,219 \$ 2,882,470 \$ 8,714,298 AP Expenses \$ 414,111 \$ 184,146 \$ 5,385,895 \$ 3,383,085 \$ 9,367,237 \$ 113,210,987	\$ 83,211 \$ - \$ - \$ - \$ 1,084,401 S \$ 18,299 \$ - \$ 66,053 S \$ 51,654 \$ 24,100 \$ - \$ 75,754 \$ 15,927 \$ 7,083 \$ - \$ 23,010	CBA
Day Salaries University Fringe University Operating Utilities Capital  Subtotal Day  Housing Salaries Housing Fringe Housing Utilities Housing Operating  Subtotal Housing  GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University  Subtotal GCE + CPS  AP Fringe AP Operating Ed Service Fee Transfer to University  Subtotal AP  Total Expense  Day Operations Housing  COVID Expenses  Day Subtotal  GCE/CPS	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 4,725,000 \$ 84,660,032	\$ 41,504,002 \$ 3,449,464 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 85,744,433 using Expense \$ 1,241,597 \$ 475,781 \$ 1,001,500 \$ 6,666,140 \$ 9,385,018 + CPS Expense \$ 1,343,010 \$ 626,599 \$ 3,862,219 \$ 2,882,470 \$ 8,714,298 AP Expenses \$ 414,111 \$ 184,146 \$ 5,385,895 \$ 3,383,085 \$ 9,367,237 \$ 113,210,987	\$ 83,211 \$ - \$ - \$ - \$ 1,084,401 S \$ 18,299 \$ - \$ 66,053 S \$ 51,654 \$ 24,100 \$ - \$ 75,754 \$ 15,927 \$ 7,083 \$ - \$ 23,010	CBA
Day Salaries University Fringe University Operating Utilities Capital  Subtotal Day  Housing Salaries Housing Fringe Housing Utilities Housing Operating  Subtotal Housing  GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University  Subtotal GCE + CPS  AP Salaries  AP Fringe AP Operating Ed Service Fee Transfer to University  Subtotal AP  Total Expense  Day Operations  Housing  COVID Expenses  Day Subtotal  GCE/CPS  AP	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 4,725,000 \$ 84,660,032	\$ 41,504,002 \$ 3,449,464 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 85,744,433 using Expense \$ 1,241,597 \$ 475,781 \$ 1,001,500 \$ 6,666,140 \$ 9,385,018 + CPS Expense \$ 1,343,010 \$ 626,599 \$ 3,862,219 \$ 2,882,470 \$ 8,714,298 AP Expenses \$ 414,111 \$ 184,146 \$ 5,385,895 \$ 3,383,085 \$ 9,367,237 \$ 113,210,987 Expenses \$ (5,683,787) \$ (1,500,000) \$ (9,042,116) \$ 28,359 \$ 890,420	\$ 83,211 \$ - \$ - \$ - \$ 1,084,401 S \$ 18,299 \$ - \$ 66,053 S \$ 51,654 \$ 24,100 \$ - \$ 75,754 \$ 15,927 \$ 7,083 \$ - \$ 23,010	CBA
University Fringe University Operating Utilities Capital  Subtotal Day  Housing Salaries Housing Fringe Housing Utilities Housing Operating  Subtotal Housing  GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University  Subtotal GCE + CPS  AP Fringe AP Operating Ed Service Fee Transfer to University  Subtotal AP  Total Expense  Day Operations Housing  COVID Expenses  Day Subtotal  GCE/CPS	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 44,725,000 \$ 84,660,032  HOTEL STATE S	\$ 41,504,002 \$ 3,449,464 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 85,744,433 using Expense \$ 1,241,597 \$ 475,781 \$ 1,001,500 \$ 6,666,140 \$ 9,385,018 + CPS Expense \$ 1,343,010 \$ 626,599 \$ 3,862,219 \$ 2,882,470 \$ 8,714,298 AP Expenses \$ 414,111 \$ 184,146 \$ 5,385,895 \$ 3,383,085 \$ 9,367,237 \$ 113,210,987	\$ 83,211 \$ - \$ - \$ - \$ 1,084,401 S \$ 18,299 \$ - \$ 66,053 S \$ 51,654 \$ 24,100 \$ - \$ 75,754 \$ 15,927 \$ 7,083 \$ - \$ 23,010	CBA
Day Salaries University Fringe University Operating Utilities Capital  Subtotal Day  Housing Salaries Housing Fringe Housing Utilities Housing Operating  Subtotal Housing  GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University  Subtotal GCE + CPS  AP Salaries AP Fringe AP Operating Ed Service Fee Transfer to University  Subtotal AP  Total Expense  Day Operations  Housing  COVID Expenses  Day Subtotal  GCE/CPS  AP	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 4,725,000 \$ 44,660,032  HOTELLIANS \$ 1,193,843 \$ 457,482 \$ 1,001,500 \$ 6,666,140 \$ 9,318,965  GCE \$ 1,291,356 \$ 602,499 \$ 3,862,219 \$ 2,882,470 \$ 8,638,544  \$ 177,063 \$ 5,385,895 \$ 3,383,085 \$ 9,344,227 \$ 111,961,768  BUDGETED Nettlians \$ (1,350,991) \$ (1,792,276) \$ (1,500,000) \$ (4,643,267) \$ 104,113 \$ 913,430 \$ 1,017,543	\$ 41,504,002 \$ 3,449,464 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 85,744,433 using Expense \$ 1,241,597 \$ 475,781 \$ 1,001,500 \$ 6,666,140 \$ 9,385,018 + CPS Expense \$ 1,343,010 \$ 626,599 \$ 3,862,219 \$ 2,882,470 \$ 8,714,298 AP Expenses \$ 414,111 \$ 184,146 \$ 5,385,895 \$ 3,383,085 \$ 9,367,237 \$ 113,210,987 AP Expenses \$ (1,500,000) \$ (9,042,116) \$ 28,359 \$ 890,420 \$ 918,779	\$ 83,211 \$ - \$ - \$ - \$ 1,084,401 S \$ 18,299 \$ - \$ 66,053 S \$ 51,654 \$ 24,100 \$ - \$ 75,754 \$ 15,927 \$ 7,083 \$ - \$ 23,010	CBA