

Fitchburg State University

Board of Trustees Budget, Finance, and Facilities Committee Meeting

Published on April 18, 2023 at 2:49 PM EDT

Date and Time

Tuesday April 25, 2023 at 8:15 AM EDT

Location

Presidents' Hall, Mazzaferro Center, 291 Highland Ave., Fitchburg, MA 01420

The Fitchburg State University Board of Trustees Budget, Finance, and Facilities Committee Meeting will meet on Tuesday, April 25 at 8:15 a.m. in Presidents' Hall, Mazzaferro Center, 291 Highland Ave., Fitchburg, MA 01420

Agenda

Purpose Presenter Time

I. Opening Items

A. Record Attendance and Guests

B. Call the Meeting to Order

C. Approve Minutes from March 20, 2023

Budget, Finance and Facilities

Committee - VOTE (29-22/23)

Purpose Presenter

Time

8:15 AM

Approve

1 m

2 m

Minutes

II. Chartwells Contract Extension Presentation

A. Approve required Commuter Meal Plan - 30 m VOTE (30-22/23)

8:18 AM

		Purpose	Presenter	Time
	2024 Budget Discussion ce and Administration			8:48 AM
A.	FY2024 Budget Review and Discussion	Discuss		10 m
В.	FY2024 Budget 3.5% salary increase and 2.5M fair share			5 m
C.	FY2024 Budget 3.5% salary increase and no fair share			5 m
D.	FY2024 Budget 6% salary increase amd 2.5M fair share			5 m
E.	FY2024 Budget 6% salary increase and no fair share			5 m
F.	FY2024 Detailed Budget Summary			5 m
IV. FY	2024 Budget VOTES			9:23 AM
A.	FY2024 Budget - VOTE (31-22/23)	Vote		3 m
В.	DAY Undergraduate Fee Increases - VOTE (32-22/23)			5 m
C.	SGOCE Technology Fee Increase - VOTE (33-22/23)			5 m
D.	International Student Service Fee - VOTE (34-22/23)			5 m
E.	SGOCE Graduate Prior Learning Credit - VOTE (35-22/23)			5 m
F.	CPS Community Music Lesson - VOTE (36-22/23)			5 m
G.	ALFA Fees - VOTE (37-22/23)			5 m
H.	Merge N91 and N93 Capital Funds - VOTE (38-22/23)			5 m
I.	Roll Forward of Funds - VOTES (39-22/23)			5 m
V. Da	shboard			10:06 AM
A.	Review and discuss the FY2024 Dashboard			5 m

Purpose Presenter Time

VI. Closing Items 10:11 AM

A. Adjourn Meeting Vote

Approve Minutes from March 20, 2023 Budget, Finance and Facilities Committee - VOTE (29-22/23)

Section: I. Opening Items

Item: C. Approve Minutes from March 20, 2023 Budget, Finance and

Facilities Committee - VOTE (29-22/23) **Purpose:** Approve Minutes

Submitted by: Related Material:

Minutes for Board of Trustees Budget, Finance, and Facilities on March 20, 2023

VOTE Minutes.pdf



Fitchburg State University

Minutes

Board of Trustees Budget, Finance, and Facilities

Date and Time

Monday March 20, 2023 at 10:00 AM

Location

Presidents' Hall, Mazzaferro Center, 291 Highland Ave., Fitchburg, MA 01420

Notice of a meeting of the Fitchburg State University Budget, Finance and Facilities Committee on Monday, March 20, 2023 at 10:00 a.m., Presidents' Hall, Mazzaferro Center, 291 Highland Ave., Fitchburg, MA 01420

Committee Members Present

D. Phillips, D. Tiernan (remote), E. Gregoire (remote), K. Spinelli (remote)

Committee Members Absent

M. Fiorentino. Jr.

Guests Present

C. Bullis, C. Estrella, F. Barricelli, G. Doiron, G. Doiron, J. Bry, J. Murdoch, J. Wolfman, L. Bayless, M. Bruun, M. McKenzie, R. Lapidus, R. Toomey, S. Swartz, Y. Malcolm

I. Opening Items

A. Record Attendance

B. Call the Meeting to Order

K. Spinelli called a meeting of the Budget, Finance and Facilities Committee of Fitchburg State University to order on Monday Mar 20, 2023 at 10:03 AM.

C. Approve Minutes from the January 27, 2023 meeting - VOTE (21-22/23)

- D. Phillips made a motion to approve the minutes from Board of Trustees Finance & Administration Committee Meeting on 01-27-23.
- D. Tiernan seconded the motion.

The committee **VOTED** to approve the motion.

Roll Call

D. Tiernan Aye
K. Spinelli Aye
E. Gregoire Aye
D. Phillips Aye
M. Fiorentino, Jr. Absent

II. Budget, Finance and Facilities

A. FY24 Budget Summary

The President stated that given the university budget possibilities based on the Governor's recently released budget, he wanted to update the Board prior to the April subcommittee meeting.

- J. Bry discussed the revisions in the FY24 Budget Summary and proposals related to the Higher Education Surtax spending. He reminded the board that prior to the Governor's released budget the university was projecting an \$8 million dollar deficit at the last meeting. He also indicated that it is expected that increases in costs related to utilities and central services will continue. Under the Governor's proposal there are several areas of money proposed that will offset items contributing to the university deficit. He discussed fringe benefits and the goal of putting employees on state maintenance. He talked about performance funding, collective bargaining and funding stemming from the Fair Share taxes. In addition, the Governor's budget continues to provide for performance funding. Collective Bargaining is proposed to be funded for all three years. This will be the portion that sits on state maintenance. A large portion of resources are directed at financial aid, the mass grant plus program. He discussed the breakdown of the Governor's fair share proposal. It is estimated that the university could receive \$2.5 million. Assuming no changes to the Governor's proposal, the university estimates a \$2.9 million shortfall as opposed to the \$8 million previously presented.
- E. Gregoire asked with the tuition price lock was there an assumption for a fee increase built into past and future models? J. Bry responded no, it doesn't include fee increases although we are considering proposing a 2.5% fee increase on university and technology fees.

There was a brief discussion on a hiring freeze, and enrollment assumptions.

B. Preventing and Reporting Fraud, Waste and Abuse

The document was presented for informational purposes.

C. Internal Control Plan 2023 - VOTE (22-22/23)

J. Bry presented the 2023 Internal Control Plan and asked the Board to consider adopting the plan. He indicated that due to COVID, there were some internal processes that needed to be changed. There are no real significant changes. A few minor changes have been made stemming from the state comptroller's guide and recommendations from the recent state audit. He noted that there are individual control plans for high-risk departments.

- D. Phillips said it is really important to do this at the Board level, and this is a box to be checked. We need to do this on a regular basis. J. Bry indicated this should be done every five years. K. Spinelli echoed the sentiments and stated that it is a great document.
- Y. Malcom stated that basically we are required to do it on an annual basis, we do it yearly and high-risk departments have to answer questions directly from the Comptroller's Office. If there are changes, our policies are updated.
- D. Phillips made a motion to adopt the 2023 Internal Control Plan.
- E. Gregoire seconded the motion.

The committee **VOTED** to approve the motion.

Roll Call

D. Phillips Aye
E. Gregoire Aye
D. Tiernan Aye
K. Spinelli Aye
M. Fiorentino, Jr. Absent

D. Higher Education - Surtax Spending

This was discussed previously.

III. Closing Items

A. Adjourn Meeting

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 10:34 AM.

Respectfully Submitted,

K. Spinelli

Fitchburg State University REQUEST FOR BOARD ACTION

TO: Board of Trustees Budget, Finance and Facilities Committee	DATE:
Dourd of Trustees Budget, I manee and I definites Committee	April 25, 2023
FROM: The President	REQUEST NUMBER:
SUBJECT: March 20, 2023 meeting minutes	29-22/23

It is requested that the Fitchburg State University Budget, Finance and Facilities Committee vote to approve the minutes from the March 20, 2023 meeting.

Approve required Commuter Meal Plan - VOTE (30-22/23)

Section: II. Chartwells Contract Extension Presentation

Item: A. Approve required Commuter Meal Plan - VOTE (30-22/23)

Purpose:

Submitted by:

Related Material: VOTE - Required Commuter Meal Plan.pdf

Fitchburg State University REQUEST FOR BOARD ACTION

TO: Board of Trustees Budget, Finance and Facilities Committee	DATE:
2 ov.	April 25, 2023
FROM: The President	REQUEST NUMBER:
SUBJECT: Required Commuter Meal Plan	30-22/23

It is requested that the Fitchburg State University Board of Trustees Budget, Finance and Facilities Committee vote to approve a required commuter meal plan, effective for the fall semester 2024.

FY2024 Budget Review and Discussion

Section: III. FY2024 Budget Discussion

Item: A. FY2024 Budget Review and Discussion

Purpose: Discuss

Submitted by:

Related Material: Budget Narrative FY2024.pdf

April 14, 2023

Board of Trustees Fitchburg State University Fitchburg, MA 01420

FY2024 BUDGET NARRATIVE

In order to balance the challenges of reduced undergraduate enrollment revenues and increased costs, the University approach to FY24 is to level fund operating budgets, seeking small fee increases, as it works to explore financial sustainability strategies amidst the evolving financial landscape with the introduction of the Fair Share Act and the potential future of predictable student fees. Costs to operate continue to increase with the largest driver being personnel costs impacted by collective bargaining agreements. The three agreements (AFSCME, APA, MSCA) expire June 30, 2023, and negotiations are just beginning. The governor has yet to provide financial parameters for collective bargaining, but for now the University budget has assumed a 3.5% annual increase, which is reflected in the state appropriation line. Additionally, the new fringe rate is increasing from 41.35% to 45.81%. The other significant impact to the budget is utilities, which are nearly 34% higher.

The framework for the FY24 budget is supported with state appropriations, School of Graduate, Online and Continuing Education Division (SGOCE), undergraduate enrollment, and residence hall occupancy, addressed individually, below:

State Appropriations

The University receives funds as appropriated by the state legislature and approved by the governor on an annual basis. The governor's FY24 budget recommendation on March 1, 2023 includes a 3% increase in our state appropriation line totaling \$37,687,632. The 3% increase equates to the amount we received this fiscal year, FY23, through the Performance Funding Formula. The formula was developed collaboratively by the Board of Higher Education (BHE) and the state universities to determine total resource requirements and the appropriate allocation of new state funding to support the individual institutions. The current formula is performance based and it is derived from five components: Enrollment; College Participation; College Completion; Workforce Alignment; and Productivity/Affordability. The allocated performance funding is anticipated to remain at approximately the same level \$1,053,598.

The newly enacted <u>Fair Share Amendment</u> provides \$1 billion in new spending on education and transportation systems for State agencies. The governor's FY24 budget recommendation

includes: \$360M in surtax revenue, Fair Share, for investments across higher education to include:

- \$93M Financial Aid Expansion Including expansion of the MassGrant Plus program, which supports students at public higher education institutions.
- \$59M Higher Ed Fee Stabilization The exact details of this program have yet to be finalized but the concept is to help with affordability and predictability by providing "locked fees" per cohort along with a 2.5% maximum annual increase in mandatory fees.
- \$30M Student Support Services Comprehensive student success initiatives.
- **\$20M MassReconnect -** A program designed to provide cost-free community college education to adults age 25+. This could ultimately benefit us if these students continue on to earn their four year degree. Historically the community colleges have been a significant enrollment feeder prior to their precipitous drop in enrollment.
- \$8M State Universities Student Services & Diversity Initiatives For innovative programs focused on diversity, equity and inclusion
- \$10M UMASS DEI Initiatives Innovative programs focused on diversity, equity and inclusion at UMASS
- \$140M One-time investments in capital projects.

The state budget is still being finalized as the new governor had until March to submit her first budget proposal. It is difficult to predict exactly how much funding FSU will receive from all sources, as the details of how each program will be implemented and the associated funding distribution are still being worked out. Based on past performance, FSU is typically in the middle of the pack of the nine state universities in terms of funding received through the state's performance funding formula. A conservative estimate would be an allocation of \$2.5 million. Future Fair Share appropriations are not included in projections for fiscal years 25 and 26, as there is still lack of clarity regarding the amount of funding and the process (as the funds have to be appropriated by the legislature annually). While this is a conservative approach, should the funds be made available at similar levels and uses, the deficits would be substantially reduced to approximately \$4.6 million in FY25 and \$4.9 million in FY26.

FSU Cash Flow										
		Projected								
Fiscal Year	Start of FY	End of FY	Deficit							
FY23	\$ 57,869,405	\$ 54,428,197	\$ (3,441,208)							
FY24	\$ 54,428,197	\$ 51,642,151	\$ (2,786,046)							
FY25	\$ 51,642,151	\$ 44,569,351	\$ (7,072,800)							
FY25	\$ 44,569,351	\$ 37,192,838	\$ (7,376,513)							

^{*}FY25 and FY26 do not include any Fair Share funding

Graduate and Continuing Education (SGOCE)

The university generates revenue from a variety of sources, including the self-supporting operation of the SGOCE. The SGOCE has two primary sources of revenue: tuition and the Ed Service Fee. Tuition supports SGOCE programs and operations, while the Ed Service Fee generates approximately \$7.7 million that supports university operations; including academic, administrative and student services, and facilities. Graduate and Continuing Education (GCE) and Accelerated Programs (AP) continue to contribute significantly to the overall financial health of the university. Enrollment for the division is expected to moderately increase, and revenue is projected to increase 5.3% to \$21.5 million. Expenses are projected to increase 8.5% to \$21 million. (See the Fall Trends in Attempted Credit Hours chart below to see the yearly SGOCE performance.)





The growth in attempted credit hours since 2017 shows that the trend is slowing year-over-year (represented by the blue line.)

DAY Undergraduate Enrollment

The University's 2020-25 Self-Study outlines a strategy for undergraduate enrollment that includes adopting an integrated approach to enrollment management, increasing enrollment of underrepresented groups, and providing incentives for students to lower the cost of tuition and fees.

The Enrollment Management/Admissions team have been working to implement new strategies and a strategic plan for recruitment. Efforts in FY23 included participating in Common Application - which allows prospective students to prepare a single application that is able to be sent to multiple schools, and also as a tool helps to suggest added schools for consideration. The number of applications has increased as a result, and the department is working to turn that into deposits. Additionally the team has significantly increased the number of school visits, provided more and different types of campus visits that better suit today's high school students, and have expedited the application decision and aid award timelines.

As the university works strategically to plan for and pursue new enrollments, the effort is also taking into account financial considerations. In addition to earlier decisions and aid package releases, additional options such as targeted financial incentives are being used to reduce financial barriers for students and their families. The University already provides significant financial aid to students, with \$40 million awarded each year and an average financial aid package of \$14,717. Ninety percent of students qualify for financial aid. The University is also taking advantage of state aid programs to maximize financial assistance and reduce financial barriers for students. The MassGrant Plus program has already had a significant impact on students by helping reduce the unmet need of a day commuter student from \$6,424 to \$4,141. Additional MASSGrant Plus funding will not only help reduce the gap but expand the number of students that can be served by this program. The program will support the University's efforts to maintain undergraduate enrollment levels during the demographic decline in the college-aged population.

The estimated undergraduate enrollment in FY24 is expected to decrease to 2,193 FTE students and remain level in future fiscal years. Campuses had hoped that returning to in-person instruction would result in returning to the anticipated declines in undergraduate enrollment pre-COVID. But that has not been the case in general across the country at regional state universities. In fact the decline has continued to accelerate within the statewide university sector. Fitchburg State University enrollment has also not returned and has significantly declined in each fiscal year since the onset of COVID. As part of this, the university has planned for a decline of 102 FTE from 2,295 in undergraduate enrollment.

	PREDICTIONS						
Day Undergraduate	FY 2024	FY 2025	FY 26				
UG Day FTE	2,193	2,186	2,204				
UG Headcount	2,450	2,442	2,463				
UG FFTE	2,224	2,215	2,225				

Residence Hall Occupancy

The occupancy rate of residence halls is expected to increase slightly, but the operating budget for the Housing Trust Fund is still projected to be in deficit by approximately \$1.2 million in FY24 and \$1.6 million in FY25. Some initiatives to increase occupancy have included exploring options like the MWCC Institute, offering more single rooms, a Regional Enrollment Deposit Initiative (REDI), and providing financial support for qualifying students to live on campus. However, these initiatives are not enough to solve the problem entirely. Additionally, discussions have already begun on how to repurpose the excess bed capacity in residence halls to reduce the financial drain on the Housing Trust Fund. Some changes, such as repurposing the space for student support services and administrative support, are already being implemented. Longer-term plans are also being explored, such as converting some of the space to a daycare facility.

Summary of Operating Budget

The funding forecast for state appropriation is \$37.7M, in addition to tuition and fees of \$48M, auxiliary services of \$12M, Fair Share Appropriation of \$2.5M, and total revenue of \$115.8M. The expense forecast will increase \$4.36M from FY23 to \$118.5M. This results in a \$2.8M overall operating budget deficit. The overall goal for the upcoming year is to maintain enrollment in an effort to stabilize and guide the right-sizing efforts. The university must remain conscious of the cost of education for our students and their families and the dynamics associated with an increasingly competitive higher education market. The university will balance the FY24 budget with unrestricted assets in fund reserves and slight fee increases to the day undergraduate and SGOCE divisions.

As one of the strategies the University is undertaking to respond to the changing enrollments with the day undergraduate program, and the forecast budget deficit, a Financial Sustainability Task Force has been convened, with representatives from the three collective bargaining units, to identify potential ideas for cost savings and increasing revenue. The first phase of this effort, currently underway, will be completed in May 2023, with the second phase getting underway immediately afterward to evaluate and provide cost estimates to those recommendations, with the intent to have actionable items to incorporate into the FY25 budget.

University leadership will continue to invest in our future, and strengthen the support services and classroom experiences for our students by continuing two sources of funding: The Academic Innovation Fund (\$250,000) to promote innovation within the academic programs and curriculum; and the University Innovation Fund (\$250,000) to encourage development of innovative initiatives that stimulate enrollment growth, support student retention, or promote

financial sustainability within a framework of equity and inclusion. Additionally, funding will continue to remain available to assist with one-time operational support in the form of Extraordinary Budget Requests (EBRQs).

Summary of Revenue Sources

Increases in total revenue of 4.4% compared to the FY23 Updated Budget Projection are the result of the state appropriation increase of 3.5%, anticipated Collective Bargaining Agreement (CBA) funding, and the new Fair Share appropriation. The additional appropriation dollars significantly help with personnel costs by allowing us to have more individuals paid with state appropriation dollars, but also allows the Commonwealth to pick up the associated fringe costs (46% of salary). While day undergraduate enrollment is estimated to decline relative to FY23, the requested 2.5% undergraduate day fee increase will generate approximately \$522K in additional revenues. The requested fee increases are projected to result in \$52K for SGOCE. SGOCE as a division continues to grow at a moderate pace and provide revenue for the university.

Revenue Sources	FY23 Updated Budget		FY2024 Budget Proposal		Delta
State Appropriations	\$	36,634,034	\$	37,687,632	\$ 1,053,598
Other State Approp.	\$	1,053,598	\$	4,387,274	\$ 3,333,676
Financial Aid	\$	7,300,000	\$	7,250,343	\$ (49,657)
Grants	\$	1,247,504	\$	1,596,181	\$ 348,677
Dorm Authority Housing	\$	8,322,539	\$	8,772,203	\$ 449,664
Food Service	\$	3,200,000	\$	3,200,000	\$ -
Tuition and Fees	\$	48,587,187	\$	47,948,450	\$ (638,737)
Investment Income	\$	1,650,000	\$	1,402,500	\$ (247,500)
Sales and Service	\$	1,853,100	\$	1,853,100	\$ -
Unrestricted Assets	\$	640,986	\$	1,336,502	\$ 695,516
Foundation	\$	266,000	\$	342,000	\$ 76,000
Totals	\$	110,754,948	\$	115,776,185	\$ 5,021,237

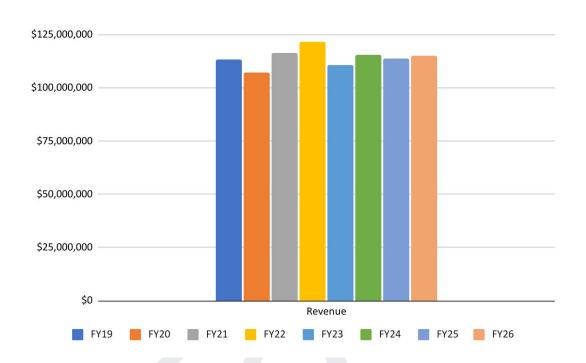
^{*}proposed fee increases are not included in this chart

Highlights in revenue differences from FY23

The major difference between the budgets for FY23 and FY24 is the \$4.3M increase in state appropriations. The Dorm Authority increase is due to an estimated increase in occupancy. Aggregated Tuition and Fee revenue is down slightly, as a result of the FY24 undergraduate FTE enrollment forecast decreasing \$1.7M and GCE increasing \$1M. The increase in Unrestricted

Assets increase is due to utilizing fund balances of MSCBA Debt, SGA, and Technology to level fund their budgets.

Actual Revenue and two year Projection



School of Graduate, Online and Continuing Education Update (SGOCE)

The traditional SGOCE programs have increased enrollment over the last year and the SGOCE expects to maintain a slight increase for FY24. This increase is mainly a result of international student growth in the on-campus computer science program which has more than doubled in size over the last two years. There have also been slight increases in several of the graduate education programs. The competition among universities that provide graduate, online and continuing education programs continues to increase, therefore, SGOCE will focus on expanding and creating high demand programs, like the Online M.S. in Construction Management Program, while also reinvigorating current programs, like our online M.S. in Criminal Justice Program to meet changing student and employer needs.

In addition to digital advertising to market the SGOCE programs, recruitment and outreach strategies will focus on reaching out to local and national employers in a variety of fields,

working with alumni and also reaching out to associations and different communities of practice in relation to the SGOCE degree programs.

There is growing need for education beyond the master's degree as alumni and community members seek advancement opportunities in their careers therefore SGOCE continues to focus on growing workforce ready non-credit certificates, workshops and other career focused programming. In addition, they are exploring expansion of life-long learning programs to build on the success of the Adult Learning in the Fitchburg Area (ALFA) program and to meet the changing educational landscape. These efforts are part of the Center for Professional Studies (CPS) program, which has been working to reinvigorate their performance.

Proposed Fee Increases for FY24

As the University actively works toward reducing the deficit, in addition to cost saving measures, the University is also proposing a modest increase in mandatory fees for the undergraduate day program, which will generate an additional \$522,000 in revenue. This revenue will be split between the University Fee and the Technology Fee. The increase of 2.5% represents an average increase across all undergraduate day mandatory fees. The actual percentage increase for each individual fee will vary. In order to keep fees consistent between DAY, SGOCE is proposing a fee increase of \$1 per credit for both the SGOCE undergraduate and graduate technology fee. These fee increases will increase revenue by \$51,765.

SGOCE is proposing several small fee increases, as well as a new fee for the international students. This fee would be \$250 per student per year which will generate \$71,250 in additional revenue to help with administrative costs related to international students (SEVIS applications, programming, support staff). They are also proposing to implement a \$195 per credit fee for Graduate Prior Learning Portfolio. This would replace the current practice of charging the full per tuition rate for credits earned through a student's Prior Learning Portfolio. The last proposed fee changes are related to two non-credit programs offered through SGOCE and the Center for Professional Studies. This first would be to increase the ALFA fee from \$40 per course to \$45 per course and to include a charge of \$20 for the ALFA Salon Discussion Groups. The other would be to increase the Community Music Individual Lesson Fees. (see Appendix 2).

The University projects an overall structural operating deficit of \$2.8 million for FY24 without the increase in fees. The University is committed to providing a high-quality education to its students. However, the cost of providing that education has been increasing steadily in recent years. The cost of technology, in particular, has been rising rapidly. The University needs to invest in new technology to maintain systems and to provide its students with the best possible

learning experience. The fee increase will help to fund those investments, as well as other inflationary costs, such as utilities.

The University understands that the fee increase is a burden for students, and is committed to working with students to make the fee increase as manageable as possible. The day fee increases, as proposed, are also in line with the fee stabilization cohort parameters concept being discussed in conjunction with the Fair Share Act funding plan. Furthermore, even with the fee increase, the comparative tuition and fee cost is still lower than that of state university peers. (See <u>Appendix 1</u>)

Summary of Operating Expenses

Total operating expenses are projected to increase 3% to \$118.5M which consists of faculty and staff salaries, SGOCE operating cost increases and an increase in energy costs. Further details in expense categories are provided below. Other than these three increases, department operating budgets are level. Because more personnel were moved to the state payroll there were savings in fringe benefits.

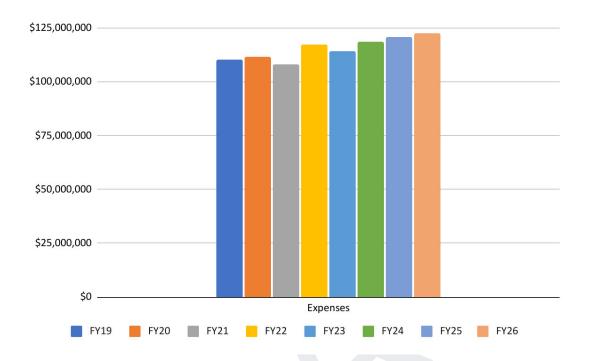
FY2024 Operating Expenses		/2023 Budget Proposal	F	/2024 Budget Proposal	Delta	
Regular Employee Compensation	\$	45,982,232	\$	48,460,505	\$	2,478,273
Regular Employee Related Expenses	\$	395,671	\$	385,653	\$	(10,018)
Special Employee/Contracted Services	\$	7,397,476	\$	7,648,729	\$	251,253
Pension & Insurance Related Expenditures	\$	4,597,116	\$	4,222,041	\$	(375,075)
Administrative Expenses	\$	1,646,112	\$	1,675,778	\$	29,666
Facility Operational Supplies	\$	1,198,779	\$	1,205,200	\$	6,421
Energy Costs and Space Rental Expenses	\$	4,720,686	\$	6,255,274	\$	1,534,588
Consultant Services	\$	1,583,619	\$	1,614,354	\$	30,735
Operational Services	\$	6,706,972	\$	6,484,890	\$	(222,082)
Equipment Purchase	\$	175,674	\$	184,855	\$	9,181
Equipment Lease Rental Maint. & Repair	\$	834,393	\$	838,386	\$	3,993
Student Related Travel Reimbursements	\$	258,323	\$	268,178	\$	9,855
Construction and Improvements Building	\$	6,212,210	\$	6,212,510	\$	300
Benefit Programs	\$	10,557,474	\$	10,563,906	\$	6,432
Loans and Special Payments	\$	17,822,205	\$	17,362,463	\$	(459,742)
Information Technology Expenses	\$	5,092,223	\$	5,179,509	\$	87,286
TOTAL EXPENSES	\$	115,181,164	\$	118,562,231	\$	3,381,066

Highlights in expense differences from FY23

The major difference for the increased operating expenditure is personnel costs of \$2.3M. This is due to the anticipated negotiated union contracts that provide employees with increases to base salaries. Additionally, utility rates have increased significantly compared to FY23 as the cost of the commodity itself has increased 34%. The decrease of the Loan Payment is due to the Recreation Center being paid off in FY23.

SGOCE expenses have increased as the popularity of the GCE programs continue to grow. GCE is bringing in more revenue, but as more students take these courses, additional instructors and support are required. Several additional increases in GCE expenses include technology, marketing, police academy, and student support services.

Actual Expenses and two year Projection



Staffing

Personnel costs now account for approximately 51% of the operating budget. It is important to note that the state appropriation of \$41 million continues to fall short of the \$45 million needed to fully fund state payroll. This shortfall is further compounded because every payroll dollar not covered by the state appropriation adds an additional 46% percent to cover employee fringe benefits – or an additional \$2.7 million. (The fringe rate increased from 41.35% to 45.81%). Of particular note, however, is the reduction in Pension and Insurance Related Expenses. As the appropriation has grown, and personnel numbers have been held flat, more of the personnel cost for the day division has shifted to state appropriation. Unfortunately this doesn't apply to auxiliary units (SGOCE, Housing, etc.) who still saw those costs increase, thus somewhat mitigating the overall savings in this line.

The leadership team of the university continues to evaluate and capitalize on staffing vacancies to reconfigure positions that will strategically serve current and future needs. As part of the cost containment and right-sizing efforts evaluation of new faculty hires utilizing APS data has been very focused. Close evaluation of course offerings is conducted each semester to identify consolidation or elimination of under-enrolled classes. This resulted in adjunct faculty cost savings of \$332K in FY23. Additionally, in an effort to reduce salary expenses, we propose to

implement a 3-month freeze on all position replacements resulting in savings of approximately \$750K.

Facility and Technology

The university has continued to deploy funds toward capital renewal as an institution and in partnership with the Division of Capital Asset Management and Maintenance (DCAMM). These efforts are designed to continue to improve the learning, living, and working environment of the campus. In particular the 5-year Deferred Maintenance Funding program from DCAMM has leveraged \$16 million of total renovations as a result of the \$7.5 million from DCAMM over a five-year time period.

FY24 will start the next round of DCAMM 5-Year Critical Repair funding, providing \$7,093,615 which will be used, along with the required University match, to focus on renovations to Conlon Hall. Work in FY23 included the completion of the 1st phase of Thompson Hall renovation, and the start of the 2nd phase of the renovation to that building. The project will be completed in time for the start of the fall 2023 semester. The funding was also utilized to support waterproofing and roof replacement at Miller Oval. Additional work, completed in partnership with the MSCBA, included the replacement of the turf field and resurfacing of the track at Elliott Field.

The Information Technology Department continues to implement their rolling five-year plan designed to systematically renew systems and equipment that serve the student community. This continues to be a challenge as the life-span of the technology is relatively short, and as such requires constant upkeep or replacement. Additionally the costs of technology are ever increasing. In FY24 a significant investment will be made to replace the wireless network on campus. The equipment from FY17 has already reached the point where it is no longer supported, and to reduce threats to the technology infrastructure, is being replaced, at a cost almost double the prior installation.

Summary

FSU has the resources to allow the leadership, the campus community, and the board of trustees the opportunity to work together to develop a thoughtful long-term solution to the budget deficit. Planning has already started with the Financial Sustainability Task Force, launched in February 2023, as part of a comprehensive initiative to prioritize the university's long-term financial sustainability. The Task Force is composed of faculty, students, and staff members. The first phase includes a broad review of operations and will provide recommendations for further exploration. Phase two, to convene in Summer 2023, will develop specific and actionable recommendations to realize cost savings, increase revenues, and achieve greater efficiencies that will be incorporated into the FY25 budget process.

The FY24 budget represents ongoing efforts to strategically invest in the future, while at the same time demonstrating continued diligence in both cost containment and right-sizing of operations. The university is committed to focusing its resources toward knowledge creation, career readiness, social mobility and lifelong learning, serving as an engine of development for the region, reinforcing our distinctive value proposition, while responsibly stewarding our physical and financial resources to navigate a path to long-term sustainability. The steps taken in the past years to increase revenue sources and reserves while at the same time closely managing costs, has provided the university the financial footing to achieve these goals and navigate the challenges facing higher education.

Appendix 1

Tuition and Mandatory Fees at Massachusetts Public Colleges and Universities

Sorted highest to lowest in FY23

Institution =	FY- 2013 =	FY- 2014 =	FY- 2015 =	FY- 2016 =	FY- 2017 =	FY- 2018 =	FY- 2019 =	FY- 2020 =	FY- 2021 =	FY- 2022 =	FY- 2023 =
Massachusetts College of Art and Design	\$10,400	\$10,400	\$11,224	\$11,724	\$12,200	\$12,700	\$13,200	\$13,700	\$14,200	\$14,200	\$14,570
Salem State University	\$8,110	\$8,130	\$8,646	\$9,246	\$9,736	\$10,278	\$10,882	\$11,284	\$11,674	\$11,674	\$11,978
Massachusetts College of Liberal Arts	\$8,526	\$8,526	\$8,976	\$9,476	\$9,876	\$10,136	\$10,560	\$10,930	\$11,306	\$11,306	\$11,590
Westfield State University	\$8,298	\$8,298	\$8,682	\$8,816	\$9,276	\$9,716	\$10,430	\$10,850	\$11,140	\$11,140	\$11,500
Framingham State University	\$8,084	\$8,084	\$8,324	\$8,704	\$9,344	\$9,920	\$10,520	\$11,100	\$11,380	\$11,380	\$11,380
Bridgewater State University	\$8,054	\$8,054	\$8,354	\$8,928	\$9,628	\$10,012	\$10,368	\$10,732	\$10,732	\$10,732	\$11,056
Fitchburg State University	\$8,710	\$8,986	\$9,260	\$9,934	\$10,134	\$10,154	\$10,354	\$10,504	\$10,654	\$10,654	\$10,920
Worcester State University	\$8,158	\$8,158	\$8,558	\$8,858	\$9,202	\$9,532	\$10,162	\$10,162	\$10,586	\$10,586	\$10,786
Massachusetts Maritime Academy	\$7,206	\$7,190	\$7,258	\$7,630	\$8,006	\$8,398	\$9,728	\$10,018	\$10,314	\$10,516	\$10,776

source: https://www.mass.edu/datacenter/tuition/appendixtuitionfeesweight7.asp

Appendix 2

Proposed Fee Increases

FY 23 DAY	FY24 DAY Proposed								
FEES	Per Sem		Annual		Proposed		Total Annual		% increase
University Fee	\$	3,945	\$	7,890	\$	125	\$	8,015	1.6%
Technology Fee	\$	250	\$	500	\$	125	\$	625	25.0%
Capital Project Fee	\$	736	\$	1,471	\$	-	\$	1,471	0.0%
Student Activity	\$	45	\$	90	\$	-	\$	90	0.0%
All Fees	\$	4,976	\$	9,952	\$	250	\$	10,201	2.5%

Increase per credit	Department	Cu	rrent Rate	Inc	reased Rate		
\$1	UG Tech Fee	\$	197,225	\$	225,400		
\$1	Grad Tech Fee	\$	212,310	\$	235,900	Increased	amount
	Total	\$	409,535	\$	461,300	\$	51,765

SGOCE Fee Increases						
International Student Service Fee	\$250.00 Per Course Per Person Generating \$71,250					
Prior Learning for Portfolio - Graduate	\$195.00 Per Credit					
1	From \$40 per course to \$45 and charging \$20 for the ALFA Salon Discussion Group					

CPS Music Rate Change Request										
DURATION	5 LESSONS	10 LESSONS	15 LESSONS							
30 minutes	\$165	\$330	\$495							
45 minutes	\$248	\$495	\$743							
60 minutes	\$330	\$660	\$990							

FY2024 Budget 3.5% salary increase and 2.5M fair share

Section: III. FY2024 Budget Discussion

Item: B. FY2024 Budget 3.5% salary increase and 2.5M fair share

Purpose: Submitted by: Related Material:

