



Fitchburg State University

Board of Trustees

Fitchburg State University Board of Trustees Meeting

Published on May 4, 2026 at 10:24 AM EDT

Date and Time

Thursday May 7, 2026 at 12:00 PM EDT

Location

This is a virtual only meeting and it will be livestreamed at the link below.

Public Live Stream:

<https://www.fitchburgstate.edu/live>

Agenda

	Purpose	Presenter	Time
I. Opening Items			12:00 PM
A. Record Attendance		Michael Fiorentino, Jr.	1 m
B. Call the Meeting to Order		Michael Fiorentino, Jr.	1 m
C. Approve Minutes from the April 2, 2026 Meeting	Approve Minutes	Michael Fiorentino, Jr.	2 m

	Purpose	Presenter	Time
II. Finance Committee Report			12:04 PM
A. Finance Committee Update	Discuss	Karen Spinelli	5 m
III. Budget Update			12:09 PM
A. FY26 Final Budget and Preview of Initial FY27 Budget	Discuss	Travis Chambers	45 m
IV. FY27 Budget Vote			12:54 PM
A. FY27 Budget - VOTE (14.2025-2026)	Vote	Michael Fiorentino, Jr.	2 m
V. Closing Items			12:56 PM
A. Adjourn Meeting	Vote	Michael Fiorentino, Jr.	1 m

Coversheet

Approve Minutes from the April 2, 2026 Meeting

Section:	I. Opening Items
Item:	C. Approve Minutes from the April 2, 2026 Meeting
Purpose:	Approve Minutes
Submitted by:	
Related Material:	Minutes for Board of Trustees on April 2, 2026 VOTE Minutes 04022026.pdf

APPROVED



Fitchburg State University

Minutes

Board of Trustees

Board of Trustees Meeting

Date and Time

Thursday April 2, 2026 at 1:00 PM

Location

This meeting will be held at Fitchburg State University Main Lounge and will also be livestreamed

Public Live Stream:

<https://www.fitchburgstate.edu/live>

Trustees Present

E. Gregoire, J. Byrne, J. Flanagan (remote), K. Spinelli, L. Barrieau, M. Fiorentino, Jr., M. Gill, M. Morris, S. King-Goodwin, S. Rodriguez

Trustees Absent

D. Tiernan

Trustees who arrived after the meeting opened

J. Flanagan

Guests Present

Donna Hodge, K. Lundgren, Matt Bruun, Nate Robichaud, Stacey Luster, Stefan Dodd

I. Opening Items

A. Call the Meeting to Order

M. Fiorentino, Jr. called a meeting of the board of trustees of Fitchburg State University to order on Thursday Apr 2, 2026 at 1:00 PM.

B. Record Attendance

C. Public Comments

No public comments

D. Approval of Minutes from the January 29, 2026 meeting

M. Morris made a motion to approve the minutes from Board of Trustees on 01-29-26.

L. Barrieau seconded the motion.

The board **VOTED** to approve the motion.

Roll Call

J. Flanagan	Absent
E. Gregoire	Aye
D. Tiernan	Absent
S. Rodriguez	Aye
M. Fiorentino, Jr.	Aye
K. Spinelli	Aye
S. King-Goodwin	Aye
M. Morris	Aye
L. Barrieau	Aye
M. Gill	Aye
J. Byrne	Aye

E. Executive Committee approval of Bylaws update (VOTE)

Vote - Passed. Lynn/Eric

M. Morris made a motion to Approve the updated Bylaws.

L. Barrieau seconded the motion.

The board **VOTED** to approve the motion.

Roll Call

L. Barrieau	Aye
J. Flanagan	Absent
E. Gregoire	Aye
M. Fiorentino, Jr.	Aye
K. Spinelli	Aye
S. Rodriguez	Aye
J. Byrne	Aye
M. Gill	Aye
S. King-Goodwin	Aye
D. Tiernan	Absent
M. Morris	Aye

F.

Tenure and Promotions

Mike M Lynn Passed

Congrats to all tenure and Promotion faculty members.

L. Barrieau made a motion to Approve Tenure and Tenure with Promotion.

E. Gregoire seconded the motion.

The board **VOTED** to approve the motion.

Roll Call

S. Rodriguez	Aye
J. Flanagan	Absent
M. Fiorentino, Jr.	Aye
E. Gregoire	Aye
L. Barrieau	Aye
D. Tiernan	Absent
M. Morris	Aye
M. Gill	Aye
S. King-Goodwin	Aye
K. Spinelli	Aye
J. Byrne	Aye

II. Operations and Safety Committee

A. Operations and Safety Committee Update

Lynn - March 24.

