

**Fitchburg State University**  
**Executive Summary**  
**Financial Statements for the Nine Months Ended**  
**March 31, 2021, 2020 and 2019**

**Statements of Net Assets (pages 2-3):**

- Between 2019 and 2020, total assets remained unchanged but increased by a little over \$2.8 million in 2021. This increase was mainly due to an increase in Investments - a rebound from prior year.
- Total liabilities increased by \$4.5 million between 2020 and 2021. Of that \$4.5 million increase, OPEB liability increased by \$2 million and the other \$2.5 million was because of budgeted salary appropriation received from the Commonwealth to be expended in FY21.
- Slight changes in Total net assets between the years 2019 to 2021 with most of this volatility occurring in debt service and unrestricted net assets.
- Outstanding debt did not see any appreciable change between 2020 and 2021, because our major portfolio consists of MSCBA debt that was refinanced in July 2021.

**Statements of Revenues, Expenses and Changes in Net Assets (pages 4-5):**

- Total operating revenue decreased each year, and this decrease was mainly due to a decrease in both auxiliary enterprises – housing and dining.
- Tuition and fee revenue saw its sharpest decline of \$1.5 million between the period 2019 to 2020 but saw only a slight decrease of .7 million between 2020 to 2021. Although the on-campus revenues have dropped because of COVID, online revenues, on the other hand, have consistently increased yearly.
- As a byproduct of the yearly increase in online tuition revenue, the operational services expenses have also increased. This increase is due to the commission paid to the online program service provider. 2020 was an outlier because of the late payment of an invoice.
- State appropriations decreased to \$36.4 million as compared with \$40.05 million for the same period last year. Last year's increase was due to an increase in the fringe benefit rate charged by the Commonwealth and a slight increase in state appropriations for retroactive salary increases paid in FY2019.
- Total expenditures decreased by 5.9 million between 2020 and 2021. This decrease is mainly due to a decrease in auxiliary services. Auxiliary services, which represents the operation of both the residence halls and the dining facilities, had expenses totaling \$6.9 million in 2021 versus income of \$8.8 million.

**Statements of Cash Flows (page 6):**

- Cash on hand has been consistent between 2019 to 2021 – approximately \$48 million.
- In 2021 - net cash provided from operations was \$21.1 million. Acquisitions of property and equipment totaled \$6.0 million – largely because of Percival and MSCBA on-campus renovations.