FY24 BOT Budget 3.5% salary increase and 2.5M fair share.pdf

Content Conference (CON) particles S 1,000 S			DR	ΑF	Т: 3.5% Sal	ary	Increase	and	l \$2.5 millio	on F	air Share Inc	lud	ed					
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Reserve from Fund Balance	Investment Income	\$	768,800	\$	1,650,000	\$	1,650,000	\$			\$ 1,472,625	\$	1,546,256		\$	580,365	\$	613,247
Transfer Foundation, etc.	Sales, Service, & Other Income	\$	2,009,050	\$	1,853,100	\$	1,853,100	\$	1,853,100		\$ 1,871,631	\$	1,890,347		\$	1,874,460	\$	1,132,905
Deer Authorny: Housing S		_		-		_		\$				-		Į.				-
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Day Salaries						FY						l p						
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Subtotal Day S 84,660,032 S 85,842,764 S 84,793,920 S 87,463,868 S 89,380,560 S 91,371,283 S 88,190,345 S 65,953	Day Salaries University Fringe University Operating	\$ \$ \$	40,502,811 3,366,253 32,168,648	\$	42,849,950 3,288,361 31,172,267	\$ \$	42,849,950 3,288,361 30,123,423	\$	Dav 45,269,295 2,704,245 29,581,753	_	Projected penses \$ 47,080,067 \$ 2,758,330 \$ 29,581,753	\$ \$ \$	48,963,269 2,813,497 29,581,753		\$ \$ \$	49,099,638 1,729,055 25,630,380	\$ \$ \$	34,263,477 656,974 21,221,117
Housing Salaries	Day Salaries University Fringe University Operating Utilities	\$ \$ \$ \$	40,502,811 3,366,253 32,168,648 3,897,320	\$	42,849,950 3,288,361 31,172,267 3,807,186	\$ \$ \$	42,849,950 3,288,361 30,123,423 3,807,186	\$ \$ \$ \$	45,269,295 2,704,245 29,581,753 5,183,574	_	Projected penses \$ 47,080,067 \$ 2,758,330 \$ 29,581,753 \$ 5,235,410	\$ \$ \$ \$	48,963,269 2,813,497 29,581,753 5,287,764		\$ \$ \$	49,099,638 1,729,055 25,630,380 4,599,552	\$ \$ \$ \$	34,263,477 656,974 21,221,117 2,499,062
Housing Salaries \$ 1,193,843 \$ 1,225,518 \$ 1,225,518 \$ 1,258,885 \$ 1,361,177 \$ 1,208,062 \$ 1,967 Housing Fringe \$ 457,842 \$ 483,222 \$ 483,222 \$ 520,285 \$ 530,691 \$ 541,305 \$ 5 433,859 \$ 273 Housing Utilities \$ 1,001,500 \$ 913,500 \$ 913,500 \$ 10,707,00 \$ 1,071,700 \$ 821,080 \$ 598 Housing Operating \$ 5,666,140 \$ 7,365,945 \$ 7,482,751 \$ 7,197,644 \$ 7,714,399 \$ 7,786,645 \$ 6,916,267 \$ 2,547 \$ 10,048,114 \$ 10,	Day Salaries University Fringe University Operating Utilities Capital	\$ \$ \$ \$	40,502,811 3,366,253 32,168,648 3,897,320 4,725,000	\$ \$	42,849,950 3,288,361 31,172,267 3,807,186 4,725,000	\$ \$ \$ \$	42,849,950 3,288,361 30,123,423 3,807,186 4,725,000	\$ \$ \$ \$	## Dav 45,269,295 2,704,245 29,581,753 5,183,574 4,725,000		Projected penses \$ 47,080,067 \$ 2,758,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000	\$ \$ \$ \$	48,963,269 2,813,497 29,581,753 5,287,764 4,725,000		\$ \$ \$ \$	49,099,638 1,729,055 25,630,380 4,599,552 7,131,719	\$ \$ \$ \$ \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746
Housing Pringe	Day Salaries University Fringe University Operating Utilities Capital	\$ \$ \$ \$	40,502,811 3,366,253 32,168,648 3,897,320 4,725,000	\$ \$	42,849,950 3,288,361 31,172,267 3,807,186 4,725,000	\$ \$ \$ \$	42,849,950 3,288,361 30,123,423 3,807,186 4,725,000	\$ \$ \$ \$	45,269,295 2,704,245 29,581,753 5,183,574 4,725,000 87,463,868		Projected penses \$ 47,080,067 \$ 2,758,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560	\$ \$ \$ \$	48,963,269 2,813,497 29,581,753 5,287,764 4,725,000		\$ \$ \$ \$	49,099,638 1,729,055 25,630,380 4,599,552 7,131,719	\$ \$ \$ \$ \$	34,263,477 656,974 21,221,117 2,499,062
Housing Utilities	Day Salaries University Fringe University Operating Utilities Capital Subtotal Day	\$ \$ \$ \$ \$	40,502,811 3,366,253 32,168,648 3,897,320 4,725,000 84,660,032	\$ \$ \$ \$	42,849,950 3,288,361 31,172,267 3,807,186 4,725,000 85,842,764	\$ \$ \$ \$ \$	42,849,950 3,288,361 30,123,423 3,807,186 4,725,000 84,793,920	\$ \$ \$ \$	Dav 45,269,295 2,704,245 29,581,753 5,183,574 4,725,000 87,463,868 Hous		Projected penses \$ 47,080,067 \$ 2,758,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 Expenses	\$ \$ \$ \$ \$	48,963,269 2,813,497 29,581,753 5,287,764 4,725,000 91,371,283		\$ \$ \$ \$ \$	49,099,638 1,729,055 25,630,380 4,599,552 7,131,719 88,190,345	\$ \$ \$ \$ \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375
Housing Operating	Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries	\$ \$ \$ \$ \$	40,502,811 3,366,253 32,168,648 3,897,320 4,725,000 84,660,032	\$ \$ \$ \$	42,849,950 3,288,361 31,172,267 3,807,186 4,725,000 85,842,764	\$ \$ \$ \$ \$ \$	42,849,950 3,288,361 30,123,423 3,807,186 4,725,000 84,793,920	\$ \$ \$ \$ \$	Budget Dav 45,269,295 2,704,245 29,581,753 5,183,574 4,725,000 87,463,868 Hous 1,258,485		Projected penses \$ 47,080,067 \$ 2,758,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 Expenses \$ 1,308,824	\$ \$ \$ \$ \$	48,963,269 2,813,497 29,581,753 5,287,764 4,725,000 91,371,283		\$ \$ \$ \$ \$	49,099,638 1,729,055 25,630,380 4,599,552 7,131,719 88,190,345	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375
Subtotal Housing S	Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe	\$ \$ \$ \$ \$ \$	40,502,811 3,366,253 32,168,648 3,897,320 4,725,000 84,660,032 1,193,843 457,482	\$ \$ \$ \$	42,849,950 3,288,361 31,172,267 3,807,186 4,725,000 85,842,764 1,225,518 483,222	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	42,849,950 3,288,361 30,123,423 3,807,186 4,725,000 84,793,920 1,225,518 483,222	\$ \$ \$ \$ \$	Budget Dav 45,269,295 2,704,245 29,581,753 5,183,574 4,725,000 87,463,868 Hous 1,258,485 520,285	ing	Projected penses \$ 47,080,067 \$ 2,758,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 Expenses \$ 1,308,824 \$ 530,691	\$ \$ \$ \$ \$	48,963,269 2,813,497 29,581,753 5,287,764 4,725,000 91,371,283 1,361,177 541,305		\$ \$ \$ \$ \$ \$	49,099,638 1,729,055 25,630,380 4,599,552 7,131,719 88,190,345 1,208,062 453,859	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351
GCE + CPS Expenses GCE + CPS Salaries \$ 1,291,356 \$ 1,452,667 \$ 1,330,971 \$ 1,480,128 \$ 1,539,333 \$ 1,600,906 \$ 5,426,262 \$ 883 GCE + CPS Fringe \$ 602,499 \$ 622,809 \$ 622,809 \$ 749,346 \$ 764,333 \$ 779,620 \$ 543,266 \$ 380 GCE + CPS Operating \$ 3,862,219 \$ 3,925,276 \$ 3,925,276 \$ 3,925,276 \$ 4,195,646 \$ 764,333 \$ 779,620 \$ 543,266 \$ 380 GCE + CPS Operating \$ 2,882,470 \$ 3,031,274 \$ 3,100,000 \$ 3,533,610 \$ 3,710,291 \$ 3,895,805 \$ 2,849,733 \$ 2,466 \$ 300 GCE + CPS Operating Subtotal GCE + CPS \$ 8,638,544 \$ 9,032,202 \$ 8,979,056 \$ 9,958,730 \$ 10,293,515 \$ 10,641,481 \$ 8,579,928 \$ 6,606 GOE	Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities	\$ \$ \$ \$ \$ \$	40,502,811 3,366,253 32,168,648 3,897,320 4,725,000 84,660,032 1,193,843 457,482 1,001,500	\$ \$ \$ \$ \$	42,849,950 3,288,361 31,172,267 3,807,186 4,725,000 85,842,764 1,225,518 483,222 913,500	\$ \$ \$ \$ \$ \$	42,849,950 3,288,361 30,123,423 3,807,186 4,725,000 84,793,920 1,225,518 483,222 913,500	\$ \$ \$ \$ \$	Dav 45,269,295 2,704,245 29,581,753 5,183,574 4,725,000 87,463,868 Hous 1,258,485 520,285 1,071,700	ing	Projected penses \$ 47,080,067 \$ 27,58,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 Expenses \$ 1,308,824 \$ 530,691 \$ 1,071,700	\$ \$ \$ \$ \$ \$	48,963,269 2,813,497 29,581,753 5,287,764 4,725,000 91,371,283 1,361,177 541,305 1,071,700		\$ \$ \$ \$ \$ \$	49,099,638 1,729,055 25,630,380 4,599,552 7,131,719 88,190,345 1,208,062 453,859 821,080	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954
GCE + CPS Salaries	Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	40,502,811 3,366,253 32,168,648 3,897,320 4,725,000 84,660,032 11,193,843 457,482 1,001,500 6,666,140	\$ \$ \$ \$ \$	42,849,950 3,288,361 31,172,267 3,807,186 4,725,000 85,842,764 1,225,518 483,222 913,500 7,365,945	\$ \$ \$ \$ \$ \$ \$	42,849,950 3,288,361 30,123,423 3,807,186 4,725,000 84,793,920 1,225,518 483,222 913,500 7,482,751	\$ \$ \$ \$ \$ \$ \$	Davis	ing	Projected penses \$ 47,080,067 \$ 27,758,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 Expenses \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399	\$ \$ \$ \$ \$ \$	48,963,269 2,813,497 29,581,753 5,287,764 4,725,000 91,371,283 1,361,177 541,305 1,071,700 7,788,645	-	\$ \$ \$ \$ \$ \$ \$	49,099,638 1,729,055 25,630,380 4,599,552 7,131,719 88,190,345 1,208,062 453,859 821,080 6,916,267	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	34,263,477 34,263,477 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960
GCE + CPS Fringe	Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	40,502,811 3,366,253 32,168,648 3,897,320 4,725,000 84,660,032 11,193,843 457,482 1,001,500 6,666,140	\$ \$ \$ \$ \$	42,849,950 3,288,361 31,172,267 3,807,186 4,725,000 85,842,764 1,225,518 483,222 913,500 7,365,945	\$ \$ \$ \$ \$ \$ \$	42,849,950 3,288,361 30,123,423 3,807,186 4,725,000 84,793,920 1,225,518 483,222 913,500 7,482,751	\$ \$ \$ \$ \$ \$ \$	Budget Dav 45,269,295 2,704,245 29,581,753 5,183,574 4,725,000 87,463,868 Hous 1,258,485 520,285 1,071,700 7,197,644 10,048,114	ing	Projected penses \$ 47,080,067 \$ 47,080,067 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 Expenses \$ 1,308,824 \$ 5,306,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613	\$ \$ \$ \$ \$ \$	48,963,269 2,813,497 29,581,753 5,287,764 4,725,000 91,371,283 1,361,177 541,305 1,071,700 7,788,645		\$ \$ \$ \$ \$ \$ \$	49,099,638 1,729,055 25,630,380 4,599,552 7,131,719 88,190,345 1,208,062 453,859 821,080 6,916,267	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954
Secolution Sec	Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing Subtotal Housing	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	40,502,811 3,366,253 32,168,648 3,897,320 4,725,000 84,660,032 11,193,843 457,482 1,001,500 6,666,140 9,318,965	\$ \$ \$ \$ \$ \$	42,849,950 3,288,361 31,172,267 3,807,186 4,725,000 85,842,764 1,225,518 483,222 913,500 7,365,945 9,988,185	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	42,849,950 3,288,361 30,123,423 3,807,186 4,725,000 84,793,920 1,225,518 483,222 913,500 7,482,751 10,104,991	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Budget Da' 45,269,295 2,704,245 29,581,753 5,183,574 4,725,000 87,463,868 Hous 1,258,485 520,285 1,071,700 7,197,644 10,048,114 GCE +	ing	Projected penses \$ 47,080,067 \$ 27,58,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 Expenses \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 Expenses	\$ \$ \$ \$ \$ \$ \$	48,963,269 2,813,497 29,581,753 5,287,764 4,725,000 91,371,283 1,361,177 541,305 1,071,700 7,788,645	-	\$ \$ \$ \$ \$ \$ \$ \$ \$	49,099,638 1,729,055 25,630,380 4,599,552 7,131,719 88,190,345 1,208,062 453,859 821,080 6,916,267 9,399,269	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 5,385,470
Ed Service Fee Transfer to University \$ 2,882,470 \$ 3,031,274 \$ 3,100,000 \$ 3,533,610 \$ \$ 3,710,291 \$ 3,895,805 \$ \$ 2,849,733 \$ 2,406 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	40,502,811 3,366,253 32,168,648 3,897,320 4,725,000 84,660,032 1,193,843 457,482 1,001,500 6,666,140 9,318,965	\$ \$ \$ \$ \$ \$	42,849,950 3,288,361 31,172,267 3,807,186 4,725,000 85,842,764 1,225,518 483,222 913,500 7,365,945 9,988,185	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	42,849,950 3,288,361 30,123,423 3,807,186 4,725,000 84,793,920 1,225,518 483,222 913,500 7,482,751 10,104,991	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Budget Dav 45,269,295 2,704,245 29,581,753 5,183,574 4,725,000 87,463,868 Hous 1,258,485 520,285 1,071,700 7,197,644 10,048,114 GCE + 1,480,128	ing	Projected penses \$ 47,080,067 \$ 2,758,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 Expenses \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 6 Expenses \$ 1,539,333	\$ \$ \$ \$ \$ \$ \$	48,963,269 2,813,497 29,581,753 5,287,764 4,725,000 91,371,283 1,361,177 541,305 1,071,700 7,788,645 10,762,826		\$ \$ \$ \$ \$ \$ \$ \$	49,099,638 1,729,055 25,630,380 4,599,552 7,131,719 88,190,345 1,208,062 453,859 821,080 6,916,267 9,399,269 1,254,262	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 5,385,470
Subtotal GCE + CPS \$ 8,638,544 \$ 9,032,026 \$ 8,979,056 \$ 9,958,730 \$ 10,293,515 \$ 10,641,481 \$ 8,579,928 \$ 6,606	Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	40,502,811 3,366,253 32,168,648 3,897,320 4,725,000 84,660,032 1,193,843 457,482 1,001,500 6,666,140 9,318,965 1,291,356 602,499	\$ \$ \$ \$ \$ \$ \$	42,849,950 3,288,361 31,172,267 3,807,186 4,725,000 85,842,764 1,225,518 483,222 913,500 7,365,945 9,988,185 1,452,667 622,809	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	42,849,950 3,288,361 30,123,423 3,807,186 4,725,000 84,793,920 1,225,518 483,222 913,500 7,482,751 10,104,991 1,330,971 622,809	\$ \$ \$ \$ \$ \$ \$ \$ \$	Budget Dav 45,269,295 2,704,245 29,581,753 5,183,574 4,725,000 87,463,868 Hous 1,258,485 520,285 1,071,700 7,197,644 10,048,114 GCE + 1,480,128 749,346	ing	Projected penses \$ 47,080,067 \$ 2,758,330 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 Expenses \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 6 Expenses \$ 1,539,333 \$ 7,64,333	\$ \$ \$ \$ \$ \$ \$ \$	48,963,269 2,813,497 29,581,753 5,287,764 4,725,000 91,371,283 1,361,177 541,305 1,071,700 7,788,645 10,762,826		\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	49,099,638 1,729,055 25,630,380 4,599,552 7,131,719 88,190,345 1,208,062 453,859 821,080 6,916,267 9,399,269 1,254,262 543,266	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 5,385,470
AP Salaries \$ 398,184 \$ 454,097 \$ 454,097 \$ 452,597 AP Fringe \$ 177,063 \$ 202,724 \$ 202,724 \$ 248,165 AP Operating \$ 5,335,895 \$ 6,107,822 \$ 6,107,822 \$ 6,145,257 Ed Service Fee Transfer to University \$ 3,383,085 \$ 3,553,546 \$ 3,553,546 \$ 4,245,500 \$ 5,5776,542 \$ 5,429,949 \$ 5,9344,227 \$ 10,318,189 \$ 10,318,189 \$ 11,091,519 \$ 10,533,596 \$ 10,009,233 \$ 510,009,233 \$ 111,961,768 \$ 115,181,164 \$ 114,196,156 \$ 118,562,231 \$ 120,833,285 \$ 122,784,823 \$ 10,009,233 \$ \$ 10,0	Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	40,502,811 3,366,253 32,168,648 3,897,320 4,725,000 84,660,032 1,193,843 457,482 1,001,500 6,666,140 9,318,965 1,291,356 602,499 3,862,219	\$ \$ \$ \$ \$ \$ \$	42,849,950 3,288,361 31,172,267 3,807,186 4,725,000 85,842,764 1,225,518 483,222 913,500 7,365,945 9,988,185 1,452,667 622,809 3,925,276	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	42,849,950 3,288,361 30,123,423 3,807,186 4,725,000 84,793,920 1,225,518 483,222 913,500 7,482,751 10,104,991 1,330,971 622,809 3,925,276	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Budget Dav 45,269,295 2,704,245 29,581,753 5,183,574 4,725,000 87,463,868 Hous 1,258,485 520,285 1,071,700 7,197,644 10,048,114 GCE + 1,480,128 749,346 4,195,646	ing	Projected penses \$ 47,080,067 \$ 27,58,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 Expenses \$ 13,08,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 7,714,399 \$ 10,625,613 \$ Expenses \$ 15,539,333 \$ 17,539,333 \$ 764,333 \$ 4,279,559	\$ \$ \$ \$ \$ \$ \$ \$ \$	48,963,269 2,813,497 29,581,753 5,287,764 4,725,000 91,371,283 1,361,177 541,305 1,071,700 7,788,645 10,762,826 1,600,906 779,620 4,365,150		\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	49,099,638 1,729,055 25,630,380 4,599,552 7,131,719 88,190,345 1,208,062 453,859 821,080 6,916,267 9,399,269 1,254,262 543,266 3,932,668	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 5,385,470
AP Salaries \$ 398,184 \$ 454,097 \$ 454,097 \$ 452,597 AP Fringe \$ 177,063 \$ 202,724 \$ 202,724 \$ 248,165 AP Operating \$ 5,335,895 \$ 6,107,822 \$ 6,107,822 \$ 6,145,257 Ed Service Fee Transfer to University \$ 3,383,085 \$ 3,553,546 \$ 3,553,546 \$ 4,245,500 \$ 5,5776,542 \$ 5,429,949 \$ 5,9344,227 \$ 10,318,189 \$ 10,318,189 \$ 11,091,519 \$ 10,533,596 \$ 10,009,233 \$ 510,009,233 \$ 111,961,768 \$ 115,181,164 \$ 114,196,156 \$ 118,562,231 \$ 120,833,285 \$ 122,784,823 \$ 10,009,233 \$ \$ 10,0	Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Operating Ed Service Fee Transfer to University	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	### Auget ### 40,502,811 3,366,253 32,168,648 3,897,320 4,725,000 84,660,032 #### 1,193,843 457,482 1,001,500 6,666,140 9,318,965 #### 1,291,356 602,499 3,862,219 2,882,470	\$ \$ \$ \$ \$ \$ \$ \$	42,849,950 3,288,361 31,172,267 3,807,186 4,725,000 85,842,764 1,225,518 483,222 913,500 7,365,945 9,988,185 1,452,667 622,809 3,925,276 3,031,274	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	42,849,950 3,288,361 30,123,423 3,807,186 47,25,000 84,793,920 1,225,518 483,222 913,500 7,482,751 10,104,991 1,330,971 622,809 3,925,276 3,100,000	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Budget Da' 45,269,295 2,704,245 29,581,753 5,183,574 4,725,000 87,463,868 Hous 1,258,485 520,285 1,071,700 7,197,644 10,048,114 GCE + 1,480,128 749,346 4,195,646 3,533,610	CPS	Projected penses \$ 47,080,067 \$ 27,758,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 Expenses \$ 1,308,824 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 \$ Expenses \$ 1,539,333 \$ 1,539,333 \$ 4,279,559 \$ 3,710,291	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	48,963,269 2,813,497 29,581,753 5,287,764 4,725,000 91,371,283 1,361,177 541,305 1,071,700 7,788,645 10,762,826 1,600,906 779,620 4,365,150 3,895,805		\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	49,099,638 1,729,055 25,630,380 4,599,552 7,131,719 88,190,345 1,208,062 453,859 821,080 6,916,267 9,399,269 1,254,266 3,932,668 2,849,733	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 5,385,470
AP Fringe \$ 177,063 \$ 202,724 \$ 202,724 \$ 248,165 AP Operating \$ 5,385,895 \$ 6,107,822 \$ 6,107,822 \$ 6,145,257 Ed Service Fee Transfer to University \$ 3,383,085 \$ 3,553,546 \$ 3,553,546 \$ 4,245,500 Subtotal AP \$ 9,344,227 \$ 10,318,189 \$ 10,318,189 \$ 11,091,519 Total Expense \$ 111,961,768 \$ 115,181,164 \$ 114,196,156 \$ 118,562,231 BUDGETED Net Surplus/(Loss) Day Operations \$ (1,350,991) \$ (1,345,856) \$ (2,756,835) \$ (1,958,396) \$ (1,093,292 \$ 7,751) COVID Expenses \$ (1,500,000) \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$	Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Operating Ed Service Fee Transfer to University	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	### Auget ### 40,502,811 3,366,253 32,168,648 3,897,320 4,725,000 84,660,032 #### 1,193,843 457,482 1,001,500 6,666,140 9,318,965 #### 1,291,356 602,499 3,862,219 2,882,470	\$ \$ \$ \$ \$ \$ \$ \$	42,849,950 3,288,361 31,172,267 3,807,186 4,725,000 85,842,764 1,225,518 483,222 913,500 7,365,945 9,988,185 1,452,667 622,809 3,925,276 3,031,274	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	42,849,950 3,288,361 30,123,423 3,807,186 47,25,000 84,793,920 1,225,518 483,222 913,500 7,482,751 10,104,991 1,330,971 622,809 3,925,276 3,100,000	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Budget Da' 45,269,295 2,704,245 29,581,753 5,183,574 4,725,000 87,463,868 Hous 1,258,485 1,071,700 7,197,644 10,048,114 GCE + 1,480,128 749,346 4,195,646 3,533,610 9,958,730	CPS	Projected penses \$ 47,080,067 \$ 27,58,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 Expenses \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 Expenses \$ 1,539,333 \$ 764,333 \$ 764,333 \$ 4,279,559 \$ 3,710,291 \$ 10,293,515	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	48,963,269 2,813,497 29,581,753 5,287,764 4,725,000 91,371,283 1,361,177 541,305 1,071,700 7,788,645 10,762,826 1,600,906 779,620 4,365,150 3,895,805		\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	49,099,638 1,729,055 25,630,380 4,599,552 7,131,719 88,190,345 1,208,062 453,859 821,080 6,916,267 9,399,269 1,254,266 3,932,668 2,849,733	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 5,385,470
AP Operating \$ 5,385,895 \$ 6,107,822 \$ 6,107,822 \$ 6,145,257 Ed Service Fee Transfer to University \$ 3,383,085 \$ 3,553,546 \$ 3,553,546 \$ 4,245,500 \$ \$ 4,033,225 \$ 3,831,564 \$ \$ 3,516,103 \$ 2,690 \$ \$ 10,633,295 \$ 10,633,285 \$ 10,092,233 \$ \$ 10,092	Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	40,502,811 3,366,253 32,168,648 3,897,320 4,725,000 84,660,032 1,193,843 457,482 1,001,500 6,666,140 9,318,965 1,291,356 602,499 3,862,219 2,882,470 8,638,544	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	42,849,950 3,288,361 31,172,267 3,807,186 4,725,000 85,842,764 1,225,518 483,222 913,500 7,365,945 9,988,185 1,452,667 622,809 3,925,276 3,031,274 9,032,026	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	42,849,950 3,288,361 30,123,423 3,807,186 4,725,000 84,793,920 1,225,518 483,222 913,500 7,482,751 10,104,991 1,330,971 622,809 3,925,276 3,100,000 8,979,056	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Budget Da' 45,269,295 2,704,245 29,581,753 5,183,574 4,725,000 87,463,868 Hous 1,258,485 520,285 1,071,700 7,197,644 10,048,114 GCE + 1,480,128 749,346 4,195,646 3,533,610 9,958,730 AP	CPS	Projected penses \$ 47,080,067 \$ 2,758,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 Expenses \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 \$ Expenses \$ 1,539,333 \$ 764,333 \$ 764,333 \$ 4,279,559 \$ 3,710,291 \$ 10,293,515 penses	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	48,963,269 2,813,497 29,581,753 5,287,764 4,725,000 91,371,283 1,361,177 541,305 1,071,700 7,788,645 10,762,826 1,600,906 779,620 4,365,150 3,895,805 10,641,481		\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	49,099,638 1,729,055 25,630,380 4,599,552 7,131,719 88,190,345 1,208,062 453,859 821,080 6,916,267 9,399,269 1,254,262 543,266 3,932,668 2,849,733 8,579,928	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 5,385,470
Subtotal AP \$ 9,344,227 \$ 10,318,189 \$ 10,318,189 \$ 11,091,519 Total Expense \$ 111,961,768 \$ 115,181,164 \$ 114,196,156 \$ 118,562,231 BUDGETED Net Surplus/(Loss) Day Operations \$ (1,350,991) \$ (1,345,856) \$ (2,756,835) \$ (1,782,452) \$ (1,275,911) \$ (6,053,070) \$ (6,623,862) \$ 5,758,412 \$ (643,670) \$ 681,8314) \$ (1,782,452) \$ (1,275,911) \$ (1,681,269) \$ (1,635,959) \$ (799,448) \$ 2,756 \$ (199,299) \$ (15 Day Subtotal \$ (4,643,267) \$ (2,164,170) \$ (4,539,287) \$ (3,234,307) \$ (7,734,340) \$ (8,259,821) \$ (8,259,821) \$ (1,982,992) \$ (1,792,452) \$ (1,759,111) \$ (1,681,269) \$ (1,635,959) \$ (7,734,340) \$ (8,259,821) \$ (1,99,299) \$ (15 Day Subtotal \$ (4,643,267) \$ (2,164,170) \$ (4,539,287) \$ (3,234,307) \$ (6,55,125) \$ (82,092) \$ (3,234,307) \$ (8,255,821) \$ (2,756,865) \$ (2,756,865) \$ (2,756,865) \$ (3,234,307) <t< td=""><td>Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries</td><td>\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$</td><td>## Augest ## 40,502,811 3,366,253 32,168,648 3,897,320 4,725,000 84,660,032 ## 1,193,843 457,482 1,001,500 6,666,140 9,318,965 ## 1,291,356 602,499 3,862,219 2,882,470 8,638,544 ## 398,184</td><td>\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$</td><td>42,849,950 3,288,361 31,172,267 3,807,186 4,725,000 85,842,764 1,225,518 483,222 913,500 7,365,945 9,988,185 1,452,667 622,809 3,925,276 3,031,274 9,032,026</td><td>\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$</td><td>42,849,950 3,288,361 30,123,423 3,807,186 4,725,000 84,793,920 1,225,518 483,222 913,500 7,482,751 10,104,991 1,330,971 622,809 3,925,276 3,100,000 8,979,056</td><td>\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$</td><td>Budget Da' 45,269,295 2,704,245 29,581,753 5,183,574 4,725,000 87,463,868 Hous 1,258,485 520,285 1,071,700 7,197,644 10,048,114 GCE + 1,480,128 749,346 3,533,610 9,958,730 AP 452,597</td><td>CPS</td><td>Projected penses \$ 47,080,067 \$ 47,080,067 \$ 2,758,330 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 Expenses \$ 1,308,824 \$ 7,714,399 \$ 10,625,613 \$ Expenses \$ 1,539,333 \$ 764,333 \$ 764,333 \$ 4,279,559 \$ 3,710,291 \$ 10,293,515 penses \$ 470,701</td><td>\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$</td><td>48,963,269 2,813,497 29,581,753 5,287,764 4,725,000 91,371,283 1,361,177 541,305 1,071,700 7,788,645 10,762,826 1,600,906 779,620 4,365,150 3,895,805 10,641,481</td><td></td><td>\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$</td><td>49,099,638 1,729,055 25,630,380 4,599,552 7,131,719 88,190,345 1,208,062 453,859 821,080 6,916,267 9,399,269 1,254,262 543,266 3,932,668 2,849,733 8,579,928</td><td>\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$</td><td>34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 5,385,470</td></t<>	Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	## Augest ## 40,502,811 3,366,253 32,168,648 3,897,320 4,725,000 84,660,032 ## 1,193,843 457,482 1,001,500 6,666,140 9,318,965 ## 1,291,356 602,499 3,862,219 2,882,470 8,638,544 ## 398,184	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	42,849,950 3,288,361 31,172,267 3,807,186 4,725,000 85,842,764 1,225,518 483,222 913,500 7,365,945 9,988,185 1,452,667 622,809 3,925,276 3,031,274 9,032,026	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	42,849,950 3,288,361 30,123,423 3,807,186 4,725,000 84,793,920 1,225,518 483,222 913,500 7,482,751 10,104,991 1,330,971 622,809 3,925,276 3,100,000 8,979,056	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Budget Da' 45,269,295 2,704,245 29,581,753 5,183,574 4,725,000 87,463,868 Hous 1,258,485 520,285 1,071,700 7,197,644 10,048,114 GCE + 1,480,128 749,346 3,533,610 9,958,730 AP 452,597	CPS	Projected penses \$ 47,080,067 \$ 47,080,067 \$ 2,758,330 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 Expenses \$ 1,308,824 \$ 7,714,399 \$ 10,625,613 \$ Expenses \$ 1,539,333 \$ 764,333 \$ 764,333 \$ 4,279,559 \$ 3,710,291 \$ 10,293,515 penses \$ 470,701	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	48,963,269 2,813,497 29,581,753 5,287,764 4,725,000 91,371,283 1,361,177 541,305 1,071,700 7,788,645 10,762,826 1,600,906 779,620 4,365,150 3,895,805 10,641,481		\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	49,099,638 1,729,055 25,630,380 4,599,552 7,131,719 88,190,345 1,208,062 453,859 821,080 6,916,267 9,399,269 1,254,262 543,266 3,932,668 2,849,733 8,579,928	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 5,385,470
Total Expense \$ 111,961,768 \$ 115,181,164 \$ 114,196,156 \$ 118,562,231 \$ \$ 120,833,285 \$ 122,784,823 \$ \$ 117,142,834 \$ 85,706,	Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries AP Fringe	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	40,502,811 3,366,253 32,168,648 3,897,320 4,725,000 84,660,032 1,193,843 457,482 1,001,500 6,666,140 9,318,965 1,291,356 602,499 3,862,219 2,882,470 8,638,544 177,063 5,385,895	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	## A 1,452,667 622,809 3,925,276 454,097 42,849,950 3,288,361 31,172,267 3,807,186 4,725,000 85,842,764 ## A 3,222 913,500 7,365,945 9,988,185 ## A 3,925,276 3,931,274 9,032,026 ## A 54,097 202,724 6,107,822	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	42,849,950 3,288,361 30,123,423 3,807,186 4,725,000 84,793,920 1,225,518 483,222 913,500 7,482,751 10,104,991 1,330,971 622,809 3,925,276 3,100,000 8,979,056 454,097 202,724 6,107,822	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Budget Dav 45,269,295 2,704,245 29,581,753 5,183,574 4,725,000 87,463,868 Hous 1,258,485 520,285 1,071,700 7,197,644 10,048,114 GCE + 1,480,128 749,346 4,195,646 3,533,610 9,958,730 AP 452,597 248,165	CPS	Projected penses \$ 47,080,067 \$ 2,758,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 Expenses \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 \$ Expenses \$ 1,539,333 \$ 764,333 \$ 764,333 \$ 764,333 \$ 176,291 \$ 3,710,291 \$ 10,293,515 penses \$ 470,701 \$ 253,128	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	48,963,269 2,813,497 29,581,753 5,287,764 4,725,000 91,371,283 1,361,177 541,305 1,071,700 7,788,645 10,762,826 1,600,906 779,620 4,365,150 3,895,805 10,641,481 489,529 258,191		\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	49,099,638 1,729,055 25,630,380 4,599,552 7,131,719 88,190,345 1,208,062 453,859 821,080 6,916,267 9,399,269 1,254,262 543,266 3,932,668 2,849,733 8,579,928 335,682 163,860	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 5,385,470 883,258 380,835 2,935,799 2,406,271 6,606,164
BUDGETED Net Surplus/(Loss) PROJECTED Net Surplus / Loss Surplus / L	Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries AP Fringe AP Operating Ed Service Fee Transfer to University	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	## A0,502,811 3,366,253 32,168,648 3,897,320 4,725,000 84,660,032 1,193,843 457,482 1,001,500 6,666,140 9,318,965 1,291,356 602,499 3,862,219 2,882,470 8,638,544 177,063 5,385,895 3,383,085	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	42,849,950 3,288,361 31,172,267 3,807,186 4,725,000 85,842,764 1,225,518 483,222 913,500 7,365,945 9,988,185 1,452,667 622,809 3,925,276 3,031,274 9,032,026	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	42,849,950 3,288,361 30,123,423 3,807,186 47,25,000 84,793,920 1,225,518 483,222 913,500 7,482,751 10,104,991 1,330,971 622,809 3,925,276 3,100,000 8,979,056 454,097 202,724 6,107,822 3,553,546	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Budget Da' 45,269,295 2,704,245 29,581,753 5,183,574 4,725,000 87,463,868 Hous 1,258,485 520,285 1,071,700 7,197,644 10,048,114 GCE + 1,480,128 749,346 4,195,646 3,533,610 9,958,730 AP 452,597 248,165 6,145,257 4,245,500	CPS Ex	Projected penses \$ 47,080,067 \$ 27,58,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 Expenses \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 \$ Expenses \$ 1,539,333 \$ 4,279,559 \$ 3,710,291 \$ 10,293,515 penses \$ 470,701 \$ 470,701 \$ 5,531,238 \$ 4,279,559 \$ 3,710,291 \$ 10,293,515 penses \$ 4,70,701 \$ 253,128 \$ 4,70,702 \$ 4,70,701 \$ 5,70,701 \$	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	48,963,269 2,813,497 29,581,753 5,287,764 4,725,000 91,371,283 1,361,177 541,305 1,071,700 7,788,645 10,762,826 1,600,906 779,620 4,365,150 3,895,805 10,641,481 489,529 258,191 5,429,949 3,831,564		\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	49,099,638 1,729,055 25,630,380 4,599,552 7,131,719 88,190,345 1,208,062 453,859 821,080 6,916,267 9,399,269 1,254,262 543,266 3,932,668 2,849,733 8,579,928 335,682 163,860 6,957,647 3,516,103	\$ 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 5,385,470 0 8883,258 380,835 2,935,799 2,406,271 6,606,164 263,832 1120,964 4,686,826 2,690,232