University Police, Operations and Technology were covered.

Fleet discussed.

Family reunification

DCAMM funding for building funds

CMP - Storm events. Fleet was discussed as well. Sustainability efforts, EV charging, Holmes dining hall and back of the house upgrades. MART shuttle services discussed/MWCC

Technology - Digital accessibility updates.

III. Enrollment Management and Student Success

A. Enrollment Management and Student Success Committee Update

Over 4000 apps, over 3000 accepted. Yield increased 5.5%

Onboarding 3 new nursing faculty to increase accepted nursing majors.

Admissions staffing critical. 3 admissions recruiters (1 police) and one Director of Admissions due to a resignation.

IV. President's Report

A. Presented by President Hodge

President Hodge. Report stands.

Shared gratitude to board and community.

Theater block is focus of report. State supported. Redevelop the property. 89-100 market rate, community space, rest. space, retail space.

2nd Grand Royal Soirée. Student led event.

Events: detailed in report.

Undergrad research day. April 16th - KELLI SEND INFO

Commencement - May 16.

Text - Admissions center with FHS Welcome center. Yesterday registered 55

Kindergarten children shared by J. Thompson.

B. Chief Information Officer

Stefan Dodd - Technology update

Presentation re: Title II

Recognized staff for their hard work. Often behind the scenes and unnoticed.

2 initiatives

Digital accessibility

Substantive training offered to faculty and staff. Over 81 trainings since last fall.

Resource hub -

Remediating old documents.

Blackboard Ally will be rolled out to faculty and provide alternative methods.

Questions - What re the biggest 2 challenges? Biggest is people have to have foundational knowledge.

April 24 is the deadline.

Cyber security

Threats are intensifying. 2 specific risks. Student focused scams. Vector training will be rolled out to students to train. Admissions fraud. Fake applications.

Strengthening readiness - Offering tabletop exercises.

Questions: Sheila - Has AI impacted email scams. It makes the attackers more efficient.

Eric - Vendor relationships - Do they have to uphold a certain standard. Yes, there is a vendor vetting process.

Chief

Changing landscape. Dept evolving to meet needs.

Intentional modernization. PD, Equip upgrades, partnerships

Staffing - People most important asset. Thin.. 4 vacancies in front line. 75% capacity. current staff helping with voluntary and forced OT. Not looking to just "fill" positions. Not lowering standards. Want mentors and community partners.

Intro's 2 new members. Sargent and officer.

Grant for body worn cameras in process. Vital tool for community trust and safety. \$35K from grant. Update on grant expected in September.

Fleet - Operated on 6 of 27 vehicles. But still have a very large maintenance charge for those 6 vehicles. Looking for a pro active program to rotate fleet.

Training in the fall...

Questions:

Eric - Thanked Chief and Dept. Vacancies - Peer comparison? And how does that relate to municipal depts. No hard data... Challenge for all over several years. Fewer applicants to become police officers. All have similar changes. Retirement boom....

Fleet questions - Lynn - How can we/community help?

Donna - Need to have a strategy.

J. Flanagan arrived at 2:08 PM.

C. Chief of University Police Department

D. Associate Vice President of Capital Planning and Maintenance

Lechter - Spring and summer switch

Winter had lots of snow events off hours. Heating systems were monitored by the group
Equipment aging and last storm only had one working. During storm, able to purchase another

Shift to spring.

Lots, landscape, fencing etc.

Thompson Hall front being repaired now.

Capital Projects

Summer projects:

DCAMM Critical repair program. \$6M

Lock replacement, sidewalks, Conlon network air cond system, Conlon window project will resume after commencement and complete in June.

Generator exhaust

Transformer swap - rec center.

EV Chargers - Fast chargers will be at the rec center. Fist in Fitchburg.

Comm Media is the biggest project.

Dining

Enhancements to dining room with new carpet, seating areas, couches, etc. Back of the house operations discussions are in progress now. New menu system... to view and order dining system. Remote monitoring of refrigeration.

\$34k in February sales.
Encouraged all feedback.

Shuttle

MART conversations. Rout to McKay and upcoming year there will be a McKay shuttle stopping at McKay. Continuing conversations around circle.

Matt Gill - Parking lots. Already identified a vendor to do the work. PO will be done and lots will be repaired.

E. Break (10 Minutes)

F. President Hodge

Military and veterans services. Welcomed Tim and Nolan Buck.