Day Operations \$ (1,350,991) \$ (1,345,856) \$ (2,756,835) \$ (1,958,396) \$ (6,053,070) \$ (6,623,862) \$ 5,758,412 \$ (643	Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Fringe AP Operating Ed Service Fee Transfer to University Subtotal GCE + CPS Subrotal GCE	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	### Augest ### 40,502,811 3,366,253 32,168,648 3,897,320 4,725,000 84,660,032 #### 457,482 1,001,500 6,666,140 9,318,965 1,291,356 602,499 3,862,219 2,882,470 8,638,544 ##################################	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	42,849,950 3,288,361 31,172,267 3,807,186 4,725,000 85,842,764 1,225,518 483,222 913,500 7,365,945 9,986,185 1,452,667 622,809 3,925,276 3,031,274 9,032,026 454,097 202,724 6,107,822 3,553,546 10,318,189	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	42,849,950 3,288,361 30,123,423 3,807,186 4,725,000 84,793,920 1,225,518 483,222 913,500 7,482,751 10,104,991 1,330,971 622,809 3,925,276 3,100,000 8,979,056 454,097 202,724 610,7822 3,553,546 10,318,189	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Budget Da' 45,269,295 2,704,245 29,581,753 5,183,574 4,725,000 87,463,868 Hous 1,258,485 1,071,700 7,197,644 10,048,114 GCE + 1,480,128 749,346 4,195,646 3,533,610 9,958,730 AP 452,597 248,165 6,145,257 4,245,500 11,091,519	CPS Ex	Projected penses \$ 47,080,067 \$ 2,758,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 Expenses \$ 1,308,824 \$ 5,30,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 \$ Expenses \$ 1,539,333 \$ 4,279,559 \$ 3,710,291 \$ 10,293,515 penses \$ 470,701 \$ 253,128 \$ 470,701 \$ 253,128 \$ 5,776,542 \$ 4,033,225 \$ 4,033,255 \$ 10,533,596	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	48,963,269 2,813,497 29,581,753 5,287,764 4,725,000 91,371,283 1,361,177 541,305 1,071,700 7,788,645 10,762,826 1,600,906 779,620 4,365,150 3,895,805 10,641,481 489,529 258,191 5,429,949 3,831,564 10,009,233		\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	49,099,638 1,729,055 25,630,380 4,599,552 7,131,719 88,190,345 1,208,062 453,859 821,080 6,916,267 9,399,269 1,254,266 3,932,668 2,849,733 8,579,928 335,682 163,860 6,957,647 3,516,103 10,973,292	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 5,385,470 0 883,258 380,835 2,935,799 2,406,271 6,606,164 263,832 120,964 4,686,832 2,690,232 7,761,854
Day Operations	Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Fringe AP Operating Ed Service Fee Transfer to University Subtotal GCE + CPS Subrotal GCE	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	### Augest ### 40,502,811 3,366,253 32,168,648 3,897,320 4,725,000 84,660,032 #### 457,482 1,001,500 6,666,140 9,318,965 1,291,356 602,499 3,862,219 2,882,470 8,638,544 ##################################	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	42,849,950 3,288,361 31,172,267 3,807,186 4,725,000 85,842,764 1,225,518 483,222 913,500 7,365,945 9,986,185 1,452,667 622,809 3,925,276 3,031,274 9,032,026 454,097 202,724 6,107,822 3,553,546 10,318,189	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	42,849,950 3,288,361 30,123,423 3,807,186 4,725,000 84,793,920 1,225,518 483,222 913,500 7,482,751 10,104,991 1,330,971 622,809 3,925,276 3,100,000 8,979,056 454,097 202,724 610,7822 3,553,546 10,318,189	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Budget Da' 45,269,295 2,704,245 29,581,753 5,183,574 4,725,000 87,463,868 Hous 1,258,485 1,071,700 7,197,644 10,048,114 GCE + 1,480,128 749,346 4,195,646 3,533,610 9,958,730 AP 452,597 248,165 6,145,257 4,245,500 11,091,519	CPS Ex	Projected penses \$ 47,080,067 \$ 2,758,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 Expenses \$ 1,308,824 \$ 5,30,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 \$ Expenses \$ 1,539,333 \$ 4,279,559 \$ 3,710,291 \$ 10,293,515 penses \$ 470,701 \$ 253,128 \$ 470,701 \$ 253,128 \$ 5,776,542 \$ 4,033,225 \$ 4,033,255 \$ 10,533,596	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	48,963,269 2,813,497 29,581,753 5,287,764 4,725,000 91,371,283 1,361,177 541,305 1,071,700 7,788,645 10,762,826 1,600,906 779,620 4,365,150 3,895,805 10,641,481 489,529 258,191 5,429,949 3,831,564 10,009,233		\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	49,099,638 1,729,055 25,630,380 4,599,552 7,131,719 88,190,345 1,208,062 453,859 821,080 6,916,267 9,399,269 1,254,266 3,932,668 2,849,733 8,579,928 335,682 163,860 6,957,647 3,516,103 10,973,292	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 5,385,470 0 8883,258 380,835 2,935,799 2,406,271 6,606,164 263,832 1120,964 4,686,826 2,690,232
Housing \$ (1,792,276) \$ (818,314) \$ (1,782,452) \$ (1,275,911) \$ (1,681,269) \$ (1,635,959) \$ (799,448) \$ 2,756 \$ (1590,209) \$ (15 \$ 0.000) \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Fringe AP Operating Ed Service Fee Transfer to University Subtotal GCE + CPS Subrotal GCE	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	### Augest ### 40,502,811 3,366,253 32,168,648 3,897,320 4,725,000 84,660,032 #### 457,482 1,001,500 6,666,140 9,318,965 1,291,356 602,499 3,862,219 2,882,470 8,638,544 ##################################	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	### Auget ### Auget	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	42,849,950 3,288,361 30,123,423 3,807,186 4,725,000 84,793,920 1,225,518 483,222 913,500 7,482,751 10,104,991 1,330,971 622,809 3,925,276 3,100,000 8,979,056 454,097 202,724 6,107,822 3,553,546 10,318,189 114,196,156	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Budget Da' 45,269,295 2,704,245 29,581,753 5,183,574 4,725,000 87,463,868 Hous 1,258,485 1,071,700 7,197,644 10,048,114 GCE + 1,480,128 749,346 4,195,646 3,533,610 9,958,730 AP 452,597 248,165 6,145,257 4,245,500 11,091,519	CPS Ex	Projected penses \$ 47,080,067 \$ 2,758,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 Expenses \$ 1,308,824 \$ 530,691 \$ 10,625,613 \$ Expenses \$ 1,625,613 \$ 7,714,399 \$ 10,625,613 \$ 10,291 \$ 10,293,515 penses \$ 470,701 \$ 253,128 \$ 470,701 \$ 253,128 \$ 10,293,515 penses \$ 470,701 \$ 253,128 \$ 10,233,525 \$ 10,533,596 \$ 10,533,596 \$ 10,833,285	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	48,963,269 2,813,497 29,581,753 5,287,764 4,725,000 91,371,283 1,361,177 541,305 1,071,700 7,788,645 10,762,826 1,600,906 779,620 4,365,150 3,895,805 10,641,481 489,529 258,191 5,429,949 3,831,564 10,009,233 122,784,823		\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	49,099,638 1,729,055 25,630,380 4,599,552 7,131,719 88,190,345 1,208,062 453,859 821,080 6,916,267 9,399,269 1,254,262 543,266 3,932,668 2,849,733 8,579,928 335,682 163,860 6,957,647 3,516,103 10,973,292	\$ 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 5,385,470 883,258 380,835 2,935,799 2,406,271 6,606,164 4,686,826 2,690,32 2,761,854 5,7761,854
COVID Expenses \$ (1,500,000) \$ - <td>Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries AP Fringe AP Operating Ed Service Fee Transfer to University Subtotal GCE + CPS Subtotal AP Total Expense</td> <td>\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$</td> <td>## Augest ## 40,502,811 3,366,253 32,168,648 3,897,320 4,725,000 84,660,032 1,193,843 457,482 1,001,500 6,666,140 9,318,965 1,291,356 602,499 3,862,219 2,882,470 8,638,544 ## 177,063 5,385,895 3,383,085 9,344,227 111,961,768</td> <td>\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$</td> <td>## A 1,452,667 1,452,667 3,925,276 454,097 202,724 6,107,822 3,553,546 10,318,189 115,181,164 WA 2,884,950 3,288,361 3,807,186 4,725,000 85,842,764 1,225,518 483,222 913,500 7,365,945 9,988,185 454,067 622,809 3,925,276 3,031,274 9,032,026</td> <td>\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$</td> <td>42,849,950 3,288,361 30,123,423 3,807,186 4,725,000 84,793,920 1,225,518 483,222 913,500 7,482,751 10,104,991 1,330,971 622,809 3,925,276 3,100,000 8,979,056 454,097 202,724 6,107,822 3,553,546 10,318,189 114,196,156</td> <td>\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$</td> <td>Budget Da' 45,269,295 2,704,245 29,581,753 5,183,574 4,725,000 87,463,868 Hous 1,258,485 520,285 1,071,700 7,197,644 10,048,114 GCE + 1,480,128 749,346 4,195,646 3,533,610 9,958,730 AP 452,597 248,165 6,145,257 4,245,500 11,091,519 118,5662,231</td> <td>CPS Ex</td> <td>Projected penses \$ 47,080,067 \$ 2,758,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 Expenses \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 \$ Expenses \$ 4,279,559 \$ 3,710,291 \$ 10,293,515 penses \$ 470,701 \$ 233,128 \$ 5,776,542 \$ 4,033,225 \$ 10,533,596 \$ 120,833,285</td> <td>\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$</td> <td>48,963,269 2,813,497 29,581,753 5,287,764 4,725,000 91,371,283 1,361,177 541,305 1,071,700 7,788,645 10,762,826 1,600,906 779,620 4,365,150 3,895,805 10,641,481 489,529 258,191 5,429,949 3,831,564 10,009,233 1122,784,823</td> <td></td> <td>\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$</td> <td>49,099,638 1,729,055 25,630,380 4,599,552 7,131,719 88,190,345 1,208,062 453,859 821,080 6,916,267 9,399,269 1,254,262 543,266 3,932,668 2,849,733 8,579,928 163,860 6,957,647 3,516,103 10,973,292 117,142,834</td> <td>\$ 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5</td> <td>34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 5,385,470 883,258 380,835 2,935,799 2,406,271 6,606,164 263,832 120,964 4,686,826 2,690,32 7,761,854 15,706,863</td>	Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries AP Fringe AP Operating Ed Service Fee Transfer to University Subtotal GCE + CPS Subtotal AP Total Expense	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	## Augest ## 40,502,811 3,366,253 32,168,648 3,897,320 4,725,000 84,660,032 1,193,843 457,482 1,001,500 6,666,140 9,318,965 1,291,356 602,499 3,862,219 2,882,470 8,638,544 ## 177,063 5,385,895 3,383,085 9,344,227 111,961,768	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	## A 1,452,667 1,452,667 3,925,276 454,097 202,724 6,107,822 3,553,546 10,318,189 115,181,164 WA 2,884,950 3,288,361 3,807,186 4,725,000 85,842,764 1,225,518 483,222 913,500 7,365,945 9,988,185 454,067 622,809 3,925,276 3,031,274 9,032,026	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	42,849,950 3,288,361 30,123,423 3,807,186 4,725,000 84,793,920 1,225,518 483,222 913,500 7,482,751 10,104,991 1,330,971 622,809 3,925,276 3,100,000 8,979,056 454,097 202,724 6,107,822 3,553,546 10,318,189 114,196,156	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Budget Da' 45,269,295 2,704,245 29,581,753 5,183,574 4,725,000 87,463,868 Hous 1,258,485 520,285 1,071,700 7,197,644 10,048,114 GCE + 1,480,128 749,346 4,195,646 3,533,610 9,958,730 AP 452,597 248,165 6,145,257 4,245,500 11,091,519 118,5662,231	CPS Ex	Projected penses \$ 47,080,067 \$ 2,758,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 Expenses \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 \$ Expenses \$ 4,279,559 \$ 3,710,291 \$ 10,293,515 penses \$ 470,701 \$ 233,128 \$ 5,776,542 \$ 4,033,225 \$ 10,533,596 \$ 120,833,285	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	48,963,269 2,813,497 29,581,753 5,287,764 4,725,000 91,371,283 1,361,177 541,305 1,071,700 7,788,645 10,762,826 1,600,906 779,620 4,365,150 3,895,805 10,641,481 489,529 258,191 5,429,949 3,831,564 10,009,233 1122,784,823		\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	49,099,638 1,729,055 25,630,380 4,599,552 7,131,719 88,190,345 1,208,062 453,859 821,080 6,916,267 9,399,269 1,254,262 543,266 3,932,668 2,849,733 8,579,928 163,860 6,957,647 3,516,103 10,973,292 117,142,834	\$ 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 5,385,470 883,258 380,835 2,935,799 2,406,271 6,606,164 263,832 120,964 4,686,826 2,690,32 7,761,854 15,706,863
Day Subtotal \$ (4,643,267) \$ (2,164,170) \$ (4,539,287) \$ (3,234,307) \$ (7,734,340) \$ (8,259,821) \$ 4,759,665 \$ 2,097 GCE & CPS \$ 104,113 \$ 410,387 \$ 1,021,576 \$ 439,975 \$ 625,125 \$ 823,092 \$ (2,8,811) \$ 1,674 AP \$ 913,430 \$ 687,692 \$ 76,503 \$ 8,286 \$ 11,219 \$ 8,341 \$ (333,837) \$ 794 SGOCE Subtotal \$ 1,017,543 \$ 1,098,079 \$ 1,098,079 \$ 448,261 \$ 636,344 \$ 831,433 \$ (362,648) \$ 2,468	Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries AP Fringe AP Operating Ed Service Fee Transfer to University Subtotal AP Total Expense	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	## Augest ## 40,502,811 3,366,253 32,168,648 3,897,320 4,725,000 84,660,032 1,193,843 457,482 1,001,500 6,666,140 9,318,965 1,291,356 602,499 3,862,219 2,882,470 8,638,544 ## 177,063 5,385,895 3,383,085 9,344,227 111,961,768	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	42,849,950 3,288,361 31,172,267 3,807,186 4,725,000 85,842,764 1,225,518 483,222 913,500 7,365,945 9,988,185 1,452,667 622,809 3,925,276 3,031,274 9,032,026 454,097 202,724 6,107,822 3,553,546 10,318,189 115,181,164	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	42,849,950 3,288,361 30,123,423 3,807,186 4,725,000 84,793,920 1,225,518 483,222 913,500 7,482,751 10,104,991 1,330,971 622,809 3,925,276 3,100,000 8,979,056 454,097 202,724 6,107,822 3,553,546 10,318,189 114,196,156 plus/(Loss) (2,756,835)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Budget Da' 45,269,295 2,704,245 29,581,753 5,183,574 4,725,000 87,463,868 Hous 1,258,485 520,285 1,071,700 7,197,644 10,048,114 GCE + 1,480,128 749,346 4,195,646 3,533,610 9,958,730 AP 452,597 248,165 6,145,257 4,245,500 11,091,519 118,562,231	CPS Ex	Projected penses \$ 47,080,067 \$ 2,758,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 Expenses \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 \$ Expenses \$ 4,279,559 \$ 3,710,291 \$ 10,23,515 penses \$ 470,701 \$ 253,128 \$ 5,776,542 \$ 4,033,225 \$ 10,533,596 \$ 120,833,285 PROJECTED N \$ (6,053,070)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	48,963,269 2,813,497 29,581,753 5,287,764 4,725,000 91,371,283 1,361,177 541,305 1,071,700 7,788,645 10,762,826 1,600,906 779,620 4,365,150 3,895,805 10,641,481 489,529 258,191 5,429,949 3,831,564 10,009,233 1122,784,823		\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	49,099,638 1,729,055 25,630,380 4,599,552 7,131,719 88,190,345 1,208,062 453,859 821,080 6,916,267 9,399,269 1,254,262 543,266 3,932,668 2,849,733 8,579,928 335,682 163,860 6,957,647 3,516,103 10,973,292 117,142,834 ACTUAL Net \$ 5,758,412	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 5,385,470 883,258 380,835 2,935,799 2,406,271 6,606,164 4,686,826 2,690,232 7,761,854 45,7761,854 5,7761,854 (643,728)
GCE & CPS \$ 104,113 \$ 410,387 \$ 1,021,576 \$ 439,975 \$ 625,125 \$ 823,092 \$ (28,811) \$ 1,674 \$ AP \$ 913,430 \$ 687,692 \$ 76,503 \$ 8,286 \$ 11,219 \$ 8,341 \$ (333,837) \$ 794 \$ SGOCE Subtotal \$ 1,017,543 \$ 1,098,079 \$ 1,098,079 \$ 448,261 \$ 636,344 \$ 831,433 \$ (362,648) \$ 2,468	Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries AP Fringe AP Operating Ed Service Fee Transfer to University Subtotal GCE + CPS Day Operating Total Expense Day Operations Housing	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	## Augest ## 40,502,811 3,366,253 32,168,648 3,897,320 4,725,000 ## 4,660,032 ## 1,193,843 457,482 1,001,500 6,666,140 9,318,965 ## 1,291,356 602,499 3,862,219 2,882,470 ## 8,638,544 ## 398,184 177,063 5,385,895 3,383,085 9,344,227 111,961,768 (1,350,991) (1,792,276)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	42,849,950 3,288,361 31,172,267 3,807,186 4,725,000 85,842,764 1,225,518 483,222 913,500 7,365,945 9,988,185 1,452,667 622,809 3,925,276 3,031,274 9,032,026 454,097 450,724 6,107,822 3,553,546 10,318,189 115,181,164 UDGETIED Net (1,345,856) (818,314)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	42,849,950 3,288,361 30,123,423 3,807,186 4,725,000 84,793,920 1,225,518 483,222 913,500 7,482,751 10,104,991 1,330,971 622,809 3,925,276 3,100,000 8,979,056 454,097 202,724 6,107,822 3,553,546 10,318,189 114,196,156 plus/(Loss) (2,756,835)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Budget Da' 45,269,295 2,704,245 29,581,753 5,183,574 4,725,000 87,463,868 Hous 1,258,485 520,285 1,071,700 7,197,644 10,048,114 GCE + 1,480,128 749,346 4,195,646 3,533,610 9,958,730 AP 452,597 248,165 6,145,257 4,245,500 11,091,519 118,562,231	CPS	Projected penses \$ 47,080,067 \$ 2,758,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 Expenses \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 \$ Expenses \$ 1,539,333 \$ 4,279,559 \$ 3,710,291 \$ 10,293,515 penses \$ 470,701 \$ 253,128 \$ 5,776,542 \$ 4,033,225 \$ 10,533,596 \$ 10,533,596 \$ 10,533,596 \$ 10,533,596 \$ 10,533,596 \$ 10,533,596 \$ 10,533,596 \$ 10,533,596 \$ 10,533,596 \$ 10,533,596 \$ 10,533,596 \$ 10,533,596 \$ 10,533,596 \$ 10,533,596 \$ 10,533,596 \$ 10,533,596 \$ 10,533,596 \$ 10,533,596 \$ 10,533,596	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	48,963,269 2,813,497 29,581,753 5,287,764 4,725,000 91,371,283 1,361,177 541,305 1,071,700 7,788,645 10,762,826 1,600,906 779,620 4,365,150 3,895,805 10,641,481 489,529 258,191 5,429,949 3,831,564 10,009,233 1122,784,823		\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	49,099,638 1,729,055 25,630,380 4,599,552 7,131,719 88,190,345 1,208,062 453,859 821,080 6,916,267 9,399,269 1,254,266 3,932,668 2,849,733 8,579,928 335,682 163,860 6,957,647 3,516,103 10,973,292 117,142,834 ACTUAL Net \$ 5,758,412 (799,448)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 5,385,470 883,258 380,835 2,935,799 2,406,271 6,606,164 263,832 120,964 4,686,826 2,690,232 7,761,854 5,7706,863
AP \$ 913,430 \$ 687,692 \$ 76,503 \$ 8,286 \$ 11,219 \$ 8,341 \$ (333,837) \$ 794 \$ SGOCE Subtotal \$ 1,017,543 \$ 1,098,079 \$ 1,098,079 \$ 448,261 \$ 636,344 \$ 831,433 \$ (362,648) \$ 2,468	Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries AP Fringe AP Operating Ed Service Fee Transfer to University Subtotal AP Total Expense Day Operations Housing COVID Expenses	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	## Augest ## 40,502,811 3,366,253 32,168,648 3,897,320 4,725,000 84,660,032 ## 457,482 1,001,500 6,666,140 9,318,965 ## 1,291,356 602,499 3,862,219 2,882,470 8,638,544 ## 177,063 5,385,895 3,383,085 9,344,227 111,961,768 (1,350,991) (1,792,276) (1,500,000)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	42,849,950 3,288,361 31,172,267 3,807,186 4,725,000 85,842,764 1,225,518 483,222 913,500 7,365,945 9,988,185 1,452,667 622,809 3,925,276 3,031,274 9,032,026 454,097 202,724 6,107,822 3,553,546 10,318,189 115,181,164	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	42,849,950 3,288,361 30,123,423 3,807,186 4,725,000 84,793,920 1,225,518 483,222 913,500 7,482,751 10,104,991 1,330,971 622,809 3,925,276 3,100,000 8,979,056 454,097 202,724 6,107,822 6,107,822 6,107,823 114,196,156 plus/(Loss) (2,756,835) (1,782,452)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Budget Da' 45,269,295 2,704,245 29,581,753 5,183,574 4,725,000 87,463,868 Hous 1,258,485 1,071,700 7,197,644 10,048,114 GCE + 1,480,128 749,346 4,195,646 3,533,610 9,958,730 AP 452,597 248,165 6,145,257 248,165 6,145,257 4,245,500 11,091,519 118,562,231	CP° Ex	Projected penses \$ 47,080,067 \$ 2,758,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 Expenses \$ 1,308,824 \$ 1,308,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 \$ Expenses \$ 1,539,333 \$ 764,333 \$ 764,333 \$ 4,279,559 \$ 3,710,291 \$ 10,293,515 penses \$ 470,701 \$ 253,128 \$ 470,701 \$ 253,128 \$ 10,533,596 \$ 120,833,285 PROJECTED IN \$ (6,053,070) \$ (6,053,070) \$ (1,681,269) \$ -	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	48,963,269 2,813,497 29,581,753 5,287,764 4,725,000 91,371,283 1,361,177 541,305 1,071,700 7,788,645 10,762,826 1,600,906 779,620 4,365,150 3,865,150 3,865,150 3,865,150 3,865,150 4,365,150 3,865,150 10,641,481 489,529 258,191 5,429,949 3,831,564 10,009,233 122,784,823		\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	49,099,638 1,729,055 25,630,380 4,599,552 7,131,719 88,190,345 1,208,062 453,859 821,080 6,916,267 9,399,269 1,254,262 543,266 3,932,668 2,849,733 8,579,928 335,682 163,860 6,957,647 3,516,103 10,973,292 117,142,834 ACTUAL Net 3 5,758,412 (799,448) (199,299)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 5,385,470 883,258 380,835 2,935,799 2,406,271 6,606,164 4,686,826 2,690,322 7,761,854 4,55,706,863 8/Loss (643,728)
SGOCE Subtotal \$ 1,017,543 \$ 1,098,079 \$ 1,098,079 \$ 448,261 \$ 636,344 \$ 831,433 \$ (362,648) \$ 2,468	Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries AP Fringe AP Operating Ed Service Fee Transfer to University Subtotal GCE + CPS Day Operating Ed Service Fee Transfer to University For the Subtotal AP Total Expense Day Operations Housing COVID Expenses Day Subtotal	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	40,502,811 3,366,253 32,168,648 3,897,320 4,725,000 84,660,032 1,193,843 457,482 1,001,500 6,666,140 9,318,965 1,291,356 602,499 3,862,219 2,882,470 8,638,544 177,063 5,385,895 3,383,085 3,383,085 (1,350,991) (1,792,276) (1,500,000) (4,643,267)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	## A 1,284,950 3,288,361 31,172,267 3,807,186 4,725,000 85,842,764 1,225,518 483,222 913,500 7,365,945 9,988,185 1,452,667 622,809 3,925,276 3,031,274 9,032,026 454,097 202,724 6,107,822 3,553,546 10,318,189 115,181,164 UDGETIED Net (1,345,856) (818,314) (2,164,170)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	42,849,950 3,288,361 30,123,423 3,807,186 4,725,000 84,793,920 1,225,518 483,222 913,500 7,482,751 10,104,991 1,330,971 622,809 3,925,276 3,100,000 8,979,056 454,097 202,724 6,107,822 3,553,546 10,318,189 114,196,156 plus/(Loss) (2,756,835) (1,782,452) - (4,539,287)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Budget Da' 45,269,295 2,704,245 29,581,753 5,183,574 4,725,000 87,463,868 Hous 1,258,485 520,285 1,071,700 7,197,644 10,048,114 GCE + 1,480,128 749,346 4,195,646 3,533,610 9,958,730 AP 452,597 248,165 6,145,257 4,245,500 11,091,519 118,562,231	CPS	Projected penses \$ 47,080,067 \$ 2,758,330 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 Expenses \$ 1,308,824 \$ 5,30,691 \$ 10,625,613 \$ 10,625,613 \$ 10,625,613 \$ 10,293,515 \$ 10,293,295 \$ 10,293,295 \$ 10,293,295 \$ 10,293,295 \$ 10,293,295 \$ 10,293,295 \$ 10,293,396 \$ 10,293,296 \$ 10,293,296 \$ 10,293,296 \$ 10,293,296 \$ 20,296 \$	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	48,963,269 2,813,497 29,581,753 5,287,764 4,725,000 91,371,283 1,361,177 541,305 1,071,700 7,788,645 10,762,826 1,600,906 779,620 4,365,150 3,895,805 10,641,481 489,529 258,191 5,429,949 3,831,564 10,009,233 1122,784,823 (6,623,862) (1,635,959) (8,259,821)		\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	49,099,638 1,729,055 25,630,380 4,599,552 7,131,719 88,190,345 1,208,062 453,859 821,080 6,916,267 9,399,269 1,254,262 543,266 3,932,668 2,849,733 8,579,928 335,682 163,860 6,957,647 3,516,103 10,973,292 117,142,834 ACTUAL Net \$ 5,758,412 (799,448) (199,299) 4,759,665	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 883,258 380,835 2,935,799 2,406,271 6,606,164 4,886,826 263,832 120,964 4,886,826 263,832 17,761,834 15,7766,863 8 / Loss 6 (643,728) 2,756,510 (15,441)
Total Net Surplus/(Loss) \$ (3,625,724) \$ (1,066,091) \$ (3,441,208) \$ (2,786,046) \$ (7,097,996) \$ (7,428,388) \$ 4,397,017 \$ 4,566	Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Tringe GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries AP Fringe AP Operating Ed Service Fee Transfer to University Subtotal GCE + CPS Day Operating Ed Service Fee Transfer to University Subtotal GCE + CPS Day Operating Ed Service Fee Transfer to University Subtotal AP Total Expense Day Operations Housing COVID Expenses Day Subtotal GCE & CPS	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	## Augest ## 40,502,811 3,366,253 32,168,648 3,897,320 4,725,000 84,660,032 1,193,843 457,482 1,001,500 6,666,140 9,318,965 1,291,356 602,499 3,862,219 2,882,470 8,638,544 ## 177,063 5,385,895 3,383,085 9,344,227 111,961,768 (1,350,991) (1,792,2766 (1,500,000) (4,643,2677) 104,113	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	## Augest ## Augest	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	42,849,950 3,288,361 30,123,423 3,807,186 4,725,000 84,793,920 1,225,518 483,222 913,500 7,482,751 10,104,991 1,330,971 622,809 3,925,276 3,100,000 8,979,056 454,097 202,724 6,107,822 3,553,546 10,318,189 114,196,156 rplus/(Loss) (2,756,835) (1,782,452) (4,539,287) 1,021,576	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Budget Da' 45,269,295 2,704,245 29,581,753 5,183,574 4,725,000 87,463,868 Hous 1,258,485 520,285 1,071,700 7,197,644 10,048,114 GCE + 1,480,128 7,49,346 4,195,646 3,533,610 9,958,730 AP 452,597 248,165 6,145,257 4,245,500 11,091,519 118,562,231 (1,958,396) (1,275,911) (1,958,396) (1,275,911) (3,234,307) 439,975	CPS	Projected penses \$ 47,080,067 \$ 2,758,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 Expenses \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 \$ Expenses \$ 764,333 \$ 4,279,559 \$ 3,710,291 \$ 10,293,515 penses \$ 470,701 \$ 233,128 \$ 5,776,542 \$ 4,033,225 \$ 10,533,596 \$ 120,833,285 PROJECTED N \$ (6,053,070) \$ (1,681,26) \$ (7,734,340) \$ (7,734,340) \$ (7,734,340)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	48,963,269 2,813,497 29,581,753 5,287,764 4,725,000 91,371,283 1,361,177 541,305 1,071,700 7,788,645 10,762,826 1,600,906 779,620 4,365,150 3,895,805 10,641,481 489,529 258,191 5,429,949 3,831,564 10,009,233 122,784,823 Irplus / Loss (6,623,862) (1,635,959) (8,259,821) 823,092		\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	49,099,638 1,729,055 25,630,380 4,599,552 7,131,719 88,190,345 1,208,062 453,859 821,080 6,916,267 9,399,269 1,254,262 543,266 3,932,668 2,849,733 8,579,928 163,860 6,957,647 3,516,103 10,973,292 117,142,834 ACTUAL Not \$ 5,758,412 (799,448) (199,299) 4,759,665 (28,811)	Marc	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 5,385,470 883,258 380,835 2,935,799 2,406,271 6,666,164 4,686,826 2,690,232 7,761,854 2,7761,854 2,7761,854 2,7761,854 2,7761,854 2,7761,854 2,7761,854 2,7761,854 2,7761,854 2,7761,854 2,7761,854 2,7761,854 2,7761,854 2,7761,854 2,7761,854 2,7761,854 2,7761,854
Total Net Surplus/(Loss) \$ (3,625,724) \$ (1,066,091) \$ (3,441,208) \$ (2,786,046) \$ (7,097,996) \$ (7,428,388) \$ 4,397,017 \$ 4,566	Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing Subtotal Housing Subtotal Housing GCE + CPS Salaries GCE + CPS Tringe GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries AP Pringe AP Operating Ed Service Fee Transfer to University Subtotal AP Total Expense Day Operations Housing COVID Expenses Day Subtotal GCE & CPS AP	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	## A0,502,811 3,366,253 32,168,648 3,897,320 4,725,000 84,660,032 1,193,843 457,482 1,001,500 6,666,140 9,318,965 1,291,356 602,499 3,862,219 2,882,470 8,638,544 ## A177,063 5,385,895 3,383,085 9,344,227 111,961,768 (1,350,991) (1,792,276) (1,500,000) (4,643,267) 104,113 913,430	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	42,849,950 3,288,361 31,172,267 3,807,186 4,725,000 85,842,764 1,225,518 483,222 913,500 7,365,945 9,988,185 1,452,667 622,809 3,925,276 3,031,274 9,032,026 454,097 202,724 6,107,822 3,553,546 10,318,189 115,181,164 UDGETIED NE (1,345,856) (818,314) - (2,164,170) 410,387 687,692	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	42,849,950 3,288,361 30,123,423 3,807,186 47,25,000 84,793,920 1,225,518 483,222 913,500 7,482,751 10,104,991 1,330,971 622,809 3,925,276 3,100,000 8,979,056 454,097 202,724 6,107,822 3,553,546 10,318,189 114,196,156 plus/(Loss) (2,756,835) (1,782,452) - (4,539,287) 1,021,576 76,503	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Budget Da' 45,269,295 2,704,245 29,581,753 5,183,574 4,725,000 87,463,868 Hous 1,258,485 520,285 1,071,700 7,197,644 10,048,114 GCE + 1,480,128 749,346 4,195,646 3,533,610 9,958,730 AP 452,597 248,165 6,145,257 4,245,500 11,091,519 118,562,231	CP®	Projected penses \$ 47,080,067 \$ 2,758,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 47,25,000 \$ 1,030,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 \$ Expenses \$ 1,539,333 \$ 4,279,559 \$ 3,710,291 \$ 10,293,515 penses \$ 470,701 \$ 253,128 \$ 1,073,3396 \$ 10,333,596 \$ 120,833,285 PROJECTED N \$ (6,053,070) \$ (1,681,269) \$ 1,734,3400 \$ (7,734,340) \$ 6,655,125 \$ (7,734,340) \$ 6,655,125 \$ 11,219	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	48,963,269 2,813,497 29,581,753 5,287,764 4,725,000 91,371,283 1,361,177 541,305 1,071,700 7,788,645 10,762,826 1,600,906 779,620 4,365,150 3,895,805 10,641,481 489,529 258,191 5,429,949 3,831,564 10,009,233 1122,784,823 Irplus / Loss (6,623,862) (1,635,959) - (8,259,821) 823,092 8,341		\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	49,099,638 1,729,055 25,630,380 4,599,552 7,131,719 88,190,345 1,208,062 453,859 821,080 6,916,267 9,399,269 1,254,262 543,266 3,932,668 2,849,733 8,579,928 335,682 163,860 6,957,647 3,516,103 10,973,292 117,142,834 ACTUAL Net 5,758,412 (799,448) (199,299) 4,759,665 (28,811) (333,837)	Marc	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 5,385,470 883,258 380,835 2,935,799 2,406,271 6,606,164 2,638,32 120,964 4,686,826 2,690,232 7,761,854 15,706,863 8 / Loss (643,728) 2,756,510 (15,441) 2,097,341 1,674,036
	Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Subtotal Housing Subtotal Housing Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Total Expense Day Operations Housing COVID Expenses Day Subtotal GCE & CPS AP SGOCE Subtotal	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	## Augest ## 40,502,811 3,366,253 32,168,648 3,897,320 4,725,000 84,660,032 1,193,843 457,482 1,001,500 6,666,140 9,318,965 1,291,356 602,499 3,862,219 2,882,470 8,638,544 ## 177,063 5,385,895 398,184 177,063 5,385,895 (1,150,000) (4,643,267) 104,113 913,430 1,017,543	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	42,849,950 3,288,361 31,172,267 3,807,186 4,725,000 85,842,764 1,225,518 483,222 913,500 7,365,945 9,988,185 1,452,667 622,809 3,925,276 3,031,274 9,032,026 454,097 202,724 6,107,822 3,553,546 10,318,189 115,181,164 UDGETIED NS (1,345,856) (818,314) - (2,164,170) 410,387 687,692 1,098,079	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	42,849,950 3,288,361 30,123,423 3,807,186 4,725,000 84,793,920 1,225,518 483,222 913,500 7,482,751 10,104,991 1,330,971 622,809 3,925,276 3,100,000 8,979,056 454,097 202,724 6,107,822 3,553,546 10,318,189 114,196,156 rpius/(Loss) (2,756,835) (1,782,452) - (4,539,287) 1,021,576 76,503 1,098,079	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	## A	CPS	Projected penses \$ 47,080,067 \$ 2,758,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 Expenses \$ 1,308,824 \$ 1,0625,613 \$ 10,625,613 \$ 10,625,613 \$ 17,14399 \$ 10,625,613 \$ 10,293,515 \$ 11,219 \$ 625,125 \$ 11,219 \$ 636,344	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	48,963,269 2,813,497 29,581,753 5,287,764 4,725,000 91,371,283 1,361,177 541,305 1,071,700 7,788,645 10,762,826 1,600,906 779,620 4,365,150 3,855,805 10,641,481 489,529 258,191 5,429,949 3,831,564 10,009,233 122,784,823		\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	49,099,638 1,729,055 25,630,380 4,599,552 7,131,719 88,190,345 1,208,062 453,859 821,080 6,916,267 9,399,269 1,254,262 543,266 3,932,668 2,849,733 8,579,928 335,682 163,860 6,957,647 3,516,103 10,973,292 117,142,834 ACTUAL Net \$ 5,758,412 (799,448) (199,299) 4,759,665 (28,811) (333,837) (362,648)	Marc	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 883,258 380,835 2,935,799 2,406,211 4,686,826 2,690,232 7,761,824 2,756,510 (15,441) 2,097,341 1,674,036 794,6881