Tim - Growth in numbers

News to Share:

Designated military friendly as silver level. And now we are gold level.

Students accessing their benefits: 199 for spring. 109 last spring.

Nolan - Word of mouth has been incredible.

Donna - Change in thinking to bring Nolan on board. Working thin.

Purple Heart Status. On our desk now.

G. VP of Enrollment Management & Student Success

Pam

Reiterate how wonderful it is to have Nolan and the veteran population.

Highlights:

Fall 26 UG day freshman class -

Future Falcon day was Saturday and we have one more scheduled. Enthusiasm is contagious. Lots of positive feedback.

Deposits looking strong. Above last two years.

Direct admissions working very well... Apps up 72%. Yield is high.

40% of Fitchburg students (seniors) have applied here.

Fall UG freshman - next 4 weeks are telling.

Transfer numbers for fall are looking good

Searched for 3 recruiters and director. One is a police academy recruiter.

Financial Aid

Mid March awarded 2100 awards to students vs. 1300 last year.

Will continue to push for the fall class.

V. Break

A. Break

Did not have a break

VI. Student Trustee Report

A. Presented by M. Gill

Matt Gill

SGA Issues... follow up

Trying to find solutions and not just complain.

Sustainability - Met with Lechter Robey and Piccone. And were invited to the staff meeting. They have short and long term goals.

OL applications increased. 350 total events

Bagels with the Board. Will be for next Trustee in the Fall. Kelli to reach out.

Senior committee - Senior week... Sr. dinner cruise cap decorating, and painting a senior mural.

SGA elections coming up. Meet the candidates next week.

VII. Student Experience Committee

A. Student Experience Committee Update

Lynn

Met on March 24.

Family housing

Simonds to 12 month housing

JED campus recognition in Counseling services

132 athletes qualified for MASCAC.

VIII. Academic Affairs Committee

A. Academic Affairs Committee Update

Jen

March 25

Gen Ed

B.

Bachelor of Science in Finance Presentation

Franca and Jannette

Presentation for the BS in Finance

Dean of Library introduced.

AUC proposal sent. GenEd proposal for committee to evaluate. Committee convened in April. This is so the committee can meeting in this AY and they can get started right away in the fall with the recommendations made. Fall of 2027 is when we hope to have the program started.

Christa and Andrew:

Presented on BS of Finance. Included PPT.

Students Andrew Woods and PJ Norton spoke.

Franca went through the phases of getting this program up and running.

K. Spinelli made a motion to Approve the BS in Finance Major.

J. Byrne seconded the motion.

The board **VOTED** to approve the motion.

Roll Call

D. Tiernan	Absent
E. Gregoire	Aye
K. Spinelli	Aye
M. Fiorentino, Jr.	Aye
M. Morris	Aye
S. Rodriguez	Aye
J. Byrne	Aye
S. King-Goodwin	Aye
L. Barrieau	Aye
M. Gill	Aye
J. Flanagan	Aye

IX. Finance Committee Update

A. Presented by Karen Spinelli

Budget summary. and recruitment of major open positions in finance.

X. Budget Update

A. Budget Update

Travis

Financial recruitment. 5 EEs right now.

Progress in recruitment.

Thanked finance team.
FY26 Budget reviewed.
Questions on Revenue - None

Expenditures:

Reviewed.

Michael - Is there anything that concerns you? TC - Revenue streams in SGOCE.

Michael - What about expenses... TC - Utilities. More capital breakdowns are what worries him.

FY27 Process was reviewed

Under way.

Cabinet is doing a deep review of their department budgets. Funded level.

XI. Closing Items

A. Chair Fiorentino and President Hodge

B. Adjourn Meeting

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 4:33 PM.

Respectfully Submitted,
M. Fiorentino, Jr.

**Fitchburg State University
REQUEST FOR BOARD ACTION**

TO: Board of Trustees	DATE: May 7, 2026
FROM: The President	REQUEST NUMBER: 13.2025-2026
SUBJECT: April 2, 2026 Meeting Minutes	

It is requested that the Fitchburg State University Board of Trustees vote to approve the minutes from the April 2, 2026 meeting.