FY2024 Budget 3.5% salary increase and no fair share

Section: III. FY2024 Budget Discussion

Item: C. FY2024 Budget 3.5% salary increase and no fair share

Purpose:

Submitted by:

Related Material: FY24 BOT Budget 3.5% salary increase and no fair share.pdf

		DRAFT:	3.5% Salary	Increase and I	NO Fair Share			
FITCHBURG STATE UNIVERSITY		PPROVED DGETS	UPDATED	PROPOSED	PROJECTE	D BUDGETS	ACTUAL	.S
ONIVERSITI	FY22 Budget	FY23 Budget	FY23 Updated Budget	FY24 Budget	FY25 Projected	FY26 Projected		723 Actuals arch 30 2023
REVENUE SOURCES				Da	ay Revenue			
General Appropriations Act	\$ 33,197,515	\$ 35,938,368	\$ 36,634,034	\$ 37,687,632	\$ 38,741,230	\$ 39,794,828	\$ 36,711,462 \$	24,422,689
Collective Bargaining (CBA) funding	\$ -	\$ -	\$ -	\$ 833,676	\$ 856,956		\$ - \$	-
PF State Appropriation	\$ 573,943	\$ 900,000	\$ 1,053,598	\$ 1,053,598	\$ 1,053,598	\$ 1,053,598	\$ 695,666 \$	-
Fair Share State Appropriation	\$ -	\$ -	\$ -		\$ -	\$ -	\$ - \$	-
DCAMM	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,611,871 \$	2,126,919
Tuition and Fees - Day	\$ 31,394,668		\$ 26,087,536	\$ 24,324,940	\$ 24,192,940		\$ 26,273,546 \$	25,944,859
Retained Out-of-State Tuition	\$ 1,500,000		\$ 1,229,327	\$ 1,250,000	\$ 1,250,000		\$ 1,212,665 \$	1,229,327
Non-State Supported Tuition	\$ 1,110,387		\$ 875,000	\$ 875,000	\$ 875,000		\$ 812,993 \$	-
Financial Aid	\$ 7,300,000		\$ 7,300,000	\$ 7,250,343	\$ 7,250,343	\$ 7,250,343	\$ 5,650,152 \$	5,361,619
Grants	\$ 1,492,410 \$ 768,800		\$ 1,247,504 \$ 1,650,000	\$ 1,596,181 \$ 1,402,500	\$ 1,596,181 \$ 1,472,625	\$ 1,596,181	\$ 14,015,263 \$ \$ 580,365 \$	1,247,504 613,247
Investment Income Sales, Service, & Other Income	\$ 2,009,050		\$ 1,650,000 \$ 1,853,100	\$ 1,402,500	\$ 1,472,625 \$ 1,871,631	\$ 1,546,256 \$ 1,890,347	\$ 1,874,460 \$	1,132,905
Reserve from Fund Balance	\$ 308,268		\$ 640,986	\$ 1,336,502	\$ 640,986	\$ 640,986	\$ 92,997 \$	1,132,903
Transfer - Foundation, etc.	\$ 266,000		\$ 266,000	\$ 342,000	\$ 326,000		\$ 326,000 \$	235,998
Subtotal Day	\$ 79,921,041		\$ 78,837,085	\$ 79,805,472	\$ 80,127,490		\$ 90,857,439 \$	62,315,067
					llary Revenue			
Dorm Authority - Housing	\$ 7,526,689	\$ 9,169,871	\$ 8,322,539	\$ 8,772,203	\$ 8,944,344	\$ 9,126,867	\$ 8,599,820 \$	8,141,980
Food Service	\$ 3,388,000		\$ 3,200,000	\$ 3,200,000	\$ 3,200,000	\$ 3,200,000	\$ 2,892,019 \$	2,979,139
Subtotal Auxillary	,,	.,,	\$ 11,522,539	\$ 11,972,203	\$ 12,144,344	, ,,,,,,,,	\$ 11,491,840 \$	11,121,119
	, - , - ,				PS & AP Revenu		, , , , , , , , , , , , , , , , , , , ,	
Graduate & Continuing Ed (GCE) +CPS	\$ 8,742,657	\$ 9,442,413	\$ 10,000,632	\$ 10,398,705	\$ 10,918,640		\$ 8,551,117 \$	8,280,200
Accelerated Programs (AP)	\$ 10,257,657		\$ 10,394,692	\$ 11,099,805	\$ 10,544,815	\$ 10,017,574	\$ 10,639,455 \$	8,556,699
Subtotal GCE & AP	\$ 19,000,314		\$ 20,395,324	\$ 21,498,510	\$ 21,463,455		\$ 19,190,572 \$	16,836,899
Total Revenue	\$ 109,836,044		\$ 110,754,948	\$ 113,276,185	\$ 113,735,289	\$ 115,356,434	\$ 121,539,851 \$	90,273,085
	BOT A	PPROVED						
► FITCHBURG STATE		OGETS	UPDATED	PROPOSED	PROJECTE	D BUDGETS	ACTUAL	S
UNIVERSITY	ВО	Jucis						
ONIVERSITY	FY22	FY23	EVOCALLA LA CAL	FY24	FY25	FY26	FY22	(22 A l
	Budget	Budget	FY23 Updated	Dudget	Projected	Projected		/23 Actuals
			I Budget	i buaget i	1 TOJCCCC	Projecteu	Actuals Ma	1rcn 30 7073 1
ODEDATING EVDENICES	Buaget	Duuget	Budget	Budget	-	Projected	Actuals Ma	rch 30 2023
OPERATING EXPENSES	buuget	buuget	Budget		ay Expenses	Projected	Actuals Ma	irch 30 2023
OPERATING EXPENSES Day Salaries	\$ 40,502,811	\$ 42,849,950	\$ 42,849,950	Da \$ 45,369,815	sy Expenses \$ 47,184,608	\$ 49,071,992	\$ 49,099,638 \$	34,263,477
Day Salaries University Fringe	\$ 40,502,811 \$ 3,366,253	\$ 42,849,950 \$ 3,288,361	\$ 42,849,950 \$ 3,288,361	\$ 45,369,815 \$ 3,796,846	\$ 47,184,608 \$ 3,872,783	\$ 49,071,992 \$ 3,950,239	\$ 49,099,638 \$ \$ 1,729,055 \$	34,263,477 656,974
Day Salaries University Fringe University Operating	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423	\$ 45,369,815 \$ 3,796,846 \$ 29,581,753	\$ 47,184,608 \$ 3,872,783 \$ 29,581,753	\$ 49,071,992 \$ 3,950,239 \$ 29,581,753	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$	34,263,477 656,974 21,221,117
Day Salaries University Fringe University Operating Utilities	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320	\$ 42,849,950 \$ \$ 3,288,361 \$ \$ 31,172,267 0 \$ 3,807,186	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186	\$ 45,369,815 \$ 3,796,846 \$ 29,581,753 \$ 5,183,574	\$ 47,184,608 \$ 3,872,783 \$ 29,581,753 \$ 5,235,410	\$ 49,071,992 \$ 3,950,239 \$ 29,581,753 \$ 5,287,764	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$	34,263,477 656,974 21,221,117 2,499,062
Day Salaries University Fringe University Operating Utilities Capital	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000	\$ 45,369,815 \$ 3,796,846 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000	\$ 47,184,608 \$ 3,872,783 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000	\$ 49,071,992 \$ 3,950,239 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746
Day Salaries University Fringe University Operating Utilities	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186	\$ 45,369,815 \$ 3,796,846 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,656,988	\$ 47,184,608 \$ 3,872,783 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 90,599,554	\$ 49,071,992 \$ 3,950,239 \$ 29,581,753 \$ 5,287,764	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$	34,263,477 656,974 21,221,117 2,499,062
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920	\$ 45,369,815 \$ 3,796,846 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,656,988	\$ 47.184,608 \$ 3,872,783 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 90,599,554 sing Expenses	\$ 49,071,992 \$ 3,950,239 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 92,616,748	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518	\$ 45,369,815 \$ 3,796,846 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,656,988 Hous \$ 1,333,994	\$ 47,184,608 \$ 3,872,783 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 90,599,554 \$ sing Expenses \$ 1,387,354	\$ 49,071,992 \$ 3,950,239 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 92,616,748	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,322 \$ 4,725,000 \$ 84,660,032 \$ 1,193,843 \$ 457,482	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222	\$ 45,369,815 \$ 3,796,846 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,656,988 Hous \$ 1,333,994 \$ 611,103	\$ 47,184,608 \$ 3,872,783 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 90,599,554 \$ sing Expenses \$ 1,387,354 \$ 623,325	\$ 49,071,992 \$ 3,950,239 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 92,616,748 \$ 1,442,848 \$ 635,792	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ 1,208,062 \$ \$ 453,859 \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities	\$ 40,502,811 \$ 3,366,255 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032 \$ 1,193,843 \$ 457,482 \$ 1,001,500	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500	\$ 45,369,815 \$ 3,796,846 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,656,988 HOU: \$ 1,333,994 \$ 611,103 \$ 1,071,700	\$ 47,184,608 \$ 3,872,783 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 90,599,554 \$ 90,599,554 \$ 1,387,354 \$ 623,325 \$ 1,071,700	\$ 49,071,992 \$ 3,950,239 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 92,616,748 \$ 1,442,848 \$ 635,792 \$ 1,071,700	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ 1,208,062 \$ \$ 453,859 \$ \$ 821,080 \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating	\$ 40,502,811 \$ 3,366,255 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032 \$ 1,193,845 \$ 1,001,500 \$ 6,666,140	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751	\$ 45,369,815 \$ 3,796,846 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,656,988 Hous \$ 1,333,990 \$ 611,103 \$ 1,071,700 \$ 7,197,644	\$ 47,184,608 \$ 47,184,608 \$ 3,872,783 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 90,599,554 \$ 1,387,354 \$ 623,325 \$ 1,071,700 \$ 7,518,065	\$ 49,071,992 \$ 3,950,239 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 92,616,748 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,560,638	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ 1,208,062 \$ \$ 453,859 \$ \$ 821,080 \$ \$ 6,916,267 \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities	\$ 40,502,811 \$ 3,366,255 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032 \$ 1,193,843 \$ 457,482 \$ 1,001,500	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751	\$ 45,369,815 \$ 3,796,846 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,656,988 Hous \$ 1,333,900 \$ 611,103 \$ 1,071,700 \$ 7,197,644 \$ 10,214,441	\$ 47,184,608 \$ 3,872,783 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 90,599,554 \$ 1,387,354 \$ 623,325 \$ 1,071,700 \$ 7,518,065 \$ 10,600,444	\$ 49,071,992 \$ 3,950,239 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 92,616,748 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,560,638	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ 1,208,062 \$ \$ 453,859 \$ \$ 821,080 \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing Subtotal Housing	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032 \$ 1,193,843 \$ 1,001,500 \$ 6,666,140 \$ 9,318,963	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991	\$ 45,369,815 \$ 3,796,846 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,656,988 Hous \$ 611,103 \$ 1,071,700 \$ 7,197,644 \$ 10,214,441 GCE +	\$ 47,184,608 \$ 3,872,783 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 90,599,554 \$ 1,387,354 \$ 623,325 \$ 1,071,700 \$ 7,518,065 \$ 10,600,444	\$ 49,071,992 \$ 3,950,239 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 92,616,748 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,560,638 \$ 10,710,978	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ 1,208,062 \$ \$ 453,859 \$ \$ 821,080 \$ \$ 6,916,267 \$ \$ 9,399,269 \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 5,385,470
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032 \$ 1,193,843 \$ 1,001,500 \$ 6,666,140 \$ 9,318,963	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991	\$ 45,369,815 \$ 3,796,846 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,656,988 Hous \$ 1,333,994 \$ 611,103 \$ 1,071,700 \$ 7,197,644 \$ 10,214,441 GCE 4 \$ 1,480,128	\$ 47,184,608 \$ 3,872,783 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 90,599,554 \$ 1,387,354 \$ 623,325 \$ 1,071,700 \$ 7,518,065 \$ 10,600,444 • CPS Expenses \$ 1,539,333	\$ 49,071,992 \$ 3,950,239 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 92,616,748 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,560,638 \$ 10,710,978	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ 1,208,062 \$ \$ 453,859 \$ \$ 821,080 \$ \$ 9,399,269 \$ \$ 1,254,262 \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 5,385,470
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe	\$ 40,502,811 \$ 3,366,255 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 1,193,843 \$ 457,482 \$ 1,001,500 \$ 6,666,140 \$ 9,318,963 \$ 1,291,356 \$ 602,498	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809	\$ 45,369,815 \$ 3,796,846 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,656,988 Hou: \$ 1,333,994 \$ 611,103 \$ 1,071,700 \$ 7,197,644 \$ 10,214,441 GCE + \$ 1,480,128 \$ 749,346	\$ 47,184,608 \$ 3,872,783 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 90,599,554 \$ ing Expenses \$ 1,387,354 \$ 623,325 \$ 1,071,700 \$ 7,518,065 \$ 10,600,444 CPS Expenses \$ 1,539,333 \$ 764,333	\$ 49,071,992 \$ 3,950,239 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 92,616,748 \$ 635,792 \$ 1,071,700 \$ 7,560,638 \$ 10,710,978 \$ 1,600,906 \$ 779,620	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ 1,208,062 \$ \$ 453,859 \$ \$ 821,080 \$ \$ 6,916,267 \$ \$ 9,399,269 \$ \$ 1,254,262 \$ \$ 543,266 \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 5,385,470 883,258 380,835
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating	\$ 40,502,811 \$ 3,366,255 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032 \$ 1,193,843 \$ 1,001,500 \$ 6,666,140 \$ 9,318,963 \$ 1,291,356 \$ 1,291,356 \$ 3,862,215	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 5 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 1,452,667 \$ 622,809 \$ 3,925,276	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276	\$ 45,369,815 \$ 3,796,846 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,656,988 HOU: \$ 1,333,994 \$ 611,103 \$ 1,071,700 \$ 7,197,644 \$ 10,214,441 GCE 4 \$ 1,480,128 \$ 749,346 \$ 4,195,646	\$ 47,184,608 \$ 3,872,783 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 90,599,554 \$ 623,325 \$ 1,071,700 \$ 7,518,065 \$ 10,600,444 • CPS Expenses \$ 1,539,333 \$ 764,333 \$ 4,279,559	\$ 49,071,992 \$ 3,950,239 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 92,616,748 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,560,638 \$ 10,710,978 \$ 1,600,906 \$ 779,620 \$ 4,365,150	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ \$ 1,208,062 \$ \$ 453,859 \$ \$ 821,080 \$ \$ 6,916,267 \$ \$ 9,399,269 \$ \$ \$ 1,254,262 \$ \$ 543,266 \$ \$ 3,932,668 \$ \$ \$ 3,932,668 \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 5,385,470 883,258 380,835 2,935,799
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe	\$ 40,502,811 \$ 3,366,255 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032 \$ 1,193,843 \$ 1,001,500 \$ 6,666,140 \$ 9,318,962 \$ 1,291,356 \$ 1,291,356 \$ 602,495 \$ 3,862,216 \$ 2,882,470	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ \$ 1,452,667 \$ 622,809 \$ 3,925,276 \$ 3,031,274	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276 \$ 3,100,000	\$ 45,369,815 \$ 3,796,846 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,656,988 Hous \$ 1,333,994 \$ 611,103 \$ 1,071,700 \$ 7,197,644 \$ 10,214,441 GCE + \$ 1,480,128 \$ 749,346 \$ 4,195,646 \$ 3,533,610	\$ 47,184,608 \$ 3,872,783 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 90,599,554 \$ ing Expenses \$ 1,387,354 \$ 623,325 \$ 1,071,700 \$ 7,518,065 \$ 10,600,444 CPS Expenses \$ 1,539,333 \$ 764,333	\$ 49,071,992 \$ 3,950,239 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 92,616,748 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,560,638 \$ 10,710,978 \$ 1,600,906 \$ 779,620 \$ 4,365,150 \$ 3,895,805	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ 1,208,062 \$ \$ 453,859 \$ \$ 821,080 \$ \$ 6,916,267 \$ \$ 9,399,269 \$ \$ 1,254,262 \$ \$ 543,266 \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 5,385,470 883,258 380,835
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University	\$ 40,502,811 \$ 3,366,255 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032 \$ 1,193,843 \$ 1,001,500 \$ 6,666,140 \$ 9,318,963 \$ 1,291,356 \$ 1,291,356 \$ 3,862,215	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ \$ 1,452,667 \$ 622,809 \$ 3,925,276 \$ 3,031,274	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276 \$ 3,100,000	\$ 45,369,815 \$ 3,796,846 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,656,988 Hous \$ 1,333,994 \$ 611,103 \$ 1,071,700 \$ 7,197,644 \$ 10,214,441 GCE + \$ 1,480,128 \$ 749,346 \$ 4,195,646 \$ 4,195,646 \$ 3,533,610 \$ 9,958,730	\$ 47,184,608 \$ 47,184,608 \$ 3,872,783 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 90,599,554 \$ 623,325 \$ 1,071,700 \$ 7,518,065 \$ 10,600,444 - CPS Expenses \$ 1,539,333 \$ 764,333 \$ 4,279,559 \$ 3,710,291 \$ 10,293,515	\$ 49,071,992 \$ 3,950,239 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 92,616,748 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,560,638 \$ 10,710,978 \$ 1,600,906 \$ 779,620 \$ 4,365,150 \$ 3,895,805	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ 1,208,062 \$ \$ 453,859 \$ \$ 821,080 \$ \$ 6,916,267 \$ \$ 9,399,269 \$ \$ 1,254,262 \$ \$ 543,266 \$ \$ 3,932,668 \$ \$ 2,849,733 \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 273,351 596,954 2,547,960 5,385,470 883,258 380,835 2,935,799 2,406,271
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS	\$ 40,502,811 \$ 3,366,255 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032 \$ 1,193,843 \$ 15,001,500 \$ 6,666,140 \$ 9,318,963 \$ 1,291,356 \$ 1,291,356 \$ 1,292,356 \$ 2,882,470 \$ 3,862,215 \$ 2,882,470 \$ 8,638,544	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,85 \$ 42,269 \$ 3,925,276 \$ 3,932,026	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276 \$ 3,100,000 \$ 8,979,056	\$ 45,369,815 \$ 3,796,846 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,656,988 Hous \$ 1,333,994 \$ 611,103 \$ 1,071,700 \$ 7,197,644 \$ 10,214,441 GCE + \$ 1,480,128 \$ 749,346 \$ 4,195,646 \$ 3,533,610 \$ 9,958,730	\$ 47,184,608 \$ 47,184,608 \$ 3,872,783 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 90,599,554 \$ 623,325 \$ 1,071,700 \$ 7,518,065 \$ 10,600,444 - CPS Expenses \$ 1,539,333 \$ 764,333 \$ 4,279,559 \$ 3,710,291 \$ 10,293,515 P Expenses	\$ 49,071,992 \$ 3,950,239 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 92,616,748 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,560,638 \$ 10,710,978 \$ 1,600,906 \$ 779,620 \$ 4,365,150 \$ 3,895,805 \$ 10,641,481	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ 1,208,062 \$ \$ 453,859 \$ \$ 811,080 \$ \$ 6,916,267 \$ \$ 9,399,269 \$ \$ 1,254,262 \$ \$ 543,266 \$ \$ 3,932,668 \$ \$ 2,849,733 \$ \$ 8,579,928 \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 5,385,470 883,258 380,835 2,935,799 2,406,271 6,606,164
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032 \$ 1,193,843 \$ 1,001,500 \$ 6,666,140 \$ 9,318,963 \$ 1,291,356 \$ 602,499 \$ 3,862,219 \$ 3,862,219 \$ 2,882,470 \$ 8,638,544	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 585,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 622,809 \$ 3,925,276 \$ 3,925,276 \$ 3,932,026	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 622,809 \$ 3,925,276 \$ 3,100,000 \$ 8,979,056	\$ 45,369,815 \$ 3,796,846 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,656,988	\$ 47,184,608 \$ 3,872,783 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 90,599,554 \$ 623,325 \$ 1,071,700 \$ 7,518,065 \$ 10,600,444 CPS Expenses \$ 1,539,333 \$ 764,333 \$ 4,279,559 \$ 3,710,291 \$ 10,293,515 P Expenses \$ 470,701	\$ 49,071,992 \$ 3,950,239 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 92,616,748 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,560,638 \$ 10,710,978 \$ 1,600,906 \$ 779,620 \$ 4,365,150 \$ 3,895,805 \$ 10,641,481	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ 1,208,062 \$ \$ 453,859 \$ \$ 821,080 \$ \$ 6,916,267 \$ \$ 9,399,269 \$ \$ 1,254,262 \$ \$ 543,266 \$ \$ 3,932,668 \$ \$ 2,849,733 \$ \$ 8,579,928 \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 5,385,470 883,258 380,835 2,935,799 2,406,271 6,606,164
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries AP Fringe	\$ 40,502,811 \$ 3,366,255 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 1,193,843 \$ 457,482 \$ 1,001,500 \$ 6,666,140 \$ 9,318,963 \$ 1,291,356 \$ 602,495 \$ 3,862,215 \$ 2,882,470 \$ 8,638,544 \$ 398,184 \$ 177,065	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 5 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 1,452,667 \$ 622,809 \$ 3,925,276 \$ 3,031,274 \$ 9,032,026	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276 \$ 3,100,000 \$ 8,979,056	\$ 45,369,815 \$ 3,796,846 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,656,988 Hous \$ 1,333,994 \$ 611,103 \$ 1,071,700 \$ 7,197,644 \$ 10,214,441 GCE + \$ 1,480,128 \$ 749,346 \$ 4,195,646 \$ 3,533,610 \$ 9,958,730 A	\$ 47,184,608 \$ 3,872,783 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 90,599,554 \$ 1,387,354 \$ 623,325 \$ 1,071,700 \$ 7,518,065 \$ 10,600,444 • CPS Expenses \$ 1,539,333 \$ 764,333 \$ 4,279,559 \$ 3,710,291 \$ 10,293,515 P Expenses	\$ 49,071,992 \$ 3,950,239 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 92,616,748 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,560,638 \$ 10,710,978 \$ 1,600,906 \$ 779,620 \$ 4,365,150 \$ 3,895,805 \$ 10,641,481	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ 1,208,062 \$ \$ 453,859 \$ \$ 821,080 \$ \$ 6,916,267 \$ \$ 9,399,269 \$ \$ 1,254,262 \$ \$ 543,266 \$ \$ 3,932,668 \$ \$ 2,849,733 \$ \$ 8,579,928 \$ \$ 335,682 \$ \$ 163,860 \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 5,385,470 883,258 380,835 2,935,799 2,406,271 6,606,164
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries AP Fringe AP Operating	\$ 40,502,811 \$ 3,366,255 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 44,660,032 \$ 1,193,843 \$ 1,001,500 \$ 6,666,140 \$ 9,318,965 \$ 602,495 \$ 3,862,215 \$ 2,882,470 \$ 8,638,544 \$ 398,184 \$ 177,065 \$ 5,385,895	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 3,925,276 \$ 3,031,274 \$ 9,032,026 \$ 454,097 \$ 202,724 \$ 6,107,822	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 622,809 \$ 3,925,276 \$ 3,100,000 \$ 8,979,056 \$ 454,097 \$ 202,724 \$ 6,107,822	\$ 45,369,815 \$ 3,796,846 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,656,988 HOU: \$ 1,333,994 \$ 611,103 \$ 1,071,700 \$ 7,197,644 \$ 10,214,441 \$ 10,214,441 \$ 4,480,128 \$ 749,346 \$ 4,195,646 \$ 3,533,610 \$ 9,958,730 A 452,597 \$ 248,165 \$ 6,145,257	\$ 47,184,608 \$ 3,872,783 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 90,599,554 \$ 623,325 \$ 1,071,700 \$ 7,518,065 \$ 10,600,444 • CPS Expenses \$ 1,539,333 \$ 764,333 \$ 764,333 \$ 74,279,559 \$ 3,710,291 \$ 10,293,515 P Expenses \$ 4,70,701 \$ 253,128 \$ 5,776,542	\$ 49,071,992 \$ 3,950,239 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 92,616,748 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,560,638 \$ 10,710,978 \$ 1,600,906 \$ 779,620 \$ 4,365,150 \$ 3,895,805 \$ 10,641,481 \$ 489,529 \$ 258,191 \$ 5,429,949	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ \$ 1,208,062 \$ \$ 453,859 \$ \$ 821,080 \$ \$ 6,916,267 \$ \$ 9,399,269 \$ \$ \$ 1,254,262 \$ \$ 543,266 \$ \$ 3,932,668 \$ \$ 2,849,733 \$ \$ 8,579,928 \$ \$ \$ 335,682 \$ \$ \$ 163,860 \$ \$ \$ 6,957,647 \$ \$ \$ 6,957,647 \$ \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 5,385,470 883,258 380,835 2,935,799 2,406,271 6,606,164 263,832 120,964 4,686,826
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries AP Fringe	\$ 40,502,811 \$ 3,366,255 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 1,193,843 \$ 457,482 \$ 1,001,500 \$ 6,666,140 \$ 9,318,963 \$ 1,291,356 \$ 602,495 \$ 3,862,215 \$ 2,882,470 \$ 8,638,544 \$ 398,184 \$ 177,065	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 483,222 \$ 90,32,026 \$ 3,925,276 \$ 3,031,274 \$ 9,032,026	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276 \$ 3,100,000 \$ 8,979,056	\$ 45,369,815 \$ 3,796,846 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,656,988	\$ 47,184,608 \$ 3,872,783 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 90,599,554 \$ 623,325 \$ 1,071,700 \$ 7,518,065 \$ 10,600,444 • CPS Expenses \$ 1,539,333 \$ 764,333 \$ 764,333 \$ 74,279,559 \$ 3,710,291 \$ 10,293,515 P Expenses \$ 470,701 \$ 253,128 \$ 5,776,542	\$ 49,071,992 \$ 3,950,239 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 92,616,748 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,560,638 \$ 10,710,978 \$ 1,600,906 \$ 779,620 \$ 4,365,150 \$ 3,895,805 \$ 10,641,481 \$ 489,529 \$ 258,191 \$ 5,429,949 \$ 3,831,564	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ 1,208,062 \$ \$ 453,859 \$ \$ 821,080 \$ \$ 6,916,267 \$ \$ 9,399,269 \$ \$ 1,254,262 \$ \$ 543,266 \$ \$ 3,932,668 \$ \$ 2,849,733 \$ \$ 8,579,928 \$ \$ 335,682 \$ \$ 163,860 \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 5,385,470 883,258 380,835 2,935,799 2,406,271 6,606,164
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Fringe GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University AP Salaries AP Fringe AP Operating Ed Service Fee Transfer to University	\$ 40,502,811 \$ 3,366,255 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032 \$ 1,193,843 \$ 457,482 \$ 1,001,500 \$ 6,666,140 \$ 9,318,965 \$ 1,291,356 \$ 3,862,216 \$ 2,882,470 \$ 8,638,544 \$ 177,063 \$ 5,388,595 \$ 1,770,663 \$ 5,388,595 \$ 3,383,895	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 622,809 \$ 3,925,276 \$ 3,031,274 \$ 9,032,026	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276 \$ 3,100,000 \$ 8,979,056	\$ 45,369,815 \$ 3,796,846 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,656,988	\$ 47,184,608 \$ 47,184,608 \$ 3,872,783 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 90,599,554 \$ 623,325 \$ 1,071,700 \$ 7,518,065 \$ 10,600,444 - CPS Expenses \$ 1,539,333 \$ 764,333 \$ 764,333 \$ 4,279,559 \$ 3,710,291 \$ 10,293,515 P Expenses \$ 470,701 \$ 253,128 \$ 5,776,542 \$ 4,033,225	\$ 49,071,992 \$ 3,950,239 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 92,616,748 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,560,638 \$ 10,710,978 \$ 1,600,906 \$ 779,620 \$ 4,365,150 \$ 3,895,805 \$ 10,641,481 \$ 489,529 \$ 258,191 \$ 5,429,949 \$ 3,831,564	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ \$ 1,208,062 \$ \$ 453,859 \$ \$ 821,080 \$ \$ 6,916,267 \$ \$ 9,399,269 \$ \$ \$ 1,254,262 \$ \$ 5 43,266 \$ \$ 3,932,668 \$ \$ 2,849,733 \$ \$ 8,579,928 \$ \$ \$ 163,860 \$ \$ 6,957,647 \$ \$ 3,516,103 \$ \$ \$ 3,516,103 \$ \$ \$ \$ 3,516,103 \$ \$ \$ \$ 3,516,103 \$ \$ \$ \$ 3,516,103 \$ \$ \$ \$ 3,516,103 \$ \$ \$ \$ \$ \$ 3,516,103 \$ \$ \$ \$ \$ \$ \$ 3,516,103 \$ \$ \$ \$ \$ \$ \$ \$ \$ 3,516,103 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 5,385,470 883,258 380,835 2,935,799 2,406,271 6,606,164 263,832 120,964 4,686,826 2,690,232
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University AP Salaries AP Fringe AP Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Fringe AP Operating Ed Service Fee Transfer to University	\$ 40,502,811 \$ 3,366,255 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032 \$ 1,193,843 \$ 1,001,500 \$ 6,666,140 \$ 9,318,963 \$ 1,291,356 \$ 602,499 \$ 3,862,215 \$ 2,882,470 \$ 8,638,544 \$ 177,065 \$ 5,385,899 \$ 3,383,885 \$ 9,344,227	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 622,809 \$ 3,925,276 \$ 3,031,274 \$ 9,032,026	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276 \$ 3,100,000 \$ 8,979,056 \$ 454,097 \$ 202,724 \$ 6,107,822 \$ 3,553,546 \$ 10,318,189	\$ 45,369,815 \$ 3,796,846 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,656,988 Hous \$ 1,333,994 \$ 611,103 \$ 1,071,700 \$ 7,197,644 \$ 10,214,441 GCE + \$ 1,480,128 \$ 749,346 \$ 4,195,646 \$ 3,533,610 \$ 9,958,730 A \$ 452,597 \$ 248,165 \$ 6,145,257 \$ 4,245,500 \$ 11,091,519	\$ 47,184,608 \$ 3,872,783 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 90,599,554 \$ 623,325 \$ 1,071,700 \$ 7,518,065 \$ 10,600,444 - CPS Expenses \$ 1,539,333 \$ 764,333 \$ 4,279,559 \$ 3,710,291 \$ 10,293,515 P Expenses \$ 470,701 \$ 253,128 \$ 5,776,542 \$ 4,033,225 \$ 10,533,596	\$ 49,071,992 \$ 3,950,239 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 92,616,748 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,560,638 \$ 10,710,978 \$ 1,600,906 \$ 779,620 \$ 4,365,150 \$ 3,895,805 \$ 10,641,481 \$ 489,529 \$ 258,191 \$ 5,429,949 \$ 3,831,564 \$ 10,009,233	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ 1,208,062 \$ \$ 453,859 \$ \$ 821,080 \$ \$ 6,916,267 \$ \$ 9,399,269 \$ \$ 1,254,262 \$ \$ 543,266 \$ \$ 3,932,668 \$ \$ 2,849,733 \$ \$ 8,579,928 \$ \$ 163,860 \$ \$ 6,957,647 \$ \$ 3,516,103 \$ \$ 10,973,292 \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 5,385,470 883,258 380,835 2,935,799 2,406,271 6,606,164 263,832 120,964 4,686,826 2,690,232 7,761,854
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University AP Salaries AP Fringe AP Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Fringe AP Operating Ed Service Fee Transfer to University	\$ 40,502,811 \$ 3,366,255 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032 \$ 1,193,843 \$ 1,001,500 \$ 6,666,140 \$ 9,318,963 \$ 1,291,356 \$ 602,499 \$ 3,862,215 \$ 2,882,470 \$ 8,638,544 \$ 177,065 \$ 5,385,899 \$ 3,383,885 \$ 9,344,227	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 622,809 \$ 3,925,276 \$ 3,031,274 \$ 9,032,026 \$ 454,097 \$ 202,724 \$ 10,318,189 \$ 115,181,164	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276 \$ 3,100,000 \$ 8,979,056 \$ 454,097 \$ 202,724 \$ 6,107,822 \$ 3,553,546 \$ 10,318,189	\$ 45,369,815 \$ 3,796,846 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,656,988 Hous \$ 1,333,994 \$ 611,103 \$ 1,071,700 \$ 7,197,644 \$ 10,214,441 GCE + \$ 1,480,128 \$ 749,346 \$ 4,195,646 \$ 3,533,610 \$ 9,958,730 A \$ 452,597 \$ 248,165 \$ 6,145,257 \$ 4,245,500 \$ 11,091,519	\$ 47,184,608 \$ 3,872,783 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 90,599,554 \$ 1,387,354 \$ 623,325 \$ 1,071,700 \$ 7,518,065 \$ 10,600,444 CPS Expenses \$ 1,539,333 \$ 764,333 \$ 4,279,559 \$ 3,710,291 \$ 10,293,515 P Expenses \$ 470,701 \$ 253,128 \$ 5,776,542 \$ 4,033,225 \$ 10,533,595 \$ 10,533,595 \$ 10,533,595 \$ 110,533,595 \$ 122,027,109	\$ 49,071,992 \$ 3,950,239 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 92,616,748 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,560,638 \$ 10,710,978 \$ 1,600,906 \$ 779,620 \$ 4,365,150 \$ 3,895,805 \$ 10,641,481 \$ 489,529 \$ 258,191 \$ 5,429,949 \$ 3,831,564 \$ 10,009,233	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ 1,208,062 \$ \$ 453,859 \$ \$ 821,080 \$ \$ 6,916,267 \$ \$ 9,399,269 \$ \$ 1,254,262 \$ \$ 543,266 \$ \$ 3,932,668 \$ \$ 2,849,733 \$ \$ 8,579,928 \$ \$ 163,860 \$ \$ 6,957,647 \$ \$ 3,516,103 \$ \$ 10,973,292 \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 5,385,470 883,258 380,835 2,935,799 2,406,271 6,606,164 263,832 120,964 4,686,826 2,690,232 7,761,854 85,706,863
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University AP Salaries AP Fringe AP Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Fringe AP Operating Ed Service Fee Transfer to University	\$ 40,502,811 \$ 3,366,255 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032 \$ 1,193,843 \$ 1,001,500 \$ 6,666,140 \$ 9,318,963 \$ 1,291,356 \$ 602,499 \$ 3,862,215 \$ 2,882,470 \$ 8,638,544 \$ 177,065 \$ 5,385,899 \$ 3,383,885 \$ 9,344,227	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 483,222 \$ 9,032,026 \$ 3,925,276 \$ 3,031,274 \$ 9,032,026 \$ 10,318,189 \$ 115,181,164 BUDGETED Ne	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276 \$ 3,100,000 \$ 8,979,056 \$ 454,097 \$ 202,724 \$ 61,07,822 \$ 3,555,546 \$ 10,318,189 \$ 114,196,156	\$ 45,369,815 \$ 3,796,846 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,656,988 Hous \$ 1,333,994 \$ 611,103 \$ 1,071,700 \$ 7,197,644 \$ 10,214,441 GCE + \$ 1,480,128 \$ 749,346 \$ 3,533,610 \$ 9,958,730 A \$ 452,597 \$ 248,165 \$ 6,145,257 \$ 4,245,500 \$ 11,091,519	\$ 47,184,608 \$ 3,872,783 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 90,599,554 \$ 1,387,354 \$ 623,325 \$ 1,071,700 \$ 7,518,065 \$ 10,600,444 CPS Expenses \$ 1,539,333 \$ 764,333 \$ 4,279,559 \$ 3,710,291 \$ 10,293,515 P Expenses \$ 470,701 \$ 253,128 \$ 5,776,542 \$ 4,033,225 \$ 10,533,595 \$ 10,533,595 \$ 10,533,595 \$ 110,533,595 \$ 122,027,109	\$ 49,071,992 \$ 3,950,239 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 92,616,748 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,560,638 \$ 10,710,978 \$ 10,710,978 \$ 10,600,906 \$ 779,620 \$ 4,365,150 \$ 3,895,805 \$ 10,641,481 \$ 489,529 \$ 258,191 \$ 5,429,949 \$ 3,831,564 \$ 10,009,233 \$ 123,978,440	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ \$ 1,208,062 \$ \$ 453,859 \$ \$ \$ 821,080 \$ \$ 6,916,267 \$ \$ 9,399,269 \$ \$ \$ \$ 1,254,262 \$ \$ 543,266 \$ \$ 3,932,668 \$ \$ 2,849,733 \$ \$ 8,579,928 \$ \$ \$ 163,860 \$ \$ 6,957,647 \$ \$ 3,516,103 \$ \$ 10,973,292 \$ \$ 117,142,834 \$ \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 5,385,470 883,258 380,835 2,935,799 2,406,271 6,606,164 263,832 120,964 4,686,826 2,690,232 7,761,854 85,706,863
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Fringe GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Fringe AP Operating Ed Service Fee Transfer to University Subtotal AP Total Expense Day Operations Housing	\$ 40,502,811 \$ 3,366,25: \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032 \$ 1,193,843 \$ 1,001,500 \$ 6,666,140 \$ 9,318,962 \$ 1,291,356 \$ 3,382,216 \$ 2,882,470 \$ 8,638,544 \$ 398,188 \$ 1,77,663 \$ 1,350,992 \$ 111,961,768	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ \$ 9,988,85 \$ \$ 1,452,667 \$ 622,809 \$ 3,925,276 \$ 3,031,274 \$ 9,032,026 \$ 454,097 \$ 202,724 \$ 5,017,822 \$ 3,553,546 \$ 10,318,189 \$ \$ 115,181,164 BUDGETED Ne	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276 \$ 3,100,000 \$ 8,979,056 \$ 454,097 \$ 202,724 \$ 6,107,822 \$ 3,553,546 \$ 10,318,189 \$ 114,196,156 \$ (2,756,835) \$ (2,756,835) \$ (2,756,835) \$ (1,782,452)	\$ 45,369,815 \$ 3,796,846 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,656,988 Hous \$ 1,333,994 \$ 611,103 \$ 1,071,700 \$ 7,197,644 \$ 10,214,441 GCE + \$ 1,480,128 \$ 749,346 \$ 4,195,646 \$ 3,533,610 \$ 9,958,730 A \$ 452,597 \$ 248,165 \$ 6,145,257 \$ 4,245,500 \$ 11,091,519 \$ 119,921,678	\$ 47,184,608 \$ 47,184,608 \$ 3,872,783 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 90,599,554 \$ 623,325 \$ 1,071,700 \$ 7,518,065 \$ 10,600,444 - CPS Expenses \$ 1,539,333 \$ 764,333 \$ 764,333 \$ 10,293,515 P Expenses \$ 470,701 \$ 233,128 \$ 5,776,542 \$ 40,33,225 \$ 10,533,596 \$ 122,027,109 PROJECTED N \$ (7,272,064 \$ (1,656,100)	\$ 49,071,992 \$ 3,950,239 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 92,616,748 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,560,638 \$ 10,710,978 \$ 1600,906 \$ 779,620 \$ 4,365,150 \$ 3,895,805 \$ 10,641,481 \$ 489,529 \$ 258,191 \$ 5,429,949 \$ 3,831,564 \$ 10,009,233 \$ 123,978,440 \$ (7,869,327) \$ (7,869,327) \$ (1,584,111)	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ 1,208,062 \$ \$ 453,859 \$ \$ 811,080 \$ \$ 6,916,267 \$ \$ 9,399,269 \$ \$ 1,254,262 \$ \$ 543,266 \$ \$ 3,932,668 \$ \$ 2,849,733 \$ \$ 8,579,928 \$ \$ 163,860 \$ \$ 6,957,647 \$ \$ 3,516,103 \$ \$ 10,973,292 \$ \$ 117,142,834 \$ **ACTUAL Net Surpl \$ 5,758,412 \$ \$ (799,448) \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 5,385,470 883,258 380,835 2,935,799 2,406,271 6,606,164 263,832 120,964 4,686,826 2,690,232 7,761,854 85,706,863
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries AP Fringe AP Operating Ed Service Fee Transfer to University Subtotal AP Total Expense Day Operations Housing COVID Expenses	\$ 40,502,811 \$ 3,366,255 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 1,193,843 \$ 1,001,500 \$ 1,291,356 \$ 602,499 \$ 3,862,215 \$ 2,882,470 \$ 8,638,544 \$ 177,063 \$ 3,981,848 \$ 177,063 \$ 1,195,196 \$ 1,196 \$ 1,196 \$ 1,196 \$ 1,196 \$ 1,196 \$ 1,196 \$ 1,196 \$ 1,196 \$ 1,19	\$ 42,849,950 \$ 5 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 1,452,667 \$ 622,809 \$ 3,925,276 \$ 3,031,274 \$ 9,032,026 \$ 454,097 \$ 202,724 \$ 5,107,822 \$ 3,553,546 \$ 10,318,189 \$ 115,181,164 BUDGETED Ne	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,791 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276 \$ 3,100,000 \$ 8,979,056 \$ 454,097 \$ 202,724 \$ 6,105,826 \$ 10,318,189 \$ 114,196,156 \$ Surplus/(Loss) \$ (2,756,835) \$ (1,782,452) \$ 1,782,452	\$ 45,369,815 \$ 3,796,846 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,656,988	\$ 47,184,608 \$ 3,872,783 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 90,599,554 \$ 623,325 \$ 1,071,700 \$ 7,518,065 \$ 10,600,444 • CPS Expenses \$ 1,539,333 \$ 764,333 \$ 4,279,559 \$ 3,710,291 \$ 10,293,515 P Expenses \$ 470,701 \$ 253,128 \$ 5,776,542 \$ 4,033,225 \$ 10,533,596 \$ 122,027,109 PROJECTED N \$ (7,272,064 \$ (1,656,100) \$ (1,656,100) \$	\$ 49,071,992 \$ 3,950,239 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 92,616,748 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,560,638 \$ 10,710,978 \$ 1,600,906 \$ 779,620 \$ 4,365,150 \$ 3,895,805 \$ 10,641,481 \$ 489,529 \$ 258,191 \$ 5,429,949 \$ 3,831,564 \$ 10,009,233 \$ 123,978,440 et Surplus / Loss \$ (7,869,327) \$ (1,584,111) \$ -	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ 1,208,062 \$ \$ 453,859 \$ \$ 811,080 \$ \$ 6,916,267 \$ \$ 9,399,269 \$ \$ 1,254,262 \$ \$ 543,266 \$ \$ 3,932,668 \$ \$ 2,849,733 \$ \$ 8,579,928 \$ \$ 163,860 \$ \$ 6,957,647 \$ \$ 3,316,103 \$ \$ 10,973,292 \$ \$ 117,142,834 \$ ACTUAL Net Surpl \$ 5,758,412 \$ \$ (799,448) \$ \$ (199,299) \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 883,258 380,835 2,935,799 2,406,271 6,606,164 263,832 120,964 4,686,826 2,690,232 7,761,854 85,706,863 us / Loss (643,728) (15,441)
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Utilities Housing Operating GCE + CPS Salaries GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries AP Fringe AP Operating Ed Service Fee Transfer to University Subtotal AP Total Expense Day Operations Housing COVID Expenses Day Subtotal	\$ 40,502,811 \$ 3,366,255 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 1,193,843 \$ 457,482 \$ 1,001,500 \$ 6,666,140 \$ 9,318,963 \$ 12,291,356 \$ 602,495 \$ 3,862,215 \$ 2,882,470 \$ 8,638,544 \$ 177,063 \$ 1,792,270 \$ 111,961,768	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ \$85,842,764 \$ \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ \$ 622,809 \$ 3,925,276 \$ 3,031,274 \$ 9,032,026 \$ 454,097 \$ 202,724 \$ 1,452,667 \$ 627,809 \$ 3,955,354 \$ 9,032,026 \$ 1,452,667 \$ 627,809 \$ 1,452,667 \$ 627,809 \$ 1,452,667 \$ 1,452,67	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276 \$ 3,100,000 \$ 8,979,056 \$ 454,097 \$ 202,724 \$ 6,107,822 \$ 3,553,546 \$ 10,318,189 \$ 114,196,156 \$ (2,756,835) \$ (2,756,835) \$ (1,782,452) \$ - \$ (4,539,287)	\$ 45,369,815 \$ 3,796,846 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,656,988 Hou: \$ 1,333,994 \$ 611,103 \$ 1,071,700 \$ 7,197,644 \$ 10,214,441 GCE + \$ 1,480,128 \$ 749,346 \$ 4,195,646 \$ 3,533,610 \$ 9,958,730 A \$ 422,597 \$ 248,165 \$ 6,145,257 \$ 4,245,500 \$ 11,091,519 \$ 119,921,678	\$ 47,184,608 \$ 3,872,783 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 90,599,554 \$ 1,387,354 \$ 623,325 \$ 1,071,700 \$ 7,518,065 \$ 10,600,444 CPS Expenses \$ 1,539,333 \$ 764,333 \$ 4,279,559 \$ 3,710,291 \$ 10,293,515 P Expenses \$ 470,701 \$ 253,128 \$ 5,776,542 \$ 4,033,225 \$ 10,533,596 \$ 122,027,109	\$ 49,071,992 \$ 3,950,239 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 92,616,748 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,560,638 \$ 10,710,978 \$ 16,00,906 \$ 779,620 \$ 4,365,150 \$ 3,895,805 \$ 10,641,481 \$ 489,529 \$ 258,191 \$ 5,429,949 \$ 3,831,564 \$ 10,009,233 \$ 123,978,440 \$ (7,869,327) \$ \$ (7,869,327) \$ \$ (7,869,327) \$ \$ (7,869,327) \$ \$ (7,869,327) \$ \$ (7,869,327) \$ \$ (1,584,111) \$ -	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ 1,208,062 \$ \$ 453,859 \$ \$ 821,080 \$ \$ 6,916,267 \$ \$ 9,399,269 \$ \$ 1,254,262 \$ \$ 543,266 \$ \$ 2,849,733 \$ \$ 8,579,928 \$ \$ 163,860 \$ \$ 6,957,647 \$ \$ 3,516,103 \$ \$ 10,973,292 \$ \$ 117,142,834 \$ **ACTUAL Net Surpl \$ \$ 7,758,412 \$ \$ (799,448) \$ \$ (199,299) \$ \$ 4,759,665 \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 5,385,470 883,258 380,835 2,935,799 2,406,271 6,606,164 263,832 120,964 4,686,826 2,690,232 7,761,854 85,706,863 us / Loss (643,728) 2,756,510 (15,441) 2,097,341
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Salaries GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries AP Fringe AP Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries AP Operating Ed Service Fee Transfer to University Subtotal AP Total Expense Day Operations Housing COVID Expenses Day Subtotal GCE & CPS	\$ 40,502,811 \$ 3,366,255 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 4,725,000 \$ 1,193,843 \$ 1,001,500 \$ 6,666,140 \$ 9,318,965 \$ 602,499 \$ 3,862,219 \$ 2,882,470 \$ 8,638,544 \$ 177,065 \$ 5,385,895 \$ 1,792,270 \$ 11,500,000 \$ (1,500,000 \$ (1,500,000 \$ (4,643,265 \$ 104,113	\$ 42,849,950 \$ \$ 3,288,361 \$ \$ 31,172,267 \$ \$ 3,807,186 \$ 4,725,000 \$ \$ 85,842,764 \$ \$ 1,225,518 \$ \$ 483,222 \$ \$ 913,500 \$ 7,365,945 \$ \$ 9,988,185 \$ \$ 3,925,276 \$ 3,031,274 \$ \$ 9,032,026 \$ \$ 454,097 \$ \$ 202,724 \$ \$ 6,107,822 \$ 3,355,3546 \$ \$ 10,318,189 \$ 115,181,164 BUDGETED Ne BUDGETED Ne BUDGETED Ne BUDGETED Ne BUDGETED Ne S (1,345,856) \$ (818,314) \$ 115,181,164	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276 \$ 3,100,000 \$ 8,979,056 \$ 10,318,189 \$ 114,196,156 \$ (2,756,835) \$ (2,756,835) \$ (2,756,835) \$ (4,539,287) \$ 1,021,576	\$ 45,369,815 \$ 3,796,846 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,656,988 HOU: \$ 1,333,994 \$ 611,103 \$ 1,071,700 \$ 7,197,644 \$ 10,214,441 \$ 10,214,441 \$ 9,958,730 A 452,597 \$ 248,165 \$ 6,145,257 \$ 4,245,500 \$ 11,091,519 \$ 119,921,678 \$ (5,651,516) \$ (1,442,238) \$ (7,093,754) \$ 439,975	\$ 47,184,608 \$ 3,872,783 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 90,599,554 \$ 623,325 \$ 1,071,700 \$ 7,518,065 \$ 10,600,444 • CPS Expenses \$ 1,539,333 \$ 764,333 \$ 4,279,559 \$ 3,710,291 \$ 10,293,515 P Expenses \$ 470,701 \$ 253,128 \$ 5,776,542 \$ 4,033,225 \$ 10,533,596 \$ 122,027,109 PROJECTED N \$ (7,272,064 \$ (1,656,100 \$ (7,272,064) \$ (1,656,100 \$ (8,928,164) \$ 625,125	\$ 49,071,992 \$ 3,950,239 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 92,616,748 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,560,638 \$ 10,710,978 \$ 10,710,978 \$ 10,710,978 \$ 10,740,978 \$ 10,740,978 \$ 10,740,978 \$ 10,600,906 \$ 779,620 \$ 4,365,150 \$ 3,895,805 \$ 10,641,481 \$ 123,978,440 \$ 10,709,233 \$ 123,978,440 \$ 10,745,441 \$ 10	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ \$ 1,208,062 \$ \$ 453,859 \$ \$ 821,080 \$ \$ 6,916,267 \$ \$ 9,399,269 \$ \$ \$ 1,254,262 \$ \$ 543,266 \$ \$ 3,932,668 \$ \$ 2,849,733 \$ \$ 8,579,928 \$ \$ \$ 163,860 \$ \$ 6,957,647 \$ \$ 3,516,103 \$ \$ 10,973,292 \$ \$ 117,142,834 \$ \$ \$ 17,944,81 \$ \$ 17,142,834 \$ \$ \$ 17,944,81 \$ 17,944,81 \$ 17,944,81 \$ 17,944,81 \$ 17,944,81 \$ 17,944,81 \$ 17,944,81 \$ 17,944,81 \$ 17,944,81 \$ 17,944,81 \$ 17,944,81 \$ 17,944,81 \$ 17,944,81 \$ 17,944,81 \$ 17,944,81 \$ 17,944,81 \$ 17,944,81 \$ 17,944,81 \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 5,385,470 883,258 380,835 2,935,799 2,406,271 6,606,164 4,686,826 2,690,232 7,761,854 85,706,863 us / Loss (643,728) 2,795,510 (15,441) 2,097,341 1,674,036
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Salaries GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries AP Operating Ed Service Fee Transfer to University Subtotal AP Total Expense Day Operations Housing COVID Expenses Day Subtotal GCE & CPS AP	\$ 40,502,811 \$ 3,366,255 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032 \$ 1,193,843 \$ 1,001,500 \$ 6,666,140 \$ 9,318,965 \$ 1,291,356 \$ 602,499 \$ 3,862,219 \$ 2,882,470 \$ 8,638,544 \$ 177,063 \$ 5,385,899 \$ 3,383,085 \$ 1,791,350 \$ 111,961,768 \$ 11,500,000 \$ 11,500,00	\$ 42,849,950 \$ \$ 3,288,361 \$ \$ 31,172,267 \$ \$ 3,807,186 \$ \$ 4,725,000 \$ \$ 85,842,764 \$ \$ 1,225,518 \$ \$ 483,222 \$ \$ 913,500 \$ 7,365,945 \$ \$ 9,988,185 \$ \$ 1,452,667 \$ \$ 622,809 \$ \$ 3,925,276 \$ \$ 3,031,274 \$ \$ 9,032,026 \$ \$ 454,097 \$ \$ 202,724 \$ \$ 6,107,822 \$ \$ 3,553,546 \$ \$ 10,318,189 \$ \$ 115,181,164 BUDGETED NE \$ (1,345,856) \$ \$	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 622,809 \$ 3,925,276 \$ 3,100,000 \$ 8,979,056 \$ 454,097 \$ 202,724 \$ 6,107,822 \$ 10,318,189 \$ 114,196,156 \$ Urplus/(Loss) \$ (2,756,835) \$ (1,782,452) \$ 1,021,576 \$ 1,021,576 \$ 76,503	\$ 45,369,815 \$ 3,796,846 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,656,988 HOU: \$ 1,333,994 \$ 611,103 \$ 1,071,700 \$ 7,197,644 \$ 10,214,441 GCE 4 \$ 1,480,124 \$ 41,95,646 \$ 3,533,610 \$ 9,958,730 A 452,597 \$ 248,165 \$ 6,145,257 \$ 4,245,500 \$ 11,091,519 \$ 119,921,678 \$ (5,651,516) \$ (1,442,238) \$ - \$ (7,093,754) \$ 439,975 \$ 8,286	**Say Expenses** \$ 47,184,608 \$ 3,872,783 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 90,599,554 \$ 623,325 \$ 1,071,700 \$ 7,518,065 \$ 10,600,444 **CPS Expenses** \$ 1,539,333 \$ 764,333 \$ 764,333 \$ 4,279,559 \$ 3,710,291 \$ 10,293,515 **P Expenses** \$ 470,701 \$ 253,128 \$ 5,776,542 \$ 4,033,225 \$ 10,533,596 \$ 122,027,109 **PROJECTED N \$ (7,272,064 \$ (1,656,100) \$ - \$ (8,928,164) \$ (1,656,100) \$ - \$ (8,928,164) \$ (1,656,100) \$ 11,219	\$ 49,071,992 \$ 3,950,239 \$ 25,581,753 \$ 5,287,764 \$ 4,725,000 \$ 92,616,748 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,560,638 \$ 10,710,978 \$ 16,00,906 \$ 779,620 \$ 4,365,150 \$ 3,895,805 \$ 10,641,481 \$ 489,529 \$ 258,191 \$ 5,429,949 \$ 3,831,564 \$ 10,009,233 \$ 123,978,440 et Surplus / Loss \$ (7,869,327) \$ (9,453,438) \$ 823,092 \$ 8,341	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ 1,208,062 \$ \$ 453,859 \$ \$ 821,080 \$ \$ 6,916,267 \$ \$ 9,399,269 \$ \$ 1,254,262 \$ \$ 543,266 \$ \$ 3,932,668 \$ \$ 2,849,733 \$ \$ 8,579,928 \$ \$ 163,860 \$ \$ 6,957,647 \$ \$ 3,516,103 \$ \$ 10,973,292 \$ \$ 117,142,834 \$ **ACTUAL Net Surpl \$ 5,758,412 \$ \$ (799,448) \$ \$ (199,299) \$ \$ 4,759,665 \$ \$ (28,811) \$ \$ (28,811) \$ \$ (333,837) \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 5,385,470 883,258 380,835 2,935,799 2,406,271 6,606,164 4,686,826 2,690,232 7,761,854 85,706,863 us / Loss (643,728) 2,756,510 (15,441) 2,097,341 1,674,036 794,845
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Salaries GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries AP Fringe AP Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries AP Operating Ed Service Fee Transfer to University Subtotal AP Total Expense Day Operations Housing COVID Expenses Day Subtotal GCE & CPS	\$ 40,502,811 \$ 3,366,255 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 4,725,000 \$ 1,193,843 \$ 1,001,500 \$ 6,666,140 \$ 9,318,965 \$ 602,499 \$ 3,862,219 \$ 2,882,470 \$ 8,638,544 \$ 177,065 \$ 5,385,895 \$ 1,792,270 \$ 11,500,000 \$ (1,500,000 \$ (1,500,000 \$ (4,643,265 \$ 104,113	\$ 42,849,950 \$ \$ 3,288,361 \$ \$ 31,172,267 \$ \$ 3,807,186 \$ \$ 4,725,000 \$ \$ 85,842,764 \$ \$ 1,225,518 \$ \$ 483,222 \$ \$ 913,500 \$ 7,365,945 \$ \$ 9,988,185 \$ \$ 1,452,667 \$ \$ 622,809 \$ \$ 3,925,276 \$ \$ 3,031,274 \$ \$ 9,032,026 \$ \$ 454,097 \$ \$ 202,724 \$ \$ 6,107,822 \$ \$ 3,553,546 \$ \$ 10,318,189 \$ \$ 115,181,164 BUDGETED NE \$ (1,345,856) \$ \$	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276 \$ 3,100,000 \$ 8,979,056 \$ 10,318,189 \$ 114,196,156 \$ (2,756,835) \$ (2,756,835) \$ (2,756,835) \$ (4,539,287) \$ 1,021,576	\$ 45,369,815 \$ 3,796,846 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,656,988 HOU: \$ 1,333,994 \$ 611,103 \$ 1,071,700 \$ 7,197,644 \$ 10,214,441 \$ 10,214,441 \$ 9,958,730 A 452,597 \$ 248,165 \$ 6,145,257 \$ 4,245,500 \$ 11,091,519 \$ 119,921,678 \$ (5,651,516) \$ (1,442,238) \$ (7,093,754) \$ 439,975	\$ 47,184,608 \$ 3,872,783 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 90,599,554 \$ 623,325 \$ 1,071,700 \$ 7,518,065 \$ 10,600,444 • CPS Expenses \$ 1,539,333 \$ 764,333 \$ 4,279,559 \$ 3,710,291 \$ 10,293,515 P Expenses \$ 470,701 \$ 253,128 \$ 5,776,542 \$ 4,033,225 \$ 10,533,596 \$ 122,027,109 PROJECTED N \$ (7,272,064 \$ (1,656,100 \$ (7,272,064) \$ (1,656,100 \$ (8,928,164) \$ 625,125	\$ 49,071,992 \$ 3,950,239 \$ 25,581,753 \$ 5,287,764 \$ 4,725,000 \$ 92,616,748 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,560,638 \$ 10,710,978 \$ 16,00,906 \$ 779,620 \$ 4,365,150 \$ 3,895,805 \$ 10,641,481 \$ 489,529 \$ 258,191 \$ 5,429,949 \$ 3,831,564 \$ 10,009,233 \$ 123,978,440 et Surplus / Loss \$ (7,869,327) \$ (9,453,438) \$ 823,092 \$ 8,341	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ \$ 1,208,062 \$ \$ 453,859 \$ \$ 821,080 \$ \$ 6,916,267 \$ \$ 9,399,269 \$ \$ \$ 1,254,262 \$ \$ 543,266 \$ \$ 3,932,668 \$ \$ 2,849,733 \$ \$ 8,579,928 \$ \$ \$ 163,860 \$ \$ 6,957,647 \$ \$ 3,516,103 \$ \$ 10,973,292 \$ \$ 117,142,834 \$ \$ \$ 17,944,81 \$ \$ 17,142,834 \$ \$ \$ 17,944,81 \$ 17,944,81 \$ 17,944,81 \$ 17,944,81 \$ 17,944,81 \$ 17,944,81 \$ 17,944,81 \$ 17,944,81 \$ 17,944,81 \$ 17,944,81 \$ 17,944,81 \$ 17,944,81 \$ 17,944,81 \$ 17,944,81 \$ 17,944,81 \$ 17,944,81 \$ 17,944,81 \$ 17,944,81 \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 5,385,470 883,258 380,835 2,935,799 2,406,271 6,606,164 4,686,826 2,690,232 7,761,854 85,706,863 us / Loss (643,728) 2,795,510 (15,441) 2,097,341 1,674,036
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Salaries GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries AP Operating Ed Service Fee Transfer to University Subtotal AP Total Expense Day Operations Housing COVID Expenses Day Subtotal GCE & CPS AP	\$ 40,502,811 \$ 3,366,255 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 1,193,843 \$ 457,482 \$ 1,001,500 \$ 6,666,140 \$ 9,318,963 \$ 1,291,356 \$ 602,499 \$ 3,862,215 \$ 2,882,470 \$ 8,638,540 \$ 177,063 \$ 3,383,085 \$ 177,063 \$ 1,350,993 \$ 1,350,993 \$ 111,961,768 \$ 11,500,000 \$ (4,643,267 \$ 10,175,43	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ \$ 1,452,667 \$ 622,809 \$ 3,925,276 \$ 3,031,274 \$ 9,032,026 \$ 454,097 \$ 202,724 \$ 6,107,822 \$ 3,553,546 \$ 10,318,189 \$ 115,181,164 BUDGETED NE \$ (1,345,856) \$ (3,345,856) \$ (3,145,856) \$ (1,34	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 622,809 \$ 3,925,276 \$ 3,100,000 \$ 8,979,056 \$ 454,097 \$ 202,724 \$ 6,107,822 \$ 10,318,189 \$ 114,196,156 \$ Urplus/(Loss) \$ (2,756,835) \$ (1,782,452) \$ 1,021,576 \$ 1,021,576 \$ 76,503	\$ 45,369,815 \$ 3,796,846 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,656,988 HOU: \$ 1,333,994 \$ 611,103 \$ 1,071,700 \$ 7,197,644 \$ 10,214,441 GCE 4 \$ 1,480,124 \$ 41,95,646 \$ 3,533,610 \$ 9,958,730 A 452,597 \$ 248,165 \$ 6,145,257 \$ 4,245,500 \$ 11,091,519 \$ 119,921,678 \$ (5,651,516) \$ (1,442,238) \$ - \$ (7,093,754) \$ 439,975 \$ 8,286	**Say Expenses** \$ 47,184,608 \$ 3,872,783 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 90,599,554 \$ 623,325 \$ 1,071,700 \$ 7,518,065 \$ 10,600,444 **CPS Expenses** \$ 1,539,333 \$ 764,333 \$ 764,333 \$ 4,279,559 \$ 3,710,291 \$ 10,293,515 **P Expenses** \$ 470,701 \$ 253,128 \$ 5,776,542 \$ 4,033,225 \$ 10,533,596 \$ 122,027,109 **PROJECTED N \$ (7,272,064 \$ (1,656,100) \$ - \$ (8,928,164) \$ (1,656,100) \$ - \$ (8,928,164) \$ (1,656,100) \$ 11,219	\$ 49,071,992 \$ 3,950,239 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 92,616,748 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,560,638 \$ 10,710,978 \$ 1600,906 \$ 779,620 \$ 4,365,150 \$ 3,895,805 \$ 10,641,481 \$ 489,529 \$ 258,191 \$ 5,429,949 \$ 3,831,564 \$ 10,009,233 \$ 123,978,440 \$ (7,869,327) \$ (1,584,111) \$ 9, 453,438 \$ 823,092 \$ 8,341 \$ 831,433	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ 1,208,062 \$ \$ 453,859 \$ \$ 821,080 \$ \$ 6,916,267 \$ \$ 9,399,269 \$ \$ 1,254,262 \$ \$ 543,266 \$ \$ 3,932,668 \$ \$ 2,849,733 \$ \$ 8,579,928 \$ \$ 163,860 \$ \$ 6,957,647 \$ \$ 3,516,103 \$ \$ 10,973,292 \$ \$ 117,142,834 \$ **ACTUAL Net Surpl \$ 5,758,412 \$ \$ (799,448) \$ \$ (199,299) \$ \$ 4,759,665 \$ \$ (28,811) \$ \$ (28,811) \$ \$ (333,837) \$	34,263,477 656,974 21,221,117 2,499,062 7,312,746 65,953,375 1,967,205 273,351 596,954 2,547,960 5,385,470 883,258 380,835 2,935,799 2,406,271 6,606,164 4,686,826 2,690,232 7,761,854 85,706,863 us / Loss (643,728) 2,756,510 (15,441) 2,097,341 1,674,036 794,845

FY2024 Budget 6% salary increase amd 2.5M fair share

Section: III. FY2024 Budget Discussion

Item: D. FY2024 Budget 6% salary increase amd 2.5M fair share

Purpose:

Submitted by:

Related Material: FY24 BOT Budget 6% salary increase and 2.5M fair share.pdf

	D	RAFT: 6% Sala	ary Increase a	nd \$2.5 millio	n Fair Share Incl	uded		
FITCHBURG STATE UNIVERSITY		PPROVED OGETS	UPDATED	PROPOSED	PROJECTE	D BUDGETS	ACTU	ALS
ONIVERSITI	FY22 Budget	FY23 Budget	FY23 Updated Budget	FY24 Budget	FY25 Projected	FY26 Projected	FY22 Actuals	FY23 Actuals March 30 2023
REVENUE SOURCES				Da	ay Revenue			
General Appropriations Act	\$ 33,197,515	\$ 35,938,368	\$ 36,634,034	\$ 37,687,632	\$ 38,741,230	\$ 39,794,828	\$ 36,711,462 \$	24,422,689
Collective Bargaining (CBA) funding	\$ -	\$ -	\$ -	\$ 833,676	\$ 856,956	\$ 880,262	\$ - \$	-
PF State Appropriation	\$ 573,943	\$ 900,000	\$ 1,053,598	\$ 1,053,598	\$ 1,053,598	\$ 1,053,598	\$ 695,666 \$	-
Fair Share State Appropriation	\$ -	\$ -	\$ -	\$ 2,500,000	\$ -	\$ -	\$ - \$	-
DCAMM Tuition and Fees - Day	\$ - \$ 31,394,668	\$ -	\$ 26,087,536	\$ -	\$ -	\$ -	\$ 2,611,871 \$ \$ 26,273,546 \$	2,126,919
Retained Out-of-State Tuition	\$ 1,500,000	\$ 1,250,000	\$ 1,229,327	\$ 1,250,000	\$ 1,250,000	\$ 1,250,000	\$ 1,212,665 \$	1,229,327
Non-State Supported Tuition	\$ 1,110,387	\$ 875,000	\$ 875,000	\$ 875,000	\$ 875,000	\$ 883,750	\$ 812,993 \$	-
Financial Aid	\$ 7,300,000	\$ 7,300,000	\$ 7,300,000	\$ 7,250,343	\$ 7,250,343	\$ 7,250,343	\$ 5,650,152 \$	5,361,619
Grants	\$ 1,492,410	\$ 1,492,410	\$ 1,247,504	\$ 1,596,181	\$ 1,596,181	\$ 1,596,181	\$ 14,015,263 \$	1,247,504
Investment Income	\$ 768,800	\$ 1,650,000	\$ 1,650,000	\$ 1,402,500	\$ 1,472,625	\$ 1,546,256	\$ 580,365 \$	613,247
Sales, Service, & Other Income	\$ 2,009,050	\$ 1,853,100	\$ 1,853,100	\$ 1,853,100	\$ 1,871,631	\$ 1,890,347	\$ 1,874,460 \$	1,132,905
Reserve from Fund Balance Transfer - Foundation, etc.	\$ 308,268 \$ 266,000	\$ 640,986 \$ 266,000	\$ 640,986 \$ 266,000	\$ 1,336,502 \$ 342,000	\$ 640,986 \$ 326,000	\$ 640,986 \$ 326,000	\$ 92,997 \$ \$ 326,000 \$	
Subtotal Day	\$ 79,921,041	\$ 81,296,908	\$ 78,837,085	\$ 82,305,472	\$ 80,127,490	\$ 81,547,421	\$ 90,857,439 \$	
					llary Revenue			
Dorm Authority - Housing	\$ 7,526,689	\$ 9,169,871	\$ 8,322,539	\$ 8,772,203	\$ 8,944,344	\$ 9,126,867	\$ 8,599,820 \$	8,141,980
Food Service	\$ 3,388,000	\$ 3,200,000	\$ 3,200,000	\$ 3,200,000	\$ 3,200,000	\$ 3,200,000	\$ 2,892,019 \$	
Subtotal Auxillary	\$ 10,914,689	\$ 12,369,871	\$ 11,522,539	\$ 11,972,203	\$ 12,144,344	\$ 12,326,867	\$ 11,491,840 \$	11,121,119
				GCE + CI	PS & AP Revenu	e		
Graduate & Continuing Ed (GCE) +CPS	\$ 8,742,657		\$ 10,000,632	\$ 10,398,705	\$ 10,918,640		\$ 8,551,117	
Accelerated Programs (AP)	\$ 10,257,657	\$ 11,005,881	\$ 10,394,692	\$ 11,099,805	\$ 10,544,815	\$ 10,017,574	\$ 10,639,455 \$	
Subtotal GCE & AP	\$ 19,000,314 \$ 109.836.044	\$ 20,448,294 \$ 114,115,073	\$ 20,395,324 \$ 110.754.948	\$ 21,498,510 \$ 115,776,185	\$ 21,463,455 \$ 113,735,289	\$ 21,482,146 \$ 115,356,434	\$ 19,190,572 \$ \$ 121,539,851 \$	
Total Revenue	\$ 109,836,044	\$ 114,115,073	\$ 110,754,948	\$ 115,776,185	\$ 113,735,289	\$ 115,356,434	\$ 121,539,851 \$	90,273,085
	BOT A	PROVED						
► FITCHBURG STATE		GETS	UPDATED	PROPOSED	PROJECTE	D BUDGETS	ACTUA	ALS
UNIVERSITY	505	T T						
O IVI V E ROTT I	FY22	FY23	EVOCALLA LA LA LA	FY24	FY25	FY26	FY22	
			FY23 Updated					FY23 Actuals
	Budget	Budget	FY23 Updated Budget	Budget	Projected	Projected		FY23 Actuals March 30 2023
OPERATING EXPENSES	Budget	Budget	-	Budget	Projected by Expenses	Projected		
	Budget \$ 40,502,811	Budget \$ 42,849,950	-	Budget		Projected \$ 48,963,269		
OPERATING EXPENSES Day Salaries University Fringe			Budget	Budget Da	y Expenses	\$ 48,963,269	Actuals	March 30 2023
Day Salaries	\$ 40,502,811	\$ 42,849,950	\$ 42,849,950	Budget Da \$ 46,302,611	y Expenses \$ 47,080,067	\$ 48,963,269	\$ 49,099,638 \$	March 30 2023 34,263,477
Day Salaries University Fringe University Operating Utilities	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186	\$ 46,302,611 \$ 2,704,245 \$ 29,581,753 \$ 5,183,574	\$ 47,080,067 \$ 2,758,330 \$ 29,581,753 \$ 5,235,410	\$ 48,963,269 \$ 2,813,497 \$ 29,581,753 \$ 5,287,764	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$	34,263,477 6 656,974 6 21,221,117 6 2,499,062
Day Salaries University Fringe University Operating Utilities Capital	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000	\$ 46,302,611 \$ 2,704,245 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000	\$ 47,080,067 \$ 2,758,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000	\$ 48,963,269 \$ 2,813,497 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$	March 30 2023 34,263,477 6 656,974 6 21,221,117 6 2,499,062 6 7,312,746
Day Salaries University Fringe University Operating Utilities	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186	Budget \$ 46,302,611 \$ 2,704,245 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,497,184	\$ 47,080,067 \$ 2,758,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560	\$ 48,963,269 \$ 2,813,497 \$ 29,581,753 \$ 5,287,764	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$	34,263,477 6 656,974 6 21,221,117 6 2,499,062
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920	Budget \$ 46,302,611 \$ 2,704,245 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,497,184 Hous	\$ 47,080,067 \$ 2,758,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 sing Expenses	\$ 48,963,269 \$ 2,813,497 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 91,371,283	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$	March 30 2023 6 34,263,477 6 656,974 6 21,221,117 6 2,499,062 6 7,312,746 6 65,953,375
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518	Budget \$ 46,302,611 \$ 2,704,245 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,497,184 Hous \$ 1,333,994	\$ 47,080,067 \$ 2,758,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 sing Expenses \$ 1,308,824	\$ 48,963,269 \$ 2,813,497 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 91,371,283	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$	March 30 2023 3 34,263,477 5 656,974 5 21,221,117 6 2,499,062 7,312,746 6 65,953,375
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032 \$ 1,193,843 \$ 457,482	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222	Budget \$ 46,302,611 \$ 2,704,245 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,497,184 Hous \$ 1,333,994 \$ 520,285	\$ 47,080,067 \$ 2,758,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 \$ 1,308,824 \$ 530,691	\$ 48,963,269 \$ 2,813,497 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 91,371,283 \$ 1,361,177 \$ 541,305	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ \$ 1,208,062 \$ \$ 453,859 \$	March 30 2023 3 34,263,477 5 656,974 5 21,221,117 6 2,499,062 6 7,312,746 6 65,953,375 6 1,967,205 6 273,351
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518	Budget \$ 46,302,611 \$ 2,704,245 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,497,184 Hous \$ 1,333,994	\$ 47,080,067 \$ 2,758,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 sing Expenses \$ 1,308,824	\$ 48,963,269 \$ 2,813,497 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 91,371,283	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$	March 30 2023 3 34,263,477 5 656,974 5 21,221,117 6 2,499,062 7 7,312,746 6 65,953,375 6 1,967,205 6 273,351 6 596,954
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032 \$ 1,193,843 \$ 457,482 \$ 1,001,500	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500	Budget Da \$ 46,302,611 \$ 2,704,245 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,497,184 Hous \$ 1,333,994 \$ 520,285 \$ 1,071,700	\$ 47,080,067 \$ 2,758,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 Sing Expenses \$ 1,308,824 \$ 530,691 \$ 1,071,700	\$ 48,963,269 \$ 2,813,497 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 91,371,283 \$ 1,361,177 \$ 541,305 \$ 1,071,700 \$ 7,788,645	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ \$ 453,859 \$ \$ \$ 821,080 \$ \$	March 30 2023 3 34,263,477 5 656,974 6 21,221,117 6 2,499,062 6 7,312,746 6 65,953,375 6 1,967,205 6 273,351 6 596,954 6 2,547,960
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032 \$ 1,193,843 \$ 457,482 \$ 1,001,500 \$ 6,666,140	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751	Budget Da \$ 46,302,611 \$ 2,704,245 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,497,184 Hous \$ 1,333,994 \$ 520,285 \$ 1,071,700 \$ 7,197,644 \$ 10,123,623	\$ 47,080,067 \$ 2,758,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 Sing Expenses \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399	\$ 48,963,269 \$ 2,813,497 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 91,371,283 \$ 1,361,177 \$ 541,305 \$ 1,071,700 \$ 7,788,645	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ \$ \$ 1,208,062 \$ \$ 453,859 \$ \$ \$ 821,080 \$ \$ 6,916,267 \$	March 30 2023 3 34,263,477 5 656,974 5 21,221,117 6 2,499,062 6 7,312,746 6 65,953,375 6 1,967,205 6 273,351 6 596,954 6 2,547,960
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032 \$ 1,193,843 \$ 457,482 \$ 1,001,500 \$ 6,666,140 \$ 9,318,965 \$ 1,291,356	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991	Budget \$ 46,302,611 \$ 2,704,245 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,497,184 Hous \$ 1,333,994 \$ 520,285 \$ 1,071,700 \$ 7,197,644 \$ 10,123,623 GCE + \$ 1,491,687	\$ 47,080,067 \$ 2,758,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 • CPS Expenses \$ 1,539,333	\$ 48,963,269 \$ 2,813,497 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 91,371,283 \$ 1,361,177 \$ 541,305 \$ 1,071,700 \$ 7,788,645 \$ 10,762,826	\$ 49,099,638 \$ \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ \$ \$ 1,208,062 \$ \$ \$ 453,859 \$ \$ \$ 821,080 \$ \$ \$ 6,916,267 \$ \$ 9,399,269 \$ \$ \$ 1,254,262 \$ \$	March 30 2023 3 34,263,477 6 656,974 5 21,221,117 6 65,953,375 6 1,967,205 6 273,351 6 273,351 6 2,547,960 6 5,385,470
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032 \$ 1,193,843 \$ 457,482 \$ 1,001,500 \$ 6,666,140 \$ 9,318,965 \$ 1,291,356 \$ 602,499	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,887,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809	Budget \$ 46,302,611 \$ 2,704,245 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,497,184 Hous \$ 1,333,994 \$ 520,285 \$ 1,071,700 \$ 7,197,644 \$ 10,123,623 GCE + \$ 1,491,687 \$ 749,346	\$ 47,080,067 \$ 2,758,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 • CPS Expenses \$ 1,539,333 \$ 764,333	\$ 48,963,269 \$ 2,813,497 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 91,371,283 \$ 541,305 \$ 1,071,700 \$ 7,788,645 \$ 10,762,826 \$ 1,600,906 \$ 779,620	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ \$ 1,208,062 \$ \$ 453,859 \$ \$ 821,080 \$ \$ 6,916,267 \$ \$ 9,399,269 \$ \$ \$ 1,254,262 \$ \$ 543,266 \$ \$	March 30 2023 3 34,263,477 6 656,974 5 21,221,117 6 7,312,746 6 7,312,746 6 7,312,746 6 5,953,375 5 1,967,205 6 273,351 6 5,53,85,470
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032 \$ 1,193,843 \$ 457,482 \$ 1,001,500 \$ 6,666,140 \$ 9,318,965 \$ 1,291,356 \$ 602,499 \$ 3,862,219	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 1,452,667 \$ 622,809 \$ 3,925,276	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276	Budget Da \$ 46,302,611 \$ 2,704,245 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,497,184 HOUS \$ 1,333,994 \$ 520,285 \$ 1,071,700 \$ 7,197,644 \$ 10,123,623 GCE + \$ 1,491,687 \$ 749,346 \$ 4,195,646	\$ 47,080,067 \$ 27,58,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 • CPS Expenses \$ 1,539,333 \$ 764,333 \$ 4,279,559	\$ 48,963,269 \$ 2,813,497 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 91,371,283 \$ 1,361,177 \$ 541,305 \$ 1,071,700 \$ 7,788,645 \$ 10,762,826 \$ 10,762,826 \$ 1,600,906 \$ 779,620 \$ 4,365,150	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ \$ 453,859 \$ \$ 821,080 \$ \$ 6,916,267 \$ \$ 9,399,269 \$ \$ \$ 1,254,262 \$ \$ 543,266 \$ \$ 3,932,668 \$ \$ 3,932,668 \$	March 30 2023 3 34,263,477 6 656,974 5 21,221,117 6 2,499,062 6 65,953,375 6 1,967,205 6 273,351 6 596,954 6 2,547,960 6 5,385,470 6 883,258 6 380,835 6 380,835
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032 \$ 1,193,843 \$ 457,482 \$ 1,001,500 \$ 6,666,140 \$ 9,318,965 \$ 1,291,356 \$ 602,499 \$ 3,862,219 \$ 2,882,470	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 1,452,667 \$ 622,809 \$ 3,925,276 \$ 3,031,274	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276 \$ 3,100,000	Budget Da \$ 46,302,611 \$ 2,704,245 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,497,184 Hous \$ 1,333,994 \$ 520,285 \$ 1,071,700 \$ 7,197,644 \$ 10,123,623 GCE + \$ 1,491,684 \$ 4,195,646 \$ 3,533,610	\$ 47,080,067 \$ 2,758,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 • CPS Expenses \$ 1,539,333 \$ 764,333 \$ 4,279,559 \$ 3,710,291	\$ 48,963,269 \$ 2,813,497 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 91,371,283 \$ 1,361,177 \$ 541,305 \$ 1,071,700 \$ 7,788,645 \$ 10,762,826 \$ 1,600,906 \$ 779,620 \$ 4,365,150 \$ 3,895,805	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ \$ 453,859 \$ \$ \$ 821,080 \$ \$ 6,916,267 \$ \$ 9,399,269 \$ \$ \$ 1,254,262 \$ \$ 543,266 \$ \$ 543,266 \$ \$ \$ 3,932,668 \$ \$ 2,849,733 \$ \$	March 30 2023 3 34,263,477 5 656,974 5 21,221,117 6 2,499,062 7 73,12,746 6 65,953,375 6 1,967,205 6 273,351 6 596,954 6 2,547,960 7 5,385,470 8 883,258 6 380,835 6 2,935,799 6 2,406,271
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032 \$ 1,193,843 \$ 457,482 \$ 1,001,500 \$ 6,666,140 \$ 9,318,965 \$ 1,291,356 \$ 602,499 \$ 3,862,219	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 1,452,667 \$ 622,809 \$ 3,925,276 \$ 3,031,274	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276	Budget Da \$ 46,302,611 \$ 2,704,245 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,497,184 Hous \$ 1,333,994 \$ 520,285 \$ 1,071,700 \$ 7,197,644 \$ 10,123,623 GCE + \$ 1,491,687 \$ 749,346 \$ 4,195,646 \$ 4,195,646 \$ 3,533,610 \$ 9,970,289	\$ 47,080,067 \$ 2,758,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 • CPS Expenses \$ 1,539,333 \$ 764,333 \$ 4,279,559 \$ 3,710,291 \$ 10,293,515	\$ 48,963,269 \$ 2,813,497 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 91,371,283 \$ 1,361,177 \$ 541,305 \$ 1,071,700 \$ 7,788,645 \$ 10,762,826 \$ 1,600,906 \$ 779,620 \$ 4,365,150 \$ 3,895,805	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ \$ 453,859 \$ \$ 821,080 \$ \$ 6,916,267 \$ \$ 9,399,269 \$ \$ \$ 1,254,262 \$ \$ 543,266 \$ \$ 3,932,668 \$ \$ 3,932,668 \$	March 30 2023 3 34,263,477 5 656,974 5 21,221,117 6 2,499,062 6 65,953,375 6 1,967,205 6 273,351 6 596,954 6 2,547,960 7 5,385,470 8 883,258 8 883,258 6 380,835 6 2,935,799 6 2,406,271
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032 \$ 1,193,843 \$ 457,482 \$ 1,001,500 \$ 6,666,140 \$ 9,318,965 \$ 1,291,356 \$ 602,499 \$ 3,862,219 \$ 2,882,470 \$ 8,638,544	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 622,809 \$ 3,925,276 \$ 3,031,274 \$ 9,032,026	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276 \$ 3,100,000 \$ 8,979,056	Budget Da \$ 46,302,611 \$ 2,704,245 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,497,184 Hous \$ 1,333,994 \$ 520,285 \$ 1,071,700 \$ 7,197,644 \$ 10,123,623 GCE + \$ 1,491,687 \$ 749,346 \$ 4,195,646 \$ 3,533,610 \$ 9,970,289 A	\$ 47,080,067 \$ 2,758,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 • CPS Expenses \$ 1,539,333 \$ 764,333 \$ 764,333 \$ 4,279,559 \$ 3,710,291 \$ 10,293,515	\$ 48,963,269 \$ 2,813,497 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 91,371,283 \$ 1,361,177 \$ 541,305 \$ 1,071,700 \$ 7,788,645 \$ 10,762,826 \$ 1,600,906 \$ 779,620 \$ 4,365,150 \$ 3,895,805 \$ 10,641,481	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ \$ 1,208,062 \$ \$ 453,859 \$ \$ \$ 821,080 \$ \$ 6,916,267 \$ \$ 9,399,269 \$ \$ \$ 1,254,262 \$ \$ 543,266 \$ \$ 5,3932,668 \$ \$ 2,849,733 \$ \$ 8,579,928 \$	March 30 2023 3 34,263,477 6 656,974 5 21,221,117 6 2,499,062 7 73,12,746 6 65,953,375 6 1,967,205 6 273,351 6 596,954 6 2,547,960 7 5,385,470 8 883,258 8 883,258 8 883,258 6 3,935,799 6 2,406,271 6 6,606,164
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032 \$ 1,193,843 \$ 457,482 \$ 1,001,500 \$ 6,666,140 \$ 9,318,965 \$ 1,291,356 \$ 602,499 \$ 3,862,219 \$ 2,882,470	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 622,809 \$ 3,925,276 \$ 3,031,274 \$ 9,032,026	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276 \$ 3,100,000	Budget Da \$ 46,302,611 \$ 2,704,245 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,497,184 Hous \$ 1,333,994 \$ 520,285 \$ 1,071,700 \$ 7,197,644 \$ 10,123,623 GCE + \$ 1,491,687 \$ 749,346 \$ 4,195,646 \$ 4,195,646 \$ 3,533,610 \$ 9,970,289	\$ 47,080,067 \$ 2,758,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 • CPS Expenses \$ 1,539,333 \$ 764,333 \$ 4,279,559 \$ 3,710,291 \$ 10,293,515	\$ 48,963,269 \$ 2,813,497 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 91,371,283 \$ 1,361,177 \$ 541,305 \$ 1,071,700 \$ 7,788,645 \$ 10,762,826 \$ 1600,906 \$ 779,620 \$ 4,365,150 \$ 3,895,805 \$ 10,641,481	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ \$ 453,859 \$ \$ \$ 821,080 \$ \$ 6,916,267 \$ \$ 9,399,269 \$ \$ \$ 1,254,262 \$ \$ 543,266 \$ \$ 543,266 \$ \$ \$ 3,932,668 \$ \$ 2,849,733 \$ \$	March 30 2023 3 34,263,477 5 656,974 5 21,221,117 6 2,499,062 6 73,12,746 6 65,953,375 6 1,967,205 6 273,351 6 596,954 6 2,547,960 7 5,385,470 8 883,258 6 380,835 6 2,935,799 6 2,406,271 6 6,606,164
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032 \$ 1,193,843 \$ 457,482 \$ 1,001,500 \$ 6,666,140 \$ 9,318,965 \$ 1,291,356 \$ 602,499 \$ 3,862,219 \$ 2,882,470 \$ 8,638,544 \$ 177,063 \$ 5,385,895	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 622,809 \$ 3,925,276 \$ 3,031,274 \$ 9,032,026 \$ 454,097 \$ 202,724 \$ 6,107,822	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276 \$ 3,100,000 \$ 8,979,056	Budget Da \$ 46,302,611 \$ 2,704,245 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,497,184	\$ 47,080,067 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 • CPS Expenses \$ 1,539,333 \$ 764,333 \$ 4,279,559 \$ 3,710,291 \$ 10,293,515 P Expenses	\$ 48,963,269 \$ 2,813,497 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 91,371,283 \$ 1,361,177 \$ 541,305 \$ 1,071,700 \$ 7,788,645 \$ 10,762,826 \$ 1600,906 \$ 779,620 \$ 4,365,150 \$ 3,895,805 \$ 10,641,481 \$ 489,529	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ \$ 1,208,062 \$ \$ 453,859 \$ \$ 821,080 \$ \$ 6,916,267 \$ \$ 9,399,269 \$ \$ \$ 1,254,262 \$ \$ 543,266 \$ \$ 3,932,668 \$ \$ 2,849,733 \$ \$ 8,579,928 \$ \$ \$ 163,860 \$ \$ \$ 1,3860 \$ \$ \$ \$ 1,3860 \$ \$ 1,3860 \$ 1,3860 \$ \$ 1,3860 \$ \$ 1,3860 \$ \$ 1,3860 \$ \$ 1,3860 \$ \$ 1,3860 \$ 1,3860 \$ \$ 1,3860 \$ \$ 1,3860 \$ \$ 1,3860 \$ \$ 1,3860 \$ \$ 1,3860 \$ 1,3860 \$ \$ 1,3860 \$ \$ 1,3860 \$ 1,3860 \$ \$ 1,3860 \$ 1,3860 \$ \$ 1,3860 \$ 1,3860 \$ \$ 1,3860 \$ 1,3860 \$ 1,3860 \$ 1,3860 \$ 1,3860 \$ 1,	March 30 2023 3 34,263,477 5 656,974 5 21,221,117 6 2,499,062 6 7,312,746 6 5,953,375 6 1,967,205 6 273,351 6 596,954 7 5,385,470 6 883,258 6 380,835 6 2,935,799 6 4,066,271 6 6,606,164 6 263,832 6 120,964 6 4,686,826
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Fringe GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University AP Salaries AP Fringe AP Operating Ed Service Fee Transfer to University	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032 \$ 1,193,843 \$ 457,482 \$ 1,001,500 \$ 6,666,140 \$ 9,318,965 \$ 1,291,356 \$ 602,499 \$ 3,862,219 \$ 2,882,470 \$ 8,638,544 \$ 177,063 \$ 5,385,895 \$ 3,383,085	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 1,452,667 \$ 622,809 \$ 3,925,276 \$ 3,031,274 \$ 9,032,026	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276 \$ 3,100,000 \$ 8,979,056	Budget Da \$ 46,302,611 \$ 2,704,245 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,497,184 Hous \$ 1,333,994 \$ 520,285 \$ 1,071,700 \$ 7,197,644 \$ 10,123,623 GCE + \$ 1,491,664 \$ 3,533,610 \$ 9,970,289 AI \$ 477,641 \$ 248,165 \$ 6,145,257 \$ 4,245,500	\$ 47,080,067 \$ 2,758,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 Sing Expenses \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 - CPS Expenses \$ 1,539,333 \$ 764,333 \$ 764,333 \$ 4,279,559 \$ 3,710,291 \$ 10,293,515 P Expenses \$ 470,701 \$ 253,128 \$ 5,776,542 \$ 4,033,225	\$ 48,963,269 \$ 2,813,497 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 91,371,283 \$ 1,071,700 \$ 7,788,645 \$ 10,762,826 \$ 1,600,906 \$ 779,620 \$ 4,365,150 \$ 3,895,805 \$ 10,641,481 \$ 489,529 \$ 258,191 \$ 5,429,949 \$ 3,831,564	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ \$ 1,208,062 \$ \$ 433,859 \$ \$ 821,080 \$ \$ 6,916,267 \$ \$ 9,399,269 \$ \$ \$ 1,254,262 \$ \$ 5,432,66 \$ \$ 3,932,668 \$ \$ 2,849,733 \$ \$ 8,579,928 \$ \$ \$ 163,860 \$ \$ \$ 163,860 \$ \$ 163,860 \$ \$ \$ 6,957,647 \$ \$ 3,516,103 \$ \$	March 30 2023 3 34,263,477 6 656,974 5 21,221,117 6 2,499,062 6 65,953,375 6 1,967,205 6 273,351 6 596,954 6 2,547,960 7 5,385,470 8 883,258 6 380,835 6 2,935,799 6 2,406,271 6 6,606,164
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University AP Salaries AP Fringe AP Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Fringe AP Operating Ed Service Fee Transfer to University	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032 \$ 1,193,843 \$ 457,482 \$ 1,001,500 \$ 6,666,140 \$ 9,318,965 \$ 602,499 \$ 3,862,219 \$ 2,882,470 \$ 8,638,544 \$ 398,184 \$ 177,063 \$ 5,385,895 \$ 3,383,085 \$ 9,344,227	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 622,809 \$ 3,925,276 \$ 3,031,274 \$ 9,032,026	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276 \$ 3,100,000 \$ 8,979,056 \$ 454,097 \$ 202,724 \$ 6,107,82 \$ 1,353,546 \$ 10,318,189	Budget Da \$ 46,302,611 \$ 2,704,245 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,497,184 Hous \$ 5,333,994 \$ 520,285 \$ 1,071,700 \$ 7,197,644 \$ 10,123,623 GCE + \$ 1,491,687 \$ 749,346 \$ 4,195,646 \$ 3,533,610 \$ 9,970,289 Al \$ 477,641 \$ 0,123,623 GCE + \$ 1,491,687 \$ 749,346 \$ 4,195,646 \$ 3,533,610 \$ 9,970,289 Al \$ 477,641 \$ 248,165 \$ 6,145,257 \$ 4,245,500 \$ 11,116,563	\$ 47,080,067 \$ 2,758,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 • CPS Expenses \$ 1,539,333 \$ 764,333 \$ 764,333 \$ 4,279,559 \$ 3,710,291 \$ 10,293,515 P Expenses	\$ 48,963,269 \$ 2,813,497 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 91,371,283 \$ 1,361,177 \$ 541,305 \$ 1,071,700 \$ 7,788,645 \$ 10,762,826 \$ 16,00,906 \$ 779,620 \$ 4,365,150 \$ 3,895,805 \$ 10,641,481 \$ 258,191 \$ 5,429,949 \$ 3,831,564 \$ 10,009,233	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ \$ 1,208,062 \$ \$ 453,859 \$ \$ \$ 821,080 \$ \$ 6,916,267 \$ \$ 9,399,269 \$ \$ \$ 1,254,262 \$ \$ 543,266 \$ \$ 5,3932,668 \$ \$ 2,849,733 \$ \$ 8,579,928 \$ \$ \$ 163,860 \$ \$ 6,957,647 \$ \$ 3,516,103 \$ \$ 10,973,292 \$ \$	March 30 2023 3 34,263,477 5 656,974 5 21,221,117 6 5,953,375 6 1,967,205 6 273,351 6 596,954 6 5,2547,960 6 3883,258 6 380,835 6 2,953,375 6 4,066,2164 6 6,606,164 6 263,832 6 120,964 6 466,826 6 120,964 6 466,826 6 2,690,232 7,761,854
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Fringe GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University AP Salaries AP Fringe AP Operating Ed Service Fee Transfer to University	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032 \$ 1,193,843 \$ 457,482 \$ 1,001,500 \$ 6,666,140 \$ 9,318,965 \$ 1,291,356 \$ 602,499 \$ 3,862,219 \$ 2,882,470 \$ 8,638,544 \$ 177,063 \$ 5,385,895 \$ 3,383,085	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 1,452,667 \$ 622,809 \$ 3,925,276 \$ 3,031,274 \$ 9,032,026	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276 \$ 3,100,000 \$ 8,979,056	Budget Da \$ 46,302,611 \$ 2,704,245 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,497,184 Hous \$ 1,333,994 \$ 520,285 \$ 1,071,700 \$ 7,197,644 \$ 10,123,623 GCE + \$ 1,491,664 \$ 3,533,610 \$ 9,970,289 AI \$ 477,641 \$ 248,165 \$ 6,145,257 \$ 4,245,500	\$ 47,080,067 \$ 2,758,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 Sing Expenses \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 - CPS Expenses \$ 1,539,333 \$ 764,333 \$ 764,333 \$ 4,279,559 \$ 3,710,291 \$ 10,293,515 P Expenses \$ 470,701 \$ 253,128 \$ 5,776,542 \$ 4,033,225	\$ 48,963,269 \$ 2,813,497 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 91,371,283 \$ 1,071,700 \$ 7,788,645 \$ 10,762,826 \$ 1,600,906 \$ 779,620 \$ 4,365,150 \$ 3,895,805 \$ 10,641,481 \$ 489,529 \$ 258,191 \$ 5,429,949 \$ 3,831,564	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ \$ 1,208,062 \$ \$ 453,859 \$ \$ \$ 821,080 \$ \$ 6,916,267 \$ \$ 9,399,269 \$ \$ \$ 1,254,262 \$ \$ 543,266 \$ \$ 5,3932,668 \$ \$ 2,849,733 \$ \$ 8,579,928 \$ \$ 163,860 \$ \$ 6,957,647 \$ \$ 3,516,103 \$ \$ 10,973,292 \$ \$	March 30 2023 3 34,263,477 6 656,974 5 21,221,117 6 2,499,062 6 65,953,375 6 1,967,205 6 273,351 6 596,954 6 2,547,960 7 5,385,470 8 883,258 6 380,835 6 2,935,799 6 2,406,271 6 6,606,164
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University AP Salaries AP Fringe AP Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Fringe AP Operating Ed Service Fee Transfer to University	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032 \$ 1,193,843 \$ 457,482 \$ 1,001,500 \$ 6,666,140 \$ 9,318,965 \$ 602,499 \$ 3,862,219 \$ 2,882,470 \$ 8,638,544 \$ 398,184 \$ 177,063 \$ 5,385,895 \$ 3,383,085 \$ 9,344,227	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 1,452,667 \$ 622,809 \$ 3,925,276 \$ 3,031,274 \$ 9,032,026 \$ 454,097 \$ 202,724 \$ 6,107,822 \$ 3,555,546 \$ 10,318,189 \$ 115,181,164	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276 \$ 3,100,000 \$ 8,979,056 \$ 454,097 \$ 202,724 \$ 6,107,82 \$ 1,353,546 \$ 10,318,189	Budget Da \$ 46,302,611 \$ 2,704,245 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,497,184 Hous \$ 5,333,994 \$ 520,285 \$ 1,071,700 \$ 7,197,644 \$ 10,123,623 GCE + \$ 1,491,687 \$ 749,346 \$ 4,195,646 \$ 3,533,610 \$ 9,970,289 Al \$ 477,641 \$ 0,123,623 GCE + \$ 1,491,687 \$ 749,346 \$ 4,195,646 \$ 3,533,610 \$ 9,970,289 Al \$ 477,641 \$ 248,165 \$ 6,145,257 \$ 4,245,500 \$ 11,116,563	\$ 47,080,067 \$ 2,758,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 • CPS Expenses \$ 1,539,333 \$ 764,333 \$ 4,279,559 \$ 3,710,291 \$ 10,293,515 P Expenses \$ 470,701 \$ 253,128 \$ 5,776,542 \$ 4,033,225 \$ 10,533,596 \$ 120,833,285	\$ 48,963,269 \$ 2,813,497 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 91,371,283 \$ 1,361,177 \$ 541,305 \$ 1,071,700 \$ 7,788,645 \$ 10,762,826 \$ 16,00,906 \$ 779,620 \$ 4,365,150 \$ 3,895,805 \$ 10,641,481 \$ 258,191 \$ 5,429,949 \$ 3,831,564 \$ 10,009,233	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ \$ 1,208,062 \$ \$ 453,859 \$ \$ \$ 821,080 \$ \$ 6,916,267 \$ \$ 9,399,269 \$ \$ \$ 1,254,262 \$ \$ 543,266 \$ \$ 5,3932,668 \$ \$ 2,849,733 \$ \$ 8,579,928 \$ \$ \$ 163,860 \$ \$ 6,957,647 \$ \$ 3,516,103 \$ \$ 10,973,292 \$ \$	March 30 2023 3 34,263,477 6 656,974 5 21,221,117 6 65,953,375 6 1,967,205 6 273,351 6 5,954,796 6 5,385,470 8 883,258 8 380,835 6 2,935,799 6 4,666,216 6 263,832 6 120,964 6 4,686,826 6 4,686,826 6 7,761,854 8 85,706,863
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University AP Salaries AP Fringe AP Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Fringe AP Operating Ed Service Fee Transfer to University	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032 \$ 1,193,843 \$ 457,482 \$ 1,001,500 \$ 6,666,140 \$ 9,318,965 \$ 602,499 \$ 3,862,219 \$ 2,882,470 \$ 8,638,544 \$ 398,184 \$ 177,063 \$ 5,385,895 \$ 3,383,085 \$ 9,344,227	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 1,452,667 \$ 622,809 \$ 3,925,276 \$ 3,031,274 \$ 9,032,026 \$ 454,097 \$ 202,724 \$ 6,107,822 \$ 3,555,546 \$ 10,318,189 \$ 115,181,164	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,887,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276 \$ 3,100,000 \$ 8,979,056 \$ 454,097 \$ 202,724 \$ 6,107,822 \$ 3,553,546 \$ 10,318,189 \$ 114,196,156	Budget Da \$ 46,302,611 \$ 2,704,245 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,497,184 Hous \$ 5,333,994 \$ 520,285 \$ 1,071,700 \$ 7,197,644 \$ 10,123,623 GCE + \$ 1,491,687 \$ 749,346 \$ 4,195,646 \$ 3,533,610 \$ 9,970,289 Al \$ 477,641 \$ 0,123,623 GCE + \$ 1,491,687 \$ 749,346 \$ 4,195,646 \$ 3,533,610 \$ 9,970,289 Al \$ 477,641 \$ 248,165 \$ 6,145,257 \$ 4,245,500 \$ 11,116,563	\$ 47,080,067 \$ 2,758,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 • CPS Expenses \$ 1,539,333 \$ 764,333 \$ 4,279,559 \$ 3,710,291 \$ 10,293,515 P Expenses \$ 470,701 \$ 253,128 \$ 5,776,542 \$ 4,033,225 \$ 10,533,596 \$ 120,833,285	\$ 48,963,269 \$ 2,813,497 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 91,371,283 \$ 1,361,177 \$ 541,305 \$ 1,071,700 \$ 7,788,645 \$ 10,762,826 \$ 16,00,906 \$ 779,620 \$ 4,365,150 \$ 3,895,805 \$ 10,641,481 \$ 489,529 \$ 258,191 \$ 5,429,949 \$ 3,831,564 \$ 10,009,233 \$ 122,784,823	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ \$ 1,208,062 \$ \$ 453,859 \$ \$ 821,080 \$ \$ 6,916,267 \$ \$ 9,399,269 \$ \$ \$ 1,254,262 \$ \$ 543,266 \$ \$ 3,932,668 \$ \$ 2,849,733 \$ \$ 8,579,928 \$ \$ \$ 163,860 \$ \$ 6,957,647 \$ \$ 3,516,103 \$ \$ 10,973,292 \$ \$ 117,142,834 \$ \$	March 30 2023 3 34,263,477 6 656,974 5 21,221,117 6 65,953,375 6 1,967,205 6 273,351 6 5,953,375 6 25,47,960 6 3,382,470 6 883,258 6 380,835 6 2,935,799 6 4,666,164 6 263,832 6 120,964 6 4,686,826 6 4,686,826 6 2,690,232 6 7,761,854 8 85,706,863
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Fringe GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Fringe AP Operating Ed Service Fee Transfer to University Subtotal AP Total Expense Day Operations Housing	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032 \$ 1,193,843 \$ 457,482 \$ 1,001,500 \$ 6,666,140 \$ 9,318,965 \$ 1,291,356 \$ 602,499 \$ 3,862,219 \$ 2,882,470 \$ 8,638,544 \$ 177,063 \$ 5,385,895 \$ 398,184 \$ 177,063 \$ 9,344,227 \$ 111,961,768	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 1,452,667 \$ 622,809 \$ 3,925,276 \$ 3,031,274 \$ 9,032,026 \$ 454,097 \$ 202,724 \$ 6,107,822 \$ 3,553,546 \$ 10,318,189 \$ 115,181,164 BUDGETED Ne \$ (1,345,856) \$ (818,314)	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276 \$ 3,100,000 \$ 8,979,056 \$ 454,097 \$ 202,724 \$ 6,107,282 \$ 3,553,546 \$ 10,318,189 \$ 114,196,156 \$ Surplus/(Loss) \$ (2,756,835) \$ (2,756,835) \$ (1,782,452)	Budget Da \$ 46,302,611 \$ 2,704,245 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,497,184 Hous \$ 5,20,285 \$ 1,071,700 \$ 7,197,644 \$ 10,123,623 GCE + \$ 1,491,687 \$ 749,346 \$ 3,533,610 \$ 9,970,289 Al \$ 477,641 \$ 248,165 \$ 6,145,257 \$ 4,245,500 \$ 11,116,563 \$ 119,707,659	\$ 47,080,067 \$ 2,758,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 Sing Expenses \$ 1,308,824 \$ 530,691 \$ 10,625,613 • CPS Expenses \$ 1,539,333 \$ 764,333 \$ 764,333 \$ 764,333 \$ 764,333 \$ 764,333 \$ 764,333 \$ 764,333 \$ 764,333 \$ 764,333 \$ 764,333 \$ 764,333 \$ 764,333 \$ 764,333 \$ 764,333 \$ 764,333 \$ 764,333 \$ 764,333 \$ 764,333 \$ 764,333,35 \$ 764,333,35 \$ 764,333,35 \$ 764,333,35 \$ 764,333,35 \$ 764,333,35 \$ 764,333,35 \$ 764,333,35 \$ 764,333,35 \$ 764,333,35 \$ 764,333,35 \$ 764,333,35 \$ 764,333,35 \$ 764,333,35 \$ 764,333,35 \$ 764,333,35 \$ 764,333,35 \$ 764,333,35 \$ 764,33,325 \$ 776,542 \$ 776,5	\$ 48,963,269 \$ 2,813,497 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 91,371,283 \$ 1,361,177 \$ 541,305 \$ 1,071,700 \$ 7,788,645 \$ 10,762,826 \$ 16,00,906 \$ 779,620 \$ 4,365,150 \$ 3,895,805 \$ 10,641,481 \$ 489,529 \$ 258,191 \$ 5,429,949 \$ 3,831,564 \$ 10,009,233 \$ 122,784,823 \$ (6,623,862) \$ (6,623,862) \$ (1,635,959)	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ \$ 1,208,062 \$ \$ 453,859 \$ \$ \$ 821,080 \$ \$ 6,916,267 \$ \$ 9,399,269 \$ \$ \$ 1,254,262 \$ \$ 543,266 \$ \$ 3,932,668 \$ \$ 2,849,733 \$ \$ 8,579,928 \$ \$ 163,860 \$ \$ 6,957,647 \$ \$ 3,516,103 \$ \$ 10,973,292 \$ \$ 117,142,834 \$ \$ \$ 4CTUAL Net Su \$ 5,758,412 \$ \$ 5,758,412 \$ \$ 7,794,488 \$ \$ (799,448) \$	March 30 2023 3 34,263,477 6 656,974 5 21,221,117 6 65,953,375 6 1,967,205 6 273,351 6 5953,375 6 1,967,205 6 273,351 6 596,954 6 2,547,960 7 312,746 8 883,258 8 883,258 6 380,835 6 380,835 6 380,835 6 1,096,6164 8 263,832 6 120,964 6 4,666,816 8 4,668,826 6 4,668,826 6 4,668,826 6 3,761,854 8 87,706,863 rplus / Loss 6 (643,728) 6 (643,728)
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries AP Fringe AP Operating Ed Service Fee Transfer to University Subtotal AP Total Expense Day Operations Housing COVID Expenses	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032 \$ 1,193,843 \$ 457,482 \$ 1,001,500 \$ 6,666,140 \$ 9,318,965 \$ 602,499 \$ 3,862,219 \$ 2,882,470 \$ 398,184 \$ 177,063 \$ 398,184 \$ 177,063 \$ 9,344,227 \$ 111,961,768	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 1,452,667 \$ 622,809 \$ 3,925,276 \$ 3,031,274 \$ 9,032,026 \$ 454,097 \$ 202,724 \$ 6,107,822 \$ 3,553,546 \$ 10,318,189 \$ 115,181,164	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,887,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276 \$ 3,00,000 \$ 8,979,056 \$ 454,097 \$ 202,724 \$ 6,107,822 \$ 3,553,546 \$ 10,318,189 \$ 114,196,156 \$ Surplus/(Loss) \$ (2,756,835) \$ (1,782,452) \$ -	Budget Da \$ 46,302,611 \$ 2,704,245 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,497,184 Hous \$ 1,333,994 \$ 520,285 \$ 1,071,700 \$ 7,197,644 \$ 10,123,623 GCE + \$ 1,491,687 \$ 749,346 \$ 3,533,610 \$ 9,970,289 Al \$ 477,641 \$ 248,165 \$ 6,145,257 \$ 4,245,500 \$ 11,116,563 \$ 119,707,659 \$ (2,991,712) \$ (1,351,420) \$ -	\$ 47,080,067 \$ 2,758,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 • CPS Expenses \$ 1,539,333 \$ 764,333 \$ 4,279,559 \$ 3,710,291 \$ 10,293,515 P Expenses \$ 470,701 \$ 253,128 \$ 5,776,542 \$ 4,033,225 \$ 10,533,596 \$ 120,833,285 PROJECTED N \$ (6,053,070) \$ (1,681,269) \$ -	\$ 48,963,269 \$ 2,813,497 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 91,371,283 \$ 1,361,177 \$ 541,305 \$ 1,071,700 \$ 7,788,645 \$ 10,762,826 \$ 1600,906 \$ 779,620 \$ 4,365,150 \$ 3,895,805 \$ 10,641,481 \$ 489,529 \$ 258,191 \$ 5,429,949 \$ 3,831,564 \$ 10,009,233 \$ 122,784,823 \$ (6,623,862) \$ (1635,959) \$ -	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ 1,208,062 \$ \$ 453,859 \$ \$ 21,080 \$ \$ 6,916,267 \$ \$ 9,399,269 \$ \$ \$ 1,254,262 \$ \$ 543,266 \$ \$ 3,932,668 \$ \$ 2,849,733 \$ \$ 8,579,928 \$ \$ 117,142,834 \$ \$ 10,973,292 \$ \$ 117,142,834 \$ \$ 117,142,834 \$ \$ 6,957,647 \$ \$ 3,516,103 \$ \$ 10,973,292 \$ \$ 117,142,834 \$ \$ ACTUAL Net Su \$ 5,758,412 \$ \$ (799,448) \$ \$ (799,299) \$ \$	March 30 2023 3 34,263,477 6 656,974 5 21,221,117 6 65,953,375 6 1,967,205 6 273,351 6 25,47,960 6 3,832 6 3,832 6 3,835 6 3,935,79 6 4,686,626 6 4,686,826 6 2,690,232 6 7,761,854 8 85,706,863
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Utilities Housing Operating GCE + CPS Salaries GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries AP Fringe AP Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries AP Fringe AP Operating Ed Service Fee Transfer to University Subtotal AP Total Expense Day Operations Housing COVID Expenses Day Subtotal	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032 \$ 1,193,843 \$ 457,482 \$ 1,001,500 \$ 6,666,140 \$ 9,318,965 \$ 1,291,356 \$ 602,499 \$ 3,862,219 \$ 2,882,470 \$ 8,638,544 \$ 177,063 \$ 9,318,965 \$ 1,291,356 \$ 1,291,356 \$ 1,291,356 \$ 9,318,965 \$ 1,291,356 \$ 1,291,356 \$ 1,291,356 \$ 1,291,356 \$ 1,291,356 \$ 1,291,356 \$ 1,382,470 \$ 1,382,470 \$ 1,383,895 \$ 3,383,885 \$ 3,383,885 \$ 1,383,895 \$ 1,483,895 \$ 1,483,	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 622,809 \$ 3,925,276 \$ 3,031,274 \$ 9,032,026 \$ 454,097 \$ 202,724 \$ 6,107,822 \$ 3,553,546 \$ 10,318,189 \$ 115,181,164 BUDGETED NE \$ (818,314) \$ - \$ (2,164,170)	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276 \$ 3,100,000 \$ 8,979,056 \$ 454,097 \$ 202,724 \$ 6,107,822 \$ 3,553,546 \$ 10,318,189 \$ 114,196,156 \$ Surplus/(Loss) \$ (2,756,835) \$ (1,782,452) \$ (1,782,452) \$ (1,782,452) \$ (4,539,287)	Budget Da \$ 46,302,611 \$ 2,704,245 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,497,184 Hous \$ 1,333,994 \$ 520,285 \$ 1,071,700 \$ 7,197,644 \$ 10,123,623 GCE + \$ 1,491,687 \$ 749,346 \$ 4,195,646 \$ 3,533,610 \$ 9,970,289 Al \$ 477,641 \$ 248,165 \$ 6,145,257 \$ 4,245,500 \$ 11,116,563 \$ 119,707,659 \$ (2,991,712) \$ (1,351,420) \$ - \$ (4,343,132)	\$ 47,080,067 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 • CPS Expenses \$ 1,539,333 \$ 764,333 \$ 4,279,559 \$ 3,710,291 \$ 10,293,515 P Expenses \$ 470,701 \$ 253,128 \$ 5,776,542 \$ 4,033,225 \$ 10,533,596 \$ 120,833,285 • 120,833,285 • 120,833,285 • (1,681,269) \$ (1,681,269) \$ (1,681,269) \$ (7,734,340)	\$ 48,963,269 \$ 2,813,497 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 91,371,283 \$ 1,361,177 \$ 541,305 \$ 1,071,700 \$ 7,788,645 \$ 10,762,826 \$ 10,762,826 \$ 10,641,481 \$ 489,529 \$ 258,191 \$ 5,429,949 \$ 3,831,564 \$ 10,009,233 \$ 122,784,823 \$ (6,623,862) \$ (1635,959) \$ (8,259,821)	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ \$ 1,208,062 \$ \$ 453,859 \$ \$ 821,080 \$ \$ 6,916,267 \$ \$ 9,399,269 \$ \$ \$ 1,254,262 \$ \$ 543,266 \$ \$ 3,932,668 \$ \$ 2,849,733 \$ \$ 8,579,928 \$ \$ 163,860 \$ \$ 6,957,647 \$ \$ 3,516,103 \$ \$ 10,973,292 \$ \$ 117,142,834 \$ \$ ACTUAL Net Su \$ 5,758,412 \$ \$ (799,448) \$ \$ (799,448) \$ \$ (799,448) \$ \$ (799,448) \$ \$ (799,448) \$ \$ (799,448) \$ \$ (799,448) \$ \$ (799,448) \$ \$ (799,448) \$ \$ (799,448) \$ \$ (799,448) \$ \$ (799,448) \$ \$ (799,448) \$ \$ \$ (799,448) \$ \$ \$ (799,448) \$ \$ \$ (799,448) \$ \$ \$ (799,448) \$ \$ \$ (799,448) \$ \$ \$ (799,448) \$ \$ \$ (799,448) \$ \$ \$ (799,448) \$ \$ \$ \$ (799,448) \$ \$ \$ \$ (799,448) \$ \$ \$ \$ (799,448) \$ \$ \$ \$ \$ (199,299) \$ \$ 4,759,665 \$ \$ \$	March 30 2023 3 34,263,477 6 656,974 5 21,221,117 6 65,953,375 6 1,967,205 6 273,351 6 596,954 6 5,383,470 8 883,258 8 380,835 6 2,935,799 6 4,666,164 6 263,832 6 120,964 6 4,686,826 6 2,690,232 7,761,854 8 85,706,863
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Salaries GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries AP Fringe AP Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries AP Operating Ed Service Fee Transfer to University Subtotal AP Total Expense Day Operations Housing COVID Expenses Day Subtotal GCE & CPS	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032 \$ 1,193,843 \$ 457,482 \$ 1,001,500 \$ 6,666,140 \$ 9,318,965 \$ 602,499 \$ 3,862,219 \$ 2,882,470 \$ 8,638,544 \$ 177,063 \$ 5,385,895 \$ 3,383,085 \$ 9,344,227 \$ 111,961,768 \$ (1,350,991) \$ (1,792,276) \$ (1,500,000) \$ (4,643,267) \$ 104,113	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 622,809 \$ 3,925,276 \$ 3,031,274 \$ 9,032,026 \$ 10,318,189 \$ 115,181,164 BUDGETED Ne \$ (1,345,856) \$ (818,314) \$ (2,164,170) \$ 410,387	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,701 \$ 622,809 \$ 3,925,276 \$ 3,100,000 \$ 8,979,056 \$ 454,097 \$ 202,724 \$ 6,107,822 \$ 3,553,546 \$ 10,318,189 \$ 114,196,156 \$ Surplus/(Loss) \$ (2,756,835) \$ (1,782,452) \$ 1,021,576	Budget Da \$ 46,302,611 \$ 2,704,245 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,497,184	\$ 47,080,067 \$ 2,758,330 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 Sing Expenses \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 **CPS Expenses \$ 1,539,333 \$ 764,333 \$ 4,279,559 \$ 3,710,291 \$ 10,293,515 **P Expenses \$ 470,701 \$ 253,128 \$ 5,776,542 \$ 4,033,225 \$ 10,533,596 \$ 120,833,285 **PROJECTED N \$ (6,053,070) \$ (1,681,269) \$ (7,734,340) \$ 625,125	\$ 48,963,269 \$ 2,813,497 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 91,371,283 \$ 1,361,177 \$ 541,305 \$ 1,071,700 \$ 7,788,645 \$ 10,762,826 \$ 1,600,906 \$ 779,620 \$ 4,365,150 \$ 3,895,805 \$ 10,641,481 \$ 489,529 \$ 258,191 \$ 5,429,949 \$ 3,831,564 \$ 10,009,233 \$ 122,784,823 \$ (6,623,862) \$ (1,635,959) \$ (8,259,821) \$ 823,092	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ \$ 1,208,062 \$ \$ 453,859 \$ \$ 821,080 \$ \$ 6,916,267 \$ \$ 9,399,269 \$ \$ \$ 1,254,262 \$ \$ 543,266 \$ \$ 3,932,668 \$ \$ 2,849,733 \$ \$ 8,579,928 \$ \$ \$ 163,860 \$ \$ \$ 6,957,647 \$ \$ 3,516,103 \$ \$ 10,973,292 \$ \$ 117,142,834 \$ \$ ACTUAL Net Su \$ 5,758,412 \$ \$ (799,448) \$ \$ (199,299) \$ \$ 4,759,665 \$ \$ \$ (28,811) \$ \$	March 30 2023 3 34,263,477 6 656,974 5 21,221,117 6 2,499,062 6 1,967,205 6 273,351 6 596,954 6 5,385,470 8 883,258 8 380,835 6 2,935,799 6 4,666,271 6 6,606,164 6 4,686,826 6 2,690,232 7,761,854 8 85,706,863 rplus / Loss 6 (643,728) 6 (2,756,150 1 (5,441) 2 2,097,341 6 (15,441) 2 2,097,341
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Utilities Housing Operating GCE + CPS Salaries GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries AP Fringe AP Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries AP Fringe AP Operating Ed Service Fee Transfer to University Subtotal AP Total Expense Day Operations Housing COVID Expenses Day Subtotal	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032 \$ 1,193,843 \$ 457,482 \$ 1,001,500 \$ 6,666,140 \$ 9,318,965 \$ 1,291,356 \$ 602,499 \$ 3,862,219 \$ 2,882,470 \$ 8,638,544 \$ 177,063 \$ 9,318,965 \$ 1,291,356 \$ 1,291,356 \$ 1,291,356 \$ 9,318,965 \$ 1,291,356 \$ 1,291,356 \$ 1,291,356 \$ 1,291,356 \$ 1,291,356 \$ 1,291,356 \$ 1,382,470 \$ 1,382,470 \$ 1,383,895 \$ 3,383,885 \$ 3,383,885 \$ 1,383,895 \$ 1,483,895 \$ 1,483,	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 1,452,667 \$ 622,809 \$ 3,925,276 \$ 3,031,274 \$ 9,032,026 \$ 454,097 \$ 202,724 \$ 6,107,822 \$ 3,553,546 \$ 10,318,189 \$ 115,181,164 BUDGETED NE \$ (1,345,856) \$ (818,314) \$ - \$ \$ (2,164,170) \$ 410,387 \$ 687,692	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276 \$ 3,100,000 \$ 8,979,056 \$ 454,097 \$ 202,724 \$ 6,107,822 \$ 3,553,546 \$ 10,318,189 \$ 114,196,156 \$ Surplus/(Loss) \$ (2,756,835) \$ (1,782,452) \$ (1,782,452) \$ (1,782,452) \$ (4,539,287)	Budget Da \$ 46,302,611 \$ 2,704,245 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,497,184 Hous \$ 1,333,994 \$ 520,285 \$ 1,071,700 \$ 7,197,644 \$ 10,123,623 GCE + \$ 1,491,687 \$ 749,346 \$ 4,195,646 \$ 3,533,610 \$ 9,970,289 Al \$ 477,641 \$ 248,165 \$ 6,145,257 \$ 4,245,500 \$ 11,116,563 \$ 119,707,659 \$ (2,991,712) \$ (1,351,420) \$ - \$ (4,343,132)	\$ 47,080,067 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 • CPS Expenses \$ 1,539,333 \$ 764,333 \$ 4,279,559 \$ 3,710,291 \$ 10,293,515 P Expenses \$ 470,701 \$ 253,128 \$ 5,776,542 \$ 4,033,225 \$ 10,533,596 \$ 120,833,285 • 120,833,285 • 120,833,285 • (1,681,269) \$ (1,681,269) \$ (1,681,269) \$ (7,734,340)	\$ 48,963,269 \$ 2,813,497 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 91,371,283 \$ 1,361,177 \$ 541,305 \$ 1,071,700 \$ 7,788,645 \$ 10,762,826 \$ 1,600,906 \$ 779,620 \$ 4,365,150 \$ 3,895,805 \$ 10,641,481 \$ 489,529 \$ 258,191 \$ 5,429,949 \$ 3,831,564 \$ 10,009,233 \$ 122,784,823 \$ (6,623,862) \$ (1,635,959) \$ - \$ (8,259,821) \$ 823,092 \$ 8,341	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ \$ 1,208,062 \$ \$ 453,859 \$ \$ 821,080 \$ \$ 6,916,267 \$ \$ 9,399,269 \$ \$ \$ 1,254,262 \$ \$ 543,266 \$ \$ 3,932,668 \$ \$ 2,849,733 \$ \$ 8,579,928 \$ \$ 163,860 \$ \$ 6,957,647 \$ \$ 3,516,103 \$ \$ 10,973,292 \$ \$ 117,142,834 \$ \$ ACTUAL Net Su \$ 5,758,412 \$ \$ (799,448) \$ \$ (799,448) \$ \$ (799,448) \$ \$ (799,448) \$ \$ (799,448) \$ \$ (799,448) \$ \$ (799,448) \$ \$ (799,448) \$ \$ (799,448) \$ \$ (799,448) \$ \$ (799,448) \$ \$ (799,448) \$ \$ (799,448) \$ \$ \$ (799,448) \$ \$ \$ (799,448) \$ \$ \$ (799,448) \$ \$ \$ (799,448) \$ \$ \$ (799,448) \$ \$ \$ (799,448) \$ \$ \$ (799,448) \$ \$ \$ (799,448) \$ \$ \$ \$ (799,448) \$ \$ \$ \$ (799,448) \$ \$ \$ \$ (799,448) \$ \$ \$ \$ \$ (199,299) \$ \$ 4,759,665 \$ \$ \$	March 30 2023 3 34,263,477 6 656,974 6 21,221,117 6 2,499,062 7 7,312,746 6 65,953,375 6 1,967,205 7 273,351 6 5,96,954 6 2,547,960 6 3,385,470 8 883,258 6 380,835 6 2,935,799 6 4,686,826 6 4,686,826 6 2,690,322 7,761,854 8 85,706,863 rplus / Loss 6 (643,728) 6 (25,765,510 6 (15,441) 6 2,097,341 7 1,674,036 7 294,845
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing Subtotal Housing GCE + CPS Salaries GCE + CPS Salaries GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries AP Operating Ed Service Fee Transfer to University Subtotal AP Total Expense Day Operations Housing COVID Expenses Day Subtotal GCE & CPS AP	\$ 40,502,811 \$ 3,366,253 \$ 32,168,648 \$ 3,897,320 \$ 4,725,000 \$ 84,660,032 \$ 1,193,843 \$ 457,482 \$ 1,001,500 \$ 6,666,140 \$ 9,318,965 \$ 602,499 \$ 3,862,219 \$ 2,882,470 \$ 8,638,544 \$ 398,184 \$ 177,063 \$ 5,385,895 \$ 3,383,085 \$ 9,344,227 \$ 111,961,768 \$ (1,350,991) \$ (1,500,000) \$ (4,643,267) \$ 104,113 \$ 913,430	\$ 42,849,950 \$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 1,452,667 \$ 622,809 \$ 3,925,276 \$ 3,031,274 \$ 9,032,026 \$ 454,097 \$ 202,724 \$ 6,107,822 \$ 3,553,546 \$ 10,318,189 \$ 115,181,164 BUDGETED NE \$ (1,345,856) \$ (818,314) \$ - \$ \$ (2,164,170) \$ 410,387 \$ 687,692	\$ 42,849,950 \$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276 \$ 3,100,000 \$ 8,979,056 \$ 454,097 \$ 202,724 \$ 6,107,822 \$ 3,553,546 \$ 10,318,189 \$ 114,196,156 \$ Urplus/(Loss) \$ (2,756,835) \$ (1,782,452) \$ 1,021,576 \$ 76,503	Budget Da \$ 46,302,611 \$ 2,704,245 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 88,497,184 HOUS \$ 1,333,994 \$ 520,285 \$ 1,071,700 \$ 7,197,644 \$ 10,123,623 GCE + \$ 1,491,667 \$ 749,346 \$ 4,195,646 \$ 3,533,610 \$ 9,970,289 A41 \$ 141,656 \$ 6,145,257 \$ 4,245,500 \$ 11,116,563 \$ 119,707,659 \$ (2,991,712) \$ (1,351,420) \$ - \$ (4,343,132) \$ 428,416 \$ (16,758)	\$ 47,080,067 \$ 29,581,753 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 89,380,560 Sing Expenses \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 - CPS Expenses \$ 1,539,333 \$ 764,333 \$ 764,333 \$ 4,279,559 \$ 3,710,291 \$ 10,293,515 P Expenses \$ 470,701 \$ 253,128 \$ 5,776,542 \$ 4,033,225 \$ 10,533,596 \$ 120,833,285 - PROJECTED N \$ (6,053,070) \$ (1,681,269) \$ 5 \$ (7,734,340) \$ 6525,125 \$ 11,219	\$ 48,963,269 \$ 2,813,497 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 91,371,283 \$ 1,361,177 \$ 541,305 \$ 1,071,700 \$ 7,788,645 \$ 10,762,826 \$ 1,600,906 \$ 779,620 \$ 4,365,150 \$ 3,895,805 \$ 10,641,481 \$ 489,529 \$ 258,191 \$ 5,429,949 \$ 3,831,564 \$ 10,009,233 \$ 122,784,823 \$ (6,623,862) \$ (1,635,959) \$ - \$ (8,259,821) \$ 823,092 \$ 8,341	\$ 49,099,638 \$ \$ 1,729,055 \$ \$ 25,630,380 \$ \$ 4,599,552 \$ \$ 7,131,719 \$ \$ 88,190,345 \$ \$ \$ 1,208,062 \$ \$ 433,859 \$ \$ 821,080 \$ \$ 6,916,267 \$ \$ 9,399,269 \$ \$ \$ 1,254,262 \$ \$ 543,266 \$ \$ 3,932,668 \$ \$ 2,849,733 \$ \$ 8,579,928 \$ \$ 117,142,834 \$ \$ 10,973,292 \$ \$ 117,142,834 \$ \$ 117,142,834 \$ \$ (799,448) \$ \$ \$ (799,448) \$ \$ \$ (799,448) \$ \$ \$ (799,299) \$ \$ 4,759,665 \$ \$ (28,811) \$ \$ (28,811) \$ \$ (28,811) \$ \$ (28,811) \$ \$ (333,837) \$ \$ (333,837) \$ \$	March 30 2023 3 34,263,477 6 656,974 6 21,221,117 6 2,499,062 6 7,312,746 6 65,953,375 6 1,967,205 6 273,351 6 596,954 6 2,547,960 7 5,385,470 8 883,258 8 380,835 8 2,935,799 6 4,666,271 6 6,606,164 7 4,686,826 7 7,61,854 8 5,706,863 10,954

FY2024 Budget 6% salary increase and no fair share

Section: III. FY2024 Budget Discussion

Item: E. FY2024 Budget 6% salary increase and no fair share

Purpose:

Submitted by:

Related Material: FY24 BOT Budget 6% salary increase and no fair share.pdf

			DRAFT	: 6% Salary II	ncrease and N	lo Fa	air Share				
FITCHBURG STATE			PROVED GETS	UPDATED	PROPOSED		PROJECTE	D BUDGETS		ACT	UALS
■ UNIVERSITY	FY22 Budge		FY23 Budget	FY23 Updated Budget	FY24 Budget	Ш	FY25 Projected	FY26 Projected		FY22 Actuals	FY23 Actuals March 30 2023
REVENUE SOURCES					Di	ay R	evenue				
General Appropriations Act	\$ 33,193	7.515	\$ 35,938,368	\$ 36,634,034	\$ 37,687,632	ĖТ	\$ 38,741,230	\$ 39,794,828	Ş	36,711,462	\$ 24,422,689
Collective Bargaining (CBA) funding	\$	-	\$ -	\$ -	\$ 833,676	l I	\$ 856,956	\$ 880,262	<u> </u>		\$ -
PF State Appropriation	\$ 573	3,943	\$ 900,000	\$ 1,053,598	\$ 1,053,598		\$ 1,053,598	\$ 1,053,598	Ş	695,666	\$ -
Fair Share State Appropriation	\$	-	\$ -	\$ -			\$ -	\$ -	\$		\$ -
DCAMM	\$	-	\$ -	\$ -	\$ -		\$ -	\$ -	\$		\$ 2,126,919
Tuition and Fees - Day	\$ 31,394		\$ 29,131,044	\$ 26,087,536	\$ 24,324,940		\$ 24,192,940	\$ 24,434,869	\$		\$ 25,944,859 \$ 1,229,327
Retained Out-of-State Tuition Non-State Supported Tuition		0,000 0,387	\$ 1,250,000 \$ 875,000	\$ 1,229,327 \$ 875,000	\$ 1,250,000 \$ 875,000	-	\$ 1,250,000 \$ 875,000	\$ 1,250,000 \$ 883,750	9		\$ 1,229,327 \$ -
Financial Aid		0,000	\$ 7,300,000	\$ 7,300,000	\$ 7,250,343	i i	\$ 7,250,343	\$ 7,250,343	9		\$ 5,361,619
Grants		2,410	\$ 1,492,410	\$ 1,247,504	\$ 1,596,181	l	\$ 1,596,181	\$ 1,596,181	\$		\$ 1,247,504
Investment Income	\$ 768	3,800	\$ 1,650,000	\$ 1,650,000	\$ 1,402,500		\$ 1,472,625	\$ 1,546,256	\$	580,365	\$ 613,247
Sales, Service, & Other Income		9,050	\$ 1,853,100	\$ 1,853,100	\$ 1,853,100		\$ 1,871,631	\$ 1,890,347	\$		\$ 1,132,905
Reserve from Fund Balance		3,268	\$ 640,986	\$ 640,986	\$ 1,336,502		\$ 640,986	\$ 640,986	Ş		\$ -
Transfer - Foundation, etc. Subtotal Day		5,000	\$ 266,000	\$ 266,000	\$ 342,000	l	\$ 326,000	\$ 326,000 \$ 81.547.421	\$		\$ 235,998 \$ 62,315,067
Subtotal Day	\$ 79,92	.,041	\$ 81,296,908	\$ 78,837,085	\$ 79,805,472		\$ 80,127,490	\$ 81,547,421	۶	30,857,439	\$ 62,315,067
5 4 11 11 11	A					шагу	Revenue			0.000	
Dorm Authority - Housing		5,689 3,000	\$ 9,169,871 \$ 3,200,000	\$ 8,322,539 \$ 3,200,000	\$ 8,772,203 \$ 3,200,000		\$ 8,944,344 \$ 3,200,000	\$ 9,126,867 \$ 3,200,000	Ş		\$ 8,141,980 \$ 2,979,139
Food Service Subtotal Auxillary	\$ 10,914	-	\$ 12,369,871	\$ 11,522,539	\$ 11,972,203	1	\$ 12,144,344	\$ 12,326,867	5		\$ 11,121,119
Subtotui Auxiliury	, 10,51	,,,,,,,	, 12,555,671			PS &	AP Revenue	22,020,007		_2,-51,040	,,113
Graduate & Continuing Ed (GCE) +CPS	\$ 8,742	2.657	\$ 9,442,413	\$ 10,000,632	\$ 10,398,705	1 3 6	\$ 10.918.640	\$ 11,464,572	9	8,551,117	\$ 8,280,200
Accelerated Programs (AP)	\$ 10,25	-,	\$ 11,005,881	\$ 10,000,632	\$ 10,398,705	l	\$ 10,918,840	\$ 10,017,574	\$	-,,	\$ 8,556,699
Subtotal GCE & AP	\$ 19,000	_	\$ 20,448,294	\$ 20,395,324	\$ 21,498,510	1 F	\$ 21,463,455	\$ 21,482,146	5		\$ 16,836,899
Total Revenue	\$ 109,836	,044	\$ 114,115,073	\$ 110,754,948	\$ 113,276,185		\$ 113,735,289	\$ 115,356,434		\$ 121,539,851	\$ 90,273,085
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► FITCHBURG STATE			PROVED GETS	UPDATED	PROPOSED		PROJECTED	BUDGETS		ACTU	JALS
UNIVERSITY		עטפ	GE13								
ONIVERSITI	FY22	2	FY23	FY23 Updated	FY24		FY25	FY26		FY22	FY23 Actuals
	Budge	t	Budget	Budget	Budget		Projected	Projected		Actuals	March 30 2023
OPERATING EXPENSES											
OI EIGHTING EXTERNATION					Da	ау Ех	cpenses				
Day Salaries	\$ 40,500	2,811	\$ 42,849,950	\$ 42,849,950	\$ 46,419,861	ay Ex	(penses \$ 48,276,655	\$ 50,207,722	Ş	49,099,638	\$ 34,263,477
	\$ 40,500 \$ 3,366		\$ 42,849,950 \$ 3,288,361	\$ 42,849,950 \$ 3,288,361		ау Ех	•	\$ 50,207,722 \$ 4,450,698	ç		\$ 34,263,477 \$ 656,974
Day Salaries	-	5,253			\$ 46,419,861	ay Ex	\$ 48,276,655		_	1,729,055	
Day Salaries University Fringe University Operating Utilities	\$ 3,366 \$ 32,168 \$ 3,897	5,253 3,648 7,320	\$ 3,288,361 \$ 31,172,267 \$ 3,807,186	\$ 3,288,361 \$ 30,123,423 \$ 3,807,186	\$ 46,419,861 \$ 4,277,872 \$ 29,581,753 \$ 5,183,574	ay Ex	\$ 48,276,655 \$ 4,363,429 \$ 29,581,753 \$ 5,235,410	\$ 4,450,698 \$ 29,581,753 \$ 5,287,764	0,00	1,729,055 25,630,380 4,599,552	\$ 656,974 \$ 21,221,117 \$ 2,499,062
Day Salaries University Fringe University Operating Utilities Capital	\$ 3,366 \$ 32,168 \$ 3,89 \$ 4,725	5,253 3,648 7,320 5,000	\$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000	\$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000	\$ 46,419,861 \$ 4,277,872 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000	ay Ex	\$ 48,276,655 \$ 4,363,429 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000	\$ 4,450,698 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000	0,00	1,729,055 25,630,380 4,599,552 7,131,719	\$ 656,974 \$ 21,221,117 \$ 2,499,062 \$ 7,312,746
Day Salaries University Fringe University Operating Utilities	\$ 3,366 \$ 32,168 \$ 3,897	5,253 3,648 7,320 5,000	\$ 3,288,361 \$ 31,172,267 \$ 3,807,186	\$ 3,288,361 \$ 30,123,423 \$ 3,807,186	\$ 46,419,861 \$ 4,277,872 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 90,188,060		\$ 48,276,655 \$ 4,363,429 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 92,182,247	\$ 4,450,698 \$ 29,581,753 \$ 5,287,764	0,00	1,729,055 25,630,380 4,599,552 7,131,719	\$ 656,974 \$ 21,221,117 \$ 2,499,062
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day	\$ 3,366 \$ 32,168 \$ 3,89 \$ 4,725 \$ 84,666	5,253 8,648 7,320 5,000 0,032	\$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764	\$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920	\$ 46,419,861 \$ 4,277,872 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 90,188,060		\$ 48,276,655 \$ 4,363,429 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 92,182,247 Expenses	\$ 4,450,698 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 94,252,937	9	1,729,055 25,630,380 4,599,552 7,131,719 88,190,345	\$ 656,974 \$ 21,221,117 \$ 2,499,062 \$ 7,312,746 \$ 65,953,375
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries	\$ 3,366 \$ 32,166 \$ 3,89 \$ 4,725 \$ 84,666 \$ 1,195	5,253 3,648 7,320 5,000 0,032	\$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518	\$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518	\$ 46,419,861 \$ 4,277,872 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 90,188,060 Hou \$ 1,333,994		\$ 48,276,655 \$ 4,363,429 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 92,182,247 Expenses \$ 1,308,824	\$ 4,450,698 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 94,252,937 \$ 1,442,848	0,000	5 1,729,055 5 25,630,380 6 4,599,552 5 7,131,719 6 88,190,345 6 1,208,062	\$ 656,974 \$ 21,221,117 \$ 2,499,062 \$ 7,312,746 \$ 65,953,375 \$ 1,967,205
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe	\$ 3,360 \$ 32,160 \$ 3,89 \$ 4,720 \$ 84,660 \$ 1,190 \$ 45	5,253 3,648 7,320 5,000 0,032 3,843 7,482	\$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222	\$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222	\$ 46,419,861 \$ 4,277,872 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 90,186,060 Hou \$ 1,333,994 \$ 611,103		\$ 48,276,655 \$ 4,363,429 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 92,182,247 Expenses \$ 1,308,824 \$ 530,691	\$ 4,450,698 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 94,252,937 \$ 1,442,848 \$ 635,792	\$ \$	5 1,729,055 5 25,630,380 6 4,599,552 6 7,131,719 6 88,190,345 6 1,208,062 5 453,859	\$ 656,974 \$ 21,221,117 \$ 2,499,062 \$ 7,312,746 \$ 65,953,375 \$ 1,967,205 \$ 273,351
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities	\$ 3,366 \$ 32,166 \$ 3,89 \$ 4,72 \$ 84,666 \$ 1,19 \$ 45 \$ 1,00	5,253 3,648 7,320 5,000 0,032 3,843 7,482	\$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500	\$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500	\$ 46,419,861 \$ 4,277,872 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 90,188,060 Hou \$ 1,333,994 \$ 611,103 \$ 1,071,700		\$ 48,276,655 \$ 4,363,429 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 92,182,247 Expenses \$ 1,308,824 \$ 530,691 \$ 1,071,700	\$ 4,450,698 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 94,252,937 \$ 1,442,848 \$ 635,792 \$ 1,071,700	0,000	5 1,729,055 5 25,630,380 6 4,599,552 6 7,131,719 6 88,190,345 6 1,208,062 6 453,859 6 821,080	\$ 656,974 \$ 21,221,117 \$ 2,499,062 \$ 7,312,746 \$ 65,953,375 \$ 1,967,205 \$ 273,351 \$ 596,954
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe	\$ 3,366 \$ 32,166 \$ 3,89 \$ 4,72 \$ 84,666 \$ 1,199 \$ 45 \$ 1,000 \$ 6,666	5,253 3,648 7,320 5,000 0,032 3,843 7,482	\$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945	\$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751	\$ 46,419,861 \$ 4,277,872 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 90,188,060 Hou \$ 1,333,994 \$ 611,103 \$ 1,071,700 \$ 7,197,644	sing	\$ 48,276,655 \$ 4,363,429 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 92,182,247 Expenses \$ 1,308,824 \$ 530,691 \$ 1,071,700	\$ 4,450,698 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 94,252,937 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,788,645	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5 1,729,055 5 25,630,380 5 4,599,552 5 7,131,719 6 88,190,345 6 1,208,062 5 453,859 6 821,080 6 6,916,267	\$ 656,974 \$ 21,221,117 \$ 2,499,062 \$ 7,312,746 \$ 65,953,375 \$ 1,967,205 \$ 273,351 \$ 596,954 \$ 2,547,960
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating	\$ 3,366 \$ 32,166 \$ 3,89 \$ 4,72 \$ 84,666 \$ 1,199 \$ 45 \$ 1,000 \$ 6,666	5,253 3,648 7,320 5,000 0,032 3,843 7,482 1,500 5,140	\$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945	\$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751	\$ 46,419,861 \$ 4,277,872 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 99,188,060 Hou \$ 1,333,994 \$ 611,103 \$ 1,071,700 \$ 7,197,644 \$ 10,214,441	sing	\$ 48,276,655 \$ 4,363,429 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 92,182,247 Expenses \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399	\$ 4,450,698 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 94,252,937 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,788,645	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5 1,729,055 5 25,630,380 5 4,599,552 5 7,131,719 6 88,190,345 6 1,208,062 5 453,859 6 821,080 6 6,916,267	\$ 656,974 \$ 21,221,117 \$ 2,499,062 \$ 7,312,746 \$ 65,953,375 \$ 1,967,205 \$ 273,351 \$ 596,954 \$ 2,547,960
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating	\$ 3,366 \$ 32,166 \$ 3,895 \$ 4,725 \$ 84,666 \$ 1,195 \$ 455 \$ 1,005 \$ 6,666 \$ 9,316	5,253 3,648 7,320 5,000 0,032 3,843 7,482 1,500 5,140	\$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945	\$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751	\$ 46,419,861 \$ 4,277,872 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 90,188,060 Hou: \$ 1,333,994 \$ 611,103 \$ 1,071,700 \$ 7,197,644 \$ 10,214,441 GCE +	sing	\$ 48,276,655 \$ 4,363,429 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 92,182,247 Expenses \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613	\$ 4,450,698 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 94,252,937 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,788,645	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5 1,729,055 5 25,630,380 5 4,599,552 5 7,131,719 6 88,190,345 6 1,208,062 5 453,859 6 821,080 6 6,916,267	\$ 656,974 \$ 21,221,117 \$ 2,499,062 \$ 7,312,746 \$ 65,953,375 \$ 1,967,205 \$ 273,351 \$ 596,954 \$ 2,547,960
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing Subtotal Housing	\$ 3,366 \$ 32,166 \$ 3,89 \$ 4,72: \$ 84,666 \$ 1,19: \$ 45: \$ 1,00: \$ 6,666 \$ 9,316	5,253 3,648 7,320 5,000 0,032 3,843 7,482 1,500 5,140 8,965	\$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185	\$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991	\$ 46,419,861 \$ 4,277,872 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 90,188,060 Hou: \$ 1,333,994 \$ 611,103 \$ 1,071,700 \$ 7,197,644 \$ 10,214,441 GCE +	sing	\$ 48,276,655 \$ 4,363,429 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 92,182,247 Expenses \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 \$ Expenses	\$ 4,450,698 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 94,252,937 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,788,645 \$ 10,938,985	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5 1,729,055 6 25,630,380 6 4,599,552 7,131,719 6 88,190,345 6 1,208,062 6 453,859 6 821,080 6 6,916,267 7 9,399,269	\$ 656,974 \$ 21,221,117 \$ 2,499,062 \$ 7,312,746 \$ 65,953,375 \$ 1,967,205 \$ 273,351 \$ 596,954 \$ 2,547,960 \$ 5,385,470
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating	\$ 3,366 \$ 32,161 \$ 3,899 \$ 4,722 \$ 84,666 \$ 1,199 \$ 45 \$ 1,000 \$ 6,666 \$ 9,318 \$ 1,299 \$ 60,666 \$ 3,386	5,253 3,648 7,320 0,032 0,032 1,500 1,500 1,356 1,356 1,356	\$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 1,452,667 \$ 622,809 \$ 3,925,276	\$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276	\$ 46,419,861 \$ 4,277,872 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 90,188,060 Hou: \$ 1,333,994 \$ 611,103 \$ 1,071,700 \$ 7,197,644 \$ 10,214,441 GCE -4 \$ 1,510,144 \$ 763,096 \$ 4,195,646	sing	\$ 48,276,655 \$ 4,363,429 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 92,182,247 Expenses \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 S Expenses \$ 1,570,550 \$ 778,358 \$ 4,279,559	\$ 4,450,698 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 94,252,937 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,788,645 \$ 10,938,985 \$ 1,633,372 \$ 793,925 \$ 4,365,150	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5 1,729,055 6 25,630,380 6 4,599,552 7,131,719 6 88,190,345 6 1,208,062 6 453,859 6 821,080 6 6,916,267 7 9,399,269 6 1,254,262 6 543,266 6 3,932,668	\$ 656,974 \$ 21,221,117 \$ 2,499,062 \$ 7,312,746 \$ 65,953,375 \$ 1,967,205 \$ 273,351 \$ 296,954 \$ 2,547,960 \$ 5,385,470 \$ 883,258 \$ 380,835 \$ 2,935,799
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University	\$ 3,366 \$ 32,161 \$ 3,893 \$ 4,722 \$ 4,666 \$ 1,193 \$ 4,666 \$ 1,000 \$ 6,666 \$ 9,318 \$ 1,299 \$ 6,566 \$ 3,865 \$ 3,865 \$ 2,883	5,253 3,648 3,648 5,000 0,032 2,482 1,500 1,356 1,356 2,499 2,219	\$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 1,452,667 \$ 622,809 \$ 3,925,276 \$ 3,031,274	\$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276 \$ 3,100,000	\$ 46,419,861 \$ 4,277,872 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 90,188,060 Hou: \$ 1,333,994 \$ 611,103 \$ 1,071,700 \$ 7,197,644 \$ 10,214,441 GCE 4 \$ 1,510,144 \$ 763,096 \$ 4,195,646 \$ 3,533,610	sing	\$ 48,276,655 \$ 4,363,429 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 92,182,247 Expenses \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 S Expenses \$ 1,570,550 \$ 778,358 \$ 4,279,559 \$ 3,710,291	\$ 4,450,698 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 94,252,937 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,788,645 \$ 10,938,985 \$ 1,633,372 \$ 793,925 \$ 4,365,150 \$ 3,895,805	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5 1,729,055 6 25,630,380 6 4,599,552 6 7,131,719 6 88,190,345 6 1,208,062 6 453,859 6 453,859 6 6,916,267 7 9,399,269 7 1,254,262 6 543,266 6 3,932,668 6 3,932,668 6 2,849,733	\$ 656,974 \$ 21,221,117 \$ 2,499,062 \$ 7,312,746 \$ 65,953,375 \$ 1,967,205 \$ 273,351 \$ 596,954 \$ 2,547,960 \$ 5,385,470 \$ 883,258 \$ 380,835 \$ 2,935,799 \$ 2,406,271
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating	\$ 3,366 \$ 32,161 \$ 3,893 \$ 4,722 \$ 4,666 \$ 1,193 \$ 4,666 \$ 1,000 \$ 6,666 \$ 9,318 \$ 1,299 \$ 6,566 \$ 3,865 \$ 3,865 \$ 2,883	5,253 3,648 7,320 0,032 0,032 1,500 1,500 1,356 1,356 1,356	\$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 1,452,667 \$ 622,809 \$ 3,925,276	\$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276	\$ 46,419,861 \$ 4,277,872 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 90,186,060 Hou: \$ 1,333,994 \$ 611,103 \$ 1,071,700 \$ 7,197,644 \$ 10,214,441 GCE+ \$ 1,510,144 \$ 763,096 \$ 4,195,646 \$ 3,533,610 \$ 10,002,496	sing + CP?	\$ 48,276,655 \$ 4,363,429 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 92,182,247 Expenses \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 S Expenses \$ 1,570,550 \$ 778,358 \$ 4,279,559 \$ 3,710,291 \$ 10,338,757	\$ 4,450,698 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 94,252,937 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,788,645 \$ 10,938,985 \$ 1,633,372 \$ 793,925 \$ 4,365,150	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5 1,729,055 6 25,630,380 6 4,599,552 6 7,131,719 6 88,190,345 6 1,208,062 6 453,859 6 453,859 6 6,916,267 7 9,399,269 7 1,254,262 6 543,266 6 3,932,668 6 3,932,668 6 2,849,733	\$ 656,974 \$ 21,221,117 \$ 2,499,062 \$ 7,312,746 \$ 65,953,375 \$ 1,967,205 \$ 273,351 \$ 596,954 \$ 2,547,960 \$ 5,385,470 \$ 883,258 \$ 380,835 \$ 2,935,799
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University	\$ 3,366 \$ 32,161 \$ 3,893 \$ 4,722 \$ 4,666 \$ 1,193 \$ 4,666 \$ 9,314 \$ 1,000 \$ 6,666 \$ 9,314 \$ 5 60,565 \$ 60,565 \$ 3,863 \$ 5 2,888 \$ 8,636	5,253 3,648 3,648 5,000 0,032 3,843 7,482 1,500 5,140 1,356 2,499 2,219 2,2470	\$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 1,452,667 \$ 622,809 \$ 3,925,276 \$ 3,031,274 \$ 9,032,026	\$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276 \$ 3,100,000 \$ 8,979,056	\$ 46,419,861 \$ 4,277,872 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 90,188,060 Hou: \$ 1,333,994 \$ 611,103 \$ 1,071,700 \$ 7,197,644 \$ 10,214,441 GCE+ \$ 1,510,144 \$ 763,096 \$ 4,195,646 \$ 3,533,610 \$ 10,002,496	sing + CP?	\$ 48,276,655 \$ 4,363,429 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 92,182,247 Expenses \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 S Expenses \$ 1,570,550 \$ 778,358 \$ 4,279,559 \$ 3,710,291 \$ 10,338,757 penses	\$ 4,450,698 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 94,252,937 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,788,645 \$ 10,938,985 \$ 1,633,372 \$ 793,925 \$ 4,365,150 \$ 3,895,805 \$ 10,688,252	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5 1,729,055 5 25,630,380 5 4,599,552 5 7,131,719 6 88,190,345 6 1,208,062 6 453,859 6 453,859 6 6,916,267 7 9,399,269 7 1,254,262 6 543,266 6 3,932,668 8 2,849,733 6 8,579,928	\$ 656,974 \$ 21,221,117 \$ 2,499,062 \$ 7,312,746 \$ 65,953,375 \$ 1,967,205 \$ 273,351 \$ 596,954 \$ 2,547,960 \$ 5,385,470 \$ 883,258 \$ 380,835 \$ 2,935,799 \$ 2,406,271 \$ 6,606,164
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Fringe GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries	\$ 3,366 \$ 32,161 \$ 3,89 \$ 4,722 \$ 84,666 \$ 1,193 \$ 451 \$ 1,000 \$ 1,29 \$ 60,666 \$ 9,314 \$ 60,566 \$ 2,883 \$ 2,883 \$ 5 8,636	5,253 3,648 7,320 5,000 0,032 1,500 1,500 1,500 1,356 1,356 1,356 1,356 2,499 2,219 2,2470 3,3,544	\$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 622,809 \$ 3,925,276 \$ 3,031,274 \$ 9,032,026	\$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 622,809 \$ 3,925,276 \$ 3,100,000 \$ 8,979,056	\$ 46,419,861 \$ 4,277,872 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 90,188,060 Hou: \$ 1,333,994 \$ 611,103 \$ 1,071,700 \$ 7,197,644 \$ 10,214,441 GCE 4 \$ 1,510,144 \$ 763,096 \$ 4,195,646 \$ 3,533,610 \$ 10,002,496 A	sing + CP?	\$ 48,276,655 \$ 4,363,429 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 92,182,247 Expenses \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 S Expenses \$ 1,570,550 \$ 778,358 \$ 4,279,559 \$ 3,710,291 \$ 10,338,757 Penses \$ 480,994	\$ 4,450,698 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 94,252,937 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,788,645 \$ 10,938,985 \$ 1,633,372 \$ 793,925 \$ 4,365,150 \$ 3,895,805 \$ 10,688,252 \$ 500,234	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5 1,729,055 5 25,630,380 5 4,599,552 5 7,131,719 6 88,190,345 6 1,208,062 6 453,859 6 821,080 6 6,916,267 9,399,269 5 543,266 6 3,932,668 6 2,849,733 8,579,928	\$ 656,974 \$ 21,221,117 \$ 2,499,062 \$ 7,312,746 \$ 65,953,375 \$ 1,967,205 \$ 273,351 \$ 596,954 \$ 2,547,960 \$ 5,385,470 \$ 883,258 \$ 380,835 \$ 2,935,799 \$ 2,406,271 \$ 6,606,164
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries AP Fringe	\$ 3,366 \$ 32,161 \$ 3,899 \$ 4,722 \$ 84,666 \$ 1,193 \$ 453 \$ 1,000 \$ 6,666 \$ 9,314 \$ 600 \$ 3,863 \$ 2,883 \$ 8,634 \$ 5 8,634	5,253 3,648 7,320 5,000 0,032 1,500 1,500 1,5140 1,500 1,356 1,356 1,356 1,356 2,499 2,219 2,2470 3,544	\$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 622,809 \$ 3,925,276 \$ 3,031,274 \$ 9,032,026 \$ 454,097 \$ 202,724	\$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276 \$ 3,100,000 \$ 8,979,056	\$ 46,419,861 \$ 4,277,872 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 90,188,060 Hou: \$ 1,333,994 \$ 611,103 \$ 1,071,700 \$ 7,197,644 \$ 10,214,441 GCE - \$ 1,510,144 \$ 763,096 \$ 4,195,646 \$ 3,533,646 \$ 3,533,646 \$ 10,002,496 A 462,494 \$ 462,494 \$ 253,012	sing + CP?	\$ 48,276,655 \$ 4,363,429 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 92,182,247 Expenses \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 S Expenses \$ 1,570,550 \$ 778,358 \$ 4,279,559 \$ 3,710,291 \$ 10,338,757 penses \$ 480,994 \$ 258,072	\$ 4,450,698 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 94,252,937 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,788,645 \$ 10,938,985 \$ 1,633,372 \$ 793,925 \$ 4,365,150 \$ 3,895,805 \$ 10,688,252	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5 1,729,055 6 25,630,380 4,599,552 6 7,131,719 6 88,190,345 6 1,208,062 6 453,859 6 821,080 6 6,916,267 6 9,399,269 6 1,254,262 6 543,266 6 3,932,668 6 2,849,733 6 2,849,733 6 335,682 6 335,682 6 163,860	\$ 656,974 \$ 21,221,117 \$ 2,499,062 \$ 7,312,746 \$ 65,953,375 \$ 1,967,205 \$ 273,351 \$ 596,954 \$ 2,547,960 \$ 5,385,470 \$ 883,258 \$ 380,835 \$ 2,935,799 \$ 2,406,271 \$ 6,606,164
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries AP Fringe AP Operating	\$ 3,366 \$ 32,161 \$ 3,899 \$ 4,722 \$ 84,666 \$ 1,193 \$ 455 \$ 1,000 \$ 6,666 \$ 9,318 \$ 600 \$ 2,888 \$ 8,638 \$ 8,638	5,253 3,648 7,320 5,000 0,032 3,3,843 3,482 1,1,500 5,140 1,356 2,499 2,219 2,470 3,544 3,3,184 4,7,063	\$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 622,809 \$ 3,925,276 \$ 3,031,274 \$ 9,032,026 \$ 454,097 \$ 202,724 \$ 6,107,822	\$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276 \$ 3,100,000 \$ 8,979,056 \$ 454,097 \$ 202,724 \$ 6,107,822	\$ 46,419,861 \$ 4,277,872 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 90,188,060 Hou: \$ 1,333,994 \$ 611,103 \$ 1,071,700 \$ 7,197,644 \$ 10,214,441 GCE 4 \$ 1,510,144 \$ 763,096 \$ 4,195,646 \$ 3,533,610 \$ 10,002,496 A	sing + CP?	\$ 48,276,655 \$ 4,363,429 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 92,182,247 Expenses \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 \$ Expenses \$ 1,570,550 \$ 778,358 \$ 4,279,559 \$ 3,710,291 \$ 10,338,757 penses \$ 480,994 \$ 258,072 \$ 5,777,153	\$ 4,450,698 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 94,252,937 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,788,645 \$ 10,938,985 \$ 1,633,372 \$ 793,925 \$ 4,365,150 \$ 3,895,805 \$ 10,688,252 \$ 500,234 \$ 263,234 \$ 5,430,523	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5 1,729,055 6 25,630,380 4,599,552 5 7,131,719 5 88,190,345 6 1,208,062 6 453,859 6 821,080 6 6,916,267 6 9,399,269 6 1,254,262 6 543,266 6 3,932,668 6 2,849,733 6 2,849,733 6 8,579,928 6 163,860 6 6,957,647	\$ 656,974 \$ 21,221,117 \$ 2,499,062 \$ 7,312,746 \$ 65,953,375 \$ 1,967,205 \$ 273,351 \$ 596,954 \$ 2,547,960 \$ 5,385,470 \$ 883,258 \$ 380,835 \$ 2,935,799 \$ 2,406,271 \$ 6,606,164 \$ 263,832 \$ 120,964 \$ 4,686,826
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries AP Fringe	\$ 3,366 \$ 32,161 \$ 3,899 \$ 4,722 \$ 84,666 \$ 1,199 \$ 455 \$ 1,000 \$ 6,666 \$ 9,318 \$ 60,666 \$ 2,888 \$ 8,638 \$ 8,638 \$ 5 1,599 \$ 5 1,799 \$ 5 3,865 \$ 5	5,253 3,648 7,320 5,000 0,032 1,500 1,500 1,5140 1,500 1,356 1,356 1,356 1,356 2,499 2,219 2,2470 3,544	\$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 622,809 \$ 3,925,276 \$ 3,031,274 \$ 9,032,026 \$ 454,097 \$ 202,724	\$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276 \$ 3,100,000 \$ 8,979,056 \$ 454,097 \$ 202,724 \$ 6,107,822	\$ 46,419,861 \$ 4,277,872 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 90,188,060 Hou: \$ 1,333,994 \$ 611,103 \$ 1,071,700 \$ 7,197,644 \$ 10,214,441 \$ 763,096 \$ 4,195,646 \$ 3,533,610 \$ 10,002,496 \$ 462,494 \$ 253,012 \$ 6,145,257 \$ 4,245,500	sing ++ CPS	\$ 48,276,655 \$ 4,363,429 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 92,182,247 Expenses \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 \$ Expenses \$ 1,570,550 \$ 778,358 \$ 4,279,559 \$ 3,710,291 \$ 10,338,757 penses \$ 480,994 \$ 258,072 \$ 5,777,153	\$ 4,450,698 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 94,252,937 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,788,645 \$ 10,938,985 \$ 1,633,372 \$ 793,925 \$ 4,365,150 \$ 3,895,805 \$ 10,688,252	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5 1,729,055 6 25,630,380 6 4,599,552 7,131,719 6 88,190,345 6 1,208,062 6 453,859 6 821,080 6 6,916,267 6 9,399,269 6 1,254,262 6 543,266 8 3,932,668 8 2,849,733 8 579,928 6 163,860 6 6,957,647 6 3,516,103	\$ 656,974 \$ 21,221,117 \$ 2,499,062 \$ 7,312,746 \$ 65,953,375 \$ 1,967,205 \$ 273,351 \$ 596,954 \$ 2,547,960 \$ 5,385,470 \$ 883,258 \$ 380,835 \$ 2,935,799 \$ 2,406,271 \$ 6,606,164 \$ 263,832 \$ 120,964 \$ 4,686,826