Coversheet

FY26 Final Budget and Preview of Initial FY27 Budget

Section: III. Budget Update
Item: A. FY26 Final Budget and Preview of Initial FY27 Budget
Purpose: Discuss
Submitted by:
Related Material: FY26 Budget Summary.pdf
FY27 First Draft Budget.pdf



	FY25 Budget	FY26 Budget	YTD Total
REVENUE			
State Appropriation	44,243,285	47,216,223	45,600,153
Tuition and Fees	24,646,867	24,721,857	24,212,876
Housing	9,281,270	9,310,765	8,738,732
GCE	9,284,798	9,308,530	9,408,258
Accelerated Programs	9,111,250	8,914,935	8,375,046
Food Service	3,630,584	3,540,000	3,607,270
Sales & Service & Other Income	2,389,778	2,231,100	4,421,976
Investment Income	3,218,690	3,302,500	309,877
CPS	596,227	528,037	321,551
Foundation Support	338,000	338,000	340,975
Reserves	0	2,000,000	0
Total Revenue	106,740,749	111,411,947	105,336,714
EXPENSES			
A Regular Employee Compensation	46,353,986	49,053,298	36,999,719
B Regular Employee Related Expenses	411,549	448,257	282,331
C Special Employee/Contracted Services	8,522,735	8,423,474	6,533,903
D Pension & Insurance Related Expenditures	2,015,951	2,287,034	1,499,974
E Administrative Expenses	2,030,850	2,118,612	1,980,127
F Facility Operational Supplies	1,430,448	1,440,569	1,386,910
G Energy Costs and Space Rental Expenses	6,981,125	7,121,272	5,698,234
H Consultant Services	1,498,845	1,426,682	1,089,136
J Operational Services	5,827,411	5,845,480	4,737,761
K Equipment Purchase	1,004,942	1,025,123	435,251
L Equipment Lease Rental Maint & Repair	979,746	1,007,361	819,132
M Student Related Travel Reimbursements	262,316	255,387	217,246
N Construction and Improvements Building	4,187,292	4,147,406	4,106,343
P Grants and External Subsidies	0	0	0
R Benefit Programs	3,570,822	3,873,742	2,158,199
T Loans and Special Payments	15,901,522	16,739,164	14,795,883
U Information Technology Expenses	5,215,399	5,621,826	4,625,217
TOTAL EXPENSES	106,194,939	110,834,687	87,365,366
DIFFERENCE (Revenue - Expenses)	545,810	577,260	17,971,349

As of 05/04/26



	FY 26 APPROVED BUDGET	FY 27 INITITAL BUDGET
REVENUES		
State Appropriation	47,216,223	48,242,816
Tuition & Fees	24,721,857	24,221,857
Housing	9,310,765	9,310,765
GCE	9,308,530	9,445,741
Accelerated Programs	8,914,935	8,978,000
Food Service	3,540,000	3,731,329
Sales & Service & Other	2,231,100	2,231,100
Investment Income	3,302,500	3,302,500
CPS	528,037	521,955
Foundation Support	338,000	338,000
Reserves	2,000,000	2,000,000
TOTAL REVENUE	111,411,947	112,324,063
EXPENSES		
Regular Employee Compensation	49,053,298	49,053,298
Regular Employee Related Expenses	448,257	448,257
Special Employee/Contracted Services	8,423,474	8,423,474
Pension & Insurance Related Expenditures	2,287,034	1,287,034
Administrative Expenses	2,118,612	2,118,612
Facility Operational Supplies	1,440,569	1,440,569
Energy Costs and Space Rental Expenses	7,121,272	7,121,272
Consultant Services	1,426,682	1,426,682
Operational Services	5,845,480	5,845,480
Equipment Purchase	1,025,123	1,275,123
Equipment Lease Rental Maint & Repair	1,007,361	1,257,361
Student Related Travel Reimbursements	255,387	255,387
Construction and Improvements Building	4,147,406	4,297,406
Benefit Programs	3,873,742	4,473,742
Loans and Special Payments	16,739,164	16,989,164
Information Technology Expenses	5,621,826	6,121,826
TOTAL EXPENSES	110,834,687	111,834,687
NET SURPLUS/(DEFICIT)	577,260	489,376

Coversheet

FY27 Budget - VOTE (14.2025-2026)

Section: IV. FY27 Budget Vote
Item: A. FY27 Budget - VOTE (14.2025-2026)
Purpose: Vote
Submitted by:
Related Material: VOTE - FY2027 Budget.pdf

**Fitchburg State University
REQUEST FOR BOARD ACTION**

TO: Board of Trustees Finance Committee	DATE: May 7, 2026
FROM: The President	REQUEST NUMBER: 14.2025-2026
SUBJECT: FY2027 Budget	

It is requested that the Fitchburg State University Board of Trustees vote to approve the initial FY2027 budget as presented.