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing Subtotal Housing GCE + CPS Salaries GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries AP Fringe AP Operating Ed Service Fee Transfer to University	\$ 3,366 \$ 32,161 \$ 3,899 \$ 4,722 \$ 84,666 \$ 1,199 \$ 455 \$ 1,000 \$ 6,666 \$ 9,318 \$ 60,666 \$ 2,888 \$ 8,638 \$ 8,638 \$ 5 1,599 \$ 5 1,799 \$ 5 3,865 \$ 5	5,253 3,648 7,320 0,032 2,23 3,3,843 3,7,482 1,500 1,356 2,499 2,219 2,2470 3,544 2,499 2,219 2,470 3,544 4,227	\$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 1,452,667 \$ 622,809 \$ 3,925,276 \$ 3,031,274 \$ 9,032,026 \$ 454,097 \$ 202,724 \$ 6,107,822 \$ 3,553,546	\$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276 \$ 3,100,000 \$ 8,979,056 \$ 454,097 \$ 202,724 \$ 6,107,822 \$ 3,553,546	\$ 46,419,861 \$ 4,277,872 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 90,188,060 Hou: \$ 1,333,994 \$ 611,103 \$ 1,071,700 \$ 7,197,644 \$ 10,214,441 \$ 763,096 \$ 4,195,646 \$ 3,533,610 \$ 10,002,496 \$ 462,494 \$ 253,012 \$ 6,145,257 \$ 4,245,500	sing ++ CPS	\$ 48,276,655 \$ 4,363,429 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 92,182,247 Expenses \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 S Expenses \$ 4,279,550 \$ 778,358 \$ 4,279,559 \$ 3,710,291 \$ 10,338,757 Perses \$ 480,994 \$ 258,072 \$ 5,777,153 \$ 4,033,225	\$ 4,450,698 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 94,252,937 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,788,645 \$ 10,938,985 \$ 1,633,372 \$ 793,925 \$ 4,365,150 \$ 3,895,805 \$ 10,688,252 \$ 500,234 \$ 263,234 \$ 5,430,523 \$ 5,430,523 \$ 3,831,564	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5 1,729,055 6 25,630,380 4,599,552 5 7,131,719 5 88,190,345 6 1,208,062 6 453,859 6 821,080 6 6,916,267 7 9,399,269 8 1,254,262 6 543,266 8 3,932,668 6 2,849,733 8 579,928 6 163,860 6 6,957,647 6 3,516,103	\$ 656,974 \$ 21,221,117 \$ 2,499,062 \$ 7,312,746 \$ 65,953,375 \$ 1,967,205 \$ 273,351 \$ 596,954 \$ 2,547,960 \$ 5,385,470 \$ 380,835 \$ 2,935,799 \$ 2,406,271 \$ 6,606,164 \$ 120,964 \$ 4,686,826 \$ 2,690,232
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCC + CPS Operating Ed Service Fee Transfer to University AP Salaries AP Pringe AP Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Fringe AP Operating Ed Service Fee Transfer to University	\$ 3,366 \$ 32,161 \$ 3,893 \$ 4,722 \$ 4,722 \$ 1,000 \$ 6,666 \$ 9,318 \$ 60,50 \$ 3,863 \$ 8,630 \$ 1,71 \$ 5,388 \$ 5 3,388 \$ 5 3,388	5,253 3,648 7,320 0,032 2,23 3,3,843 3,7,482 1,500 1,356 2,499 2,219 2,2470 3,544 2,499 2,219 2,470 3,544 4,227	\$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 622,809 \$ 3,925,276 \$ 3,031,274 \$ 9,032,026 \$ 454,097 \$ 202,724 \$ 6,107,822 \$ 3,553,546 \$ 10,318,189 \$ 115,181,164	\$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276 \$ 3,100,000 \$ 8,979,056 \$ 454,097 \$ 202,724 \$ 6,107,822 \$ 3,553,546 \$ 10,318,189 \$ 114,196,156	\$ 46,419,861 \$ 4,277,872 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 90,188,060 \$ 1,333,994 \$ 611,103 \$ 1,071,700 \$ 7,197,644 \$ 10,214,441 \$ GCE 4 \$ 1,510,144 \$ 763,096 \$ 4,195,646 \$ 3,533,610 \$ 10,002,496 \$ 462,494 \$ 253,012 \$ 6,145,257 \$ 4,245,500 \$ 11,106,263	sing ++ CPS	\$ 48,276,655 \$ 4,363,429 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 92,182,247 Expenses \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 S Expenses \$ 1,570,550 \$ 778,358 \$ 4,279,559 \$ 3,710,291 \$ 10,338,757 penses \$ 480,994 \$ 258,072 \$ 5,777,153 \$ 4,033,225 \$ 10,549,444 \$ 123,696,062	\$ 4,450,698 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 94,252,937 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,788,645 \$ 10,938,985 \$ 16,633,372 \$ 793,925 \$ 4,365,150 \$ 3,895,805 \$ 10,688,252 \$ 500,234 \$ 263,234 \$ 5,430,523 \$ 1,025,555 \$ 10,025,555 \$ 125,905,729	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5 1,729,055 6 25,630,380 4,599,552 6 7,131,719 6 88,190,345 6 1,208,062 6 453,859 6 821,080 6 6,916,267 6 9,399,269 6 1,254,262 6 3,932,668 6 3,932,668 6 3,932,668 6 6,957,647 6 9,399,28 6 1,254,262 7 1,254,262 8 1,254,262 8 1,254,262 8 1,254,262 8 3,579,928 6 3,579,928 6 3,579,928 7 1,3516,103 8 10,973,292 6 117,142,834	\$ 656,974 \$ 21,221,117 \$ 2,499,062 \$ 7,312,746 \$ 65,953,375 \$ 1,967,205 \$ 273,351 \$ 596,954 \$ 2,547,960 \$ 5,385,470 \$ 883,258 \$ 380,835 \$ 2,935,799 \$ 2,406,271 \$ 6,606,164 \$ 263,832 \$ 120,964 \$ 4,686,826 \$ 2,690,232 \$ 7,761,854 \$ 85,706,863
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries AP Fringe AP Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries AP Fringe AP Operating Ed Service Fee Transfer to University Subtotal AP Total Expense	\$ 3,366 \$ 32,168 \$ 3,895 \$ 4,722 \$ 84,666 \$ 1,193 \$ 455 \$ 1,000 \$ 6,666 \$ 9,318 \$ 600 \$ 3,865 \$ 2,883 \$ 8,638 \$ 5 1,77 \$ 5,388 \$ 3,383 \$ 5 3,383 \$	5,253 3,648 7,320 0,032 0,032 3,843 7,482 1,356 5,140 2,499 2,219 2,2470 8,384 3,184 7,063 3,385 4,227 7,768	\$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 1,452,667 \$ 622,809 \$ 3,925,276 \$ 3,031,274 \$ 9,032,026 \$ 454,097 \$ 202,724 \$ 6,107,822 \$ 3,553,546 \$ 10,318,189 \$ 115,181,164	\$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276 \$ 3,100,000 \$ 8,979,056 \$ 454,097 \$ 202,724 \$ 6,107,822 \$ 3,553,546 \$ 10,318,189 \$ 114,196,156	\$ 46,419,861 \$ 4,277,872 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 90,188,060 Hou: \$ 1,333,994 \$ 611,103 \$ 1,071,700 \$ 7,197,644 \$ 10,214,441 \$ 763,096 \$ 4,195,646 \$ 3,533,610 \$ 10,002,496 A \$ 253,012 \$ 6,145,257 \$ 4,245,500 \$ 11,106,263 \$ 121,511,260	sing ++ CPS	\$ 48,276,655 \$ 4,363,429 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 92,182,247 Expenses \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 S Expenses \$ 1,570,550 \$ 778,358 \$ 4,279,559 \$ 3,710,291 \$ 10,338,757 penses \$ 480,994 \$ 258,072 \$ 5,777,153 \$ 4,033,225 \$ 10,549,444 \$ 123,696,062	\$ 4,450,698 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 94,252,937 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,788,645 \$ 10,938,985 \$ 16,633,372 \$ 793,925 \$ 4,365,150 \$ 3,895,805 \$ 10,688,252 \$ 5,430,523 \$ 263,234 \$ 5,430,523 \$ 10,025,555 \$ 125,905,729	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5 1,729,055 6 25,630,380 4,599,552 7,131,719 5 88,190,345 6 1,208,062 5 453,859 6 821,080 6 9,399,269 7 1,254,262 6 543,266 8 3,932,668 6 2,849,733 7 2,849,733 8 8,579,928 6 163,860 6 6,957,647 6 3,516,103 6 10,973,292 6 117,142,834	\$ 656,974 \$ 21,221,117 \$ 2,499,062 \$ 7,312,746 \$ 65,953,375 \$ 1,967,205 \$ 273,351 \$ 596,954 \$ 2,547,960 \$ 2,547,960 \$ 883,258 \$ 380,835 \$ 2,935,799 \$ 2,406,271 \$ 6,606,164 \$ 263,832 \$ 120,964 \$ 4,686,826 \$ 2,690,232 \$ 7,761,854 \$ 85,706,863
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Salaries GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries AP Fringe AP Operating Ed Service Fee Transfer to University Subtotal AP Total Expense	\$ 3,366 \$ 32,168 \$ 3,899 \$ 4,722 \$ 84,666 \$ 1,193 \$ 455 \$ 1,000 \$ 6,666 \$ 9,318 \$ 12,99 \$ 600 \$ 3,866 \$ 2,888 \$ 8,633 \$ 5 1,771 \$ 5 5,388 \$ 3,388 \$ 9,344 \$ 111,961	5,253 3,648 3,648 5,000 0,032 0,032 1,500 5,140 1,356 2,499 2,219 2,219 3,544 8,3184 7,063 3,885 4,227 7,768	\$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 1,452,667 \$ 622,809 \$ 3,925,276 \$ 3,031,274 \$ 9,032,026 \$ 454,097 \$ 202,724 \$ 6,107,822 \$ 3,553,546 \$ 10,318,189 \$ 115,181,164 BUDGETED Ne \$ (1,345,856)	\$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276 \$ 3,100,000 \$ 8,979,056 \$ 202,724 \$ 61,07,822 \$ 3,553,546 \$ 10,318,189 \$ 114,196,156 \$ Surplus/(Loss) \$ (2,756,835)	\$ 46,419,861 \$ 4,277,872 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 90,188,060 Hou: \$ 1,333,994 \$ 611,103 \$ 1,071,700 \$ 7,197,644 \$ 10,214,441 \$ 763,096 \$ 4,195,646 \$ 3,533,610 \$ 10,002,496 \$ 402,494 \$ 253,012 \$ 6,145,257 \$ 4,245,500 \$ 11,106,263 \$ 121,511,260	sing ++ CPS	\$ 48,276,655 \$ 4,363,429 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 92,182,247 Expenses \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 \$ Expenses \$ 1,570,550 \$ 778,358 \$ 4,279,559 \$ 3,710,291 \$ 10,338,757 penses \$ 480,994 \$ 258,072 \$ 5,777,153 \$ 4033,225 \$ 10,549,444 \$ 123,696,062	\$ 4,450,698 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 94,252,937 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,788,645 \$ 10,938,985 \$ 16,33,372 \$ 793,925 \$ 4,365,150 \$ 3,895,805 \$ 10,688,252 \$ 5,430,523 \$ 125,905,729 \$ 125,905,729	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5 1,729,055 5 25,630,380 4,599,552 5 7,131,719 5 88,190,345 6 1,208,062 453,859 6 821,080 6 6,916,267 6 9,399,269 7 1,254,262 6 543,266 6 3,932,668 6 2,849,733 6 8,579,928 6 163,860 6 6,957,647 6 3,516,103 6 10,973,292 5 117,142,834 ACTUAL Net 5 6 5,758,412	\$ 656,974 \$ 21,221,117 \$ 2,499,062 \$ 7,312,746 \$ 65,953,375 \$ 1,967,205 \$ 273,351 \$ 596,954 \$ 2,547,960 \$ 5,385,470 \$ 380,835 \$ 2,935,799 \$ 2,406,271 \$ 6,606,164 \$ 120,964 \$ 4,686,826 \$ 2,690,232 \$ 7,761,854 \$ 85,706,863 Surplus / Loss \$ (643,728)
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Utilities Housing Operating Subtotal Housing GCE + CPS Fringe GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Fringe AP Operating Ed Service Fee Transfer to University Subtotal AP Total Expense Day Operations Housing	\$ 3,366 \$ 32,161 \$ 3,893 \$ 4,722 \$ 84,666 \$ 1,193 \$ 455 \$ 1,000 \$ 6,6666 \$ 9,318 \$ 60,666 \$ 2,883 \$ 8,630 \$ 177 \$ 5,388 \$ 3,384 \$ 177 \$ 5,338 \$ 5,338	5,253 3,648 7,320 0,032 5,000 0,032 1,500 5,140 1,500 1,356 2,499 2,249 2,249 2,249 3,544 4,227 7,768	\$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 1,452,667 \$ 622,809 \$ 3,925,276 \$ 3,031,274 \$ 9,032,026 \$ 454,097 \$ 202,724 \$ 6,107,822 \$ 3,553,546 \$ 10,318,189 \$ 115,181,164 BUDGETED NO \$ (1,345,856) \$ (818,314)	\$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 622,809 \$ 3,925,276 \$ 3,100,000 \$ 8,979,056 \$ 454,097 \$ 202,724 \$ 6,107,822 \$ 3,553,546 \$ 10,318,189 \$ 114,196,156 \$ Surplus/(Loss) \$ (2,756,835) \$ (1,782,452)	\$ 46,419,861 \$ 4,277,872 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 90,188,060 Hou: \$ 1,333,994 \$ 611,103 \$ 1,071,700 \$ 7,197,644 \$ 10,214,441 \$ 763,096 \$ 4,195,646 \$ 3,533,610 \$ 10,002,496 A \$ 253,012 \$ 6,145,257 \$ 4,245,500 \$ 11,106,263 \$ 121,511,260 \$ (7,182,588) \$ (7,182,588) \$ (7,182,588) \$ (7,182,588) \$ (7,182,588)	sing 	\$ 48,276,655 \$ 4,363,429 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 92,182,247 Expenses \$ 1,308,824 \$ 530,691 \$ 10,71,700 \$ 7,714,399 \$ 10,625,613 S Expenses \$ 1,570,550 \$ 778,358 \$ 4,279,559 \$ 3,710,291 \$ 10,338,757 Penses \$ 480,994 \$ 258,072 \$ 5,777,153 \$ 4,033,225 \$ 10,549,444 \$ 123,696,062	\$ 4,450,698 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 94,252,937 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,788,645 \$ 10,938,985 \$ 1,633,372 \$ 793,925 \$ 4,365,150 \$ 3,895,805 \$ 10,688,252 \$ 500,234 \$ 5,430,523 \$ 10,025,555 \$ 125,905,729 \$ \$ 10,5516 \$ (1,812,118)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5 1,729,055 5 25,630,380 6 4,599,552 6 1,208,062 6 453,859 6 821,080 6 6,916,267 6 9,399,269 8 1,254,262 6 543,266 6 3,932,668 6 2,849,733 6 8,579,928 6 163,860 6 6,957,647 6 3,516,103 6 10,973,292 6 117,142,834 ACTUAL Net 5 6 5,758,412 6 5,758,412	\$ 656,974 \$ 21,221,117 \$ 2,499,062 \$ 7,312,746 \$ 65,953,375 \$ 1,967,205 \$ 273,351 \$ 596,954 \$ 2,547,960 \$ 5,385,470 \$ 883,258 \$ 380,835 \$ 2,935,799 \$ 2,406,271 \$ 6,606,164 \$ 120,964 \$ 4,686,826 \$ 2,690,232 \$ 7,761,854 \$ 885,706,863
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries AP Fringe AP Operating Ed Service Fee Transfer to University Subtotal ACE + CPS Total Expense Day Operations Housing COVID Expenses	\$ 3,366 \$ 32,166 \$ 3,89 \$ 4,722 \$ 84,666 \$ 1,193 \$ 455 \$ 1,000 \$ 6,666 \$ 9,314 \$ 5 2,883 \$ 2,883 \$ 7,383 \$ 177 \$ 5,388 \$ 3,383 \$ 171 \$ 5 3,386 \$ 1,598 \$ 1,598	5,253 3,648 7,320 0,032 5,000 0,032 1,500 5,140 5,140 1,500 2,2499 2,219 2,2470 3,544 4,227 7,768	\$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 1,452,667 \$ 622,809 \$ 3,925,276 \$ 3,031,274 \$ 9,032,026 \$ 454,097 \$ 202,724 \$ 6,107,822 \$ 115,181,164 BUDGETED No \$ (1,345,856) \$ (1,345,856) \$ (1,345,856)	\$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276 \$ 3,100,000 \$ 8,979,056 \$ 454,097 \$ 202,724 \$ 6,107,822 \$ 10,318,189 \$ 114,196,156 \$ Surplus/(Loss) \$ (2,756,835) \$ (1,782,452) \$	\$ 46,419,861 \$ 4,277,872 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 90,188,060 Hou: \$ 1,333,994 \$ 611,103 \$ 1,071,700 \$ 7,197,644 \$ 10,214,441 GCE + \$ 1,510,144 \$ 763,096 \$ 4,195,646 \$ 3,533,610 \$ 10,002,496 W 4,195,646 \$ 1,106,263 \$ 121,511,260 \$ 42,45,500 \$ 11,106,263 \$ 121,511,260 \$ (7,182,588) \$ (1,442,238) \$ (1,442,238) \$ (1,442,238)	sing + CPS	\$ 48,276,655 \$ 4,363,429 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 92,182,247 Expenses \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 S Expenses \$ 1,570,550 \$ 778,358 \$ 4,279,559 \$ 3,710,291 \$ 10,338,757 Penses \$ 480,994 \$ 258,072 \$ 5,777,153 \$ 40,33,225 \$ 10,549,444 \$ 123,696,062 PROJECTED NE \$ (8,854,757) \$ (1,681,269) \$	\$ 4,450,698 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 94,252,937 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,788,645 \$ 10,938,985 \$ 1,633,372 \$ 793,925 \$ 4,365,150 \$ 3,895,805 \$ 10,688,252 \$ 500,234 \$ 263,234 \$ 263,234 \$ 5,430,523 \$ 3,831,564 \$ 10,025,555 \$ 125,905,729 **County of the county of the coun	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5 1,729,055 6 25,630,380 7,131,719 6 88,190,345 6 1,208,062 6 453,859 6 821,080 6 6,916,267 6 9,399,269 7 1,254,262 6 1,254,262 6 1,254,262 6 1,254,262 6 1,254,262 7 1,254,26	\$ 656,974 \$ 21,221,117 \$ 2,499,062 \$ 7,312,746 \$ 65,953,375 \$ 1,967,205 \$ 273,351 \$ 596,954 \$ 2,547,960 \$ 5,385,470 \$ 883,258 \$ 380,835 \$ 2,935,799 \$ 4,666,164 \$ 263,832 \$ 120,964 \$ 2,690,232 \$ 7,761,854 \$ 85,706,863 \$ (643,728) \$ (643,728) \$ 2,756,510 \$ (15,441)
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Utilities Housing Operating GCE + CPS Salaries GCE + CPS Salaries GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries AP Fringe AP Operating Ed Service Fee Transfer to University Total Expenses Day Operations Housing COVID Expenses Day Subtotal	\$ 3,361 \$ 32,161 \$ 3,891 \$ 4,722 \$ 84,666 \$ 1,193 \$ 1,000 \$ 6,666 \$ 9,313 \$ 600 \$ 3,863 \$ 2,888 \$ 1,77 \$ 5,388 \$ 1,79 \$ 1,35 \$ 1	5,253 3,648 7,320 7,320 7,320 7,482 1,500 5,140 8,965 1,356 1,356 2,499 2,219 2,470 8,3,985 1,063 3,388 4,227 7,768	\$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 1,452,667 \$ 622,809 \$ 3,925,276 \$ 3,031,274 \$ 9,032,026 \$ 454,097 \$ 202,724 \$ 6,107,822 \$ 3,553,546 \$ 10,318,189 \$ 115,181,164 BUDGETED NE \$ (1,345,856) \$ (818,314) \$ - \$ (2,164,170)	\$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276 \$ 3,100,000 \$ 8,979,056 \$ 454,097 \$ 202,724 \$ 6,107,822 \$ 10,318,189 \$ 114,196,156 \$ 10,318,189 \$ 114,196,156 \$ (2,756,835) \$ (1,782,452) \$ (4,539,287)	\$ 46,419,861 \$ 4,277,872 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 90,188,060 Hou: \$ 1,333,994 \$ 611,103 \$ 1,071,700 \$ 7,197,644 \$ 10,214,441 \$ 763,096 \$ 4,195,646 \$ 3,533,646 \$ 10,002,496 \$ 4,195,646 \$ 10,002,496 \$ 462,494 \$ 253,012 \$ 6,145,257 \$ 4,245,500 \$ 11,106,263 \$ 121,511,260	sing + CPS	\$ 48,276,655 \$ 4,363,429 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 92,182,247 Expenses \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 S Expenses \$ 1,570,550 \$ 778,358 \$ 4,279,559 \$ 3,710,291 \$ 10,338,757 Penses \$ 480,994 \$ 258,072 \$ 5,777,153 \$ 4,033,225 \$ 10,549,444 \$ 123,696,062 PROJECTED Ne \$ (8,854,757) \$ (1,681,606) \$ (16,612,606) \$ (16,612,606) \$ (10,536,026)	\$ 4,450,698 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 94,252,937 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,788,695 \$ 10,938,985 \$ 16,633,372 \$ 793,925 \$ 4,365,150 \$ 3,895,805 \$ 10,688,252 \$ 500,234 \$ 263,234 \$ 5,430,523 \$ 3,831,564 \$ 10,025,555 \$ 125,905,729 \$ (1,812,118) \$ (1,812,118) \$ \$ (11,317,634)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5 1,729,055 6 25,630,380 7,131,719 6 88,190,345 6 1,208,062 6 453,859 6 821,080 6 6,916,267 6 9,399,269 7 1,254,262 6 1,254,262 6 3,932,668 6 2,849,733 6 8,579,928 7 163,860 7 10,973,292 7 117,142,834 8 CTUAL Net 5 5,758,412 8 (799,448) 9 (199,299) 9 4,759,665	\$ 656,974 \$ 21,221,117 \$ 2,499,062 \$ 7,312,746 \$ 65,953,375 \$ 1,967,205 \$ 273,351 \$ 596,954 \$ 2,547,960 \$ 5,385,470 \$ 883,258 \$ 380,835 \$ 2,935,799 \$ 2,406,271 \$ 6,606,164 \$ 263,832 \$ 120,964 \$ 4,686,826 \$ 2,690,232 \$ 7,761,854 \$ 85,706,863 Surplus / Loss \$ (643,728) \$ 2,756,510 \$ (15,441) \$ 2,097,341
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries AP Fringe AP Operating Ed Service Fee Transfer to University Subtotal ACE + CPS Total Expense Day Operations Housing COVID Expenses	\$ 3,366 \$ 32,168 \$ 3,899 \$ 4,722 \$ 84,666 \$ 1,193 \$ 451 \$ 1,000 \$ 6,666 \$ 3,865 \$ 2,883 \$ 8,633 \$ 5 1,77 \$ 5,388 \$ 3,384 \$ 111,961 \$ 1,499 \$ 1	5,253 3,648 7,320 0,032 5,000 0,032 1,500 5,140 5,140 1,500 2,2499 2,219 2,2470 3,544 4,227 7,768	\$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 1,452,667 \$ 622,809 \$ 3,925,276 \$ 3,031,274 \$ 9,032,026 \$ 454,097 \$ 202,724 \$ 6,107,822 \$ 115,181,164 BUDGETED No \$ (1,345,856) \$ (1,345,856) \$ (1,345,856)	\$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276 \$ 3,100,000 \$ 8,979,056 \$ 454,097 \$ 202,724 \$ 6,107,822 \$ 10,318,189 \$ 114,196,156 \$ 10,318,189 \$ 114,196,156 \$ (2,756,835) \$ (1,782,452) \$ (4,539,287)	\$ 46,419,861 \$ 4,277,872 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 90,188,060 HOU: \$ 1,333,994 \$ 611,103 \$ 1,071,700 \$ 7,197,644 \$ 10,214,441 GCE - \$ 1,510,144 \$ 763,096 \$ 4,195,646 \$ 3,533,610 \$ 10,002,496 A 4,195,646 \$ 15,10,144 \$ 763,096 \$ 4,195,646 \$ 1,510,144 \$ 763,096 \$ 1,510,144 \$ 763,096 \$ 1,510,144 \$ 1,510,144 \$ 763,096 \$ 1,195,646 \$ 1,510,144 \$ 1,510,144	sing + CPS	\$ 48,276,655 \$ 4,363,429 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 92,182,247 Expenses \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 S Expenses \$ 1,570,550 \$ 778,358 \$ 4,279,559 \$ 3,710,291 \$ 10,338,757 Penses \$ 480,994 \$ 258,072 \$ 5,777,153 \$ 4,033,225 \$ 10,549,444 \$ 123,696,062 PROJECTED Ne \$ (8,854,757) \$ (1,681,606) \$ (16,612,606) \$ (16,612,606) \$ (10,536,026)	\$ 4,450,698 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 94,252,937 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,788,645 \$ 10,938,985 \$ 1,633,372 \$ 793,925 \$ 4,365,150 \$ 3,895,805 \$ 10,688,252 \$ 500,234 \$ 263,234 \$ 263,234 \$ 5,430,523 \$ 3,831,564 \$ 10,025,555 \$ 125,905,729 **County of the county of the coun	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5 1,729,055 5 25,630,380 6 4,599,552 6 7,131,719 6 88,190,345 6 1,208,062 6 453,859 6 821,080 6 6,916,267 6 9,399,269 6 1,254,262 6 543,266 6 3,932,668 6 2,849,733 6 8,579,928 6 163,860 6 6,957,647 6 3,516,103 6 10,973,292 6 117,142,834 ACTUAL Not 5 6 5,758,412 6 (799,448) 6 (199,299) 6 4,759,665 6 (28,811)	\$ 656,974 \$ 21,221,117 \$ 2,499,062 \$ 7,312,746 \$ 65,953,375 \$ 1,967,205 \$ 273,351 \$ 596,954 \$ 2,547,960 \$ 5,385,470 \$ 883,258 \$ 380,835 \$ 2,935,799 \$ 4,666,164 \$ 263,832 \$ 120,964 \$ 2,690,232 \$ 7,761,854 \$ 85,706,863 \$ (643,728) \$ 2,756,510 \$ (15,441)
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Fringe GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries AP Fringe AP Operating Ed Service Fee Transfer to University Subtotal AP Total Expense Day Operations Housing COVID Expenses Day Subtotal GCE & CPS	\$ 3,366 \$ 32,168 \$ 3,899 \$ 4,722 \$ 84,666 \$ 1,193 \$ 45 \$ 1,000 \$ 6,666 \$ 9,318 \$ 1,293 \$ 600 \$ 3,866 \$ 2,888 \$ 8,633 \$ 1717 \$ 5,388 \$ 3,388 \$ 1717 \$ 5,388 \$ 1,199 \$ 1	5,253 3,3648 7,320 0,032 1,500 0,032 1,500 1,356 2,499 2,470 3,544 4,227 7,768 0,991) 1,991 1,99	\$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 1,452,667 \$ 622,809 \$ 3,925,276 \$ 3,031,274 \$ 9,032,026 \$ 454,097 \$ 202,724 \$ 6,107,822 \$ 3,553,546 \$ 10,318,189 \$ 115,181,164 BUDGETED No \$ (1,345,856) \$ (818,314) \$ 15,181,164	\$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276 \$ 3,100,000 \$ 8,979,056 \$ 454,097 \$ 202,724 \$ 6,107,822 \$ 3,553,546 \$ 10,318,189 \$ 114,196,156 \$ 10,318,189 \$ 114,196,156 \$ (2,756,835) \$ (1,782,452) \$ 1,021,576	\$ 46,419,861 \$ 4,277,872 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 90,188,060 Hou: \$ 1,333,994 \$ 611,103 \$ 1,071,700 \$ 7,197,644 \$ 10,214,441 \$ 763,096 \$ 4,195,646 \$ 3,533,610 \$ 10,002,496 A45 \$ 253,012 \$ 6,145,257 \$ 4,245,500 \$ 11,106,263 \$ 121,511,260 \$ (7,182,588) \$ (1,442,238) \$ (8,624,826) \$ 396,209 \$ (6,458)	sing + CP9	\$ 48,276,655 \$ 4,363,429 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 92,182,247 Expenses \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 \$ Expenses \$ 1,570,550 \$ 778,358 \$ 4,279,559 \$ 3,710,291 \$ 10,338,757 penses \$ 480,994 \$ 258,072 \$ 5,777,153 \$ 4,033,225 \$ 10,549,444 \$ 123,696,062 PROJECTED NO \$ (8,854,757) \$ (1,681,269) \$ (1,681,269) \$ (1,536,026) \$ 579,883	\$ 4,450,698 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 94,252,937 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,788,645 \$ 10,938,985 \$ 1,633,372 \$ 793,925 \$ 4,365,150 \$ 3,895,805 \$ 10,688,252 \$ 5430,523 \$ 263,234 \$ 5,430,523 \$ 10,025,555 \$ 125,905,729 \$ (1,812,118) \$ (1,812,118) \$ \$ (11,317,634) \$ 776,320	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5 1,729,055 5 25,630,380 6 4,599,552 6 7,131,719 6 88,190,345 6 1,208,062 6 453,859 6 821,080 6 6,916,267 6 9,399,269 7 1,254,262 6 543,266 7 3,32,668 7 3,33,2668 7 3,33,2668 7 3,3516,103 7 10,773,292 7 117,142,834	\$ 656,974 \$ 21,221,117 \$ 2,499,062 \$ 7,312,746 \$ 65,953,375 \$ 1,967,205 \$ 273,351 \$ 256,954 \$ 2,547,960 \$ 883,258 \$ 380,835 \$ 2,935,799 \$ 2,406,271 \$ 6,606,164 \$ 120,964 \$ 4,686,826 \$ 2,690,232 \$ 7,761,854 \$ 85,706,863
Day Salaries University Fringe University Operating Utilities Capital Subtotal Day Housing Salaries Housing Fringe Housing Utilities Housing Utilities Housing Operating Subtotal Housing GCE + CPS Salaries GCE + CPS Salaries GCE + CPS Operating Ed Service Fee Transfer to University Subtotal GCE + CPS AP Salaries AP Fringe AP Operating Ed Service Fee Transfer to University Subtotal AP Total Expense Day Operations Housing COVID Expenses Day Subtotal GCE & CPS AP	\$ 3,366 \$ 32,161 \$ 3,89 \$ 4,722 \$ 84,666 \$ 1,193 \$ 1,003 \$ 1,003 \$ 1,003 \$ 1,003 \$ 1,293 \$ 600 \$ 3,386 \$ 2,883 \$ 8,633 \$ 177 \$ 5,5,388 \$ 177 \$ 5,5,388 \$ 179 \$ 5,388 \$ 179 \$ 1,195 \$ 1	5,253 3,648 7,320 0,032 1,500 0,032 1,500 1,356 2,499 2,219 2,249 2,249 3,544 1,356 3,549 1,356	\$ 3,288,361 \$ 31,172,267 \$ 3,807,186 \$ 4,725,000 \$ 85,842,764 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,365,945 \$ 9,988,185 \$ 1,452,667 \$ 622,809 \$ 3,925,276 \$ 3,031,274 \$ 9,032,026 \$ 454,097 \$ 202,724 \$ 6,107,822 \$ 3,553,546 \$ 10,318,189 \$ 115,181,164 BUDGETED Ne \$ (1,345,856) \$ (818,314) \$ - \$ (2,164,170) \$ 410,387 \$ 687,692	\$ 3,288,361 \$ 30,123,423 \$ 3,807,186 \$ 4,725,000 \$ 84,793,920 \$ 1,225,518 \$ 483,222 \$ 913,500 \$ 7,482,751 \$ 10,104,991 \$ 1,330,971 \$ 622,809 \$ 3,925,276 \$ 3,100,000 \$ 8,979,056 \$ 454,097 \$ 202,724 \$ 6,107,822 \$ 3,553,546 \$ 10,318,189 \$ 114,196,156 \$ Surplus/(Loss) \$ (2,756,835) \$ (1,782,452) \$ 1,021,576 \$ 76,503	\$ 46,419,861 \$ 4,277,872 \$ 29,581,753 \$ 5,183,574 \$ 4,725,000 \$ 90,188,060 Hou: \$ 1,333,994 \$ 611,103 \$ 1,071,700 \$ 7,197,644 \$ 10,214,441 \$ 763,096 \$ 4,195,646 \$ 3,533,610 \$ 10,002,496 A45 \$ 253,012 \$ 6,145,257 \$ 4,245,500 \$ 11,106,263 \$ 121,511,260 \$ (7,182,588) \$ (1,442,238) \$ (8,624,826) \$ 396,209 \$ (6,458)	sing + CP9	\$ 48,276,655 \$ 4,363,429 \$ 29,581,753 \$ 5,235,410 \$ 4,725,000 \$ 92,182,247 Expenses \$ 1,308,824 \$ 530,691 \$ 1,071,700 \$ 7,714,399 \$ 10,625,613 \$ Expenses \$ 1,570,550 \$ 778,358 \$ 4,279,559 \$ 3,710,291 \$ 10,338,757 penses \$ 480,994 \$ 258,072 \$ 5,777,153 \$ 4033,225 \$ 10,549,444 \$ 123,696,062 PROJECTIED NE \$ (8,854,757) \$ (10,536,026) \$ 579,883 \$ (10,536,026) \$ 579,883 \$ (10,536,026) \$ 579,883 \$ (10,536,026) \$ 579,883 \$ (10,536,026)	\$ 4,450,698 \$ 29,581,753 \$ 5,287,764 \$ 4,725,000 \$ 94,252,937 \$ 1,442,848 \$ 635,792 \$ 1,071,700 \$ 7,788,645 \$ 10,938,985 \$ 16,33,372 \$ 793,925 \$ 4,365,150 \$ 3,895,805 \$ 10,688,252 \$ 5,430,523 \$ 10,025,555 \$ 125,905,729 \$ Urplus / Loss \$ (9,505,516) \$ (1,812,118) \$ (1,317,634) \$ 776,320 \$ 776,320 \$ 776,320 \$ (7,981)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	1,729,055 25,630,380 4,599,552 7,131,719 8,190,345 1,208,062 453,859 821,080 6,916,267 6,9399,269 1,254,262 6,543,266 6,3932,668 6,2849,733 6,8579,928 163,860 6,957,647 6,9373,292 117,142,834 ACTUAL Net 3 6,779,488 6,199,299 6,4759,665 6,28,811 6,199,299 6,4759,665 6,28,811 6,333,837 6,665,6648	\$ 656,974 \$ 21,221,117 \$ 2,499,062 \$ 7,312,746 \$ 65,953,375 \$ 1,967,205 \$ 273,351 \$ 296,954 \$ 2,547,960 \$ 5,385,470 \$ 883,258 \$ 380,835 \$ 2,935,799 \$ 2,406,271 \$ 6,606,164 \$ 120,964 \$ 4,686,826 \$ 2,690,232 \$ 7,761,854 \$ 85,706,863 \$ 2,756,510 \$ (15,441) \$ 2,097,341 \$ 1,674,036 \$ 794,845

FY2024 Detailed Budget Summary

Section: III. FY2024 Budget Discussion

Item: F. FY2024 Detailed Budget Summary

Purpose:

Submitted by:

Related Material: FY24 BOT Detailed Budget Summary.pdf

	State Appropriation						Tru	ust Funds ·	Operatin	g				х	Trust F	unds Desi	gnated	Schol	•	Auxi	iliary		Endowments	Financial Aid		Fund Typ	e 94 D
FY24 Budget	Total	C81	Т99	T65	T65P	T10	T15	T19	T24	T26	B105	T31H	T31A	T36	T11F	T16	T12	T37	T38	T22	Type 18	T25	Type 27	Type 23	Type 24/25/26	N91	N:
F124 Duuget	Total	State Maint	Out of State Tuition	University Fee	University Fee Payroll	GCE	Academic Partnership	PDC /CPS	General	Student FA	Rec Center	Grant OH	Academic Affairs	Sum Conf	SGA	Tech	Athletics	Bookstore	Parking	Dorm Auth	T22P/T20	Food Service	Endowments	Financial Aid	Grants	HEFA - Rec Cent	MSC
BUDGETED REVENUE																											
State Appropriation	37,687,632	37,687,632																									
Collective Bargaining PF State Appropriation	753,753 1,053,598	753,753 1,053,598																									
Fair Share Act Appropriation	2,500,000	2,500,000																									
DCAM /Energy	0	_,,,,,,,,,																									
Financial Aid	7,250,343																							7,250,343			
Grants	1,596,181																								1,596,181		
Auxiliary Services																											
Dorm Authority - Housing	8,772,203						+													8,772,203							
Food Service	3,200,000																					3,200,000					
Tuition and Fees Tuition and Fees	24,324,940			18,039,450											189,225	1,516,415					18,000					477.074	
Tuition and Fees - operating transfer	0			7,779,110		(3,533,610) (4,245,500)								100,220	1,010,410					10,000					477,074	
Retained Out of State Tuition	1,250,000		1,250,000	<u> </u>		, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(.,_10,000)																				
Non State Supported Tuition	875,000			875,000																							
GCE	10,398,705					9,912,009		486,696																			
Accelerated Programs (AP)	11,099,805						11,099,805																				
Investment Income	1,402,500			1,277,500					25,000				10.000										100,000				
Sales & Service & Other Income Reserve from Fund Balance	1,853,100 1,336,502			1,203,176					90,000	31,200	5,000	30,000	10,000	97,000	11,724 199.051		175,000	150,000	50,000		18,307						
Transfer - Foundation, etc.	342,000			342,000											199,051	221,000					18,307						
Total Revenue	115,696,262	41,994,983	1,250,000			6,378,399	6,854,305	486,696	115,000	31,200	5,000	30,000	10,000	97,000	400,000	1,737,415	175,000	150,000	50,000	8,772,203	36,307	3,200,000	100,000	7,250,343	1,596,181	477,074	4,
			Out of		University																						
BUDGETED EXPENSES (adjusted)	Total		State	University			Academic			Student	Rec		Academic	Sum						Dorm		Food		Financial		HEFA -	
	48,460,505	State Maint	Tuition	Fee	Payroll		Partnership		General	FA	Center	Grant OH	Affairs	Conf	SGA	Tech	Athletics	Bookstore	Parking	Auth	T22P/T20	Service	Endowments	Aid	Grants	Rec Cent	MS
Regular Employee Compensation	385,653	40,990,711	1,167,442	195,992		1,310,283														1,258,485					585,999)	
Regular Employee Related Expenses Special Employee/Contracted Services	7,648,729			3,151,505		55,750 2,824,039				6,686 2,200	1	2,991		2,500	5,000					4,000 152,560				224,928			
Pension & Insurance Related Expenditures	4,222,041	1,004,272	28,602			, ,	· · · · · ·	· ' '		2,200	5,000	1,000	3,000	150	5,000					520,285				224,926	268,446		
Administrative Expenses	1,675,778		20,002	474,090		-			15,600	1,814		4,200	175	78,000	36,818		10,000			9,000	11,700				320,696		
				777,000	ן וי	677,935	17,500	18,250			ł I																
Facility Operational Supplies	1,205,200			1,008,95		677,935 36,000	,	18,250 12,000	229	,	1	12,948	1		14,165		42,000			67,000	11,907				520,000		
Facility Operational Supplies Energy Costs and Space Rental Expenses	1,205,200 6,255,274			1,008,95° 5,154,164	1	,	,			,		12,948	1	·	14,165		42,000			67,000 1,071,700					323,555		
	1,205,200 6,255,274 1,614,354			1,008,95 ² 5,154,16 ⁴ 1,295,489	1	,		12,000		,		12,948	1	·	14,165 183,365		42,000				11,907						
Energy Costs and Space Rental Expenses Consultant Services Operational Services	1,205,200 6,255,274 1,614,354 6,484,890			1,008,95 5,154,164 1,295,489 800,833	1 4 9	36,000		12,000 29,410 27,500				12,948		15,350	183,365 1,137		,			1,071,700 1,000 14,000	6,000 2,500				421,040		
Energy Costs and Space Rental Expenses Consultant Services Operational Services Equipment Purchase	1,205,200 6,255,274 1,614,354 6,484,890 184,855			1,008,95 5,154,164 1,295,489 800,833 139,629	1 4 4 9 9 3 3 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	36,000		12,000 29,410 27,500 26,450	229	20,000		12,948		15,350	183,365 1,137 1,230		3,000			1,071,700 1,000 14,000 41,000	6,000 2,500				,		
Energy Costs and Space Rental Expenses Consultant Services Operational Services Equipment Purchase Equipment Lease Rental Maint & Repair	1,205,200 6,255,274 1,614,354 6,484,890			1,008,95° 5,154,164 1,295,489 800,83° 139,629 823,226	1 4 9 3 5	36,000		12,000 29,410 27,500	229			12,948		15,350	183,365 1,137 1,230 2,460		3,000			1,071,700 1,000 14,000 41,000 6,000	11,907 6,000 2,500 4,200				,		
Energy Costs and Space Rental Expenses Consultant Services Operational Services Equipment Purchase Equipment Lease Rental Maint & Repair Student Related Travel Reimbursements	1,205,200 6,255,274 1,614,354 6,484,890 184,855 838,386 268,178			1,008,95° 5,154,164 1,295,486 800,833 139,626 823,226 118,676	1 4 4 4 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	36,000		12,000 29,410 27,500 26,450	7,093	20,000		12,948			183,365 1,137 1,230 2,460 28,000		,			1,071,700 1,000 14,000 41,000 6,000 1,500	11,907 6,000 2,500 4,200				,)	
Energy Costs and Space Rental Expenses Consultant Services Operational Services Equipment Purchase Equipment Lease Rental Maint & Repair Student Related Travel Reimbursements Construction and Improvements Building	1,205,200 6,255,274 1,614,354 6,484,890 184,855 838,386			1,008,95° 5,154,164 1,295,489 800,83° 139,629 823,226	1 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	36,000		12,000 29,410 27,500 26,450	229	20,000		12,948		15,350	183,365 1,137 1,230 2,460 28,000		3,000			1,071,700 1,000 14,000 41,000 6,000	11,907 6,000 2,500 4,200				,		
Energy Costs and Space Rental Expenses Consultant Services Operational Services Equipment Purchase Equipment Lease Rental Maint & Repair Student Related Travel Reimbursements Construction and Improvements Building Grants and External Subsidies	1,205,200 6,255,274 1,614,354 6,484,890 184,855 838,386 268,178			1,008,95° 5,154,164 1,295,486 800,833 139,626 823,226 118,676	1 4 4 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	36,000	0 4,957,387	12,000 29,410 27,500 26,450	7,093	20,000		12,948			183,365 1,137 1,230 2,460 28,000		3,000		50,000	1,071,700 1,000 14,000 41,000 6,000 1,500 480,000	11,907 6,000 2,500 4,200		90,000	7,025,415	,))	
Energy Costs and Space Rental Expenses Consultant Services Operational Services Equipment Purchase Equipment Lease Rental Maint & Repair Student Related Travel Reimbursements Construction and Improvements Building Grants and External Subsidies	1,205,200 6,255,274 1,614,354 6,484,890 184,855 838,386 268,178 6,212,510 0 10,563,906 17,362,463			1,008,95 5,154,164 1,295,486 800,833 139,625 823,226 118,676 5,700,310 3,233,31 2,753,083	1 4 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	36,000 100,000 219,100	0 4,957,387	12,000 29,410 27,500 26,450	7,093	20,000		12,948	1,000		183,365 1,137 1,230 2,460 28,000	26,200	3,000		50,000	1,071,700 1,000 14,000 41,000 6,000 1,500 480,000	11,907 6,000 2,500 4,200		,	7,025,415	,	0	4,9
Energy Costs and Space Rental Expenses Consultant Services Operational Services Equipment Purchase Equipment Lease Rental Maint & Repair Student Related Travel Reimbursements Construction and Improvements Building Grants and External Subsidies Benefit Programs Loans and Special Payments Information Technology Expenses	1,205,200 6,255,274 1,614,354 6,484,890 184,855 838,386 268,178 6,212,510 0 10,563,906			1,008,95 5,154,164 1,295,486 800,833 139,626 823,226 118,676 5,700,310 3,233,317 2,753,083 3,416,776	1	100,000 219,100 15,000	4,957,387	12,000 29,410 27,500 26,450 2,000	7,093	20,000			1,000		183,365 1,137 1,230 2,460 28,000	26,200	3,000		,	1,071,700 1,000 14,000 41,000 6,000 1,500 480,000	11,907 6,000 2,500 4,200	3,050,000			421,040	0	4,5
Energy Costs and Space Rental Expenses Consultant Services Operational Services Equipment Purchase Equipment Lease Rental Maint & Repair Student Related Travel Reimbursements Construction and Improvements Building Grants and External Subsidies Benefit Programs Loans and Special Payments Information Technology Expenses TOTAL EXPENSES	1,205,200 6,255,274 1,614,354 6,484,890 184,855 838,386 268,178 6,212,510 0 10,563,906 17,362,463 5,179,509	41,994,983	1,196,044	1,008,95 5,154,164 1,295,486 800,833 139,629 823,226 118,676 5,700,310 3,233,317 2,753,087 3,416,776 28,908,526	1 4 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	15,000 15,300 15,300	0 4,957,387 0 4,957,387	12,000 29,410 27,500 26,450 2,000 180 15,000 800 493,066	7,093 5,000 28,000	20,000		8,861	1,000		183,365 1,137 1,230 2,460 28,000	26,200	3,000	150,000	50,000	1,071,700 1,000 14,000 41,000 6,000 1,500 480,000 6,398,184 23,400	11,907 6,000 2,500 4,200	3,050,000	90,000	7,250,343	421,040	0	4,
Energy Costs and Space Rental Expenses Consultant Services Operational Services Equipment Purchase Equipment Lease Rental Maint & Repair Student Related Travel Reimbursements Construction and Improvements Building Grants and External Subsidies Benefit Programs Loans and Special Payments Information Technology Expenses TOTAL EXPENSES	1,205,200 6,255,274 1,614,354 6,484,890 184,855 838,386 268,178 6,212,510 0 10,563,906 17,362,463 5,179,509	41,994,983 0	1,196,044 53,956	1,008,95 5,154,164 1,295,486 800,833 139,629 823,226 118,676 5,700,310 3,233,317 2,753,087 3,416,776 28,908,526	1	100,000 219,100 15,000	0 4,957,387 0 4,957,387	12,000 29,410 27,500 26,450 2,000 180 15,000 800 493,066	7,093 5,000 28,000	20,000		8,861	1,000	1,000	183,365 1,137 1,230 2,460 28,000	26,200	3,000	150,000	50,000	1,071,700 1,000 14,000 41,000 6,000 1,500 480,000	11,907 6,000 2,500 4,200	3,050,000	90,000	7,250,343	421,040	0	4,9
Energy Costs and Space Rental Expenses Consultant Services Operational Services Equipment Purchase Equipment Lease Rental Maint & Repair Student Related Travel Reimbursements Construction and Improvements Building Grants and External Subsidies Benefit Programs Loans and Special Payments Information Technology Expenses TOTAL EXPENSES DIFFERENCE (Revenue - Expenses)	1,205,200 6,255,274 1,614,354 6,484,890 184,855 838,386 268,178 6,212,510 0 10,563,906 17,362,463 5,179,509	41,994,983 0		1,008,95 5,154,164 1,295,486 800,833 139,629 823,226 118,676 5,700,310 3,233,317 2,753,087 3,416,776 28,908,526	1 4 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	15,000 15,300 15,300	0 4,957,387 0 4,957,387	12,000 29,410 27,500 26,450 2,000 180 15,000 800 493,066	7,093 5,000 28,000	20,000		8,861	1,000	1,000	183,365 1,137 1,230 2,460 28,000	26,200	3,000	150,000	50,000	1,071,700 1,000 14,000 41,000 6,000 1,500 480,000 6,398,184 23,400	11,907 6,000 2,500 4,200	3,050,000	90,000	7,250,343	421,040	0	4,
Energy Costs and Space Rental Expenses Consultant Services Operational Services Equipment Purchase Equipment Lease Rental Maint & Repair Student Related Travel Reimbursements Construction and Improvements Building Grants and External Subsidies Benefit Programs Loans and Special Payments Information Technology Expenses TOTAL EXPENSES DIFFERENCE (Revenue - Expenses)	1,205,200 6,255,274 1,614,354 6,484,890 184,855 838,386 268,178 6,212,510 0 10,563,906 17,362,463 5,179,509 118,562,231 (2,865,969)	41,994,983 0		1,008,95 5,154,164 1,295,486 800,833 139,629 823,226 118,676 5,700,310 3,233,317 2,753,087 3,416,776 28,908,526	1 4 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	15,000 15,300 15,300	0 4,957,387 0 4,957,387	12,000 29,410 27,500 26,450 2,000 180 15,000 800 493,066	7,093 5,000 28,000	20,000		8,861	1,000	1,000	183,365 1,137 1,230 2,460 28,000	26,200	3,000	150,000	50,000	1,071,700 1,000 14,000 41,000 6,000 1,500 480,000 6,398,184 23,400	11,907 6,000 2,500 4,200	3,050,000	90,000	7,250,343	421,040	0	4,
Energy Costs and Space Rental Expenses Consultant Services Operational Services Equipment Purchase Equipment Lease Rental Maint & Repair Student Related Travel Reimbursements Construction and Improvements Building Grants and External Subsidies Benefit Programs Loans and Special Payments Information Technology Expenses TOTAL EXPENSES DIFFERENCE (Revenue - Expenses)	1,205,200 6,255,274 1,614,354 6,484,890 184,855 838,386 268,178 6,212,510 0 10,563,906 17,362,463 5,179,509 118,562,231 (2,865,969) 53,411,900,30	0	53,956	1,008,95 5,154,164 1,295,489 800,833 139,629 823,220 118,679 5,700,310 3,233,311 2,753,083 3,416,779 28,908,520	1 4 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	15,000 219,100 15,000 25,105 446,345	4,957,387 4,957,387 6 6 6 6,846,019 6 8,286	12,000 29,410 27,500 26,450 2,000 180 15,000 800 493,066 (6,370)	7,093 5,000 28,000 115,000	20,000 500 31,200	5,000	8,861 30,000 0	1,000 800 10,000	1,000 97,000 0	183,365 1,137 1,230 2,460 28,000 126,411 1,414 400,000 (0)	26,200 1,711,215 1,737,415 0	3,000 120,000 175,000	150,000 150,000 0	50,000	1,071,700 1,000 14,000 41,000 6,000 1,500 480,000 6,398,184 23,400 10,048,114 (1,275,911)	11,907 6,000 2,500 4,200 36,307	3,050,000 3,050,000 150,000	90,000	7,250,343	421,040 1,596,181	0 0 477,074	4,
Energy Costs and Space Rental Expenses Consultant Services Operational Services Equipment Purchase Equipment Lease Rental Maint & Repair Student Related Travel Reimbursements Construction and Improvements Building Grants and External Subsidies Benefit Programs Loans and Special Payments Information Technology Expenses TOTAL EXPENSES DIFFERENCE (Revenue - Expenses)	1,205,200 6,255,274 1,614,354 6,484,890 184,855 838,386 268,178 6,212,510 0 10,563,906 17,362,463 5,179,509 118,562,231 (2,865,969) 53,411,900.30	0	53,956 -472,502	1,008,95 5,154,164 1,295,486 800,833 139,626 823,226 118,676 5,700,310 2,753,083 3,416,776 28,908,526 (2,78	1 4 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	15,000 219,100 25,105 5,932,054 446,345	0 4,957,387 0 4,957,387 0 5 4 6,846,019 5 8,286	12,000 29,410 27,500 26,450 2,000 180 15,000 800 493,066 (6,370)	7,093 5,000 28,000 0 2,060,219	20,000 500 31,200 0	5,000	8,861 30,000 0 0	1,000 800 10,000 0	1,000 97,000 0	183,365 1,137 1,230 2,460 28,000 126,411 1,414 400,000 (0)	26,200 1,711,215 1,737,415 0	3,000 120,000 175,000 0	150,000 150,000 0	50,000 0	1,071,700 1,000 14,000 41,000 6,000 1,500 480,000 6,398,184 23,400 10,048,114 (1,275,911)	11,907 6,000 2,500 4,200 36,307	3,050,000 3,050,000 150,000	90,000 10,000 458,337	7,250,343	421,040 421,040 1,596,181 0	0 0 477,074	4,
Energy Costs and Space Rental Expenses Consultant Services Operational Services Equipment Purchase Equipment Lease Rental Maint & Repair Student Related Travel Reimbursements Construction and Improvements Building Grants and External Subsidies Benefit Programs Loans and Special Payments Information Technology Expenses TOTAL EXPENSES DIFFERENCE (Revenue - Expenses)	1,205,200 6,255,274 1,614,354 6,484,890 184,855 838,386 268,178 6,212,510 0 10,563,906 17,362,463 5,179,509 118,562,231 (2,865,969) 53,411,900,30	0	-472,502 322,619	1,008,95 5,154,164 1,295,486 800,83 139,626 823,226 118,676 5,700,310 3,233,31 2,753,08 3,416,778 28,908,526 (2,78	1	100,000 219,100 15,000 25,105 5,932,054 446,345	4,957,387 4,957,387 6,846,019 5,8,286 6,00 6,111,086	12,000 29,410 27,500 26,450 2,000 180 15,000 800 493,066 (6,370)	7,093 5,000 28,000 0 115,000 0 2,060,219 2,163,721	31,200 0 98,457	5,000 (88,634 89,583	8,861 30,000 0 0 4 291,550 3 280,602	1,000 800 10,000 0	1,000 97,000 0 106,584 125,754	183,365 1,137 1,230 2,460 28,000 126,411 1,414 400,000 (0)	26,200 1,711,215 1,737,415 0 1,088,098 1,411,171	3,000 120,000 175,000 0 70,541 98,319	150,000 150,000 0 445,183 421,185	50,000 0 278,431 255,273	1,071,700 1,000 14,000 41,000 6,000 1,500 480,000 6,398,184 23,400 10,048,114 (1,275,911)	11,907 6,000 2,500 4,200 36,307 0	3,050,000 3,050,000 150,000 16,917 -62,530	90,000 10,000 458,337 412,403	7,250,343	1,596,181 0	0 0 477,074	4,
Energy Costs and Space Rental Expenses Consultant Services Operational Services Equipment Purchase Equipment Lease Rental Maint & Repair Student Related Travel Reimbursements Construction and Improvements Building Grants and External Subsidies Benefit Programs Loans and Special Payments Information Technology Expenses TOTAL EXPENSES DIFFERENCE (Revenue - Expenses)	1,205,200 6,255,274 1,614,354 6,484,890 184,855 838,386 268,178 6,212,510 0 10,563,906 17,362,463 5,179,509 118,562,231 (2,865,969) 53,411,900.30	0	53,956 -472,502	1,008,95 5,154,164 1,295,486 800,83 139,626 823,226 118,676 5,700,310 3,233,31 2,753,08 3,416,776 28,908,526 (2,78	1 4 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	100,000 219,100 15,000 25,105 5,932,054 446,345 11,390,546 11,554,023 12,191,807	4,957,387 4,957,387 4 6,846,019 5 8,286 3 0 3 -111,086 7 -139,078	12,000 29,410 27,500 26,450 2,000 180 15,000 800 493,066 (6,370)	2,060,219 2,060,219 2,153,721 2,295,248	20,000 500 31,200 0 98,457 105,014 96,186	5,000 (88,634 89,583 89,666	8,861 30,000 0 0 4 291,550 3 280,602 3 161,868	1,000 800 10,000 0 153,254 148,349 149,312	1,000 97,000 0	183,365 1,137 1,230 2,460 28,000 126,411 1,414 400,000 (0) 546,376 607,898 532,004	26,200 1,711,215 1,737,415 0	3,000 120,000 175,000 0 70,541 98,319 142,048	150,000 150,000 0 445,183 421,185 425,893	50,000 0 278,431 255,273 244,413	1,071,700 1,000 14,000 41,000 6,000 1,500 480,000 6,398,184 23,400 10,048,114 (1,275,911) 1,927,607 532,742 4,152,563	339,486 352,126	3,050,000 3,050,000 150,000 16,917 -62,530 187,153	90,000 10,000 458,337 412,403 474,923	7,250,343	1,596,181 0 16,342 16,341 -5,074,654	0 0 477,074	4,3
Energy Costs and Space Rental Expenses Consultant Services Operational Services Equipment Purchase Equipment Lease Rental Maint & Repair Student Related Travel Reimbursements Construction and Improvements Building Grants and External Subsidies Benefit Programs Loans and Special Payments Information Technology Expenses TOTAL EXPENSES DIFFERENCE (Revenue - Expenses)	1,205,200 6,255,274 1,614,354 6,484,890 184,855 838,386 268,178 6,212,510 0 10,563,906 17,362,463 5,179,509 118,562,231 (2,865,969) 53,411,900.30	0	-472,502 322,619 78,640	1,008,95 5,154,164 1,295,486 800,83 139,626 823,226 118,676 5,700,310 3,233,31 2,753,08 3,416,776 28,908,526 (2,78	1	100,000 219,100 15,000 25,105 5,932,054 446,345 11,390,546 11,554,023 12,191,807	4,957,387 4,957,387 4 6,846,019 5 8,286 3 0 3 -111,086 7 -139,078	12,000 29,410 27,500 26,450 2,000 180 15,000 800 493,066 (6,370) 2,446,982 2,398,131 2,194,448	2,060,219 2,060,219 2,153,721 2,295,248	20,000 500 31,200 0 98,457 105,014 96,186	88,634 89,583 89,668	8,861 30,000 0 0 4 291,550 3 280,602 3 161,868	1,000 800 10,000 0 153,254 148,349 149,312	1,000 97,000 0 106,584 125,754	183,365 1,137 1,230 2,460 28,000 126,411 1,414 400,000 (0) 546,376 607,898 532,004	26,200 1,711,215 1,737,415 0 1,088,098 1,411,171 2,053,239	3,000 120,000 175,000 0 70,541 98,319 142,048	150,000 150,000 0 445,183 421,185 425,893	50,000 0 278,431 255,273 244,413	1,071,700 1,000 14,000 41,000 6,000 1,500 480,000 6,398,184 23,400 10,048,114 (1,275,911) 1,927,607 532,742 4,152,563	339,486 352,126	3,050,000 3,050,000 150,000 16,917 -62,530 187,153	90,000 10,000 458,337 412,403 474,923	7,250,343	1,596,181 0 16,342 16,341 -5,074,654	0 0 477,074 2 1,639,084 2,669,514 2,873,694	4
Energy Costs and Space Rental Expenses Consultant Services Operational Services Equipment Purchase Equipment Purchase Equipment Lease Rental Maint & Repair Student Related Travel Reimbursements Construction and Improvements Building Grants and External Subsidies Benefit Programs Loans and Special Payments Information Technology Expenses TOTAL EXPENSES DIFFERENCE (Revenue - Expenses) FUND BALANCE as of June 30, 2019 FY20 FUND BALANCE as of June 30, 2020 FY21 FUND BALANCE as of June 30, 2021 FY22	1,205,200 6,255,274 1,614,354 6,484,890 184,855 838,386 268,178 6,212,510 0 10,563,906 17,362,463 5,179,509 118,562,231 (2,865,969) 53,411,900.30	0	-472,502 322,619 78,640	1,008,95 5,154,164 1,295,486 800,83 139,626 823,226 118,676 5,700,310 3,233,31 2,753,08 3,416,776 28,908,526 (2,78	1	100,000 219,100 15,000 25,105 5,932,054 446,345 11,390,546 11,554,023 12,191,807	4,957,387 4,957,387 4 6,846,019 5 8,286 3 0 3 -111,086 7 -139,078	12,000 29,410 27,500 26,450 2,000 180 15,000 800 493,066 (6,370) 2,446,982 2,398,131 2,194,448	2,060,219 2,060,219 2,153,721 2,295,248	20,000 500 31,200 0 98,457 105,014 96,186	88,634 89,583 89,668	8,861 30,000 0 0 4 291,550 3 280,602 3 161,868	1,000 800 10,000 0 153,254 148,349 149,312	1,000 97,000 0 106,584 125,754	183,365 1,137 1,230 2,460 28,000 126,411 1,414 400,000 (0) 546,376 607,898 532,004	26,200 1,711,215 1,737,415 0 1,088,098 1,411,171 2,053,239	3,000 120,000 175,000 0 70,541 98,319 142,048	150,000 150,000 0 445,183 421,185 425,893	50,000 0 278,431 255,273 244,413	1,071,700 1,000 14,000 41,000 6,000 1,500 480,000 6,398,184 23,400 10,048,114 (1,275,911)	339,486 352,126	3,050,000 3,050,000 150,000 16,917 -62,530 187,153	90,000 10,000 458,337 412,403 474,923	7,250,343	1,596,181 0 16,342 16,341 -5,074,654	0 0 477,074 2 1,639,084 2,669,514 2,873,694	4
Energy Costs and Space Rental Expenses Consultant Services Operational Services Equipment Purchase Equipment Lease Rental Maint & Repair Student Related Travel Reimbursements Construction and Improvements Building Grants and External Subsidies Benefit Programs Loans and Special Payments Information Technology Expenses TOTAL EXPENSES DIFFERENCE (Revenue - Expenses)	1,205,200 6,255,274 1,614,354 6,484,890 184,855 838,386 268,178 6,212,510 0 10,563,906 17,362,463 5,179,509 118,562,231 (2,865,969) 53,411,900.30	0	-472,502 322,619 78,640	1,008,95 5,154,164 1,295,486 800,83 139,626 823,226 118,676 5,700,310 3,233,31 2,753,08 3,416,776 28,908,526 (2,78	1	100,000 219,100 15,000 25,105 5,932,054 446,345 11,390,546 11,554,023 12,191,807	4,957,387 4,957,387 4 6,846,019 5 8,286 3 0 3 -111,086 7 -139,078	12,000 29,410 27,500 26,450 2,000 180 15,000 800 493,066 (6,370) 2,446,982 2,398,131 2,194,448	2,060,219 2,060,219 2,153,721 2,295,248	20,000 500 31,200 0 98,457 105,014 96,186	88,634 89,583 89,668	8,861 30,000 0 0 4 291,550 3 280,602 3 161,868	1,000 800 10,000 0 153,254 148,349 149,312	1,000 97,000 0 106,584 125,754	183,365 1,137 1,230 2,460 28,000 126,411 1,414 400,000 (0) 546,376 607,898 532,004	26,200 1,711,215 1,737,415 0 1,088,098 1,411,171 2,053,239	3,000 120,000 175,000 0 70,541 98,319 142,048	150,000 150,000 0 445,183 421,185 425,893	50,000 0 278,431 255,273 244,413	1,071,700 1,000 14,000 41,000 6,000 1,500 480,000 6,398,184 23,400 10,048,114 (1,275,911)	339,486 352,126	3,050,000 3,050,000 150,000 16,917 -62,530 187,153	90,000 10,000 458,337 412,403 474,923	7,250,343	1,596,181 0 16,342 16,341 -5,074,654	0 0 477,074 2 1,639,084 2,669,514 2,873,694	4
Energy Costs and Space Rental Expenses Consultant Services Operational Services Equipment Purchase Equipment Purchase Equipment Lease Rental Maint & Repair Student Related Travel Reimbursements Construction and Improvements Building Grants and External Subsidies Benefit Programs Loans and Special Payments Information Technology Expenses TOTAL EXPENSES DIFFERENCE (Revenue - Expenses) FUND BALANCE as of June 30, 2019 FY20 FUND BALANCE as of June 30, 2020 FY21 FUND BALANCE as of June 30, 2021 FY22	1,205,200 6,255,274 1,614,354 6,484,890 184,855 838,386 268,178 6,212,510 0 10,563,906 17,362,463 5,179,509 118,562,231 (2,865,969) 53,411,900.30	0	-472,502 322,619 78,640	1,008,95 5,154,164 1,295,486 800,83 139,626 823,226 118,676 5,700,310 3,233,31 2,753,08 3,416,776 28,908,526 (2,78	1	100,000 219,100 15,000 25,105 5,932,054 446,345 11,390,546 11,554,023 12,191,807	4,957,387 4,957,387 4 6,846,019 5 8,286 3 0 3 -111,086 7 -139,078	12,000 29,410 27,500 26,450 2,000 180 15,000 800 493,066 (6,370) 2,446,982 2,398,131 2,194,448	2,060,219 2,060,219 2,153,721 2,295,248	20,000 500 31,200 0 98,457 105,014 96,186	88,634 89,583 89,668	8,861 30,000 0 0 4 291,550 3 280,602 3 161,868	1,000 800 10,000 0 153,254 148,349 149,312	1,000 97,000 0 106,584 125,754	183,365 1,137 1,230 2,460 28,000 126,411 1,414 400,000 (0) 546,376 607,898 532,004	26,200 1,711,215 1,737,415 0 1,088,098 1,411,171 2,053,239	3,000 120,000 175,000 0 70,541 98,319 142,048	150,000 150,000 0 445,183 421,185 425,893	50,000 0 278,431 255,273 244,413	1,071,700 1,000 14,000 41,000 6,000 1,500 480,000 6,398,184 23,400 10,048,114 (1,275,911)	339,486 352,126	3,050,000 3,050,000 150,000 16,917 -62,530 187,153	90,000 10,000 458,337 412,403 474,923	7,250,343	1,596,181 0 16,342 16,341 -5,074,654	0 0 477,074 2 1,639,084 2,669,514 2,873,694	4
Energy Costs and Space Rental Expenses Consultant Services Operational Services Equipment Purchase Equipment Lease Rental Maint & Repair Student Related Travel Reimbursements Construction and Improvements Building Grants and External Subsidies Benefit Programs Loans and Special Payments Information Technology Expenses TOTAL EXPENSES DIFFERENCE (Revenue - Expenses)	1,205,200 6,255,274 1,614,354 6,484,890 184,855 838,386 268,178 6,212,510 0 10,563,906 17,362,463 5,179,509 118,562,231 (2,865,969) 53,411,900.30	0	-472,502 322,619 78,640	1,008,95 5,154,164 1,295,486 800,83 139,626 823,226 118,676 5,700,310 3,233,31 2,753,08 3,416,776 28,908,521 (2,78	1	100,000 219,100 15,000 25,105 5,932,054 446,345 11,390,546 11,554,023 12,191,807	4,957,387 4,957,387 4 6,846,019 5 8,286 3 0 3 -111,086 7 -139,078	12,000 29,410 27,500 26,450 2,000 180 15,000 800 493,066 (6,370) 2,446,982 2,398,131 2,194,448	2,060,219 2,060,219 2,153,721 2,295,248	20,000 500 31,200 0 98,457 105,014 96,186	88,634 89,583 89,668	8,861 30,000 0 0 4 291,550 3 280,602 3 161,868	1,000 800 10,000 0 153,254 148,349 149,312	1,000 97,000 0 106,584 125,754	183,365 1,137 1,230 2,460 28,000 126,411 1,414 400,000 (0) 546,376 607,898 532,004	26,200 1,711,215 1,737,415 0 1,088,098 1,411,171 2,053,239	3,000 120,000 175,000 0 70,541 98,319 142,048	150,000 150,000 0 445,183 421,185 425,893	50,000 0 278,431 255,273 244,413	1,071,700 1,000 14,000 41,000 6,000 1,500 480,000 6,398,184 23,400 10,048,114 (1,275,911)	339,486 352,126	3,050,000 3,050,000 150,000 16,917 -62,530 187,153	90,000 10,000 458,337 412,403 474,923	7,250,343	1,596,181 0 16,342 16,341 -5,074,654	0 0 477,074 2 1,639,084 2,669,514 2,873,694	4
Energy Costs and Space Rental Expenses Consultant Services Operational Services Equipment Purchase Equipment Purchase Equipment Lease Rental Maint & Repair Student Related Travel Reimbursements Construction and Improvements Building Grants and External Subsidies Benefit Programs Loans and Special Payments Information Technology Expenses TOTAL EXPENSES DIFFERENCE (Revenue - Expenses) FUND BALANCE as of June 30, 2019 FY20 FUND BALANCE as of June 30, 2020 FY21 FUND BALANCE as of June 30, 2021 FY22	1,205,200 6,255,274 1,614,354 6,484,890 184,855 838,386 268,178 6,212,510 0 10,563,906 17,362,463 5,179,509 118,562,231 (2,865,969) 53,411,900.30	0	-472,502 322,619 78,640	1,008,95 5,154,164 1,295,486 800,83 139,626 823,226 118,676 5,700,310 3,233,31 2,753,08 3,416,776 28,908,521 (2,78	1	100,000 219,100 15,000 25,105 5,932,054 446,345 11,390,546 11,554,023 12,191,807	4,957,387 4,957,387 4 6,846,019 5 8,286 3 0 3 -111,086 7 -139,078	12,000 29,410 27,500 26,450 2,000 180 15,000 800 493,066 (6,370) 2,446,982 2,398,131 2,194,448	2,060,219 2,060,219 2,153,721 2,295,248	20,000 500 31,200 0 98,457 105,014 96,186	88,634 89,583 89,668	8,861 30,000 0 0 4 291,550 3 280,602 3 161,868	1,000 800 10,000 0 153,254 148,349 149,312	1,000 97,000 0 106,584 125,754	183,365 1,137 1,230 2,460 28,000 126,411 1,414 400,000 (0) 546,376 607,898 532,004	26,200 1,711,215 1,737,415 0 1,088,098 1,411,171 2,053,239	3,000 120,000 175,000 0 70,541 98,319 142,048	150,000 150,000 0 445,183 421,185 425,893	50,000 0 278,431 255,273 244,413	1,071,700 1,000 14,000 41,000 6,000 1,500 480,000 6,398,184 23,400 10,048,114 (1,275,911)	339,486 352,126	3,050,000 3,050,000 150,000 16,917 -62,530 187,153	90,000 10,000 458,337 412,403 474,923	7,250,343	1,596,181 0 16,342 16,341 -5,074,654	0 0 477,074 2 1,639,084 2,669,514 2,873,694	4
Energy Costs and Space Rental Expenses Consultant Services Departional Services Equipment Purchase Equipment Lease Rental Maint & Repair Student Related Travel Reimbursements Construction and Improvements Building Grants and External Subsidies Benefit Programs Loans and Special Payments Information Technology Expenses TOTAL EXPENSES DIFFERENCE (Revenue - Expenses) UND BALANCE as of June 30, 2019 FY20 UND BALANCE as of June 30, 2020 FY21 UND BALANCE as of June 30, 2021 FY22	1,205,200 6,255,274 1,614,354 6,484,890 184,855 838,386 268,178 6,212,510 0 10,563,906 17,362,463 5,179,509 118,562,231 (2,865,969) 53,411,900.30	0	-472,502 322,619 78,640	1,008,95 5,154,164 1,295,486 800,83 139,626 823,226 118,676 5,700,310 3,233,31 2,753,08 3,416,776 28,908,521 (2,78	1	100,000 219,100 15,000 25,105 5,932,054 446,345 11,390,546 11,554,023 12,191,807	4,957,387 4,957,387 4 6,846,019 5 8,286 3 0 3 -111,086 7 -139,078	12,000 29,410 27,500 26,450 2,000 180 15,000 800 493,066 (6,370) 2,446,982 2,398,131 2,194,448	2,060,219 2,060,219 2,153,721 2,295,248	20,000 500 31,200 0 98,457 105,014 96,186	88,634 89,583 89,668	8,861 30,000 0 0 4 291,550 3 280,602 3 161,868	1,000 800 10,000 0 153,254 148,349 149,312	1,000 97,000 0 106,584 125,754	183,365 1,137 1,230 2,460 28,000 126,411 1,414 400,000 (0) 546,376 607,898 532,004	26,200 1,711,215 1,737,415 0 1,088,098 1,411,171 2,053,239	3,000 120,000 175,000 0 70,541 98,319 142,048	150,000 150,000 0 445,183 421,185 425,893	50,000 0 278,431 255,273 244,413	1,071,700 1,000 14,000 41,000 6,000 1,500 480,000 6,398,184 23,400 10,048,114 (1,275,911)	339,486 352,126	3,050,000 3,050,000 150,000 16,917 -62,530 187,153	90,000 10,000 458,337 412,403 474,923	7,250,343	1,596,181 0 16,342 16,341 -5,074,654	0 0 477,074 2 1,639,084 2,669,514 2,873,694	4

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FY2024 Budget - VOTE (31-22/23)

Section: IV. FY2024 Budget VOTES

Item: A. FY2024 Budget - VOTE (31-22/23)

Purpose: Vote

Submitted by:

Related Material: VOTE - Budget FY2024.pdf

TO: Board of Trustees Budget, Finance and Facilities Committee	DATE: April 25, 2023 REQUEST NUMBER: 31-22/23			
	April 25, 2023			
FROM: The President	REQUEST NUMBER:			
SUBJECT: FY2024 Budget	31-22/23			

It is requested that the Fitchburg State University Board of Trustees Budget, Finance and Facilities Committee vote to recommend the FY2024 Budget as presented by the President.

DAY Undergraduate Fee Increases - VOTE (32-22/23)

Section: IV. FY2024 Budget VOTES

Item: B. DAY Undergraduate Fee Increases - VOTE (32-22/23)

Purpose:

Submitted by:

Related Material: VOTE - DAY Undergraduate University Fee Increase.pdf

TO: Board of Trustees Budget, Finance and Facilities Committee	DATE: April 25, 2023 REQUEST NUMBER:
2000 or 11000000 Budget, 2 manual and 1 went to 5	April 25, 2023
FROM: The President	REQUEST NUMBER:
SUBJECT: DAY Undergraduate Fee Increases	32-22/23

It is requested that the Fitchburg State University Board of Trustees Budget, Finance and Facilities Committee vote to recommend the following day undergraduate fee increases.

- Day Undergraduate University Fee \$62.50 per semester
- Day Undergraduate Technology Fee \$62.50 per semester

These fee increases represent a two and a half percent (2.5%) increase across all undergraduate day mandatory fees. These fee increases will be effective for the fall semester 2023.

SGOCE Technology Fee Increase - VOTE (33-22/23)

Section: IV. FY2024 Budget VOTES

Item: C. SGOCE Technology Fee Increase - VOTE (33-22/23)

Purpose:

Submitted by:

Related Material: VOTE - SGOCE Technology Fee Increase.pdf

TO: Board of Trustees Budget, Finance and Facilities Committee	DATE: April 25, 2023 REQUEST NUMBER:
2 out of 11 words 2 wager, 1 manner and 1 wenters committee	April 25, 2023
FROM: The President	REQUEST NUMBER:
SUBJECT: SGOCE Technology Fee Increase	33-22/23

It is requested that the Fitchburg State University Board of Trustees Budget, Finance and Facilities Committee vote to recommend an increase of \$1.00 per credit for the SGOCE undergraduate technology fee, and \$1.00 per credit for the SGOCE graduate technology fee, effective for the fall semester 2023.

International Student Service Fee - VOTE (34-22/23)

Section: IV. FY2024 Budget VOTES

Item: D. International Student Service Fee - VOTE (34-22/23)

Purpose:

Submitted by:

Related Material: VOTE - International Student Service Fee.pdf

TO: Board of Trustees Budget, Finance and Facilities Committee	DATE: April 25, 2023 REQUEST NUMBER:
20020 of 1100000 200got, 1 minute unto 1 nominute	April 25, 2023
FROM: The President	REQUEST NUMBER:
SUBJECT: International Student Service Fee	34-22/23

It is requested that the Fitchburg State University Board of Trustees Budget, Finance and Facilities Committee vote to recommend the creation of a new fee, an International Student Service Fee.

- SGOCE International Student Service Fee \$125 per semester
- Day Undergraduate International Student Service Fee \$125 per semester

These new fees will be effective for the fall semester 2023.

SGOCE Graduate Prior Learning Credit - VOTE (35-22/23)

Section: IV. FY2024 Budget VOTES

Item: E. SGOCE Graduate Prior Learning Credit - VOTE (35-22/23)

Purpose:

Submitted by:

Related Material: VOTE - SGOCE Graduate Prior Learning Credit.pdf

TO: Board of Trustees Budget, Finance and Facilities Committee	DATE:
Bourd of Trustees Budges, I manee and I definites Committee	April 25, 2023
FROM: The President	REQUEST NUMBER:
SUBJECT: SGOCE Graduate Prior Learning Credit	35-22/23

It is requested that the Fitchburg State University Board of Trustees Board of Trustees Budget, Finance and Facilities Committee vote to recommend the creation of a Graduate Prior Learning (PLA) credit, effective for the fall semester 2023.

• Graduate Prior Learning Credit - \$195 per credit

CPS Community Music Lesson - VOTE (36-22/23)

Section: IV. FY2024 Budget VOTES

Item: F. CPS Community Music Lesson - VOTE (36-22/23)

Purpose:

Submitted by:

Related Material: VOTE - CPS Community Music Lesson Fee Increase.pdf

TO: Board of Trustees Budget, Finance and Facilities Committee	DATE: April 25, 2023		
Pour de l'Indices Budget, l'indirec dita l'activités committée	April 25, 2023		
FROM: The President	REQUEST NUMBER:		
SUBJECT: CPS Community Music Lesson Fee Increase	36-22/23		

It is requested that the Fitchburg State University Board of Trustees Budget, Finance and Facilities Committee vote to recommend the CPS Community Music Lesson fees shown below, effective for the fall semester 2023.

DURATION	5 LESSONS	10 LESSONS	15 LESSONS
30 minutes	\$165	\$330	\$495
45 minutes	\$248	\$495	\$743
60 minutes	\$330	\$660	\$990

ALFA Fees - VOTE (37-22/23)

Section: IV. FY2024 Budget VOTES

Item: G. ALFA Fees - VOTE (37-22/23)

Purpose:

Submitted by:

Related Material: VOTE - ALFA Fees.pdf

TO: Board of Trustees Budget, Finance and Facilities Committee	DATE: April 25, 2023 REQUEST NUMBER: 37-22/23			
	April 25, 2023			
FROM: The President	REQUEST NUMBER:			
SUBJECT: ALFA Fees	37-22/23			

It is requested that the Fitchburg State University Board of Trustees Budget, Finance and Facilities Committee vote to recommend the following ALFA fees, effective for the fall semester 2023.

- ALFA classes \$45 per class
- ALFA salon discussion groups \$20 per class

Merge N91 and N93 Capital Funds - VOTE (38-22/23)

Section: IV. FY2024 Budget VOTES

Item: H. Merge N91 and N93 Capital Funds - VOTE (38-22/23)

Purpose:

Submitted by:

Related Material: VOTE - Merge N91 and N93 Capital Funds.pdf

TO: Board of Trustees Budget, Finance and Facilities Committee	DATE: April 25, 2023 REQUEST NUMBER: 38-22/23
	April 25, 2023
FROM: The President	REQUEST NUMBER:
SUBJECT: Merge N91 and N93 Capital Funds	38-22/23

It is requested that the Fitchburg State University Board of Trustees Budget, Finance and Facilities Committee vote to recommend merging N91 and N93 capital funds. N93 is the capital fund that was specifically used for the recreation center, which is now paid off. Merging N91 and N93 will allow for both those funds to be used for capital debt service, effective July 1, 2023.

Roll Forward of Funds - VOTES (39-22/23)

Section: IV. FY2024 Budget VOTES

Item: I. Roll Forward of Funds - VOTES (39-22/23)

Purpose:

Submitted by:

Related Material: VOTE - Roll forward of funds to FY2024 budget.pdf

TO: Board of Trustees Budget, Finance and Facilities Committee	DATE: April 25, 2023 REQUEST NUMBER:		
To: Board of Trustees Badget, I mainer and I activities committee	April 25, 2023		
FROM: The President	REQUEST NUMBER:		
SUBJECT: Roll Forward of Funds to FY2024 Budget	39-22/23		

It is requested that the Fitchburg State University Board of Trustees Budget, Finance and Facilities Committee vote to recommend that ongoing capital projects roll forward into the FY2024 University Budget.

Review and discuss the FY2024 Dashboard

Section: V. Dashboard

Item: A. Review and discuss the FY2024 Dashboard

Purpose:

Submitted by:

Related Material: FY24-Master Data Sheet-Dashboard-BOT.pdf

Board of Trustees Finance Dashboard

1	2		3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21
Semester	Fiscal Year		Full Time Equivalent Day Students	Full Time Faculty	Full Time Staff	Day Student/ Faculty Ratio	Student/ Staff Ratio	Cost Annual Day Student (In-State)	Average Annual Aid for Day Commuter Student	Average Annual Net Price for Day Commuter Student Receiving Aid	Cost Annual	Budgeted Excess Cost per Student (unfunded component funded with reserves)	State Appropriation	Annual Operating Budget	State Appropriation % of Operating Budget	Current Ratio	Composite Financial Index	Balance of Unrestricted Cash & Investments	Current Assets	Current Liabilities	Ratio
Fall 14	FY15		3,436	183	332	15 to 1	10 to 1	\$ 9,260	\$ 4,111	\$ 5,149	\$ 9,020	\$ 892	28.1 M	89.4 M	31.4%	1.6:1	1.6	19.1 M	28.7 M	17.4 M	1.6
Fall 15	FY16	1	3,440	189	340	14 to 1	10 to 1	\$ 9,934	\$ 4,044	\$ 5,216	\$ 9,210	\$ 739	28.7 M	92.8 M	30.9%	1.8:1	1.8	19.0 M	26.7 M	15.2 M	1.7
Fall 16	FY17	•	3,425	204	311	14 to 1	11 to 1	\$ 10,135	\$ 4,613	\$ 5,322	\$ 10,260	\$ 830	29.1 M	99.4 M	29.3%	1.8:1	1.7	21.5 M	30.3 M	16.6 M	1.8
Fall 17	FY18	•	3,424	203	309	14 to 1	11 to 1	\$ 10,155	\$ 4,754	\$ 5,381	\$ 10,632	\$ 457	29.4 M	103.5 M	28.4%	1.8:1	0 1.9	23.5 M	32.5 M	18.0 M	1.8
Fall 18	FY19	4	3,359	200	336	14 to 1	10 to 1	\$ 10,355	\$ 4,855	\$ 5,320	\$ 11,018	\$ 494	32.4 M	110.2 M	29.4%	1.7:1	1.8	24.7 M	34.9 M	20.8 M	1.6
Fall 19	FY20	•	3,170	206	346	13 to 1	9 to 1	\$ 10,505	\$ 5,009	\$ 5,336	\$ 11,394	\$ 799	33.3 M	111.8 M	29.8%	1.3:1	0.9	20.1 M	30.1 M	22.8 M	1.3
Fall 20	FY21	•	2,867	200	341	14 to 1	8 to 1	\$ 10,565	\$ 5,244	\$ 5,154	\$ 11,662	\$ 918	33.8 M	108.1 M	31.2%	1.5:1	3.3	21.4 M	41.3 M	25.3 M	1.5
Fall 21	FY22	4	2,490	209	339	12 to 1	7 to 1	\$ 10,655	\$ 4,917	\$ 5,648	\$ 11,760	\$ 578	37.4 M	117.1 M	31.9%	1.6:1	2.2	28.4 M	41.9 M	27.0 M	1.6
Fall 22	FY23	•	2,295	198	340	12 to 1	7 to 1	\$ 10,921	\$ 6,424	\$ 4,141	\$ 11,598	\$ 1,264	37.7 M	114.2 M	33.0%						

Legend:

Column 3: Institutional Research & Planning: All Fall Day-School Students FTE (*Fall 22 data internal calculation)

Column 4/5: Provided by Human Resources/Payroll (FTE)

Column 9/10: Provided by Financial Aid - internal calculation based on aid applications and "free money" awards

Column 12: Budgeted loss / Student FTE

Legend:

Column 13: 7100-0100 State Appropriation

Column 14: Cash Operating Actuals and Budgeted

Column 16/17: Fitchburg State Financial Statement; The ratio is calculated by dividing the change in total net assets for

the period by the beginning net assets for the period.

Column 18: Fitchburg State Financial Statement, Notes to Financial Statement - Cash, Cash Equivalents and Investments

